



See a Social Security Number? Say Something!
Report Privacy Problems to <https://public.resource.org/privacy>
Or call the IRS Identity Theft Hotline at 1-800-908-4490



Form 990

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2011

Open to Public Inspection

A For the 2011 calendar year, or tax year beginning 01-01-2011 and ending 12-31-2011

B Check if applicable

☐ Address change

☐ Name change

☐ Initial return

☐ Terminated

☐ Amended return

☐ Application pending

C Name of organization

THE URBAN CHILD INSTITUTE

Doing Business As

Number and street (or P O box if mail is not delivered to street address)

Room/suite

600 JEFFERSON NO 200

City or town, state or country, and ZIP + 4

MEMPHIS, TN 381054934

F Name and address of principal officer

EUGENE K CASHMAN JR

600 JEFFERSON SUITE 200

MEMPHIS, TN 381054934

H(a) Is this a group return for affiliates?

☐ Yes ☒ No

H(b) Are all affiliates included?

☐ Yes ☐ No

If "No," attach a list (see instructions)

H(c) Group exemption number

I Tax-exempt status

☒ 501(c)(3) ☐ 501(c) () ☐ (insert no) ☐ 4947(a)(1) or ☐ 527

J Website: WWW.THEURBANCHILDINSTITUTE.ORG

K Form of organization

☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation 1983

M State of legal domicile TN

Part I

Summary

Activities & Governance	1	Briefly describe the organization's mission or most significant activities THE URBAN CHILD INSTITUTE IS COMMITTED TO IMPROVING THE HEALTH AND WELL BEING OF CHILDREN IN MEMPHIS, TN. CURRENTLY, THE FOCUS IS ON PROMOTING THE OPTIMIZATION OF BRAIN DEVELOPMENT FROM CONCEPTION TO THREE YEARS OF AGE. THE INSTITUTE SEEKS TO ACHIEVE ITS GOALS BY FOCUSING INTERNALLY ON DATA, DISSEMINATION, AND POLICY DEVELOPMENT. EXTERNALLY, THE INSTITUTE SUPPORTS RESEARCH, EDUCATION, AND SELECTIVE PROGRAMMATIC INITIATIVES THAT ARE CONSISTENT WITH OUR STATED GOALS.				
	2	Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets				
	3	Number of voting members of the governing body (Part VI, line 1a)	3	11		
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	4		
	5	Total number of individuals employed in calendar year 2011 (Part V, line 2a)	5	11		
	6	Total number of volunteers (estimate if necessary)	6	0		
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0		
	7b	Net unrelated business taxable income from Form 990-T, line 34	7b	-2,033		
	Revenue	8	Contributions and grants (Part VIII, line 1h)			
		9	Program service revenue (Part VIII, line 2g)			
		10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)			
		11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)			
		12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)			
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)				
	14	Benefits paid to or for members (Part IX, column (A), line 4)				
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)				
	16a	Professional fundraising fees (Part IX, column (A), line 11e)				
	b	Total fundraising expenses (Part IX, column (D), line 25) 0				
	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)				
	18	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)				
	19	Revenue less expenses. Subtract line 18 from line 12				
Net Assets or Fund Balances	20	Beginning of Current Year		End of Year		
		137,509,727		128,926,039		
		5,807,970		4,359,599		
		131,701,757		124,566,440		

Part II

Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer

EUGENE K CASHMAN JR, PRESIDENT/CEO

2012-10-19

Date

Paid Preparer's Use Only

Preparer's signature

CAROL A JOHNSON BISHOP

Date

2012-09-18

Check if self-employed

☐

Preparer's taxpayer identification number (see instructions)

P00196655

Firm's name (or yours if self-employed), address, and ZIP + 4

DIXON HUGHES GOODMAN LLP
999 S SHADY GROVE RD STE 400
MEMPHIS, TN 38120

EIN

56-0747981

Phone no

(901) 761-3000

May the IRS discuss this return with the preparer shown above? (see instructions)

☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form 990 (2011)

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III

1

Briefly describe the organization's mission

THE URBAN CHILD INSTITUTE IS DEDICATED TO THE WELL BEING AND HEALTH OF CHILDREN IN MEMPHIS AND SHELBY COUNTY

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

Yes

No

If "Yes," describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

Yes

No

If "Yes," describe these changes on Schedule O

4

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code) (Expenses \$ 5,481,880 including grants of \$ 2,776,867) (Revenue \$)

THE URBAN CHILD INSTITUTE IS COMMITTED TO IMPROVING THE HEALTH AND WELL BEING OF CHILDREN IN MEMPHIS, TN CURRENTLY THE FOCUS IS ON PROMOTING THE OPTIMIZATION OF BRAIN DEVELOPMENT FROM CONCEPTION TO THREE YEARS OF AGE THE URBAN CHILD INSTITUTE SEEKS TO ACHIEVE ITS GOALS BY FOCUSING INTERNALLY ON DATA, DISSEMINATION, AND POLICY DEVELOPMENT EXTERNALLY, TUCI SUPPORTS RESEARCH, EDUCATION, AND SELECTIVE PROGRAMMATIC INITIATIVES THAT ARE CONSISTENT WITH OUR STATED GOALS IN 2011, TUCI PRODUCED ITS SIXTH DATA BOOK THE STATE OF CHILDREN IN MEMPHIS AND SHELBY COUNTY WHICH COMPILES INFORMATION ABOUT THE STATUS OF CHILDREN IN MEMPHIS AND SHELBY COUNTY ONE THOUSAND COPIES OF THE DATA BOOK AND TEN THOUSAND COPIES OF THE EXECUTIVE SUMMARY OF THE BOOK WERE DISTRIBUTED AND IT APPEARS ON OUR WEBSITE IT IS USED BY POLITICIANS, POLICY MAKERS, EDUCATORS, THE FAITH COMMUNITY AND OTHERS TO INFORM AND INFLUENCE THEIR RESPECTIVE ACTIVITIES AS THEY RELATE TO OUR COMMUNITY'S CHILDREN TUCI FULFILLS ITS DISSEMINATION GOALS BY HOSTING A SERIES OF EDUCATIONAL MEETINGS REGARDING EARLY CHILDHOOD THAT ARE OPEN TO THE PUBLIC SPEAKERS INCLUDE WIDELY RECOGNIZED LOCAL, NATIONAL AND INTERNATIONAL EXPERTS TUCI STAFF PROVIDE MANY PRESENTATIONS, LEAD GROUP DISCUSSIONS AND PROVIDE CONSULTATIONS THROUGHOUT THE METRO AREA IN ADDITION TUCI PROVIDES PHYSICAL SPACE IN OUR OWN FACILITY FOR NOT FOR PROFIT ORGANIZATIONS WITH AN INTEREST IN CHILDREN'S ISSUES TO HOLD MEETINGS TUCI HAS DEVELOPED A MULTIMEDIA PRESENTATION THAT RUNS CONTINUOUSLY IN OUR LOBBY ABOUT EARLY BRAIN DEVELOPMENT WE REQUEST THAT ALL GROUPS THAT USE OUR FACILITY MAKE AN EFFORT TO GO THROUGH THIS EXHIBIT IN THE HOPE THAT IT WILL BE ANOTHER WAY TO INCREASE THEIR SENSITIVITY TO THE IMPORTANCE OF EARLY BRAIN DEVELOPMENT TUCI STAFF HAVE ALSO SERVED AS FACILITATORS FOR A VARIETY OF CHILD RELATED COALITIONS THAT HAVE AS A GOAL BRINGING COMMUNITY GROUPS WITH SIMILAR INTERESTS TOGETHER IN ORDER THAT THEY MIGHT SHARE EXPERIENCES, GAIN INSIGHT INTO WHAT OTHERS ARE DOING AND POTENTIALLY DEVELOP COLLABORATIVE PROJECTS RECENT EXAMPLES INCLUDE A COALITION FOR PUBLIC AWARENESS FOR DIFFERENT GROUPS INTERESTED IN HOW TO MOST EFFECTIVELY GET THEIR MESSAGE RELATED TO CHILDREN'S ISSUES INTO THE MEDIA A SECOND EXAMPLE IS A COALITION RUN THROUGH TUCI AND THE COUNTY REGARDING VIOLENCE THAT WAS AN OUTGROWTH OF THE LESTER STREET MURDERS IN THESE TYPES OF COLLABORATIVE, TUCI STAFF ORGANIZE AND LEAD THE GROUPS AND TUCI PROVIDES THE SPACE, EQUIPMENT, REFRESHMENTS ETC OTHER DISSEMINATION EFFORTS INCLUDE TALKS PROVIDED TO VARIOUS COMMUNITY GROUPS BY STAFF FROM TUCI THE TUCI STAFF ALSO HELPS COMMUNITY GROUPS WITH THE DEVELOPMENT OF THEIR OWN EARLY BRAIN AWARENESS MESSAGES THE BEST EXAMPLE OF THIS IS THE COLLABORATION WITH THE NEIGHBORHOOD CHRISTIAN CENTERS SUCH TALKS BY TUCI AND THOSE IT HAS HELPED WITH THEIR OWN MESSAGES WERE PRESENTED TO AUDIENCES OF NUMBERING MANY HUNDREDS DURING 2012 TUCI HAS CLOSELY FOLLOWED THE EFFORTS OF BOTH THE TRANSITION PLANNING COMMITTEE AND THE PEOPLE FIRST INITIATIVE IN THE FIRST CASE INPUT FROM TUCI HAS RESULTED IN INCLUSION OF PRE-K AWARENESS THE PEOPLE FIRST COMMITTEE ADOPTED AN EXPANSION OF PRE-K SLOTS AS ONE OF SHELBY COUNTY'S THREE HIGHEST PRIORITY SUGGESTED LEGISLATIVE ACTIONS TWO TO FOUR TIMES A MONTH, STAFF FROM TUCI'S CENTER FOR URBAN POLICY POSTS A POLICY BRIEF ON OUR WEBSITE AND SENDS THESE BRIEFS TO OVER 2000 RECIPIENTS IN THE REGION THESE ARE LITERATURE AND DATA BASED DESCRIPTIONS OF WHAT'S GOING ON IN MEMPHIS AND HOW OTHER COMMUNITIES HAVE ADDRESSED SIMILAR ISSUES SOME OF THESE HAVE LED TO CONCRETE ACTIONS SUCH AS A REQUEST FROM COUNTY GOVERNMENT FOR TUCI STAFF TO HELP WITH THE DEVELOPMENT OF THE SO CALLED CHILD IMPACT STATEMENT THAT WILL BECOME A MANDATORY ADDITION TO ALL COUNTY LEGISLATIVE INITIATIVES AND WILL ULTIMATELY EFFECT ALL THE CHILDREN IN MEMPHIS AND SHELBY COUNTY EXTERNAL SUPPORT PROVIDED BY TUCI TO NOT FOR PROFITS IN THE COMMUNITY HAVE PRIMARILY GONE TO THREE GROUPS IN 2012 TUCI MADE CONTRIBUTIONS TO LEBONHEUR CHILDREN'S HOSPITAL OF OVER \$2 MILLION THIS IS PART OF AN OVERALL \$25 MILLION COMMITMENT THAT TUCI HAS MADE TO LEBONHEUR AND WAS USED IN PART USED IN THE CONSTRUCTION OF THE NEW HOSPITAL AN ADDITIONAL CONTRIBUTION OF ALMOST \$1 5 MILLION DOLLARS IN 2012 WENT TO SUPPORT A LONG TERM RESEARCH PROJECT THAT IS BEING PERFORMED BY THE UNIVERSITY OF TENNESSEE'S DEPARTMENT OF PREVENTIVE MEDICINE CALLED THE CONDITIONS AFFECTING NEUROCOGNITIVE DEVELOPMENT AND LEARNING IN EARLY CHILDHOOD STUDY (CANDLE) THIS IS A PROSPECTIVE STUDY DESIGNED TO DETERMINE WHAT SPECIFIC FACTORS DURING THE FIRST THREE YEARS OF A CHILD'S LIFE CAN BE IDENTIFIED THAT INFLUENCE BRAIN DEVELOPMENT THE ULTIMATE OUTCOME FROM THIS STUDY MAY HAVE IMPORTANT NATIONAL IMPLICATIONS AT THIS POINT 1503 MOTHERS HAVE BEEN ENROLLED AND THE LAST INFANT IN THE STUDY WILL HAVE THEIR FIRST CLINICAL VISIT COMPLETED BY DECEMBER 2012 TO THIS POINT THE STUDY HAS DONE AN OUTSTANDING JOB ENROLLING AND RETAINING THE MEMBERS OF THE COHORT FINALLY, TUCI HAS PROVIDED MAJOR SUPPORT TO A COMMUNITY SERVICE ORGANIZATION CALLED NEIGHBORHOOD CHRISTIAN CENTERS (NCC) HISTORICALLY THIS GROUP HAS FOCUSED ON THE MASLOVIAN NEEDS OF THE CLIENTS THEY SERVE THAT ARE AMONG THE MOST DISADVANTAGED IN OUR COMMUNITY IN THIS EFFORT, NCC TOUCHES AS MANY AS 100,000 LIVES/YR IN 2011-2012 TUCI HAS HELPED IN THEIR EFFORT BY SUPPLYING EXPERTISE FROM OUR STAFF AND FUNDING FOR THE SUPPORT OF ADDITIONAL NCC STAFF THAT WERE NEEDED AN EXAMPLE OF OUR EFFORTS WITH NCC INCLUDE USING OUR STAFF TO HELP THEM DEVELOP A DEMOGRAPHIC QUESTIONNAIRE WHICH FOR THE FIRST TIME ALLOWS THEM TO CAPTURE IN A CONSISTENT MANNER USEFUL INFORMATION THAT CAN BE USED TO INFLUENCE SOME OF THE POLICIES THAT THEY ARE LOOKING TO DEVELOP SUPPORT OF THE NCC BY TUCI HAS AS AN ULTIMATE GOAL THE STRENGTHENING OF PROGRAMS FOCUSED ON PREGNANT WOMEN AND THEIR YOUNG CHILDREN AND IN BRINGING THE MESSAGE OF THE IMPORTANCE OF THE FIRST THREE YEARS OF LIFE TO THESE AT RISK FAMILIES THE NCC HAS STARTED A PROGRAM BASED UPON OUR SUPPORT CALLED OPERATION SMART CHILD AND HAS BEGUN DEVELOPING A CURRICULUM FOR THE EDUCATION YOUNG PREGNANT WOMEN AND THEIR FAMILIES

4b

(Code) (Expenses \$ 840,516 including grants of \$ 840,516) (Revenue \$)

NCC GRANTS

4c

(Code) (Expenses \$ including grants of \$) (Revenue \$)

4d

Other program services (Describe in Schedule O)

(Expenses \$ including grants of \$) (Revenue \$)

4e

Total program service expenses

\$ 6,322,396

Form 990 (2011)

Part IV

Checklist of Required Schedules

		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A.	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I.		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II.		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III.		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III.		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V.		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII.	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional.		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E.		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I.		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U.S.? If "Yes," complete Schedule F, Part II and IV.		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U.S.? If "Yes," complete Schedule F, Part III and IV.		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I.		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II.		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III.		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H.		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements.		

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b–24d and complete Schedule K. If "No," go to line 25</i>	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i>	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance			
Check if Schedule O contains a response to any question in this Part V ☐			
		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable. .	1a	32
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	1b	0
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes
2a	Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return.	2a	11
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).	2b	Yes
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	No
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.	3b	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?	4a	No
b	If "Yes," enter the name of the foreign country: _____ See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a	No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	No
d	If "Yes," indicate the number of Forms 8282 filed during the year.	7d	
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8	
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the organization make any taxable distributions under section 4966?	9a	
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b	
10	Section 501(c)(7) organizations. Enter		
a	Initiation fees and capital contributions included on Part VIII, line 12.	10a	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.	10b	
11	Section 501(c)(12) organizations. Enter		
a	Gross income from members or shareholders.	11a	
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).	11b	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state? Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state.	13a	
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.	13b	
c	Enter the aggregate amount of reserves on hand.	13c	
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b	

Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
Check if Schedule O contains a response to any question in this Part VI ☒

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		
1a	11		
b	Enter the number of voting members included in line 1a, above, who are independent	1b	4
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
a	The governing body?	8a	Yes
b	Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	No
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	No
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	15a	Yes
b	Other officers or key employees of the organization	15b	Yes
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed ☒ TN
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. ☐ Own website ☒ Another's website ☒ Upon request
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization ☒ THE URBAN CHILD INSTITUTE 600 JEFFERSON SUITE 200 MEMPHIS, TN 38105 (901) 523-9199

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) CYRIL F CHANG PHD DIRECTOR	1 00	X						0	0	0
(2) ANDREW GATTAS DIRECTOR	1 00	X						0	0	0
(3) MERI ARMOUR DIRECTOR	1 00	X						0	0	0
(4) MRS JOE CROCKER DIRECTOR	1 00	X						0	0	0
(5) STANLEY E HYLAND PHD DIRECTOR	1 00	X						0	0	0
(6) RICKY FLOYD DIRECTOR	1 00	X						0	0	0
(7) HERSHEL P WALL MD DIRECTOR	1 00	X						0	0	0
(8) ELIZABETH OSTRIC DIRECTOR	1 00	X						0	0	0
(9) FREDERICK PALMER DIRECTOR	1 00	X						0	0	0
(10) EUGENE K CASHMAN JR PRESIDENT AND CEO	40 00			X				422,987	0	21,355
(11) HENRY G HERROD MD SECRETARY	40 00			X				386,051	0	22,754

Part VII

1b	Sub-Total	▼			
c	Total from continuation sheets to Part VII, Section A	▼			
d	Total (add lines 1b and 1c)	▼	809,038	0	44,109

2 Total number of individuals (including but not limited to those listed in Item 1) who received more than \$100,000 of reportable compensation from the organization. 2

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4	Yes
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►0

Part VIII

Statement of Revenue

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns . . .	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c				
	d	Related organizations	1d				
	e	Government grants (contributions)	1e				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	64,387			
	g	Noncash contributions included in lines 1a-1f \$ _____					
	h	Total. Add lines 1a-1f		64,387			
Program Service Revenue	2a		Business Code				
	b						
	c						
	d						
	e						
	f	All other program service revenue					
	g	Total. Add lines 2a-2f					
	Other Revenue	3	Investment income (including dividends, interest and other similar amounts)		1,500,147		
4		Income from investment of tax-exempt bond proceeds . .					
5		Royalties					
6a		Gross rents	(i) Real	(ii) Personal			
b		Less rental expenses	256,235				
c		Rental income or (loss)	299,949				
d		Net rental income or (loss)	-43,714		-43,714		
7a		Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
b		Less cost or other basis and sales expenses	6,417,824				
c		Gain or (loss)	2,991,138				
d		Net gain or (loss)	3,426,686		3,426,686		
8a		Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18					
b		Less direct expenses	a				
c		Net income or (loss) from fundraising events . .	b				
9a		Gross income from gaming activities See Part IV, line 19					
b		Less direct expenses	a				
c		Net income or (loss) from gaming activities . .	b				
10a		Gross sales of inventory, less returns and allowances					
b		Less cost of goods sold	a				
c		Net income or (loss) from sales of inventory . .	b				
		Miscellaneous Revenue	Business Code				
11a		MISC REVENUE	900099	14,453			14,453
b							
c							
d	All other revenue						
e	Total. Add lines 11a-11d		14,453				
12	Total revenue. See Instructions		4,961,959	-43,714	0	4,941,286	

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Check if Schedule O contains a response to any question in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	3,617,383	3,617,383		
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	853,146	621,051	232,095	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	642,419	496,185	146,234	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	28,591	23,600	4,991	
9	Other employee benefits	88,991	71,546	17,445	
10	Payroll taxes	74,189	59,993	14,196	
11	Fees for services (non-employees)				
a	Management	496,049	496,049		
b	Legal	28,365		28,365	
c	Accounting	35,444		35,444	
d	Lobbying				
e	Professional fundraising See Part IV, line 17				
f	Investment management fees	195,083	195,083		
g	Other	7,612		7,612	
12	Advertising and promotion				
13	Office expenses	56,742	32,362	24,380	
14	Information technology				
15	Royalties				
16	Occupancy	196,430	162,055	34,375	
17	Travel				
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	8,584	8,584		
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	140,145	115,564	24,581	
23	Insurance	4,488		4,488	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	COMMUNITY EVENTS/EDUCAT	407,281	407,281		
b	OTHER EXPENSES-PROG SERV	11,550	11,550		
c					
d					
e					
f	All other expenses	25,874	4,110	21,764	
25	Total functional expenses. Add lines 1 through 24f	6,918,366	6,322,396	595,970	0
26	Joint costs. Check here ☐ if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X

Balance Sheet

					(A)		(B)
					Beginning of year		End of year
Assets	1	Cash—non-interest-bearing				1	
	2	Savings and temporary cash investments				2	
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			4,639	4	304
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L				5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L				6	
	7	Notes and loans receivable, net				7	
	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges			17,431	9	13,871
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	7,364,253			
	b	Less: accumulated depreciation	10b	1,807,720	5,763,562	10c	5,556,533
	11	Investments—publicly traded securities			126,368,456	11	120,424,401
	12	Investments—other securities. See Part IV, line 11			5,355,639	12	2,930,930
	13	Investments—program-related. See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11				15	
16	Total assets. Add lines 1 through 15 (must equal line 34)			137,509,727	16	128,926,039	
Liabilities	17	Accounts payable and accrued expenses			161,525	17	151,279
	18	Grants payable			5,646,445	18	4,208,320
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D				21	
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D				25	
	26	Total liabilities. Add lines 17 through 25			5,807,970	26	4,359,599
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here ☒ and complete lines 27 through 29, and lines 33 and 34.						
	27	Unrestricted net assets			131,701,757	27	124,566,440
	28	Temporarily restricted net assets				28	
	29	Permanently restricted net assets				29	
	Organizations that do not follow SFAS 117, check here ☐ and complete lines 30 through 34.						
	30	Capital stock or trust principal, or current funds				30	
	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other funds				32	
	33	Total net assets or fund balances			131,701,757	33	124,566,440
34	Total liabilities and net assets/fund balances			137,509,727	34	128,926,039	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	4,961,959
2	Total expenses (must equal Part IX, column (A), line 25)	2	6,918,366
3	Revenue less expenses Subtract line 2 from line 1	3	-1,956,407
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	131,701,757
5	Other changes in net assets or fund balances (explain in Schedule O)	5	-5,178,910
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	124,566,440

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		No
b	Were the organization's financial statements audited by an independent accountant?	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		No
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separated basis		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public
Inspection

Name of the organization THE URBAN CHILD INSTITUTE	Employer identification number 58-1514037
---	--

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

- 1

☐

A church, convention of churches, or association of churches **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)
- 10

☐

An organization organized and operated exclusively to test for public safety Se**section 509(a)(4).**
- 11

☒

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a

☐

Type I

b

☒

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other

e

☒

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)

	Yes	No
11g(i)		No
11g(ii)		No
11g(iii)		No

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support?
			Yes	No	Yes	No	Yes	No	
See Additional Data Table									
Total									3,617,383

Part II

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public Support. Subtract line 5 from line 4						

Section B. Total Support							
Calendar year (or fiscal year beginning in)		(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income (Explain in Part IV) Do not include gain or loss from the sale of capital assets						
11	Total support (Add lines 7 through 10)						
12	Gross receipts from related activities, etc (See instructions)					12	
13	First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage		
14	Public Support Percentage for 2011 (line 6 column (f) divided by line 11 column (f))	14
15	Public Support Percentage for 2010 Schedule A, Part II, line 14	15
16a	33 1/3% support test—2011. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	
b	33 1/3% support test—2010. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	
17a	10%-facts-and-circumstances test—2011. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization	
b	10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization	
18	Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions	

Part IIIPart III

Support Schedule for Organizations Described in IRC 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public Support (Subtract line 7c from line 6.)						

Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support (Add lines 9, 10c, 11 and 12.)						
14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage			
15 Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f))	15		
16 Public support percentage from 2010 Schedule A, Part III, line 15	16		

Section D. Computation of Investment Income Percentage			
17 Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))	17		
18 Investment income percentage from 2010 Schedule A, Part III, line 17	18		
19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization			
b 33 1/3% support tests—2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization			
20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions			

Part IV **Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Explanation

Additional Data

Software ID:
Software Version:
EIN: 58-1514037
Name: THE URBAN CHILD INSTITUTE

Form 990, Schedule A, Part I, Line 11h - Provide the following information about the organizations the organization supports.

(i) Name of Supported Organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section)	(iv) Is the organization in (i) listed in your governing document?		(v) Did you notify the organization in (i) of your support?		(vi) Is the organization in (i) organized in the U S ?		(vii) Amount of support?
			Yes	No	Yes	No	Yes	No	
(A) METHODISTLEBONHEUR HEALTHCARE	620479367	3	Yes				Yes		192377
(B) UNIVERSITY OF MEMPHIS	205400381	2	Yes				Yes		300000
(C) UNIVERSITY OF TENNESSEE	626001636	2	Yes				Yes		2174490
(D) LEADERSHIP MEMPHIS	621043517	501(C)(3)		No			Yes		30000
(E) NEIGHBORHOOD CHRISTIAN CENTERS INC	581394456	501(C)(3)		No			Yes		840516
(F) ALLIANCE FOR NONPROFIT EXCELLENCE	582041583	501(C)(3)		No			Yes		0
(G) CYNTHIA MILK FUND	620693919	501(C)(3)		No			Yes		5000
(H) MEMPHIS MEDICAL FOUNDATION	626048069	501(C)(3)		No			Yes		10000
(I) VICTORIAN VILLAGE	320179390	501(C)(3)		No			Yes		25000
(J) LEADERSHIP ACADEMY	581607228	501(C)(3)		No			Yes		30000
(K) MEMPHIS AREA WOMENS FOUNDATION	582207247	501(C)(3)		No			Yes		5000
(L) COMMUNITY FOUNDATION OF MEMPHIS	581723645	501(C)(3)		No			Yes		5000

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization
THE URBAN CHILD INSTITUTE

Employer identification number
58-1514037

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit ☐ Yes ☐ No	

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)☐ Preservation of an historically importantly land area
☐ Protection of natural habitat☐ Preservation of a certified historic structure
☐ Preservation of open space

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ► _____

4

Number of states where property subject to conservation easement is located ► _____

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ► _____

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year
► \$ _____

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

► \$ _____

(ii) Assets included in Form 990, Part X

► \$ _____

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1

► \$ _____

b

Assets included in Form 990, Part X

► \$ _____

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2011

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

	Amount
1c	
1d	
1e	
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current Year	(b)Prior Year	(c)Two Years Back	(d)Three Years Back	(e)Four Years Back
1a	Beginning of year balance				
b	Contributions				
c	Investment earnings or losses				
d	Grants or scholarships				
e	Other expenditures for facilities and programs				
f	Administrative expenses				
g	End of year balance				

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶

b

Permanent endowment ▶

c

Term endowment ▶

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i)

unrelated organizations

3a(i)

Yes

No

(ii)

related organizations

3a(ii)

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		820,000		820,000
b Buildings		3,463,752	760,099	2,703,653
c Leasehold improvements		2,488,281	541,839	1,946,442
d Equipment		592,220	505,782	86,438
e Other				
Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) ▶				5,556,533

Part XI

Reconciliation of Change in Net Assets from Form 990 to Financial Statements

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	4,961,959
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	6,918,366
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-1,956,407
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	-5,178,910
9	Total adjustments (net) Add lines 4 - 8	9	-5,178,910
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	-7,135,317

Part XII

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements	1	-112,079
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments	2a	-5,178,904
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIV)	2d	299,949
e	Add lines 2a through 2d	2e	-4,878,955
3	Subtract line 2e from line 1	3	4,766,876
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV)	4b	195,083
c	Add lines 4a and 4b	4c	195,083
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	4,961,959

Part XIII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements	1	7,023,238
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIV)	2d	299,949
e	Add lines 2a through 2d	2e	299,949
3	Subtract line 2e from line 1	3	6,723,289
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV)	4b	195,077
c	Add lines 4a and 4b	4c	195,077
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	6,918,366

Part XIV

Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

Identifier	Return Reference	Explanation
PART XI, LINE 8 - OTHER ADJUSTMENTS		ROUNDING -6 NET UNREALIZED LOSS ON INVESTMENTS - 5,178,904 TOTAL TO SCHEDULE D, PART XI, LINE 8 - 5,178,910
PART XII, LINE 2D - OTHER ADJUSTMENTS		DIRECT RENTAL EXPENSES 299,949
PART XII, LINE 4B - OTHER ADJUSTMENTS		INVESTMENT MANAGEMENT FEES FOR SEPARATE ACCOUNT MANAGEMENT 195,083
PART XIII, LINE 2D - OTHER ADJUSTMENTS		DIRECT RENTAL EXPENSES 299,949
PART XIII, LINE 4B - OTHER ADJUSTMENTS		INVESTMENT MANAGEMENT FEES FOR SEPARATE ACCOUNT MANAGEMENT 195,083 ROUNDING -6

Name of the organization
THE URBAN CHILD INSTITUTE

Employer identification number
58-1514037

Part I

General Information on Grants and Assistance

1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

Yes

No

2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) METHODISTLEBONHEUR HEALTHCARE1211 UNION AVENUE MEMPHIS,TN 38104	62-0479367	501(C)(3)	192,377				BUILDING FUND
(2) LEADERSHIP MEMPHIS 119 SOUTH MAIN ST STE 425 MEMPHIS,TN 38103	62-1043517	501(C)(3)	30,000				SUPPORT FOR CLASS OF 2010
(3) NEIGHBORHOOD CHRISTIAN CENTERS INC 785 JACKSON AVENUE MEMPHIS,TN 38107	58-1394456	501(C)(3)	840,516				PROGRAM SUPPORT
(4) THE UNIVERSITY OF MEMPHIS RESEARCH FOUNDATION308 ADMIN BLDG C/O UNIVERSITY OF MEMPHIS MEMPHIS,TN 38152	20-5400381	501(C)(3)	300,000				PROGRAM SUPPORT
(5) THE UNIVERSITY OF TENNESSEEOFFICE OF THE TREASURER KNOXVILLE,TN 37996	62-6001636	501(C)(3)	2,174,490				PROGRAM SUPPORT
(6) CYNTHIA MILK FUND495 UNION AVENUE MEMPHIS,TN 38103	62-0693919	501(C)(3)	5,000				PROGRAM SUPPORT
(7) MEMPHIS MEDICAL FOUNDATION1067 CRESTHAVEN ROAD MEMPHIS,TN 38119	62-6048069	501(C)(3)	10,000				MENTAL HEALTH SUMMIT
(8) VICTORIAN VILLAGE671 JEFFERSON AVENUE MEMPHIS,TN 38105	32-0179390	501(C)(3)	25,000				PROGRAM SUPPORT
(9) LEADERSHIP ACADEMY 22 NORTH FRONT STREET SUITE 500 MEMPHIS,TN 38103	58-1607228	501(C)(3)	30,000				PROGRAM SUPPORT
(10) MEMPHIS AREA WOMENS FOUNDATION8 SOUTH THIRD STREET NO 110 MEMPHIS,TN 38103	58-2207247	501(C)(3)	5,000				MENTAL HEALTH SUMMIT
(11) COMMUNITY FOUNDATION OF MEMPHIS 1900 UNION AVENUE MEMPHIS,TN 38104	58-1723645	501(C)(3)	5,000				CAJ - 09/18/12 04 22PM WORKSHEET SCHEDULE I

2

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

3

Enter total number of other organizations listed in the line 1 table

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 50055P

Schedule I (Form 990) 2011

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV

Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	PART I, LINE 2	SCHEDULE I, PART I, LINE 2 POTENTIAL GRANTEEES MUST SUBMIT A LETTER OF INTENT WHICH MUST INCLUDE A DESCRIPTION OF THE PROJECT, AMOUNT OF FUNDING REQUESTED, RESULTS ANTICIPATED, METHODS USED TO MEASURE PROGRAM OUTCOMES AND A COPY OF THE AGENCY'S FEDERAL TAX EXEMPT CERTIFICATE IN ADDITION, REQUESTS MUST INCLUDE COPIES OF THE AGENCY'S FINANCIAL STATEMENTS, CURRENT BOD AND CURRENT AND FUTURE BUSINESS PLANS UPON RECEIPT OF A GRANT APPLICATION, THE URBAN CHILD INSTITUTE (TUCI) STAFF COMPLETE A STAFF REVIEW NEXT A GRANT SUB-COMMITTEE, MADE UP OF COMMUNITY ADVISORS AND STAFF, REVIEW, REFERENCE CHECK AND IF NEEDED CONDUCT AN INTERVIEW AND/OR SITE VISIT REVIEWED APPLICATIONS ARE THEN FORWARDED TO TUCI'S BOD GRANT COMMITTEE AND IF APPROVED, THE APPLICATION IS FORWARDED TO TUCI'S ENTIRE BOD FOR A DECISION AS TO FUNDING IF THE GRANT REQUEST IS FOR LONGER THAN ONE YEAR, THE ORGANIZATION MUST SUBMIT, ON OR BEFORE THE GRANT'S ANNIVERSARY DATE, A REPORT SHOWING THE PROGRESS MADE TOWARD THE GOALS AND OBJECTIVES AS SET FORTH IN THE GRANT AND USE OF FUNDS BEFORE SUBSEQUENT FUNDS ARE RELEASED

Software ID:
Software Version:
EIN: 58-1514037
Name: THE URBAN CHILD INSTITUTE

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
METHODISTLEBONHEUR HEALTHCARE1211 UNION AVENUE MEMPHIS,TN 38104	62-0479367	501(C)(3)	192,377				BUILDING FUND
LEADERSHIP MEMPHIS 119 SOUTH MAIN ST STE 425 MEMPHIS,TN 38103	62-1043517	501(C)(3)	30,000				SUPPORT FOR CLASS OF 2010

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NEIGHBORHOOD CHRISTIAN CENTERS INC785 JACKSON AVENUE MEMPHIS,TN 38107	58-1394456	501(C)(3)	840,516				PROGRAM SUPPORT
THE UNIVERSITY OF MEMPHIS RESEARCH FOUNDATION308 ADMIN BLDG C/O UNIVERSITY OF MEMPHIS MEMPHIS,TN 38152	20-5400381	501(C)(3)	300,000				PROGRAM SUPPORT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE UNIVERSITY OF TENNESSEE OFFICE OF THE TREASURER KNOXVILLE, TN 37996	62-6001636	501(C)(3)	2,174,490				PROGRAM SUPPORT
CYNTHIA MILK FUND495 UNION AVENUE MEMPHIS, TN 38103	62-0693919	501(C)(3)	5,000				PROGRAM SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MEMPHIS MEDICAL FOUNDATION1067 CRESTHAVEN ROAD MEMPHIS, TN 38119	62-6048069	501(C)(3)	10,000				MENTAL HEALTH SUMMIT
VICTORIAN VILLAGE671 JEFFERSON AVENUE MEMPHIS, TN 38105	32-0179390	501(C)(3)	25,000				PROGRAM SUPPORT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LEADERSHIP ACADEMY22 NORTH FRONT STREET SUITE 500 MEMPHIS,TN 38103	58-1607228	501(C)(3)	30,000				PROGRAM SUPPORT
MEMPHIS AREA WOMENS FOUNDATION8 SOUTH THIRD STREET NO 110 MEMPHIS,TN 38103	58-2207247	501(C)(3)	5,000				MENTAL HEALTH SUMMIT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COMMUNITY FOUNDATION OF MEMPHIS1900 UNION AVENUE MEMPHIS,TN 38104	58- 1723645	501(C)(3)	5,000				CAJ - 09/18/12 04 22PM WORKSHEET SCHEDULE I

Schedule J
(Form 990)

Compensation Information

OMB No 1545-0047

2011

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization THE URBAN CHILD INSTITUTE	Employer identification number 58-1514037
---	--

Part I

Questions Regarding Compensation

		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items		
	☐ First-class or charter travel		
	☐ Travel for companions		
	☐ Tax idemnification and gross-up payments		
	☐ Discretionary spending account		
	☐ Housing allowance or residence for personal use		
	☐ Payments for business use of personal residence		
	☒ Health or social club dues or initiation fees		
	☐ Personal services (e g , maid, chauffeur, chef)		
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain	1b	Yes
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply		
	☒ Compensation committee		
	☒ Independent compensation consultant		
	☒ Form 990 of other organizations		
	☒ Written employment contract		
	☒ Compensation survey or study		
	☒ Approval by the board or compensation committee		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization		
a	Receive a severance payment or change-of-control payment?	4a	No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	No
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c	No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III		
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.		
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of		
a	The organization?	5a	No
b	Any related organization?	5b	No
	If "Yes," to line 5a or 5b, describe in Part III		
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of		
a	The organization?	6a	No
b	Any related organization?	6b	No
	If "Yes," to line 6a or 6b, describe in Part III		
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	No
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III	8	No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9	

Part II

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual.

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) EUGENE K CASHMAN JR	(i)	417,796	0	5,191	12,250	9,105	444,342	0
	(ii)	0	0	0	0	0	0	0
(2) HENRY G HERROD MD	(i)	367,668	18,383	0	12,250	10,504	408,805	0
	(ii)	0	0	0	0	0	0	0

Part III **Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
	PART I, LINE 1A	\$121/MONTH IS PAID BY TUCI FOR CRESCENT CLUB DUES. THIS ARRANGEMENT WAS SET UP ORIGINALLY BECAUSE TUCI OFFICES WERE NOT LARGE ENOUGH FOR BUSINESS MEETINGS. THE CLUB HAS BEEN USED ONLY FOR BUSINESS PURPOSES. CLUB DUES WERE PAID THROUGH MARCH 2012. THE RELATIONSHIP WAS CANCELLED DUE TO NON-USE BY EMPLOYEES.

Schedule L
(Form 990 or 990-EZ)

Transactions with Interested Persons

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization
THE URBAN CHILD INSTITUTE

Employer identification number

58-1514037

Part I

Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disqualified person	(b) Description of transaction	(c) Corrected?	
			Yes	No

2

Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958

\$

3

Enter the amount of tax, if any, on line 2, above, reimbursed by the organization

\$

Part II

Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a

(a) Name of interested person and purpose	(b) Loan to or from the organization?		(c)Original principal amount	(d)Balance due	(e) In default?		(f) Approved by board or committee?		(g)Written agreement?	
	To	From			Yes	No	Yes	No	Yes	No
Total										

Part III

Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b)Relationship between interested person and the organization	(c)Amount of grant or type of assistance

Part IV

Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) HERSHEL WALL MD	BOARD MEMBER		DR WALL IS A DIRECTOR OF TUCI AND ALSO SERVES AS CHANCELLOR FOR THE UNIVERSITY OF TENNESSEE HEALTH SCIENCE CENTER, WHICH IS A SUPPORTED ORGANIZATION OF TUCI GRANTS WERE MADE TO THE UNIVERSITY OF TENNESSEE WHERE DR WALL IS EMPLOYED THE AMOUNT IS LISTED ON SCHEDULE I		No
(2) CYRIL F CHANG PHD	BOARD MEMBER		DR CHANG IS A DIRECTOR OF TUCI AND ALSO SERVES AS A DIRECTOR FOR THE UNIVERSITY OF MEMPHIS, WHICH IS A SUPPORTED ORGANIZATION OF TUCI GRANTS WERE MADE TO THE UNIVERSITY OF MEMPHIS WHERE DR CHANG IS EMPLOYED THE AMOUNT IS LISTED ON SCHEDULE I		No
(3) MRS DON ARMOUR	BOARD MEMBER		MRS ARMOUR IS A DIRECTOR OF TUCI AND ALSO SERVES AS A PRESIDENT/CEO OF LEBONHEUR MEDICAL CENTER, WHICH IS A SUPPORTED ORGANIZATION OF TUCI GRANTS WERE MADE TO LEBONHEUR MEDICAL CENTER, WHERE MRS ARMOUR IS EMPLOYED THE AMOUNT IS LISTED ON SCHEDULE I		No
(4) STANLEY E HYLAND PHD	BOARD MEMBER		DR HYLAND IS A DIRECTOR OF TUCI AND ALSO SERVES AS A DIRECTOR FOR THE UNIVERSITY OF MEMPHIS, WHICH IS A SUPPORTED ORGANIZATION OF TUCI GRANTS WERE MADE TO THE UNIVERSITY OF MEMPHIS WHERE DR HYLAND IS EMPLOYED THE AMOUNT IS LISTED ON SCHEDULE I		No

Part V

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation
------------	------------------	-------------

SCHEDULE O
(Form 990 or 990-EZ)Department of the Treasury
Internal Revenue Service**Supplemental Information to Form 990 or 990-EZ****Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.**
▶ **Attach to Form 990 or 990-EZ.**

OMB No 1545-0047

2011**Open to Public
Inspection**Name of the organization
THE URBAN CHILD INSTITUTE**Employer identification number**

58-1514037

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	ADMINISTRATIVE COMMITTEE REVIEWS THE FORM 990 PRIOR TO SUBMISSION
	FORM 990, PART VI, SECTION B, LINE 12C	A CONFLICT OF INTEREST POLICY IS IN THE ORGANIZATION'S BYLAWS ANNUALLY, A CONFLICT OF INTEREST STATEMENT IS SIGNED BY ALL BOARD MEMBERS AND KEPT ON FILE
	FORM 990, PART VI, SECTION B, LINE 15	MERCER HUMAN RESOURCE CONSULTING ASSESSED THE COMPETITIVENESS OF COMPENSATION FOR THE PRESIDENT/CEO 2010 REPORT FINDINGS WERE REVIEWED BY THE EXECUTIVE COMMITTEE OF THE BOARD
	FORM 990, PART VI, SECTION C, LINE 19	LEGALLY REQUIRED DOCUMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	ROUNDING -6 NET UNREALIZED LOSS ON INVESTMENTS -5,178,904 TOTAL TO FORM 990, PART XI, LINE 5 -5,178,910
	FORM 990, PART XI, LINE 2C, OVERSIGHT OF THE AUDIT	TUCI BOD REVIEWS FINANCIAL STATEMENTS, THE SELECTION OF THE AUDIT FIRM, AND THE AUDIT REPORTS

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization
THE URBAN CHILD INSTITUTE

Employer identification number
58-1514037

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled organization	
						Yes	No
(1) METHODIST LEBONHEUR HEALTHCARE 1265 UNION AVENUE MEMPHIS, TN 38104 62-0479367	HEALTHCARE	TN	501(C)(3)	170(B)(1) (A)(III)			No
(2) UNIVERSITY OF MEMPHIS RESEARCH FOUNDATION 308 ADMINISTRATION BUILDING MEMPHIS, TN 38152 20-5400381	EDUCATION	TN	501(C)(3)	509(A)(3) TYPE I			No
(3) UNIVERSITY OF TENNESSEE 800 MADISON AVENUE MEMPHIS, TN 38103 62-6001636	EDUCATION	TN	501(C)(3)	170(B)(1) (A)(II)			No
(4) NEIGHBORHOOD CHRISTIAN CENTER 785 JACKSON AVENUE MEMPHIS, TN 38107 58-1394456	MINISTRY TO THE POOR	TN	501(C)(3)	170(B)(1) (A)(VI)			No

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership

Part V

Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a

Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity

b

Gift, grant, or capital contribution to related organization(s)

c

Gift, grant, or capital contribution from related organization(s)

d

Loans or loan guarantees to or for related organization(s)

e

Loans or loan guarantees by related organization(s)

f

Sale of assets to related organization(s)

g

Purchase of assets from related organization(s)

h

Exchange of assets with related organization(s)

i

Lease of facilities, equipment, or other assets to related organization(s)

j

Lease of facilities, equipment, or other assets from related organization(s)

k

Performance of services or membership or fundraising solicitations for related organization(s)

l

Performance of services or membership or fundraising solicitations by related organization(s)

m

Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

n

Sharing of paid employees with related organization(s)

o

Reimbursement paid to related organization(s) for expenses

p

Reimbursement paid by related organization(s) for expenses

q

Other transfer of cash or property to related organization(s)

r

Other transfer of cash or property from related organization(s)

Yes

No

1a

1b

1c

1d

1e

1f

1g

1h

1i

1j

1k

1l

1m

1n

1o

1p

1q

1r

No

Yes

No

No

No

No

No

No

Yes

No

No

No

No

No

No

No

No

No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determining amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

Schedule R (Form 990) 2011

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier	Return Reference	Explanation	
------------	------------------	-------------	--

Additional Data

Software ID:
Software Version:
EIN: 58-1514037
Name: THE URBAN CHILD INSTITUTE

Form 990, Special Condition Description:

Special Condition Description
