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Return of Private Foundation
or Section 4947(a)(1) Nonexempt Charitable Trust
Treated as a Private Foundation
Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

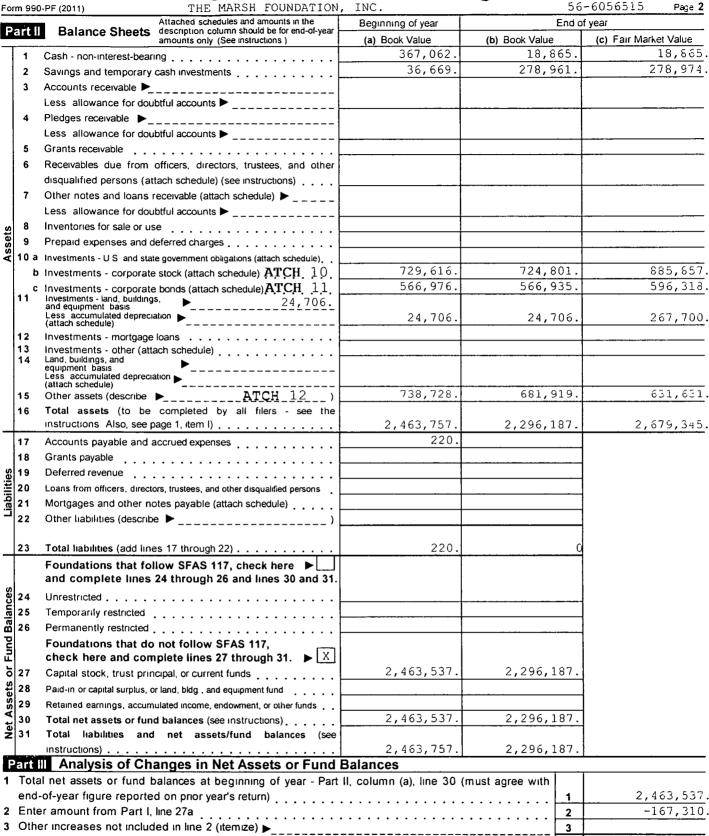
OMB No 1545-0052

		lendar year 2011 or tax year beginning			, 2011	and ending	$\overline{}$, 20
		of foundation THE MARSH FOUNDATION	•	c.			1	Employer identifi		•
_		U.S. TRUST, BANK OF AMERICA I				,	4	56-605651		
	Numb	per and street (or P O box number if mail is not deliver	red to str	eet address)		Room/suite	, ·			
								(33	36) 272-	5100
_		BOX 26262					\bot		-	
,	City c	r town, state, and ZIP code					۱,			. —
							1,	 If exemption application pending, check here 	ation is	. ▶□
_		ENSBORO, NC 27420					4			. \square
G	Che	ck all that apply Initial return	<u> </u>	Initial return	-	oublic charity	ַ נ) 1 Foreign organiza		. ▶∟
		Final return		Amended re				2 Foreign organiza 85% test, check i		
_		Address change		Name chang		_	4	computation .		▶□
H		ck type of organization X Section 501(_		If private foundation	n status was termi	nated
Ť		ection 4947(a)(1) nonexempt charitable trust		ther taxable pr			\dashv	under section 507(t	o)(1)(A), check ner	e . ▶∐
ı				method X C		rual	F	If the foundation is		- 1 1
				pecify)			- [under section 507(c	i)(1)(B), check her	e . 🖊 🔛
			columi	n (d) must be on	Casii basis)		_		I (d) Diabili	
نه	GIU.	Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d)		Revenue and	(b) Net inve	estment	(c)	Adjusted net	(d) Disbui	
,		may not necessarily equal the amounts in	ex	rpenses per books	ıncom	ne		ıncome	purpo	
['] ¬		column (a) (see instructions))		108,958.	7 m C I I				(cash ba	sis only)
	1	Contributions gifts grants etc , received (attach schedule)		100,336.	ATCH 1					
	2	Check ► L attach Sch B		954.		82.			ATCH	2
	3	Interest on savings and temporary cash investments		48,327.	Δ	8,327.			ATCH	
	4	Dividends and interest from securities		10,327		0,327.		· · · · · · · · · · · · · · · · · · ·	AICH	<u>. </u>
		Gross rents							 	
		Net rental income or (loss)		59,515.					<u> </u>	
ηne	b	Net gain or (loss) from sale of assets not on line 10 Gross sales price for all 129, 215.		1					<u> </u>	
Revenue	_	assets on line ba		TED-10	5	9,515.			 	
8	7 8	Capital gain net income (from Part IV, line 2)	CL	10	\ 	3,313.			<u> </u>	
	9	Net short-term capital gain		2013 /	2/		-		 	
		Gross sales less returns	T _{VOI}	2 5015 /c	[1]		-			
	h	and allowances · · · · Less Cost of goods sold	10,1	114	1				 	
		Gross profit or (loss) (attach schedule)		EN U						
	11	Other income (attach schedule)	र्राती	376.		1,158.			ATCH	4
	12	Total Add lines 1 through 11	عورو	218,130.		6,766.			1	
_	13	Compensation of officers, directors, trustees, etc		C						
	14	Other employee salaries and wages		· · · · · · · · · · · · · · · · · · ·			-			
ses	15	Pension plans, employee benefits		·				••		
ens	1	Legal fees (attach schedule)			<u> </u>				1	
Expen		Accounting fees (attach schedule) ^{ATCH} 5		10,000.	1	0,000.			<u> </u>	
e E		Other professional fees (attach schedule) . * .		13,361.	.	3,361.				
ativ	17	Interest . ATTACHMENT . 7		447.		447.			1	
str	18	Taxes (attach schedule) (see instructions)		4,809.		4,309.				
Administrative	19	Depreciation (attach schedule) and depletion.								
۱dn	20	Occupancy								
A	21	Travel, conferences, and meetings								
and	22	Printing and publications								
Operating	23	Other expenses (attach schedule) ATCH 9		328,773.	32	8,768.				
rat	24	Total operating and administrative expenses.								
)pe]	Add lines 13 through 23		357,390.	35	6,885.				
O	25	Contributions, gifts, grants paid		28,050.						28,050
_	26	Total expenses and disbursements Add lines 24 and 25		385,440.	35	6,885.			q	28,050
	27	Subtract line 26 from line 12								
	a	Excess of revenue over expenses and disbursements		-167,310.						
	b	Net investment income (if negative, enter -0-)				0				
_	С	Adjusted net income (if negative, enter -0-)							1.	

For Paperwork Reduction Act Notice, see instructions
1E1410 1 000 52315Y 3656 10/29/2012 9:53:03 AM

*ATCH 6 JSA ** ATCH 8

Form 990-PF (2011) PAGE 2



Form 990-PF (2011)

4

5

6

2,296,227.

2,296,187.

40.

5 Decreases not included in line 2 (itemize) ► ATTACHMENT 13

6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30.

4 Add lines 1, 2, and 3

Page 3

Capital Gains and Losses for Tax on Investment Income

orm	990-PF	(2011)

)					
ARSH	FOUNDATION,	INC.			

	nd describe the kind(s) of property sold (prick warehouse, or common stock, 200		(b) How acquired P-Purchase	(c) Date acquired (mo , day, yr)	(d) Date sold (mo , day, yr)
a SEE PART IV SCHE	D-Donation	(,,			
o					
3					
d .					
=					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		(h) Gain or (lo (e) plus (f) mini	
a				-	
b					
3					
d			ļ		
e			<u> </u>		
Complete only for assets	s showing gain in column (h) and owne	ed by the foundation on 12/31/69		Gains (Col (h) g	
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	col	(k), but not less Losses (from co	
a			<u> </u>		
b			<u> </u>		
С			 		
d			<u> </u>		
е			ļ		
Capital gain net income o		gain, also enter in Part I, line 7 folloss), enter -0- in Part I, line 7	2		59,515.
Net short-term capital gai	in or (loss) as defined in sections 13				
If gain, also enter in Pa	art I, line 8, column (c) (see ins	tructions) If (loss), enter -0- in $\}$			0
Part I line 8	<u> </u>	· · · · · · · · · · · · · · · · · · ·	3		0
Part V Qualification	Under Section 4940(e) for Re	duced Tax on Net Investment i		ome)	
Part V Qualification For optional use by domest section 4940(d)(2) applies Vas the foundation liable fo	Under Section 4940(e) for Return private foundations subject to the street, leave this part blank or the section 4942 tax on the distribution.	educed Tax on Net Investment Inve	tment inco		Yes 🔣 N
Part V Qualification For optional use by domest section 4940(d)(2) applies Vas the foundation liable for "Yes," the foundation does	Under Section 4940(e) for Return private foundations subject to the state of the section 4942 tax on the distribution of the section 4940 tax on 4940(e)	educed Tax on Net Investment in section 4940(a) tax on net invest butable amount of any year in the bound on the complete this part	ment inco	od?	Yes 🔀 N
Part V Qualification For optional use by domest section 4940(d)(2) applies Vas the foundation liable fo "Yes," the foundation does 1 Enter the appropriate an	Under Section 4940(e) for Return private foundations subject to the section 4942 tax on the distribution of qualify under section 4940(e) mount in each column for each year	butable amount of any year in the bound complete this part	ment inco	od?	Yes 🔀 N
Part V Qualification For optional use by domest section 4940(d)(2) applies Vas the foundation liable fo "Yes," the foundation does 1 Enter the appropriate an (a) Base period years	Under Section 4940(e) for Return private foundations subject to the section 4942 tax on the distribution of qualify under section 4940(e) mount in each column for each year applications of the section 4940(e).	educed Tax on Net Investment in section 4940(a) tax on net invest butable amount of any year in the bound on the complete this part	ment inco	ries (d)	ratio
Part V Qualification For optional use by domest section 4940(d)(2) applies Vas the foundation liable fo "Yes," the foundation does Enter the appropriate an (a) Base period years Calendar year (or tax year beginning in)	Under Section 4940(e) for Return private foundations subject to the section 4942 tax on the distributions and qualify under section 4940(e) mount in each column for each year (b) Adjusted qualifying distributions	butable amount of any year in the bound to not complete this part r, see the instructions before making (c) Net value of noncharitable-use assets	ment inco	od?	ratio y col (c))
Part V Qualification For optional use by domest section 4940(d)(2) applies Vas the foundation liable fo "Yes," the foundation does Enter the appropriate an (a) Base period years Calendar year (or tax year beginning in) 2010	Under Section 4940(e) for Return private foundations subject to the section 4942 tax on the distribution of qualify under section 4940(e) mount in each column for each year (b) Adjusted qualifying distributions 76,050.	butable amount of any year in the bound to complete this part r, see the instructions before making (c) Net value of noncharitable-use assets 2,800,146.	ment inco	ries (d)	ratio y col (c)) 0.027159
Part V Qualification For optional use by domest section 4940(d)(2) applies Vas the foundation liable fo "Yes," the foundation does I Enter the appropriate an (a) Base period years Calendar year (or tax year beginning in) 2010 2009	Under Section 4940(e) for Retain private foundations subject to the section 4942 tax on the distribution of qualify under section 4940(e) nount in each column for each year (b) Adjusted qualifying distributions 76,050. 173,913.	butable amount of any year in the bound to not complete this part r, see the instructions before making (c) Net value of noncharitable-use assets 2,800,146. 2,503,673.	ment inco	ries (d)	ratio y col (c))
Part V Qualification For optional use by domest section 4940(d)(2) applies Vas the foundation liable fo "Yes," the foundation does Enter the appropriate an (a) Base period years Calendar year (or tax year beginning in) 2010 2009 2008	Under Section 4940(e) for Return private foundations subject to the section 4942 tax on the distribution of qualify under section 4940(e) nount in each column for each year (b) Adjusted qualifying distributions 76,050. 173,913. 162,927.	butable amount of any year in the bound complete this part r, see the instructions before making (c) Net value of noncharitable-use assets 2,800,146. 2,503,673. 3,047,643.	ment inco	ries (d)	ratio y col (c)) 0.027159 0.069463
Part V Qualification For optional use by domest section 4940(d)(2) applies Vas the foundation liable fo "Yes," the foundation does Enter the appropriate an (a) Base period years Calendar year (or tax year beginning in) 2010 2009 2008 2007	Under Section 4940(e) for Return private foundations subject to the section 4942 tax on the district on the qualify under section 4940(e) nount in each column for each year (b) Adjusted qualifying distributions 76,050. 173,913. 162,927. 149,109.	butable amount of any year in the bound complete this part r, see the instructions before making (c) Net value of noncharitable-use assets 2,800,146. 2,503,673. 3,047,643.	ment inco	ries (d)	o.027159 0.069463 0.053460
Part V Qualification For optional use by domest section 4940(d)(2) applies Vas the foundation liable for "Yes," the foundation does 1 Enter the appropriate an (a) Base period years Calendar year (or tax year beginning in) 2010 2009 2008	Under Section 4940(e) for Return private foundations subject to the section 4942 tax on the distribution of qualify under section 4940(e) nount in each column for each year (b) Adjusted qualifying distributions 76,050. 173,913. 162,927.	butable amount of any year in the bound complete this part r, see the instructions before making (c) Net value of noncharitable-use assets 2,800,146. 2,503,673. 3,047,643. 3,262,129.	ment inco	ries (d)	ratio y col (c)) 0.027159 0.069463 0.053460 0.045709
Part V Qualification For optional use by domest section 4940(d)(2) applies Vas the foundation liable fo "Yes," the foundation does 1 Enter the appropriate an (a) Base period years Calendar year (or tax year beginning in) 2010 2009 2008 2007 2006	Under Section 4940(e) for Retain private foundations subject to the section 4942 tax on the district on the qualify under section 4940(e) mount in each column for each year (b) Adjusted qualifying distributions 76,050. 173,913. 162,927. 149,109. 144,278.	butable amount of any year in the bound complete this part r, see the instructions before makin (c) Net value of noncharitable-use assets 2,800,146. 2,503,673. 3,047,643. 3,262,129. 2,977,377.	pase perio	ries (d)	ratio y col (c)) 0.027159 0.069463 0.053460 0.045709
Part V Qualification For optional use by domest section 4940(d)(2) applies Vas the foundation liable for "Yes," the foundation does 1 Enter the appropriate an (a) Base period years Calendar year (or tax year beginning in) 2010 2009 2008 2007 2006	Under Section 4940(e) for Retain private foundations subject to the section 4942 tax on the distribution of the section 4942 tax on the distribution of the section 4940(e) mount in each column for each year (b) Adjusted qualifying distributions 76,050. 173,913. 162,927. 149,109. 144,278.	butable amount of any year in the bound to complete this part r, see the instructions before making (c) Net value of noncharitable-use assets 2,800,146. 2,503,673. 3,047,643. 3,262,129. 2,977,377.	pase perio	ries (d)	o. 048458
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Part V Qualification For optional use by domest section 4940(d)(2) applies Vas the foundation liable fo "Yes," the foundation does I Enter the appropriate an (a) Base period years Calendar year (or tax year beginning in) 2010 2009 2008 2007 2006 Total of line 1, column (or Average distribution ratio	Under Section 4940(e) for Retain private foundations subject to the section 4942 tax on the distribution of the section 4942 tax on the distribution of the section 4940(e) mount in each column for each year (b) Adjusted qualifying distributions 76,050. 173,913. 162,927. 149,109. 144,278.	butable amount of any year in the boutable amount o	g any ent	ries (d)	ratio y col (c)) 0.027159 0.069463 0.053460 0.045709 0.048458 0.244249
Part V Qualification For optional use by domest section 4940(d)(2) applies Vas the foundation liable fo "Yes," the foundation does I Enter the appropriate an (a) Base period years Calendar year (or tax year beginning in) 2010 2009 2008 2007 2006 Total of line 1, column (or Average distribution ration number of years the foundation of the section of	under Section 4940(e) for Reflectic private foundations subject to the section 4942 tax on the distrist not qualify under section 4940(e) nount in each column for each year (b) Adjusted qualifying distributions 76,050. 173,913. 162,927. 149,109. 144,278. d) of or the 5-year base period - dividing a distribution of the section 4940(e) and the section 4940(e	butable amount of any year in the bound to be section 4940(a) tax on net invest butable amount of any year in the bound to complete this part r. see the instructions before making (c) Net value of noncharitable-use assets 2,800,146. 2,503,673. 3,047,643. 3,262,129. 2,977,377. The the total on line 2 by 5, or by the set than 5 years	pase period	ries (d) Distribution (col (b) divided b	ratio y col (c)) 0.027159 0.069463 0.053460 0.045709 0.048458
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Part V Qualification For optional use by domest section 4940(d)(2) applies Vas the foundation liable fo "Yes," the foundation does Enter the appropriate an (a) Base period years Calendar year (or tax year beginning in) 2010 2009 2008 2007 2006 Total of line 1, column (or Average distribution ration number of years the four	under Section 4940(e) for Reflectic private foundations subject to the section 4942 tax on the distrist not qualify under section 4940(e) nount in each column for each year (b) Adjusted qualifying distributions 76,050. 173,913. 162,927. 149,109. 144,278. d) of or the 5-year base period - dividing a distribution of the section 4940(e) and the section 4940(e	butable amount of any year in the bound to complete this part r. see the instructions before making (c) Net value of noncharitable-use assets 2,800,146. 2,503,673. 3,047,643. 3,262,129. 2,977,377. The the total on line 2 by 5, or by the set than 5 years om Part X, line 5	pase period	ries (d) Distribution (col (b) divided b	o. 048850
Part V Qualification For optional use by domest section 4940(d)(2) applies Vas the foundation liable fo "Yes," the foundation does 1 Enter the appropriate an (a) Base period years Calendar year (or tax year beginning in) 2010 2009 2008 2007 2006 Total of line 1, column (or Average distribution ration number of years the four Enter the net value of notes Multiply line 4 by line 3	Under Section 4940(e) for Retain private foundations subject to the section 4942 tax on the district on the section 4942 tax on the district on the qualify under section 4940(e) mount in each column for each year (b) Adjusted qualifying distributions 76,050. 173,913. 162,927. 149,109. 144,278. d) of for the 5-year base period - dividing and attended the section 4940(e) and attended to the section for the section 4940(e) and attended to the section 49	butable amount of any year in the boutable amount o	g any ent	ries (d) Distribution (col (b) divided b	0.045709 0.048450 0.045460 0.045709 0.048458
Part V Qualification For optional use by domest section 4940(d)(2) applies Vas the foundation liable fo in "Yes," the foundation does I Enter the appropriate an (a) Base period years Calendar year (or tax year beginning in) 2010 2009 2008 2007 2006 Total of line 1, column (of Average distribution ration number of years the foundation in the foundation of the foundation	Under Section 4940(e) for Retain private foundations subject to the section 4942 tax on the district on the qualify under section 4940(e) mount in each column for each year (b) Adjusted qualifying distributions 76,050. 173,913. 162,927. 149,109. 144,278. d) of for the 5-year base period - dividing and attion has been in existence if less concharitable-use assets for 2011 from the section divides the concharitable-use assets for 2011 from the section divides the concharitable-use assets for 2011 from the section divides the concharitable-use assets for 2011 from the section divides the concharitable-use assets for 2011 from the section divides the concharitable-use assets for 2011 from the section divides the concharitable-use assets for 2011 from the section divides the concharitable divides the concharit	butable amount of any year in the boutable amount o	g any ent	ries (d) Distribution (col (b) divided b	o. 048450 0.048450 0.048450 0.048450 0.048450 0.048850 0.131,117.
Part V Qualification For optional use by domest section 4940(d)(2) applies Vas the foundation liable for "Yes," the foundation does I Enter the appropriate an (a) Base period years Calendar year (or tax year beginning in) 2010 2009 2008 2007 2006 Total of line 1, column (or Average distribution ration number of years the four Enter the net value of not Multiply line 4 by line 3 Enter 1% of net investment	Under Section 4940(e) for Retain private foundations subject to the section 4942 tax on the district on the section 4942 tax on the district on the qualify under section 4940(e) mount in each column for each year (b) Adjusted qualifying distributions 76,050. 173,913. 162,927. 149,109. 144,278. d) of for the 5-year base period - dividing and attended the section 4940(e) and attended to the section for the section 4940(e) and attended to the section 49	butable amount of any year in the boutable amount o	g any ent	ries (d) Distribution (col (b) divided b	y col (c)) 0.027159 0.069463 0.053460 0.045709 0.048458 0.244249 0.048850 ,684,068.

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Form 990-PF (2011)	THE MARSH	FOUNDATION,	INC.

Par	tVI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see in	struc	tions)
1a	Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1			
	Date of ruling or determination letter (attach copy of letter if necessary - see instructions)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check			0
	here and enter 1% of Part I, line 27b			
С	All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of			
	Part I, line 12, col (b)			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 2			
3	Add lines 1 and 2			0
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			0
5	Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0-			0
6	Credits/Payments			
а	2011 estimated tax payments and 2010 overpayment credited to 2011			
	Exempt foreign organizations - tax withheld at source 6 b			
	Tax paid with application for extension of time to file (Form 8868) 6c			
	Backup withholding erroneously withheld			
7	Total credits and payments Add lines 6a through 6d		2,4	34.
8	Enter any penalty for underpayment of estimated tax. Check here. If Form 2220 is attached			
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed			
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		2,4	34.
11	Enter the amount of line 10 to be Credited to 2012 estimated tax ▶ 2,434 Refunded ▶ 11			
Pai	t VII-A Statements Regarding Activities			
1 a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate		Yes	No
	or intervene in any political campaign?	1a		Х
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see page 19 of the			
	instructions for definition)?	1ь		X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or			
	distributed by the foundation in connection with the activities			
С	Did the foundation file Form 1120-POL for this year?	1 c		Х
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year	- 1		
	(1) On the foundation \blacktriangleright \$ (2) On foundation managers \blacktriangleright \$.		
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed			
	on foundation managers > \$			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		Х
	If "Yes," attach a detailed description of the activities			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of			
	incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3		X
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a	Х	
b	If "Yes," has it filed a tax return on Form 990-T for this year?	4b	Х	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		Х
_	If "Yes," attach the statement required by General Instruction T			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either			
	By language in the governing instrument, or			
	By state legislation that effectively amends the governing instrument so that no mandatory directions that			
	conflict with the state law remain in the governing instrument?	6	Х	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	7	Х	
8 a				
	NC,			
b				
	(or designate) of each state as required by General Instruction G? If "No," attach explanation	8 b	Х	L
9	is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or			
	4942(j)(5) for calendar year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," complete			
	Part XIV	9		Х
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names			1
	and addresses	10		Х

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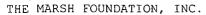
milio	MADOU	DOLLINGTON	THE
TUL	MARSH	FOUNDATION,	INC.

Pai	t VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the			
	meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		<u> </u>
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified			
	person had advisory privileges? If "Yes," attach statement (see instructions)	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Х	-
	Website address ► N/A	·		
14	The books are in care of ► WENDY NGUYEN Telephone no ► 704-376	-028	1	
	Located at ▶ P.O. BOX 35329 CHARLOTTE, NC ZIP+4 ▶ 28235			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here			\prod
	and enter the amount of tax-exempt interest received or accrued during the year			
16			Yes	No
	At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority	16	' "	Х
	over a bank, securities, or other financial account in a foreign country?	10		
	the foreign country	ŀ		
Pa	t VII-B Statements Regarding Activities for Which Form 4720 May Be Required	1		
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
4.			163	140
1 6	During the year did the foundation (either directly or indirectly) (1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes X No			
	· · · · · · · · · · · · · · · · · · ·			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?			
	, i i i i i i i i i i i i i i i i i i i			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? Yes X No	į		
	(5) Transfer any income or assets to a disqualified person (or make any of either available for			
	the benefit or use of a disqualified person)? Yes X No			
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the			
	foundation agreed to make a grant to or to employ the official for a period after			
	termination of government service, if terminating within 90 days)	ļ		
ŀ	olf any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations	1		/ n
	section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	1b	111	<u> </u>
	Organizations relying on a current notice regarding disaster assistance check here		1	
(Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that			٠,,
	were not corrected before the first day of the tax year beginning in 2011?	1 c		<u> </u>
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private			
	operating foundation defined in section 4942(j)(3) or 4942(j)(5))			
á	At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and	İ		
	6e, Part XIII) for tax year(s) beginning before 2011? Yes X No	1		
	If "Yes," list the years			
ı	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2)			
	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to	ŀ	,, /	
	all years listed, answer "No" and attach statement - see instructions)	2 b	N/	<u> </u>
(: If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here			Ì
				1
3 8	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise			
	at any time during the year?			
ı	olf "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or			
	disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the			
	Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of			
	the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the	ŀ		
	foundation had excess business holdings in 2011)	3 b	N/	Α
4:	a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		У.
1	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its			}
	charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2011?	4 b	1	X

)	
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THE MARSH	FOUNDATION,	INC.	

Par	t VII-B Statements Regarding Activities fo	r Which Form 47	20 May Be Requi	red (continued)		
5 a	During the year did the foundation pay or incur any amour	nt to				
	(1) Carry on propaganda, or otherwise attempt to influen	ce legislation (section	4945(e))?	Yes X N	۰	
	(2) Influence the outcome of any specific public elec-	tion (see section 4	955), or to carry on	· — —		ĺ
	directly or indirectly, any voter registration drive?			1 1 1 1 1	•	
	(3) Provide a grant to an individual for travel, study, or oth	er sımılar purposes?		Yes X N	0	
	(4) Provide a grant to an organization other than a	charitable, etc., org.	anization described ii	1 1 1 1		
	section 509(a)(1), (2), or (3), or section 4940(d)(2)? (s	ee instructions)		Yes X N	۰	
	(5) Provide for any purpose other than religious, cha	aritable, scientific, li	iterary, or educationa	, C		<u> </u>
	purposes, or for the prevention of cruelty to children of				* 1	
b	If any answer is "Yes" to 5a(1)-(5), did any of the					l [
	Regulations section 53 4945 or in a current notice regard				5b	N/A_
	Organizations relying on a current notice regarding disast					
С	If the answer is "Yes" to question 5a(4), does the f			1 1 1 1		1 1
	because it maintained expenditure responsibility for the gr			Yes N	0	
	If "Yes," attach the statement required by Regulations sect					
6 a	Did the foundation, during the year, receive any fund			1 1 1 1 1 1 1 1 1		
	on a personal benefit contract?					l l x
D	Did the foundation, during the year, pay premiums, direct	tly or indirectly, on a p	personal benefit contrac	io	<u>6b</u>	
	If "Yes" to 6b, file Form 8870		-h-ltt	Yes X N		1 1
	At any time during the tax year, was the foundation a pail "Yes," did the foundation receive any proceeds or have				l	NA
~~~	Information About Officers, Directors					1 11/12
	and Contractors					
1	List all officers, directors, trustees, foundation n	nanagers and their (b) Title, and average	(c) Compensation (see	(d) Contributions to	(a) Evano	se account,
	(a) Name and address	hours per week devoted to position	(If not paid, enter -0-)	employee benefit plans and deferred compensation	other at	lowances
AΤ	TACHMENT 14		0		<b>q</b>	<u> </u>
					<u> </u>	
					ļ	
			<u> </u>	<u> </u>		
2	Compensation of five highest-paid employees "NONE."	(other than thos	se included on lin	e 1 - see instruc	tions). If n	ione, enter
		(b) Title, and average	4-) 0	(d) Contributions to employee benefit	(e) Expen	se account,
(-	a) Name and address of each employee paid more than \$50,000	hours per week devoted to position	(c) Compensation	plans and deferred compensation	other a	llowances
		·		- Component		
	NONE					
	·					
		l	i			
	al number of other employees paid over \$50,000 .					



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Form 99	90-PF (2011)		Page <b>7</b>
Part	VIII Information About Officers, Directors, Trustees, Foundation Ma and Contractors (continued)	nagers, Highly Paid Employ	/ees,
3	Five highest-paid independent contractors for professional services (see ins	tructions). If none, enter "NONE	
	(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE			
<u>Total</u>	number of others receiving over \$50,000 for professional services		
Part	IX-A Summary of Direct Charitable Activities		
	ne foundation's four largest direct charitable activities during the tax year. Include relevant statistical izations and other beneficiaries served, conferences convened, research papers produced, etc.	I information such as the number of	Expenses
1 N	OT APPLICABLE		
•			
2			
3			
4			
Part	X-B Summary of Program-Related Investments (see instructions)		
Desci	ribe the two largest program-related investments made by the foundation during the tax year on lines 1 a	and 2	Amount
1 _ N	OT APPLICABLE		
2			
All ot	her program-related investments. See instructions		
<b>3</b> N	NONE		
Total	Add lines 1 through 2		· · · · · · · · · · · · · · · · · · ·

THE MADEL I

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Pa	Minimum Investment Return (All domestic foundations must complete this part. Foreit see instructions.)	gn foundat	ions,
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc.,		
	purposes		
а	Average monthly fair market value of securities	1a	2,235,118.
b	Average of monthly cash balances	1b	172,124.
С	Fair market value of all other assets (see instructions)	1 c	267,700.
d	Total (add lines 1a, b, and c)	1 d	2,724,942.
е	Reduction claimed for blockage or other factors reported on lines 1a and		_
	1c (attach detailed explanation)		
2	Acquisition indebtedness applicable to line 1 assets	2	
3		3	2,724,942.
4	Subtract line 2 from line 1d		
		4	40,874.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4.	5	2,684,068.
6_	Minimum investment return. Enter 5% of line 5	6	134,203.
Pa	Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part XI	part )	
1	Minimum investment return from Part X, line 6	1	134,263.
2 a	Tax on investment income for 2011 from Part VI, line 5		<del> </del>
b	Income tax for 2011 (This does not include the tax from Part VI) 2b	1	
С	· · · · · · · · · · · · · · · · · · ·	2c	
3	Distributable amount before adjustments Subtract line 2c from line 1		134,203.
4	Recoveries of amounts treated as qualifying distributions		· · · · · · · · · · · · · · · · · · ·
5	Add lines 3 and 4	5	134,203.
6	Deduction from distributable amount (see instructions)	6	
7	Deduction from distributable amount (see instructions)  Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII,		
	line 1	7	134,263.
	art XII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
a	pro 100, 100 miles (20, 100 miles (2	1a	28,050.
b	Program-related investments - total from Part IX-B  Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,	1 b	<del></del>
2	purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the		
a		3a	
b	( , , , , , , , , , , , , , , , , , , ,	3 b	
4	Qualifying distributions Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	28,050.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income		
_	Enter 1% of Part I, line 27b (see instructions)	5	0
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	28,050.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when ca qualifies for the section 4940(e) reduction of tax in those years	lculating w	nether the foundation

Form 990-PF (2011)



_	n 990-PF (2011)				Page 9
Pa	rt XIII Undistributed Income (see instruc	tions)	· · · · · · · · · · · · · · · · · · ·		·
		(a)	(b)	(c)	(d)
1	Distributable amount for 2011 from Part XI,	Corpus	Years prior to 2010	2010	2011
	line 7				134,203.
2	Undistributed income, if any, as of the end of 2011			15 440	
а	Enter amount for 2010 only			17,160.	
b	Total for prior years 20 09 ,20 08 ,20 07			<u> </u>	
3	Excess distributions carryover, if any, to 2011				
	From 2006				
b	From 2007				
С	From 2008			1	
d	From 2009				
	From 2010				
f	Total of lines 3a through e				
4	aream, mg electronic for Ec. 1. Holli fait fait				
	line 4 ▶ \$ 28,050.				
а	Applied to 2010, but not more than line 2a			17,160.	
b	Applied to undistributed income of prior years (Election required - see instructions)				
С	Treated as distributions out of corpus (Election required - see instructions)				
d	Applied to 2011 distributable amount				10,890.
	Remaining amount distributed out of corpus				· · · · · · · · · · · · · · · · · · ·
5	Excess distributions carryover applied to 2011				
	(If an amount appears in column (d), the same				
6	amount must be shown in column (a) ) Enter the net total of each column as indicated below:				
а	Corpus Add lines 3f, 4c, and 4e Subtract line 5				
b	Prior years' undistributed income Subtract line 4b from line 2b				
С	Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed.				
d	Subtract line 6c from line 6b Taxable amount - see instructions				
е	Undistributed income for 2010 Subtract line 4a from line 2a Taxable amount - see instructions				
f	Undistributed income for 2011 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2012				123,313.
7	Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions)				
8	Excess distributions carryover from 2006 not applied on line 5 or line 7 (see instructions)				
9	Excess distributions carryover to 2012.				
	Subtract lines 7 and 8 from line 6a	0			
	Analysis of line 9				
а	Excess from 2007				
b			]		
C			<u> </u>		
đ	Excess from 2010				
	Excess from 2011			1	

Form	990 0	F (2011)	

THE MARSH FOUNDATION, INC.

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

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	- n	- n i	っっっ	יר	~

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NOT APPLICABLE

l a	If the foundation has	_		•	ting	
	foundation, and the ruling				. ▶ <u> </u>	<del></del>
þ	Check box to indicate wh		private operating found	ation described in section	4942()	(3) or 4942(j)(5)
2 a	Enter the lesser of the ad-	Tax year		Prior 3 years	<u> </u>	(e) Total
	justed net income from Part I or the minimum investment	(a) 2011	<b>(b)</b> 2010	(c) 2009	(d) 2008	
	return from Part X for each					
	year listed					
b	85% of line 2a					
С	Qualifying distributions from Part					
d	XII, line 4 for each year listed .  Amounts included in line 2c not				<del></del>	<del></del>
-	used directly for active conduct					
_	of exempt activities				<del></del>	
е	Qualifying distributions made directly for active conduct of					
	exempt activities Subtract line					
3	2d from line 2c Complete 3a, b or c for the					
	alternative test relied upon					
а	"Assets" alternative test - enter					
	<ol> <li>(1) Value of all assets</li> <li>(2) Value of assets qualifying</li> </ol>					
	under section					
b	4942(j)(3)(B)(i)					
	enter 2/3 of minimum invest-					
	ment return shown in Part X					
С	"Support' alternative test - enter			-		
	(1) Total support other than					
	gross investment income (interest, dividends rents,					
	payments on secunities					
	loans (section 512(a)(5)) or royalties)					
	(2) Support from general					
	public and 5 or more exempt organizations as					
	provided in section 4942					
	(j)(3)(B)(iii)					
	port from an exempt organization					
	(4) Gross investment income					
Рa	rt XV Supplement	ary Information (C	omplete this part	only if the founda	tion had \$5,000	or more in assets
		during the year - see		-		
1	Information Regardin	-				
а	List any managers of					ed by the foundation
	before the close of any	tax year (but only if th	ley have contributed i	note than \$5,000) (Se	e section 507(d)(2))	
	NONE	Alex Completes to	400/		. ,	
D	List any managers of ownership of a partner					large portion of the
		amp or amor analy of		2 1070 01 9104101		
	NONE					
2	Information Regarding	g Contribution, Grant,	Gift, Loan, Scholarsh	nip, etc., Programs:		
	<del></del>	he foundation only r		•	ahle organizations a	nd does not accept
	unsolicited requests for	or funds. If the found	ation makes gifts, gra	ints, etc (see instructi	ons) to individuals or	organizations under
	other conditions, comp			,	,	<b>9</b>
а	The name, address, a	nd telephone number	of the person to whor	n applications should be	addressed	
	ATTACHME	NT 15				
b	The form in which app	lications should be sub	mitted and information	on and materials they	should include	
				-		
	WRITTEN FOR					
С	Any submission deadli	nes				
L.	N/A			<u>-</u>	·	
a	Any restrictions or life factors	mitations on awards,	such as by geogra	iphical areas, charitat	ole fields, kinds of i	nstitutions, or other
		1.00 1.0				
	<u> ATTACHME</u>	NT 16				

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Part XV Supplementary Information (	continuea)			
3 Grants and Contributions Paid Durin	ng the Year or Appr	oved for F	uture Payment	
3 Grants and Contributions Paid Durin Recipient Name and address (home or business)	If recipient is an individual, show any relationship to	Foundation	Purpose of grant or	Amount
Name and address (home or business)	any foundation manager or substantial contributor	recipient	Purpose of grant or contribution	Amount
a Paid during the year				
ATTACHMENT 17				
	1			
	•			
		:		
Total	<u> </u>		▶ 3a	28,050.
b Approved for future payment				
		}		
			İ	[
		}		
		i		
		1		
		1		
Total	<u> </u>	L		<del></del>
10tal			▶ 3b	1

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THE MARSH FOUNDATION, INC.

	A Analysis of Income-Produ amounts unless otherwise indicated		ated business income	Excluded by	y section 512, 513, or 514	(e)
		(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	Related or exempt function income (See instructions)
=	service revenue				-	(See manuchons )
						- 100
f						
g Fees a	and contracts from government agencies		<u> </u>			
_	ship dues and assessments					
	n savings and temporary cash investments			14	82.	872
	s and interest from securities			14	48,327.	
	al income or (loss) from real estate			ļ		
a Debt-	financed property					
	lebt-financed property					
Net rental	I income or (loss) from personal property .					·
Other in	vestment income			15	-1,158.	
Gain or (l	oss) from sales of assets other than inventory			18	59,515.	
Net inco	me or (loss) from special events					
Gross pr	rofit or (loss) from sales of inventory					
	venue a			<del> </del>		
b <u>P</u>	ATTACHMENT 18	ļ	1,527.			
c						
d						··
е			1 507	<del> </del>	106,766.	879
	Add columns (b), (d), and (e)		1,527.		<del></del>	
3 Total A	dd line 12, columns (b), (d), and (e)				13	103,172
See workst	neet in line 13 instructions to verify calc	ulations)		empt Purr	oses	
ee workst Part XVI-	neet in line 13 instructions to verify calc  Relationship of Activities	ulations) s to the Ad	ccomplishment of Ex			uted importantly to t
ee workst Part XVI-	neet in line 13 instructions to verify calc	tulations)  s to the Act  ty for which	ccomplishment of Ex	ın column (	e) of Part XVI-A contrib	
ee worksh Part XVI- Line No.	Relationship of Activities  Explain below how each activities accomplishment of the foundations are the second activities.	ty for whice on's exempt	ccomplishment of Ex th income is reported by purposes (other than	in column ( by providing	e) of Part XVI-A contrib g funds for such purpose	
ee worksh Part XVI- Line No.	B Relationship of Activities  Explain below how each activities	ty for whice on's exemp	ccomplishment of Exch income is reported of purposes (other than INVESTMENT AND	in column ( by providing	e) of Part XVI-A contrib g funds for such purpose	
ee worksh Part XVI- Line No.	Relationship of Activities  Explain below how each activities accomplishment of the foundation NONTAXABLE RETURN OF	s to the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Act of the Ac	th income is reported of purposes (other than INVESTMENT AND TION 103	n column ( by providing	e) of Part XVI-A contrib g funds for such purpose	
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Part XVI		Regarding Tr	ansfers To a		ions ar	nd Relationship	s With Non			ige 13
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(3) N	Rental of facilities, equ	inprinent, or other	rassets			• • • • • • • • •		1b(3)		X
	teimbursement arrang							1b(4)		X
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	(a) Name of organizati	on	( <b>b)</b> Тур	e of organization		(c) De	scription of relation	ship		
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Form 990-PF (2011)

self-employed P00663131

Firm's EIN ▶ 13-4008324

Phone no 704-344-7500

28202

Preparer

Firm's name ► PRICEWATERHOUSECOOF

CHARLOTTE,

Use Only Firm's address ▶ 214 N. TRYON STREET, SUIT

### Schedule B (Form 990, 990-EZ,

or 990-PF)
Department of the Treasury
Internal Revenue Service

### **Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No 1545-0047

Name of the organization		Employer identification number
THE MARSH FOUNDATIO	N, INC.	
C/O U.S. TRUST, BAN	K OF AMERICA N.A.	56-6056515
Organization type (check or	ne)	
Filers of:	Section:	
Form 990 or 990-EZ	501(c)( ) (enter number) organization	
	4947(a)(1) nonexempt charitable trust not treated as a private	vate foundation
	527 political organization	
Form 990-PF	X 501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private	foundation
	501(c)(3) taxable private foundation	
Note. Only a section 501(c) instructions	(7), (8), or (10) organization can check boxes for both the General Rule	and a Special Rule See
General Rule		
_	on filing Form 990, 990-EZ, or 990-PF that received, during the year, some contributor. Complete Parts I and II	\$5,000 or more (in money or
Special Rules		
under sections 50	(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % si 1/9(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, d \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (and II	iuring the year, a contribution of
during the year, t	I(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that receive otal contributions of more than \$1,000 for use exclusively for religious, irposes, or the prevention of cruelty to children or animals. Complete P	, charitable, scientific, literary,
during the year, or not total to more year for an <i>exclus</i> applies to this or	(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that receives contributions for use <i>exclusively</i> for religious, charitable, etc., purposes than \$1,000. If this box is checked, enter here the total contributions to sively religious, charitable, etc., purpose. Do not complete any of the paganization because it received nonexclusively religious, charitable, etc., year.	s, but these contributions did that were received during the arts unless the <b>General Rule</b> c, contributions of \$5,000 or
990-EZ, or 990-PF), but it n	nat is not covered by the General Rule and/or the Special Rules does remote answer "No" on Part IV, line 2, of its Form 990, or check the box	on line H of its Form 990-EZ or on

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF

Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Name of organization THE MARSH FOUNDATION, INC.

Employer identification number 56-6056515

	C/O U.S. TRUST, BANK OF AMERICA N.A.		56-6056515
Part I	Contributors (see instructions). Use duplicate copies of Pa	rt I if additional space is need	ded
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1 _	MARSH REALTY COMPANY  2448 PARK ROAD  CHARLOTTE, NC 28203	\$108,958.	Person  Payroll  Noncash  (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZiP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is

a noncash contribution)

	•
ane.	-3

Name of organization THE MARSH FOUNDATION, INC.

Employer identification number

C/O U.S. TRUST, BANK OF AMERICA N.A.

56-6056515

Part II Nonca	ash Property (see instructions) Use duplicate copies	of Part II if additional space is nee	eded
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		     \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		s	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		   \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		    \$	

Name of organization THE MARSH FOUNDATION, INC.

Employer identification number

C/O U.S. TRUST, BANK OF AMERICA N.A.

Part III Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations

56-6056515

contri	ganizations completing Part III, e butions of \$1,000 or less for the uplicate copies of Part III if addition	year (Enter this information	religious, charitable, etc , n once See instructions ) > \$
) No rom Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, an	(e) Transfer of gift	Relationship of transferor to transferee
) No rom art I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, ar	(e) Transfer of gift	Relationship of transferor to transferee
No. rom art I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
	Transferee's name, address, ar	nd ZIP + 4	Relationship of transferor to transferee
No rom art I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
	Transferee's name, address, ar	nd ZIP + 4	Relationship of transferor to transferee

- CONTRIBUTIONS, GIFTS AND GRANTS RECEIVED FORM 990PF, PART I DIRECT

PUBLIC

SUPPORT

DATE

NAME AND ADDRESS

VARIOUS

2448 PARK ROAD CHARLOTTE, NC 28203 MARSH REALTY COMPANY

108,958.

108,958.

TOTAL CONTRIBUTION AMOUNTS

ATTACHMENT 1

ATTACHMENT 1 FAGE 20

52315Y 3656 10/29/2012 9:53:03 AM

# FORM 990PF, PART I - INTEREST ON TEMPORARY CASH INVESTMENTS

NUE D SES INVESTMENT OOKS	954.	954.	
REVENUE AND EXPENSES PER BOOKS		TOTAL	
DESCRIPTION	US TRUST INTEREST ON SAVINGS		

SECURITIES
FROM
INTEREST
AND
DIVIDENDS AND INTEREST FROM S
1
PART I
990PF,
FORM

NET INVESTMENT <u>INCOME</u>	48,327.	48,327.
REVENUE AND EXPENSES PER BOOKS	48,327.	48,327.
DESCRIPTION	DIVIDENDS & INTEREST FROM SECURITIES	TOTAL

# FORM 990PF, PART I - OTHER INCOME

TOTALS

	NET	INVESTMENT	INCOME	-1,236.	46.	163.	-209.			. 77.	Ϊ.	
REVENUE	AND	EXPENSES	PER BOOKS	-2,080.	46.	163.	-209.	2,371.	7.	. 77.	1.	

CHARITABLE PURPOSES

ADJUSTED NET INCOME

NET INVESTMENT INCOME

10,000.

10,000.

FORM 990PF, PART I - ACCOUNTING FEES

REVENUE AND EXPENSES PER BOOKS 10,000.		
TOTALS		
DESCRIPTION ACCOUNTING FEES		

FORM 990PF,	PART I	_	OTHER	FORM 990PF, PART I - OTHER PROFESSIONAL FEES	II	
				REVENUE	ĿIJ	
				AND		Ä
				EXPENSES	ES	INVEST
DESCRIPTION	1			PER BOOKS	OKS	INCC
INVESTMENT FEES	FEES			ਜੋ	13,361.	1

NET INVESTMENT INCOME	13,361.	13.361.
AND EXPENSES PER BOOKS	13,361.	13.361.
		TOTAT.S

EXPENSE
- INTEREST
, H
PART
990PF,
FORM

	REVENUE AND	1,117
DESCRIPTION	PER BOOKS	7 H
INTEREST EXPENSE	447.	

NET INVESTMENT INCOME	447.
-----------------------------	------

447.

447.

TOTALS

## FORM 990PF, PART I - TAXES

	NET	INVESTMENT	INCOME	691.	500.	3,118.	4,309.
REVENUE	AND	EXPENSES	PER BOOKS	691.	1,000.	3,118.	4,809.
							TOTALS
			DESCRIPTION	FOREIGN TAX	EXCISE TAX	PROPERTY TAX	

		INVI				
REVENUE	AND	EXPENSES	PER BOOKS	2,600.		326,168.
			DESCRIPTION	OTHER EXPENSES	OTHER EXPENSE FROM PASSTHROUGH	EPA SETTLEMENT

NET	INVESTMENT	INCOME	2,600.	326,168.	328,768.
AND	EXPENSES	PER BOOKS	2,600.	326,168.	328,773.
				naccan naccan	TOTALS

DESCRIPTION

CORPORATE STOCK

ENDING BOOK VALUE

885,857. ENDING

724,801.

724,801.

885,857.

TOTALS

ATTACHMENT 10 PAGE 29

THE MARSH FOUNDATION, INC.

- CORPORATE BONDS PART II FORM 990PF,

DESCRIPTION

CORPORATE BONDS

ATTACHMENT 11

ENDING BOOK VALUE

ENDING

566,935.

596,318.

TOTALS

566,935.

596,318.

THE MARSH FOUNDATION, INC.

OTHER ASSETS ı PART FORM 990PF,

DESCRIPTION

ACCRUED DIVIDENDS & INTEREST EXCELSIOR DIRECTIONAL FUND EXCELSIOR LASALLE PROP FUND INTERNATIONAL EQUITIES POWERSHARES PIMCO COMMODITY TOTALS

ATTACHMENT

BOOK VALUE ENDING

ENDING FMV

1,340. 206,558. 148,321. 230,977. 94,723.

1,340. 207,748. 85,852. 245,301. 91,390.

631,631.

681,919.

ATTACHMENT 12 PAGE 31



56-6056515

ATTACHMENT	13	

### FORM 990PF, PART III - OTHER DECREASES IN NET WORTH OR FUND BALANCES

ADJUSTMENT TO COST BASIS OF ASSETS

40.

FORM 990PE, PART VIII - LIST OF OFFICERS, DIRECTORS, AND TRUSTEES

ONS EXPENSE ACCT E AND OTHER ANS ALLOWANCES	0	0	0	0	0
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS					
COMPENSATION	0	0	0	0	0
TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	PRESIDENT	VICE PRESIDENT/ASST. SECRETARY	VICE PRESIDENT/ASST. SECRETARY	SECRETARY	GRAND TOTALS
NAME AND ADDRESS	GRETCHEN M. JOHNSTON P.O. BOX 35329 CHARLOTTE, NC 28235	G. ALEX MARSH, III P.O. BOX 35329 CHARLOTTE, NC 28235	HUNTER J. MCLAWHORN P.O. BOX 35329 CHARLOTTE, NC 28235	JAMES H. MCLAWHORN P.O. BOX 35329 CHARLOTTE, NC 28235	



56-6056515

### ATTACHMENT 15

FORM 990PF, PART XV - NAME, ADDRESS AND PHONE FOR APPLICATIONS

GRETCHEN JOHNSTON P.O. BOX 35329 CHARLOTTE, NC 28235

### 990PF, PART XV - RESTRICTIONS OR LIMITATIONS ON AWARDS

THE FOUNDATION AWARDS GRANTS TO ORGANIZATIONS BUT NOT TO INDIVIDUALS OR PARTISAN POLITICAL PROGRAMS.

	AMOUNT	5, 550	1,600	1,500	1,000	3,000	0005
	PURPOSE OF GRAIT OR CONTRIBUTION	GENERAL PURPOSE SUPPORT	GENERAL PURPOSF SUPPORT	GENERAL PURPOSE SUPPORT	GENERAL PURPOSE SUPPORT	GENERAL PURPOSE SUPPORT	GENERAL, PURPOSE SUPPORT
RELATIONSAIP TO SUBSTANTIAL CONTRIBUTOR AND	FOUNDATION STATUS OF RECIPIENT	NONE 509 (A) (1)	NONE 509 (A) (1)	NONE 509 (A) (2)	NONE 509 (A) (1)	NOIE 509 (A) (1)	110NT. 509 (A) (1)
	RECIPIENT NAME AND ADDRESS	ARTS & SCIENCE COUNCIL. 227 W. TRADE STREET, SUITE 25 CHARLOTTE, NC 28202	DAVIDSON COLLEGE P O BOX 7162 DAVIDSON, NC 28035	BOCA RATON HISTORICAL SOCIETY 71 N FEDERAL, HIGHWAY BOCA RATON, FL 33432	CULVER MILITARY ACADEMY 1300 ACADEMY ROAD PO BOX 141 CULVER, IN 46511	FLORENCE FULLER CHILD 200 NE 14TH STREFT BOCA RATON, FL 33432	HOSPICE BY THE SEA 1531 W PALMETTO PARK ROAD BOCA RATON, FL 33456

ATTACHMENT 17 (CONT'D)

THE MARSH FOUNDATION, INC

FORM 990PF, PART XV - GRAVITS AND CONTRIBUTIONS PAID DURING THE YEAR

2,500 5,000 2,000 1,000 AMOUNT PURPOSE OF GRAIIT OR CONTRIBUTION GENERAL PURPOSE SUPPORT GENERAL PURPOSE SUPPORT GENERAL PURPOSE SUPPORT GENERAL PURPOSE SUPPORT RELATIONSHIP TO SUBSTANTIAL CONTPIBUTOR FOUIDATION STATUS OF RECIPIENT 509 (A) (1) 509 (A) (1) 509 (A) (1) NONE NONE NONE NONE SARAH SMITH EDUCATION FOUNDATION FOUNDATION FOR THE CAROLINAS RECIPIENT NAME AND ADDRESS BEAUFORT MEMORIAL HOSPITAL SOS TASTE OF THE NATION 17776 BUCKINGHAM COURT 217 SOUTH TRYON STREET BOCA RATON, FL 33496 CHARLOTTE, NC 28202 BEAUFORT, SC 29901 P O BOX 2233

TOTAL CONTRIBUTIONS PAID

28,050

000′۶

GENERAL PURPOSE SUPPORT

509 (A) (1)

5855 E.ECUTIVE CENTER DRIVE, STE 200

TEACH FOR AMERICA

CHARLOTTE, NC 28212

NONF

509 (A) (1)

4279 ROSWELL ROAD NE

1

SUITE 102 NO 226 ATLANTA, GA 30342

PAGE 17 ATTACHII NT 17

523153 3656 11/1/2012

3 45 ° 1 PH

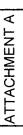
- 11
REVENUE
OTHER
OF
ANALYSIS
-1
- 11
PART XVI-A
ART XVI

DESCRIPTION	BUSINESS	AMOUNT	EXCLUSION	AMOUNT	RELATED OR EXEMPT FUNCTION INCOME
EXCELSIOR DIRECTIONAL HEDGE FUND OF FUNDS (TI)	523000	1,527.			
TOTALS	1 11	1,527.			•



THE MARSH FOUNDATION, INC. 56-6056515
FORM 990-PF - PART IV
CAPITAL GAINS AND LOSSES FOR TAX ON INVESTMENT INCOME

		SSES FOR TAX ON INVESTM  Description			P	Date	Date sold		
Kınd of i	Property					DI DI	acquired		
Gross sale price less expenses of sale	Depreciation allowed/ allowable	Cost or other basis	FMV as of 12/31/69	Adj basis as of 12/31/69	Excess of FMV over adj basis		Gain or (loss)		
S. S. S. S. S. S. S. S. S. S. S. S. S. S		TOTAL SHORT- PARTNERSHIP ESTATES OR '	TERM COMMON S CORPORATIONS FRUST GAIN OF	N TRUST FUNI FION, AND O' OR LOSS TRUST FUND	D AND THER AND		3,792.		
1		PARTNERSHIP, ESTATES OR 1			INEK		17,357.		
		TOTAL CAPITA	AL GAIN DIS	TRIBUTIONS			36,482.		
3,472.		SEE ATTACHMI	ENT A				VARIOUS 3,472.	VARIOUS	
68,112.		SEE ATTACHMI 69,700.	ENT A				VARIOUS -1,588.	VARIOUS	
rotal Gain(L	oss)				• • • • •		59,515.		





2011 Tax Information Letter

MARSH FDN INC AGY

Page

Account Number

v

Bank of America Private Wealth Management

**Proceeds From Broker Transactions** 

This section reports your proceeds from sales during the year. We report all transactions on a trade-date basis, which is the date shown in the sale date column The net proceeds are less commissions, transfer charges, and premiums. We have adjusted tax costs for amortization of premium paid for the acquisition of municipal bonds through date of sale and for non-taxable dividends. An asterisk symbol (*) next to the tax cost indicates that the tax cost has been adjusted for the current year's return of capital. However, we have not made adjustments to the cost basis of all partnerships.

### Short term transactions

This category includes sales of assets held 12 months or less.

I his category includes sales of assets held 12 months of less.	eld 12 months of less.					Cost other	
			Date of		Sales price or	basis or pass	
Description	Cusip	Number of shares	acquisition	Sale date	pass through gain	through loss	Net gain or loss
PUT SPDR S&P 500 ETF TR	990036446	14	14 09/14/11	11/27/11	\$2,379 95	\$0.00	\$2 379 95
PUT SPDR S&P 500 ETF TR	99Q039903	14	14 10/24/11	11/25/11	\$1 001 88	\$0.00	\$6 160,1\$
Total short term gain/loss from sales:					\$3,471 93	\$0.00	\$3,471.93

### Long term transactions

This category includes sales of assets held more than 12 months

This category includes sales of assets held more than 12 months	ore than 12 mon	ths				Cost, other	
	C	1	Date of	Colo doto	Sales price or pass through gain	basis or pass through loss	Net eath or loss
Description	Cusip	Number of shares	acquisition	Sale date	gg		iver Bann va reas
AR FIO INTL EQUITY I UND	043151506	321 52	02/16/05	09/14/11	\$8,169.74	\$10,48788	\$-2,318 14
AR FIO INTL EQUITY I UND	04315J506	662.35	50/18/10	09/14/11	\$16,830.26	\$21,095 78	\$-4,265 52
VANGUARD INTL EQUITY INDEX FD INC	922042858	137	03/27/09	09/14/11	\$5,599 76	\$3 361 98	\$2,237 78
COI UMBIA ACORN TR INTL CL Z	197199813	413 68	04/16/09	09/14/11	\$15.000 00	\$9.688 37	\$5,311.63
VANGUARD INTL EQUITY INDEX FD INC	922042858	352	01/01/60	09/14/11	\$14,387 72	\$15 065 85	\$-678 13
PIMCO FDS PAC INVT MGM I'SER	722005667	1242 24	01/01/60	12/30/11	\$8,124 22	\$10,000 00	\$-1,875 78
Total long term gain/loss from sales:					\$68,111.70	\$69,699 86	\$-1,588 16





**8868** 

(Rev. January 2012)

Department of the Treasury Internal Revenue Service

### Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

OMB No 1545-1709

memarra	venue de vice								
	are filing for an Automatic 3-Month Extension,	•	<del>-</del>				▶ 🛚		
	are filing for an Additional (Not Automatic) 3-N						0000		
	complete Part II unless you have already been	_		-					
a corpo 8868 to Return	enic filing (e-file). You can electronically file Form pration required to file Form 990-T), or an addition prequest an extension of time to file any of the for Transfers Associated With Certain Person plans) For more details on the electronic filing of	nal (not auto forms listed al Benefit (	omatic) 3-month extensi d in Part I or Part II with Contracts, which must	on of time. You can the exception of be sent to the IF	an ele f Forr RS in	ctronic n 8870 paper	ally file Form , Information format (see		
Part									
	oration required to file Form 990-T and requ				s bo	k and	complete		
All othe	er corporations (including 1120-C filers), partners	hips, REMIC	Cs, and trusts must use	Form 7004 to requ	uest a	an exte	nsion of time		
to file ii	ncome tax returns								
			En	ter filer's identifyin					
Type o				Employer identif		n numbe	er (EIN) or		
print	by the Number, street, and room or suite no. If a P.O. box, see instructions Social securit								
File by the					numbe	r (SSN)			
filing you	ling your 2440 PARA ROAD								
return See Instructions CHARLOTTE, NC 28203									
Enter th	ne Return code for the return that this application	is for (file a	separate application for	each return) .		•	04		
Application Return Application Return									
Is For	Is For Code Is For Code								
Form	Form 990         01         Form 990-T (corporation)         07								
Form 990-BL         02         Form 1041-A         08							08		
Form 990-EZ         01         Form 4720         09							09		
Form 990-PF         04         Form 5227         10									
Form 990-T (sec 401(a) or 408(a) trust) 05 Form 6069 11									
Form	990-T (trust other than above)	06	Form 8870				12		
Telep • If the • If this for the a list w	chooks are in the care of ► WENDY NGUYEN whone No ► 704-376-0281 organization does not have an office or place of its for a Group Return, enter the organization's fewhole group, check this box ►	FA business in our digit Gro If it is for par ision is for. corporation empt organi	the United States, checking Exemption Number (int of the group, check the group) required to file Form 990 zation return for the organization.	GEN)  is box  D-T) extension of to anization named a	▶ [ ime bove	. If the expension of t	xtension is		
•	► ☐ tax year beginning	, 20	, and ending	· · · · · · · · · · · · · · · · · · ·		20	)		
2	If the tax year entered in line 1 is for less than 12 Change in accounting period	months, ch	ieck reason     Initial re	turn   Final ret	urn				
	If this application is for Form 990-BL, 990-PF, 9	QO-T 4720	or 6069, enter the tenta	two tax loce any	<del></del>	1			
	nonrefundable credits. See instructions	50-1, <del>4</del> 120,	or 6005, enter the tenta	live tax, less any	3a	s	2,434		
b	If this application is for Form 990-PF, 990-T,	4720. or 6	6069, enter any refunda	able credits and	98	-	2,131		
	estimated tax payments made. Include any prior	year overpa	lyment allowed as a cred	dit.	3ь	s	2,434		
С	Balance due. Subtract line 3b from line 3a Inclu	ide your pay	ment with this form, if re	equired, by using					
Caution	EFTPS (Electronic Federal Tax Payment System)	See instruc	ctions		3с	\$	NONE		
Jautior	Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions								

For Privacy Act and Paperwork Reduction Act Notice, see Instructions.

Form 8868 (Rev 1-2012)

_	•
Paga	4

	•	
•	Form 8868 (Rev	1-20121

Form 8868	3 (Rov. 1-2012)						Page Z
Note. O	are filing for an Additional (Not Automatic) 3-Minly complete Part II if you have already been gra	anted an aut	omatic 3-month extension				. ► X 868
	are filing for an Automatic 3-Month Extension,					11\	
Part I	Additional (Not Automatic) 3-Month B	extension					
	Name of exempt organization or other filer, see		Ent	er filer's identifying			
Type or print	1			Employer identific		numbe	(EIIV) OI
•	THE MARSH FOUNDATION, IN			⊠56-605651		(CCN)	
File by the due date I	. 1	oox, see instri	actions	Social security nu	mber	(2214)	
filing your	2440 PARK KOAD						
return Se instruction	-	or a foreign a	daress, see instructions				
Enter th	e Return code for the return that this application	ıs for (file a	separate application for	each return) .			04
Applic	ation	Return	Application				Return
Is For		Code	is For				Code
Form 9	990	01					
Form 9		02	Form 1041-A	······································			08
Form 9		01	Form 4720				09
Form 9		04	Form 5227				10
	990-T (sec 401(a) or 408(a) trust)	05	Form 6069				11
	990-T (trust other than above)	06	Form 8870				12
	Do not complete Part II if you were not already g						
for the v	is for a Group Return, enter the organization's for whole group, check this box ▶ □.I the names and EINs of all members the extension	f it is for par			▶ [	_	his is ittach a
4 1	request an additional 3-month extension of time	a until	NOVEMBER 15	20.12			
5	For calendar year 2011, or other tax year beginn	nuna	20	and ending			. 20
6	If the tax year entered in line 5 is for less than 12	months ch	eck reason   Dinitial r	eturn	retur	 1	,
	Change in accounting period	1110111110, 011	con reason	otarri		•	
	State in detail why you need the extension TA FROM THIRD PARTIES IN ORDER TO						
	If this application is for Form 990-BL, 990-PF, 9 nonrefundable credits. See instructions.	90-T, 4720,	or 6069, enter the tenta	live tax, less any	8a	\$	2,434
b	If this application is for Form 990-PF, 990-T,	4720, or 6	6069, enter any refunda	able credits and			
	estimated tax payments made. Include any pr amount paid previously with Form 8868.	or year over	erpayment allowed as a	credit and any	8b	\$	2,434
	Balance due. Subtract line 8b from line 8a Include (Electronic Federal Tax Payment System). See instru		nt with this form, if required	I, by using EFTPS	8c	s	NONE
	Signature and Verific		it be completed for P	art il only.		·	
	nenalties of penury, I declare that I have examined age and belief, it is true, correct, and complete, and that	this form, inc	cluding accompanying sch	•	nts, a	nd to th	ne best of my
Signature	<b>&gt;</b>	Title ▶	•	Da	te ►		
						m 88£	8 (Rev. 1-2012)