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Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-0052

Department Internal Revi	of the Treasury	ote. The foundation may t	Freated as a Private be able to use a copy of this	e Founda return to sati	ation sfy state repo	rting requirements.	2011
	dar year 2011 or tax year			, and e		<u> </u>	
MARI	foundation K.A. & RENA					A Employer identification	
	ILY FOUNDATI				I	56-2191282	
	nd street (or P O box number if		address)		Room/suite	B Telephone number	.00
	9 ROCKFORD R	ROAD			L	336-883-86	
	own, state, and ZIP code H POINT, NC	27262				C If exemption application is p	ending, check here
	all that apply:	Initial return	Initial return of a fo	rmer public o	charity	D 1. Foreign organizations	s, check here
G OHOOK	шт. штат арргуу	Final return	Amended return				
		Address change	Name change			Foreign organizations me 2. check here and attach co	eting the 85% test,
H Check	type of organization:	X Section 501(c)(3) ex		-		E If private foundation sta	
Sec	ction 4947(a)(1) nonexem	ipt charitable trust	Other taxable private founda	ition		under section 507(b)(1)	
	rket value of all assets at e		ng method: X Cash	Accı	rual	F If the foundation is in a	60-month termination
(from F	Part II, col (c), line 16)	Ot	ther (specify)			under section 507(b)(1)	
\$			mn (d) must be on cash b	basis)			<u> </u>
Part I	Analysis of Revenue an (The total of amounts in columnecessarily equal the amount	d Expenses mns (b), (c), and (d) may not its in column (a))	(a) Revenue and expenses per books		ome	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1	Contributions, gifts, grant	ts, etc., received	99,652.				
2	-	n is not required to attach Sch. B					
3	Interest on savings and tempo cash investments	orary	2.		2.		STATEMENT 1
4	Dividends and interest fro	om securities	5,386.		5,386.		STATEMENT 2
5a	Gross rents						<u>-</u>
b	Net rental income or (loss)		1 400				<u> </u>
<u>დ</u> 6a	Net gain or (loss) from sale of a Gross sales price for all		1,496.				
Bevenue 7	assets on line 6a	3,155.			1 400		
7 و ا	Capital gain net income (from	•			1,496.		
8	Net short-term capital gai	ın					
100	Income modifications Gross sales less returns	1					
	and allowances Less Cost of goods sold						
	Gross profit or (loss)						
	Other income				 		
	Total Add lines 1 throug	h 11	106,536.		6,884.	0.	
13	Compensation of officers, dire		0.		0.		0.
14	Other employee salaries a	and wages					
15	Pension plans, employee	benefits					
% 16a	Legal fees	EATIVED.	1				<u> </u>
e e		ECEs外配3	1,700.		850.	0.	0.
- 1	Other professional fees	UG 2 4 2012]				<u> </u>
∑ 17	Interest 89 A	UG 2 4 2012 S	1				
18	laves	in	} 				
SE 19	Depreciation and depletio	GDEN, UT	<u> </u>				
<u>E</u> 20	•		1				
절 21 달 22	Travel, conferences, and Printing and publications	=					
E 23	Other expenses	STMT 4	2,701.		2,701.	0.	0.
<u>-</u>	Total operating and adm		<u> </u>		<u> </u>	0.	†
era L	expenses. Add lines 13 t		4,401.		3,551.	0.	0.
중 25	Contributions, gifts, grant		98,102.		<u> </u>		98,102.
I .	Total expenses and disb		2,7,2,0				
	Add lines 24 and 25	y 	102,503.		3,551.	0.	98,102.
27	Subtract line 26 from line	: 12:					
1	Excess of revenue over expen		4,033.				
	Net investment income (3,333.		
C	Adjusted net income (if no	egative, enter -0-)				0.	

For	m 99	00-PF (2011) FAMILY FOUNDATION		56-	2191282 Page 2
P	art	Balance Sheets Attached schedules and amounts in the description	Beginning of year	End of	
느	ait	column should be for end-of-year amounts only	(a) Book Value	(b) Book Value	(c) Fair Market Value
		Cash - non-interest-bearing			
	1	Savings and temporary cash investments	529.	381.	381.
	3	Accounts receivable ► 2,500.	0.500	0.500	0.500
	١.	Less; allowance for doubtful accounts	2,500.	2,500.	2,500.
	4	Piedges receivable >			
	_	Less: allowance for doubtful accounts Grants receivable			
	5	F	-		
	٥	Receivables due from officers, directors, trustees, and other			
	7	disqualified persons Other notes and loans receivable			
	′	Less: allowance for doubtful accounts			
G	R	Inventories for sale or use			<u></u>
Assets	9	Prepaid expenses and deferred charges			
As	10a	Investments - U.S. and state government obligations			
		Investments - corporate stock			
	1	Investments - corporate bonds			
	1	Investments - land, buildings, and equipment basis			
	'	Less accumulated depreciation			
	12	Investments - mortgage loans			1
	13	Investments - other STMT 5	210,584.	214,765.	256,947.
	14	Land, buildings, and equipment: basis ▶		-	
		Less accumulated depreciation			
	15	Other assets (describe ►)			
_	16	Total assets (to be completed by all filers)	213,613.	217,646.	259,828.
	17	Accounts payable and accrued expenses			
	18	Grants payable			
es	19	Deferred revenue			
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons			
ia	1	Mortgages and other notes payable			
_	22	Other liabilities (describe)			
_	23	Total liabilities (add lines 17 through 22)	0.	0.	
		Foundations that follow SFAS 117, check here			
S	24	and complete lines 24 through 26 and lines 30 and 31. Unrestricted			
Net Assets or Fund Balances	24 25	Temporarily restricted			
3ala	26	Permanently restricted			
ᅙ	20	Foundations that do not follow SFAS 117, check here			
Ξ		and complete lines 27 through 31.			
ō	27	Capital stock, trust principal, or current funds	0.	0.	
šets	28	Paid-in or capital surplus, or land, bldg., and equipment fund	0.	0.	
Ass	29	Retained earnings, accumulated income, endowment, or other funds	213,613.	217,646.	
ét	30	Total net assets or fund balances	213,613.	217,646.	
_				•	
	31	Total liabilities and net assets/fund balances	213,613.	217,646.	
P	art	Analysis of Changes in Net Assets or Fund Ba	alances		
=			· · · · · · · · · · · · · · · · · · ·		
1		net assets or fund balances at beginning of year - Part II, column (a), line 3	30		040 440
	-	st agree with end-of-year figure reported on prior year's return)		1	213,613.
		r amount from Part I, line 27a	2	4,033.	
		r increases not included in line 2 (itemize)		3	0.
		lines 1, 2, and 3 eases not included in line 2 (itemize)		4	217,646.
			umo (h) lino 20	5	<u>0.</u> 217,646.
<u>6</u>	rotal	net assets or fund balances at end of year (line 4 minus line 5) - Part II, col	umm (D), mile 30	6	Form 990-PF (2011)

Form 990-PF (2011) FAMILY FOUNDATION 56-2191282 Page 3 Capital Gains and Losses for Tax on Investment Income Part IV (b) How acquired (a) List and describe the kind(s) of property sold (e.g., real estate, (c) Date acquired (d) Date sold P - Purchase D - Donation (mo., day, yr.) (mo., day, yr.) 2-story brick warehouse; or common stock, 200 shs. MLC Co.) 12/18/08 01/12/11 1a RUSSELL US CORE EUQITY 04/08/11 b RUSSELL US SML MID CAP P 12/18/08 c WELLS FARGO FDS TR ADVANTAGE 04/15/11 Ρ 12/16/08 d RUSSELL US QUANT EQTY P 12/18/08 10/14/11 e CAPITAL GAINS DIVIDENDS (g) Cost or other basis (f) Depreciation allowed (h) Gain or (loss) (e) Gross sales price (or allowable) plus expense of sale (e) plus (f) minus (g) 445 236. 681 b 709. 384. 325. 911. 544. 367. C 397. 286. 111. đ 457. 457. е Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 (I) Gains (Col. (h) gain minus col. (k), but not less than -0-) or (k) Excess of col. (i) (j) Adjusted basis Losses (from col. (h)) (i) F.M.V. as of 12/31/69 as of 12/31/69 over col. (j), if any 236. а 325. b 367. C 111. d 457. е If gain, also enter in Part I, line 7 1,496. 2 Capital gain net income or (net capital loss) 2 If (loss), enter -0- in Part I, line 7 3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). N/A If (loss), enter -0- in Part I, line 8 Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income (For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.) If section 4940(d)(2) applies, leave this part blank. Yes X No Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part. Enter the appropriate amount in each column for each year; see instructions before making any entries. (d)
Distribution ratio
(col. (b) divided by col. (c)) (a) Base period years (c) Adjusted qualifying distributions Net value of noncharitable-use assets Calendar year (or tax year beginning in) 138,434. 242,141 .571708 2010 203,814. .261694 53,337. 2009 144,605. 333,336. .433812 2008 170,199. 443,050 .384153 2007 464,370 .755981 351 ,055 2006 2.407348 2 2 Total of line 1, column (d) Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years .481470 3 <u>270,377.</u> Enter the net value of noncharitable-use assets for 2011 from Part X, line 5 130,178. Multiply line 4 by line 3 5 33. 6 Enter 1% of net investment income (1% of Part I, line 27b) 6 130,211. 7 Add lines 5 and 6 7 8 Enter qualifying distributions from Part XII, line 4 98,102. 8 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

	1990-PF (2011) FAMILY FOUNDATION		<u> 719†</u>			Page 4
	art VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4	948 -	see ir	nstru	ctio	าร)
1a	Exempt operating foundations described in section 4940(d)(2), check here \(\bigs \) and enter "N/A" on line 1.					
	Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)					
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here 🕒 🔛 and enter 1%	1				<u>67.</u>
	of Part I, line 27b					
	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).					
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2				0.
3	Add lines 1 and 2	3				<u>67.</u>
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4				0.
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5				<u>67.</u>
6	Credits/Payments:					
а	2011 estimated tax payments and 2010 overpayment credited to 2011 6a					
b	Exempt foreign organizations - tax withheld at source					
C	Tax paid with application for extension of time to file (Form 8868)					
d	Backup withholding erroneously withheld 6d					
7	Total credits and payments. Add lines 6a through 6d	7				0.
8	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached	8				
9	Tax due If the total of lines 5 and 8 is more than line 7, enter amount owed	9				67 .
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10				
_	Enter the amount of line 10 to be: Credited to 2012 estimated tax ▶ Refunded ▶	11				
Pa	art VII-A Statements Regarding Activities					
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene	ın			Yes	-
	any political campaign?			_1a_		X
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)?		ŀ	1b		X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published	ed or				
	distributed by the foundation in connection with the activities					
C	Did the foundation file Form 1120-POL for this year?			1c		X
C	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:					
	(1) On the foundation. ► \$ (2) On foundation managers. ► \$ 0 .		İ			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation			'		
	managers. ▶ \$ 0 .					
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?			2		X
	If "Yes," attach a detailed description of the activities.					
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, of	r				
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes			3		X
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?			4a		X
Ė	If "Yes," has it filed a tax return on Form 990-T for this year?	N,	/A	4b		<u> </u>
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?			5		X
	If "Yes," attach the statement required by General Instruction T.					
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:				:	
	By language in the governing instrument, or				:	
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state	law				
	remain in the governing instrument?			6	X	<u> </u>
7	Did the foundation have at least \$5,000 in assets at any time during the year?			7	Х	<u> </u>
	If "Yes," complete Part II, col. (c), and Part XV.					
8a	Enter the states to which the foundation reports or with which it is registered (see instructions)					
	NC					
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)					
	of each state as required by General Instruction G? If "No," attach explanation			8b	X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for cale	ndar				
	year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," complete Part XIV			9		X
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses			10		X

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Pa	art VII-A Statements Regarding Activities (continued)				
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of	T	Ţ		
	section 512(b)(13)? If "Yes," attach schedule (see instructions)		11		_X_
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory private the foundation of a disqualified person had advisory private foundation.	ıleges?			
	If "Yes," attach statement (see instructions)		12		_X_
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	Ĺ	13	_X	
	Website address ► N/A				
14	The books are in care of ► MARK A. NORCROSS Telephone no. ►			<u>600</u>	_
		IP+4 ►27 2	<u> 262</u>		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here			·►	
	and enter the amount of tax-exempt interest received or accrued during the year	15		/A	
16	At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over a bank,	1		Yes	No
	securities, or other financial account in a foreign country?	-	16		X
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign				
Dr	country art VII-B Statements Regarding Activities for Which Form 4720 May Be Required			l	
Г		——т		Voo	No
4.	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.	}		Yes	NO
ıa	During the year did the foundation (either directly or indirectly): (1) Engage in the cale or explanate or leaving of property with a disqualified except?	X No			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)	ן מאובבו	ŀ		
		X No			
		X No			
		X No	l		
	(5) Transfer any income or assets to a disqualified person (or make any of either available	22 110	į		
		X No	l		
	(6) Agree to pay money or property to a government official? (Exception. Check "No"	22.110	ľ		
	If the foundation agreed to make a grant to or to employ the official for a period after				
		X No			
ь	o If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations		ŀ		
_	section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	N/A	1b	İ	
	Organizations relying on a current notice regarding disaster assistance check here	▶			
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected				
	before the first day of the tax year beginning in 2011?		1c		Х
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation	į			
	defined in section 4942(j)(3) or 4942(j)(5)):				
а	At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning				
		X No			
	If "Yes," list the years \blacktriangleright				
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect				
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach		İ	-	
	statement - see instructions.)	N/A	2b		
C	: If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.				
	>				
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			ľ	
	during the year?	X No		ŀ	
b	o If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after		ļ	ļ	
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to disp	ose			
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,				
	Form 4720, to determine if the foundation had excess business holdings in 2011)	N/A	3b		
	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	Ļ	4a		<u>X</u>
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose the	ıat		İ	
	had not been removed from jeopardy before the first day of the tax year beginning in 2011?		4b		<u> </u>

MARK A. & RENA R. NORCRO	SS				
orm 990-PF (2011) FAMILY FOUNDATION	4700 14 70 7		<u>56-21912</u>	82	Page 6
Part VII-B Statements Regarding Activities for Which F	orm 4720 May Be R	lequired (contin	ued)		
5a During the year did the foundation pay or incur any amount to:					
(1) Carry on propaganda, or otherwise attempt to influence legislation (section			s X No		ı
(2) Influence the outcome of any specific public election (see section 4955); o	r to carry on, directly or indire				
any voter registration drive?			s X No	1	
(3) Provide a grant to an individual for travel, study, or other similar purposes		Ye	s X No		1
(4) Provide a grant to an organization other than a charitable, etc., organization	i described in section				
509(a)(1), (2), or (3), or section 4940(d)(2)?			s X No		
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational purposes, or fo				
the prevention of cruelty to children or animals?			s X No		
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify unc		n Regulations	,_		
section 53.4945 or in a current notice regarding disaster assistance (see instru	ctions)?		N/A	5b	+-
Organizations relying on a current notice regarding disaster assistance check h	ere				
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption fr					
expenditure responsibility for the grant?	N	/A Ye	s L No		
If "Yes," attach the statement required by Regulations section 53 4945	5-5(d)				
6a Did the foundation, during the year, receive any funds, directly or indirectly, to	pay premiums on				
a personal benefit contract?		Ye	s X No		
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	ersonal benefit contract?			6ь	X
If "Yes" to 6b, file Form 8870.					
7a At any time during the tax year, was the foundation a party to a prohibited tax s	helter transaction?	Ye	s X No		
b If "Yes," did the foundation receive any proceeds or have any net income attribu	table to the transaction?		N/A	7b	
Part VIII Information About Officers, Directors, Trustone Paid Employees, and Contractors	ees, Foundation Ma	nagers, Highly	/		
List all officers, directors, trustees, foundation managers and their	compensation.				
	(b) Title, and average	(c) Compensation	(d) Contributions to	(e) E	xpense
(a) Name and address	hours per week devoted to position	(If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	ačcou	xpense nt, other vances
MARK A. NORCROSS	PRES., TRES.,	& CHAIRM	•	41101	1411003
1049 ROCKFORD ROAD	rkes., ikes.,	& CIMITA	711 1		
HIGH POINT, NC 27262	5.00	0.	0.		0.
		SECRETARY	0.		.
1049 ROCKFORD ROAD	VICE PRES. &	DECREIANT			
HIGH POINT, NC 27262	5.00	0.	0.		0.
IIGH FOINT, NC 27202	3.00	0.	0.		<u> </u>
2 Compensation of five highest-paid employees (other than those inc	luded on line 1). If none.	enter "NONE."			
	(b) Title, and average		(d) Contributions to employee benefit plans and deferred	(e) E	xpense
(a) Name and address of each employee paid more than \$50,000	hours per week devoted to position	(c) Compensation	employee benefit plans and deferred compensation	accou	xpense nt, other vances
NONE	devoted to position		compensation	41101	¥411003
HONE					
		-			
··· -					
				1	

Form **990-PF** (2011)

Total number of other employees paid over \$50,000

FAMILY FOUNDATION Information About Officers, Directors, Trustees, Foundation Management Information About Officers, Directors, Trustees, Foundation Management Information About Officers, Directors, Trustees, Foundation Management Information About Officers, Directors, Trustees, Foundation Management Information About Officers, Directors, Trustees, Foundation Management Information About Officers, Directors, Trustees, Foundation Management Information About Officers, Directors, Trustees, Foundation Management Information About Officers, Directors, Trustees, Foundation Management Information About Officers, Directors, Trustees, Foundation Management Information About Officers, Directors, Trustees, Foundation Management Information About Officers, Directors, Trustees, Foundation Management Information About Officers, Directors, Trustees, Foundation Management Information About Officers, Directors, Trustees, Foundation Management Information About Officers, Directors, Trustees, Foundation Management Information About Officers, Directors, Trustees, Foundation Management Information About Officers, Directors, Trustees, Foundation Information About Officers, Directors, Trustees, Foundation Information About Officers, Directors, Trustees, Information About Officers, Directors, Trustees, Information About Officers, Directors, Information About Officers, Directors, Di		2191282 Page 7
Part VIII Paid Employees, and Contractors (continued)	gers, riigiliy	
3 Five highest-paid independent contractors for professional services. If none, enter "NONE."		
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
		- .
Total number of others receiving over \$50,000 for professional services		▶ 0
Part IX-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	such as the	Expenses
1 N/A		······································
2		
3		
4		
4		
· · ·		
Part IX-B Summary of Program-Related Investments	•	
Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.		Amount
1 N/A		
2		
All other program-related investments. See instructions.		
3		
W		
Total. Add lines 1 through 3	<u>▶</u> _	0.

P	art X Minimum Investment Return (All domestic foundations	must complete this par	t Foreign four	ndations, se	e instructions)
1	Fair market value of assets not used (or held for use) directly in carrying out charital	ble, etc., purposes:			
a	Average monthly fair market value of securities	, ,, ,		1a	273,485.
b	Average of monthly cash balances			1b	273,485. 1,009.
C	Fair market value of all other assets			1c	
d	Total (add lines 1a, b, and c)			1d	274,494.
е	Reduction claimed for blockage or other factors reported on lines 1a and				· · · · · · · · · · · · · · · · · · ·
	1c (attach detailed explanation)	1e	0.		
2	Acquisition indebtedness applicable to line 1 assets			2	0.
3	Subtract line 2 from line 1d			3	274,494.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amour	nt, see instructions)		4	4,117.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and	on Part V, line 4		5	270,377.
6	Minimum investment return. Enter 5% of line 5			6	13,519.
Р	art XI Distributable Amount (see instructions) (Section 4942(j)(3) foreign organizations check here and do not complete this par		foundations an	id certain	
1	Minimum investment return from Part X, line 6			1	13,519.
2a	Tax on investment income for 2011 from Part VI, line 5	2a	67.		
b	Income tax for 2011. (This does not include the tax from Part VI.)	2b			
C	Add lines 2a and 2b			2c	67.
3	Distributable amount before adjustments. Subtract line 2c from line 1			3	13,452.
4	Recoveries of amounts treated as qualifying distributions			4	0.
5	Add lines 3 and 4			5	13,452.
6	Deduction from distributable amount (see instructions)			6	0.
7_	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Pa	rt XIII, line 1		7	13,452.
P	art XII Qualifying Distributions (see instructions)				
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., pu	irposes:			
а	Expenses, contributions, gifts, etc total from Part I, column (d), line 26			1a	98,102.
þ	Program-related investments - total from Part IX-B			1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charit	able, etc., purposes		2	
3	Amounts set aside for specific charitable projects that satisfy the:				
а	Suitability test (prior IRS approval required)			3a	
b	Cash distribution test (attach the required schedule)			3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8,	and Part XIII, line 4		4	98,102.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net inv	estment/			
	income. Enter 1% of Part I, line 27b			5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4			6	98,102.
	Note. The amount on line 6 will be used in Part V. column (b), in subsequent years	when calculating whether	the foundation of	qualifies for th	e section

Form **990-PF** (2011)

4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a)	(b) Years prior to 2010	(c) 2010	(d) 2011
1 Distributable amount for 2011 from Part VI	Corpus	rears prior to 2010	2010	2011
1 Distributable amount for 2011 from Part XI, line 7				13,452.
2 Undistributed income, if any, as of the end of 2011		_		13,432.
a Enter amount for 2010 only			0.	
b Total for prior years:			<u> </u>	
g rominos prior youro.		0.		
3 Excess distributions carryover, if any, to 2011:				
a From 2006 327, 990.				
b From 2007 148, 471.				
c From 2008 127, 938.				
d From 2009 43,158.				
e From 2010 126,719.				
f Total of lines 3a through e	774,276.			
4 Qualifying distributions for 2011 from				
Part XII, line 4: ►\$ 98,102.				
a Applied to 2010, but not more than line 2a			0.	
b Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			
d Applied to 2011 distributable amount				13,452.
e Remaining amount distributed out of corpus	84,650.	" '		•
5 Excess distributions carryover applied to 2011	0.			0.
(If an amount appears in column (d), the same amount must be shown in column (a))		:		
6 Enter the net total of each column as				
indicated below:	050 026			
2 Corpus Add lines 3f, 4c, and 4e Subtract line 5	858,926.			
b Prior years' undistributed income. Subtract		0		
line 4b from line 2b	**	0.		
c Enter the amount of prior years' undistributed income for which a notice of				
deficiency has been issued, or on which				
the section 4942(a) tax has been previously		0.		
assessed d Subtract line 6c from line 6b. Taxable		0.		
amount - see instructions		0.		
e Undistributed income for 2010. Subtract line				
4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2011. Subtract			•	
lines 4d and 5 from line 1. This amount must				
be distributed in 2012				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2006				
not applied on line 5 or line 7	327,990.			
9 Excess distributions carryover to 2012.	32,,350			
Subtract lines 7 and 8 from line 6a	530,936.			
10 Analysis of line 9:				
a Excess from 2007 148, 471.				
b Excess from 2008 127, 938.				
c Excess from 2009 43,158.				
d Excess from 2010 126, 719.				
e Excess from 2011 84,650.				}

Form 990-PF (2011) FAMILY FOUNDATION 56-2191282 Page 10 Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9) N/A 1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2011, enter the date of the ruling 4942(1)(5) 4942(j)(3) or b Check box to indicate whether the foundation is a private operating foundation described in section Prior 3 years 2 a Enter the lesser of the adjusted net Tax year (c) 2009 (d) 2008 (a) 2011 (b) 2010 (e) Total income from Part I or the minimum investment return from Part X for each year listed **b** 85% of line 2a c Qualifying distributions from Part XII, line 4 for each year listed d Amounts included in line 2c not used directly for active conduct of exempt activities e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c Complete 3a, b, or c for the alternative test relied upon: a "Assets" alternative test - enter; (1) Value of all assets (2) Value of assets qualifying under section 4942(j)(3)(B)(i) b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed c "Support" alternative test - enter: (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) (2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii) (3) Largest amount of support from an exempt organization (4) Gross investment income Part XV | Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.) Information Regarding Foundation Managers: a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).) NONE b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest. NONE Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs: Check here \(\bigcup \bigcup X \) If the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d. a The name, address, and telephone number of the person to whom applications should be addressed: b The form in which applications should be submitted and information and materials they should include: c Any submission deadlines: d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

orm 990-PF (2011)

FAMILY FOUNDATION

Part XV Supplementary Information (continued)

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3 Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, show any relationship to any foundation manager or substantial contributor Recipient Foundation Purpose of grant or Amount contribution status of Name and address (home or business) recipient a Paid during the year ALEXANDER MARTIN CHAPTER DAR NONE CHARITABLE CONTRIBUTION 3,000. NONE FAMILY SERVICE OF THE PIEDMONT CHARITABLE CONTRIBUTION 2,500. HIGH POINT ARTS COUNCIL NONE CHARITABLE 2,500. CONTRIBUTION HOSPICE OF HIGH POINT NONE CHARITABLE 150. CONTRIBUTION HPRHS ENDOWMENT NONE CHARITABLE 1,000. CONTRIBUTION SEE CONTINUATION SHEET(S) ➤ 3a Total 98,102, b Approved for future payment NONE Total

Form 990-PF (2011)

Part XVI-A **Analysis of Income-Producing Activities**

Enter gross amounts unless otherwise indicated.	Unrelate	Unrelated business income		ded by section 512, 513, or 514	(e)
1 Program service revenue:	(a) Business code	(b) Amount	(C) Exclu- sion code	(d) Amount	Related or exempt function income
a	1000				
b	-				
	1				
			1		
d			 		
e			 		
†					
g Fees and contracts from government agencies			1 1		
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments			14	2.	
4 Dividends and interest from securities			14	5,386.	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property			1		
6 Net rental income or (loss) from personal			1 1		
property					
7 Other investment income			1 1		
			+		
8 Gain or (loss) from sales of assets other			1 4 0	1 400	
than inventory			18	1,496.	
9 Net income or (loss) from special events			1		
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a					
b	_		1		
C					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		0.		6,884.	0.
13 Total Add line 12, columns (b), (d), and (e)	<u></u>		1		6,884.
(See worksheet in line 13 instructions to verify calculations.)				.~_	
•					
Part XVI-B Relationship of Activities	to the Acc	omplishment of Ex	xemp	t Purposes	
Line No. Explain below how each activity for which inc	ome is reported	in column (a) of Part XVI-A	contrib	uted importantly to the accord	onlichment of
Line No. Explain below how each activity for which inc			A contrib	uted importantly to the accon	nplishment of
Line No. Explain below how each activity for which income the foundation's exempt purposes (other that			A contrib	uted importantly to the accon	nplishment of
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Form 990-PF (2011)

FAMILY FOUNDATION

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Part	XVII	Information Re Exempt Organ	-	sfers To a	ınd Transactions	and Relation	ships With No	ncharitable	е	
1 D	nd the ord	ganization directly or indir		of the followin	n with any other organiza	ution described in se	ction 501(c) of		Yes	No
		other than section 501(c)					011011 00 1(0) 01		1.00	-
		from the reporting founda								
	1) Cash				,			1a(1)		x
•	2) Other	assets						1a(2)		Х
b 0	ther trans	sactions:								
(1) Sales	of assets to a noncharital	ble exempt organizat	ion				1b(1)		_X
Ċ	2) Purch	ases of assets from a no	ncharitable exempt o	rganization				1b(2)		X
(3) Renta	l of facilities, equipment,	or other assets					1b(3)		X
(-	4) Reimb	oursement arrangements						1b(4)		X
(5) Loans	or loan guarantees						1b(5)		X
(6) Perfor	mance of services or me	mbership or fundrais	sing solicitatio	ns			1b(6)		<u>X</u>
c S	haring of	facilities, equipment, ma	aling lists, other asse	ts, or paid em	ployees			1c_	L	X
		ver to any of the above is		_					sets,	
		given by the reporting for			ed less than fair market v	alue in any transacti	on or sharing arrange	ment, show in		
) the value of the goods,			avamat arganization	(4) -				
(a) Line	9 no	(b) Amount involved	(c) Name of		exempt organization	(0) Descript	ion of transfers, transaction	ons, and sharing a	rrangeme	ents
				N/A						
						<u> </u>				
		_ ·	<u> </u>							
										
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		 -			-					
li	n section	ndation directly or indirec 501(c) of the Code (other implete the following sch	r than section 501(c) edule.		ion 527?			Yes	[X] No
		(a) Name of org	janization		(b) Type of organizatio	n	(c) Description of re	elationship		
		N/A							<u>.</u>	
										
	T., .					1				
Sigi Her	n and be	penalties of perjury, I declare litef, it is true, correct, and cor	mplete Declaration of pre			ormation of which prepared 2	arer has any knowledge	May the IRS return with the shown below	he prepa v (see in:	rer
	Sign	ature of officer or trustee			Date	Title	Obsale Con C	DTIN		
		Print/Type preparer's na	ame	Preparer's s	ignature	Date	Check if	PTIN		
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Paid		GEORGE H.		Jeory	KN. Kustu	P 8-10-12	<u> </u>	P00235		<u> </u>
	parer	Firm's name ► SHA	RRARD, MC	GEE &	CO., P.A.		Firm's EIN ► 5	6-11461	197	
use	Only	Frank address		<u> </u>	-	-	 -			
		Firm's address ▶ P.			0.50			226126		4.0
		<u>HI</u>	GH POINT,	NC 27	262		Phone no. (<u>336)884</u>		
								Form 99 0	U-PF	(2011)

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No 1545-0047

2011

Employer identification number Name of the organization MARK A. & RENA R. NORCROSS FAMILY FOUNDATION 56-2191282 Organization type (check one) Filers of: Section: Form 990 or 990-EZ __ 501(c)() (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF X 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule See instructions General Rule For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor Complete Parts I and II Special Rules For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals Complete Parts I, II, and III For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000 If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc.,

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF)

purpose Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively

religious, charitable, etc., contributions of \$5,000 or more during the year.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Name of organization
MARK A. & RENA R. NORCROSS
FAMILY FOUNDATION

Employer identification number

56-2191282

Part I Contributors (see instructions) Use duplicate copies of Part I if additional space is needed

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	MARK & RENA NORCROSS 1049 ROCKFORD ROAD HIGH POINT, NC 27262	\$ 99,652.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroli Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)

Name of organization

MARK A. & RENA R. NORCROSS

FAMILY FOUNDATION

Employer identification number

56-2191282

	asir Froperty (see instructions) Ose duplicate copies of F		-
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No.	(b)	(c) FMV (or estimate)	(d)
from Part I	Description of noncash property given	(see instructions)	Date received
		\$	
(a) No.	<i>(</i> 1.)	(c)	(-0)
from	(b) Description of noncash property given	FMV (or estimate) (see instructions)	(d) Date received
Part I			
(a)			
No.	(b)	(c) FMV (or estimate)	(d)
from Part I	Description of noncash property given	(see instructions)	Date received
		\$	
(a)		(c)	(-1)
No. from	(b) Description of noncash property given	FMV (or estimate) (see instructions)	(d) Date received
Part I		(see mad dedions)	
453 01-23-12			l 990, 990-EZ, or 990-PF) (2

Name of org	anization	•		Employer identification number				
MARK A	A. & RENA R. NORCROSS							
	Y FOUNDATION			56- <u>219</u> 1282				
Part III	Exclusively religious, charitable, etc., indiv year Complete columns (a) through (e) and the the total of exclusively religious, charitable, etc. Use duplicate copies of Part III if addition	c., contributions of \$1,000 or less for	e)(7), (8), or (10) organizations completing Part III, enter the year. (Enter this information once	ns that total more than \$1,000 for the) ▶\$				
(a) No. from Part I	(b) Purpose of gift			(d) Description of how gift is held				
		(e) Transfer of git	ft.					
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	ription of how gift is held				
		(e) Transfer of git	ft					
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee					
(a) No. from Part I	(b) Purpose of gift (c) Use of g		(d) Desc	ription of how gift is held				
	(e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee							
	Transferee 3 name, address, a		Ticidatoriship of au	instered to tunisteree				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	f gift (d) Description of how gift is					
	(e) Transfer of gift							
}	Transferee's name, address, a	nd ∠IP + 4	Helationship of tra	nsferor to transferee				
l								

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NGS A	ND TEM	PORARY CA	ASH IN	NVESTMENTS	STA	TEMENT	1
						AMOUNT	
							2.
LINE	3, CO	LUMN A					2.
S AND	INTER	EST FROM	SECUE	RITIES	STA	TEMENT	2
	GROSS	AMOUNT)
-		5,843.	-	457.		5,3	B6.
.N 4		5,843.		457.		5,3	86.
AC	COUNTI	NG FEES			STA	TEMENT	3
EXPE:	NSES						
	1,700.	0. 850.			0.		0.
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	2,701.	2	,701.		0.		0.
	LINE S AND AC EXPE PER	GROSS ACCOUNTINA (A) EXPENSES PER BOOKS 1,700. 1,700.	LINE 3, COLUMN A GROSS AMOUNT 5,843. ACCOUNTING FEES (A) EXPENSES NET INVIDENT INCIDENT I	LINE 3, COLUMN A GROSS AMOUNT 5,843. ACCOUNTING FEES (A) EXPENSES NET INVEST-PER BOOKS MENT INCOME 1,700. OTHER EXPENSES (A) EXPENSES PER BOOKS MENT INVEST-PER BOOKS 2,701. (B) (B) (B) (B) (CAPT (B) (B) (B) (B) (CAPT (B) (B) (CAPT (B) (B) (CAPT (B) (CAPT (B) (CAPT (B) (CAPT (B) (CAPT (B) (CAPT (B) (CAPT (CAPT (B) (CAPT (CAPT (B) (CAPT (CAPT (CAPT (B) (CAPT (CAPT (CAPT (B) (CAPT (CAPT (CAPT (B) (CAPT (GROSS AMOUNT CAPITAL GAINS DIVIDENDS 5,843. 457. ACCOUNTING FEES (A) (B) (C) EXPENSES NET INVEST-PER BOOKS MENT INCOME NET INCOME 1,700. 850. 1,700. 850. OTHER EXPENSES (A) (B) (C) ADJUSTED NET INCOME NET INCOME 2,701. 2,701.	LINE 3, COLUMN A S AND INTEREST FROM SECURITIES GROSS AMOUNT DIVIDENDS 5,843. 457. ACCOUNTING FEES ACCOUNTING FEES (A) (B) (C) EXPENSES NET INVEST- ADJUSTED PER BOOKS MENT INCOME NET INCOME 1,700. 850. 0. 1,700. 850. 0. OTHER EXPENSES OTHER EXPENSES (A) (B) (C) ADJUSTED ADJUSTED ADJUSTED PER BOOKS MENT INCOME NET INCOME 2,701. 2,701. 0.	AMOUNT LINE 3, COLUMN A S AND INTEREST FROM SECURITIES STATEMENT GROSS AMOUNT CAPITAL GAINS AMOUNT 5,843. 457. 5,36 N 4 5,843. 457. 5,36 ACCOUNTING FEES STATEMENT (A) (B) (C) (D) EXPENSES NET INVEST- ADJUSTED CHARITAL PER BOOKS MENT INCOME NET INCOME PURPOSI 1,700. 850. 0. 1,700. 850. 0. OTHER EXPENSES STATEMENT (A) (B) (C) (D) EXPENSES NET INVEST- ADJUSTED CHARITAL PURPOSI 2,701. 2,701. 0.

MARK A. & RENA R. NORCROSS FAMILY FOUNDA

FORM 990-PF OTHER	INVESTMENTS		STATEMENT 5
DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
MUTUAL FUNDS	COST	214,765.	256,947.
TOTAL TO FORM 990-PF, PART II, LINE	13	214,765.	256,947.

Part XV Supplementary Information Grants and Contributions Paid During the Year (Continuation) If recipient is an individual, Foundation status of recipient Purpose of grant or contribution show any relationship to Amount any foundation manager Name and address (home or business) or substantial contributor IHM CATHOLIC CHURCH NONE CHARITABLE CONTRIBUTION 10,000. MULTIPLE SCLEROSIS NONE CHARITABLE CONTRIBUTION 37,202. THE NIDO QUEBEIN SCHOLARSHIP NONE CHARITABLE 250, CONTRIBUTION NONE HOSPICE OF THE PIEDMONT CHARITABLE CONTRIBUTION 2,500. THE VINEYARD NONE CHARITABLE CONTRIBUTION 7,500. UNITED WAY NONE CHARITABLE CONTRIBUTION 21,500. NONE WESLEY MEMORIAL CHARITABLE 10,000. CONTRIBUTION Total from continuation sheets 88 952.

Form **8868**

(Rev. January 2012)
Department of the Treasury
Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No. 1545-1709

Form 8868 (Rev 1-2012)

 If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form) Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868. Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.rs.gov/efile and click on e-file for Charities & Nonprofits. Automatic 3-Month Extension of Time. Only submit original (no copies needed). A corporation required to file Form 990 T and requesting an automatic 6-month extension - check this box and complete All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Name of exempt organization or other filer, see instructions. Employer identification number (EIN) or Type or print MARK A. & RENA R. NORCROSS FAMILY FOUNDATION 56-2191282 File by the Number, street, and room or suite no. If a P.O. box, see instructions. Social security number (SSN) due date for filing your 1049 ROCKFORD ROAD return See City, town or post office, state, and ZIP code. For a foreign address, see instructions. HIGH POINT, NC 27262 0 4 Enter the Return code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Code Is For Code Form 990 Form 990-T (corporation) 07 Form 990-BL 02 Form 1041-A 80 Form 4720 09 Form 990-EZ 01 10 Form 990-PF 04 Form 5227 Form 990-T (sec 401(a) or 408(a) trust) Form 6069 11 06 Form 990-T (trust other than above) Form 8870 12 MARK A. NORCROSS The books are in the care of ► 1049 ROCKFORD ROAD - HIGH POINT, NC 27262 Telephone No ► 336-883-8600 FAX No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box | If it is for part of the group, check this box | and attach a list with the names and ElNs of all members the extension is for. I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until AUGUST 15, 2012 , to file the exempt organization return for the organization named above. The extension is for the organization's return for ► X calendar year 2011 or tax year beginning ___ , and ending If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Change in accounting period If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any 0. nonrefundable credits. See instructions. За If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, 0. by using EFTPS (Electronic Federal Tax Payment System) See instructions. Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA

For Privacy Act and Paperwork Reduction Act Notice, see Instructions.