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Form

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047 2011 Open to Public Inspection

Α	For th	e 2011 c	alendar year, or tax year beginning , and ending							
В	Check if a	pplicable	C Name of organization		D Employ	er Identification number				
<u> </u>	Address o	hange	THE HEALTH FOUNDATION, INC.							
$\bar{\Box}$	Name cha	ange	Doing Business As		56-	1745194				
$\equiv$		-	Number and street (or P O box if mail is not delivered to street address)	Room/suite	E Telephone number					
H	Inibal retu	m	PO BOX 667		336	-838-1949				
∐.	Terminate	ed	City or town, state or country, and ZIP + 4							
□ .	Amended	return	NORTH WILKESBORO NC 28659		G Gross rece	ipts \$ 1,742,201				
$\bigcap$	Applicatio	n pending	F Name and address of principal officer	H(a) Is this a gr	nun robum for a	affiliates? Yes X No				
			JAMES SMOAK	n(a) isuusayi	oup return for a					
			333 SUNSET DRIVE	H(b) Are all affi						
			WILKESBORO NC 28697   X 501(c)(3)	If "No	," attach a list	(see instructions)				
1_	Tax-exer	npt status								
<u>J</u>	Website	► W	WW.HEALTHFOUNDATIONINC.ORG	H(c) Group exe		·				
		organization	X Corporation Trust Association Other ► L Year	er of formation 1	991	M State of legal domicile NC				
<u>P</u>	art I	Su	ımmary		<del></del>					
_		Bnefly de	scribe the organization's mission or most significant activities							
39	#	IMPR	OVE HEALTHCARE IN WILKES COUNTY, NC.							
Revenue SCANIACTIVITIES OF COVERNANGED	Ĭ									
5	Þ		-u-							
<u>%</u> -	1 2 (	Check thi	s box $ ightharpoonup$ if the organization discontinued its operations or disposed of more than 25% o	fits net assets						
æ_ -	.} 3 I	Number o	of voting members of the governing body (Part VI, line 1a)		3	17				
g=	∮ 4 ∣	Number o	of independent voting members of the governing body (Part VI, line 1b)		4	17				
数	5	Total num	nber of individuals employed in calendar year 201 F(Part V, Iline 2a).		5	0				
ij	6	Total num	nber of volunteers (estimate if necessary) REULIVLD		6	17				
¥	7a				7a	0				
٨	ы		elated business revenue from Part VIII, column (C), line 12 ated business taxable income from Form 990-Ti, line 34 \( \frac{1}{9} \) 2012		7b	0				
Š				Prior Yea	<del></del>	Current Year				
0,	1 8 (	Contributi			5,016	<u>544,345</u>				
Š	9 1	Program	service revenue (Part VIII, line 2g)	1,172	2,790	1,097,521				
eve	10	Investme	nt income (Part VIII, column (A), lines 3, 4, and 7d)		3,102	96,779				
œ	11 (	Other rev	enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		13	5				
	12	Total reve	enue – add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,29	0,921	1,738,650				
	13 (	Grants ar	nd similar amounts paid (Part IX, column (A), lines 1-3)	21:	2,820	335,845				
	14 (	Benefits p	paid to or for members (Part IX, column (A), line 4)		0	0				
w	15 5	Salanes,	other compensation, employee benefits (Part IX, column (A), lines 5–10)	19'	7,483	209,656				
Expenses	1		nal fundraising fees (Part IX, column (A), line 11e)		0	0				
ber	1		draising expenses (Part IX, column (D), line 25) ▶ 108,262	•		•••				
EX	1		penses (Part IX, column (A), lines 11a–11d, 11f–24e)	75'	7,955	814,264				
	ŀ	•	enses Add lines 13–17 (must equal Part IX, column (A), line 25)		8,258	1,359,765				
-		•	less expenses Subtract line 18 from line 12		2,663	378,885				
es es			The state of the s	Beginning of Cur		End of Year				
Net Assets or Fund Balances	20	Total ass	ets (Part X, line 16)		2,952	6,112,812				
Ass J Ba	21	Total liabi	lities (Part X, line 26)	1,95	9,838	1,610,813				
Net	22	Net asset	s or fund balances Subtract line 21 from line 20		3,114	4,501,999				
	art II		gnature Block			<u> </u>				
			erjury, I declare that I have examined this return, including accompanying schedules and statements, ai	nd to the best of	my knowled	lge and belief, it is				
	-	-	mplete Declaration of preparer (other than officer) is based on all information of which preparer has any		,	, go 2.10 00.101, 11.10				
			X & Some			114/12				
Sig	ın	▼ s	ignisture of officer		Date	1 7				
He			JAMES SMOAK PRESID	ENT						
, 161	. •	T-	ype or print name and title							
		<u> </u>	preparer's name Preparer's signature	Date	Chan:	r PTIN				
Paid	d		(land, U Landler		Check	<b>□</b> "				
	parer		HAMBY JODY R. HAMBY JOHN N. T. T. C.		/12 self-emp					
	Only	Firm's nar		• F	ırm's EIN 🕨	56-0656546				
J36	City	`	302 9TH ST, PO BOX 1026			226-020 2175				
	<del></del>	Firm's add		Р	нопе по	336-838-3175				
May	the IR	S discuss	s this return with the preparer shown above? (see instructions)			X Yes No C				

For Paperwork Reduction Act Notice, see the separate instructions.

	THE HEALTH FOUND			-1745194	Page 2
	tatement of Program Se				_
	Check if Schedule O contain the organization's mission	ins a response to any q	uestion in this F	'art III	X
-	HEALTHCARE IN W	ILKES COUNTY,	NC.		
2 Did the orga	ınızatıon undertake any sıgnıfican	t program services during the	vear which were no	ot listed on the	<u> </u>
prior Form 9	990 or 990-EZ?		•		Yes X No
•	scribe these new services on Scholinization cease conducting, or ma		uit conducte, any no	ogram	
services?	mization cease conducting, or ma	ike signilicant changes in nov	rit Conducts, any pri	ogram	Yes X No
If "Yes," des	cribe these changes on Schedule	e O			
4 Describe the	e organization's program service	accomplishments for each of	its three largest prog	gram services, as measured by	
	Section 501(c)(3) and 501(c)(4) or				
grants and a	allocations to others, the total exp	enses, and revenue, if any, fo	or each program ser	vice reported	
VOLUNTE EFFORT CAROLIN PHILANT HEALTH HEALTH THROUGH SPACE FO ATTRACT	)(Expenses \$ 1, NDATION IS AN AS ER LEADERS ENGAGE TO IMPROVE HEALT A THROUGH THE FA HROPIC PURSUITS. CARE SERVICE PROAND WELL-BEING OF A NUMBER OF WAY OR MEDICAL FACILING PHYSICICANS S SCHOLARSHIPS T	ED IN INSPIRING THE CARE IN WILK ITHFUL STEWARD THE FOUNDATION THE CITIZENS THE FOUNDATION THE FOUNDATION THIS RURAL	ASSIONATE G A COMMUNICES COUNTY SHIP OF ON WORKS TO OF WILKES TO AID IN COMMUNITY	NITY-WIDE , NORTH WITH LOCAL IMPROVE THE S COUNTY DES RENTAL N . IT ALSO	<b>1,192,475</b> )
4b (Code	) (Expenses \$	ıncludıng gr	ants of \$	) (Revenue \$	)
4c (Code	) (Expenses \$	ıncluding gr	ants of \$	) (Revenue \$	)
44 6"					
4d Other progra (Expenses	nm services (Describe in Schedu	•		\ (Payanua &	,
	am service expenses ▶	1,117,398	· —	) (Revenue \$	/

# Part IV Checklist of Required School-less

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
•	complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
•	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		_ <b>X</b> _
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-197 If "Yes," complete Schedule C,			
	Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		<u>X</u>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part	i		
	X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			
	complete Schedule D, Part IV	9_		X_
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			}
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			Ī
	VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	X	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
C	· · · · · · · · · · · · · · · · · · ·			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 169 If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate	4.0		
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any	4-		
	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance	46		v
	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16_	<del>                                     </del>	X_
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			x
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	<del> </del>	<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	40		x
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		┢┸
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	10		x
	If "Yes," complete Schedule G, Part III	19 20a	<del> </del>	X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a 20b	<del>                                     </del>	<del>  **</del>
D	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	200	<u> </u>	L

# Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization			
	in the United States on Part IX, column (A), line 12 If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States	l		
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			77
	employees? If "Yes," complete Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			x
	through 24d and complete Schedule K. If "No," go to line 25	24a		
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	$\dashv$	
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	242	İ	
_	to defease any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	-+	
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction	250		X
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	-+	
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or	230		
20	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	l	x
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,	-	$\neg \neg$	
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	i	X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
_•	Part IV instructions for applicable filing thresholds, conditions, and exceptions)		1	
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	1	X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		<u> </u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		i	
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,			
	IV, and V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the			37
	meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		<u>X</u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			v
	related organization? If "Yes," complete Schedule R, Part V, line 2	_36_		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			x
20	Part VI	37		
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and	38	x	
	19? Note. All Form 990 filers are required to complete Schedule O	30		1

P:	art V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Par	rt V					
		1	ı	•	F	Yes	No
1a		<u>1a</u>	_	8			ŧ
þ	- 10	_ 1b		0			Ī
С	, , , , , , , , , , , , , , , , , , , ,	nd					f
٥-	reportable gaming (gambling) winnings to prize winners?	,			1c	X	
2a				0			
_	Statements, filed for the calendar year ending with or within the year covered by this return	2a		0	<b></b>		1
b	, , , , , , , , , , , , , , , , , , , ,				2b		<del> </del>
32	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction have unrelated by special great process areas in some of \$1,000 or more during the units?	tions)			,	İ	x
3a b	,				3a 3b		
4a	, , , , , , , , , , , , , , , , , , , ,	thar authority			30	<del> </del>	├
74	over, a financial account in a foreign country (such as a bank account, securities account, or other	-				l	
	account)?	ci ililariciai			4a		x
b	and a second second second second second second second second second second second second second second second				1 70		<del></del>
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Finar	ncial Account	ts		•		ł
5a	· · · · · · · · · · · · · · · · · · ·				5a	1	X
b					5b		х
С	As the second se				5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and d	did the					
	organization solicit any contributions that were not tax deductible?				6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contril	butions or					
	gifts were not tax deductible?				6b		
7	Organizations that may receive deductible contributions under section 170(c).						1
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly	for goods					
	and services provided to the payor?				7a		X
b					7b		<u> </u>
C	3 ,	ıt was			ļ		
	required to file Form 8282?	1	. 1		7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	Ц_		—		
e	, , , , , , , , , , , , , , , , , , , ,				7e		X
f	5,,,,,,,				7f		X
g h	If the organization received a contribution of qualified intellectual property, did the organization file				7g 7h		X
8	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organizations maintaining donor advised funds and section 509(a)(3) support		аго	JIII 1096-C7	711		<u> </u>
U	organizations. Did the supporting organization, or a donor advised fund maintained by a sponso	_					
	organization, have excess business holdings at any time during the year?	Jillig			8		х
9	Sponsoring organizations maintaining donor advised funds.				-		
a	Did the organization make any taxable distributions under section 4966?				9a	1	x
b	Did the organization make a distribution to a donor, donor advisor, or related person?				9b		X
10	Section 501(c)(7) organizations. Enter				100		
а	Initiation fees and capital contributions included on Part VIII, line 12	108	a				İ
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	101	$\neg$				ŀ
11	Section 501(c)(12) organizations. Enter						į
а	Gross income from members or shareholders	118	a L				ĺ
b	Gross income from other sources (Do not net amounts due or paid to other sources						Ĺ
	against amounts due or received from them )	111	ь				Ė
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of	Form 1041?			12a		<u> </u>
þ	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	121	b L		[		Ė
13	Section 501(c)(29) qualified nonprofit health insurance issuers.						<u> </u>
а					13a	ļ	
_	Note. See the instructions for additional information the organization must report on Schedule O						Ė
þ	,	ı	1				Ė
	the organization is licensed to issue qualified health plans	131	$\neg$		[		Ė
C	Enter the amount of reserves on hand	130					4.5
14a	Did the organization receive any payments for indoor tanning services during the tax year?	-4.4- 0			14a		X
<u>u</u>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Sche	euule U			14b		

56-1745194 Form 990 (2011) THE . HEALTH FOUNDATION, INC. Page 6 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions Check if Schedule O contains a response to any question in this Part VI X Section A. Governing Body and Management No Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O 17 b Enter the number of voting members included in line 1a, above, who are independent 1b Did any officer, director, trustee, or key employee have a family relationship or a business relationship with X any other officer, director, trustee, or key employee? Did the organization delegate control over management duties customanly performed by or under the direct 3 supervision of officers, directors, or trustees, or key employees to a management company or other person? 3 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint X one or more members of the governing body? 7a Are any governance decisions of the organization reserved to (or subject to approval by) members. X stockholders, or persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following X a The governing body? 8a X Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at X the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) Yes No 10a Did the organization have local chapters, branches, or affiliates? 10a X If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? X 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990 X 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12c X 13 Did the organization have a written whistleblower policy? 13 X Did the organization have a written document retention and destruction policy? 14 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official 15a X Other officers or key employees of the organization X 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement X with a taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure 17 List the states with which a copy of this Form 990 is required to be filed NONE Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) 18 available for public inspection. Indicate how you made these available. Check all that apply Own website | X | Another's website | X | Upon request 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year 20 State the name, physical address, and telephone number of the person who possesses the books and records of the CHRIS SMITH PO BOX 667 organization > NC 28659 NORTH WILKESBORO

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

X

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees; and former such persons

Check this box if neither the organization nor any related organizations compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (describe hours for	bo	x, unle	Pos check ess pe nd a d	rson ı	than on s both a r/trustee	an e)	(D)  Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(***21035*WISC)	organization and related organizations
(1) JAMES COOK										
DIRECTOR	1.00	X			l			0	0	0
(2) LEONARD HERRING										
DIRECTOR	1.00	X						0	0	0
(3) GEORGE COLLINS										
DIRECTOR	1.00	X			ŀ			0	0	0
(4) BRAD SHINAMAN										
DIRECTOR	1.00	X						0	0	0
(5) ARNOLD LAKEY										
DIRECTOR	1.00	X			Ī			0	0	0
(6) WILLIAM WARDEN										
DIRECTOR	1.00	X						0	0	0
(7) DWIGHT PARDUE										
DIRECTOR	1.00	X						0	0	0
(8) WILLIAM DUNN										
DIRECTOR	1.00	X						0	0	0
(9) CAM FINLEY										
DIRECTOR	1.00	X						0	0	0
(10) PENNY MUSSON										
DIRECTOR	1.00	X						0	0	0
(11) BETH LOVETTE										
DIRECTOR	1.00	X						0	0	0
(12) DR. DARIEL RATHM	ELL									
DIRECTOR	1.00	X						0	0	0
(13) DAVID SHELTON										
DIRECTOR	1.00	X		L	<u> </u>			0	0	0
(14) HEATHER MURPHY								:		
ASST SECRET.	40.00		L	X	<u> </u>			90,300	0	15,803

Part VII Section A. Officers, (A) Name and title	(B) Average hours per week (describe	(do	o not o	Pos check ess pe	ition more	than or s both	ne an	(D)  Reportable compensation from the	(E) Reportable compensation from related organizations	c	(F) Estimate amount other compensa	of tion	
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key emptoyee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)		organizat and relat organizati	on ed	
(15) JAMES SMOAK	3.00			x				0	0				 O
PRESIDENT (16) J RICHARD MARLOW				_									
SECRETARY (17) CARL YALE	2.00			X				0	0				0
TREASURER	1.00			x				o	0				0
(18) PAT BUMGARNER									-				
V PRESIDENT (19)	1.00			X		-		0	0				0
(20)										:	_		
(21)													
(22)													
(23)													
(24)													
(25)	-						"						
1b Sub-total							<b>&gt;</b>	90,300			1	5,8	803
c Total from continuation shee d Total (add lines 1b and 1c)	ts to Part VII, S	ectic	n A				<b>&gt;</b>	90,300			1	5.8	803
Total number of individuals (increportable compensation from t				ose	liste	d abo	ve)	<del></del>	00,000 in				
											$\Box$	Yes	No
3 Did the organization list any for employee on line 1a? If "Yes," or	complete Schedu	ile J	for s	uch i	ndıv	idual					3		X
4 For any individual listed on line organization and related organization									m the				
ındıvidual	-								J., ., d		4		<u>X</u>
5 Did any person listed on line 1a for services rendered to the org							-	-	aividuai		5		x
Section B. Independent Contractor  Complete this table for your five			.al .a.					store that received more than					
compensation from the organiz	ation Report coi							r year ending with or within t	he organization's tax year			(0)	
	(A) business address						<u> </u>		(B) tion of services		Con	(C) pensati	on
WILKES REGIONAL MEDIONORTH WILKESBORO		2	86		PO	ВОЗ		009 SEE SCHEDULE C	)			188	,374
CUBIC, INC NORTH WILKESBORO	NC	: 2	86	59	PO	BO		.347 SEE SCHEDULE C	)			175	,403
	· <del>-</del>						Ī						<del></del>
2 Total number of independent co		-						listed above) who				·····	<del></del>
received more than \$100,000 o	t compensation	rom	the	orgai	nızat	ion 🕨			2		Form	990	(2011)

Pa	ırt V	Statement of Reve	nue					
	•				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
इइ	1a	Federated campaigns	1a					0.12, 0.10, 0.11
ran Cun	ь	Membership dues	1b					
Ω,E	c	Fundraising events	1c					
# E	d	Related organizations	1d					
S,E	e	Government grants (contributions)	1e					
ion	f	All other contributions, gifts, grants,						
Bat		and similar amounts not included above	1f	544,345				
EQ.	l g	Noncash contributions included in lines 1a-	ıf \$					
Program Service Revenue Contributions, Gifts, Grants and Other Similar Amounts	h	Total. Add lines 1a-1f		<b>•</b>	544,345			
ne			_	Busn Code				
ven	2a	RENTAL INCOME		531120	1,097,521	1,097,521		
Re	b							
Ş.	С							
Ser	d							
a.	е							
ō ē	f	All other program service reven	ue					
	g			<b>&gt;</b>	1,097,521			·
	3	Investment income (including d	ıvıdends, ır	nterest,				
		and other similar amounts)		<b>•</b>	1,830			1,830
	4	Income from investment of tax-	exempt bo	nd proceeds 🕨				
	5	Royalties		<b>&gt;</b>				
		(ı) Real		(II) Personal				
	6a	Gross rents		<del></del>				
	b	Less rental exps	_					
	C	Rental inc or (loss)  Net rental income or (loss)						İ
	d 7a	7a Gross amount from		(II) Other				<u> </u>
				98,500				
	b	Less cost or other		30,300				
		basis & sales exps		3,551				
	С	Gain or (loss)		94,949				
	d	Net gain or (loss)		<b>•</b>	94,949	94,949	:	
	8a	Gross income from fundraising even	ts			,		· · · · · · · · · · · · · · · · · · ·
nue		(not including \$						
eve		of contributions reported on line 1c)	1					
Ŗ		See Part IV, line 18	а					
Other Reven	b	Less direct expenses	ь	_				
O	С	Net income or (loss) from fundr	aising <u>ever</u>	nts <b>&gt;</b>				
	9a	Gross income from gaming activities						
		See Part IV, line 19	a					
	b	Less direct expenses	ь <u></u>					
		Net income or (loss) from gamin	ng activities	s 🕨				
	10a	Gross sales of inventory, less						
		returns and allowances	a					Ė
		Less cost of goods sold	ь					
- }	С	Net income or (loss) from sales	of inventor					
		Miscellaneous Revenue		Busn. Code	_	_		É
	11a	MISCELLANEOUS INCOME		900099	5	5		
	b			<u> </u>				
	C	All other recession					<del></del> -	<del> </del>
	d	All other revenue			F			
	e 12	Total rayanua Saa patrustiana			1 739 650	1 100 475	0	1 020
	12	Total revenue. See instructions	<u> </u>		1,738,650	1,192,475	U	1,830

Form 990 (2011)

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

equi	Check if Schedule O contains a response to	any question in this Part IV		<del></del>	
		(A)	(B)	(C)	(D)
	not include amounts reported on lines 6b,	Total expenses	Program service	Management and	Fundraising
	, 8b, 9b, and 10b of Part VIII.	<u>-</u>	expenses	general expenses	expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	326,845	326,845		
2	Grants and other assistance to individuals in	320,043	320,043		
_	the U.S. See Part IV, line 22	9,000	9,000	1	
3	Grants and other assistance to governments,	3,000	3,000		
•	organizations, and individuals outside the				
	U S See Part IV, lines 15 and 16			<b>‡</b>	
4	Benefits paid to or for members				·····
5	Compensation of current officers, directors,				
	trustees, and key employees	90,300	41,357	26,639	22,304
6	Compensation not included above, to disqualified	•	· · · · · · · · · · · · · · · · · · ·		
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	75,007	34,343	22,127	18,537
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	30,655	14,040	9,043	7,572
10	Payroll taxes	13,694	6,272	4,040	3,382
11	Fees for services (non-employees)				
а	Management				
b	Legal	1,043	1,043		
С	Accounting	17,790		17,790	
d	Lobbying	<del></del>			
е	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other				
12	Advertising and promotion				
13	Office expenses		-		
14	Information technology			· · · · · · · · · · · · · · · · · · ·	
15	Royalties				
16	Occupancy	2,813		2,813	
17	Payments of travel or entertainment expenses	2,613		2,813	
18	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	11,946		9,996	1,950
20	Interest	53,840	53,840	3,333	
21	Payments to affiliates	33,040	33,020		
22	Depreciation, depletion, and amortization	450,959	443,293	7,666	
23	Insurance	4,090		4,090	
24	Other expenses Itemize expenses not covered				·····
	above (List miscellaneous expenses in line 24e if				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O)			<b>‡</b>	
а	CAM	93,501	93,501		
b	REPAIRS & MAINTENANCE	35,890	29,672	6,218	
С	PROFESSIONAL FEES	29,489			29,489
d	REAL ESTATE TAXES	24,998	24,998		
е	All other expenses	87,905	39,194	23,683	25,028
25	Total functional expenses. Add lines 1 through 24e	1,359,765	1,117,398	134,105	108,262
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here   If following SOP 98-2 (ASC 958-720)				
DAA					Form 990 (2011)

Par		Balance Sheet	<del></del>	· -		1 age 11
				(A) Beginning of year		(B) End of year
$\Box$	1	Cash—non-interest bearing			1	
	2	Savings and temporary cash investments	[	673,077	2	726,159
	3	Pledges and grants receivable, net		59,356	3	251,500
	4	Accounts receivable, net		90,967	4	72,002
	5	Receivables from current and former officers, directors, tr				
		employees, and highest compensated employees Compl	ete Part II of			
		Schedule L			5	
	6	Receivables from other disqualified persons (as defined u	nder section			
		4958(f)(1)), persons described in section 4958(c)(3)(B), a	nd contributing			
		employers and sponsoring organizations of section 501(c)	(9) voluntary			
छ		employees' beneficiary organizations (see instructions)		6		
Assets	7	Notes and loans receivable, net			7	
<b>ĕ</b>	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges		13,659	9	12,652
1	0a	Land, buildings, and equipment cost or				
		other basis Complete Part VI of Schedule D	10a 9,753,665			
	b	Less accumulated depreciation	10b 4,960,842	5,245,893	10c	4,792,823
1	1	Investments—publicly traded secunties			11	
1	2	Investments—other securities See Part IV, line 11	[		12	
1	3	Investments—program-related See Part IV, line 11			13	
1	4	Intangible assets			14	
1	5	Other assets See Part IV, line 11			15	257,676
1	6	Total assets. Add lines 1 through 15 (must equal line 34)	1	6,082,952	16	6,112,812
1	7	Accounts payable and accrued expenses		83,245	17	95,570
1	8	Grants payable		· · · · · · · · · · · · · · · · · · ·	18	7,500
1	9	Deferred revenue	L	24,857	19	40,018
2	20	Tax-exempt bond liabilities	<u> </u>		20	
2	1	Escrow or custodial account liability Complete Part IV of	Schedule D		21	
ဖ္တ 2	22	Payables to current and former officers, directors, trustees	s, key			
≝		employees, highest compensated employees, and disqua	lified persons			<u> </u>
Liabilities		Complete Part II of Schedule L	<u> </u>		22	
<b>ا</b> ا	23	Secured mortgages and notes payable to unrelated third	parties	1,851,736	23	1,467,725
2	4	Unsecured notes and loans payable to unrelated third par	ties		24	
2	25	Other liabilities (including federal income tax, payables to	related third			
		parties, and other liabilities not included on lines 17-24) C	Complete Part X			
		of Schedule D	-		25	1 21 2 2 2
2	26	Total liabilities. Add lines 17 through 25	1	1,959,838	26	1,610,813
		Organizations that follow SFAS 117, check here ▶ 2	and complete			
Se		lines 27 through 29, and lines 33 and 34.				
E 2		Unrestricted net assets	-	3,726,416		3,908,314
g 2	28	Temporanly restricted net assets	-	153,888		352,343
필 2	29	Permanently restricted net assets		242,810	29	241,342
[		Organizations that do not follow SFAS 117, check he	re ▶ 🔲 and			
8   0		complete lines 30 through 34.	<b>F</b>			<b></b>
set 3	80	Capital stock or trust principal, or current funds	<u> </u>		30	
~	31	Paid-in or capital surplus, or land, building, or equipment t	F		31	
§ 3	32	Retained earnings, endowment, accumulated income, or	other funds	A 100 111	32	4 501 000
3	13	Total net assets or fund balances	ļ	4,123,114	33	4,501,999
	14	Total liabilities and net assets/fund balances		6,082,952	34	6,112,812

orm	990 (2011) THE HEALTH FOUNDATION, INC. 56-1745194			Pa	ge <b>12</b>
Pa	ert XI Reconciliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	111	1.7	38.	650
2	Total expenses (must equal Part IX, column (A), line 25)	2			765
3	Revenue less expenses. Subtract line 2 from line 1	3			885
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			114
5	Other changes in net assets or fund balances (explain in Schedule O)	5		,	<del></del>
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33,				
	column (B))	6	4 5	ი1	999
Pa	ert XII Financial Statements and Reporting			<u> </u>	<del></del>
٠,	Check if Schedule O contains a response to any question in this Part XII				
	Check is contoute o contains a response to any question in this rait All	_		Yes	No
1	Accounting method used to prepare the Form 990 Cash X Accrual Other			162	140
•	If the organization changed its method of accounting from a prior year or checked "Other," explain in		— [		
	Schedule O				
22	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	•	х
	Were the organization's financial statements audited by an independent accountant?		2b	х	
	, ,		20		<del></del>
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight		۔ ا	x	
	of the audit, review, or compilation of its financial statements and selection of an independent accountant?		2c	^	<u> </u>
	If the organization changed either its oversight process or selection process during the tax year, explain in				
	Schedule O				
a	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were				
	issued on a separate basis, consolidated basis, or both				•
_	Separate basis Consolidated basis Both consolidated and separate basis		-	1	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in				
	the Single Audit Act and OMB Circular A-133?		3a		<u> </u>
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the				
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3 h		1

Form **990** (2011)

### SCHEDULE A (Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Internal Revenue Service

Name of the organization

Department of the Treasury

THE HEALTH FOUNDATION, INC.

Employer Identification number 56-1745194

Pi	art I	Reas	on for Public Charity	Status (All organızations r	nust co	mplete t	this par	rt.) See	e instr	uctions	<b>S</b> .			
Гће	orgai	nization is not a	a private foundation because	it is (For lines 1 through 11, che	ck only or	ne box )								
1		A church, con	evention of churches, or asso-	ciation of churches described in	section 1	70(b)(1)(	A)(i).							
2	П	A school desc	cribed in section 170(b)(1)(A	()(ii). (Attach Schedule E )										
3	Ħ		, , , , ,	e organization described in section	on 170(b)	(1)(A)(iii)								
4	Ħ	•	•	in conjunction with a hospital des				)(A)(iii).	Enter th	ne hospi	tal's nan	ne.		
		city, and state	•											
5	$\Box$	•		a college or university owned or	operated	by a gove	rnmenta	ıl unit de	scribed	ın				
Ū	ш		b)(1)(A)(iv). (Complete Part I		operator	o, a gove	,,,,,,							
6	$\Box$	-		vernmental unit described in <b>sec</b>	tion 170/	6)/4)/A)/ <sub>0</sub>	٨							
7	X			ubstantial part of its support from				n the cei	neral nu	blic				
•		•	<u>•</u>		a govern	inental un	01 11011	i ilie gei	ici ai pu	DIIC				
۰			section 170(b)(1)(A)(vi). (Co		`									
8 9	H	·=		'0(b)(1)(A)(vi). (Complete Part II more than 33 1/3% of its suppor		atributione	mambe	archin fo	ac and	arose				
3	ш	· ·		of functions—subject to certain ex										
		•	·	I unrelated business taxable inco	•	• •				แอ				
			~	, 1975 See <b>section 509(a)(2).</b> (			1 1 (ax) II	OIII DUSI	IICSSCS					
10	$\Box$		•	clusively to test for public safety	•	-	a)(4)							
11	H	•	•	clusively to test for public safety				camy ou	t tha					
"	Ш	•	,	d organizations described in sect				•		tion				
				e type of supporting organization										
		a Type		c Type III–Functiona		-	d	<u> </u>	 e III–Oti	ner				
_	$\Box$		L-1 ''	nization is not controlled directly										
е	Ш			than one or more publicly suppo				-	-					
		or section 509		than one of more publicly suppo	nted organ	1120(10113	JC3CI IDC	J 111 3CC	1011 000	(α)(1)				
f				mination from the IRS that it is a	Type I Ty	ne II or T	vne III s	unnortin	a					
•		•	check this box	imation from the into that it is a	1 ypc 1, 1 y	рс п, ог т	ypc iii s	apportin	9					
_		•		on accepted any gift or contribution	on from a	ny of the								Ш
g		following per		on accepted any girt of contribution	on nom a	iy or the								
				itrols, either alone or together wit	h noreone	describe	d in (ii) s	and					Yes	No
				· · · · · · · · · · · · · · · · · · ·	in persons	o describe	.u	11 IG				11g(i)		
			v, the governing body of the s member of a person describe	=								11g(iı)		
		· · · · · · · · ·	ontrolled entity of a person de									11g(iii)		
			ollowing information about the	** **								19(11)		
<u>h</u>	N Nom	e of supported		(iii) Type of organization	(iv) is the	organization	(v) Dwl v	rou notify	(vi)	s the		vli) Amo	unt of	
•	•	ganization	(ii) EIN	(described on lines 1-9	1 ' '	sted in your		nization in	organiza		`	supp		
				above or IRC section	governing	document?		of your cort?		zed in the S ?				
				(see Instructions))	Yes	No	Yes	No	Yes	No				
(A)				,	<del></del>				1.55					
~,					1	}		l						
(B)					1									
υ,							ľ	ĺ						
(C)					<del>                                     </del>		<u> </u>							
ω,														
(D)					<del>                                     </del>	<del>                                     </del>	<u> </u>							
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Tota	1				I									
			***************************************											

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Caler	dar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	1,120,584	189,203	181,361	115,016	544,34	2,150,509
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4 5	<b>Total.</b> Add lines 1 through 3  The portion of total contributions by	1,120,584	189,203	181,361	115,016	544,34	2,150,509
J	each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						713,304
<u>6</u>	Public support. Subtract line 5 from line 4 tion B. Total Support						1,437,205
	idar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4	1,120,584	189,203	181,361	115,016	544,34	
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	36,243	9,860	7,936	3,102	1,83	
9	Net income from unrelated business activities, whether or not the business is regularly carned on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	208	1,005	1,000	13		5 2,231
11	Total support. Add lines 7 through 10						2,211,711
12	Gross receipts from related activities, etc. (					12	5,420,215
13	First five years. If the Form 990 is for the o	•	second, third, fourth	h, or fifth tax year a	s a section 501(c)(	3)	
500	organization, check this box and stop here		200				<b>P</b>
	tion C. Computation of Public Su			<b></b>		14	
14	Public support percentage for 2011 (line 6,	• •	•	1))		14	
15	Public support percentage from 2010 Schero 33 1/3% support test—2011. If the organization			and line 14 is 22 :	1/3% or more, chec		56.92 /6
ioa	box and stop here. The organization qualif			•	1/3 % Of Thore, Chec	K UIIS	► X
ь	33 1/3% support test—2010. If the organization	. , ,			s 33 1/3% or more		
-	check this box and <b>stop here</b> . The organiza				0 00 110 70 01 111010,		▶ □
17a	10%-facts-and-circumstances test—201			-	or 16b, and line 14	l is	
	10% or more, and if the organization meets	_					
	Part IV how the organization meets the "fac				-		
	organization						▶ 🗌
b	10%-facts-and-circumstances test—201	0. If the organizatio	n did not check a b	oox on line 13, 16a,	16b, or 17a, and li	ne	
	15 is 10% or more, and if the organization r	neets the "facts-and	d-circumstances" te	est, check this box	and stop here.		
	Explain in Part IV how the organization mee	ets the "facts-and-ci	rcumstances" test.	The organization of	jualifies as a public	ly	. —
	supported organization						▶ [_]
18	<b>Private foundation.</b> If the organization did instructions	not check a box on	line 13, 16a, 16b,	17a, or 17b, check	this box and see		▶ [

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.

If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support	quality under ti	ne tests listed t	below, please c	ompiete Fait ii	.)	<del> </del>
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						(i) rotal
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						-
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						·-
8	Public support (Subtract line 7c from line 6)						
	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carned on			***************************************			
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12)						
14	First five years. If the Form 990 is for the organization, check this box and stop here			h, or fifth tax year a	s a section 501(c)	(3)	<b>.</b>
<u>Sec</u>	tion C. Computation of Public Su	pport Percent	age		· <del></del>		
15	Public support percentage for 2011 (line 8,	column (f) divided t	by line 13, column (	<b>(f)</b> )		15	%_
16	Public support percentage from 2010 Sched					16	%
	tion D. Computation of Investme						
17	Investment income percentage for 2011 (lin	• •	•	olumn (f))		17	%_
18	Investment income percentage from 2010 S					18	<u></u> %_
19a	33 1/3% support tests—2011. If the organ						<b>ر</b> سا
b	17 is not more than 33 1/3%, check this box 33 1/3% support tests—2010. If the organ	nization did not ched	ck a box on line 14	or line 19a, and lin	e 16 is more than 3	33 1/3%, and	▶ ∐
	line 18 is not more than 33 1/3%, check this	box and stop her	e. The organization	qualifies as a publ	icly supported orga	anızatıon	▶ []
20	Private foundation. If the organization did	not check a how on	line 14 10a or 10	h check this how a	nd coo inctrictions	•	

Schedule A (Form 990 or 990-EZ) 2011 THE HEALTH FOUNDATION, INC.

56-1745194

Page 4

**Part IV**Supplemental Information. Complete this part to provide the explanations required by Part II, line 10, Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions)

PART II, LINE 10 - OTHER INCOME DETAIL

**MISCELLANEOUS** 

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### SCHEDULE D (Form 990)

Department of the Treasury

# Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Open to Public

► Attach to Form 990. ► See separate instructions. Internal Revenue Service Inspection Name of the organization Employer identification number THE HEALTH FOUNDATION, INC. 56-1745194 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6 (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) Aggregate grants from (dunng year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Tax Year 2a a Total number of conservation easements 2b b Total acreage restricted by conservation easements c Number of conservation easements on a certified historic structure included in (a) 2c d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Yes No violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) Yes No (i) and section 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990. Part X 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items a Revenues included in Form 990, Part VIII, line 1

		H FOUNDATIO	<del></del>		56-174		Page <b>2</b>
Pa	ert III Organizations Maintaining						s (continued)
3	Using the organization's acquisition, accession collection items (check all that apply)	n, and other records, ch	eck any of the follow	ng that are a s	significant use	of its	
а	Public exhibition	d Lo	an or exchange progi	rams			
b	Scholarly research		her				
С	Preservation for future generations	_					
4	Provide a description of the organization's colle	ections and explain how	they further the orga	inization's exe	mpt purpose	ın Part	
	XIV						
5	During the year, did the organization solicit or i	receive donations of art	, historical treasures,	or other similar	ar		
	assets to be sold to raise funds rather than to	be maintained as part o	f the organization's o	ollection?			Yes No
Pa	rt IV Escrow and Custodial Arra	angements. Comp	lete if the organi	zation ansv	vered "Yes	" to Form 9	90, Part IV,
	line 9, or reported an amoun	t on Form 990, Pa	rt X, line 21				
1a	Is the organization an agent, trustee, custodian	n or other intermediary	for contributions or ot	her assets no	t		
	ıncluded on Form 990, Part X?						Yes No
b	If "Yes," explain the arrangement in Part XIV a	nd complete the follows	ng table				
						<u> </u>	Amount
С	Beginning balance					1c	,
d	Additions during the year					1d	
е	Distributions during the year					1e	
f	Ending balance					1f	
2a	Did the organization include an amount on For	m 990, Part X, line 21?					Yes No
	If "Yes," explain the arrangement in Part XIV						
Pa	rt V Endowment Funds. Compl						· - <del></del>
	<u> </u>	(a) Current year	(b) Pnor year	(c) Two years		1) Three years back	( (e) Four years back
1a	Beginning of year balance	235,276	236,005		9,587	<del></del>	
b	Contributions	5,980	4,325		5,774		
С	Net investment earnings, gains, and						
	losses	86	-5,054	<del></del>	644		
	Grants or scholarships						
е	Other expenditures for facilities and						
_	programs						
f	Administrative expenses	0.44 0.40	005 056				
g	End of year balance	241,342	235,276		6,005		
2	Provide the estimated percentage of the current	•	e 1g, column (a)) held	d as			
a	Board designated or quasi-endowment ►  Permanent endowment ► 100.00 %	%					
		%					
·	Temporanly restricted endowment ▶  The percentages in lines 2a, 2b, and 2c should						
32	Are there endowment funds not in the possess	•	that are hold and ada	augustarad far i	lho		
Ju	organization by	sion of the organization	that are new and aun	illiistereu ioi	uic		Yes No
	(i) unrelated organizations						3a(i) X
	(ii) related organizations						3a(ii) X
b	If "Yes" to 3a(ii), are the related organizations	isted as required on So	hedule R?				3b
4	Describe in Part XIV the intended uses of the	•					<u> </u>
Pa	ert VI Land, Buildings, and Equi			10			
	Description of property	(a) Cost or other basi			(c) Accum	ulated	(d) Book value
		(investment)	(other	,	depreca	ition	
1a	Land	3,!	592 78	34,002			787,594
	Buildings			56,835	3,49	98,451	3,758,384
С	Leasehold improvements			32,832		50,330	182,502
d	Equipment			L7,889		75,439	42,450
е	Other		25	8,515	2:	36,622	21,893
Total	I. Add lines 1a through 1e (Column (d) must eq	ual Form 990, Part X, c	olumn (B), line 10(c)	)		<b>&gt;</b>	4,792,823

Schedule D (F	orm 990) 2011 THE HEALTH FOUNDATION	, INC.	20-T/42TA4	Page 3
Part VII	Investments—Other Securities. See Form 990			
	(a) Description of security or category	(b) Book value	(c) Method of	fvaluation
	(including name of security)		Cost or end-of-year	ar market value
(1) Financial o	derivatives			
(2) Closely-he	eld equity interests			
(3) Other				
(A)				
(B)			İ	
(C)				
(D)				_
(E)				
(F)				
(G)				
(H)				·
(1)				
	n (b) must equal Form 990, Part X, col (B) line 12)			
Part VIII	Investments—Program Related. See Form 990	), Part X, line 13		
	(a) Description of investment type	(b) Book value	(c) Method of	
			Cost or end-of-ye	ar market value
(1)				
(2)				
(3)				
(4)				
_(5)				
_(6)				
_(7)				
(8)				
_(9)				
(10)			<u></u>	·······································
	n (b) must equal Form 990, Part X, col (B) line 13)			
Part IX	Other Assets. See Form 990, Part X, line 15.			
	(a) Description			(b) Book value
(1)				
(2)				
(3)				, .
(4)				
(5)				
(6)				
(7)		- VAR		
(8)				
(9)				
(10)				
	n (b) must equal Form 990, Part X, col. (B) line 15.)		▶	
Part X	Other Liabilities. See Form 990, Part X, line 25			
1.	(a) Description of liability	(b) Book value	_	
(1) Federal	income taxes		_	
(2)			_	
(3)			_	
(4)			_	
(5)			_[	
(6)				
(7)			_	
(8)			_	
(9)			_	
(10)			_	
(11)				
	n (b) must equal Form 990, Part X, col (B) line 25 )			
	C 740) Enginete In Part VIV provide the text of the feathers to	the erganization's financial	statements that reports the	

Sche	edule D (Form 990) 2011 THE HEALTH FOUNDATION, INC. 56-1745		Page <b>4</b>
Pa	art XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial State	ments	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	1,738,650
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	1,359,765
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	378,885
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 through 8	9	<u></u>
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10	378,885
Pa	art XII Reconciliation of Revenue per Audited Financial Statements With Revenue per R	eturn	
1	Total revenue, gains, and other support per audited financial statements	1	1,738,650
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments	_	
b	Donated services and use of facilities 2b	<b>⊣</b>	
C	Recoveries of prior year grants 2c	_	
d	Other (Describe in Part XIV )	_	
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	1,738,650
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b	_	
b	Other (Describe in Part XIV )	_	
C	Add lines 4a and 4b	4c	
	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	1,738,650
Pa	art XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per	Return	
1	Total expenses and losses per audited financial statements	1	1,359,765
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities 2a	_	
b	Pnor year adjustments 2b	_	
С	Other losses 2c	_	
d	Other (Describe in Part XIV )	_	
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	1,359,765
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b	_	
þ	Other (Describe in Part XiV)	_	
С	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	.   5	1,359,765

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

### PART X - FIN 48 FOOTNOTE

Supplemental Information

THE CORPORATION FILES INCOME TAX RETURNS IN THE U.S. FEDERAL JURISDICTION.

THE CORPORATION IS NO LONGER SUBJECT TO U.S. FEDERAL INCOME TAX

EXAMINATIONS BY TAX AUTHORITIES FOR YEARS BEFORE 2008.

THE CORPORATION FOLLOWS THE PROVISIONS OF UNCERTAIN TAX POSITIONS AS ADDRESSED IN FASB ACCOUNTING STANDARDS CODIFICATION 740-10-65-1. THE

Part XIV Supplemental Information (continued)

CORPORATION RECOGNIZED NO INCREASE IN THE LIABILITY FOR UNRECOGNIZED TAX
BENEFITS. THE CORPORATION HAS NO TAX POSITION AT DECEMBER 31, 2011 FOR
WHICH THE ULTIMATE DEDUCTIBILITY IS HIGHLY CERTAIN BUT FOR WHICH THERE IS
UNCERTAINTY ABOUT THE TIMING OF SUCH DEDUCTIBILITY. THE CORPORATION
RECOGNIZES INTEREST ACCRUED RELATED TO UNRECOGNIZED TAX BENEFITS IN
INTEREST EXPENSE AND PENALTIES IN OPERATING EXPENSES. NO SUCH INTEREST OR
PENALTIES WERE RECOGNIZED DURING THE PERIOD PRESENTED. THE CORPORATION HAD
NO ACCRUALS FOR INTEREST AND PENALTIES AT DECEMBER 31, 2011.

SCHEDULE (Form 990)

2011

**2** 

Open to Public Inspection OMB No 1545-0047 (h) Purpose of grant or assistance X Yes SEE PART IV P SEE PART IV SEE PART IV SEE PART IV SEE PART IV SEE PART IV to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. SEE PART Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" non-cash assistance (g) Description of Employer identification number 56-1745194 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and (f) Method of valuation (book, FMV, appraisal, other) Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. Governments, and Individuals in the United States Grants and Other Assistance to Organizations, (e) Amount of noncash assistance ▶ Attach to Form 990. 223,827 47,000 14,543 8,050 7,500 15,000 7,500 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. (d) Amount of cash grant (c) IRC section if applicable 83-0343789 3 ო 56-0529985 3 ന 20-1935379 3 ო Part II can be duplicated if additional space is needed 56-1921555 91-1943799 56-1269568 56-1158621 General Information on Grants and Assistance UNI (b) EIN THE HEALTH FOUNDATION, the selection criteria used to award the grants or assistance? (2) ADULT ENRICHMENT SERVICES OF WILKES (7) CARENET COUNSELING OF WILKES, INC WILKES REGIONAL MEDICAL CENTER 28659 NC 27106 28659 NC 28659 NC 28697 NC 28659 28697 (3) WILKES DENTAL CONSORTIUM INC (a) Name and address of organization 6600 SILAS CREEK PARKWAY (6) OLD HICKORY COUNCIL, BSA NC S or government 1915 WEST PARK DR 420 BOSTON AVE NORTH WILKESBORO NORTH WILKESBORO PO BOX 1656 (5) WILKES ADAP WINSTON-SALEM PO BOX 545 PO BOX 445 N WILKESBORO PO BOX 609 N WILKESBORO Department of the Treasury Internal Revenue Service SAFE, INC Name of the organization WILKESBORO WILKESBORO Part II Part I

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Enter total number of section 501(c)(3) and government organizations listed in the line 1 table Enter total number of other organizations listed in the line 1 table

6

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2011)

56-1745194

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. INC. THE HEALTH FOUNDATION, Schedule I (Form 990) (2011)

Part III can be duplicated if additional space is needed

6536

Fait III can be duplicated II additional space is needed	onal space is needed				
(a) Type of grant or assistance	(b) Number of	(c) Amount of	(d) Amount of	(e) Method of valuation (book,	(e) Method of valuation (book, (f) Description of non-cash assistance
	recipients	cash grant	non-cash assistance	FMV, appraisal, other)	
SCHOLARSHIP		1.000			
2 SCHOLARSHIP		1,000			The state of the s
3 SCHOLARSHIP		1,000			
4 SCHOLARSHIP		1,000			
5 SCHOLARSHIP		1,000			
		1,000			
7 SCHOLARSHIP		1,000			i
Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.	nplete this part to prov	ide the information re	equired in Part I, line	2, and any other additional	information.

PART I, LINE 2 - PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS

ALL GRANTS COME TO THE FOUNDATION AS A WRITTEN REQUEST FROM GROUPS OR

INDIVIDUALS. AFTER THE REQUEST HAS BEEN REVIEWED BY THE APPROPRIATE

ONLY AFTER COMMITTEE, THE REQUEST GOES TO THE FULL BOARD FOR APPROVAL.

FULL BOARD APPROVAL, GRANTS CAN BE AWARDED.

PART IV - ADDITIONAL INFORMATION

FORM 990 SCHEDULE I PART II LINE 1H:

WRMC-FOR PURCHASE OF A BILICHEK MACHINE AND FOR CONSTRUCTION AT THE

EMERGENCY ROOM.

56-1745194

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22 INC. THE HEALTH FOUNDATION,

Part III can be dunlicated if additional space is needed

	Part III can be duplicated if additional space is needed	onal space is needed				
ت	(a) Type of grant or assistance	(b) Number of	(c) Amount of	(d) Amount of	(e) Method of valuation (book,	(e) Method of valuation (book, (f) Description of non-cash assistance
		recipients	cash grant	non-cash assistance	FMV, appraisal, other)	•
1 SCHOI	1 SCHOLARSHIP		1,000			-
2 SCHOI	2 SCHOLARSHIP		1,000			
, ,						
4						
2						
ေ						
Part IV	Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.	plete this part to prov	ide the information re	equired in Part I, line	2, and any other additional	information.

ADULT ENRICHMENT CENTER-FOR OPERATIONAL GRANTS FROM FUNDS RAISED DURING

CAPITAL CAMPAIGN.

WILKES DENTAL CONSORTIUM INC-FOR OPERATIONAL GRANT AND PROVIDE TWO FREE

DENTAL CLINICS.

SAFE, INC.-FOR A SCHOLARSHIP FOR A NURSE TO RECEIVE SPECIAL TRAINING IN

SEXUAL ASSAULT AND MONEY FROM OUR CHALLENGE GRANT PROGRAM WHERE WE MATCH

FUNDS RAISED.

WILKES ADAP-FOR A CHALLENGE GRANT

OLD HICKORY COUNCIL-FOR CONSTRUCTION OF HEALTH SERVICES BUILDING AT CAMP

RAVEN KNOB

Schedule I (Form 990) (2011)

Schedule I (Form 990) (2011)

Part III

Page 2

Schedule I (Form 990) (2011) THE HEALTH FOUNDATION, INC. 56-1745194

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed

6536

	Part III can be duplicated it additional space is needed.	nal space is needed.				
	(a) Type of grant or assistance	(b) Number of	(c) Amount of	(d) Amount of	(e) Method of valuation (book,	(e) Method of valuation (book, (f) Description of non-cash assistance
		recipients	cash grant	non-cash assistance	FMV, appraisal, other)	•
1						•
2						
,						
8						
4						
5						
9						
7						
Part IV	Supplemental Information. Complete this part to provi	plete this part to prov	ide the information r	equired in Part I, line	ide the information required in Part I, line 2, and any other additional information.	Information.

# CARENET-FOR A CHALLENGE GRANT

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047 Open to Public

inspection

Employer identification number 56-1745194

THE HEALTH FOUNDATION, INC.

FORM 990, PART III, LINE 4A - FIRST ACCOMPLISHMENT CARE FIELDS WHO ARE WILLING TO WORK IN WILKES COUNTY, AND TO HEALTH CARE PROVIDERS SEEKING TO EXPAND THEIR SKILL-SETS THROUGH CONTINUING EDUCATION OFFERINGS. THE FOUNDATION ALSO PROMOTES AND PROVIDES EDUCATIONAL OPPORTUNITIES TO RAISE HEALTH AWARENESS IN THE COMMUNITY. THE FOUNDATION ALSO MAKES GRANTS TO LOCAL NON-PROFIT AND/OR GOVERNMENTAL ENTITIES TO FUND THE CAPITAL EXPENSES OF BRINGING NEW AND IMPROVED HEALTH CARE SERVICES HERE. SMALLER GRANTS TO COVER SPECIFIC HEALTH AND WELLNESS PROGRAMS ARE ALSO AWARDED. ADDITIONALLY, THE FOUNDATION LENDS ITS PROFESSIONAL EXPERTISE AS A RESOURCE TO HEALTH CARE AGENCIES SEEKING TO BUILD CAPACITY AS NON-PROFIT PROVIDERS OF HEALTH CARE SERVICES.

FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990 THE FINANCE OFFICER, EXECUTIVE DIRECTOR, AND THE FINANCE COMMITTEE REVIEW THE RETURN BEFORE THE RETURN IS SIGNED AND FILED.

FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFFICIAL YES THE PERSONNEL COMMITTEE, CONSISTING OF THE OFFICERS AND AT-LARGE MEMBERS OF THE EXECUTIVE COMMITTEE, ARE INDEPENDENT MEMBERS OF THE BOARD OF DIRECTORS OF THE HEALTH FOUNDATION INC AND ARE RESPONSIBLE FOR DETERMINING THE COMPENSATION OF THE EXECUTIVE DIRECTOR ON AN ANNUAL BASIS. THE COMMITTEE, IN CONVERSATION WITH THE EXECUTIVE DIRECTOR, DETERMINES

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YEARLY GOALS IN THE AREAS OF FUNDRAISING, ADMININSTRATION, COMMUNICATIONS, COMMUNITY RELATIONS, LEADERSHIP AND PLANNING, RECORDS MAINTENANCE, AND OTHER AREAS AS DEEMED FIT BY THE BOARD OF DIRECTORS. CURRENT COMPENSATION IS COMPARED TO THE MOST CURRENTLY AVAILABLE SALARY REPORT USA AS PREPARED BY THE ASSOCIATION FOR HEALTHCARE PHILANTHROPY, A PROFESSIONAL ASSOCIATION OF NOT-FOR-PROFIT HEALTH CARE FUNDRAISING ENTITIES. THE CHAIRMAN OF THE COMMITTEE REFERENCES THE DIRECTOR'S SALARY TAKING INTO CONSIDERATION BUDGET SIZE, TYPE OF INSTITUTION, NUMBER OF EMPLOYEES SUPERVISED, YEARS OF EXPERIENCE, REGION, HIGHEST LEVEL OF EDUCATION, AND PROFESSIONAL DESIGNATIONS ACHIEVED. THE COMMITTEE DELIBERATES OUTSIDE THE PRESENCE OF THE EXECUTIVE DIRECTOR AND THEN MAKES ITS SALARY RECOMMENDATION TO THE FULL BOARD. AFTER DISCUSSION, APPROVALS ARE MADE AND THE DIRECTOR NOTIFIED. THE HEALTH FOUNDATION INC HAS ADOPTED THE ASSOCIATION OF FUNDRAISING PROFESSIONALS CODE OF ETHICAL CONDUCT AND THEREFORE DOES NOT PROVIDE PERCENTAGE BASED COMMISSIONS OR BONUSES TO THE EXECUTIVE DIRECTOR.

FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION
THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND
FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART VII - ADDITIONAL INFORMATION

PAGE 8 SECTION B COLUMN 1B: THE HEALTH FOUNDATION INC. LEASES EMPLOYEES FROM WILKES REGIONAL MEDICAL CENTER (WRMC) TO CONDUCT BUSINESS ON BEHALF OF THE ORGANIZATION. ALL PAYROLL REPORTING IS PERFORMED BY WRMC. THE EMPLOYEES DO NOT ANSWER OR REPORT TO WRMC. THEY HAVE POWERS TO CONTRACT AND CONDUCT REGULAR BUSINESS TRANSACTIONS AND ANSWER ONLY TO THE BOARD OF DIRECTORS OF THE HEALTH FOUNDATION, INC.

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PAGE 8 SECTION B COLUMN 1B: CUBIC INC WAS PAID FOR CONSTRUCTION AND MISCELLANEOUS REPAIRS IN WEST PARK.