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Form **990-PF**Department of the Treasury
Internal Revenue Service

Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust

Treated as a Private Foundation

Note The foundation may be able to use a copy of this return to satisfy state reporting requirements.

2011

For calendar year 2011 or tax year beginning and ending A Employer identification number Name of foundation MCADAMS FOUNDATION C/O STERLING FOUNDATION MANAGEMENT, LLC 54-1967451 Room/suite B Telephone number Number and street (or P O box number if mail is not delivered to street address) 703-437-9720 670 2325 DULLES CORNER BOULEVARD City or town, state, and ZIP code C If exemption application is pending, check here HERNDON. VA 20171 Initial return Initial return of a former public charity D 1. Foreign organizations, check here G Check all that apply: Final return Amended return Foreign organizations meeting the 85% test, 2, check here and attach computation Address change Name change H Check type of organization: X Section 501(c)(3) exempt private foundation E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation under section 507(b)(1)(A), check here I Fair market value of all assets at end of year | J | Accounting method: X Cash Accrual F If the foundation is in a 60-month termination Other (specify) under section 507(b)(1)(B), check here (from Part II, col (c), line 16) 862,176. (Part I, column (d) must be on cash basis) ▶\$ Part I Analysis of Revenue and Expenses (d) Dispursements or charitable purposes (cash basis only) (a) Revenue and (c) Adjusted net (b) Net investment (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a)) expenses per books income income 200,000 N/A Contributions, gifts, grants, etc., received Check If the foundation is not required to attach Sch. B. Interest on savings and temporary cash investments 43,507. 43,507. STATEMENT Dividends and interest from securities 5a Gross rents b Net rental income or (loss) SCANNED NOV 2 -79,536 6a Net gain or (loss) from sale of assets not on line 10 Gross sales price for all assets on line 6a 8,072. 0 . Capital gain net income (from Part IV, line 2) Net short-term capital gain Income modifications 10a Gross sales less returns and allowances c Gross profit or (loss) 11 Other income 163,971 43,507 12 Tota 0. 0 0. 13 14 Pension plans employee Penefits 15 Expenses 16a Legal tees **b** Accounting fees 3,713. 2,333 STMT 2 11,664. c Other professional fees Operating and Administrative 17 Interest 0 0. 346 STMT 3 18 Taxes 19 Depreciation and depletion 20 Occupancy 21 Travel, conferences, and meetings 22 Printing and publications 65. 0. 90. STMT 4 23 Other expenses 24 Total operating and administrative 12,100 2,398 3,713. expenses Add lines 13 through 23 25 Contributions, gifts, grants paid 40,000. 40,000. 26 Total expenses and disbursements 52,100. 2,398 43,713. Add lines 24 and 25 Subtract line 26 from line 12: 111,871 & Excess of revenue over expenses and disbursements 41,109 b Net investment income (if negative, enter -0-) N/A c Adjusted net income (if negative, enter -0-)

Form **990-PF** (2011)

MCADAMS FOUNDATION

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Form 990-PF (2011) C/O STERLING FOUNDATION					1967451 Page 2
Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only			Beginning of year	End of	
-			(a) Book Value	(b) Book Value	(c) Fair Market Value
		Cash - non-interest-bearing	193,422.	292,752.	292,752.
		Savings and temporary cash investments			-
	3	Accounts receivable			
	١,	Less: allowance for doubtful accounts			· · · · · · · · · · · · · · · · · · ·
	4	Pledges receivable ► Less: allowance for doubtful accounts ►			
	5	Grants receivable	••••••••••••••••••••••••••••••••••••••		
		Receivables due from officers, directors, trustees, and other			
		disqualified persons			
	7	Other notes and loans receivable			-
	•	Less: allowance for doubtful accounts			
S	8	Inventories for sale or use			
Assets	1	Prepaid expenses and deferred charges			
ğ	10a	Investments - U.S. and state government obligations			
	Ь	Investments - corporate stock STMT 5	471,078.	483,474.	569,424.
	C	Investments - corporate bonds			
	11	Investments - land, buildings, and equipment basis			
		Less accumulated depreciation			
	12	Investments - mortgage loans			
	13	Investments - other			
	14	Land, buildings, and equipment: basis			
		Less accumulated depreciation			
	15	Other assets (describe)			
		7	664 500	776 226	060 176
		Total assets (to be completed by all filers)	664,500. 170.		862,176.
		Accounts payable and accrued expenses	170.	45.	
	18 19	Grants payable Deferred revenue		<u> </u>	
Liabilities	20				
Ē	21	Loans from officers, directors, trustees, and other disqualified persons Mortgages and other notes payable			
Ë		Other liabilities (describe)			
		Circi industrio (cocorios			
	23	Total liabilities (add lines 17 through 22)	170.	25.	
		Foundations that follow SFAS 117, check here			
		and complete lines 24 through 26 and lines 30 and 31			
ces	24	Unrestricted	664,330.	776,201.	
Assets or Fund Balances	25	Temporarily restricted			
1 Ba	26	Permanently restricted			
Ĕ		Foundations that do not follow SFAS 117, check here			
Έ		and complete lines 27 through 31.			
ţ	27	Capital stock, trust principal, or current funds		-	
SSe	28	Paid-in or capital surplus, or land, bldg, and equipment fund			
¥	29	Retained earnings, accumulated income, endowment, or other funds	CCA 220	776 201	
Net	30	Total net assets or fund balances	664,330.	776,201.	
	24	Total liabilities and not constalling the language	664,500.	776,226.	
\equiv	31	Total liabilities and net assets/fund balances		110,220.	
<u>P</u>	art	Analysis of Changes in Net Assets or Fund B	alances		
1	Tota	I net assets or fund balances at beginning of year - Part II, column (a), line	30		
		st agree with end-of-year figure reported on prior year's return)		1	664,330.
2	Ente	r amount from Part I, line 27a		2	111,871.
		r increases not included in line 2 (itemize)		3	0.
		lines 1, 2, and 3		4	776,201.
		eases not included in line 2 (itemize)		5	0.
6	Tota	I net assets or fund balances at end of year (line 4 minus line 5) - Part II, c	olumn (b), line 30	6	776,201.
					Form 990-PF (2011)

Part IV Capital Gains a	and Losses for Tax on I	nvestment	Income						
(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)				` P			c) Date a (mo., da		(d) Date sold (mo., day, yr.)
1a NOVASTAR FINL		<u> </u>				P (2/06	5/04	07/14/11
Ь									
С									
d				<u> </u>					
e				<u> </u>					
(e) Gross sales price	(f) Depreciation allowed (or allowable)		it or other basis xpense of sale					in or (loss (f) minus	
a 8,072.			87,60	8.					-79,536.
C									
d			·						
e									
Complete only for assets showing	g gain in column (h) and owned b	y the foundation	on 12/31/69	Ì		0	Gains (Co	ol. (h) gain	minus
	(j) Adjusted basis		cess of col. (i)			còl. (k), but n	ot less tha	n -0 -) or
(i) F.M.V. as of 12/31/69	as of 12/31/69		col. (j), if any				Losses (from col. (
<u>a</u>									<u>-79,536.</u>
<u>b</u>	 								
C		-							
<u>d</u>									
e									
2 Capital gain net income or (net cap	If gain, also ent If (loss), enter -	ter in Part I, line -0- in Part I, line	7 7	}	2				-79,536.
3 Net short-term capital gain or (los	s) as defined in sections 1222(5)	and (6):							
If gain, also enter in Part I, line 8,	, ,	. ,) l					
If (loss), enter -0- in Part I, line 8	1 0 1: 4040/) (3_			N/A	<u> </u>
L	nder Section 4940(e) fo					ient inco	me		
(For optional use by domestic private	foundations subject to the section	n 4940(a) tax on	net investment ir	ncome	€.)				
If section 4940(d)(2) applies, leave th	us nart hlank								
Was the foundation liable for the sect			•	rıod?					Yes X No
If "Yes," the foundation does not quali						-			
1 Enter the appropriate amount in e		structions before	making any enin				1		(d)
Base periód years	(b) Adjusted qualifying d	listributions	Net value of no	(c) onchai		use assets	'		bution ratio vided by col. (c))
Calendar year (or tax year beginning 2010	<u>'9 '''/ </u>	63,149.						COI. (B) di	.112220
2009		32,410.			562,724. 500,804.				.064716
2008		$\frac{32,410.}{29,189.}$				3,905			.046784
2007		40,432.				0,594			.056899
2006		14,289.				6,391			.017291
2000		14,203.			02	0,001			.01/251
2 Total of line 1, column (d)							2		.297910
3 Average distribution ratio for the 5	5-vear hase neriod - divide the tota	al on line 2 hy 5	or hy the number	r of ve	ars				.257510
the foundation has been in exister	·		or by the named	,,,	.u. o		3		.059582
the loandation has been in exister	ico ii icoo tilali o youro								.005502
4 Enter the net value of noncharitable-use assets for 2011 from Part X, line 5				4		764,240.			
5 Multiply line 4 by line 3				5		45,535.			
6 Enter 1% of net investment income (1% of Part I, line 27b)			6		411.				
	·								45,946.
7 Add lines 5 and 6							7		
8 Enter qualifying distributions from Part XII, line 4 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate.				8	_	43,713.			
See the Part VI instructions.	inne 1, encek inc bux in Fait VI, B	no io, and com	noto tilat palt ušil	ıy a I	/U IAX	uic.			

٠.	nerbind roughtron				
	1990-PF (2011) C/O STERLING FOUNDATION MANAGEMENT, LLC	<u>54-196</u>	<u>7451</u>		age 4
	ert VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4	948 - see	ınstru	ction	is)
• 1a	Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1.	.			
	Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)				
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here and enter 1%	1		8	<u>22.</u>
	of Part I, line 27b				
	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).				•
	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2			<u>0.</u>
	Add lines 1 and 2	3		8.	<u>22.</u>
	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4			<u>0.</u>
	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5		8	22.
	Credits/Payments.				
	2011 estimated tax payments and 2010 overpayment credited to 2011 6a 62.				
	Exempt foreign organizations - tax withheld at source				
	Tax paid with application for extension of time to file (Form 8868)				
	Backup withholding erroneously withheld				
	Total credits and payments. Add lines 6a through 6d	7			<u>62.</u>
	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached	8			<u>7.</u>
	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed SEE STATEMENT 6	9		7	<u>67.</u>
	,	10			
	Enter the amount of line 10 to be: Credited to 2012 estimated tax	11			
	art VII-A Statements Regarding Activities			· ·	N
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene	IN		Yes	No
	any political campaign?		<u> 1a</u>		<u>X</u>
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)?		1b		X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published	ed or			
	distributed by the foundation in connection with the activities.				
	Did the foundation file Form 1120-POL for this year?		1c		<u> </u>
đ	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:				
	(1) On the foundation. \blacktriangleright \$ 0. (2) On foundation managers. \blacktriangleright \$ 0.				
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation				
	managers. ► \$0 .				
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?		_2		X
	If "Yes," attach a detailed description of the activities		ļ		
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, of)r			
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		3		X
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?		4a		X
b	If "Yes," has it filed a tax return on Form 990-T for this year?	N/A	4b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?		5		Х
	If "Yes," attach the statement required by General Instruction T.				
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:				
	By language in the governing instrument, or				
	 By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state 	: law			
	remain in the governing instrument?		6	_X_	
7	Did the foundation have at least \$5,000 in assets at any time during the year?		7	X	
	If "Yes," complete Part II, col. (c), and Part XV		1		
8a	Enter the states to which the foundation reports or with which it is registered (see instructions)		.		
	VA		-		
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)				
	of each state as required by General Instruction G? If "No," attach explanation		8Ь	Х	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for cale	ndar	i		

year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," complete Part XIV

10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses

Form **990-PF** (2011)

MCADAMS FOUNDATION

	1990-PF (2011) C/O STERLING FOUNDATION MANAGEMENT, LLC 54-196/	451		Page 5
	rt VII-A Statements Regarding Activities (continued)	1		
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of	İ		
	section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?			
	If "Yes," attach statement (see instructions)	12		<u>X</u>
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	
	Website address ► N/A			
14	The books are in care of ► STERLING FOUNDATION MANAGEMENT Telephone no. ► 703-43	7-9	<u>720</u>	
	Located at ► 2325 DULLES CORNER BLVD., STE. 670, HERNDON, VA ZIP+4 ►20	171	_	
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here		>	$\cdot \Box$
	and enter the amount of tax-exempt interest received or accrued during the year	N	/A	
16	At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over a bank,		Yes	No
	securities, or other financial account in a foreign country?	16		Х
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign		L	
	country			
Pa	art VII-B Statements Regarding Activities for Which Form 4720 May Be Required	·		
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.	1	Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)	}		
	a disqualified person?		1	
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? Yes X No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available			
	(6) Agree to pay money or property to a government official? (Exception Check "No"			
	if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) Yes X No			
0	of fany answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations	١.,		
	section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? N/A	1b		-
	Organizations relying on a current notice regarding disaster assistance check here			
C	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
	before the first day of the tax year beginning in 2011?	1c	1	X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation			
	defined in section 4942(j)(3) or 4942(j)(5)):			
8	At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning			
	before 2011?			
	If "Yes," list the years \blacktriangleright			
t	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect			
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach			
	statement - see instructions.) N/A	2b		<u> </u>
C	: If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here			
)	1		
3 a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
	during the year?			
t	of "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after		•	
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,			İ
	Form 4720, to determine if the foundation had excess business holdings in 2011) N/A	3ь		<u> </u>
4 8	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	<u> </u>	X
t	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			
	had not been removed from jeopardy before the first day of the tax year beginning in 2011?	4b		X

MCADAMS FOUNDATION C/O STERLING FOUNDATION MANAGEMENT. LLC 54-1967451 Form 990-PF (2011) Page 6 Part VII-B | Statements Regarding Activities for Which Form 4720 May Be Required (continued) 5a During the year did the foundation pay or incur any amount to: Yes X No (1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? (2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, Yes X No any voter registration drive? Yes X No (3) Provide a grant to an individual for travel, study, or other similar purposes? (4) Provide a grant to an organization other than a charitable, etc., organization described in section Yes X No 509(a)(1), (2), or (3), or section 4940(d)(2)? (5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for Yes X No the prevention of cruelty to children or animals? b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations N/A 5b section 53.4945 or in a current notice regarding disaster assistance (see instructions)? Organizations relying on a current notice regarding disaster assistance check here c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained Yes No expenditure responsibility for the grant? N/A If "Yes," attach the statement required by Regulations section 53.4945-5(d). 6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on Yes X No a personal benefit contract? X b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 6b If "Yes" to 6b. file Form 8870 Yes X No 7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? 7b Information About Officers, Directors, Trustees, Foundation Managers, Highly Part VIII Paid Employees, and Contractors 1 List all officers, directors, trustees, foundation managers and their compensation. (b) Title, and average hours per week devoted to position (c) Compensation (d) Contributions to employee benefit plans and deferred compensation (e) Expense account, other (If not paid, (a) Name and address enter -0-) PRES/SEC/TREAS/DIR LLOYD MCADAMS 0 0. 1.00 0. SANTA MONICA, CA DIRECTOR JOSEPH E. MCADAMS 0 0 0. 1.00 SANTA MONICA, CA DAVID L. MCADAMS DIRECTOR 1.00 0. 0 0 SANTA MONICA, CA 2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE." (d) Contributions to employee benefit plans and deferred compensation (b) Title, and average (e) Expense account, other hours per week devoted to position (c) Compensation (a) Name and address of each employee paid more than \$50,000 allowances NONE

Form **990-PF** (2011)

Total number of other employees paid over \$50,000

MCADAMS FOUNDATION C/O STERLING FOUNDATION MANAGEMENT, LLC Form 990-PF (2011) Page 7 Information About Officers, Directors, Trustees, Foundation Managers, Highly Part VIII Paid Employees, and Contractors (continued) 3 Five highest-paid independent contractors for professional services. If none, enter "NONE." (a) Name and address of each person paid more than \$50,000 (c) Compensation (b) Type of service NONE Total number of others receiving over \$50,000 for professional services Part IX-A Summary of Direct Charitable Activities List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the Expenses number of organizations and other beneficiaries served, conferences convened, research papers produced, etc. N/A Part IX-B Summary of Program-Related Investments Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2. Amount 1 N/A

Form 990-PF (2011)

▶

All other program-related investments. See instructions.

Total. Add lines 1 through 3

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.) Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes: 645,328. a Average monthly fair market value of securities 1a 130,550. 1b Average of monthly cash balances c Fair market value of all other assets 1c 775,878. d Total (add lines 1a, b, and c) 1d e Reduction claimed for blockage or other factors reported on lines 1a and 0. 1c (attach detailed explanation) 1e 2 0. Acquisition indebtedness applicable to line 1 assets 2 775,878. Subtract line 2 from line 1d 3 11,638. Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions) 4 764,240. Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4 5 38,212. Minimum investment return. Enter 5% of line 5 Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain Part XI foreign organizations check here

and do not complete this part.) 38,212. Minimum investment return from Part X, line 6 1 1 822 Tax on investment income for 2011 from Part VI, line 5 Income tax for 2011. (This does not include the tax from Part VI.) 2b 2c 3 Distributable amount before adjustments. Subtract line 2c from line 1 3 Recoveries of amounts treated as qualifying distributions 4 Add lines 3 and 4 5 5 Deduction from distributable amount (see instructions) 6 6 Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1 Part XII Qualifying Distributions (see instructions) Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes: 1 43,713. a Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26 1a b Program-related investments - total from Part IX-B 1b Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes 2 Amounts set aside for specific charitable projects that satisfy the: 3 a Suitability test (prior IRS approval required) 3а b Cash distribution test (attach the required schedule) 3b 43,713. Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4 4 Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b 5 6 Adjusted qualifying distributions. Subtract line 5 from line 4 Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section

Form **990-PF** (2011)

4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2010	(c) 2010	(d) 2011
1 Distributable amount for 2011 from Part XI, line 7				37,390.
2 Undistributed income, if any, as of the end of 2011				37,370.
a Enter amount for 2010 only			0.	
b Total for prior years:				
g rotal to prior years.		0.		
3 Excess distributions carryover, if any, to 2011:		0.	*****	
a From 2006				
b From 2007				
c From 2008				
d From 2009				
e From 2010 27,303.				
f Total of lines 3a through e	27,303.			
4 Qualifying distributions for 2011 from				
Part XII, line 4: ► \$ 43,713.				
a Applied to 2010, but not more than line 2a			0.	
b Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			
d Applied to 2011 distributable amount				37,390.
e Remaining amount distributed out of corpus	6,323.			
5 Excess distributions carryover applied to 2011 (If an amount appears in column (d), the same amount must be shown in column (a))	0.	inni i diana		0.
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	33,626.			, ',',
b Prior years' undistributed income. Subtract	33,020.			
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable		*		
amount - see instructions		0.		
e Undistributed income for 2010. Subtract line				
4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2011. Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2012				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2006				
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2012				
Subtract lines 7 and 8 from line 6a	33,626.			
10 Analysis of line 9;				
a Excess from 2007				
b Excess from 2008				
c Excess from 2009				
d Excess from 2010 27,303.				
e Excess from 2011 6,323.				
				5 000 DE (0044)

MCADAMS FOUNDATION 54-1967451 Page 10 Form 990-PF (2011) C/O STERLING FOUNDATION MANAGEMENT, Part XIV | Private Operating Foundations (see instructions and Part VII-A, question 9) N/A • 1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2011, enter the date of the ruling b Check box to indicate whether the foundation is a private operating foundation described in section 4942(j)(3) or] 4942(¡)(5) Tax year Prior 3 years 2 a Enter the lesser of the adjusted net (a) 2011 (b) 2010 (c) 2009 (d) 2008 (e) Total income from Part I or the minimum investment return from Part X for each year listed **b** 85% of line 2a c Qualifying distributions from Part XII, line 4 for each year listed d Amounts included in line 2c not used directly for active conduct of exempt activities e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c Complete 3a, b, or c for the alternative test relied upon: a "Assets" afternative test - enter: (1) Value of all assets (2) Value of assets qualifying under section 4942(j)(3)(B)(i) b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed c "Support" alternative test - enter: (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) (2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(III) (3) Largest amount of support from an exempt organization (4) Gross investment income Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets Part XV at any time during the year-see instructions.) Information Regarding Foundation Managers: a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2)) LLOYD MCADAMS b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest. NONE Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs: If the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If

the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number of the person to whom applications should be addressed:

STERLING FOUNDATION MANAGEMENT, LLC, 703-437-9720

2325 DULLES CORNER BLVD., STE. 670, HERNDON, VA 20171

b The form in which applications should be submitted and information and materials they should include:

NONE PRESCRIBED

c Any submission deadlines.

NONE

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

RECOGNIZED SECTION 501 (C) (3) CHARITABLE ORGANIZATIONS ONLY

Form 990-PF (2011)

C/O STERLING FOUNDATION MANAGEMENT, LLC

54-1967451 Page 11

3 Grants and Contributions Paid During th		Payment		
Recipient	If recipient is an individual.			
Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a Paid during the year		<u> </u>		<u></u>
a raid coming the year				
MONTGOMERY BELL ACADEMY	NONE	501(C)(3)	TO FURTHER CHARITY'S	
4001 HARDING ROAD			PURPOSE	
NASHVILLE, TN 37205				40,000.
			i	
			İ	
			i	
			i	
			. [
Total			▶ 3a	40,000
b Approved for future payment				
270277				
NONE				
				
		1		
		-		
Total			> 3b	0

Form 990-PF (2011)

Enter gross amounts unless otherwise indicated.	Unrelated business income			ded by section 512, 513, or 514	(e)
	(a) Business	(b)	(C) Exclu-	(d)	Related or exempt
1 Program service revenue:	code	Amount	sion code	Amount	function income
a					
b					
c					
d					
e				-	
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments				<u> </u>	
3 Interest on savings and temporary cash					
investments					
4 Dividends and interest from securities			14	43,50 <u>7</u> .	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					· · · · · · · · · · · · · · · · · · ·
6 Net rental income or (loss) from personal					
property					
7 Other investment income					
8 Gain or (loss) from sales of assets other					
than inventory			18	-79,536.	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					<u> </u>
11 Other revenue:					
a			ļ		
b					
c					
d					
e				36 030	
12 Subtotal. Add columns (b), (d), and (e)	<u> </u>	0.		-36,029.	
13 Total Add line 12, columns (b), (d), and (e)				13 _	-36,029.
(See worksheet in line 13 instructions to verify calculations.)					
Part XVI-B Relationship of Activities to	o the Acc	omplishment of Ex	emp	t Purposes	
Line No. Explain below how each activity for which incor	ne is renorted	in column (e) of Part XVI-A	contril	outed importantly to the accor	nolishment of
the foundation's exempt purposes (other than				, , , , , , , , , , , , , , , , , , ,	
13 ALL SOURCES OF REVENUE	ARE US	SED TO INVEST	' IN	SECURITIES C	R
CASH AND EQUIVALENT IN					
INVESTMENTS ARE THEN US					
DETERMINED BY THE BOARI	OF DI	RECTORS, IN	ACC	ORDANCE	
WITH THE FOUNDATION'S H	EXEMPT	PURPOSE.			
				_	
		<u>.</u>		<u> </u>	
					· .

· . Form 990-1 Part X	PF (2011) C/O S	MS FOUNDATION TERLING FOUNDATION MANAGEMEN		1967451		je 13 _
raitA	Exempt Organ	garding Transfers To and Transactions a izations	nd Relationships with Nor	icnaritable	•	
the C a Trans	ode (other than section 501(c) fers from the reporting found	ectly engage in any of the following with any other organizatio (3) organizations) or in section 527, relating to political organi ation to a noncharitable exempt organization of:		4-/4)	Yes	
٠.	oasii Other assets transactions:			1a(1) 1a(2)		X
(1) S (2) F	Sales of assets to a noncharita	ncharitable exempt organization		1b(1) 1b(2) 1b(3)		X X X
(4) Reimbursement arrangements (5) Loans or loan guarantees (6) Performance of services or membership or fundraising solicitations						
d If the or se colur	answer to any of the above is vices given by the reporting fo	"Yes," complete the following schedule. Column (b) should alw pundation. If the foundation received less than fair market valu other assets, or services received. (c) Name of noncharitable exempt organization	e in any transaction or sharing arranger	ment, show in	-	X
(a) Line no	(b) Amount involved	N/A	(d) Description of transfers, transaction	ns, and sharing ar	rangemen	its
2a Is the	foundation directly or indirec	tly affiliated with, or related to, one or more tax-exempt organi	zations described			

	<u> </u>	<u>.</u>	<u> </u>	
2a Is the fo	oundation directly or indirectly affiliated with, or related to, one	or more tax-exempt organiz	ations described	
ın secti	on $501(c)$ of the Code (other than section $501(c)(3)$) or in sect	ion 527?		Yes X No
b If "Yes,"	complete the following schedule			
	(a) Name of organization	(b) Type of organization	(c) De	escription of relationship
	N/A			
	1			
Sign Here	der penalties of petury i declare that I have examined this return, including the belief, it is true, correct, and complete peclaration of preparer (other that a light the because of officer of trustee			
	Print/Type preparer's name Preparer's si		Date Che	ck If PTIN
Paid	BARRY B. BONDROFF, CPA	MAGA		employed P00087387
Prepare Use Onl		& GARDYN, PA	Fırı	n's EIN ▶ 52-1231901
	Firm's address ► 10045 RED RUN BLV OWINGS MILLS, MD	D, SUITE 250 21117	Ph	one no. 410-356-5900

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No 1545-0047

2011

Name of the organization Employer identification number MCADAMS FOUNDATION 54-1967451 C/O STERLING FOUNDATION MANAGEMENT, LLC Organization type (check one). Filers of: Section: Form 990 or 990-EZ 501(c)() (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF X 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor Complete Parts I and II. **Special Rules** ☐ For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections. 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1 Complete Parts I and II J For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000 If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF)

Name of organization MCADAMS FOUNDATION Employer identification number

54-1967451

Contributors (see instructions). Use duplicate copies of Part Lif additional space is needed

C/O STERLING FOUNDATION MANAGEMENT, LLC

· u···	Continuators (see instructions) Ose duplicate copies or rait in a	additional opace is ficeaca	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	LLOYD MCADAMS 1299 OCEAN AVE, SUITE 210 SANTA MONICA, CA 90401	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Occupate Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)

Name of organization

Employer identification number

MCADAMS FOUNDATION
C/O STERLING FOUNDATION MANAGEMENT, LLC

54-1967451

Part II	Noncash Property (see instructions) Ose duplicate copies of Part II ii a	dullional space is needed	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	· · · · · · · · · · · · · · · · · · ·
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	

Relationship of transferor to transferee

Transferee's name, address, and ZIP + 4

FORM 990-PF CORPORATE STOC	CK	STATEMENT 5
DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
SYNDICATED CAPITAL, INC	483,474.	569,424.
TOTAL TO FORM 990-PF, PART II, LINE 10B	483,474.	569,424.

FORM 990-PF DIVID	ENDS AND	INTER	EST FROM	SECUF	RITIES	STATEMENT	1	
SOURCE		GROSS	AMOUNT		TAL GAINS	COLUMN (A)	COLUMN (A) AMOUNT	
SYNDICATED CAPITAL, INC.	SYNDICATED CAPITAL, INC.		43,507.		0.	43,50	43,507.	
TOTAL TO FM 990-PF, PART I, LN		4 43,5		. 0		43,507.		
FORM 990-PF	OTHER	PROFES	SIONAL FE	EES		STATEMENT	2	
DESCRIPTION	EXPE		(B) NET INVE MENT INC	EST-	(C) ADJUSTED NET INCOM			
FOUNDATION MANAGEMENT FEES	1	1,664.	2,333.			3,713.		
TO FORM 990-PF, PG 1, LN 1	6C 1	1,664.	2 /	,333.		3,71	13.	
FORM 990-PF		TAX	ES			STATEMENT	3	
DESCRIPTION	EXPE		(B) NET INVE MENT INC	EST-	(C) ADJUSTED NET INCOM			
EXCISE TAXES		346.		0.			0.	
TO FORM 990-PF, PG 1, LN 1	.8	346.		0.			0.	
FORM 990-PF	0	THER E	XPENSES			STATEMENT	4	
DESCRIPTION	EXPE	A) NSES BOOKS	(B) NET INVI MENT INC	EST-				
STATE FILING FEES		25.		0. 65.			0.	
BANK FEES		65.		65.			٠.	
BANK FEES TO FORM 990-PF, PG 1, LN 2	.3	90.	· 	65.			0.	

Form 8868 (Rev 1-2012)					Page 2	
• If you are filing for an Additional (Not Automatic) 3-Month Ex	tension, d	complete only Part II and check this	box		> X	
Note. Only complete Part II if you have already been granted an a			led Form	8868.		
If you are filing for an Automatic 3-Month Extension, completed.						
Part II Additional (Not Automatic) 3-Month E	xtensio	n of Time. Only file the origir	al (no	copies ne	eded).	
		Enter filer's	identify	ng number	see instructions	
Type or Name of exempt organization or other filer, see instru	ctions		Employe	nployer identification number (EIN) or		
print MCADAMS FOUNDATION						
File by the C/O STERLING FOUNDATION MANA				<u>54-19</u>	967451	
due date for filing your Number, street, and room or suite no. If a P.O. box, s			Social s	ecunty numi	ber (SSN)	
return See 2325 DULLES CORNER BOULEVARI						
City, town or post office, state, and ZIP code. For a fo	oreign add	lress, see instructions.				
HERNDON, VA 20171						
Enter the Return code for the return that this application is for (file	e a separa	te application for each return)			0 4	
						
Application	Return	Application			Return	
Is For	Code	Is For			Code	
Form 990	01		_			
Form 990-BL	02	Form 1041-A		·	08	
Form 990-EZ	01	Form 4720			09	
Form 990-PF	04	Form 5227			10	
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069				
Form 990-T (trust other than above)	06	Form 8870			12	
STOP! Do not complete Part II if you were not already granted			iously fi	ed Form 88	68	
STERLING FOUNDA					00151	
• The books are in the care of ► 2325 DULLES COI	KNER .		HEKNI	DON, VA	A 201/1	
Telephone No. ► <u>703-437-9720</u>		FAX No.				
If the organization does not have an office or place of business If the organization does not have an office or place of business					>	
• If this is for a Group Return, enter the organization's four digit box ▶						
<u> </u>		BER 15, 2012.	all mem	pers the ext	ension is tor	
5 For calendar year 2011, or other tax year beginning	MO A FIFT		_			
6 If the tax year entered in line 5 is for less than 12 months, c	hock rose	on: Initial return		return	· · · · · · · · · · · · · · · · · · ·	
Change in accounting period	HECK IEAS	on initial return		return		
7 State in detail why you need the extension						
ADDITIONAL TIME IS NEEDED TO 1	PREPAI	RE A COMPLETE AND	ACCIII	የልጥድ ጥ	A Y	
RETURN.		RE II COII BEID PARE	110001	WILL IF	121	
						
8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, 6	or 6069. e	nter the tentative tax, less any				
nonrefundable credits. See instructions.		,	8a	s	0.	
b If this application is for Form 990-PF, 990-T, 4720, or 6069,	enter any	refundable credits and estimated		T		
tax payments made. Include any prior year overpayment all	=					
previously with Form 8868.			8b	s	62.	
c Balance due. Subtract line 8b from line 8a. Include your payment with this form, if required, by using						
EFTPS (Electronic Federal Tax Payment System) See instru	•		8c	\$	0.	
		st be completed for Part II o		- I.		
Under penalties of perjury, I declare that I have examined this form, includ	ing accomp	panying schedules and statements, and to	the best	of my knowle	dge and belief,	
it is true, correct, and complete, and that I am authorized to prepare this fo	orm.			_	<i>l</i> 1	
Signature > Welling West Title >		CPA	Dat	<u>e ▶</u> 8	11112	

Form 8868 (Rev. 1-2012)

- 1