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Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047 2011 Open to Public inspection

<u>A</u>	Far the	2011 calendar year, o		, and end				
В	Check if a	plicable. C Name of organiza	ation North Car	olina Associatio	on of		D Emplo	yer Identification number
	Address c	nange	Realtors	Inc			•	
$\Box$	Name cha	Doing Business A	As	· · · · · · · · · · · · · · · · · · ·			56-	0488849
H		Number and stre	eet (or P O box if mail is not deliver	red to street address)		Room/suite	E Teleph	one number
님	Initial retu	4511 We	ybridge Lane				336	5-294-1415
	Terminate	City or town, stat	te or country, and ZIP + 4					
	Amended	etum Greensb	oro	NC 27407			G Gross reco	eipts\$ 6,269,380
一	Applicatio	F Name and addre	ess of principal officer					
ш	Африсаци	Andrea	L Bushnell			H(a) Is this a gr	roup return for	affiliates? Yes X No
		4511 W	Teybridge Lane	3		H(b) Are all aff	iliates include	d? Yes No
		Greens		NC 27407		If "No	," attach a list	(see instructions)
_	Tax-exer		<del></del>	(insert no ) 4947(a)(1) o	or 527	$\neg$		
.1	Website		altors.org			H(c) Group ex	emation aumb	ner 🕨
<u>.</u>	·····	ganization X Corporation		Other >			935	M State of legal domicile NC
	art I	Summary	11000 1.000000001			Total or formation =		in otate or legal conficile. 24 C
<u>.</u>	<del></del>		nization's mission or most	significant activities:			···	·
<u>a</u>	' '	•	e common intere	•	T REALTORS	in the Sta	ete of	
ညီဦ		<del>-</del>	a by providing	<del>-</del>				
_   E			a by providing	services and rea	sources co	ard in the	3 T T	
● ○ 「		success.					_	
g,			the organization discontinu		sed of more than 2	5% of its net ass	1 1	- 4 -
ූුරු	1	_	ers of the governing body (	•			3	149
<u>3</u> .8	4 1	lumber of independent v	voting members of the gov	erning body (Part VI, line 1	1b)		4	149
ગ્ર∄	5 7	otal number of individua	als employed in calendar y	ear 2011 (Part V, line 2a)			5	29
15	6 7	otal number of voluntee	ers (estimate if necessary)				_6	301
	7a 7	otal unrelated business	revenue from Part VIII, co	olumn (C), line 12			7a	311,344
É	14	let unrelated business ta	axable income from Form	990-T, line 34			7b	-40,031
<u>)</u>		•		· · · · · · · · · · · · · · · · · · ·		Prior Yea	ır	Current Year
<b>)</b>	8 (	Contributions and grants	(Part VIII, line 1h)			50	0,000	6,000
Ž		rogram service revenue				4,942	2,965	4,918,428
Revenue		_	VIII, column (A), lines 3, 4	1. and 7d)			1,182	14,983
ď			լշցկորը (A), lines 5, 6d, 8d				L,720	141,066
			s.8 through 11 (must equa		12)	5,569		5,080,477
_			ints paid (Part IX column (		12)	3,303	0	10,050
		1 4/1					0	
		TOTAL TOTAL	embers (Hart IX) column (A			1 (15		1 001 000
ės	15 8		ation, employeerbenefits (I		<del>-</del> 10)	1,617		1,801,028
kpenses	16a F	rofessional fundraising	fees (PartilX, column (A),	line 11e)	_		0	0
ğ	b 1	otal fundraising expense	es (Part IX, column (D), lin	ıe 25) ▶	0			
ш	17 (	other expenses (Part IX,	, column (A), lines 11a-11d	d, 11f-24e)		2,518		3,139,714
	18 1	otal expenses Add lines	s 13-17 (must equal Part	IX, column (A), line 25)		4,135		4,950,792
	19 F	tevenue less expenses	Subtract line 18 from line	12		1,430		129,685
Net Assets or	3					Beginning of Curr		End of Year
Sets	20 7	otal assets (Part X, line	. 16)			9,375		8,441,233
Z AS	21 7	otal liabilities (Part X, lin	ne 26)			1,684		682,196
<u> </u>	22 M	let assets or fund baland	ces. Subtract line 21 from	line 20		7,690	547	7,759,037
	art II	Signature Bloc	<u>ck</u>					
U	nder per ue, corre	alties of perjury, I declare t ct, and complete Declarati	that I have examined this retu ion of prepager (other than off	m, including accompanying so īcer) is based on all informatio	chedules and statem on of which preparer	ents, and to the be has any knowledge	est of my kno e	owledge and belief, it is
Siç	<b></b>	Signature of officer	a Bushuel				///	14/12
He			Bushnell		Evecu	tive Vic	e Pro	gident
пе	i e	Type or print name and			BACCO	CTAG ATC	e Fre	BIUCIL
		<del>* - :: ` ` ` </del>		Preparer's signature	<del></del>	Date		f PTIN
D~:	A	Print/Type preparer's name					Check	<b>□</b> "
Pai		Janice E Steede, (		Janice E Steede, CF			/12 self-em	
	parer		obertson Neal	. & Company, I	LLP	Fi	rm's EIN	56-1393362
Use	e Only		O Box 1269					
_			igh Point, NC			Pt	on enor	336-841-2198
Ma	y the IR	S discuss this return with	h the preparer shown abov	/e? (see instructions)				X Yes No
		vork Reduction Act No	otice, see the separate in	structions.	$\sqrt{N}$		$\Lambda$	Form <b>990</b> (2011)
DAA					(11 (1)		W/\	

Form 990 (2011)	North Carolina	Association of	56-0488849	Page 2
Part III 'S	tatement of Program S	ervice Accomplishments ains a response to any question	in this Part III	
	ribe the organization's mission		III dilo I dil III	
To prom	ote the common	interest of practic	ing REALTORS in th	e State of
North C	arolina by prov	viding services and	resources to aid i	n their
success		-		
2 Did the orga	ınızatıon undertake any signıfi	cant program services during the year w	hich were not listed on the	
prior Form 9	990 or 990-EZ?			Yes X No
•	scribe these new services on \$			
	inization cease conducting, or	make significant changes in how it con-	ducts, any program	□
services?				Yes X No
	scribe these changes on Sche			and has
expenses S	Section 501(c)(3) and 501(c)(4	ce accomplishments for each of its thre ) organizations and section 4947(a)(1) t expenses, and revenue, if any, for each	rusts are required to report the amoun	
granto ana c				
4a (Code	) (Expenses \$ 4	, 950, 792 including grants of \$	10,050 ) (Reven	ue \$ )
Promote	d common busine	ess interests of ove	r 31,500	
		mbers in the State o		
by: pre	serving and pro	omoting the right to	own, transfer	
and use	real property	; maintaining a lead	lership role in	
		cical and regulatory		
		ning the highest eth		
		ing the best educati		
service	s; promoting ho	ousing affordability	<b>'•</b>	
41- (0-4-	) /F	including grants of C	) (Reven	·o ¢
4b (Code	) (Expenses \$	including grants of \$	) (Keven	, in the same of t
4c (Code	) (Expenses \$	including grants of \$	) (Reven	ле <b>\$</b>
	am services (Describe in Sch		) (D	`
(Expenses		including grants of \$	) (Revenue \$	)
	ram service expenses >	4,950,792		Form <b>990</b> (2011)
DAA				rom 330 (2011)

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I 3 X 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 6 6 X 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 7 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 8 9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"		7111			
complete Schedule A.  2 Is the organization required to complete Schedule B. Schedule of Contributors (see instructions)?  3 Id the organization regular direct or indirect political campagn activities on behalf of or in opposition to candidates for public office II "Yes," complete Schedule C. Part II  4 Section \$91(c)(3) organizations. Dir the organization gragage in lobbying activities, or have a section \$01(c)(4), \$01(c)(5), or \$01(c)(6) organization that incolves memberable dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C. Part II  5 Is the organization amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C. Part II  6 Did the organization markatin any donor advised funds or any similar funds or accounts for which donors have the right to provide advision on the distribution of investment of amounts in such funds or accounts? If "Yes," complete Schedule D. Part II  7 Did the organization receiver or hold a conservation assement, including easements to presente open space, the environment, historic land areas, or histone structures? If "Yes," complete Schedule D. Part II  8 Did the organization markation collicitions of works of art, historical treasures, or other similar assess? If "Yes," complete Schedule D. Part II  9 Did the organization markation collicitions of works of art, historical treasures, or other similar assesses? If "Yes," complete Schedule D. Part II  9 Did the organization receiver or hold a conservation assessment, including easements to presente a section of the section services? If "Yes," complete Schedule D. Part V.  10 Did the organization receiver or hold a conservation assessment, including easements to present a part of the section of the s				Yes	No
2 Is the organization required to complete Schedule 9, Schedule of Contributors (see Instructions)? 2 Did the organization engage in direct or indect optical campangs and exhibits on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I  3 Section 601(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II  1 Is the organization as excition 301(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as definition in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III  5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule C, Part III  7 Did the organization maintain collections of works of art, historical freasures, or other similar assesser's If "Yes," complete Schedule D, Part III  8 Did the organization maintain collections of works of art, historical freasures, or other similar assess's If "Yes," complete Schedule D, Part III  9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide cord counseling, debt management, credit repair, or debt negolitation services? If "Yes," complete Schedule D, Part IV I Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI II Did the organization report an amount for investments—organization services? If "Yes," complete Schedule D, Part VI II Did the organization report an amount for investments—organization services are provided in Part X, line 10? If "Yes," complete Schedule D, Part X II II X II II X II II A X III Did the organization report an amount for investments—organization services Schedule D, Part X II II X II II X I	1				
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4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in efficit during the tax year? If Yes," complete Schedule C, Part II 4  5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(5) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If Yes," complete Schedule C, Part II  6 Did the organization maintain any denor advised funds or any similar funds or accounts for which denors have the right to provide advise on the distribution or investment of amounts in such funds or accounts? If Yes," complete Schedule C, Part II  7 Did the organization receiver or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If Yes," complete Schedule D, Part II  8 Did the organization maintain collections of works of art, historical researces, or Indemandation of the organization maintain collections of works of art, historical researces, or the semilar assets? If Yes," complete Schedule D, Part II  9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide credit courseling, debt management, credit repair, or debt negotiation service? If Yes," complete Schedule D, Part V  10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If Yes, complete Schedule D, Part V  11 If the organization report an amount for investments—order securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If Yes, "complete Schedule D, Part V VIII X, VIII, X, or X as applicable  1 Did the organization report an amount for investments—order securities in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If Yes, "complete Schedule D, Part X VIII X  1 Did the organization report an amount for inv	3				
election in effect during the tax year? If "Yes," complete Schedule C, Part II  Is the organization a section 501(c)(4), 501(c)(5), 6751(c)(5), 6751(c			3		
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(5) or	4				
assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III  6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I II  7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historical areas, or historic structures? If "Yes," complete Schedule D, Part II II  8 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part III  8 Did the organization did not provide a related organization, hold assets in temporarity restricted endowments, permanent endowments, or quasiendowments? If "Yes," complete Schedule D, Part V II  10 Did the organization did not provide a related organization, hold assets in temporarity restricted endowments, permanent endowments, or quasiendowments? If "Yes," complete Schedule D, Part V II  11 If the organization report an amount for fland, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V II  12 Did the organization report an amount for investments—other securities in Part X, line 10? If "Yes," complete Schedule D, Part V II  13 Did the organization report an amount for rinvestments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part V II  14 Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X II  15 Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete	5				
Part III  5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I Did the organization received or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or histonic structures? If "Yes," complete Schedule D, Part II Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part II Did the organization and part X, line 21; serve as a custodian for amounts not listed in Part X, or provide used to cunseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part V Did the organization's enswer to any of the following questions is "Yes," complete Schedule D, Part V W If If the organization's enswer to any of the following questions is "Yes," complete Schedule D, Part V W VII, VIII, KI, or X as applicable Did the organization's enswer to any of the following questions is "Yes," then complete Schedule D, Part VI VII, VIII, KI, or X as applicable Did the organization report an amount for investments—orders securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 167 If "Yes," complete Schedule D, Part VII Did the organization report an amount for investments—organization report and amount for investments—organization report of its Tyres, "complete Schedule D, Part VII LID Did the organization report an amount for order assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 167 If "Yes," complete Schedule D, Part X VIII LID Did the organization report an amount for order assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 167 If "Yes," complete Schedule D, Part X VIII LID Did the organization report an amount for order isabilities in Part X, lin					
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8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negoliation services? If "Yes," complete Schedule D, Part IV 9 9 X 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 10 X 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Part V 10 X 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Part V 10 X 11 If X 2 Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V II 11 X 2 Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11 X 2 Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11 Line 12 X 2 Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X II Line 12 X 2 Did the organization sillability for uncertain tax postions under FIN 8 (ASC 740) If "Yes," complete Schedule D, Part X 11 Line 16? If X 2 Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X X 11 Line 12 X 2 Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X X II Line 12 X 2 Did the o	7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
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9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 9 Life the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 10 X If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 11a X complete Schedule D, Part VI 11b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b X Did the organization report an amount for investments—other securities in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 11b X Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X 11d X Did the organization report an amount for other labilities in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X 11d X Did the organization's islability for uncertain tax positions under FIN 46 (ASC 740)? If "Yes," complete Schedule D, Part X 11d X Did the organization in separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X 11d X Did the organization answered "No" to line 12a, then completing Schedule D, Part X, IX, IX, and XIII Subject of the part X in the Organization answered "No" to line 12a, then complete Schedule E, Parts II and IV 12b X Did the organi	8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
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If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable  a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI  b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  Did the organization report an amount for other inabilities in Part X, line 15% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX  Did the organization report an amount for other labilities in Part X, line 15% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X  Did the organization report an amount for other labilities in Part X, line 15% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X  Did the organization report an amount for other labilities in Part X, line 16? If "Yes," complete Schedule D, Part X  Did the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X, IX, IX, and XIII  Did the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization maintain an office, employees, or agents outside of the United States?  Did the organization maintain an office, employees, or agents outside of the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes,"	10				
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b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16° If "Yes," complete Schedule D, Part VII 11b X  Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16° If "Yes," complete Schedule D, Part VIII 11c X  Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16° If "Yes," complete Schedule D, Part X 11d X  Did the organization report an amount for other labilities in Part X, line 25° If "Yes," complete Schedule D, Part X 11d X  Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 11f X  Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X 11f X  b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X 11f X 11d Is the organization answered "No" to line 12a, then completing Schedule D, Parts X I, XII, and XIII is optional 12b X 12d Did the organization was also of the school described in section 170(b)(1)(A)(ii) If "Yes," complete Schedule E 131 X 12b X 12d Did the organization was algorizated and programs service activities outside the United States? 12d Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and programs service activities outside the United States? 12d Parts II and IV 12d Did the organization report on Part IX, column (A), line 3, more than \$5,000 of garnts or assistance to any organization or entity located outside the United States? 12d Pyes," complete Schedule F, Parts II and IV 1	а		44	v	
of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IXI  Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX  Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  Did the organization separate, independent audited financial statements for the tax year include a footnote that addresses the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X III and XIII  Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," and if the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional  12b X  Did the organization aschool described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  13	<b>L</b>		11a	^	
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d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16° If "Yes," complete Schedule D, Part IX  11d	٠	·	110		x
reported in Part X, line 16? If "Yes," complete Schedule D, Part IX  Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X IIIf X  b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  14a Did the organization maintain an office, employees, or agents outside of the United States?  15 Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts II and IV  Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV  Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), line 3 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part II line 12	d				
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f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  116 Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII  b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional  12b X  13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  13 X  14a Did the organization maintain an office, employees, or agents outside of the United States?  14a Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV  15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV  15 Is Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule F, Parts III and IV  16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II (see instructions)  17 X  18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  18 X  20a Did the organization operate one or more hospital facilities? If "Yes," complete Sched	е	·		х	
the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII  b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional  12b X  13	_				
Schedule D, Parts XI, XII, and XIII  b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional  13 Is the organization a school described in section 170(b)(1)(A)(iii)? If "Yes," complete Schedule E  13 X  14a Did the organization maintain an office, employees, or agents outside of the United States?  15 Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV  16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV  16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)  17 X  18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?  19 If "Yes," complete Schedule G, Part III  20 Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H			11f	х	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional  Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  Did the organization maintain an office, employees, or agents outside of the United States?  14a	12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
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If "Yes," complete Schedule G, Part III  20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H  20a X	19				
		- · · · · · · · · · · · · · · · · · · ·	19		_
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?			20a		_X_
	b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

<del>,</del>			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States		1	
	on Part IX, column (A), line 2º If "Yes," complete Schedule I, Parts I and III	22		_X_
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	X	L
24a	• • • • • • • • • • • • • • • • • • • •			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K If "No," go to line 25	24a		<u> </u>
b		24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
ď	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a				
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b				
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or		ĺ	
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		<u> </u>
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,	ľ	1	
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			3.5
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
_	Part IV instructions for applicable filing thresholds, conditions, and exceptions):	20-		X
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete	201		x
_	Schedule L, Part IV	28b		Λ_
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	200		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	28c 29		X
30	Did the organization receive more than \$25,000 in non-cash contributions: if ites, complete ochieutie with Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	_25		41
JU	conservation contributions? If "Yes," complete Schedule M	30	ļ	x
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,	-30	-	
,	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"	~-		
-	complete Schedule N, Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	- {	x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,			
	IV, and V, line 1	34	х	
35a		35a	X	
b				
	meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	x	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,		ļ	
	Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and			
	19? Note. All Form 990 filers are required to complete Schedule O	38	х	
		For	ո 990	(2011)

Pa				
			Yes	No
1a		_		
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0	_  !		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			ł
	ter the number reported in Box 3 of Form 1996. Enter -0- if not applicable ter the number of Forms V-2G included in line 1a. Enter -0- if not applicable to organization comply with backup withholding rules for reportable payments to vendors and ordable garning (gambling) winnings to prize winners?  1 the organization comply with backup withholding rules for reportable payments to vendors and ordable garning (gambling) winnings to prize winners?  1 the sum of the General Complexes reported on Form W-3. Transmittal of Wage and Tax stements, filed for the calendar year ending with or within the year covered by this return.  1 the sum of lines 1 a and 2a is greater than 250, you may be required to e-file (see instructions).  1 the sum of lines 1 and 2a is greater than 250, you may be required to e-file (see instructions).  1 the organization have unrelated business gross income of 51,000 or more during the year?  2 Yes, 'has it filed a Form 990-T for this year? If 'No.' provide an explanation in Schedule O any time during the calendar year, did the organization have an interest in, or a signisture or other authority er, a financial account in a foreign country.  2 **A file of the calendar year, did the organization have an interest in, or a signisture or other authority er, a financial account in a foreign country.  3 **Teves** the sum of the foreign country.  4 **Ore** the sum of the foreign country.  4 **Ore** the sum of the foreign country.  5 **In the sum of the foreign country.  5 **Ore** in the sum of the foreign country.  5 **In the sum of the foreign country.  5 **Ore** the sum of the foreign and financial Accounts as the organizations a party to a prohibited tax sheller transaction?  5 **Ore** the sum of the foreign and financial foreign and financia			ļ
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax		:	1
		┥!	v	
b	·	2b	X	
_			х	
3a			X	
b		30		
4a				
		4a		x
h	•	10		
Ü	· · · · · · · · · · · · · · · · · · ·			
5a	e number reported in Box 3 of Form 1996. Enter -0-1 flot applicable e number of Forms W-2G included in line 1a Enter -0-1 flot applicable on umber of Forms W-2G included in line 1a Enter -0-1 flot applicable organization comply with backup withholding rules for reportable payments to vendors and le garning (gambling) winnings to prize winners?  In general garning (gambling) winnings to prize winners?  In sendor of the calendar year ending with or within the year covered by this return sto en is reported on line 2a, did the organization flet all required federal employment tax returns?  In sendor of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) organization have unrelated business gross income of 51,000 or more during the year?  In sit filed a Form 990-T for the year? If No.* provide an explanation in Schedule O  In define the name of the foreign country.  In sit filed a Form 990-T for the year? If No.* provide an explanation in Schedule O  In define the name of the foreign country.  In sit filed a Form 990-T for the year? If No.* provide an explanation in Schedule O  In the state of the foreign country.  In sit filed a Form 990-T for the year? If No.* provide an explanation in Schedule O  In the state of the foreign country.  In the state of t			x
b		5b		X
c		5c		
6a	- · · · · · · · · · · · · · · · · · · ·			
	organization solicit any contributions that were not tax deductible?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		
þ	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	-	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		
d		┥,		
e		7e		
f				<del> </del>
g		7 <u>9</u> 7h		
h 8		/"		
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		8	1	
9				
а		9a		
b		9b		
10	Section 501(c)(7) organizations. Enter			
а				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	_		
11	Section 501(c)(12) organizations. Enter			
а		_  '		
b	Gross income from other sources (Do not net amounts due or paid to other sources			
		<b>—</b>		l
12a		12a		
		<b></b>   '		1
13		425		<del> </del>
а		13a	ļ	
b	l .a. l			
_	and organization to the same and the same an	$\dashv$		
C 142	Did the organization receive any payments for indoor tanning services during the tax year?	14a	<del>                                     </del>	X
14a h	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	l	
	il 100 mag it mad a 1 offit 120 to report these ballingings in 1131 branies an exhaustion in 2 miles			

Form 990 (2011) North Carolina Association of 56-0488849 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response to any question in this Part VI  $\mathbf{X}$ Section A. Governing Body and Management No Yes 149 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O 149 1b Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with X 2 any other officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct 3 X supervision of officers, directors, or trustees, or key employees to a management company or other person? X 4 Did the organization make any significant changes to its governing documents since the pnor Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 6 Did the organization have members or stockholders? Did the organization have members, stockholders, or other persons who had the power to elect or appoint X one or more members of the governing body? 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, X stockholders, or persons other than the governing body? 7b 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following X a The governing body? 8a X 8ь Each committee with authority to act on behalf of the governing body? Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at X the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) Yes No X 10a 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b X 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. X 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," X describe in Schedule O how this was done 12c X 13 13 Did the organization have a written whistleblower policy? X 14 Did the organization have a written document retention and destruction policy? 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a The organization's CEO, Executive Director, or top management official 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a X with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the 16b organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website X Another's website X Upon request 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year State the name, physical address, and telephone number of the person who possesses the books and records of the 20 4511 Weybridge Lane organization > Bryan M. Jenkins NC 27407 336-294-1415 Greensboro

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

  List persons in the following order individual trustees or directors; institutional trustees, officers; key employees, highest compensated employees; and former such persons.

Check this box if neither the orga	anization nor any	y rela	ted	orga	nıza	tions	con	pensated any current offic	er, director, or trustee	
(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule	(do box offi	not o	Pos check ess pe	c) ition more rson i	than c s both r/trust	one an ee)	(D)  Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
	0)	Individual trustee or director	Institutional trustee		loyee	Highest compensated employee				O gamagao is
(1) Katherine Akers	0.00	,,								_
Director	2.00	X		<u> </u>		<del></del>	$\vdash$	0	0	0
(2) Regis Alexoudis	2 22	۱					1	_	•	^
Director (3) Donna G Andersor	2.00	X		<u> </u>	-	-	<u> </u>	0	0	0
		x						o	o	0
Director (4) Stacey P Anfinds	2.00	╀弃			-	-				
Director	2.00	x				l		0	o	0
(5) Belivia W Basker		^	<u> </u>		-	<del>                                     </del>	-			<u></u>
Director	2.00	x						0	0	0
(6) Teresa G Batts	2.00	-		-		$\vdash$				
Director	2.00	x					ŀ	o	0	0
(7) Lori L Bee						<u> </u>				
Director	2.00	X		}	į	ļ		0	0	0
(8) Sarah S Brown										
Director	2.00	x				1	ŀ	0	0	0
(9) Aric B Beals										
Director	2.00	x						0	0	O
(10) George R Bell										
Director	2.00	x						0	0	0
(11) Margaret R Bisho	p									
Director	2.00	X	L					0	0	0
(12)Donna S Blake						1				
Director	2.00	X			_	<u> </u>		0	0	0
(13)Adam Brown										
Director	2.00	X	L.				<u> </u>	0	0	0
(14)Kirk H Booth								_	_	_
Director	2.00	X	L			<u> </u>		0	0	Eorm <b>990</b> (2011)

Part VII Section A. Officers	, Directors, Tru	stee	s, K	ey E	mpl	oyee	s, a	nd Highest Compensated	Employees (continued)				
(A) Name and title	(B) (C) Average hours per week box, unless person is bot officer and a director/trus hours for hours for					s both	an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the			
	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(VV-2/1033-MISC)		ation ated ations		
(15)Robert Brown Director	2.00	x						0	0				
(16)Dennis S Bowler Director	2.00	x						0	0				
(17) Penny I Boyles Director	2.00	x						0	0				
(18) Bryant H Brantle Director	2.00	x						0	0				(
(19) Deborah G Cox Director	2.00	x						0	0				
(20) Maren L Brisson Director	2.00	x						o	0				
(21) Carolyn Craig Director	2.00	x						0	0				C
(22) Leonard H Crave: Director	Jr 2.00	x						o	0				C
(23)Wendell Bullard Director	2.00	x						0	0				
(24)Melvin C Butler Director	2.00	x						0	0				
(25) Lari Dirkmast Director	2.00	x						0	0				
1b Sub-total c Total from continuation shee	ets to Part VII.	Secti	ion A	\			<b>&gt; &gt;</b>	513,735				46,	90 <i>6</i>
d Total (add lines 1b and 1c)  Total number of individuals (in	<u> </u>				e lıs	ted a	bov	513,735 e) who received more than	\$100.000 in		,	46,	906
reportable compensation from												Yes	No
3 Did the organization list any for employee on line 1a? If "Yes,"	ormer officer, dir	ector	r, or J for	trust suc	ee, l	key e lividu	mpl	oyee, or highest compensa	ated		3	100	x
4 For any individual listed on line organization and related organ	e 1a, is the sum	of re	port	able	com	pens	atio	n and other compensation complete Schedule J for suc	from the ch				
5 Did any person listed on line 1 for services rendered to the or	a receive or acc	rue (	comp	ens	ation	n fron	n an	y unrelated organization or	individual		5	X	х
Section B. Independent Contract		es,	COM	piete	30	ieuu	ie J	tor such person	·		5		
Complete this table for your fix compensation from the organi	ve highest comp	ensa ompe	ited i	nder tion	end for ti	ent c	ontr	ractors that received more that year ending with or with	than \$100,000 of in the organization's tax ye	ear			
	(A) business address								(B) tion of services		Cc	(C) mpensa	bon
Martin & Gifford, PI Winston Salem		: 2	71		301	. N		in Street, Suite Legal Consult	e 2200			181	.,585
											_		
					-								
				-							_		
2 Total number of independent of	contractors (incl	udıng	but	not	imite	ed to	thos	se listed above) who				•	

received more than \$100,000 of compensation from the organization >

Part VII Section A. Officers	, Directors, Tru	stee	s, K	ey E	mpl	oyee	s, a	nd Highest Compensated	Employees (continued)				
(A) Name and title	(B) Average hours per week (describe hours for	off	x, unici icer a:	Pos check ess pe nd a d	rson I	than o	an e)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	соп	(F) Estimated amount of other compensation from the		
	related organizations in Schedule O)	Individual trustee or director	nstitutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)		an	anizatior d related anization	1	
(15) John W Dowdy Director	2.00	х						0	0			0	
(16) Steven R Dozier Director	2.00	х						0	0			0	
(17) Peter T Chenery Director	2.00	x						0	0			0	
(18) Adam Chesson Director	2.00	x						0	0			0	
(19) Theresa T Clark Director	2.00	x						0	0			0	
(20) Kelly K Cobb Director	2.00	x						0	0			0	
(21) Susan S Duncan Director	2.00	x						0	0			0	
(22) Timothy Ertzberg	ger 2.00	x						0	0			0	
(23)Donna J Conner Director	2.00	х						0	0			0	
(24) Connie M Corey Director	2.00	х						0	0			0	
(25)R Stewart S Couc Director	2.00	х						0	0	····		0	
1b Sub-total c Total from continuation she	ets to Part VII, S	Secti	ion /	4			<b>&gt;</b>						
d Total (add lines 1b and 1c)  Total number of individuals (in reportable compensation from	_		d to	thos	e lis	ted a	bov	e) who received more than	\$100,000 in				
3 Did the organization list any fo			r, or	trust	ee, l	key e	mpl	oyee, or highest compensa	ated		Ye	s No	
employee on line 1a? If "Yes," 4 For any individual listed on line organization and related organ	complete Scheen to the sum	dule of re	J for	suc able	h ind	lividu ipens	ial satio	n and other compensation	from the		3		
individual  5 Did any person listed on line 1 for services rendered to the or	la receive or acc rganization? If "Y	rue ( es,"	com	pens iplete	atior	n fror hedu	n an le J	y unrelated organization or for such person	ndıvıdual		5		
Section B. Independent Contract	tors												
Complete this table for your five compensation from the organical compensation from the organical compensation.	zation Report c	ensa omp	ited ensa	inde ition	pend for t	lent o	contr elenc	<u>far year ending with or with</u>	ıın the organızation's tax ye	ear T	lõ	<u>,,                                    </u>	
Name and	(A) business address						-	Descrip	(B) tion of services		Compe	nsation	
								<del></del>				<del></del>	
							-						
												· · · · · · · · · · · · · · · · · · ·	
2 Total number of independent received more than \$100,000								se listed above) who					
DAA		01		<u> </u>					<del></del>		Form 9	90 (2011)	

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Part VII Section A. Officers	, Directors, Tru	stee	s, K	ey E	mpl	oyee	s, a	nd Highest Compensated	Employees (continued)				
(A) Name and title	Name and title Average hours per week describe hours for						an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)		(F) Estima amour othe compen from	ited it of er sation	
	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(WZ 1035WIGC)		organiz and rel organiza	ation ated	
(15)Michael R Daveny Director	2.00	x						0	0				
(16) David W Cross Director	2.00	x						0	0				0
(17) Steina L De Andi Director	ade 2.00	x						0	0				0
(18) Robert L Fowler Director	2.00	x						0	0				0
(19) David M Desilva Director	2.00	x						0					0
(20) Pamela G Dickers Director	2.00	х						0	0				0
(21) Harriette H Dogo Director	2.00	x				_		0	0	<u>_</u>			0
(22) Laurie A Donofri	2.00	x						0	0	<u></u>			0
(23) Janice L Durham Director	2.00	x						0	0	<u></u>			0
(24)Byron G East Director	2.00	x	ļ 					0	0				0
(25) Gay Elmore Director	2.00	x						_ 0	0	<u> </u>			0
1b Sub-total c Total from continuation she d Total (add lines 1b and 1c)	ets to Part VII,	Secti	ion A	4			<b>&gt;</b>						
Total number of individuals (in reportable compensation from			d to	thos	e lis	ted a	bov	e) who received more than	\$100,000 in				
3 Did the organization list any fo			r. or	trust	ee. I	key e	emple	oyee, or highest compensa	ated			Yes	No
employee on line 1a? If "Yes," 4 For any individual listed on line organization and related organ	' complete Sche e 1a, is the sum	dule of re	J for	suc able	h inc	dividu ipens	ial satio	n and other compensation	from the		3		
individual  5 Did any person listed on line 1 for services rendered to the or	la receive or acc	rue (	com	pens	atıor	n fror	n an	y unrelated organization or			<u>4</u> 5		
Section B. Independent Contract	tors								than \$100,000 of				
compensation from the organi	ization. Report c (A) business address	omp	ensa	ition	for t	he ca	alend	dar year ending with or with	nin the organization's tax ye  (B)  thon of services	ar		(C)	han
Name and	ousiness address							Descrip	uon or services		<u>u</u>	препза	uon
				_							_		
2 Total number of independent of received more than \$100,000	•	_						se listed above) who				· · · · · · · · · · · · · · · · · · ·	•

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Form 990 (2011) NOI CII CAI								nd Highest Compensated					aye (
Part VII Section A. Officers  (A)  Name and title	(B) Average hours per week (describe	(de	o not o	Pos check ess pe	C) sition more erson	than o	ne an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	c	(F) Estima amoun othe ompens	ted t of r ation	
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)		from t organiz: and reli organiza	ation ated	
(15) Kimberly K Endre	2.00	x					_	0	0				0
(16) Asa M Fleming				ļ —	Ī								-
Director	2.00	X			<u> </u>			0	0				C
(17)Marshall L Gay Director	2.00	x			<u> </u>			0	0				C
(18) Thomas A Gongawa							ŀ						,
Director (19) Lewis E Grubbs	2.00	X		-	╁		<u> </u>	0	0				C
Director	2.00	x						0	0				C
(20) Judy Hardy	2.00_			$\vdash$	T								
Director	2.00	X						0	0				
(21) Joy M Harsen Director	2.00	x						0	o				C
(22) Amy L Hedgecock	2.00	<del>  ^</del>	$t^-$	$\vdash$		╁┈	<del>                                     </del>						
Director	2.00	X						0	0				
(23) Grayson Hodge													
Director	2.00	X	<u> </u>	-	$\vdash$	-		0	0				
(24) Peter A Frandano Director	2.00	x						0	o				C
(25) Jennifer L Front		1	ļ		t	<del>                                     </del>	<del>                                     </del>						
Director	2.00	x						0	0				<u> </u>
1b Sub-total													
c Total from continuation she	ets to Part VII,	Sect	ion A	A			<b>&gt;</b>				-		
d Total (add lines 1b and 1c)  2 Total number of individuals (in	icluding but not	limite	ed to	thos	se lis	sted a	boy	e) who received more than	\$100.000 in				
reportable compensation from	_												
										í		Yes	No
3 Did the organization list any for employee on line 1a? If "Yes,"	ormer officer, di	recto	r, or	trus	tee,	key e	empi	loyee, or highest compensa	ated		3		
For any individual listed on line organization and related organization.	e 1a, is the sum	of re	port	able	con	npens	satio	on and other compensation complete Schedule J for su	from the ch				
individual											4		
5 Did any person listed on line 1 for services rendered to the or	la receive or acc rganization? If "\	crue Yes,"	com	pens iplet	e Sc	n trot chedu	m ar ile J	for such person	r individual		5		
Section B. Independent Contract	tors												
Complete this table for your five compensation from the organical compensation from the organical compensation.	zation Report of	ensa comp	ated ensa	ınde atıon	pend for t	dent o	cont alen	<u>dar year ending with or with</u>	<u>iin the organization's tax ye</u>	ear			
Name and	(A) business address							Descrip	(B) ution of services		Co	(C) mpensa	tion
											·		
							<del> </del>		<del></del>				
						-1	╀╌						
	<u>.</u>						_		<del></del>				
2 Total number of independent								se listed above) who					
received more than \$100,000	of compensatio	n fro	m th	e or	gani	zatior	1 🕨						

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Part VII Section A. Officers	, Directors, Tru	stee	s, K	ey E	mpl	oyee	s, a	nd Highest Compensated	Employees (continued)				
(A) Name and title	(B) Average hours per week (describe hours for	bo off	x, unli	Pos check ess pe nd a c	erson	than o	ee)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	ļ	(F) Estima amour othe compen from	ated nt of er sation the	
	related organizations in Schedule O)	Individual trustee or director	nstitutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)		•	organiz	ated	
(15) Ashley B Garner Director	2.00	x		_				0	0				
(16) Morty Jayson		<del> </del>		_	İ			<del>-</del>					
Dierctor	2.00	x	L		L_			0	0				
(17) Kevin M Green		l											_
Director (18) William M Guill	2.00	X			-	$\vdash$	-	0	0				
Director	2.00	$ _{\mathbf{x}}$				ļ		0	o				(
(19) Carlton L Jones	1 2.00	<u> </u>		-		<del> </del>							
Director	2.00	x			Ì			0	0				(
(20) Dawn S Kilby				-									
Director	2.00	X		<u> </u>	<u> </u>	_	<u> </u>	0	0	<u> </u>			
(21) Amy Hahn	2 00	l 🐷			1			o	o				c
Director (22) Cindy Laton	2.00	X	╁	<del> </del>	├	_							
Director	2.00	x						0	o	Í			C
(23) Clark F Hockenby													
Director	2.00	X		<u>L</u>		ļ.,_		0	0				
(24) Thompson D Litch				ļ									,
Director (25) Ann S Holtzmulle	2.00	X	<del> </del>	├-	├	$\vdash$		0	0	<del></del>			
Director	2.00	$ \mathbf{x} $	1					0	o	ĺ			C
1b Sub-total				_	٠		<b></b>						
c Total from continuation she	ets to Part VII,	Sect	ion /	4			<b>&gt;</b>						
d Total (add lines 1b and 1c)							<u> </u>	<u> </u>		<u></u>			
2 Total number of individuals (in	-		ed to	thos	se lis	ited a	abov	e) who received more than	\$100,000 in				
reportable compensation from	the organization							<del></del>				Yes	No
3 Did the organization list any fo	ormer officer, dır	recto	r, or	trus	tee,	key e	empl	loyee, or highest compensa	ated	1			1
employee on line 1a? If "Yes,"									e. u.	}	3_	ļ	<del> </del>
4 For any individual listed on lin organization and related organ													
indıvıdual	•						•	•			4		ļ
5 Did any person listed on line of for services rendered to the or									' Individual		5		
Section B. Independent Contract			0011	<u>.p.c.</u>	0.00	11000		101 00011 5010011					
1 Complete this table for your fi													
compensation from the organ		omp	ensa	ition	for t	he ca	alend T			ar		(C)	
Name and	(A) d business address						┼	Descrip	(B) tion of services		Cc	(C) mpensa	tion
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						_	T	<u> </u>	<del>-</del>				
							<u> </u>						
							1			1			
							╀						
	<del> · · · · -</del>						1						
<del></del>							<u> </u>						
2 Total number of independent		-	-					se listed above) who					
received more than \$100,000	of compensation	n froi	m the	e org	janiz	ation	1 <b>▶</b>						

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Form 990 (2011) North Car	colina A	385	<u>ci</u>	<u>.at</u>	<u>ic</u>	n	<u>o£</u>	<u> 56-048</u>	8849			<u>P</u>	age (	
Part VII Section A. Officers	, Directors, Tru	stee	s, K	ey E	mpl	oyee	s, a	nd Highest Compensated	Employees (continued)					
(A) Name and title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(do not check more than one box, unless person is both an officer and a director/trustee)  (do not check more than one box, unless person is both an officer and a director/trustee)  (do not check more than one box, unless person is both an officer and a director/trustee)  (do not check more than one box, unless person is both an officer and a director/trustee)					en ee)	(D) Reportable compensation from the organization (W-2/1099-MISC)	Reportable Reportable compensation from related the organizations (W-2/1099-MISC)			(F) Estimated amount of other compensation from the organization and related organizations		
		•	100			sated								
(15) Eric J Locher Director	2.00	v						0	0					
(16) Ellen J Hough	2.00	X			╀─	<del>                                     </del>	├		<u> </u>					
Director	2.00	x		l				l o	o				C	
(17)N Vernon Luffman				<del>                                     </del>	t-									
Director	2.00	x						0	ol				0	
(18)Bram Luknight														
Director	2.00	X			<u> </u>	L.		0	0					
(19) Tori Humphrey	1	1		ľ	ł								_	
Director	2.00	X		<u> </u>	<u> </u>			0	0				0	
(20) Jeannette R Huss		١.,		Ì		'		,	ا				_	
Director (21) Judith L Johnson	2.00	X	┝	├	-	⊢	-	0	0					
Director	2.00	x	l	l	ł			o	o				0	
(22) Mark Mansfield	2.00	<u> </u>		<del> </del>	╁									
Director	2.00	x					ŀ	o	o				0	
(23) Martin E Jones														
Director	2.00	X	<u> </u>					0	0				0	
(24) Lynnrenee Kessie														
Director	2.00	X	ļ	_	<u> </u>			0	0				0	
(25) Cindy F Martin													_	
Director	2.00	X	Щ.	L	<u> </u>	L	<u> </u>	0	0				0	
1b Sub-total c Total from continuation she	oto to Bart VII	Saati	ion	A										
d Total (add lines 1b and 1c)	ets to rait vii,	5600	10117	•				· · · · · · · · · · · · · · · · · · ·						
2 Total number of individuals (in	cluding but not	imite	ed to	thos	e lis	ted a	bov	e) who received more than	\$100,000 in					
reportable compensation from														
												Yes	No	
3 Did the organization list any fo								oyee, or highest compensa	ated					
employee on line 1a? If "Yes," 4 For any individual listed on lin	complete Sche	dule of re	J foi	r suc ahle	h ind	dividu	ıal sətic	on and other compensation	from the	ŀ	3			
organization and related organ														
Individual											_4			
5 Did any person listed on line 1 for services rendered to the or									Individual	i	5			
Section B. Independent Contract		00,	0011	ipiot	<u> </u>	11000		101 00011 porder.	<del></del>		1			
1 Complete this table for your fir	ve highest comp	ensa	ited	inde	pend	dent o	ont	ractors that received more	than \$100,000 of					
compensation from the organi		omp	ensa	tion	for t	he ca	lene			ar.		(C)		
Name and	(A) business address						Ь.	Descrip	(B) tion of services		Co	(C) mpensa	tion	
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<del></del>							<u> </u>	and the American State of the Control of the Contro		$\longrightarrow$				
2 Total number of independent								se listed above) who						
received more than \$100,000	or compensation	1101	11 111	C UIS	<u>                                      </u>	.αιιΟί								

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Part VII Section A. Officers	s, Directors, Tru	ıstee	s, K	ey E	mpl	oyee	s, a	and Highest Compensated	Employees (continued)				
(A) Name and title	(B) Average hours per week (describe hours for	bo	x, uni	Pos check ess pe nd a c	erson	than c is both or/trust	an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	en com	(F) stimate nount o other ipensat	of tion	
	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(10.2.1000 Million)	org and	enizatio	on ed	
(15) Jennifer Morton Director	2.00	x	-					0	0				
(16) Robert S Kirby Director	2.00	X						0	0				
(17) Dolores S Knuds		† <del></del>		厂	T	T						_	
Director	2.00	X						0	0				C
(18) Teresa R Murray Director	2.00	x						О .	0			_	C
(19) Thomas R Lawing	Jr						İ		_				
Director	2.00	X	<u> </u>	<u> </u>	ļ		<u> </u>	0	0	<u> </u>			C
(20) Patricia L Noble Director	2.00	x						0	0				0
(21) Douglas E Nunna								_					_
Director (22)Lolita A Malave	2.00	X		┢	<del> </del>	-	$\vdash$	0	0	<del> </del>			
Director	2.00	x						0	0			_	C
(23) Mary E Martin		,,											_
Director (24) Melanie M Osbori	2.00	X		<u> </u>		-		0	0'				C
Director	2.00	x		ľ				0	o				0
(25) Mary Ann McCartl		1											
Director	2.00	X	L,	<u> </u>			l	0	0	<u></u>		.,	C
1b Sub-total			_										
c Total from continuation she d Total (add lines 1b and 1c)	ets to Part VII,	Sect	ion i	٩.				<del></del>					
2 Total number of individuals (in	ncluding but not	limite	d to	thos	e lis	ted a	bov	e) who received more than	\$100,000 in				
reportable compensation from	_							·	<u> </u>				
3 Did the organization list any fo	ormer officer, du	recto	r. or	trusi	ee.	kev e	lamı	lovee, or highest compensa	ated		4	⁄es	No
employee on line 1a? If "Yes," 4 For any individual listed on lin	complete Sche	dule	J for	suc	h inc	dividu	ıal	•		_3	3		
organization and related organization											4		ı
5 Did any person listed on line 1									r ındıvıdual				
for services rendered to the or Section B. Independent Contract		<u>res,"</u>	com	plet	e Sc	hedu	le J	for such person			5		
1 Complete this table for your fir		ensa	ited	inde	pend	lent o	conti	ractors that received more	than \$100,000 of				
compensation from the organ	<u>izatıon. Report c</u>	omp	ensa	tion	for t	he ca	lend	<u>dar year ending with or with</u>	nin the organization's tax ye	ar		/C\	
Name and	(A) business address						ļ	Descrip	(B) tuon of services		Comp	(C) pensat	iou
			_										
	<del>_</del>			-			<u> </u>						
							-						
							-						
							<u>L</u>						
2 Total number of independent	contractors (incl	-				ed to	tho	se listed above) who					

omm 990 (2011) North Carolina Association of

Part VII Section A. Officers				_				and Highest Compensated				Page_o
(A) Name and title	(B) Average hours per week (describe	(d bo	o not o	Pos check ess pe	ition more rson i	than o	one i an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)		(F) Estimated amount of other ompensation from the	f
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(**21033*********************************	8	rganizatio	d
(15)Guy McCook Director	2.00	x						0	0			0
(16)April P McDavid Director	2.00	x						0	0			0
(17) Jerry S Panz Director	2.00	x					-	0	0			0
(18) Paul S McGill Director	2.00	x						0	0			0
(19) Karen J McPhaul												0
Director (20)David J Patneauc		X	<u>-</u> -					0	0			
Director (21)Denise E Pilking	7	X					$\vdash$	0	0			0
Director (22) Patrick R Morgan		X						0	0		_	<u>0</u> 0
Director (23) Louis Morrison		X						0	0			0
Director (24) James D Murray	2.00	X						0	0			0
Director (25) David Poorbaugh	2.00	X				-						
Director  1b Sub-total	2.00	X		l	<u>L</u>	L	<u> </u>	0	0		_	0
c Total from continuation she d Total (add lines 1b and 1c)	ets to Part VII,	Sect	ion /	A			<b>▶ ▶</b>			<del> </del>		
Total number of individuals (in reportable compensation from	•		d to	thos	e lis	ted a	abo	ve) who received more than	\$100,000 in	-		
3 Did the organization list any fo			. 0	truet	88	kov s	emr	Novee or highest compens	ated		Y	es No
employee on line 1a? If "Yes," For any individual listed on lin organization and related organization	' complete Sche e 1a, is the sum	dule of re	J for	r suc able	h ind	dividu ipens	ual sati	on and other compensation	from the		3	
individual  Did any person listed on line 1 for services rendered to the or									r ındıvıdual		5	
Section B. Independent Contract  Complete this table for your fire	ve highest comp	ensa	ated	ınde		dent of	con	tractors that received more	than \$100,000 of			
compensation from the organi	(A) business address	omp	ensa	tion	for t	he ca	aler	idar year ending with or with	nin the organization's tax ye (B) otion of services	ear	Comr	(C) Densation
	- OSCINGOS ASAROSO				-							
							İ					
						_						
	<del></del>											
2 Total number of independent received more than \$100,000	•		•					ose listed above) who				
DAA	2. compensation			_ 0,9	112						Form	990 (2011)

Form **990** (2011)

Part VII Section A. Officers								nd Highest Compensated				P	age &
(A) Name and title	(B) Average hours per week (describe hours for	(de	o not o	Pos check ess pe	C) iition more	than o	ne an	(D)  Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)		(F) Estima amoun othe compens	ted t of r ation	
	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2103S-MIGC)		organiza and refa organiza	ation ated	
(15) Chet Oehme Director	2.00	x					<u> </u>	0	0				
(16)Mollie W Owen Director	2.00	x						0	0			-	0
(17) John A Pace Director	2.00	x						0	0				0
(18) Kimberly H Prest Director	2.00	х						0	0				0
(19)Roger A Parham Director	2.00	х						0	0				0
(20) Karen D Parkin Director	2.00	x						0	0				0
(21) Gregory T Payne Director	2.00	x	}		_			0	0				0
(22) Thomas J Rempson Director (23) Marlene G Peele:	2.00	х	_		_			0	0				0
Director (24) Jacqueline P Ric	2.00	X	 	<u> </u>	_	 		0	0				0
Director (25) Henry D Phillips	2.00	x	ļ 					0	0				0
Director  1b Sub-total	2.00	x	<u> </u>		_	<u> </u>		0	0				0
c Total from continuation she d Total (add lines 1b and 1c)	ets to Part VII,	Secti	ion /	A			<b>&gt;</b>			_			
Total number of individuals (in reportable compensation from			d to	thos	e lis	ted a	bov	e) who received more than	\$100,000 in				
3 Did the organization list any fo								oyee, or highest compensa	ated	[		Yes	No
employee on line 1a? If "Yes,"  For any individual listed on lin organization and related organization	e 1a, is the sum	of re	port	able	con	pens	satio				3		
individual  5 Did any person listed on line 1									r individual		5		
for services rendered to the or Section B. Independent Contract  Complete this table for your fi	tors								than \$100,000 of				
compensation from the organ								dar year ending with or with		ar		(C)	
Name and	business address							Descrip	non of services		Co	mpensat	ion
			-		-	_							
2 Total number of independent received more than \$100,000	· · · · · · · · · · · · · · · · · · ·	_	_					se listed above) who					

Part VII Section A. Officers								nd Highest Compensated				<u> </u>	age		
(A) Name and title	(B) Average hours per week (describe	(de bo	o not : x, unli	Pos check ess pe	C) sition more	than o	one an	(D) Reportable compensation from the organization	(E)  Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the		ited it of er sation			
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(VV-2 1035-1VIIGC)		organiz and rel organiza	ation ated			
(15)Teresa J Pitt Director	2.00	x						0	0						
(16) Michael D Rusher Director		x					-	0	0						
(17)Krista H Sands Director	2.00	x		_				0	0			-			
(18) Hilton P Rawling		x						0	0				(		
(19)Linda L Rawls Director															
(20)Randal Siske	Randal Siske											· · · · · · · · · · · · · · · · · · ·			
(21)Bonnie J Smith Director	Bonnie J Smith												(		
(22)Jane Rolfe Director	2.00	x						0	0						
(23) Jane W Smith Director	2.00	x						0	0				(		
(24) James A Smith Director	2.00	x						0	0						
(25)Elizabeth L Seli		x						0	0						
1b Sub-total c Total from continuation she	<del></del>		ion.			<u></u>	<b>&gt;</b>								
d Total (add lines 1b and 1c)							<u> </u>								
2 Total number of individuals (in reportable compensation from			ed to	thos	se lis	sted a	abov	e) who received more than	\$100,000 in						
				4		1						Yes	No		
<ul> <li>3 Did the organization list any for employee on line 1a? If "Yes,"</li> <li>4 For any individual listed on line</li> </ul>	" complete Sche	dule	J fo	rsuc	h in	dividu	Jal				3				
organization and related organization and related organization	nizations greate	r thar	1 \$1	50,00	007	If "Ye	es," (	complete Schedule J for su	ch		4				
5 Did any person listed on line 1 for services rendered to the or									r individual		5				
Section B. Independent Contract	tors								41 0400 000 - f						
Complete this table for your five compensation from the organical compensation.	ization Report of	ensa	ated ensa	inde ation	for t	he ca	cont alen	dar year ending with or with	nin the organization's tax ye	ear.		(6)			
Name and	(A) 1 business address						+	Descrip	(B) ation of services		Cc	(C) impensa	tion		
	·						_								
						-	_								
							-								
						_	-								
								<del></del>							
2 Total number of independent received more than \$100,000	-		_					se listed above) who							

Part VII Section A. Officers								nd Highest Compensated					aye
(A) Name and title	(B) Average hours per week (describe	(di	o not o	Pos check ess pe	c) ation more erson directo	than o is both or/trusti	ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations		Estima amour othe compen	ated nt of er sation	
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)		from organiz and rel organizi	ation lated	
(15) Jose M Serrano Director	2.00	x						0	0				
(16) Amy L Spicuzza		<del> </del> -	-		r								3
Director	2.00	X	_	<u> </u>	<u> </u>			0	0	<u></u>			0
(17) Kerry A Stecher	2 22												_
Director (18) Kathleen Toomey	2.00	X	_	<del> </del>	-		_	0	0				0
Director	2.00	$ \mathbf{x} $		ļ				0	0	l			0
(19) Tom E Smith		<del> </del> -	-		-								
Director	2.00	X			L			0	0	<u> </u>			0
(20)Willie Snow	_							_		]			
Director	2.00	X			<u> </u>			0	0				0
(21) Lowell D Warren Director	2.00	x			1			0	0				0
(22) John B Stroup J		<u>  ^</u>	<del>                                     </del>		-	-							
Director	2.00	x						0	o				0
(23) Kathleen A Sull:													
Director	2.00	X		<u> </u>	_			0	0	<b></b>			0
(24) Stanley H Suther			l										_
Director (25) Kim H Smith	2.00	X	-		├-	-		0	0				0
Director	2.00	x						0	o				0
1b Sub-total	2.00	1	<b>!</b>	1	<u> </u>		<b></b>						
c Total from continuation she	ets to Part VII,	Secti	ion A	Ą			<b>&gt;</b>						
d Total (add lines 1b and 1c)							<u> </u>	<u>.                                    </u>	<u></u>	<u></u>			
2 Total number of individuals (in	-		d to	thos	e lis	ted a	bov	e) who received more than	\$100,000 in				
reportable compensation from	the organization	<u>n</u> ▶	_						<del></del>			Yes	No
3 Did the organization list any fo	ormer officer du	recto.	ror	trust	ee '	kev e	mnl	lovee or highest compensa	ated	[		res	NO
employee on line 1a? If "Yes,"	complete Sche	duie	J for	suc	h ind	Jividu	ıal				3		<u> </u>
4 For any individual listed on line organization and related organ	e 1a, is the sum	of re	port	able	com	pens	satio	on and other compensation	from the				
individual	nzations greater	liiai	ι φι.	,00		1 16	3, 0	complete conedule 5 for 50	OII	[	4	L	<u>L</u>
5 Did any person listed on line 1									rındıvıdual	ŀ	. =		ł
for services rendered to the or Section B. Independent Contract		res,	com	piet	e Sc	neau	ie J	tor such person			5	L	L
Complete this table for your fire.		ensa	ted	ınde	pend	dent o	conti	ractors that received more	than \$100,000 of				
compensation from the organi	zation. Report o	omp	ensa	tion	for t	he ca	alend	dar year ending with or with	nin the organization's tax ye	ar			
Name and	(A) business address							Descrip	(B) tion of services		Cc	(C) mpensa	ition
	<del></del>						⊢						
							l			-			
							_		<del>-</del>				
							ļ						
							├-		<del></del>				
2 Total number of independent	contractors (incl	udınc	but	not	limit	ed to	tho	se listed above) who		$\overline{}$			
received more than \$100,000													

Part VII Section A. Officers	, Directors, Tru	stee	s, K	ey E	mpl	oyee	s, a	nd Highest Compensated	Employees (continued)				age t
(A) Name and title	(B) Average hours per week (describe hours for	bo	k, unle	Pos check ess pe nd a d	rson irecto	than o is both or/truste	an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	co	(F) Estimate amount other impens from the	of ation	
	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated emptoyee	Former	(W-211099-MISC)		0	rganıza ınd rela ganıza	tion ted	
(15) Ronald M Thompso	n 2.00	x						0	0				0
(16) James V Townsend													
Director	2.00	X	<u> </u>	ļ	ļ			0	0				0
(17)Linda J Trevor Director	2.00	x			Ì			o	o				0
(18) John Volpe	2.00_	<b>├</b> ^		<del> </del>			-		0				
Director	2.00	x						0	0	_		_	0
(19) Cynthia Ward													
Director	2.00	X		<u> </u>	ļ	Ш		0	0				0
(20) Deborah A White Director	2.00	x						o	o				0
(21) Sandra Whitehous		<del>                                     </del>		_									
Director	2.00	x			ļ			0	0				0
(22) Deborah Williams	1	,,											^
Director (23) John P Wood	2.00	X						0	0				0
Director	2.00	$ _{\mathbf{x}} $		!				О	o				0
(24) Tom Barton										_			
Treasurer	6.00	x		Х	_	ļ		0	0	_			0
(25) Sandra L O'Conne Director	2.00	x		ļ				o	o				0
1b Sub-total	L			1	<u> </u>	·	<b>&gt;</b>						
c Total from continuation she	ets to Part VII,	Secti	on A	4			<b>&gt;</b>			_			
d Total (add lines 1b and 1c)  2 Total number of individuals (in	soluding but not l	to	<u>d to</u>	thos	o lic	tod a	boy	e) who received more than	\$100,000 m				
reportable compensation from			u 10	tiios	C 113	icu a				_			
3 Did the organization list any fo	rmor officer du	ector	- or	truet	<b>.</b>	kav a	mol	ovee or highest compense	ited	Г	_	Yes	No
employee on line 1a? If "Yes,"	complete Sche	dule .	J for	suc	h inc	lividu	al			-	3		
4 For any individual listed on line organization and related organ	e 1a, is the sum nizations greater	of re than	porta \$15	able 60,00	com	ipens f "Ye	atio s," c	n and other compensation complete Schedule J for su	from the ch				
individual 5 Did any person listed on line 1	a receive or acc		omi	one	atioi	fron	n an	v unrelated organization or	undividual	-	4		
for services rendered to the or											5		
Section B. Independent Contract								<del></del>					
<ol> <li>Complete this table for your five compensation from the organi</li> </ol>	ve highest comp zation Report c	ensa ompe	ted i ensa	nder tion	oend for t	lent c he ca	ontr Ilenc	ractors that received more t dar year ending with or with	than \$100,000 of In the organization's tax ye	аг			
Name and	(A) business address							Descrip	(B) tion of services		Cor	(C) npensat	ion
2 Total number of independent of								se listed above) who					
received more than \$100,000	of compensation	1 fron	n the	org	anız	ation	<u> </u>			L	Form	990	(2011)

Form 990 (2011) North Car								56-048				F	Page_
Part VII Section A. Officers	s, Directors, Tru	stee	s, K	ey E	mpl	oyee	es, a	nd Highest Compensated	Employees (continued)				
(A) Name and title	(B) Average hours per week (describe hours for	off	x, unl	Pos check ess pe nd a c	erson	than o	ee)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	c	(F) Estima amour othe compens	ated nt of er sation	
	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)			organiz and rel organiza	ation lated	
(15) Stephanie G Wall						<del>  -</del>							
President	15.00	X	ļ	X		ļ		0	0	_			
(16) Mary Edna Willia								1					
Imm. Past President (17) Louis Baldwin,	2.00	X	╁	X	╁	┼	┢	0	0				
President-elect	8.00	x		x			ļ	0	o				(
(18) Andrea L Bushne	<del></del>		t	==									
Exec Vice President	40.00			x			L	206,793	0			19,	378
(19) Bryan M Jenkins													
CFO	40.00	ļ	<u> </u>	X	_		ļ	92,623	0			8,	023
(20) Anne Shoemaker	40.00			x			ſ	86,746	o			0	<b>Λ</b> Ε:
(21) Catherine Louis		$\vdash$	╁	╁╾		├		80,740	<u> </u>			<i>,</i>	053
Dir Reg. Affairs	40.00	1		l		x	ŀ	127,573	o			10,	452
(22)													
(23)						<u> </u>			.,,,,,,,,				
(24)							-						
(25)	<del> </del>					-		.,		<del>,</del>			
1b Sub-total	<u>L</u>	Ь.	<b>1</b>		J	<u> </u>	<b></b>	513,735				46,	906
c Total from continuation she	ets to Part VII,	Sect	ion A	Ą			<b>•</b>						
d Total (add lines 1b and 1c)  2 Total number of individuals (in				46.00	a lia	400 0	·bav	a) who recoved more than	\$100,000 in				
2 Total number of individuals (in reportable compensation from	*		ea to	เทอร	e iis	ileu a	DOV	e) who received more than	\$100,000 ki				
Teportable compensation non	The Organization				-							Yes	No
3 Did the organization list any fo								oyee, or highest compensa	ited				
employee on line 1a? If "Yes," 4 For any individual listed on lin								un and other compensation	from the	-	3_		-
organization and related organization	nızations greate	thar	າ \$15	aoie 50,00	0011 1 ?00	f "Ye	sa.iio :S," (	complete Schedule J for su	ch				
ındivıdual										-	4		ļ
5 Did any person listed on line to for services rendered to the or									' individual	Ì	5		
Section B. Independent Contract													
1 Complete this table for your fi	ve highest comp	ensa	ated	inde	pend	lent o	conti	ractors that received more	than \$100,000 of				
compensation from the organ		omp	ensa	tion	for t	ne ca	leng		In the organization's tax ye (B) toon of services	ar		(C) empensa	
Name and	(A) I business address			_			<del> </del>	Descrip	tion of services		<u> </u>	mpeńsa	ition
							L	<del></del>	·				
	<del></del>						-						
2 Total number of independent	contractors (incl	udina	a but	not	lımıt	ed to	tho	se listed above) who		-+			—
received more than \$100,000													

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		(2011) North Carol		Associatio	n or	56-0488849	<u> </u>	Page 9
Pa	rt VI	Statement of Reve	nue	······		/b)	<u> </u>	(D)
	+				(A) Total revenue	(B) Related or exempt function	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
S S		Pada sata di sanggiore				revenue		312, 313, 01 314
in a	1a	Federated campaigns	1a 1b					
٥٤	D	Membership dues	1c				1	
Z.Y	C	Fundraising events	1d				1	
<u> </u>	a	Related organizations	1e					
Sin	e	Government grants (contributions)	'e					
黄	•	All other contributions, gifts, grants, and similar amounts not included above	1f	6,000			1	
	~	Noncash contributions included in lines 1a						
듯	y h	Total. Add lines 1a-1f	· 111.	<b>▶</b> [	6,000		+	
Program Service Revenue Contributions, Gifts, Grants		Total. Add lines 18-11		Busn. Code				<del></del>
enc	2a	Dues & Assessments		900099	4,389,133	4,389,133		
Rev	b	Event & seminar fee	g	900099	191,890	191,890		
<u>:</u>	c	Management services		541900	170,278		170,278	
eΓ	d	Sponsorships		900099	71,207	71,207		
E	e	Exhibitor fees		900099	39,776	39,776		
gra	f	All other program service reve	nue		56,144	56,144		
Pr	g	Total. Add lines 2a-2f		<b></b>	4,918,428			
	3	Investment income (including	dıvıden	ds, interest,				
		and other similar amounts)		▶ [	79,470			79,47 <u>0</u>
	4	Income from investment of tax	(-exemp	ot bond proceeds ▶ │				
	5	Royalties		<u> </u>	80,253	,	80,253	
		(ı) Real		(II) Personal				
	6a	Gross rents						
	b	Less rental exps.						
	С	Rental inc or (loss)						
		Net rental income or (loss) Gross amount from		<b>&gt;</b>				
	'a	cales of assets		(ii) Other				
		other than inventory 1,124	,416				-	
	b	Less cost or other	002	901				
		basis & sales exps 1,188	,586	-901			· ·	
			, 500	-501	-64,487	-64,487	İ	
	ľ	Net gain or (loss) Gross income from fundraising ever	nte [		027207	01,10.		
Other Revenue	oa	(not including \$	21163				4	
Ven		of contributions reported on line 10	, l		-		Ĭ.	
æ		See Part IV, line 18	" a		:			
ЪĒ	۱ ۲	Less: direct expenses	ь					
ŏ		Net income or (loss) from fund	L	events			ĺ	
		Gross income from gaming activity		575.115				
	"	See Part IV, line 19	a		:			
	Ь	Less: direct expenses	ь					
		Net income or (loss) from gar	ning act	ivities				
		Gross sales of inventory, less			=			
	ļ	returns and allowances	a					
	Ь	Less: cost of goods sold	b[		:			
		Net income or (loss) from sale	es of inv	ventory <b>&gt;</b>				
		Miscellaneous Revenue		Busn. Code				
	11a	Insight Magazine Ads		541800			57,133	
	b	Facility Rental		532000	3,680		3,680	
	С					<b> </b>		
	ď	All other revenue		<u> </u>				
	1			<b>&gt;</b>	60,813		311,344	79,470
	12	Total revenue. See instruction	ns	<u> </u>	5,080,477	4,003,003	211/244	Form <b>990</b> (2011)

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

- cqui	red to complete columns (B), (C), and (D)  Check if Schedule O contains a response	to any question in this Part	IX		
Do	not include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and			11	
	organizations in the U.S. See Part IV, line 21	10,050	10,050		
2	Grants and other assistance to individuals in				
	the U S. See Part IV, line 22			` t	
3	Grants and other assistance to governments,				
	organizations, and individuals outside the			1	
	U.S See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	396,452	396,452		
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and	1			
_	persons described in section 4958(c)(3)(B)	1 100 770	1 100 770		
7	Other salaries and wages	1,120,770	1,120,770		
8	Pension plan accruals and contributions (include	22,357	22 257		
0	section 401(k) and 403(b) employer contributions)	147,837	22,357 147,837		
9 10	Other employee benefits Payroll taxes	113,612	113,612		
		113,012	113,012	<del></del>	
11 a	Fees for services (non-employees):  Management				
	Legal	189,806	189,806		
C	Accounting	20,152	20,152		
d	Lobbying				<del></del>
e	Professional fundraising services See Part IV, line 17				<del></del>
f	Investment management fees	21,656	21,656		
g	Other	10,709	10,709		
12	Advertising and promotion	· · · · · · · · · · · · · · · · · · ·			
13	Office expenses	183,647	183,647		
14	Information technology	551,597	551,597		
15	Royalties				
16	Occupancy	156,115	156,115		
17	Travel	182,502	182,502		
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	300,435	300,435		
20	Interest	7,088	7,088		<del>- ·</del>
21	Payments to affiliates	227,722	227,722		
22	Depreciation, depletion, and amortization	97,828	97,828		
23	Insurance	8,530	8,530		
24	Other expenses Itemize expenses not covered	•			
	above (List miscellaneous expenses in line 24e If			ļ	
	line 24e amount exceeds 10% of line 25, column				
_	(A) amount, list line 24e expenses on Schedule O.) Uncollectible receivable	791,710	791,710		
a h	Issue advocacy	235,464	235,464	<del></del>	
b c	PAC admin expense	21,811	21,811		
d	Staff development	17,821	17,821		<del></del>
	All other expenses	115,121	115,121		
25	· · · · · · · · · · · · · · · · · · ·	4,950,792	4,950,792	0	0
26	Joint costs. Complete this line only if the		-		
	organization reported in column (B) joint costs				
	from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if				
	following SOP 98-2 (ASC 958-720)				5 990 (2044)

Pa	art X	Balance Sheet	<del></del>		
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest bearing	400	1	400
ı	2	Savings and temporary cash investments	3,673,273	2	3,844,639
1	3	Pledges and grants receivable, net		3	
- [	4	Accounts receivable, net	220,322	4	108,004
	5	Receivables from current and former officers, directors, trustees, key			
		employees, and highest compensated employees. Complete Part II of			
		Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section		-	
		4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing		1	
		employers and sponsoring organizations of section 501(c)(9) voluntary			
ta		employees' beneficiary organizations (see instructions)		6	
Assets	7	Notes and loans receivable, net	621,135	7	
۲	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges	188,984	9	74,472
	10a	Land, buildings, and equipment cost or		-	
		other basis. Complete Part VI of Schedule D 10a 3,174,7			
	b	Less: accumulated depreciation 10b 1,225,4			1,949,285
	11	Investments—publicly traded securities	2,629,991	11	2,416,766
	12	Investments—other securities. See Part IV, line 11		12	
	13	Investments—program-related. See Part IV, line 11	4,000	13	43,000
	14	Intangible assets	5,333	14	4,667
	15	Other assets. See Part IV, line 11		15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)	9,375,089	16	8,441,233
	17	Accounts payable and accrued expenses	28,355		60,037
	18	Grants payable		18	405 050
	19	Deferred revenue	699,787	19	497,859
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
es	22	Payables to current and former officers, directors, trustees, key			
Liabilities		employees, highest compensated employees, and disqualified persons	•		
iab.		Complete Part II of Schedule L		22	
_	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X	956,400	25	124,300
		of Schedule D	1,684,542		682,196
	26	Total liabilities. Add lines 17 through 25	1,004,542	20	002,130
S		Organizations that follow SFAS 117, check here ►X and complete			
nce		lines 27 through 29, and lines 33 and 34.	7,690,547	27	7,759,037
ala	27	Unrestricted net assets	,,030,31,	28	7,733,037
8	28 29	Temporarily restricted net assets  Permanently restricted net assets	-	29	
Ë	29	Organizations that do not follow SFAS 117, check here ▶ and			
2		complete lines 30 through 34.			
ts (	30	Capital stock or trust principal, or current funds		30	
SSE	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated income, or other funds		32	
	JZ	Actained carnings, endowniert, accumulated moonie, or other rands	7 600 547		7,759,037
ž	33	Total net assets or fund balances	7,690,547	33	1,133,031

orn	990 (2011) North Carolina Association of 56-0488849			Pag	ge 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1 1	5,08		
2	Total expenses (must equal Part IX, column (A), line 25)	2	4,95		
3	Revenue less expenses. Subtract line 2 from line 1	3			685
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	7,69		
5	Other changes in net assets or fund balances (explain in Schedule O)	5		51,	<u> 195</u>
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33,	1 1			
	column (B))	6	7,7	59,	<u>037</u>
Ρź	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII		···-		┸┸
			f	Yes	No
1	Accounting method used to prepare the Form 990				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in				
	Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
b	Were the organization's financial statements audited by an independent accountant?		2b	_X_	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight				
	of the audit, review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in				
	Schedule O.				
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were				
	issued on a separate basis, consolidated basis, or both				
	Separate basis X Consolidated basis Both consolidated and separate basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in				
	the Single Audit Act and OMB Circular A-133?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the				
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		<u> </u>
			For	m <b>99</b> (	<b>)</b> (2011)

#### **SCHEDULE C** (Form 990 or 990-EZ)

### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

Open to Public Inspection

Employer Identification number

Department of the Treasury Internal Revenue Service

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

• Section 501(c)(3) organizations. Complete Parts I-A and B. Do not complete Part I-C.

North Carolina Association of

- Section 501(c) (other than section 501(c)(3)) organizations Complete Part I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only

#### If the organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III

	Realtors inc			56-04888	
Par	t I-A Complete if the organization is exem	pt under section 501(c	) or is a secti	on 527 organizatio	on.
1	Provide a description of the organization's direct and indire	ct political campaign activities	in Part IV		
2	Political expenditures			▶ \$	
3	Volunteer hours				
Pai	t I-B Complete if the organization is exem	pt under section 501(c	)(3).		
1	Enter the amount of any excise tax incurred by the organization	ation under section 4955		▶ \$	
2	Enter the amount of any excise tax incurred by organization	n managers under section 495	55	<b>▶</b> \$	
3	If the organization incurred a section 4955 tax, did it file Fo	rm 4720 for this year?			Yes No
4a	Was a correction made?				Yes No
b	If "Yes," describe in Part IV.				
Pa	t I-C Complete if the organization is exem	pt under section 501(c	), except sect	ion 501(c)(3).	
1	Enter the amount directly expended by the filing organization	on for section 527 exempt fund	ction		
	activities			▶ \$	
2	Enter the amount of the filing organization's funds contribut	ted to other organizations for s	ection		
	527 exempt function activities			▶ \$	
3	Total exempt function expenditures. Add lines 1 and 2. Ent	er here and on Form 1120-PC	L,		
	line 17b			▶ \$	
4	Did the filing organization file Form 1120-POL for this year	?			Yes No
5	Enter the names, addresses and employer identification nu	ımber (EIN) of all section 527	political organizati	ons to which the filing	
	organization made payments For each organization listed,				
	the amount of political contributions received that were pro-	mptly and directly delivered to	a separate politic	al organization, such	
	as a separate segregated fund or a political action committee	ee (PAC) If additional space	s needed, provide	information in Part IV	
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
				filing organization's	contributions received and
				funds If none, enter -0-	promptly and directly delivered to a separate
					political organization If
					none, enter -0-
(1)					
(2)					
(3)					
(4)					
					_
(5)					
_					
(6)					
			<u></u>		
For Pa	perwork Reduction Act Notice, see the Instructions for Form 990 or 990-E2	2.		Schedule C	(Form 990 or 990-EZ) 2011

Sch	nedule C (Form 990 or 990-EZ) 2011 North	Carolina A	Association	of	56-0488849	Page 2
	Part II-A Complete if the organia	zation is exemp	t under section 5	01(c)(3) and	filed Form 5768 (ele	ection under
-	section 501(h)).	•				
Ā	Check ▶ ☐ if the filing organization	on belongs to an	affiliated group (a	nd list in Part	IV each affiliated gro	oup member's
	name, address, EIN,					
В						
_		bying Expendit			(a) Filing	(b) Affiliated
	(The term "expenditures" i				organization's totals	group totals
1	1a Total lobbying expenditures to influence pu	ublic opinion (grass r	oots lobbying)	<u> </u>		
	b Total lobbying expenditures to influence a	legislative body (dire	ect lobbying)			
	c Total lobbying expenditures (add lines 1a	and 1b)				
	d Other exempt purpose expenditures					
	e Total exempt purpose expenditures (add li	nes 1c and 1d)		<u></u>		
	f Lobbying nontaxable amount Enter the ar	nount from the follow	ving table in both			
	columns					
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxal	ble amount is:			
	Not over \$500,000	20% of the amount on la	ne 1e		[	
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	ne excess over \$500,000			
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	ne excess over \$1,000,000		-	
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	e excess over \$1,500,000	i	į	
_	Over \$17,000,000	\$1,000,000				
	g Grassroots nontaxable amount (enter 25%	of line 1f)		<u> </u>		
	h Subtract line 1g from line 1a. If zero or les	s, enter -0-		<u> </u>		
	i Subtract line 1f from line 1c. If zero or less			L		
	j If there is an amount other than zero on en	ther line 1h or line 1i	, did the organization f	ile Form 4720		
	reporting section 4911 tax for this year?					Yes No
		4-Year Averagi	ng Period Under	Section 501(	h)	
	(Some organizations tha	t made a section	n 501(h) election	do not have	to complete all of t	the five
			tructions for line			
	LODI	ying Expenditu	res During 4-Yea	ir Averaging	Period	
	Calendar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) Total
-:	2a Lobbying nontaxable amount					
	b Lobbying ceiling amount (150% of line 2a, column(e))					
	c Total lobbying expenditures					
_	d Grassroots nontaxable amount					
	e Grassroots ceiling amount (150% of line 2d, column (e))					
	f Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2011

Schedule C (Form 990 or 990-EZ) 2011 North Carolina Association of	56-0488	849	ı			Page \$
Part II-B Complete if the organization is exempt under section 501(c)(3 (election under section 501(h)).	) and has NOT filed	Forn	n 5768			
Control War was a state of the	(i	1)		(b	)	
For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed descri of the lobbying activity.	Yes	No	,	٩mo	unt	
1 During the year, did the filing organization attempt to influence foreign, national, state or local		,		******		
legislation, including any attempt to influence public opinion on a legislative matter or		1				
referendum, through the use of						
a Volunteers?						
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)	?					
c Media advertisements?						
d Mailings to members, legislators, or the public?						
e Publications, or published or broadcast statements?						
f Grants to other organizations for lobbying purposes?						
g Direct contact with legislators, their staffs, government officials, or a legislative body?						
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?						
i Other activities?						
j Total. Add lines 1c through 1i						
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?						
b If "Yes," enter the amount of any tax incurred under section 4912		1	l			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912		3				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?						
Part III-A Complete if the organization is exempt under section 501(c)(4)	), section 501(c)(5),	or se	ection			
501(c)(6).						
			_		Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?			L	1_		X
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?			L	2		X
3 Did the organization agree to carry over lobbying and political expenditures from the prior year				3	<u> </u>	X
Part III-B Complete if the organization is exempt under section 501(c)(4) 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are and				lin	e 3, i	S
answered "Yes."					2.1	<u> </u>
1 Dues, assessments and similar amounts from members	_	1_	<u>4</u>	<u>, 3</u>	21,	045
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of	f					
political expenses for which the section 527(f) tax was paid).		. 1	1			

2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of		
	political expenses for which the section 527(f) tax was paid).	=	
а	Current year	2a	360,264
b	Carryover from last year	2b	
С	Total	2c	360,264
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	475,381
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the		
	excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying		
	and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	-115,117

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5; Part II-A, and Part II-B, line

1. Also, complete this part for any additional information.

Schedule C (Form 990 or 990-EZ) 2011

North Carolina Association of

56-0488849

Page 4

Part IV Supplemental Information (continued)

#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions.

OMB No 1545-0047 2011 Open to Public Inspection

	of the organization		Employer identification number
	orth Carolina Association of		
	ealtors Inc		56-0488849
	Organizations Maintaining Donor Advised Fundamental Organization answered "Yes" to Form 990, Part IV		Accounts. Complete if the
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year	<u> </u>	L
5	Did the organization inform all donors and donor advisors in writing that	t the assets held in donor advised	
	funds are the organization's property, subject to the organization's excl	usive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor advisors in	writing that grant funds can be used	
	only for charitable purposes and not for the benefit of the donor or donor	or advisor, or for any other purpose	
	conferring impermissible private benefit?		Yes No
	conservation Easements. Complete if the orga		1 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization (check		
	Preservation of land for public use (e.g., recreation or education)	Preservation of an historically in	
	Protection of natural habitat	Preservation of a certified histor	ric structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified conse	rvation contribution in the form of a cons	servation
	easement on the last day of the tax year.		
			Held at the End of the Tax Year
	Total number of conservation easements		2a
b			2b
C	Number of conservation easements on a certified historic structure incl		2c
a	Number of conservation easements included in (c) acquired after 8/17/	ue, and not on a	
•	historic structure listed in the National Register	tion we had not form in atod by the arragin	2d
3	Number of conservation easements modified, transferred, released, ex	linguished, or terminated by the organiz	ation during the
4	tax year	acated <b>&gt;</b>	
4 5	Number of states where property subject to conservation easement is linear Does the organization have a written policy regarding the periodic mon		
3	violations, and enforcement of the conservation easements it holds?	toring, inspection, nationing of	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforcement	cing conservation easements during the	
J	b	sing conservation casements during the	you
7	Amount of expenses incurred in monitoring, inspecting, and enforcing	conservation easements during the year	
	S	soncervation eacontonic caring the year	
8	Does each conservation easement reported on line 2(d) above satisfy	the requirements of section 170(h)(4)(B)	1
_	(i) and section 170(h)(4)(B)(ii)?		☐ Yes ☐ No
9	In Part XIV, describe how the organization reports conservation easem	ents in its revenue and expense statem	ent, and
	balance sheet, and include, if applicable, the text of the footnote to the		
	organization's accounting for conservation easements.		
Pa	Organizations Maintaining Collections of Art, Complete if the organization answered "Yes" to F	Historical Treasures, or Other	Similar Assets.
1-	If the organization elected, as permitted under SFAS 116 (ASC 958), n		I halance sheet
Ia	works of art, historical treasures, or other similar assets held for public		
	public service, provide, in Part XIV, the text of the footnote to its finance		
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to		
~	works of art, historical treasures, or other similar assets held for public	·	
	public service, provide the following amounts relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		<b>▶</b> \$
	(ii) Assets included in Form 990, Part X		<b>▶</b> \$
2	If the organization received or held works of art, historical treasures, or	other similar assets for financial gain, p	rovide the
	following amounts required to be reported under SFAS 116 (ASC 958)		
а	Revenues included in Form 990, Part VIII, line 1	_	<b>▶</b> \$
	Assets included in Form 990, Part X		\$
	Paperwork Reduction Act Notice, see the Instructions for Form 990.		Schedule D (Form 990) 2011

<u>Sche</u>		rolina Ass					488849	Page <b>2</b>
Pa	rt 訓 Organizations Maintainii	ng Collections of	f Art, H	<u>istorical Tr</u>	reasures, c	or Othe	<u>r Similar Asse</u>	ts (continued)
3	Using the organization's acquisition, access collection items (check all that apply)	sion, and other record	ls, check	any of the foll	lowing that ar	e a signifi	cant use of its	
а	Public exhibition	d ☐	Loan or	exchange pro	grams			
b	Scholarly research	e 🗂	Other	J , ,	-			
С	Preservation for future generations	<u> </u>						
4	Provide a description of the organization's	collections and explai	n how the	ev further the o	organization's	exempt i	ourpose in Part	
•	XIV			,	<b>3</b>			
5	During the year, did the organization solicit	or receive donations	of art his	storical treasur	res or other s	simılar		
	assets to be sold to raise funds rather than							☐ Yes ☐ No
Pá	ert IV Escrow and Custodial A	rrangements. Co	mplete	if the organ	nization ans	swered '	'Yes" to Form 9	
	line 9, or reported an amo							,,
1a	Is the organization an agent, trustee, custo				r other asset	s not		
14	included on Form 990, Part X?	dian of other interme-	alary tor c		or other asset	3 1101		☐ Yes ☐ No
_		IV and complete the f	ollowana t	abla				☐ 163 ☐ 110
U	If "Yes," explain the arrangement in Part X	iv and complete the h	bilowing t	abie.				Amount
_	Decision belows						4.5	7 iiiodiit
	Beginning balance						1c	
	Additions during the year						1d	<u> </u>
е	Distributions during the year						1e	·····
f	Ending balance							<del></del>
	Did the organization include an amount on		e 21?					Yes No
	If "Yes," explain the arrangement in Part X			1 (13			5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
Pa	art V Endowment Funds. Com		Ĭ					
		(a) Current year	(t	) Prior year	(c) Two yea	rs back	(d) Three years back	(e) Four years back
1a	Beginning of year balance		<b>↓</b>		ļ. <u></u>			
b	Contributions		ļ					
С	Net investment earnings, gains, and							
	losses		<u> </u>					
d	Grants or scholarships		<u> </u>					
е	Other expenditures for facilities and							
	programs		<u></u>					
f	Administrative expenses							
g	End of year balance							.,
2	Provide the estimated percentage of the c	urrent year end baland	ce (line 1	a, column (a))	held as		•	
а	Board designated or quasi-endowment	%						
	Permanent endowment ▶ %	, 0						
С	Temporarily restricted endowment ▶	%						
	The percentages in lines 2a, 2b, and 2c sh	ould equal 100%						
3a	Are there endowment funds not in the pos	•	ation that	are held and	administered	for the		
	organization by:							Yes No
	(i) unrelated organizations							3a(i)
	(ii) related organizations							3a(ii)
h	If "Yes" to 3a(ii), are the related organization	one listed as required	on Schen	fule R2				3b
A	Describe in Part XIV the intended uses of	•						
<u>7</u>	art VI Land, Buildings, and Eq				a 10			
X	Description of property	(a) Cost or other		(b) Cost or o		(c) A	Accumulated	(d) Book value
	Dood profit of property	(investment		(oth			preciation	• •
4.	Land	(	•		90,904			290,904
					48,077		549,069	1,599,008
	Buildings			2,1	20,011		227000	2,337,000
	Leasehold improvements			7	23,852		672,954	50,898
	Equipment				11,918		3,443	8,475
	Other	t oqual Farm 000 D	rt V radio				3,333	1,949,285
1 Ota	II. Add lines 1a through 1e. (Column (d) mus	stequal Form 990, Pa	ILA, COIU	mir (b), line 10	J(G) )			1,2 <del>1</del> 2,403

Schedule D (Fo			56-0488849	Page 3
Part VII	Investments—Other Securities. See Form		· · · · · · · · · · · · · · · · · · ·	
	(a) Description of secunty or category  (including name of security)	(b) Book value	(c) Method of valuation  Cost or end-of-year market valuation	ne
(1) Financial d	lenvatives			
	ld equity interests			
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)		~		
(G)				
(H) (l)				
	n (b) must equal Form 990, Part X, col. (B) line 12.)	<b>•</b>		
Part VIII	Investments—Program Related. See Form	. :	<u> </u>	
	(a) Description of investment type	(b) Book value	(c) Method of valuation	
			Cost or end-of-year market value	ne
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
				<del></del>
<u>(9)</u>	_ ,			
(10)			<del></del>	
	(b) must equal Form 990, Part X, col (B) line 13)	<u> </u>	<u> </u>	
Part IX	Other Assets. See Form 990, Part X, line 15		(b)	Book value
(1)	(a) Description		(5)	BOOK VALIDO
(1)				
(3)				
(4)	<del></del>			
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
	n (b) must equal Form 990, Part X, col. (B) line 15)		<b>&gt;</b>	
Part X	Other Liabilities. See Form 990, Part X, line			······
<u>1</u>	(a) Description of liability	(b) Book value	-	
	income taxes	124 300		
	line of credit	124,300		
(3)			4	
(4)				
(5)			-	
(6)			•	
<u>(7)</u> <u>(8)</u>			1	
(9)			1	
(10)			1	
(11)			1	
	n (b) must equal Form 990, Part X, col. (B) line 25.)	<b>▶</b> 124,300		
	C 740) Footnote In Part XIV, provide the text of the footn			
	liability for uncertain tax positions under FIN 48 (ASC 74)		····	

Sche	dule D (Form 990) 2011 North Carolina Association of	_	56-048884	9	Page <b>4</b>
Pa	Reconciliation of Change in Net Assets from Form 990 to	Audite	ed Financial Statem	ents	
1	Total revenue (Form 990, Part VIII, column (A), line 12)			1	
2	Total expenses (Form 990, Part IX, column (A), line 25)			2	
3	Excess or (deficit) for the year. Subtract line 2 from line 1			3_	
4	Net unrealized gains (losses) on investments			4	
5	Donated services and use of facilities			5	
6	Investment expenses			6	
7	Prior period adjustments			7	
8	Other (Describe in Part XIV )			8	
9	Total adjustments (net). Add lines 4 through 8			9	
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9			_10	
Pa	rt XII Reconciliation of Revenue per Audited Financial Stateme	<u>nts Wi</u>	th Revenue per Ret	turn	
1	Total revenue, gains, and other support per audited financial statements			1	····
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			]	
а	Net unrealized gains on investments	2a			
b	Donated services and use of facilities	2b		1	
С	Recoveries of prior year grants	2c	: <u></u> -		
d	Other (Describe in Part XIV )	2d		1	
е	Add lines 2a through 2d			2e	
3	Subtract line 2e from line 1			3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIV.)	4b			
C	Add lines 4a and 4b			4c	
5				5	
Pa	rt XIII Reconciliation of Expenses per Audited Financial Stateme	ents W	ith Expenses per F	Retur	<u>n</u>
1	Total expenses and losses per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1		1	
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
С	Other losses	2c		1	
d	Other (Describe in Part XIV )	2d		1	
е	Add lines 2a through 2d			2e	
3	Subtract line 2e from line 1			3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
	Other (Describe in Part XIV)	4b			
С	Add lines 4a and 4b			4c	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)			5	

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4, Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b Also complete this part to provide any additional information.

#### Part X - FIN 48 Footnote

NCAR is exempt from federal and state income taxes under the provisions of Section 501 (c)(6) of the Internal Revenue Code and applicable state tax statutes. NCAR is subject to unrelated business income taxes for royalties received from NCAR Service Corporation and management services provided in excess of related expenses. At December 31, 2011 and 2010, there was a federal net operating loss carryforward of \$238,013 and \$335,617,

Part XIV Supplemental Information (continued)

respectively, and a state net operating loss tax carryforward of \$176,929 and \$274,533, respectively. The net operating loss carryforwards begin to expire in 2025 for federal purposes and 2020 for state purposes.

NCAR's wholly-owned subsidiaries are subject to federal and state corporate income taxes. At December 31, 2011, NCAR Service Corporation had a federal tax liability of \$59. At December 31, 2011 and 2010, the for-profit subsidiaries had federal net operating loss tax carryforwards of \$0 and \$1,420,374, respectively and various state net operating loss tax carryforwards of \$0 and \$1,239,101, respectively. The net operating loss carryforwards begin to expire in 2023 for federal purposes and 2019 for state purposes. The for-profit subsidiaries have not established a deferred income tax asset due to the uncertainty surrounding the realization of such an asset.

The organization's policy is to evaluate all tax positions to identify those that may be considered uncertain. All identified material tax positions are assessed and measured by a "more-likely-than-not" threshold to determine if the benefit of an uncertain tax position should be recognized in the financial statements. For the year ending December 31, 2011, there were no uncertain tax positions.

The tax returns for the organization and its subsidiaries for the years ending 2008 through 2011 are subject to examination by the Internal Revenue Service and the North Carolina Department of Revenue, generally for three years after they are filed.

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**SCHEDULE 1** (Form 990)

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

Open to Public Inspection **201** 

OMB No 1545-0047

ŝ (h) Purpose of grant General support or assistance X Yes to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" non-cash assistance (g) Description of Employer Identification number 56-0488849 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and (f) Method of valuation (book, FMV, appraisal, other) (e) Amount of noncash assistance 10,000 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. (d) Amount of cash grant Enter total number of section 501(c)(3) and government organizations listed in the line 1 table (c) IRC section f applicable ¥0 36-4468109 3 Part II can be duplicated if additional space is needed North Carolina Association General Information on Grants and Assistance (p) EIN the selection criteria used to award the grants or assistance? IL 60611 (a) Name and address of organization Realtors Inc (1) Realtors Relief Foundation 430 N. Michigan Avenue or government Department of the Treasury Internal Revenue Service Name of the organization Chicago Part II Part 1 9 9 8 8 6 2  $\widehat{\mathbb{C}}$ 3

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990) (2011)

Part III

Part III can be duplicated if additional space is needed.

(a	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(e) Method of valuation (book, (f) Description of non-cash assistance FMV, appraisal, other)
_						
2						
, m						
4						
ر د						
ي ص						
7						
Part IV	Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.	plete this part to prov	ide the information r	equired in Part I, line	2, and any other additional	information.

- Procedures for Monitoring the Use of Grant Funds Part I, Line 2 Grants of \$10,000 and less are awarded without being monitored. No grants

were awarded in 2011 that required monitoring.

Schedule I (Form 990) (2011)

### **SCHEDULE J**

(Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990,

Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

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2011

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

North Carolina Association of

Employer identification number 56-0488849

Realtors Inc Questions Regarding Compensation Part I

-			Yes	No
			165	1.0
4.	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
14				
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  Housing allowance or residence for personal use			İ
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments    X   Health or social club dues or initiation fees	٠,		1
	Discretionary spending account  Personal services (e g , maid, chauffeur, chef)		:	
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b	X	<u> </u>
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers,			
	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
3	Indicate which, if any, of the following the filing organization uses to establish the compensation of the			
	organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director. Explain in Part III			
	X Compensation committee X Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		х
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		x
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
Ū	If "Yes" to any of lines 4a–c, list the persons and provide the applicable amounts for each item in Part III	-:-		
	The state of the state of the persons and provide the applicable amounts to seast term in the time			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5–9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
•	compensation contingent on the revenues of:			
•	The organization?	5a		
	Any related organization?	5b		$\vdash$
b	If "Yes" to line 5a or 5b, describe in Part III.	- 00		-
e	·			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
_	compensation contingent on the net earnings of	60		
	The organization?	6a		├─
D	Any related organization?	6b		<del>                                     </del>
_	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed	_		
	payments not described in lines 5 and 6? If "Yes," describe in Part III	_7_		<del> </del>
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			ľ
	ın Part III	_8		ļ
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	_ 9		<u> </u>

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

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Schedule J (Form 990) 2011

North Carolina Association of

Part II. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed 56-0488849

Page 2

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

Note. The sum of columns (B)(i)—(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual. instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

	(B) Breakdown	(B) Breakdown of W-2 and/or 1099-MISC compensation	compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	Service Comments
(A) Name	(i) Base compensation	(ii) Bonus & incentive compensation	(III) Other reportable compensation	other deferred compensation	benefits	(B)(ı)+(D)	reported as deferred in prior Form 990
Andrea L Bushnell	(1) 206,509	0 0	284	3,728	19,215	229,736	0 0
	(n)						
	· (n)		•				
	(1)						
	(E)		•				
	(n) (0)						
	(n)						
	(t)						
	(II) (O)						
	(11)						
	(10)						
	(n)						
	(n)						
	(c) (c)						
16	(1)						

Schedule J (Form 990) 2011

Schedule J (Form 990) 2011

Part III Supplemental Information
Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2011

Open to Public

Inspection

Internal Revenue Service
Name of the organization

North Carolina Association of Realtors Inc

Employer identification number 56-0488849

Form 990, Part VI - Additional Information

Question 15: For the compensation process for the top official, the Administrative committee performs reviews of the Executive Director four times a year. Compensation is determined and adjusted based on outside information related to similar positions.

Form 990, Part VI, Line 11b - Organization's Process to Review Form 990

The organization's 990 is reviewed by the Chief Financial Officer, the

Treasurer and the Executive Vice President prior to submission to the IRS.

Form 990, Part VI, Line 12c - Enforcement of Conflicts Policy

The conflict of interest policy is distributed to all volunteer Officers,
the Executive Committee of the Board of Directors and the Board of

Directors. Signed copies of acknowledgement are returned to the

Association's office for retention. Any item that is noted by any volunteer
as being a potential conflict of interest is reviewed by legal counsel and
then discussed by the leadership team. The leadership team determines the
appropriate steps necessary to alleviate, monitor and deal with conflicts,
such as restricting the actions of persons with a conflict by prohibiting
them from participating in the governing body's deliberation and decisions
for a particular transaction. Staff members who are officers or key
employees are reminded to communicate conflict of interests to the
Association during their annual review process. A written conflict of
interest policy for staff members who are officers or key employees of the
Association is currently in development.

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Schedule O-(Form 990 or 990-EZ) (2011)

Name of the organization

North Carolina Association of

Employer Identification number 56-0488849

Form 990, Part VI, Line 19 - Governing Documents Disclosure Explanation
The organization's bylaws are made available on the organization's website.
The conflict of interest policy is given to all board members and is
available to general membership upon request. Financial statements are
made available to membership upon request. Tax returns are made available
upon request and are also available on a public website.

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SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

North Carolina Association of Name of the organization

Realtors Inc

Part 1

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▶ See separate instructions. ▶ Attach to Form 990.

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Related Organizations and Unrelated Partnerships

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

2011 OMB No 1545-0047

Open to Public Inspection

**Employer Identification number** 

56-0488849

(1)
Direct controlling
entity (e) End-of-year assets (d) Total income (c)
Legal domicile (state
or foreign country) (b) Primary activity (a)Name, address, and EIN of disregarded entity

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) Parti

	(a) Name address and FIN of related organization		(b) Primary activity	(c) egal domorle (state	(d) Exempt Code section	(e) Public chanty status	(f) Direct controlling	(g) Section 512(b)(13)	2(b)(13)
	ימנוס מפני מכני מכני מני שני ביו מני מכני מכני מכני מכני מכני מכני מכני			or foreign country)		(if section 501(c)(3))	entity	Yes	No
Ξ	(1) NC Real Estate Education Foundation	ac							
	4511 Weybridge Lane	56-6065274							
	Greensboro NC 27407		Education	NC	501	7	N/A		×
8	(2) NC Housing Opportunity Foundation								
	4511 Weybridge Lane	45-0530518							
	Greensboro NC 27407		Housing	NC	501	7	N/A		×
ල	(3) NC Homeowners Alliance								
	PO Box 4574	20-4345771							
	Greensboro NC 27404		Advocacy	NC	527		N/A		×
€	(4) NC Realtors Political Action Com								
	4511 Weybridge Lane	56-1061848							
	Greensboro NC 27407		Advocacy	NC	527		N/A		×
9									

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2011

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m 990, Part IV, line 34	(h) (l) (l) (k)  Dispro- Code V—UBI General or Percentage portionable amount in box 20 of managing ownership alloc? Schedule K-1 partner?  (Form 1065)  Yes No		"Yes" to Form 990, Part IV,	(g) (h) Share of Percentage end-of-year assets ownershp	193,979 100.000000			
wered "Yes" to For	Share of end-of- year assets porture alic		zation answered "Y (year.)	(f) Share of total income		·		
e organization ans	Share of total income		plete if the organizations that the tax	(e) Type of entity (C corp., S corp., or trust)	ט	υ	ວ	
56-0488849 rship (Complete if the	(e) Predominant income (related, excluded from tax under sections 512-514)		on or Trust (Com a corporation or	(d)  B Direct controlling entity				
s a Partnershi	(c) (d) Legal Direct controlling domincile entity (state or foreign country)		s a Corporations ons treated as	(c) Legal domicile (state or foreign country)	NC	NG	R NC	
isociation of ions Taxable as	(t) (t) (t) (t) (t) (t) (t) (t) (t) (t)		tions Taxable as elated organizati	(b) Primary activity	Service	Software	Management	
Schedule R (Form 990) 2011 North Carolina Association of 56-0488849  Part II Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34			Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)	(a) Name, address, and EIN of related organization	(1)NCAR Service Corporation 4511 Weybridge Lane Greensboro 56-1737585	(2)RealFast, Inc. 4511 Weybridge Lane Greensboro 54-2106036	41-5065858	

Page 3

Yes

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North Carolina Association of Schedule R (Form 990) 2011 Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.) Part V

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

- a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity
  - b Gift, grant, or capital contribution to related organization(s)
- c Gift, grant, or capital contribution from related organization(s)
- d Loans or loan guarantees to or for related organization(s)
- e Loans or loan guarantees by related organization(s)
- Sale of assets to related organization(s)
- Purchase of assets from related organization(s)
- Exchange of assets with related organization(s)
- i Lease of facilities, equipment, or other assets to related organization(s)

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- Lease of facilities, equipment, or other assets from related organization(s)
- Performance of services or membership or fundraising solicitations for related organization(s)
  - Performance of services or membership or fundraising solicitations by related organization(s)
  - Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- Sharing of paid employees with related organization(s)
- Reimbursement paid to related organization(s) for expenses
- Reimbursement paid by related organization(s) for expenses
- q Other transfer of cash or property to related organization(s)
- r Other transfer of cash or property from related organization(s)

×

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ion thresholds	(d) Method of determining amount involved	22,500 Cash
elationships and transact	(c) Amount involved	22,500
ine, including covered re	(b) Transaction type (a–r)	a
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	(a) Name of other organization	(1) NC Real Estate Education Foundation

Cash	Cash	
50,000	60,000	
×	q	
NC Real Estate Education Foundation	NC Housing Opportunity Foundation	
(3	(3)	

Cash Cash 167,722 55,825 Д NC Homeowners Alliance **(2)** 9

NC Housing Opportunity Foundation

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Schedule R (Form 990) 2011

Cash

60,900

Page 3

Yes

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56-0488849

Schedule R (Form 990) 2011 North Carolina Association of

Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36) Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule Part V

- 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?
  - Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity
    - b Gift, grant, or capital contribution to related organization(s)
- c Gift, grant, or capital contribution from related organization(s)
  - d Loans or loan guarantees to or for related organization(s)
- e Loans or loan guarantees by related organization(s)
- Sale of assets to related organization(s)
- Purchase of assets from related organization(s)
  - Exchange of assets with related organization(s)

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- i Lease of facilities, equipment, or other assets to related organization(s)
- j Lease of facilities, equipment, or other assets from related organization(s)
- Performance of services or membership or fundraising solicitations for related organization(s)
- Performance of services or membership or fundraising solicitations by related organization(s)
- Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Ε
  - Sharing of paid employees with related organization(s)
- o Reimbursement paid to related organization(s) for expenses
- Reimbursement paid by related organization(s) for expenses
- q Other transfer of cash or property to related organization(s)
- 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds r Other transfer of cash or property from related organization(s)

(p)	Method of determining	amount involved	
(0)	Amount involved		
æ	Transaction	type (a-r)	
(e)	Name of other organization		

80,252 Cash	791,710 Cash	367,500 Cash	51,100 Cash	
гS	ď	מ	п	
NCAR Service Corporation	RealFast, Inc	RealFast, Inc.	NC RPAC	
(1)	(2)	(3)	(4)	

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Part VI

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Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.) Schedule R (Form 990) 2011 North Carolina Association of

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

Grancia   Control   Cont	(a) (b) (c) (d) (d) (e) (e) (aman, address, and ElN of entity (b) (b) (b) (b) (c) (d) (d) (e) (e) (d) (e) (d) (e) (e) (e) (e) (e) (e) (e) (e) (e) (e	(b) Primary activity	(c) Legal	(d) Predominant	(e) Are all partners	S	(f) Share of	(g) Share of	(h) Disproport		(i) Code V—UBI	U) General or		(k) Percentage
Yes   No   Yes   No   Yes   No   Yes   No   Yes   No   Yes					section 501(c)(3)		al income	end-of-year assets	allocat		of Schedule K-1	managi partne		wnership
		- 0	country)		Yes N	ā o			Yes	S S	(1011111000)		ę.	
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Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

Schedule R - Additional Information

Part IV, Line (2): Realfast, Inc. was sold to an unrelated entity during the tax year.

Part IV, Line (2): NCAR Management Corporation, Inc. was dissolved during the tax year.