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Form **990-PF**Department of the Treasury
Internal Revenue Service**Return of Private Foundation**
or Section 4947(a)(1) Nonexempt Charitable Trust
Treated as a Private Foundation

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0052

2011**For calendar year 2011 or tax year beginning , and ending**

Name of foundation The Blue Cross and Blue Shield of Florida Foundation Inc		A Employer identification number 59-3707820
Number and street (or P O box number if mail is not delivered to street address) 4800 Deerwood Campus Parkway	Room/suite DC3-4	B Telephone number (see instructions) (904) 905-6803
City or town, state, and ZIP code Jacksonville FL 32246		C If exemption application is pending, check here <input type="checkbox"/>
G Check all that apply. <input type="checkbox"/> Initial return <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input type="checkbox"/> Address change <input checked="" type="checkbox"/> Name change		D 1. Foreign organizations, check here <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation <input type="checkbox"/>
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/>
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶ \$ 114,028,784	J Accounting method: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____ <i>(Part I, column (d) must be on cash basis.)</i>	
F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/>		

Part I Analysis of Revenue and Expenses <i>(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions))</i>		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received (attach schedule)	30,682,888			
	2 Check <input type="checkbox"/> if the foundation is not required to attach Sch B				
	3 Interest on savings and temporary cash investments	239	239		
	4 Dividends and interest from securities	3,714,767	3,714,767		
	5 a Gross rents		0		
	b Net rental income or (loss)	0			
	6 a Net gain or (loss) from sale of assets not on line 10	1,005,181			
	b Gross sales price for all assets on line 6a	50,444,353			
	7 Capital gain net income (from Part IV, line 2)		11,314,067		
	8 Net short-term capital gain			0	
	9 Income modifications				
	10 a Gross sales less returns and allowances	0			
b Less: Cost of goods sold	0				
c Gross profit or (loss) (attach schedule)	0				
11 Other income (attach schedule)	0	0	0		
12 Total. Add lines 1 through 11	35,403,075	15,029,073	0		
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc	0			
	14 Other employee salaries and wages				
	15 Pension plans, employee benefits				
	16 a Legal fees (attach schedule)	0	0	0	0
	b Accounting fees (attach schedule)	15,400	0	0	12,938
	c Other professional fees (attach schedule)	1,259,517	0	0	908,827
	17 Interest				
	18 Taxes (attach schedule) (see instructions)	149,501	0	0	0
	19 Depreciation (attach schedule) and depletion	0	0	0	
	20 Occupancy				
	21 Travel, conferences, and meetings	201,912			59,835
	22 Printing and publications				
	23 Other expenses (attach schedule)	488,644	0	0	630,699
	24 Total operating and administrative expenses. Add lines 13 through 23	2,114,974	0	0	1,612,299
	25 Contributions, gifts, grants paid	6,398,306			5,348,556
26 Total expenses and disbursements. Add lines 24 and 25	8,513,280	0	0	6,960,855	
27 Subtract line 26 from line 12					
a Excess of revenue over expenses and disbursements	26,889,795				
b Net investment income (if negative, enter -0-)		15,029,073			
c Adjusted net income (if negative, enter -0-)			0		

For Paperwork Reduction Act Notice, see instructions.

(HTA)

Form **990-PF** (2011)

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Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions)		Beginning of year	End of year	
				(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing		5,935,788	3,387,793	3,387,793
	2	Savings and temporary cash investments				
	3	Accounts receivable ▶	0			
		Less allowance for doubtful accounts ▶	0	0	0	0
	4	Pledges receivable ▶	0			
		Less allowance for doubtful accounts ▶	0	0	0	0
	5	Grants receivable		62,500	0	0
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)		0	0	0
	7	Other notes and loans receivable (attach schedule) ▶	0			
		Less allowance for doubtful accounts ▶	0	0	0	0
	8	Inventories for sale or use				
	9	Prepaid expenses and deferred charges				
	10 a	Investments—U S and state government obligations (attach schedule)		0	0	0
	b	Investments—corporate stock (attach schedule)		0	0	0
	c	Investments—corporate bonds (attach schedule)		0	0	0
	Liabilities	11	Investments—land, buildings, and equipment basis ▶	0		
		Less accumulated depreciation (attach schedule) ▶	0	0	0	0
12		Investments—mortgage loans				
13		Investments—other (attach schedule)		76,627,982	107,435,561	110,438,001
14		Land, buildings, and equipment basis ▶	49,234			
		Less accumulated depreciation (attach schedule) ▶	41,028	24,617	8,206	8,206
15		Other assets (describe ▶ See Attached Statement)		132,720	194,784	194,784
16		Total assets (to be completed by all filers—see the instructions Also, see page 1, item I)		82,783,607	111,026,344	114,028,784
17		Accounts payable and accrued expenses		91,824	385,123	
18		Grants payable		2,514,788	3,574,431	
Net Assets or Fund Balances	19	Deferred revenue				
	20	Loans from officers, directors, trustees, and other disqualified persons		0	0	
	21	Mortgages and other notes payable (attach schedule)		0	0	
	22	Other liabilities (describe ▶ Deferred tax liability)		81,012	60,049	
	23	Total liabilities (add lines 17 through 22)		2,687,624	4,019,603	
		Foundations that follow SFAS 117, check here ▶ <input checked="" type="checkbox"/> and complete lines 24 through 26 and lines 30 and 31.				
	24	Unrestricted		65,942,054	93,006,741	
	25	Temporarily restricted		153,929		
	26	Permanently restricted		14,000,000	14,000,000	
		Foundations that do not follow SFAS 117, check here ▶ <input type="checkbox"/> and complete lines 27 through 31.				
27	Capital stock, trust principal, or current funds			0		
28	Paid-in or capital surplus, or land, bldg, and equipment fund					
29	Retained earnings, accumulated income, endowment, or other funds					
30	Total net assets or fund balances (see instructions)		80,095,983	107,006,741		
31	Total liabilities and net assets/fund balances (see instructions)		82,783,607	111,026,344		

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	80,095,983
2	Enter amount from Part I, line 27a	2	26,889,795
3	Other increases not included in line 2 (itemize) ▶ Change in Deferred Tax Liability	3	20,963
4	Add lines 1, 2, and 3	4	107,006,741
5	Decreases not included in line 2 (itemize) ▶	5	0
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 30	6	107,006,741

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a iShare S&P 500	D	1/4/2011	1/4/2011
b Vanguard Total Bond Mkt MF	P	1/12/2005	9/12/2011
c Columbia Money Mkt	P	10/4/2010	12/30/2011
d Capital Gain Distributions			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 30,618,097	0	20,374,002	10,244,095
b 14,000,000	0	13,180,284	819,716
c 5,576,000	0	5,576,000	0
d 250,256	0	0	0
e 0	0	0	0

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
a 0	0	0	10,244,095
b 0	0	0	819,716
c 0	0	0	0
d 0	0	0	250,256
e 0	0	0	0

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }	2	11,314,067
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6). If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	N/A

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2010	3,637,403	76,505,202	0.047545
2009	3,624,295	62,155,328	0.058310
2008	3,531,468	57,560,449	0.061352
2007	2,004,233	55,414,627	0.036168
2006	2,010,202	45,514,190	0.044166

2 Total of line 1, column (d)	2	0.247541
3 Average distribution ratio for the 5-year base period—divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years	3	0.049508
4 Enter the net value of noncharitable-use assets for 2011 from Part X, line 5	4	114,149,514
5 Multiply line 4 by line 3	5	5,651,314
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	150,291
7 Add lines 5 and 6	7	5,801,605
8 Enter qualifying distributions from Part XII, line 4 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.	8	6,960,855

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1 a Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter "N/A" on line 1
Date of ruling or determination letter _____ (attach copy of letter if necessary—see instructions)

b Domestic foundations that meet the section 4940(e) requirements in Part V, check here ☒ and enter 1% of Part I, line 27b

c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b)

2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)

3 Add lines 1 and 2

4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)

5 **Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-

6 Credits/Payments

a 2011 estimated tax payments and 2010 overpayment credited to 2011

b Exempt foreign organizations—tax withheld at source

c Tax paid with application for extension of time to file (Form 8868)

d Backup withholding erroneously withheld

6a	210,838
6b	
6c	0
6d	

7 Total credits and payments. Add lines 6a through 6d

8 Enter any **penalty** for underpayment of estimated tax. Check here ☒ if Form 2220 is attached

9 **Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed**

10 **Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid**

11 Enter the amount of line 10 to be **Credited to 2012 estimated tax** 60,547

Refunded

1	150,291
2	0
3	150,291
4	
5	150,291
6a	210,838
6b	
6c	0
6d	
7	210,838
8	0
9	0
10	60,547
11	0

Part VII-A Statements Regarding Activities

1 a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?

b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see page 19 of the instructions for definition)?

If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities

c Did the foundation file **Form 1120-POL** for this year?

d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year
(1) On the foundation **\$** _____ (2) On foundation managers **\$** _____

e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers **\$** _____

2 Has the foundation engaged in any activities that have not previously been reported to the IRS? **See Attachment A**

If "Yes," attach a detailed description of the activities

3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes **Attachment B**

4 a Did the foundation have unrelated business gross income of \$1,000 or more during the year?

b If "Yes," has it filed a tax return on **Form 990-T** for this year?

5 Was there a liquidation, termination, dissolution, or substantial contraction during the year?

If "Yes," attach the statement required by **General Instruction T**

6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either

- By language in the governing instrument, or
- By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?

7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete **Part II, col. (c), and Part XV**

8 a Enter the states to which the foundation reports or with which it is registered (see instructions) **FL**

b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by **General Instruction G**? If "No," attach explanation

9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," complete **Part XIV**

10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses

	Yes	No
1a		X
1b		X
1c		X
2	X	
3	X	
4a		X
4b	N/A	
5		X
6	X	
7	X	
8b	X	
9		X
10		X

Part VII-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ▶ <u>www.bluefoundationfl.com</u>	13	X	
14	The books are in care of ▶ <u>Susan Towler</u> Telephone no ▶ <u>(904) 905-6803</u> Located at ▶ <u>4800 Deerwood Campus Parkway Jacksonville FL</u> ZIP+4 ▶ <u>32246</u>			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041—Check here and enter the amount of tax-exempt interest received or accrued during the year ▶ <u>15</u>			
16	At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for Form TD F 90-22.1 If "Yes," enter the name of the foreign country ▶	16	Yes	No
				X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required**File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.**

		Yes	No
1a	During the year did the foundation (either directly or indirectly)		
(1)	Engage in the sale or exchange, or leasing of property with a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(2)	Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(3)	Furnish goods, services, or facilities to (or accept them from) a disqualified person? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No		
(4)	Pay compensation to, or pay or reimburse the expenses of, a disqualified person? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No		
(5)	Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(6)	Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b	If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? Organizations relying on a current notice regarding disaster assistance check here ▶ <input type="checkbox"/>	1b	X
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2011?	1c	X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))		
a	At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2011? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," list the years ▶ 20____, 20____, 20____, 20____		
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions)	2b	N/A
c	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here ▶ 20____, 20____, 20____, 20____		
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b	If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2011)	3b	N/A
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	X
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2011?	4b	X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)**5a** During the year did the foundation pay or incur any amount to

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive?

☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes?

☐ Yes ☒ No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)? (see instructions)

☐ Yes ☒ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

☐ Yes ☒ No**b** If any answer is "Yes" to 5a(1)–(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)?

5b N/A

Organizations relying on a current notice regarding disaster assistance check here

☐**c** If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? **N/A**☐ Yes ☐ No

If "Yes," attach the statement required by Regulations section 53.4945–5(d).

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?☐ Yes ☒ No**b** Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If "Yes" to 6b, file Form 8870.

6b X

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?☐ Yes ☒ No**b** If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? **N/A**

7b

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**1 List all officers, directors, trustees, foundation managers and their compensation (see instructions).**

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
See Attachment C	.00	0	0	0
	.00	0	0	0
	.00	0	0	0
	.00	0	0	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000☐

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE."**

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
Robin Shepherd Studios Inc. 500 Bishopgate Lane, Jacksonville, FL 32204	Professional Services	409,917
Blue Cross and Blue Shield of Florida Inc 4800 Deerwood Campus Parkway, Jacksonville, FL 32246	Professional Services	391,721
MGT of America Inc 2123 Center Pointe Blvd., Tallahassee, FL 32308	Professional Services	99,295
Stillwater Consulting 212 Eliot St., Natick, MA 01760	Professional Services	86,389
Incepture Inc 4800 Deerwood Campus Pkwy, Jacksonville, FL 32246	Professional Services	79,087
Total number of others receiving over \$50,000 for professional services		0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 Sapphire Symposium - The BCBSF Foundation held the Sapphire Symposium/Educational Seminar with speakers and breakout sessions addressing various health care issues. There were over 350 attendees and more than 175 organizations represented at the Symposium.	297,085
2 Grantee Evaluation Training Sessions - The BCBSF Foundation held 2 educational seminars entitled, "Employment Evaluation: A Tool for Outcomes Assessment and Performance Review". Representatives from over 20 organizations attended the sessions.	16,094
3	
4	

Part IX-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
1	
2	
All other program-related investments See instructions	
3	
Total. Add lines 1 through 3	0

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	109,389,351
b	Average of monthly cash balances	1b	6,295,491
c	Fair market value of all other assets (see instructions)	1c	202,990
d	Total (add lines 1a, b, and c)	1d	115,887,832
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	115,887,832
4	Cash deemed held for charitable activities. Enter 1 1/2 % of line 3 (for greater amount, see instructions)	4	1,738,317
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	114,149,515
6	Minimum investment return. Enter 5% of line 5	6	5,707,476

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	5,707,476
2a	Tax on investment income for 2011 from Part VI, line 5	2a	150,291
b	Income tax for 2011 (This does not include the tax from Part VI)	2b	0
c	Add lines 2a and 2b	2c	150,291
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	5,557,185
4	Recoveries of amounts treated as qualifying distributions	4	6,892
5	Add lines 3 and 4	5	5,564,077
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	5,564,077

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	6,960,855
b	Program-related investments—total from Part IX-B	1b	0
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	0
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	6,960,855
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b (see instructions)	5	150,291
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	6,810,564

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2010	(c) 2010	(d) 2011
1 Distributable amount for 2011 from Part XI, line 7				5,564,077
2 Undistributed income, if any, as of the end of 2011				
a Enter amount for 2010 only			0	
b Total for prior years: 20____, 20____, 20____		0		
3 Excess distributions carryover, if any, to 2011				
a From 2006	0			
b From 2007	0			
c From 2008	693,545			
d From 2009	509,741			
e From 2010	0			
f Total of lines 3a through e	1,203,286			
4 Qualifying distributions for 2011 from Part XII, line 4 ▶ \$ 6,960,855				
a Applied to 2010, but not more than line 2a			0	
b Applied to undistributed income of prior years (Election required—see instructions)		0		
c Treated as distributions out of corpus (Election required—see instructions)	0			
d Applied to 2011 distributable amount				5,564,077
e Remaining amount distributed out of corpus	1,396,778			
5 Excess distributions carryover applied to 2011 (If an amount appears in column (d), the same amount must be shown in column (a))	0			0
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	2,600,064			
b Prior years' undistributed income Subtract line 4b from line 2b		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b Taxable amount—see instructions		0		
e Undistributed income for 2010 Subtract line 4a from line 2a. Taxable amount—see instructions			0	
f Undistributed income for 2011 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2012				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions)				
8 Excess distributions carryover from 2006 not applied on line 5 or line 7 (see instructions)	0			
9 Excess distributions carryover to 2012. Subtract lines 7 and 8 from line 6a	2,600,064			
10 Analysis of line 9				
a Excess from 2007	0			
b Excess from 2008	693,545			
c Excess from 2009	509,741			
d Excess from 2010	0			
e Excess from 2011	1,396,778			

Part XV Supplementary Information (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i> SEE ATTACHMENT E				5,348,556
Total			3a	5,348,556
b <i>Approved for future payment</i> SEE ATTACHMENT F				2,580,750
Total			3b	2,580,750

Schedule B
(Form 990, 990-EZ,
or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No 1545-0047

2011

Name of the organization

Employer identification number

The Blue Cross and Blue Shield of Florida Foundation Inc

59-3707820

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

☐ 501(c)() (enter number) organization

☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

☐ 527 political organization

Form 990-PF

☒ 501(c)(3) exempt private foundation

☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation

☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions

General Rule

- ☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

- ☐ For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year ▶ \$

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2, of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

(HTA)

Name of organization The Blue Cross and Blue Shield of Florida Foundation Inc	Employer identification number 59-3707820
---	---

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	Blue Cross and Blue Shield of Florida Inc 4800 Deerwood Campus Parkway Jacksonville FL 32246 Foreign State or Province Foreign Country	\$ 30,682,888	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II if there is a noncash contribution)
2	 Foreign State or Province Foreign Country	\$ 0	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution)
3	 Foreign State or Province Foreign Country	\$ 0	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution)
4	 Foreign State or Province Foreign Country	\$ 0	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution)
5	 Foreign State or Province Foreign Country	\$ 0	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution)
6	 Foreign State or Province Foreign Country	\$ 0	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution)

Name of organization The Blue Cross and Blue Shield of Florida Foundation Inc	Employer identification number 59-3707820
--	--

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
1	241,085 shares iShares S&P 500	\$ 30,682,888	1/4/2011
		\$ 0	
		\$ 0	
		\$ 0	
		\$ 0	
		\$ 0	
		\$ 0	
		\$ 0	

Name of organization The Blue Cross and Blue Shield of Florida Foundation Inc	Employer identification number 59-3707820
--	--

Part III **Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations total more than \$1,000 for the year.** Complete columns (a) through (e) and the following line entry. **N/A**
 For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **\$1,000 or less** for the year (Enter this information once See instructions.) ► \$ 0
 Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
 For Prov Country
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
 For Prov Country
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
 For Prov Country
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
 For Prov Country

Line 16b (990-PF) - Accounting Fees

		15,400	0	0	12,938
	Name of Organization or Person Providing Service	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes (Cash Basis Only)
1	Audit Fees	15,400			12,938
2					
3					
4					
5					
6					
7					
8					
9					
10					

(21)

Line 16c (990-PF) - Other Fees

		1,259,517	0	0	908,827
	Name of Organization or Person Providing Service	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes (Cash Basis Only)
1	Consulting/Outside Services	1,259,517	0	0	908,827
2					
3					
4					
5					
6					
7					
8					
9					
10					

22

Line 18 (990-PF) - Taxes

		149,501	0	0	0
	Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
1					
2	Tax on investment income	149,501	0	0	0
3					
4					
5					
6					
7					
8					
9					
10					

Line 23 (990-PF) - Other Expenses

		488,644	0	0	630,699
	Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
1	Amortization. See attached statement	16,411	0	0	0
2	Training	32,542			25,833
3	Office Supplies	25,362			9,212
4	Dues	39,130			39,130
5	Advertising	309,251			242,581
6	Printing	200			0
7	Subscriptions	321			306
8	Miscellaneous	65,427			458
9	DCA 1 - Sapphire Symposium	0			297,085
10	DCA 2 - Grantee Evaluation Training Sessions	0			16,094

Line 23a (990-PF) - Amortization

	Description	Date Acquired	Amount Amortized	Amortization Period	Beginning Accumulated Amortization	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
1	Software Amortization	12/20/2008	49,234	3	24,617	16,411	0	0	0
2									
3									
4									
5									
6									
7									
8									
9									
10									

24

Part II, Line 13 (990-PF) - Investments - Other

	Item or Category	Basis of Valuation	Book Value Beg. of Year	Book Value End of Year	FMV End of Year
1	Vanguard Total Bond Index		45,021,241	49,384,730	52,823,314
2	Vanguard Total Stock Market Index		13,314,870	21,987,258	24,007,531
3	Vanguard Total Developed Market Index		8,946,740	17,807,621	16,839,001
4	Vanguard Emerging Market Index		1,823,975	5,943,700	5,163,078
5	PIMCO High Yield Bond Fund		4,216,280	6,039,369	5,806,585
6	Vanguard REIT Index Fund		3,304,876	6,272,883	5,798,492
7					
8					
9					
10					

(25)

Part II, Line 14 (990-PF) - Land, Buildings, and Equipment

		49,234	24,617	41,028	24,617	8,206	8,206
	Item or Category	Cost or Other Basis	Accumulated Depreciation Beg. of Year	Accumulated Depreciation End of Year	Book Value Beg. of Year	Book Value End of Year	FMV End of Year
1	Software	49,234	24,617	41,028	24,617	8,206	8,206
2					0	0	
3					0	0	
4					0	0	
5					0	0	
6					0	0	
7					0	0	
8					0	0	
9					0	0	
10					0	0	

Part II, Line 15 (990-PF) - Other Assets

	Description	132,720	194,784	194,784
		Beginning Balance	Ending Balance	Fair Market Value
1	Dividends Receivable	132,720	134,284	134,284
2	Excise Tax Recoverable	0	60,500	60,500
3				
4				
5				
6				
7				
8				
9				
10				

Part II, Line 22 (990-PF) - Other Liabilities

		81,012	60,049
	Description	Beginning Balance	Ending Balance
1	Deferred tax liability	81,012	60,049
2			
3			
4			
5			
6			
7			
8			
9			
10			

Part VI, Line 6a (990-PF) - Estimated Tax Payments

	Date		Amount
1 Credit from prior year return	4/27/2011	1	838
2 First quarter estimated tax payment	5/10/2011	2	75,000
3 Second quarter estimated tax payment	6/9/2011	3	65,000
4 Third quarter estimated tax payment	9/8/2011	4	70,000
5 Fourth quarter estimated tax payment		5	
6 Other payments		6	
7 Total		7	210,838

ATTACHMENT A
THE BLUE CROSS AND BLUE SHIELD OF FLORIDA FOUNDATION INC
EIN: 59-3707820
Form 990-PF, Page 4, Part VII-A, Statements regarding Activities

Page 4, Part VII-A, Line 2) Activities Not Previously Reported to IRS

In the Foundation's Form 1023 Exemption Application filed in 2002, planned activities reported to the IRS included grant programs to 501(c)(3) organizations which conduct activities that "positively impact the health and well-being of the uninsured and under-served" (i.e. health-related grants). Beginning in 2011, the Blue Foundation expanded the scope of its grant making to purposes beyond the health-related arena in its new "Quality of Life Grants" Program. The primary focus of this program is to improve the quality of life for all Floridians. Focus areas include human services, education/literacy, diversity /community development, arts/culture and health/physical fitness/recreation. For more information, see Attachment D.

ATTACHMENT B

The Blue Cross and Blue Shield of Florida Foundation Inc.

EIN: 59-3707820

2011 Form 990-PF, Page 4, Part VII-A, Line 3
Changes to Articles of Incorporation and Bylaws

See Attached Copies



FLORIDA DEPARTMENT OF STATE
Division of Corporations

DMM
MAR 21 2011

March 15, 2011

DEIRDRE M. MACCARTHY
BLUE CROSS AND BLUE SHIELD OF FLORIDA
4800 DEERWOOD CAMPUS PKWY., DCC100-7
JACKSONVILLE, FL 32246

Re: Document Number N01000001705

The Articles of Amendment to the Articles of Incorporation for THE BLUE FOUNDATION FOR A HEALTHY FLORIDA, INC. which changed its name to BLUE CROSS AND BLUE SHIELD OF FLORIDA FOUNDATION, INC., a Florida corporation, were filed on March 14, 2011.

The certification requested is enclosed.

Should you have any question regarding this matter, please telephone (850) 245-6050, the Amendment Filing Section.


Thelma Lewis
Document Specialist Supervisor
Division of Corporations

Letter Number: 511A00006290

www.sunbiz.org

Division of Corporations - P.O. BOX 6327 -Tallahassee, Florida 32314

State of Florida



Department of State

I certify from the records of this office that BLUE CROSS AND BLUE SHIELD OF FLORIDA FOUNDATION, INC. is a corporation organized under the laws of the State of Florida, filed on March 12, 2001.

The document number of this corporation is N01000001705.

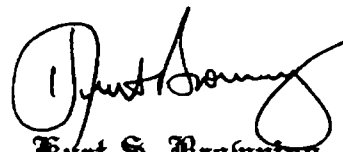
I further certify that said corporation has paid all fees due this office through December 31, 2010, that its most recent annual report/uniform business report was filed on March 19, 2010, and its status is active.

I further certify that said corporation has not filed Articles of Dissolution.



CR2EO22 (01-07)

Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this the
Fifteenth day of March, 2011



Kurt S. Browning
Secretary of State

State of Florida



Department of State

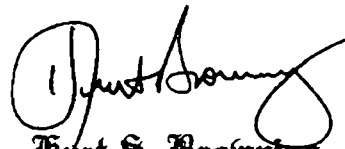
I certify the attached is a true and correct copy of the Articles of Amendment, filed on March 14, 2011, to Articles of Incorporation for THE BLUE FOUNDATION FOR A HEALTHY FLORIDA, INC. which changed its name to BLUE CROSS AND BLUE SHIELD OF FLORIDA FOUNDATION, INC., a Florida corporation, as shown by the records of this office.

The document number of this corporation is N01000001705.



CR2EO22 (01-07)

Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this the
Fifteenth day of March, 2011



Kurt S. Browning
Secretary of State

Articles of Amendment
to
Articles of Incorporation
of

The Blue Foundation for a Healthy Florida, Inc.
(Name of Corporation as currently filed with the Florida Dept. of State)

N01000001705

(Document Number of Corporation (if known))

FILED
2011 MAR 14 A 9 12
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Pursuant to the provisions of section 617.1006, Florida Statutes, this *Florida Not For Profit Corporation* adopts the following amendment(s) to its Articles of Incorporation:

A. If amending name, enter the new name of the corporation:

Blue Cross and Blue Shield of Florida Foundation, Inc.

The new name must be distinguishable and contain the word "corporation" or "incorporated" or the abbreviation "Corp." or "Inc." "Company" or "Co." may not be used in the name.

B. Enter new principal office address, if applicable:

(Principal office address MUST BE A STREET ADDRESS)

C. Enter new mailing address, if applicable:

(Mailing address MAY BE A POST OFFICE BOX)

D. If amending the registered agent and/or registered office address in Florida, enter the name of the new registered agent and/or the new registered office address:

Name of New Registered Agent:

Deirdre M. MacCarthy

4800 Deerwood Campus Parkway

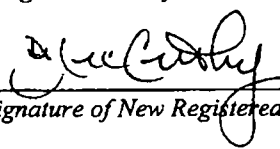
New Registered Office Address:

(Florida street address)

DCC100-7 Jacksonville, Florida 32246
(City) (Zip Code)

New Registered Agent's Signature, if changing Registered Agent:

I hereby accept the appointment as registered agent. I am familiar with and accept the obligations of the position.


Signature of New Registered Agent, if changing

(Attach additional sheets, if necessary)

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		<hr/>	<input type="checkbox"/> Remove
		<hr/>	
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		<hr/>	<input type="checkbox"/> Remove

(attach additional sheets, if necessary). (Be specific)

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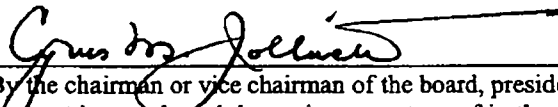
The date of each amendment(s) adoption: 2/17/2011
(date of adoption is required)
Effective date if applicable: 2/17/2011
(no more than 90 days after amendment file date)

Adoption of Amendment(s) (CHECK ONE)

- ☒ The amendment(s) was/were adopted by the members and the number of votes cast for the amendment(s) was/were sufficient for approval.
- ☐ There are no members or members entitled to vote on the amendment(s). The amendment(s) was/were adopted by the board of directors.

Dated March 8, 2011

Signature



(By the chairman or vice chairman of the board, president or other officer-if directors have not been selected, by an incorporator - if in the hands of a receiver, trustee, or other court appointed fiduciary by that fiduciary)

Cyrus M. Jollivette

(Typed or printed name of person signing)

Chair, BCBSF Foundation, Inc.

(Title of person signing)



DHB

MAR 14 2001

FLORIDA DEPARTMENT OF STATE

Katherine Harris
Secretary of State

March 12, 2001

CAPITAL CONNECTION, INC.

The Articles of Incorporation for THE BLUE FOUNDATION FOR A HEALTHY FLORIDA, INC. were filed on March 12, 2001 and assigned document number N01000001705. Please refer to this number whenever corresponding with this office regarding the above corporation. The certification you requested is enclosed.

PLEASE NOTE: COMPLIANCE WITH THE FOLLOWING PROCEDURES IS ESSENTIAL TO MAINTAINING YOUR CORPORATE STATUS. FAILURE TO DO SO MAY RESULT IN DISSOLUTION OF YOUR CORPORATION.

A CORPORATION ANNUAL REPORT/UNIFORM BUSINESS REPORT MUST BE FILED WITH THIS OFFICE BETWEEN JANUARY 1 AND MAY 1 OF EACH YEAR BEGINNING WITH THE CALENDAR YEAR FOLLOWING THE YEAR OF THE FILING DATE NOTED ABOVE AND EACH YEAR THEREAFTER. FAILURE TO FILE THE ANNUAL REPORT/UNIFORM BUSINESS REPORT ON TIME MAY RESULT IN ADMINISTRATIVE DISSOLUTION OF YOUR CORPORATION.

A FEDERAL EMPLOYER IDENTIFICATION (FEI) NUMBER MUST BE SHOWN ON THE ANNUAL REPORT/UNIFORM BUSINESS REPORT FORM PRIOR TO ITS FILING WITH THIS OFFICE. CONTACT THE INTERNAL REVENUE SERVICE TO RECEIVE THE FEI NUMBER IN TIME TO FILE THE ANNUAL REPORT/UNIFORM BUSINESS REPORT AT 1-800-829-3676 AND REQUEST FORM SS-4.

SHOULD YOUR CORPORATE MAILING ADDRESS CHANGE, YOU MUST NOTIFY THIS OFFICE IN WRITING, TO INSURE IMPORTANT MAILINGS SUCH AS THE ANNUAL REPORT/UNIFORM BUSINESS REPORT NOTICES REACH YOU.

Should you have any questions regarding corporations, please contact this office at the address given below.

Tracy Smith, Document Specialist
New Filing Section

Letter Number: 301A00015016

Division of Corporations - P.O. BOX 6327 -Tallahassee, Florida 32314

ARTICLES OF INCORPORATION

OF

THE BLUE FOUNDATION FOR A HEALTHY FLORIDA, INC.

a Florida Not For Profit Corporation

The undersigned person, acting as incorporator of a corporation not for profit under the Florida Not For Profit Corporation Act, as set forth in Chapter 617 of the Florida Statutes, adopts the following articles of incorporation for the corporation:

Article I

The name of the corporation is The Blue Foundation for a Healthy Florida, Inc.

Article II

The initial principal office of the corporation is 4800 Deerwood Campus Parkway, Jacksonville, FL 32246-8273.

Article III

The corporation is organized as a not for profit corporation exclusively for charitable, educational and scientific purposes, including the following:

To extend and improve the provision of quality health care to the residents of the State of Florida, through scientific research, educational and other programs, and charitable support of such activities;

To make distributions to organizations that qualify as exempt organizations under section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax laws (hereinafter the "Code"); and

To engage in any and all lawful activities incidental to the foregoing purposes except as restricted herein.

Article IV

01 MAR -12 PM 1:00
SECRET
TALLAHASSEE, FLORIDA

The corporation shall be a membership organization, and the rights and duties of members shall be as set out in the Bylaws.

Article V

The Directors of the corporation shall be elected by the members as provided in the Bylaws and shall hold their offices for such period as the bylaws shall establish, or until their successors are duly elected and qualified.

Article VI

The corporation shall regulate its internal affairs in accordance with the following provisions:

No part of the net earnings of the corporation shall inure to the benefit of, or be distributable to its members, directors, officers, or other private persons, except that the corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Article III hereof.

No substantial part of the activities of the corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the corporation shall not participate in, or intervene (including the publishing or distribution of statements) in any political campaign on behalf of or in opposition to any candidate for public office.

Notwithstanding any other provision of these articles, the corporation shall not carry on any other activities not permitted to be carried on (a) by a corporation exempt from federal income tax under section 501(c)(3) of the Code, or (b) by a corporation, contributions to which are deductible under section 170(c)(2) of the Code.

In the event the corporation is a private foundation, it shall distribute its income for each tax year at the time and in the manner necessary so as not to become subject to tax on undistributed income imposed by section 4942 of the Code.

The corporation shall not engage in any act of self-dealing as defined in section 4941(d) of the Code.

The corporation shall not retain any excess business holdings as defined in section 4943(c) of the Code.

The corporation shall not make any investments in a manner as to subject it to tax under section 4944 of the Code.

The corporation shall not make any taxable expenditures as defined in section 4945(d) of the Code.

Article VII

The names of the initial Directors of the corporation are as follows:

Bruce N. Bagni
Randy Kammer
Patrick McCabe

Rhonda Medows
Deanna McDonald
Susan Wildes

The address of each of these Directors is 4800 Deerwood Campus Parkway, Jacksonville, FL 32246-8273.

Article VIII

The street address of the initial registered office of the corporation is 4800 Deerwood Campus Parkway, Jacksonville, FL 32246-8273. The name of its initial registered agent at that address is Blue Cross and Blue Shield of Florida, Inc.

Article IX

The name and address of the incorporator is Ms. Randy M. Kammer, 4800 Deerwood Campus Parkway, Jacksonville, FL 32246-8273.

Article X

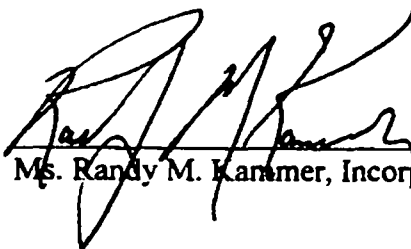
The initial member of the corporation shall be Blue Cross and Blue Shield of Florida, Inc.

Article XI

On the dissolution or winding up of the corporation, after payment of all debts and liabilities of the corporation, its remaining assets shall be distributed to one or more exempt organizations under section 501(c)(3) of the Code, or to the federal government, or to a state or local government, for a public purpose.

* * *

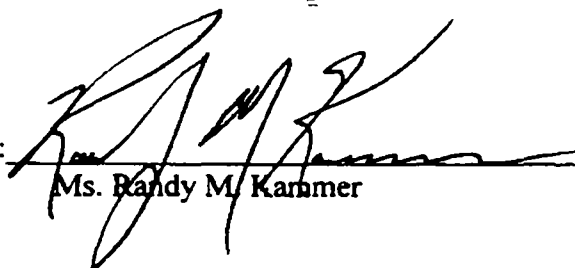
The undersigned incorporator of this corporation, for the purposes of forming this not for profit corporation under the laws of Florida, has executed these Articles of Incorporation on March 7, 2001.



Ms. Randy M. Kammer, Incorporator

Having been named as registered agent to accept service of process for the above-stated corporation at the place designated in this certificate, by the executing this on March ____, 2001, the undersigned signifies that it is a corporation authorized to transact business or conduct its affairs in the State of Florida, is familiar with and accepts appointment as registered agent, and agrees to act in this capacity.

BLUE CROSS AND BLUE SHIELD OF FLORIDA, INC.

By: 

Ms. Randy M. Kammer

01 MAR 12 PM 1:20
RECEIVED
FALL ARLASSER FLORIDA



Department of State

I certify the attached is a true and correct copy of the Articles of Incorporation of THE BLUE FOUNDATION FOR A HEALTHY FLORIDA, INC., a Florida corporation, filed on March 12, 2001, as shown by the records of this office.

The document number of this corporation is N01000001705.

Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capitol, this the
Twelfth day of March, 2001



CR2EO22 (1-99)

Katherine Harris

Katherine Harris
Secretary of State

BYLAWS
The Blue Foundation for a Healthy Florida, Inc.

Adopted
April 23, 2001

Amended
February 14, 2007

Amended
August 18, 2010

Amended
Blue Cross and Blue Shield of Florida Foundation, Inc.
February 17, 2011

Amended
December 14, 2011

BYLAWS
OF
BLUE CROSS AND BLUE SHEILD OF FLORIDA FOUNDTION, INC.

ARTICLE I

Name, Seal, and Offices

1. Name. The name of the corporation is Blue Cross and Blue Shield of Florida Foundation, Inc.
2. Seal. The seal of the corporation shall have inscribed thereon the name of the corporation, the year of its organization, and the words "Corporate Seal, State of Florida."
3. Offices. The principal office of the corporation shall be located in Jacksonville, Florida, or such other place as the Board of Directors may from time to time designate.

ARTICLE II

Members

1. Membership. The initial Member of the corporation shall be that person who is so named in the Articles of Incorporation. Any additional Members shall be elected by the affirmative vote of two-thirds of the full membership, registered either in person or by proxy, at any annual meeting or at any special meeting called for that purpose.
2. Rights of Members. Each Member shall be entitled to one vote at all meetings of Members and the right of a Member to vote, and all his rights, titles, and interests in or to the corporation shall cease on the termination of his membership. No Member shall be entitled to share in the distribution of the corporate assets on the dissolution of the corporation.
3. Resignation of Members. Membership in the corporation is not transferable or assignable, but any Member may resign from the corporation by delivering a written resignation to the Chair of the corporation.
4. Removal of Members. Any Member may be removed from membership with or without cause by the affirmative vote of two-thirds of the full membership, registered either in person or by proxy, at any annual meeting or at any special meeting called for that purpose.

5. Member Director. The initial Member may appoint a director who shall represent the initial Member on the Board. This Director shall serve until such time as he is replaced by the initial Member. If not replaced, every three years, the initial Member shall notify the corporation, in writing, of the name of its appointed Director. This appointed Director is eligible to serve as a director without consideration of lapsed time or length of service.

ARTICLE III

Meetings of Members

1. Annual Meeting. The annual meeting of the corporation shall be held during the month of February, on such day and at such location as the Chair of the Board of Directors may designate.
2. Special Meetings. Special meetings of Members may be called at any time by a majority vote of the Board of Directors.
3. Participation in Meeting by Telephone. A Member may participate in any meeting of the corporation by telephone conference call (or other arrangement by which all Members may simultaneously hear each other during the meeting), requested in advance of the meeting. A Member participating in a meeting by this means is deemed to be present in person at the meeting.
4. Notice of Meetings. Notice of time, place, and purpose or purposes of all meetings of Members shall be served upon each person who appears on the books of the corporation as a Member either personally, by mail or electronically not less than three (3) days before the meeting. Any Member may waive notice of any meeting.
5. Quorum. At any meeting of Members, the presence of a majority of the Members (including by proxy) shall constitute a quorum, and the act of a majority of the Members so present at any meeting at which there is a quorum shall be the act of the full membership.
6. Voting. At every meeting of Members, each Member shall be entitled to vote in person or by proxy duly appointed by instrument in writing that is subscribed by such Member.

ARTICLE IV

Directors

1. Election. The Board of Directors shall be elected at the annual meeting of Members by a majority of the votes of the Members, voting either by person or by proxy. The Board of Directors shall be composed of not less than five (5) nor more than twenty-one (21) Directors, and shall be divided into three classes with respect of term of office, each class to contain approximately one-third of the whole number of the Board. The term of office of

Directors shall be staggered terms of one (1) year for each Director in the first class, two (2) years for each Director in the second class, and three (3) years for each Director in the third class. A Director shall not serve more than nine (9) consecutive years, except the Member Director, who may serve until re-affirmed or replaced by the initial Member. A Director, other than the Member Director, who has served for nine (9) consecutive years, shall not be eligible for re-election until at least three (3) years have elapsed since the completion of the Director's prior term of service. Any Director that has not participated in at least half of the regular and special meetings of the Board of Directors during his current term of service shall not be eligible for re-election when his current term expires.

2. Qualifications. Nominees for the Board of Directors shall come from among the active and retired employees (director level and above) of Blue Cross and Blue Shield of Florida. Nominees shall have relevant training and experience in the areas of health care, business, law, finance, charity management, fund raising, or grant making. Reasonable efforts shall be made for the Board of Directors to reflect the cultural and geographic diversity of the State of Florida.
3. Resignation. Any Director may resign at any time by giving written notice of such resignation to the Chair.
4. Vacancies. In case any vacancy occurs on the Board of Directors, a majority of the Members may elect a Director to fill such vacancy, and the Director so elected shall hold office until the next annual meeting of Members.
5. Compensation. By unanimous resolution of the Board of Directors, the Directors may be provided fair and reasonable compensation for their services and/or reimbursement of expenses for their attendance at meetings. The Board of Directors also shall have power in its discretion to pay Directors or Members rendering unusual or exceptional services to the corporation, such compensation to be determined by the Board of Directors.
6. Powers. All corporate powers must be exercised by or under the authority of the Board of Directors and the affairs of the corporation are managed under the direction of the Board of Directors. The Board of Directors shall have and shall exercise all such powers that are now or hereafter may be conferred by law upon a corporation organized for the purposes set forth in the Articles of Incorporation. The Board of Directors may delegate to committees, to officers of the corporation, or to agents, such powers as they may see fit. In general, but not in limitation thereof, the powers of the Directors shall include the following:
 - (a) to accept, acquire, receive, take or hold by bequest, devise, grant, gift, purchase, exchange, lease, transfer, judicial order or decree, or otherwise, for any of the corporate objects and purposes, any property, both real and personal, of whatever kind, nature, or description and wherever situated;
 - (b) to sell, exchange, convey, mortgage, lease, transfer, or otherwise dispose of, any such property, both real and personal, as the objects and purposes of the corporation may require;

(c) to borrow money and, from time to time, to make, accept, endorse, execute, and issue bonds, debentures, promissory notes, bills of exchange, and other obligations of the corporation for moneys borrowed or in payment of property acquired or for any of the other purposes of the corporation, and to secure the payment of any such obligations by mortgage, pledge, deed, indenture, agreement, or other instrument or trust, or by other lien upon, assignment of, or agreement in regard to all or any part of the property, rights, or privileges of the corporation wherever situated, whether now owned or hereafter to be acquired;

(d) to invest and reinvest its funds in such stock, common or preferred; bonds; debentures; mortgages; or in such other securities and property as its Board of Directors shall deem advisable, subject to the limitations and conditions contained in any bequest, devise, grant or gift;

(e) to appoint and set the compensation of such agents and employees as it shall deem necessary who shall perform their services for such terms and shall exercise such powers and perform such duties as shall be determined necessary to carry out any of the corporate objects and purposes.

7. Removal of Directors. Any Director may be removed from office with or without cause by the affirmative vote of a majority of the Members, registered either in person or by proxy, at any annual meeting or at any special meeting called for that purpose. A proposed removal of a Director at a meeting shall require a separate vote for each Director sought to be removed. Where removal is sought by written agreement, a separate agreement is required for each Director to be removed. If removal is effected at a meeting, any vacancy created thereby shall be filled by the Members at the same meeting. Any Director who is removed from the Board shall in no event be eligible to stand for re-election until the next annual meeting of Members. Any Director removed from office shall turn over to the Board of Directors within 72 hours any and all records of the corporation in his possession. If a Director who is removed shall not relinquish his office or turn over records as required under this section, the circuit court in the county where the corporation's principal office is located may summarily order the Director to relinquish his office and turn over corporate records, upon application of any Member.

ARTICLE V

Meetings of Directors

1. Annual Meeting. Immediately following the annual meeting of Members, the Board of Directors shall meet for the purpose of organization, the election of officers, and the transaction of other business, and if a quorum of the Directors be then present, no prior notice of such meeting shall be required to be given.

2. Regular Meetings. In addition to an annual meeting to be held in February, the Directors shall meet every other month at times and places designated by the Chair.
3. Special meetings. Special meetings of the Board of Directors may be called by the Chair or on the written request of any three members of the Board of Directors.
4. Participation in Meeting by Telephone. A Director may participate in any meeting of the Board of Directors by telephone conference call (or other arrangement by which all Directors may simultaneously hear each other during the meeting), requested in advance of the meeting. A Director participating in a meeting by this means is deemed to be present in person at the meeting.
5. Notice of Meetings. Notice of time, place, and purpose or purposes of all meetings of Directors shall be served upon each Director either personally, by mail or electronically not less than three (3) days before the meeting; provided, however, that any Director may waive notice of any meeting.
6. Quorum. At all meetings of the Board of Directors, the presence of a majority of the Directors (including by proxy) shall be necessary and sufficient to constitute a quorum for the transaction of business, and the act of a majority of the Directors so present at any meeting at which there is a quorum shall be the act of the Board of Directors.
7. Consent of Directors or Committee in Lieu of Meeting. Unless otherwise restricted by the Articles of Incorporation or by these Bylaws, any action required or permitted to be taken at any meeting of the Board of Directors, or of any committee thereof, may be taken without a meeting if all members of the Board or committee, as the case may be, consent thereto in writing and the writing or writings are filed with the minutes of proceedings of the Board or committee, as the case may be.

ARTICLE VI

Officers

1. Number. The Officers of the corporation shall be the Chair, the Vice Chair, the Secretary, and the Treasurer, but additional offices may be created and filled at any meeting of the Board of Directors. The duties of the officers shall be such as usually attach to such offices and, in addition thereto, such further duties as may be designated from time to time by the Board of Directors.

2. Duties. Chair: The Chair shall have all general powers and duties that are generally vested in the office of the Chair, including the power to make appointments to all committees from time to time that, in his discretion, may be deemed appropriate to assist in the conduct of the affairs of the corporation. The Chair represents the corporation in all matters and presides at all meetings of the Board of Directors.

Vice Chair: The Vice Chair is the second officer in the chain of command, and shall accept and perform the duties and exercise the powers of the Chair in his absence.

Secretary: The Secretary is the third officer in the chain of command. In the absence of the Chair and Vice Chair, he shall accept and perform the duties and exercise the power of the Chair. The Secretary shall keep or cause to be kept the minutes and records of the proceedings of all committees and regular and special meetings of the Board.

Treasurer: The Treasurer is the fourth officer in the chain of command. In the absence of the Chair, Vice Chair and Secretary, the Treasurer shall accept and perform the duties and exercise the power of the Chair. The Treasurer shall keep or cause to be kept all reports pertaining to the fiscal affairs of the corporation and shall have oversight of all funds that the corporation might receive. The Treasurer shall perform such other duties as may be required by the Bylaws or otherwise appropriate to this office.

3. Election. The Officers shall be elected annually by the Board of Directors from among such persons as the Board of Directors may see fit, at the first meeting of the Board of Directors after the annual meeting of Members.
4. Vacancies. In case any office of the corporation becomes vacant, a majority of the Directors then in office, even though less than a quorum, may elect an officer to fill such vacancy and the officer so elected shall hold office until the election and qualification of his successor.
5. Removal. Any Officer may be removed from office with or without cause by an affirmative vote of a majority of the Directors at any meeting of the Board of Directors.

ARTICLE VII

Committees

The Board of Directors may provide for a Grant Committee, a Finance Committee, an Audit Committee, a Nominating Committee, and such other committees of individuals as it shall deem appropriate. The membership of any committee may include persons who are Directors as well as other persons. The Board of Directors may delegate to any committee from time to time such duties and powers as it may deem desirable. The Board of Directors shall not, however, delegate to any committee final authority over filling vacancies in the Board of Directors, choosing the Chair of the Board of Directors, determining the organization to which the assets of the corporation are to be distributed upon dissolution, amending the Bylaws or the Articles of Incorporation, or any other act which is required to be done by the Board of Directors under these Bylaws, the Articles of Incorporation, or applicable law.

ARTICLE VIII

Fiscal Year

The fiscal year of the corporation shall commence on January 1 of each year and end on December 31.

ARTICLE IX

Amendments

The Members shall have the power to make, alter, amend, or repeal the Bylaws of the corporation at any meeting of Members of the corporation by a majority vote of all Members, represented either in person or by proxy, provided that the proposed action is inserted in the notice of such meeting.

ARTICLE X

Indemnification

The corporation shall indemnify its directors and officers to the fullest extent permitted by law and shall have the power to indemnify its employees and agents to the fullest extent permitted by law.

ATTACHMENT C
The Blue Cross and Blue Shield of Florida Foundation Inc
EIN 59-3707820
2011 Form 990-PF, Page 6, Part VIII, Line 1
List of Foundation Officers, Directors and Managers

Page 6, Part VIII, Line 1

(a) Name & Address	(b) Title, and average hours per week devoted to position	(c) Compensation (if not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
FOUNDATION MANAGER				
Susan B Towler 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	Vice President - 10 hours per week	0	0	0
OFFICERS				
Cyrus M Jollivette 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	President - 2 hours per week	0	0	0
Charles W Joseph 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	Vice President - 1 hour per week	0	0	0
Cheryl O Mose 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	Treasurer - 1 hour per week	0	0	0
Mark S McGowan 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	Secretary 1 hour per week	0	0	0
BOARD OF DIRECTORS				
Michael Cascone, Jr 8022 James Island Trail Jacksonville, FL 32256	BCBSF Retired CEO 1 hour per week	0	0	0
Gary M Healy 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF Vice President, Tax 1 hour per week	0	0	0
Cyrus M Jollivette 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF Sr Vice President, Public Affairs 2 hours per week	0	0	0
Charles S Joseph 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF Sr Vice President, General Counsel and Corporate Secretary 1 hour per week	0	0	0
V Sheffield Kenyon 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF Director Product Services Management 1 hour per week	0	0	0
Joyce A Kramzer 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF Sr Vice President, Business Operations 1 hour per week	0	0	0
Mark S McGowan 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF Assistant General Counsel 1 hour per week	0	0	0
Cheryl O Mose 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF Sr Director, Financial Control 1 hour per week	0	0	0
Penelope S Shaffer 8100 NW 33rd Street, Suite 100 Miami, FL 33122-1932	BCBSF Market President - South Florida 1 hour per week	0	0	0
Damell Smith 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF Group VP, Service Organization 1 hour per week	0	0	0

(52)

ATTACHMENT D

The Blue Cross and Blue Shield of Florida Foundation Inc.

EIN: 59-3707820

2011 FORM 990-PF, Page 10, Part XV, Line 2

Information Regarding Grants/Contributions

2. Please see the BCBSF Foundation's website: www.bluefoundationfl.com for detailed information.

- 2a. Name, address and telephone number of the person to whom applications should be addressed:

IMPACT GRANT APPLICATIONS: The BCBSF Foundation has launched an online application process for its IMPACT (Improving Access to Health Care) Grant Program. This online application can be accessed on the BCBSF Foundation's website: www.bluefoundationfl.com. For more information, please contact 1-800-477-3736, Ext 63215

SAPPHIRE AWARD NOMINATIONS: The BCBSF Foundation accepts proposals through an online application process. For more information please see the BCBSF Foundation's website: www.bluefoundationfl.com or contact 1-800-477-3736, ext. 63215. Questions can be directed to 1-800-477-3736 ext. 63215.

CHILDHOOD OBESITY GRANT APPLICATIONS: The BCBSF Foundation accepts proposals through an online application process. For more information please see the BCBSF Foundation's website: www.bluefoundationfl.com or 1-800-477-3736, ext. 63215.

IMPROVE QUALITY OF LIFE GRANT APPLICATIONS: The BCBSF Foundation accepts proposals through an online application process. For more information please see the BCBSF Foundation's website: www.bluefoundationfl.com or contact 1-800-477-3736, ext. 63215.

- 2b. The form in which applications should be submitted and information and materials to include:

See www.bluefoundationfl.com for information on the on-line application process and information and materials to include.

2c. Submission deadlines:

Regarding the IMPACT Grants Program: For 2011, the Winter Grant Application Deadline was September 28, 2011.

Any deadlines for future grant cycles and Sapphire Award Nominations have not yet been determined, but will be posted on the BCBSF Foundation's website www.bluefoundationfl.com when this information is available.

2d. Any restrictions or limitations on awards:

IMPACT Grants Program - The BCBSF Foundation awards charitable grants and contributions to organizations that positively impact the health and well-being of uninsured and underserved Floridians. The BCBSF Foundation also supports health education, awareness and training programs and workforce preparation initiatives that address the health care challenges facing Florida today.

Eligible grant recipients must be IRC Sec. 501(c)(3) organizations or governmental agencies, and cannot be classified as a private foundation. The organization that is applying must be located in Florida and operate the program in Florida to directly serve Floridians. The BCBSF Foundation will not award grants to individuals; fundraising events or celebrations; political or lobbying organizations; fraternal, athletic or social organizations; religious organizations for religious purposes; Type III Supporting Organizations; or organizations that do not directly serve Floridians.

Sapphire Awards Program - Eligible Sapphire Award recipients must have a proven record of improving the health of their community through measurable outcomes and have programs that are involved with health-related services. They must be IRC Sec. 501(c)(3) public charity organizations or governmental agencies, and must officially reside and be incorporated in the state of Florida.

Quality of Life and Childhood Obesity Grants Programs – Eligible grant recipients must be IRC Sec. 501(c)(3) organizations, and cannot be classified as a private foundation. The BCBSF Foundation will not award grants to individuals; fundraising events or celebrations, political or lobbying organizations, fraternal, athletic or social organizations, religious organizations for religious purposes or Type III Supporting Organizations.

Attachment E
The Blue Cross and Blue Shield of Florida Foundation Inc
Form 990-PF, Part XV, Line 3a
Grants/Contributions Paid During 2011
(All donees listed are public charities)

<u>Donee Name</u>	<u>Donee Address</u>	<u>Amount Paid in 2011</u>	<u>Purpose</u>
Academy Health	115017 17th Street, NW Suite 600 Washington, DC 20036	\$1,000	Support Health Services Research Programs
AHIP Foundation	601 Pennsylvania Avenue, NW Suite Five Hundred South Building Washington, DC 20004	\$125,000	ChildObesity 180 -- Initiative
Alachua County Health Department	224 SE 24th St Gainesville, FL 32641	\$55,000	Alachua County Mobile Outreach Clinic
Alachua County Humane Society	4205 NW 6th Street Gainesville, FL 32609	\$1,000	Support Animal/Pet Services and Educational Programs
Alachua County Organization for Rural Needs	23320 N State Rd 235 Brooker, FL 32622	\$37,000	H E A L T H Clinic (Helping Every Adult Live To be Healthy)
Alert Health, Inc	660 N E 125th St North Miami, FL 33161	\$2,500	Integrated Preventive Screening Project (IPSP)
Alliance for Early Care and Education, Inc	4349 NW 36 St , Ste 106 Miami Springs, FL 33166	\$9,000	OrganWise Guys Initiative
Baker County Health Department	480 W Lowder St Macclenny, FL 32063	\$43,105	Baker CHD Extended Clinic Hours Program

Baker County Health Department	480 W Lowder St Macclenny, FL 32063	\$4,790	Baker CHD Extended Clinic Hours Program
Barnabas Center, Inc	11 South 11th St Fernandina Beach, FL 32034	\$4,797	Barnabas Dental Clinic
Bay County Health Department	597 W 11th St Panama City, FL 32401	\$50,000	The Mobile Dental Van for the Miles of Smiles Program
Bay Medical Center	615 N Bonita Ave Panama City, FL 32401	\$30,000	Bay Medical Center Outreach - St Andrew's Clinic
Borinquen Health Care Center	3601 Federal Highway Miami, FL 33137	\$19,800	2011 Flu Shot Initiative
Bridge To Independence, Inc	580 W Jackson St Orlando, FL 32805	\$7,000	Healthy and Physical Fitness Programs
Bridgeway Center, Inc	137 Hospital Dr Fort Walton Beach, FL 32548	\$18,500	Integrated Care Program
Calhoun County Health Department	19611 State Rd 20 W Blountstown, FL 32424	\$25,000	Calhoun County Outreach
Camillus Health Concern, Inc (CHC)	336 N W 5th St Miami, FL 33128	\$30,000	Camillus Courtyard Night Clinic

Camillus Health Concern, Inc (CHC)	336 N W. 5th St Miami, FL 33128	\$9,000	2011 Flu Shot Initiative
Caridad Center	8645 W Boynton Beach Blvd Boynton Beach, FL 33472	\$4,000	Caridad Health Clinic Quality Assurance Program
Center for Health Equity	231 E Jefferson St Quincy, FL 32351- 2426	\$31,350	Outreach Medical & Nutrition Program
Central Florida Family Health Centers	2400 State Road 415 Sanford, FL 32771- 6012	\$3,000	2011 Flu Shot Initiative
Central Florida Pharmacy Council	P O Box 622057 Oviedo, FL 32762	\$6,000	Food-4-Thought Program
Centro Mater Child Care Services, Inc	Centro Mater Walker Park 800 W 29th St Hialeah, FL 33010	\$9,000	Centro Mater Walker Park Fruit and Vegetable Garden
Children's Volunteer Health Network	82 Lynn Dr Santa Rosa Beach, FL 32459-4200	\$4,360	Just for Grins Mobile Dental Clinic
Citrus Health Network, Inc	4175 W 20th Ave Hialeah, FL 33012	\$9,000	'Salud y Salsa' Program
City of Hialeah	501 Palm Avenue Hialeah, FL 33010- 4719	\$21,000	Embrace Initiative Coordinating Agency

City of Hialeah	501 Palm Avenue Hialeah, FL 33010-4719	\$15,000	Technical Assistance and Printing
City of Hialeah Library	190 W 49 St Hialeah, FL 33012	\$9,000	'Healthy Lifestyle @ your Library'
City of Hialeah Parks and Recreation	5601 E 8th Ave , Bldg. 4 Hialeah, FL 33013	\$47,500	Fitness in the Park - 5 distinct Casas Park, Early Prevention & Intervention Program, Hialeah Running and Track, O'Quinn Park Virtual Fitness Area, Wilde Community Center
City of Jacksonville Department of Recreation and Community Services	214 N Hogan Street Suite 3116 Jacksonville, FL 32202	\$19,200	JaxParks Summer Night Lights SNAP-ED
Clinica Luz Del Mundo	806 E Prospect Rd Oakland, FL 33334	\$5,000	Health Care Outreach
Community Connections of Jacksonville, Inc	327 E Duval St Jacksonville, FL 32202	\$9,000	Jax Mini Grant -- InStep Fitness Nutrition Modification & Education for Homeless Youth
Community Health Centers, Inc	110 S Woodland St Winter Garden, FL 34787	\$11,680	2011 Flu Shot Initiative
Community Health of South Florida	Doris Ison Health Center 10300 SW 216th Street Miami, FL 33190	\$5,520	2011 Flu Shot Initiative
Community Health Services of Marion County	1025 SW 1st Ave Ocala, FL 34471	\$50,000	Heart of Florida Health Center Dental Program

Comprehensive Community Care Network, Inc (CCCnet)	P O Box 18887 West Palm Beach, FL 33416	\$50,000	Increased Capacity for FoundCare Health Center
Crescent of Hernando	5244 Commercial Way Spring Hill, FL 34606	\$50,000	Renovating, equipping and staffing a new dental/medical clinic
Dade County Dental Research Clinic	750 NW 20th St Miami, FL 33127	\$47,500	Community Smiles Improving Smiles Project
Dental Care Access Foundation, Inc	800 N Mills Ave Orlando, FL 32803	\$36,000	Uninsured Access to Dental Care
DLC Nurse and Learn, Inc	4101-1 College St Jacksonville, FL 32205	\$9,000	Enhanced Therapy Program
DLC Nurse and Learn, Inc	4101-1 College St Jacksonville, FL 32205	\$51,500	Support educational, therapy and medical care programs to NE Florida children with disabilities
Duval County Health Department	Healthy Jacksonville 900 University Blvd N Ste 202 Jacksonville, FL 32211	\$16,720	Embrace Initiative Coordinating Agency Grant
Duval County Health Department	Healthy Jacksonville 900 University Blvd N Ste 202 Jacksonville, FL 32211	\$15,000	Technical Assistance and Printing Grant
Duval County Health Department	515 West 6th Street, #206 Jacksonville, FL 32206	\$30,000	2011 Flu Shot Initiative

Early Learning Coalition of Orange County	1940 Traylor Blvd Orlando, FL 32804	\$8,000	Parramore Kidz Zone (PKZ) Baby Institute/ Promoting Healthy Lifestyles
Easter Seal Society of Volusia and Flagler Counties, Inc	1219 Dunn Ave Daytona Beach, FL 32114	\$34,000	Autism Center of Excellence
Empowerment Resources, Inc	3832-010 Baymeadows Road, #348 Jacksonville, FL 32247	\$9,000	Journey Into Womanhood Program
Epilepsy Foundation of Florida, Inc	1200 NW 78 Ave , Ste 400 Miami, FL 33126	\$43,000	Virtual Intake & Medical/Case Management (VIMCM) pilot program
Episcopal Children's Services	8443 Baymeadows Road, Ste 1 Jacksonville, FL 32256	\$9,000	Duval County Early Head Start Community Garden
Escambia Community Clinics	2200 North Palafox Street Pensacola, FL 32501	\$18,000	2011 Flu Shot Initiative
Florida Agricultural and Mechanical University	P O Box 6562 Tallahassee, FL 32314	\$41,200	Coordinating agency in Leon County for Embrace Initiative
Florida Agricultural and Mechanical University	P O Box 6562 Tallahassee, FL 32314	\$15,000	Technical Assistance and Printing Grant
Florida Association of Food Banks	1365 Alcazar Avenue Fort Myers, FL 33901	\$250,000	Food for the entire State of Florida

Florida Center for Nursing, University of Central Florida	12424 Research Parkway Ste 220 P O Box 163224 Orlando, FL 32816-0980	\$45,000	Florida Center for Nursing - Coordinate activities of FAC Steering Committee
Florida Community Health Centers	4450 South Tiffany Dr West Palm Beach, FL 33407	\$5,175	2011 Flu Shot Initiative
Florida Introduces Physical Activity and Nutrition to Youth	6600 W Commercial Blvd Lauderhill, FL 33319	\$3,500	Cooking Matters for Families
Florida State University, School of Nursing	102 Vivian M Duxbury Hall Tallahassee, FL 32306-4310	\$10,000	Support FSU's Nursing Educational Programs
Florida's Vision Quest, Inc	167 N Industrial Dr Orange City, FL 32763	\$35,000	Impacting Vision for the Future Ensuring Visual Acuity of Adolescents
Fresh Ministries, Inc	1131 North Laura St Jacksonville, FL 32206	\$9,000	ICAN - Improve Children's Activity & Nutrition
Girls Incorporated of Jacksonville	1627 Rogero Rd Jacksonville, FL 32211	\$9,000	Approach to Childhood Obesity Prevention
Girls on the Run of Northeast Florida	P O Box 5028 Jacksonville, FL 32247	\$9,000	Girls on the Run Scholarship Program
Good Samaritan Health Centers, Inc	PMB 325, 1835 US Hwy 1, Ste 119 St Augustine, FL 32084	\$3,932	The Wildflower Clinic, medical/dental facility

Good Samaritan Health Centers, Inc	PMB 325, 1835 US Hwy 1, Ste 119 St Augustine, FL 32084	\$18,000	Wildflower Clinic Dental Program Manager
Good Samaritan Health Clinic of Pasco, Inc	5334 Aspen St. New Port Richey, FL 34652	\$1,500	Restorative Dental Clinic
Haitian American Association Against Cancer, Inc.	225 NE 34th St , Ste 208 Miami, FL 33137	\$2,500	The Breast and Cervical Cancer Early Detection and Prevention for Haitian Women in Miami-Dade Project
Health Care Center for the Homeless	234 North Orange Blossom Trail Orlando, FL 32805	\$5,000	2011 Flu Shot Initiative
Health Council of East Central Florida, Inc	2461 W State Rd 426, Ste 2041 Oviedo, FL 32765	\$68,901	Embrace Initiative coordination of local efforts to address the causes of obesity, continuation of Lead Agency Coordination
Health Council of East Central Florida, Inc	2461 W State Rd 426, Ste 2041 Oviedo, FL 32765	\$15,000	Technical Assistance and Printing Grant
Health Council of South Florida	8095 NW 12th St , Ste 300 Doral, FL 33126	\$9,500	Customized database for health issues for Opa-Locka
Health Council of South Florida	8095 NW 12th St , Ste 300 Doral, FL 33126	\$9,000	Hialeah Healthy Families Community Page
Health Foundation of South Florida	2 S Biscayne Blvd , Ste 1710 Miami, FL 33131	\$15,000	Florida Convergence Grant

Hebni Nutrition Consultants, Inc	2009 W Central Blvd Orlando, FL 32805	\$76,500	Support programs providing nutrition education and intervention strategies to prevent diet-related diseases
Hebni Nutrition Consultants, Inc	2009 W Central Blvd Orlando, FL 32805	\$8,500	Support Project Oasis
Helen B Bentley Family Health Center, Inc	3090 SW 37th Avenue Coconut Grove, FL 33133	\$5,600	2011 Flu Shot Initiative
Helping Hands Clinic	2603 NW 13th Street #306 Gainesville, FL 32609	\$9,000	Health Care for the Homeless
Hialeah Elementary School	550 E 8th St Hialeah, FL 33010	\$9,000	Hialeah Elementary School's Kids Making Healthy Choices
Human Services Coalition of Dade County, DBA Catalyst Miami	1900 Biscayne Blvd , Suite 200 Miami, FL 33132	\$9,000	Preschool Food Gardens
Institute for Child and Family Health	15490 NW 7 Ave Miami, FL 33169	\$49,242	Pediatric Capacity
Jacksonville Arboretum & Gardens	P O Box 5763 Jacksonville, FL 32247	\$9,000	Trails for Health
Jacksonville Kids Coalition (JKC)	327 East Duval Street Jacksonville, FL 32202	\$9,000	Community Advocacy- Training and Coordination

Jessie Trice Community Health	700 South Royal Poinciana Blvd Suite 300 Miami, FL 33166	\$10,695	2011 Flu Shot Initiative
Kids in Distress, Inc	819 NE 26th St Wilton Manors, FL 33305	\$26,000	Pediatric Dental Clinic
Knowledge Building in Action	P O Box 530549 Miami, FL 33153	\$9,000	'Fuel for the Journey through School Healthy Eating for Healthy Minds and Bodies'
Lakeland Volunteers in Medicine	1021 Lakeland Hills Blvd Lakeland, FL 33805	\$47,500	Something to Smile About Program
MaliVai Washington Kids Foundation	1096 W 6th St Jacksonville, FL 32209	\$9,000	Let's KEEP Moving Through Tennis Program
Miami Beach Community Health Center, Inc	11645 Biscayne Blvd , Ste 207 Miami, FL 33181	\$5,000	Increasing access to primary health care in Little Haiti
Miami Dade College	Hialeah Campus 1780 W 49th St Hialeah, FL 33012	\$5,600	Childhood Obesity Awareness Campaign
MicheLee Puppets, Inc	4420 Parkway Commerce Blvd , Ste A Orlando, FL 32808	\$1,000	Support Children's Health Education through Educational Puppet Shows
MicheLee Puppets, Inc	4420 Parkway Commerce Blvd , Ste A Orlando, FL 32808	\$5,500	EXTREME Health Challenge

Mission House, Inc	800 Shetter Ave. Jacksonville Beach, FL 32250	\$15,200	Mission House Clinic
Mt Zion Missionary Baptist Church	535 W Washington St. Orlando, FL 32801	\$8,500	Eating Smart - Engage Community and Faith Based Organizations
Neighborhood Health Clinic	120 Goodlette Rd N Naples, FL 34102	\$1,000	Supoprt Medical Programs to low-income, working and uninsured Collier County adults
Neighborhood Health Services	438 W Brevard St Tallahassee, FL 32301	\$25,000	Mental Health Enrichment Program
New Image Youth Center, Inc	212 S Parramore Ave Orlando, FL 32805	\$5,500	Community Gardening and Active Living Programs
North Broward Hospital District	303 SE 17th St Fort Lauderdale, FL 33316	\$3,000	The Kinship Cares Initiative
North Broward Hospital District	303 SE 17th St Fort Lauderdale, FL 33316	\$13,000	The Kinship Cares Initiative
North Florida School of Special Education	223 Mill Creek Road Jacksonville, FL 32211	\$9,000	Fit-4-Fun Program
Northeast Florida Medical Services (Family Health Source)	216 N Frederick Street Pierson, FL 32180	\$11,125	2011 Flu Initiative

Okaloosa AIDS Support & Informational Services, Inc (OASIS)	Box 35 Ft Walton Beach, Florida 32549	\$52,000	Support HIV-related services, including case-management, counseling and testing
Opa-Locka North Dade Front Porch Council, Inc	100 Opa-Locka Boulevard, Suite 111 Opa-Locka, FL 33054	\$9,500	Healthy Students, Healthy Family, Healthy Community Opa-Locka
Orange County Government	101 S Westmoreland Dr Orlando, FL 32805	\$35,000	Orange County Secondary Services Diagnostics Program
Orange County Health Department	6101 Lake Ellenor Dr Orlando, FL 32809	\$25,000	Critical Connections Program
Orange County Health Department	6101 Lake Ellenor Dr Orlando, FL 32809	\$8,500	Green Sprouts Program
Orlando Health Foundation	3160 Southgate Commerce Blvd , Ste 50 Orlando, FL 32806	\$48,000	Teen Xpress Program
Orlando Health Foundation	3160 Southgate Commerce Blvd , Ste 50 Orlando, FL 32806	\$8,500	Healthy Me Initiative
PanCare of Florida, Inc	431 Oak Ave Panama City, FL 32401	\$35,000	PanCare Bruce Muskogee Clinic
Parkview Outreach Community Center, Inc	1205 Martin Luther King Jr Way Haines City, FL 33844	\$47,000	Parkview Outreach Community Center Free Clinic

Primary Care Medical Services of Poinciana - Osceola County Health Department	105 North Doverplum Avenue Poinciana, FL 34758	\$17,600	2011 Flu Shot Initiative
Samaritan's Touch Care Center, Inc	3015 Herring Ave Sebring, FL 33870	\$46,000	Diabetes Master Clinician Program (DMCP)
Shannon Miller Foundation	505 Lancaster Street, #10A Jacksonville, FL 32204	\$9,000	Shannon Miller Running Club
Shepherd's Hope, Inc	4851 S Apopka Vineland Rd Orlando, FL 32819	\$47,500	Healthy Seminole-Specialty Care Program
Shepherd's Hope, Inc	4851 S Apopka Vineland Rd Orlando, FL 32819	\$1,000	Support Medical Care Programs to Central Florida Residents
South Florida Autism Charter Schools, Inc	7400 W 24 Ave , 2nd Fl Hialeah, FL 33016	\$9,000	SFACS Obesity Awareness & Prevention Program
St Lucie County Health Access Network	P O Box 12788 Fort Pierce, FL 34979	\$40,000	Health Access Network Delivery System (HANDS) Clinic
St Vincent's HealthCare Foundation, Inc	1 Shircliff Way Jacksonville, FL 32203	\$53,000	St Vincent's Mobile Health Outreach (MHO)
St Vincent's HealthCare Foundation, Inc	1 Shircliff Way Jacksonville, FL 32203	\$9,000	Mobile Health Outreach Ministry. 'Way to Go Kids' Program

Suncoast Community Health Center	13110 Elk Mountain Drive Riverview, FL 33579	\$27,750	2011 Flu Shot Initiative
Susan B Anthony Recovery Center, Inc	1633 Poinciana Dr Pembroke Pines, FL 33025	\$122,500	Support medical care for homeless and recovering women by offering substance abuse treatment services and quality physical and mental health care programs.
Sustainable Springfield, Inc	320 E 9th Street Jacksonville, FL 32206	\$9,000	Garden Stewardship Program and the Growing Healthy Families 5K
Tallahassee Memorial HealthCare Foundation	1331 E 6th Ave Tallahassee, FL 32303	\$3,000	TMH Family Medicine Residency Improved Pregnancy Outcomes Clinics
Tampa Metropolitan Area YMCA, Inc	110 E Oak Avenue Tampa, FL 33602	\$15,000	Technical Assistance and Printing Grant
Tampa Metropolitan Area YMCA, Inc	110 E Oak Avenue Tampa, FL 33602	\$81,000	Embrace Initiative Lead Agency Grant for Sulphur Springs
The Bridge of Northeast Florida, Inc	P O Box 43126 Jacksonville, FL 32203-3126	\$9,000	The Bridge Community Garden Program
The Carrie Meek Foundation, Inc	1111 Park Centre Boulevard, Suite 202 Miami Gardens, FL 33169	\$4,300	Hip Hop for Health Program for Opa-Locka
The Center for Multicultural Wellness and Prevention, Inc	641 N Rio Grande Ave Orlando, FL 32805	\$9,000	Konesans se pouvwa (Knowledge is power)

The Education Fund	900 NE 125th St., Ste 110 North Miami, FL 33161-5745	\$500	Support Educational Fund's Mission of Improving the Quality of Public School Education
The Embrace Girls Foundation, Inc	18520 N W 67th Ave , Ste 340 Hialeah Gardens, FL 33015	\$9,000	Embrace Girl Power! After School Programs & Camps
The Family Christian Association of America	14701 NW 7th Ave Miami, FL 33168	\$9,500	Healthy Kids Opa-Locka for 180 Students
The H O P E Project Corporation	621 Clearwater Park Rd West Palm Beach, FL 33401	\$5,000	Health, Outreach, Prevention, Education
The Health Planning Council of Northeast Florida, Inc	644 Cesery Blvd , Ste 210 Jacksonville, FL 32211-7165	\$9,000	Safe routes to school Plan, Educate and Implement
The Miami Foundation	200 S Biscayne Blvd , Ste 505 Miami, FL 33131	\$9,500	Youth L E A D for Opa Locka
The Nemours Foundation	10140 Centurion Pkwy N Jacksonville, FL 32256	\$9,000	Building Healthy Habits in Parramore's Child Care Settings
The Portrait of Empowerment	780 Fisherman Street Opa-Locka, FL 33054	\$9,500	Implement the Back to Eden Program for 150 Children in 3 Opa-Locka schools
The Sundari Foundation, Inc	217 N W 15th St Miami, FL 33136	\$40,000	Lotus House Health Clinic

The Way Free Medical Clinic	479 Houston St Green Cove Springs, FL 32043	\$5,000	Women's Health Care Program
The Way Free Medical Clinic	479 Houston St Green Cove Springs, FL 32043	\$55,000	Caring for Clay Program
Tykes and Teens, Inc	3577 SW Corporate Pkw Palm City, FL 34990	\$76,500	Support mental health counseling and substance abuse prevention and treatment programs
University of Central Florida	University of Central Florida Division of Finance and Accounting 12424 Research Parkway, Suite 300 Orlando, FL 32826	\$150,000	Support Center for Nursing and Nursing Education
University of Florida Foundation	2012 W University Ave Gainesville, FL 32605	\$1,500	Support UF's Educational and Research Programs
University of Florida Foundation, Inc	2012 W University Ave Gainesville, FL 32605	\$1,600,001	Sponsor Chair in Health Disparities and Health Disparities Support
University of Florida Institute for Food and Agricultural Sciences	3028 McCarthy Hall D P O Box 110310 Gainesville, FL 32611	\$16,000	Doing work of Agatston Grant -- Organ Wise Guys Comprehensive School Program - Applied Research
University of Miami Mailman Center	P O Box 016960 (R- 59) Miami, FL 33101	\$9,000	Parenting for Healthy Family Lifestyle Habits
University of North Florida, Brooks College of Health	1 UNF Dr , Bldg 39 Jacksonville, FL 32224	\$14,000	Needs Assessment for Health Professional Education and Training on Childhood Obesity Prevention and Treatment

Urban Green Works	345 SW 32nd Road Miami, FL 33129	\$9,500	Youth LEAD for Opa Locka - mini grant
Urban League of Greater Miami	8500 N W 25th Ave Miami, FL 33147	\$5,200	Asthma Intervention & Relief (AIR) Program
Vision Is Priceless Council	3 Shircliff Way, Ste 546 Jacksonville, FL 32204	\$1,413	Cared Vision Outreach Program
Vision Is Priceless Council	3 Shircliff Way, Ste 546 Jacksonville, FL 32204	\$20,000	VIP Eye Clinic Outreach
Volunteers in Medicine Clinic	41 E Duval St Jacksonville, FL 32202	\$50,000	Increased Access to Free Healthcare for Low-Income, Working, Uninsured Families
Volunteers in Medicine Clinic	417 Balboa Ave Stuart, FL 34994	\$12,800	Promoting Healthy Self Management of Diabetes
Wakulla County Health Department	48 Oak St Crawfordville, FL 32327	\$30,000	Referral Based System Coordination
War on Poverty - Florida, Inc	5196-A Norwood Ave Jacksonville, FL 32208	\$104,000	Coordination of local efforts -- Lead Agency for Opa Locka Embrace Initiative
War on Poverty - Florida, Inc	5196-A Norwood Ave Jacksonville, FL 32208	\$9,000	Building a Better North Florida through School and Community Gardens Project

War on Poverty - Florida, Inc	5196-A Norwood Ave Jacksonville, FL 32208	\$15,000	Technical Assistance and Printing Grant
WestJax Outreach, Inc	5042 Timuquana Rd Jacksonville, FL 32210	\$95,000	Healing Hands Medical and Dental Ministry
Westland Hialeah Senior High School	4000 W 18th Ave Hialeah, FL 33012	\$9,000	Westland Wellness
WomanKind, Inc	1511 Truman Avenue Key West, FL 33040	\$18,000	WomanKind and the Blue Foundation Meeting the Need
Women's Center of Jacksonville	5644 Colcord Ave Jacksonville, FL 32211	\$26,000	Affordable Mental Health Counseling
Total Grant/sContributions Paid in 2011		\$5,348,556	

ATTACHMENT F

Donee Name	Donee Address	Amount Approved in 2011 but not yet Paid by 12/31/11	Purpose
The Family Christian Association of America	14701 NW 7th Ave Miami, FL 33168	500	Healthy Kids Opa-Locka for 180 Students
Health Council of South Florida	8095 NW 12th St, Ste 300 Doral, FL 33126	500	Customized database for health issues for Opa-Locka
The Miami Foundation	200 S Biscayne Blvd, Ste 505 Miami, FL 33131	500	Youth L E A D for Opa Locka
Opa-Locka North Dade Front Porch Council, Inc	100 Opa-Locka Boulevard, Suite 111 Opa-Locka, FL 33054	500	Healthy Students, Healthy Family, Healthy Community Opa-Locka
The Portrait of Empowerment	780 Fisherman Street Opa-Locka, FL 33054	500	Implement the Back to Eden Program for 150 Children in 3 Opa-Locka schools
Urban Green Works	345 SW 32nd Road Miami, FL 33129	500	Youth LEAD for Opa Locka - mini grant
War on Poverty - Florida, Inc	5196-A Norwood Ave Jacksonville, FL 32208	2,700	Coordination of local efforts -- Lead Agency for Opa Locka
The Bridge of Northeast Florida, Inc	P O Box 43126 Jacksonville, FL 32203-3126	1,000	The Bridge Community Garden Program
The Carrie Meek Foundation, Inc	1111 Park Centre Boulevard, Suite 202 Miami Gardens, FL 33133	200	Hip Hop for Health Program for Opa-Locka
City of Jacksonville Department of Recreation and Community Services	214 N Hogan Street Suite 3116 Jacksonville, FL 32202	1,000	JaxParks Summer Night Lights SNAP-ED Jacksonville Community Foundation is the non-profit fiscal partner for City of Jax
Community Connections of Jacksonville, Inc	327 E Duval St Jacksonville, FL 32202	1,000	Jax Mini Grant -- InStep Fitness Nutrition Modification & Education for Homeless Youth
Empowerment Resources, Inc	3832-010 Baymeadows Road, #348 Jacksonville, FL 32247	1,000	Journey Into Womanhood Program
Episcopal Children's Services	8443 Baymeadows Road, Ste 1 Jacksonville, FL 32256	1,000	Duval County Early Head Start Community Garden
Fresh Ministries, Inc	1131 North Laura St Jacksonville, FL 32206	1,000	ICAN - Improve Children's Activity & Nutrition
Girls Incorporated of Jacksonville	1627 Rogers Rd Jacksonville, FL 32211	1,000	Approach to Childhood Obesity Prevention
Girls on the Run of Northeast Florida	P O Box 5028 Jacksonville, FL 32247	450	Girls on the Run Scholarship Program
The Health Planning Council of Northeast Florida, Inc	644 Cesary Blvd, Ste 210 Jacksonville, FL 32211-7165	1,000	Safe routes to school Plan, Educate and Implement
Jacksonville Arboretum & Gardens	P O Box 5763 Jacksonville, FL 32247	1,000	Trails for Health
Jacksonville Kids Coalition (JKC)	327 East Duval Street Jacksonville, FL 32202	1,000	Community Advocacy- Training and Coordination
Malivai Washington Kids Foundation	1096 W 6th St Jacksonville, FL 32209	1,000	Let's KEEP Moving Through Tennis
North Florida School of Special Education	223 Mill Creek Road Jacksonville, FL 32211	1,000	Fit-4-Fun Program
Shannon Miller Foundation	505 Lancaster Street, #10A Jacksonville, FL 32204	1,000	Shannon Miller Running Club
St Vincent's HealthCare Foundation, Inc	1 Shirliff Way Jacksonville, FL 32203	1,000	Mobile Health Outreach Ministry 'Way to Go Kids' Program
Sustainable Springfield, Inc	320 E 9th Street Jacksonville, FL 32206	1,000	Garden Stewardship Program and the Growing Healthy Families 5K
University of North Florida, Brooks College of Health	1 UNF Dr, Bldg 39 Jacksonville, FL 32224	1,000	Needs Assessment for Health Professional Education and Training on Childhood Obesity Prevention and Treatment
War on Poverty - Florida, Inc	5196-A Norwood Ave Jacksonville, FL 32208	1,000	Building a Better North Florida through School and Community Gardens
Community Health Services of Marion County	1025 SW 1st Ave Ocala, FL 34471	50,000	Heart of Florida Health Center Dental Program

Comprehensive Community Care Network, Inc (CCNet)	P O Box 18887 West Palm Beach, FL 33416	50,000	Increased Capacity for FoundCare Health Center Impacting Vision for the Future Ensuring Visual Acuity of Adolescents
Florida's Vision Quest, Inc	167 N Industrial Dr Orange City, FL 32763	33,000	
Good Samaritan Health Centers, Inc	PMB 325, 1835 US Hwy 1, Ste 119 St Augustine, FL 32084	78,000	Wildflower Clinic Dental Program Manager
Kids in Distress, Inc	819 NE 26th St Wilton Manors, FL 33305	64,000	Pediatric Dental Clinic
PanCare of Florida, Inc	431 Oak Ave Panama City, FL 32401	65,000	PanCare Bruce Muskogee Clinic
Vision Is Priceless Council	3 Shirliff Way, Ste 546 Jacksonville, FL 32204	61,000	VIP Eye Clinic Outreach
WomanKind, Inc	1511 Truman Avenue Key West, FL 33040	48,000	WomanKind and the Blue Foundation Meeting the Need
Women's Center of Jacksonville	5644 Colcord Ave Jacksonville, FL 32211	73,000	Affordable Mental Health Counseling
Florida Center for Nursing	12424 Research Parkway Ste 220 P O Box 163224 Orlando	55,000	Florida Center for Nursing - Coordinate activities of FAC Steering Committee
Health Council of East Central Florida, Inc	2461 W State Rd 426, Ste 2041 Owebo, FL 32765	67,500	Embrace Grant, year 3 - continuation of Lead Agency
Tampa Metropolitan Area YMCA, Inc	110 E Oak Avenue Tampa, FL 33602	15,000	Lead Agency Grant for Sulphur Springs
Alliance for Early Care and Education, Inc	4349 NW 36 St, Ste 106 Miami Springs, FL 33166	1,000	OrganWise Guys
Bridge To Independence, Inc	580 W Jackson St Orlando, FL 32805	500	Healthy and Physical Fitness Programs
The Center for Multicultural Wellness and Prevention, Inc	641 N Rio Grande Ave Orlando, FL 32805	1,000	Konesans se pouwa (Knowledge is power)
Central Florida Pharmacy Council	P O Box 622057 Owebo, FL 32762	500	Food-4-Thought
Centro Mater Child Care Services, Inc	Centro Mater Walker Park 800 W 29th St Hialeah, FL 33010	1,000	Centro Mater Walker Park Fruit and Vegetable Garden
Citrus Health Network, Inc	4175 W 20th Ave Hialeah, FL 33012	1,000	'Salud y Salsa' Program
City of Hialeah Library	190 W 49 St Hialeah, FL 33012	1,000	'Healthy Lifestyle @ your Library'
City of Hialeah Parks and Recreation	5601 E 8th Ave, Bldg 4 Hialeah, FL 33013	2,500	Fitness in the Park - 5 distinct Casas Park, Early Prevention & Intervention Program, Hialeah Running and Track, O'Quinn Park Virtual Fitness Area, Wilde Community Center
Early Learning Coalition of Orange County	1940 Traylor Blvd Orlando, FL 32804	800	Paramore Kidz Zone (PKZ) Baby Institute/ Promoting Healthy Lifestyles
East Central Florida Regional Planning Council	309 Cranes Roost Blvd, Ste 2000 Altamonte Springs, FL 32714	9,900	Get Active Orlando GAO
The Embrace Girls Foundation, Inc	18520 N W 67th Ave, Ste 340 Hialeah Gardens, FL 33015	1,000	Embrace Girl Power! After School Programs & Camps
Florida Introduces Physical Activity and Nutrition to Youth	6600 W Commercial Blvd Lauderhill, FL 33319	400	Cooking Matters for Families
Health Council of South Florida	8095 NW 12th St, Ste 300 Doral, FL 33126	1,000	Hialeah Healthy Families Community Page
Hebni Nutrition Consultants, Inc	2009 W Central Blvd Orlando, FL 32805	500	Project Oasis
Hialeah Elementary School	550 E 8th St Hialeah, FL 33010	1,000	Hialeah Elementary School's Kids Making Healthy Choices
Hispanic Coalition Corporation	5659 W Flagler Street Miami, FL 33134	10,000	Community Health and Nutrition Fair
Human Services Coalition of Dade County, DBA Catalyst Miami	1900 Biscayne Blvd, Suite 200 Miami, FL 33132	1,000	Preschool Food Gardens
Knowledge Building in Action	P O Box 530549 Miami, FL 33153	1,000	'Fuel for the Journey through School Healthy Eating for Healthy Minds and Bodies'
Miami Dade College	Hialeah Campus 1780 W 49th St Hialeah, FL 33012	500	Childhood Obesity Awareness Campaign
MicheLee Puppets, Inc	4420 Parkway Commerce Blvd, Ste A Orlando, FL 32808	500	EXTREME Health Challenge
Mt Zion Missionary Baptist Church	535 W Washington St Orlando, FL 32801	500	Eating Smart - Engage Community and Faith Based Organizations
Nathan B Young Elementary School	14120 NW 24th Avenue Opa Locka, FL 33054	10,000	Butterfly Garden/Community Garden
The Nemours Foundation	10140 Centurion Pkwy N Jacksonville, FL 32256	500	Childhood Obesity
			Building Healthy Habits in Paramore's Child Care Settings

New Image Youth Center, Inc	212 S Parramore Ave Orlando, FL 32805	400	Community Gardening and Active Living
Orange County Health Department	6101 Lake Ellenor Dr Orlando, FL 32809	400	Green Sprouts
Orlando Health Foundation	3160 Southgate Commerce Blvd, Ste 50 Orlando, FL 32806	500	Healthy Me Initiative
Palm Springs Elementary School	6304 S W 192nd Terr Hialeah, FL 33013	10,000	Healthy Minds through Healthy Bodies
South Florida Autism Charter Schools, Inc	7400 W 24 Ave, 2nd Fl Hialeah, FL 33016	1,000	SFACS Obesity Awareness & Prevention Program
University of Miami Mailman Center	P O Box 016960 (R-59) Miami, FL 33101	1,000	Parenting for Healthy Family Lifestyle Habits
Urban Oasis Project, Inc	10210 SW 103rd Ct Miami, FL 33176	10,000	GIVE Gardens Opa-Locka
Westland Hialeah Senior High School	4000 W 18th Ave Hialeah, FL 33012	1,000	Westland Wellness
YMCA of Greater Miami	1200 NW 78th Avenue, Suite 200 Miami, FL 33136	10,000	Cooking Skills and World Cuisine with Common Threads
Bonita Springs Lions Eye Clinic	12424 Research Parkway Ste 220 P O Box 163224 Orlando, FL 32816-0980	95,000	Bonita Springs Lions Club Eye Clinic Expansion and Renovation
Children's Volunteer Health Network	10322 Pennsylvania Ave Bonita Springs, FL 34136	100,000	CVHN Dental Clinic
Community Coalition on Homelessness	82 Lynn Dr Santa Rosa Beach, FL 32459-4200	100,000	Project Smile
Crescent of Hernando	701 17th Ave W Bradenton, FL 34205	27,000	Filling Empty Pockets of Need - Making a Difference for Indigent Uninsured Patients
Dade County Dental Research Clinic	5244 Commercial Way Spring Hill, FL 34606	100,000	Access to Smiles
Florida Community Health Centers	750 NW 20th St Miami, FL 33127	100,000	Family practice expansion for St. Lucie County, Florida
Florida Hospital Foundation	4450 South Trifany Dr West Palm Beach, FL 33407	100,000	Preventive Dental Services for Uninsured and Underserved Children and Adults
Genesis Community Health	2710 N Orange Ave, Ste 200 Orlando, FL 32804	85,000	Access and Care Management to Establish a Medical Home (ACE) Program
Grace Medical Home	564 E Woolbright Rd Boynton Beach, FL 33435	53,000	Referral Coordinator
The Learning Alliance	51 Pennsylvania St Orlando, FL 32806	96,000	Vision for Reading
Our Lady of the Angels, Saint Josephs Medical Clinic	P O Box 643446 Vero Beach, FL 32963	73,000	Our Lady of the Angels, St. Joseph's Clinic
Sarasota County Health Department	131 W Intendencia St Pensacola, FL 32502	95,000	North Port Dental Services Program
St. Petersburg Free Clinic	2200 Ringling Blvd Sarasota, FL 34237-6102	100,000	'ARNP--Collaborating for Access Plus (CAP)'
City of Hialeah	863 Third Ave N St Petersburg, FL 33701	210,000	Embrace Lead Organization Grant
Duval County Health Department	501 Palm Avenue Hialeah, FL 33010-4719	172,500	Embrace Lead Organization Grant
Florida Agricultural and Mechanical University	Healthy Jacksonville 900 University Blvd N Ste 202 Jackson	210,000	Embrace Lead Agency Grant
Florida Center for Nursing	P O Box 6562 Tallahassee, FL 32314	100,000	Florida Health Care Simulation Alliance
Total Grants Approved During 2011 but Not Yet Paid at 12/31/11:		2,580,750	