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## Form **990**

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047 2011

Department of the Treasury Internal Revenue Service

► The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

C Name of organization I. E. C. A. Foundation  Doing Business As  Number and street (or PO box if mail is not delivered to street addr)  3251 Old Lee Highway  City, town or country  Fairfax  F Name and address of principal officer  Steven R. Antonof 3251 Old Lee Hwy, #510 Fairfax  us X 501(c)(3) 501(c) ( ) (insert no.) 4947(a  www.iecafoundation.org  ation X corporation Trust Association Other  mary  escribe the organization's mission or most significant activities impact students and their educational programs that assist students in making programs that assist students in making programs of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part V	Room/si 510 State ZIP code + 4 VA 22030  VA 22030  (1) or 527  L Year of Formation  To identification  environmen  ng education  disposed of more  line 1b)	G Gross receipt  (703)  G Gross receipt  H(a) Is this a group return for a H(b) Are all affiliates included If 'No,' attach a list (see H(c) Group exemption number on 1996 M state of the	s \$ 171,767.  affiliates? Yes X No Yes No Instructions)  Instructions Yes No No Instructions Yes Yes No Instructions Yes No Instructions Yes No Instructions Ye
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mber of volunteers (estimate if necessary)	e 2a)		
related husiness revenue from Part VIII. column (C). June 12		5	0
lated business revenue from Part VIII, column (C), line 12		. 6	<del></del>
ialeu pusiness laxabie income from Form 990-1. EERE*** 🏲 🖪 🗥		7	
TREUEIVI	<del>[D  </del>	Prior Year	
tions and grants (Part VIII line 1h)		143,584	Current Year . 162, 276.
tions and grants (Part VIII, line 1h) service revenue (Part VIII, line 2g) ent income (Part VIII, column (A), lines 3  4, and 7d)  AUG 1 6 2	012 RS-05C	143,364	102,270.
service revenue (Part VIII, line 2g) AUG 1 6 2		7,162	. 1,646.
venue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	] <u>&amp;</u>	-5,729	
renue — add lines 8 through 11 (must equal Pan Aug Clum) (A	Jine 12)	145,017	
nd similar amounts paid (Part IX, column (A), lines 1-3)		51,171	
paid to or for members (Part IX, column (A), line 4)		02/1/2	
, other compensation, employee benefits (Part IX, column (A), I	ines 5-10)		
	11103 5-10)	16,667	. 6,250.
onal fundraising fees (Part IX, column (A), line 11e)		10,007	0,230.
draising expenses (Part IX, column (D), line 25)	43,141.	*	
penses (Part IX, column (A), lines 11a-11d, 11f-24e)		64,634	
penses. Add lines 13-17 (must equal Part IX, column (A), line 2	5)	132,472	
less expenses Subtract line 18 from line 12		12,545	
		Beginning of Current Yea	
sets (Part X, line 16)		271,944	
pilities (Part X, line 26)		2,083	6,005.
ts or fund balances Subtract line 21 from line 20		269,861	. 296,163.
ature Block			
ry, I declare that I have examined this return, including accompanying schedules an preparer (other than officer) is based on all information of which preparer has any	d statements, and to the	he best of my knowledge and I	belief, it is true, correct, and
proparer (outer mail onicer) is based on all information of which preparer has any	MIOWICUYC		
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Steven R. Antonoff  spee or print name and title  Type preparer's name  athan L Nichols, CPA Jonathan L Nichols,			001 407 6060
Steven R. Antonoff  Spee or print name and title  Type preparer's name  Lathan L Nichols, CPA Jonathan L Nichols,  Soname  HUEY & ASSOCIATES PC  Soldress  7101 WISCONSIN AVE STE 1010		Firm's EIN ► 5	03) 437-6269
		even R. Antonoff or print name and title te preparer's name  Preparer's signature  Date	even R. Antonoff  Board Chairma or print name and title  re preparer's name  Preparer's signature  Check  fi self-employed  Than L Nichols, CPA Jonathan L Nichols, CPA 08/08/12  Firm's EIN 5

TEEA0102 07/05/11

BAA

54-1804705

Form 990 (2011) I. E. C. A. Foundation, Inc.

Part IV | Checklist of Required Schedules

	·		Yes	NO
1.	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	_1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	3		<u>X</u> _
4	<b>Section 501(c)(3) organizations</b> . Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If 'Yes,' complete Schedule C, Part II</i>	4		x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I	_6		<u>x</u> _
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' complete Schedule D, Part II	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV	9		X
0	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V	10	X	20.00
1	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VIII, IX, or X as applicable			
á	a Did the organization report an amount for land, buildings and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI	11 a	Х	i
ŀ	Did the organization report an amount for investments— other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16° If 'Yes,' complete Schedule D, Part VII	11 b		X
(	c Did the organization report an amount for investments— program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16° <i>If 'Yes,' complete Schedule D, Part VIII</i> .	11 c		<u>X</u>
(	d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX	11 d		X
•	Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e		<u> </u>
1	f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f		<u>x</u> _
12	a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI, XII, and XIII	12a		<u>x</u> _
	b Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		<u>x</u> _
	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		<u>X</u>
	a Did the organization maintain an office, employees, or agents outside of the United States?	14a		<u>x</u>
	b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV	14b		<u>x</u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If 'Yes,' complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If 'Yes,' complete Schedule F, Parts III and IV	16		x
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18	х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III	19		х_
20	a Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20		X_
	<b>b</b> If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20 b		

Form 990 (2011) I. E. C. A. Foundation, Inc.

Part IV | Checklist of Required Schedules (continued)

	•		163	110
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 17 If 'Yes,' complete Schedule I, Parts I and II	21	х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III	22		X
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i>	23		X
24 a	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K If 'No, 'go to line 25	24a		<u>x_</u>
t	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		<del></del>
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
C	Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d	-	
25 a	a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		X
ŧ	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If 'Yes,' complete Schedule L, Part II	26		x
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III	27		<u>x</u> _
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)		ن در در د النمالية	<b>*</b>
ē	A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		<u>X</u>
k	A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28b		<u>x</u>
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		X
30	contributions? If 'Yes,' complete Schedule M	30		<u>x</u>
31		31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301 7701-3? If 'Yes,' complete Schedule R, Part I	33		<u>x</u>
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and V, line 1	34	х	
35 a	a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	_35a		X
ŀ	b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b		х
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37		<u>x</u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 197 Note. All Form 990 filers are required to complete Schedule O	38	X	
3 A C		Forn	1990	(2011)

	Check if Schedule O contains a response to any question in this Part V				
				Yes	No
Тa	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	_1a3	3 -	╗	
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b (	ا` ار		
	Did the organization comply with backup withholding rules for reportable payments to vendors	and reportable gaming			
·	(gambling) winnings to prize winners?		1 c	Х	
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax State-			44	* * * * * * * * * * * * * * * * * * * *
	ments, filed for the calendar year ending with or within the year covered by this return	2a (			
b	If at least one is reported on line 2a, did the organization file all required federal employment t		2b		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see inst				······
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	,	3a		X
	If 'Yes' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedule O		3b		
	At any time during the calendar year, did the organization have an interest in, or a signature of financial account in a foreign country (such as a bank account, securities account, or other financial account, or other financial account, or other financial account.)	r other authority over, a ancial account)?	4a		X
b	If 'Yes,' enter the name of the foreign country		- 3	*	
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Fin			نسسست	
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax y		5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter	transaction <sup>7</sup>	5b		X
C	If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?		5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and solicit any contributions that were not tax deductible?	d did the organization	6a		x
b	If 'Yes,' did the organization include with every solicitation an express statement that such connot tax deductible?	tributions or gifts were	6b		
	Organizations that may receive deductible contributions under section 170(c).		3		*
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and parservices provided to the payor?	rtly for goods and	7a	ă	Х
	If 'Yes,' did the organization notify the donor of the value of the goods or services provided?		7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for whi	ch it was required to file			
Ĭ	Form 8282?		7c		X
d	If 'Yes,' indicate the number of Forms 8282 filed during the year	7d			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal b		7e		X_
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal bene-	fit contract?	7f		<u> x</u>
g	If the organization received a contribution of qualified intellectual property, did the organization as required?	n file Form 8899	7 g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the c Form 1098-C?	organization file a	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting supporting organization, or a donor advised fund maintained by a sponsoring organization, has	g organizations. Did the			
	holdings at any time during the year?	VO OXOGOS BUGILIOGO	8		X
9	Sponsoring organizations maintaining donor advised funds.			<u> </u>	
а	Did the organization make any taxable distributions under section 4966?		9a	<u> </u>	X_
b	Did the organization make a distribution to a donor, donor advisor, or related person?		9Ь	<u> </u>	X
10	Section 501(c)(7) organizations. Enter	1 1	*		,
а	Initiation fees and capital contributions included on Part VIII, line 12	10a	4	1 3	*
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10 Ь	١, ، ، ،		
11	Section 501(c)(12) organizations. Enter	1 1	1: 1	1 .	
а	Gross income from members or shareholders	11 a	- `	1	
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )	11 Ь	<u> </u>		
12 a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of	Form 1041?	12a	ļ	<u> </u>
t	If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year	12b	_ ;	,	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			<u> </u>	
a	Is the organization licensed to issue qualified health plans in more than one state?		13a	<u> </u>	ļ
	Note. See the instructions for additional information the organization must report on Schedule	0	,		
t	Enter the amount of reserves the organization is required to maintain by the states in	1 426	,		
	which the organization is licensed to issue qualified health plans	13b	-  '		
	Enter the amount of reserves on hand	13c	44	<del>                                     </del>	17
	Did the organization receive any payments for indoor tanning services during the tax year?		14a	_	X
ŀ	olf 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in So	cneaule O	14b	1	1

54-1804705 Form 990 (2011) I. E. C. A. Foundation, Inc. Governance, Management and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. X Check if Schedule O contains a response to any question in this Part VI Section A. Governing Body and Management Yes No 1 a 11 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O 11 1h b Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other 2 Х officer, director, trustee or key employee? Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 X of officers, directors or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents 4 since the prior Form 990 was filed? 5 Х Did the organization become aware during the year of a significant diversion of the organization's assets? Х Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more 7 a X members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, 7h Х stockholders, or other persons other than the governing body? 83 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following. 8a Х a The governing body? 8b X b Each committee with authority to act on behalf of the governing body? Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the X organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10 a Х 10a Did the organization have local chapters, branches, or affiliates? b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their 10b operations are consistent with the organization's exempt purposes? Х 11 a 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 1. b Describe in Schedule O the process, if any, used by the organization to review this Form 990 Х 12a 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13 b Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this is done 120 13 Х 13 Did the organization have a written whistleblower policy? 14 Did the organization have a written document retention and destruction policy? 14 Х Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15 a X a The organization's CEO, Executive Director, or top management official Х 15b b Other officers of key employees of the organization If 'Yes' to line 15a or 15b, describe the process in Schedule O (See instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X 16a taxable entity during the year? b If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? 16<sub>b</sub> Section C. Disclosure 17 List the states with which a copy of this Form 990 is required to be filed > Virginia Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply |X| Upon request Another's website 19 Describe in Schedule O whether (and if so, how) the organization makes its governing documents, conflict of interest policy, and financial statements available to the public during the tax year State the name, physical address, and telephone number of the person who possesses the books and records of the organization: 20 ► Darchelle Garner 3251 Old Lee Highway, #510, Fairfax VA 22030 (703) 591-4850

### 開a流秋川景 Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and **Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees; and former such persons

X Check this box if neither the organization	nor any re	elated	org	anız	atıo	n com	pen	sated any current office	er, director, or truste	e
					<b>C)</b>					
(A) Name and title	(B) Average hours per week	Position (do not check more than one unless person is both an off and a director/trustee)					box, cer	(D)  Reportable compensation from the organization	(E)  Reportable compensation from related organizations	(F) Estimated amount of other compensation
	(describe hours for related organiza- tions in Schedule O)	ישואוקו אן זגאבע יישואוקו אן זגאבע	anshluhonel kustee	Offi ei	Key amployee	High est ownpensaled employee	ะีผ\ก <del>e</del> l	the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	from the organization and related organizations
(1) Steven Antonoff										
Chairman	15.00	X		X						
(2) Cammie Bertram										
Secretary	2.00	X		Х						
(3) Joseph Dobson										
Treasurer	2.00	X		Х						
(4) Jared Balmer										
Trustee	2.00	X								
(5) David Beecher										
Trustee	2.00	Х								
(6) Chris Covert										
Trustee	2.00	Х								
(7) Diane Geller										
Trustee	2.00	Х								
(8) Brian Proctor	1									
Trustee	2.00	<u>X</u>								. <u> </u>
(9) Whitnery Ransome			ļ					!		
Trustee	2.00	Х					<u> </u>			
(10) Michael Spence										
Trustee	2.00	_X								
(11) David Tuttle										
Trustee	2.00	Х							<u>-</u>	
(12)										
(13)										
(14)										

Page 8

Part VII   Section A. Officers, Directors, Trust	ees, I	<u>Key</u>	Em			es,	anc	Highest Com	pensated En	iployees (cont)
. <b>(A)</b> Name and title	(B) Average hours	box	, unle	Pos heck ss pe	C) ition more rson lirecto	ıs bot	h an	(D) Reportable compensation from	(E) Reportable compensation from	(F) Estimated amount of other
	per week (describe e hours for related organi- zations in Sch O)	ridual trustee	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	relatéd organization (W-2/1099-MISC)	compensation from the organization and related organizations
15)	-									
16)	-									
17)	-									
18)										
19)	-									
20)	-		-				_			
21)										
22)	-									
23)	-									
24)										
25)	-									
1 b Sub-total	<del>'</del>		·				<b></b>			
c Total from continuation sheets to Part VII, Section	A						<b>•</b>			
d Total (add lines 1b and 1c)							<b>&gt;</b>		1	<u> </u>
Total number of individuals (including but not limited from the organization ► 0	to tho	se lis	sted	abo	ve)	who	rece	eived more than \$	100,000 of repor	table compensation
3 Did the organization list any former officer, director on line 1a? If 'Yes,' complete Schedule J for such in	idividua	a/					٠			Yes No
4 For any individual listed on line 1a, is the sum of rej the organization and related organizations greater th such individual	portable nan \$15	e cor 50,00	nper 102 /	nsat If 'Ye	ion a es' c	and (	othei olete ·	r compensation fr Schedule J for	om	4 X
5 Did any person listed on line 1a receive or accrue or for services rendered to the organization? If 'Yes,' c	ompens omplet	satioi e Sci	n fro <i>hedu</i>	m a ile J	iny ι <i>I for</i>	inrel sucl	ated 1 <i>pei</i>	organization or ii son	ndıvıdual 	5 X
1 Complete this table for your five highest compensate	od rodo	2000	lont	000	tract	010	that	racowad mara the	en \$100 000 of	
compensation from the organization. Report compensation from the organization.	nsation	for t	he c	aler	ndar	yea	r end	ling with or within	the organization	
Name and business addres	ss							Description	of services	(C) Compensation
							-			
2 Total number of independent contractors (including \$100,000 in compensation from the organization ►		lımıt	ted t	o th	ose	liste	d ab	ove) who received	d more than	

	t VIII   Statement of Revenue	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
REVENUE CONTRIBUTIONS, GIFTS, GRANTS AND OTHER SIMILAR AMOUNTS	1a Federated campaigns     1a       b Membership dues     1b       c Fundraising events     1c     72,060.       d Related organizations     1d       e Government grants (contributions)     1e       f All other contributions, gifts, grants, and similar amounts not included above     1f     90,216.       g Noncash contributions included in lns 1a-1f     ≥ 2,073.       h Total. Add lines 1a-1f     ►       Business Code       2a       b	162,276.			ĵ
PROGRAM SERVICE REVENUE	c d lother program service revenue g Total. Add lines 2a-2f				÷ 25 25
	<ul> <li>Investment income (including dividends, interest and other similar amounts)</li> <li>Income from investment of tax-exempt bond proceeds</li> <li>Royalties</li> </ul>	1,646.	0.	0.	1,646.
	(i) Real (ii) Personal  6a Gross rents b Less rental expenses c Rental income or (loss)		The state of the s	,	
	d Net rental income or (loss)  7a Gross amount from sales of assets other than inventory  b Less cost or other basis and sales expenses				
	c Gain or (loss) d Net gain or (loss)				, , , , , , , , , , , , , , , , , , ,
OTHER REVENUE	8a Gross income from fundraising events (not including \$\frac{72,060.}{20,060.}\$  of contributions reported on line 1c)  See Part IV, line 18  b Less direct expenses  b 8,511.	. ,		•	
5	c Net income or (loss) from fundraising events	<u>−666.</u>		0.	-666.
	9a Gross income from gaming activities See Part IV, line 19  b Less direct expenses b		# # # # # # # # # # # # # # # # # # #		
	c Net income or (loss) from gaming activities		A-RA-07		
	10a Gross sales of inventory, less returns and allowances a	ariku di	*		
	b Less cost of goods sold c Net income or (loss) from sales of inventory			<u> </u>	<u> </u>
	Miscellaneous Revenue Business Code  11 a b				
	d All other revenue e Total. Add lines 11a-11d			_	
	12 Total revenue. See instructions	163,256.	0.	0.	980.

### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

	Check if Schedule O contains a res	sponse to any question	in this Part IX		
	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	51,500.	51,500.	<b>*</b>	* * * *
2	Grants and other assistance to individuals in the United States See Part IV, line 22			. * ^ ^	, . !
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16			*	3
	Benefits paid to or for members  Compensation of current officers, directors, trustees, and key employees			\$  \$	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	-			
8	Pension plan accruals and contributions (include section 401(k) and section 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (non-employees).				
а	Management				
b	Legal				
c	: Accounting	3,706.	0.	3,706.	0.
c	Lobbying				
e	Professional fundraising services See Part IV, line 17	6,250.	XXXXXX	11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	6,250.
f	Investment management fees .				
ç	Other				
12	Advertising and promotion				
13	Office expenses	315.	126.	79.	110.
14	Information technology				
15	Royalties .			<u></u>	
16	Occupancy	2,757.	965.	827.	965.
17	Travel	8,378.	2,936.	3,215.	2,227.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				100
22	Depreciation, depletion, and amortization	302.	106.	90.	106.
23	Insurance		, %,	* X /	4 /
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses	***	Ś	<i>*</i> **	,
	in line 24e If line 24e amount exceeds 10%		, «	, š	`
	of line 25, column (A) amount, list line 24e expenses on Schedule O.)	r i		**	* . *
ā	Bank charges/credit card fees	1,217.	0.	1,217.	0.
	Contract labor	26,115.	9,140.	7,835.	9,140.
(	: Fundraising	21,634.	0.	0.	21,634.
	Grants/award expense	386.	386.	0.	0.
•	All other expenses	14,394.	8,666.	3,019.	2,709.
25	Total functional expenses. Add lines 1 through 24e	136,954.	73,825.	19,988.	43,141.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
	Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

**Balance Sheet** Part X (A) Beginning of year (B) End of year 1 Cash - non-interest-bearing 2 176,384. 268,566 Savings and temporary cash investments 3 8,500. 3 Pledges and grants receivable, net 4 13,518. Accounts receivable, net Receivables from current and former officers, directors, trustees, key employees, 5 and highest compensated employees. Complete Part II of Schedule L Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary 6 organizations (see instructions) 7 Notes and loans receivable, net 8 Inventories for sale or use 9 Prepaid expenses and deferred charges ć, . 7\$ / 10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 2,771 1,364. 1,407 150 10 c 10b b Less accumulated depreciation 3,228 11 102,402. 11 Investments - publicly traded securities 12 12 Investments - other securities See Part IV, line 11 13 13 Investments - program-related See Part IV, line 11 0. 0 14 Intangible assets 14 15 15 Other assets See Part IV, line 11 271,944 16 302,168. Total assets. Add lines 1 through 15 (must equal line 34) 16 2,083. 17 6,005. 17 Accounts payable and accrued expenses 18 18 Grants payable 19 19 Deferred revenue 20 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II 22 22 of Schedule L Secured mortgages and notes payable to unrelated third parties 23 24 24 Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 25 2,083 6,005. 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117, check here X and complete lines 27 through 29 and lines 33 and 34. 252,626. 231,677 27 27 Unrestricted net assets 43,537. 38,184 28 Temporarily restricted net assets 28 29 Permanently restricted net assets Q R Organizations that do not follow SFAS 117, check here and complete 2 4 lines 30 through 34. 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 31 **32** 32 Retained earnings, endowment, accumulated income, or other funds 33 296,163. 33 Total net assets or fund balances 269,861 271,944 34 302,168. 34 Total liabilities and net assets/fund balances

BAA

Form **990** (2011)

Form <b>990</b> (2011) I. E. C. A. Foundation, Inc	<u> 4-1804705</u>	Pa	age <b>12</b>
Part:XI Reconciliation of Net Assets	_		_
Check if Schedule O contains a response to any question in this Part XI	<u> </u>		
	1 1		
7 Total revenue (must equal Part VIII, column (A), line 12)	1	163,2	
2 Total expenses (must equal Part IX, column (A), line 25)	2	136,9	
3 Revenue less expenses Subtract line 2 from line 1 .	3	26,3	
4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	269,8	<u> 361.</u>
5 Other changes in net assets or fund balances (explain in Schedule O)	5		
6 Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	296,1	163.
Part XII Financial Statements and Reporting			
Check if Schedule O contains a response to any question in this Part XII			$\Box$
		Yes	No
1 Accounting method used to prepare the Form 990.			
If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.			
2a Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	X
b Were the organization's financial statements audited by an independent accountant?		2b	_X
c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight or review, or compilation of its financial statements and selection of an independent accountant?	f the audit,	2c	
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O			
<b>d</b> If 'Yes' to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is separate basis, consolidated basis, or both	sued on a		
Separate basis Consolidated basis Both consolidated and separate basis			
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Audit Act and OMB Circular A-133?	e Single	3a	х
<b>b</b> If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the re or audits, explain why in Schedule O and describe any steps taken to undergo such audits	quired audit	3 b	
BAA		Form 990	(2011)

TEEA0112 07/06/11

# SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Employer identification number

Ι.	Ε.	C. A.	Foundat	cion,	Inc.						54-18	<u> 304705</u>	5		
Par	t I	Reason	for Publ	ic Cha	rity Status	(All organizations	must c	comple	te this	part.)	See II	nstruct	ions.		
he c	rgar	nization is i	not a privat	e founda	ation because	it is (For lines 1 throu	gh 11, cl	neck onl	y one bo	) x					
1		A church,	convention	of churc	thes or associ	ation of churches desc	ribed in s	section	170(b)(1	)(A)(i).					
2		A school d	lescribed in	section	170(b)(1)(A)(	<b>ii).</b> (Attach Schedule E	Ξ)								
3		A hospital	or a coope	rative ho	ospital service	e organization describe	d in <b>sect</b> i	ion 170(	(b)(1)(A)	(iii).					
4		A medical	research o	rganızat	ion operated i	n conjunction with a ho	ospital de	escribed	ın <b>secti</b>	on 1 <b>70</b> (l	b)(1)(A)(	(iii) Ente	er the hosp	ıtal's	
			, and state												
5		An organiz 170(b)(1)(A	zation opera <b>A)(iv).</b> (Coi	ated for mplete P	the benefit of Part II )	a college or university	owned o	r operat	ed by a	governn	nental u	nıt descr	ribed in sec	ction	
6						vernmental unit describ									
7	X.	ın section	170(b)(1)(A	<b>4)(vi)</b> . ((	Complete Part				ernment	al unit o	r from t	he gener	ral public d	escrib	ea
8	님		-			O(b)(1)(A)(vi). (Complet		•							
9		from activi	ities related t income ai	l to its e: nd unrela	xempt function ated business	more than 33-1/3% of ns — subject to certain taxable income (less s nplete Part III)	exceptio	ns. and	(2) no n	nore tha	n 33-1/3	3% of its	support fr	om arc	)SS
10		An organiz	zation orgai	nızed an	d operated ex	clusively to test for put	blic safet	y See s	section 5	509(a)(4)	).				
11		more publi	icly support	ted orgai	nizations desc ing organizati	cclusively for the benefic cribed in section 509(a) on and complete lines	(1) or se 11e throu	ection 50 ugh 11h	)9(a)(2)	See se	or carry <b>ction 50</b>	out the 19(a)(3).	purposes of Check the	of one box th	or nat
	_	a Type		b			I – Func	_	_			d []	Type III -	- Othe	٢
е	Ш	By checking other than section 509	foundation	l certify manage	that the orga ers and other	nization is not controlle than one or more publi	ed directl cly supp	y or indi orted org	rectly by ganization	one or	more d cribed in	squalifie section	ed persons 509(a)(1)	or	
f		If the organ		ceived a	written deteri	mination from the IRS	that is a	Type I, T	Гуре II о	r Type I	II suppo	rting org	janization,		
g		Since Augi	ust 17, 200	6, has th	ne organizatio	n accepted any gift or	contribu	tion fror	n any of	the follo	owing pe	ersons?			
		_												Yes	No
		(i) A pe below	rson who d w, the gove	irectly o	r indirectly co dy of the sup	ntrols, either alone or t ported organization?	ogether	with per	sons des	scribed i	ın (II) ar	nd (III)	11 g (i)		
		(ii) A far	mily memb	er of a p	erson describ	ed in (i) above?							11 g (ii)	<del> </del>	
		(iii) A 35	% controlle	ed entity	of a person d	escribed in (i) or (ii) al	oove?						11 g (iii)	<u> </u>	<u> </u>
h		Provide the	e following	ınforma	tion about the	supported organizatio	n(s)			<u> </u>					
		(i) Name of si organiza			(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	column (	Is the zation in i) listed in overning ment?	the organ	rou notify nization in n (i) of upport?	organiz colur organiz	s the cation in mn (i) ed in the S ?	(vii) Amou	nt of sup	oport
							Yes	No	Yes	No	Yes	No			
A)	_						ļ								
B)							1					<b> </b>			<del></del>
C)_		_	_				+	-							
D)_				-			+					<u> </u>	<u> </u>		
_															
<u>E)</u>					-		+	, x	-			<del> </del>			
otal				,	Ś	<u>.</u>	* *	, i		,					
		Pananyari	l. Daduatia	- A - A N -	A: Ab	Instructions for Form	000 00	00 E7	<u></u>		Schodul	o A (For	m 990 or 9	90.F7	2011
ΔΔ	-0"														

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

### Part II | Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the

	organization fails to qualify t	under the tests liste	ed below, please co	ompiete Part III.)			
Sec	tion A. Public Support	T T				<del></del>	<del> </del>
begi	ndar year (or fiscal year nning in) ▶	(a) 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	<b>(d)</b> 2010	<b>(e)</b> 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any 'unusual grants')	71,289.	20,313.	96,213.	143,584.	162,276.	493,675.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf	0.	0.	0.	0.	0.	0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge	0.	0.	0.	0.	0.	0.
4	Total. Add lines 1 through 3	71,289.	20,313.	96,213.	143,584.	162,276.	493,675.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1						
	that exceeds 2% of the amount shown on line 11, column (f)		**************************************	* * * * * * * * * * * * * * * * * * * *	* .	, ,	97,397.
6	Public support. Subtract line 5 from line 4					\$ 17 <sub>0</sub> - 7	396,278.
Sec	tion B. Total Support						· · · · · · · · · · · · · · · · · · ·
Cale begi	ndar year (or fiscal year nning in) ►	<b>(a)</b> 2007	<b>(b)</b> 2008	(c) 2009	<b>(d)</b> 2010	<b>(e)</b> 2011	(f) Total
7	Amounts from line 4	71,289.	20,313.	96,213.	143,584.	162,276.	493,675.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	9,517.	3,187.	6,562.	7,162.	1,646.	28,074.
9	Net income from unrelated business activities, whether or not the business is regularly carried on	0.	0.	0.	0.	0.	0.
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	44,866.	23,703.	3,000.	-5,729.	-666.	65,174.
11	Total support. Add lines 7 through 10			, , , , , , , , , , , , , , , , , , ,	* * **		586 <b>,</b> 923.
12	Gross receipts from related activ	ities, etc (see instr	uctions)			12	
13	First five years. If the Form 990 organization, check this box and		tion's first, second,	, third, fourth, or	fifth tax year as a	section 501(c)(3)	►□
Sec	tion C. Computation of Pu	blic Support P	ercentage				
	Public support percentage for 20			11, column (f))		14	67.52%
	Public support percentage from 2	•	,			15	53.15%
16 a	33-1/3% support test – 2011. If t and stop here. The organization	he organization did qualifies as a publ	d not check the book icly supported orga	x on line 13, and anization	the line 14 is 33-	1/3% or more, che	ck this box
	33-1/3% support test – 2010. If t and stop here. The organization	qualifies as a publ	icly supported orga	anızatıon			• 🗆
1 <b>7 a</b>	10%-facts-and-circumstances te or more, and if the organization in the organization meets the 'facts	meets the 'facts-an	id-circumstances' i	test, check this b	ox and stop here.	Explain in Part IV	
	10%-facts-and-circumstances te or more, and if the organization r organization meets the 'facts-and	meets the 'facts-and d-circumstances' te	id-circumstances' fest. The organization	test, check this b on qualifies as a	ox and <b>stop here.</b> publicly supported	. Explain in Part IV d organization	how the
18	Private foundation. If the organiz	zation did not chec	k a box on line 13	, 16a, 16b, 17a, o			uctions

|Partilli | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II If the organization fails to qualify under the tests listed below, please complete Part II.)

<del></del>		<del>'</del>	<del></del>			
Section A. Public Support	<del>, · · · · · · · · · · · · · · · · · </del>	<u>-</u>		<del>1</del> -		
Calendar year (or fiscal yr beginning in)   1 Gifts, grants, contributions and membership fees received (Do not include any 'unusual grants')	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
<ul> <li>Total. Add lines 1 through 5</li> <li>Amounts included on lines 1, 2, and 3 received from disqualified persons</li> </ul>						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)	4.4.	A	<b>产</b> 基本		eich Ku.Ki	
Section B. Total Support	Т		1		1 2 2011	
Calendar year (or fiscal yr beginning in)►	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
9 Amounts from line 6						<del></del>
10 a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources  b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b  11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add Ins 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 organization, check this box and			d, third, fourth, or	fifth tax year as a	section 501(c)(3)	▶ □
Section C. Computation of Pu			· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·	<del></del>
15 Public support percentage for 20	•		e 13, column (f))		15	- 8
16 Public support percentage from			··		16	<del> </del>
Section D. Computation of Inv					T 2-	
17 Investment income percentage f	•	• •	•	nn (f))	17	- %
18 Investment income percentage f					18	8
19a 33-1/3% support tests — 2011. It is not more than 33-1/3%, check	k this box and <b>stop</b>	here. The organi	zation qualifies as	s a publicly suppor	ted organization	▶⊔
<b>b 33-1/3% support tests</b> — <b>2010.</b> I line 18 is not more than 33-1/3%	i the organization ( 6, check this box a	and not check a bo ind <b>stop here.</b> The	e organization qua	ilifies as a publicly	supported organi	zation -
20 Private foundation. If the organi	zation did not che	ck a box on line 1	4, 19a, or 19b, ch	eck this box and s	ee instructions	<b>▶</b>

Schedule A (Form 990 or 990-EZ) 2011 I. E. C. A. Foundation, Inc.	54-1804705	Page 4
Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any a (See instructions).	quired by Part II, linadditional information	ne 10; n.
Other Income Part II, Line 10		
Description: Net income from fundraising event		
2007: -33084.	·	
2008: -27898.	. <b></b>	
2009: 3000.	·	
2010: -5729.	·	<b></b> .
2011: -666.		
Description: Qualified Sponsorship Payments	· <b></b>	
2007: 77950.	· <b></b>	
2008: 51601.	·	
	·	
	- <b></b>	
	. <b></b>	
	. <b></b>	
	<b></b>	
	- <b></b>	
	- <b></b>	
		<b>-</b>

# SCHEDULE D (Form 990)

**Supplemental Financial Statements** 

► Complete if the organization answered 'Yes,' to Form 990, Part IV, lines 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Openito Public Employer identification number

Name of the organization

Department of the Treasury Internal Revenue Service

I.	E. C. A. Foundation, Inc.		54-1804705
Pa	till Organizations Maintaining Dono	Advised Funds or Other Similar Fun	
	the organization answered 'Yes' t	o Form 990, Part IV, line 6.	·
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor funds are the organization's property, subject to	or advisors in writing that the assets held in dor of the organization's exclusive legal control?	nor advised Yes No
6	Did the organization inform all grantees, donor used only for charitable purposes and not for the purpose conferring impermissible private benefits.	ne benefit of the donor or donor advisor, or for a	s can be any other Yes No
Pa	Conservation Easements. Compl	ete if the organization answered 'Yes'	to Form 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by	the organization (check all that apply)	
	Preservation of land for public use (e.g., re	ecreation or education) Preservation of	of an historically important land area
	Protection of natural habitat	Preservation	of a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization last day of the tax year	n held a qualified conservation contribution in t	he form of a conservation easement on the
	,		Held at the End of the Tax Year
	a Total number of conservation easements	•••	2a
ı	Total acreage restricted by conservation easen	nents	2b
	Number of conservation easements on a certifi	ed historic structure included in (a)	2c
	d Number of conservation easements included in	(c) acquired after 8/17/06, and not on a histori	ic
	structure listed in the National Register		
3	Number of conservation easements modified, t tax year ▶	ransferred, released, extinguished, or terminate	ed by the organization during the
4	Number of states where property subject to con	nservation easement is located >	_
5	Does the organization have a written policy regard enforcement of the conservation easemen	garding the periodic monitoring, inspection, hands it holds?	dling of violations, Yes No
6	Staff and volunteer hours devoted to monitoring	g, inspecting, and enforcing conservation easer	ments during the year
7	Amount of expenses incurred in monitoring, ins ▶ \$	specting, and enforcing conservation easement	s during the year
8	Does each conservation easement reported on 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?	line 2(d) above satisfy the requirements of sec	tion Yes No
9	In Part XIV, describe how the organization rep- include, if applicable, the text of the footnote to conservation easements	orts conservation easements in its revenue and the organization's financial statements that de	expense statement, and balance sheet, and escribes the organization's accounting for
Pa	ttilla Organizations Maintaining Colle	ections of Art, Historical Treasures, o wered 'Yes' to Form 990, Part IV, line	r Other Similar Assets. 8.
1:	a if the organization elected, as permitted under art, historical treasures, or other similar assets in Part XIV, the text of the footnote to its finance	s held for public exhibition, education, or resear	ue statement and balance sheet works of ch in furtherance of public service, provide,
i	b If the organization elected, as permitted under historical treasures, or other similar assets hel following amounts relating to these items	SFAS 116 (ASC 958), to report in its revenue s d for public exhibition, education, or research in	statement and balance sheet works of art, n furtherance of public service, provide the
	(i) Revenues included in Form 990, Part VIII,	line 1	<b>►</b> \$
	(ii) Assets included in Form 990, Part X		<b>►</b> \$
2	If the organization received or held works of ar amounts required to be reported under SFAS 1	t, historical treasures, or other similar assets fo 16 (ASC 958) relating to these items:	or financial gain, provide the following
	a Revenues included in Form 990, Part VIII, line	1	<b>►</b> \$
	b Assets included in Form 990. Part X		<b>►</b> \$

Schedule <b>D</b> (Form 990) 2011					54-180			Page 2
Part III Organizations Maintai	ning Collection	s of Art, Histo	rical 1	Treasures, or (	Other Similar Ass	ets (c	<u>ontınu</u>	<u>ed)</u>
3 Using the organization's acquisition items (check all that apply)	n, accession, and o	ther records, chec	ck any o	of the following tha	at are a significant use	of its c	ollection	ו
`a Public exhibition		<b>d</b> Loan d	or excha	ange programs				
<b>b</b> Scholarly research		e U Other						
<ul><li>c ☐ Preservation for future genera</li><li>4 Provide a description of the organ</li></ul>		and explain how	thev fur	ther the organizat	ion's exempt purpose	ın		
Part XIV							_	
assets to be sold to raise funds ra	ther than to be mair	tained as part of	the org	anization's collect	ion?	Yes		No
RartilV   Escrow and Custodial line 9, or reported an a	Arrangements. amount on Form	Complete if t 990, Part X,	he org line 2	ganization ans 1.	wered 'Yes' to For	m 990 	), Part 	IV, ———
1 a Is the organization an agent, trust included on Form 990, Part X?	ee, custodian, or oth	ner intermediary f	or contr	ributions or other a	assets not	Yes		No
<b>b</b> If 'Yes,' explain the arrangement in	n Part XIV and com	plete the following	g table <sup>.</sup>					
						Amoun	<u>t</u>	
c Beginning balance					1c		_	
d Additions during the year					1 d		-	
e Distributions during the year					1e			
f Ending balance	Comp 000	Dark V. line 212			1f	Yes		No
2a Did the organization include an ar		Part A, line 217				163	L	_ 140
Part V Endowment Funds. Co		nanization ans	weren	d 'Yes' to Form	990. Part IV. line	· 10.		
Endownient i dids. O	(a) Current year	(b) Prior year		(c) Two years back	(d) Three years back	1	Four years	s back
1 a Beginning of year balance	53,775.			22,950		4 2	采制剂	
<b>b</b> Contributions	15,700	<del></del>		24,775			dra de	
c Net investment earnings, gains, and losses		,				Agri	i,	
d Grants or scholarships					<del></del>	~ 425	- 43	
Other expenditures for facilities and programs						2 1	·\$**	
f Administrative expenses						35.	PASSILIA	\$ 1 8 P
g End of year balance	69,475	53,7	75.	47,725	. 22,950.		7.7	Pist :
2 Provide the estimated percentage			1g, col	lumn (a)) held as				
a Board designated or quasi-endow	ment ►10	0.00%						
<b>b</b> Permanent endowment ►	8	·						
c Temporarily restricted endowmen		<del>8</del>						
The percentages in lines 2a, 2b, a	and 2c should equal	100%.						
3a Are there endowment funds not in	the possession of t	he organization th	hat are	held and administ	ered for the	1		T
organization by						<u> </u>	Yes	No
(i) unrelated organizations						3a(i)		X
(ii) related organizations						3a(ii)		X
<b>b</b> If 'Yes' to 3a(ii), are the related of	-					3b	<u> </u>	L
4 Describe in Part XIV the intended Part VI Land, Buildings, and I					<del></del>			
Description of property		st or other basis		Cost or other	(c) Accumulated	(4)	Book va	alue
Description of property		nvestment)		asis (other)	depreciation	(4)		
1 a Land		·			4X 11.18.1			
<b>b</b> Buildings								
c Leasehold improvements								
<b>d</b> Equipment				2,771.	1,407.		1	<u>,364.</u>
e Other								
Total. Add lines 1a through 1e (Colum	n (d) must equal Fo	m 990, Part X, co	olumn (	B), line 10(c) )				,364.
BAA					Sche	auie D (	rorm 99	90) 2011

Schedule D (Form 990) 2011 I. E. C. A. Found	ation, Inc.	54-1804705 Page	: 3
Rart VII Investments - Other Securities. See	Form 990, Part X,	line 12.	_
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value	
(1), Financial derivatives			
(2) Closely-held equity interests			_
(3) Other			
(A)			
<u>(B)</u>			
(C)			
<u>(D)</u>			
(E)			
<u>(F)</u>			
<u>(G)</u>			
(H)	_		
_()			
Total (Column (b) must equal Form 990 Part X, column (B) line 12.)			4
Part VIII Investments - Program Related. See	Form 990, Part X,	line 13.	
(a) Description of investment type	(b) Book value	(c) Method of valuation:	
		Cost or end-of-year market value	_
(1)			_
(2)			
(3)			_
(4)			_
(5)			_
(6)			
(7)			
(8)			_
(9)			_
(10)			_
Total (Column (b) must equal Form 990, Part X, column (B) line 13)	15	・インタをも関する 機能 関係は他には、	
Part IX Other Assets. See Form 990, Part X, I			_
	scription	(b) Book value	_
(1)			_
(2)			-
(3)			_
(4)			
(5)			_
(6)	<del></del>		_
(7)			_
(8)			_
(9)			_
(10)			_
Total. (Column (b) must equal Form 990, Part X, column (B)  Part X  Other Liabilities. See Form 990, Part )		<u>▶</u>	
			v. '8
(a) Description of liability	(b) Book value		
(1) Federal income taxes			
(2)			
(3)			<b>(</b> )
(4)			•
(5)	<del>-</del>		*****
(6)	-		1
	<del></del>		1:
(8)			<i>.</i>
(9)		;	
(10)			
(11)			2
Total. (Column (b) must equal Form 990, Part X, column (B) line 25)			{
z cini as (ANI: 700) Enginato in Part XIV, brouido the text of	the technologies to the era	anizationic tinancial cratements that reports the	

2 FIN 48 (ASC 740) Footnote In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740)

	edule <b>D</b> (Form 990) 2011 I. E. C. A. Foundation, Inc.	54-1804/05	Page 4
Pa	t <b>X</b> I Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements	<del></del>	
1	Total revenue (Form 990, Part VIII, column (A), line 12)		
2	Total expenses (Form 990, Part IX, column (A), line 25)		
3	Excess or (deficit) for the year Subtract line 2 from line 1		
4	Net unrealized gains (losses) on investments		
5	Donated services and use of facilities		
6	Investment expenses		
7	Prior period adjustments		
8	Other (Describe in Part XIV.)		
9	Total adjustments (net). Add lines 4 through 8		
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9		
Pa	t∛XII≱ Reconciliation of Revenue per Audited Financial Statements With Revenue pe	er Return	
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12	\$42	
	Net unrealized gains on investments 2a		
	Donated services and use of facilities 2b		
	Recoveries of prior year grants 2c		
	Other (Describe in Part XIV )		
	e Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1	Table 1	
	Investment expenses not included on Form 990, Part VIII, line 7b		
	O Other (Describe in Part XIV )		
	Add lines 4a and 4b	4c	
	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	
	**************************************		
	Total expenses and losses per audited financial statements	1	
1			
2	Amounts included on line 1 but not on Form 990, Part IX, line 25  Donated services and use of facilities		
	Prior year adjustments 2b		
	COther losses 2c		
	d Other (Describe in Part XIV )		
(	e Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
	a Investment expenses not included on Form 990, Part VIII, line 7b		
	Other (Describe in Part XIV.)		
	CAdd lines 4a and 4b	4c 5	
	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	1 3 1	
	TIXIVI Supplemental Information	10/ 1 15 105	
Part	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part V, line 4, Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also compadditional information	t IV, lines TD and 2b, blete this part to provide	е
<u>Pt</u> .	V Line 4 The Foundation established an Endowment Fund the		
	earnings_of_which_would_be_used_for_designated		
	program purposes yet to be determined.	. <b></b>	
		<b></b>	
			<b></b>

TEEA3304 05/25/11

Schedule **D** (Form 990) 2011

BAA

Scriedule <b>D</b>	(Folin 990) 2011 I. E. C. A. Foundation, Inc.	34-1004/03	raye 3
Part XIV	Supplemental Information (continued)		
I UIT XIV	oupplemental mormation (continued)		<del></del>
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<b>-</b> -			

### SCHEDULE G (Form 990 or 990-EZ)

# Supplemental Information Regarding Fundraising or Gaming Activities

2011

2011

, inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Complete if the organization answered 'Yes' to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Name of the organization Employer identification number E. C. A. Foundation, 54-1804705 Inc. Partill Fundraising Activities. Complete if the organization answered 'Yes' to Form 990, Part IV, line 17 Form 990-EZ filers are not required to complete this part Indicate whether the organization raised funds through any of the following activities. Check all that apply Mail solicitations Solicitation of non-government grants b Internet and email solicitations f Solicitation of government grants Phone solicitations Special fundraising events C In-person solicitations 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key No employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes **b** If 'Yes,' list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of individual (ii) Activity (III) Did fundraiser (iv) Gross receipts (v) Amount paid to (vi) Amount paid to or entity (fundraiser) have custody or control from activity (or retained by) (or retained by) organization of contributions? fundraiser listed in column (i) Yes No 1 2 3 4 5 6 7 8 9 10 Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

Pai		Fundraising Events. Complete if more than \$15,000 of fundraising List events with gross receipts great the second	event contributions	nswered 'Yes' to Fo s and gross income	rm 990, Part IV, II on Form 990-EZ,	ne 18, or reported lines 1 and 6b.
		g.	(a) Event #1  Cookbook sales (event type)	(b) Event #2	(c) Other events	(d) Total events (add column (a) through column (c))
REVEZUE	1	Gross receipts	79,905.			79,905.
Ē	2	Less: Charitable contributions	72,060.			72,060.
	3	Gross income (line 1 minus line 2)	7,845.			7,845.
	4	Cash prizes .				
	5	Noncash prizes				
D R F	6	Rent/facility costs				
R E C T	7	Food and beverages				
E X P	8	Entertainment				
EXPENSES	9	Other direct expenses	8,511.			8,511.
ร	l	Direct expense summary Add lines 4 thro	•		•	8,511.
Pa	11 	Net income summary Combine line 3, co Gaming. Complete if the organization	ation answered 'Ye	s' to Form 990, Par	t IV, line 19, or re	oorted more than
R E V E N U E		\$15,000 on Form 990-EZ, line 6a.	(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add column (a) through column (c))
	1	Gross revenue				
_ E	2	Cash prizes				
DIRECT	3	Non-cash prizes				
C S T E S	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	Yes % No	Yes % No	Yes*	
	7	Direct expense summary Add lines 2 thro	ough 5 in column (d)		•	-
	8	Net gaming income summary Combine I	nes 1, column (d) and I	ine 7		-
	a is th	er the state(s) in which the organization op- ne organization licensed to operate gaming lo,' explain	activities in each of the	ese states?		Yes No
		e any of the organization's gaming license:				Yes No
BAA	`		TEEA3702 (	01/24/12	Schedule <b>G</b> (Fe	orm 990 or 990-EZ) 2011

Schedule G (Form 990 or 990-EZ) 2011 I. E. C. A. Foundation, Inc.

54-1804705

Sche	edule <b>G</b> (Form 990 or 990-EZ) 2011 I. E. C. A. Foundation, Inc. 54	-180	4705	Page 3
11	Does the organization operate gaming activities with nonmembers?		Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formadminister charitable gaming?	ed to	Yes	No
13	Indicate the percentage of gaming activity operated in			
	a The organization's facility	13a		ક્ર
	b An outside facility	13b		*
14	Enter the name and address of the person who prepares the organization's gaming/special events books and re-	cords		
	Name •	<b></b>		
	Address •			<b></b>
15 a	a Does the organization have a contact with a third party from whom the organization receives gaming revenue?		Yes	No
	b If 'Yes,' enter the amount of gaming revenue received by the organization ► \$ and the	e amou	-	
	of gaming revenue retained by the third party > \$			
•	c If 'Yes,' enter name and address of the third party			
	Name •			
	Address ►			 
16	Gaming manager information			
	Name ►	<b></b>	<b>-</b>	
	Gaming manager compensation ► \$			
	Description of services provided	<b>_</b>		
	□ Director/officer   □ Employee   □ Independent contractor			
17	Mandatory distributions			
	a is the organization required under state law to make charitable distributions from the gaming proceeds to retail state gaming license?		Yes	No
ŀ	b Enter the amount of distributions required under state law to be distributed to other exempt organizations or sp	ent in t	he	
Pai	organization's own exempt activities during the tax year ► \$  **ENDITY Supplemental Information. Complete this part to provide the explanations required columns (III) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applications this part to provide any additional information (see instructions).	by Pable.	art I, line Also com	2b, plete
		_		
		-		
		_		<del></del>
			_	
			<u> </u>	

# SCHEDULE 1 (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No 1545-0047

Open to Pu

**Employer identification number** 54-1804705

Complete if the organization answered 'Yes' to Form 990, Part IV, lines 21 or 22. ► Attatch to Form 990.

Paril General Information on Grants and Assistance Foundation, Inc.

<ol> <li>Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees the selection criteria used to award the grants or assistance?</li> <li>Describe in Part IV the organization's procedures for monitoring the use of grant finds in the United States.</li> </ol>	ds to substantiate the grants or assistance procedures for month	amount of the grant: e? oring the use of gran	of the grants or assistance, the grantees' eligibility for the grants or assistance, and	ntees' eligibility for the	grants or assistance, a		X Yes No
	nce to Governme	ents and Organia	d Organizations in the United States. Complete of the organization answered 'Yes' to	ed States. Complet	e if the organizati	ion answered 'Ye	ss' to
Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed	for any recipient f additional space	that received m	ore than \$5,000. C	heck this box if no	one recipient rec	eived more than	\$5,000. ►X
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of vatuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(7)							
3							
(4)							
( <del>)</del>							
(8)							
			older Local off as before				
Enter total number of other organizations listed in the line 1 table	s) and government or	5		•			
- 1	איייי אויי דייי סייפיון פווסו	. 200					

Schedule 1 (Form 990) (2011)

TEEA3901 06/01/11

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Page 2 Schedule I (Form 990) (2011) I. E. C. A. Foundation, Inc. | Date: | Part | Mainted States | Part | Part | Mainted States | Part | Par 54-1804705 I. E. C. A. Foundation, Inc.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
2					
R					
4					
ın					
9					
7					
Parilva Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.	olete this part to p	rovide the informat	on required in Pai	t I, line 2, and any oth	ner additional information.
Pt.I Line 2The Foundation requires	Of	grant_recipients_to_report_back_to_the	to_report_back	         	1
Pt_I_Line_2Foundation_on_the_use_of_		e funds and to	<u>submit suppor</u>	the funds and to submit supporting documentation	uc
	S  			                 	
	! ! ! ! ! !	,               	 	1 1 1 1 1 1 1 1 1	 
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Schedule I (Form 990) (2011)

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# SCHEDULE O (Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

OMB No 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Name of the organization	5.4 – 1.8.0.4.7.0.5
I. E. C. A. Foundation, Inc.	54-1804705
Pt VI, Line 3 For the first half of the year, management dut	ies
were_performed_(non-compensated)_by_the_Execut	ive
Director of the Independent Educational Consul	tants
Association, an affiliated nonprofit. Beginni	ng_in_July
management duties were performed by an indepen	dent
contractor hired by the Board to be IECA Found	ation Director.
Pt_VI, Line 11a The 990 is reviewed by the Foundation's Direct	or
and by the Board Chairman when he signs the re	turn.
The Board Treasurer reviews the 990 after it i	s_filed.
Pt_VI, Line_15The Board hired an independent contractor to s	erve
as the Foundation's Director. The fee for the	se_services
was negotiated by the parties involved	- <b></b>
Pt_VI, Line_19The Foundation_makes_its_governing_documents_a	ind
financial_statements_available_to_the_public_u	pon
request. The Foundation adopted a written con	iflict of
interest policy as of January 2012	
Pt IV, Line 34 Note to Schedule R, Part II - Typically, a maj	ority
of the Board of Trustees of the Foundation are	e members
of the related organization listed on Schedule	R, Part II.
	<b></b>

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

C. A. Foundation, Inc.

I.E.

Related Organizations and Unrelated Partnerships

Complete if the organization answered 'Yes' to Form 990, Part IV, line 33, 34, 35, 36, or 37.
 Attach to Form 990.

Open to Public Inspection

OMB No 1545-0047

201

Employer identification number 54-1804705 Part I Identification of Disregarded Entities (Complete of the organization answered 'Yes' to Form 990, Part IV, line 33.)

	-						
(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)		(d) Total income	(e) End-of-year assets	(f) Direct controlling entity	<u>6</u>
ΩΣ							
<u>(2)</u>	1 1 1						
(6)	1 1 1						
Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)	<b>nizations</b> (Complete	if the organization ar.)	answered 'Yes	to Form 990, I	Part IV, line 34 b	ecause it had	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	tus Direct controlling entity		(13) entity? <b>No</b>
(1) Independent Educational Consultants Association 04-2592 325101d Lee Hwy, #510, Fairfax VA 22030	professional association	VA	501(c)(6)				
<u>(a)</u>							
<u>(5)</u>							
( <del>b</del> )							
BAA For Paperwork Reduction Act Notice, see the Instructions for Form	s for Form 990.		TEEA5001 09/08/11		Sche	Schedule <b>R</b> (Form 990) 2011	2011

Page 2

54-1804705

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Schedule R (Form 990) 2011

Schedule **R** (Form 990) 2011 (K) Percentage ownership (h) Percentage ownership Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered 'Yes' to Form 990, Part IV, Inne 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Ratiil Indentification of Related Organizations Taxable as a Partnership (Complete of the organization answered 'Yes' to Form 990, Part IV, line 34 (i) General or managing partner? (g) Share of end-of-year assets ŝ Yes Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) Share of total income (h)
Disproportionate
allocations? ŝ Yes (e)

Type of entity
(C corp, S corp, or trust) (g) Share of end-of-year assets because it had one or more related organizations treated as a partnership during the tax year.) Legal domicile (state or foreign controlling entity country) (f) Share of total income TEEA5002 05/24/11 (e)
Predominant
income (related,
unrelated, excluded
from tax under
sections 512-514) (b) Primary activity (d)
Direct
controlling entity Foundation, Inc. (c) Legal domicile (state or foreign **(a)** Name, address, and EIN of related organization Α. (b) Primary activity (a)
Name, address, and EIN of related organization Part W BAA E ପ୍ର **©** 8 ପ୍ର

54-1804705

Partive Transactions With Related Organizations (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34, 35, 35a, or 36.)	Form 990, Part IV,	line 34, 35, 35a, ol	r 36.)	
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule			Ýes	
	tions listed in Parts II-IV	•		°,5°°
A receipt of (f) interest (ii) announces (iii) togaines of (iv) tent norm a controlled ending				4 >
b Gilt, grant, or capital contribution to related organization(s)			-	<
c Gift, grant, or capital contribution from related organization(s)			<b>1</b> c	×
d Loans or loan guarantees to or for related organization(s)			1d	×
e Loans or loan guarantees by related organization(s)			1e	×
			1 3 C 10 10 10 10 10 10 10 10 10 10 10 10 10	
f Sale of assets to related organization(s)				×
g Purchase of assets from related organization(s)			19	×
			4	×
i Lease of facilities, equipment, or other assets to related organization(s)			=	×
			× 3	\$6.00
J Lease of facilities, equipment, of other assets from related organization(s)			γ  -  -	;
K Performance of services of membership of fundralsing solicitations for felated organization(s)			¥ ;	× :
1 Performance of services or membership or fundraising solicitations by related organization(s)				×
m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			T E	1
n Sharing of paid employees with related organization(s)				×
<ul> <li>Reimbursement paid to related organization(s) for expenses</li> </ul>			10 X	
p Reimbursement paid by related organization(s) for expenses			1p	
<b>q</b> Other transfer of cash or property to related organization(s)			19	×
r Other transfer of cash or property from related organization(s)			1	×
2 If the answer to any of the above is 'Yes,' see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	g covered relationships	and transaction threshol	lds.	
(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved	mining
(1)				
(2)				Ì
(3)				
(4)				
(c)				
<b>BAA</b> TEEA5003 05/24/11		Sche	Schedule R (Form 990) 2011	0) 2011

Schedule R (Form 990) 2011 I. E. C. A. Foundation, Inc.

# Parion answered 'Yes' to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile	(d) Predominant	(e) Are all partners	(f) Share of	(g) Share of	(h) Dispropor-			(k) Or Percentage
		(state or foreign country)		section 501(c)(3) organizations?		end-of-year assets	tionate allocations?	amount in box	managing partner?	
			section 512-514)	Yes No			Yes No	- rorm (1065)	Yes	2
(1)										
									_	_
						-				
(3)										
(5)										
(6)										
			•							
(8)							_			
ВАА			TEE	TEEA5004 05/24/11	1			Sched	dule <b>R</b> (Fo	Schedule <b>R</b> (Form 990) 2011

Schedule R	(Form 990) 2011     1.    E.    C.    A.    Foundation,    Inc.	54-1804705	Page 5
Part <b>WII</b>	Supplemental Information  Complete this part to provide additional information for responses to question	ns on Schedule R	
•	(see instructions).		
		<b></b>	
<b>_</b>		<b></b> .	
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### Form **4562**

Department of the Treasury internal Revenue Service (99)

Name(s) shown on return

# **Depreciation and Amortization** (Including Information on Listed Property)

► See separate instructions. ► Attach to your tax return.

OMB No 1545-0172

**2011** 

Attachment Sequence No 179

Identifying number 54-1804705

I.	E. C. A. Foundat	ion, Inc.					_   5	64-1804705
Busin	ess or activity to which this form rela	ates			_			
For	m 990 / Form 990	EZ						
Pai	t'l Election To Ex Note: If you have a	pense Certain I any listed property,	Property Under Sec complete Part V before	ction 179 you complete Pa	art I			
1	Maximum amount (see in:	structions)					1	
2	Total cost of section 179	property placed in s	ervice (see instructions)	)			2	2
3	Threshold cost of section	179 property before	reduction in limitation (	(see instructions)	)		3	3
4	Reduction in limitation Si	ubtract line 3 from I	ine 2 If zero or less, en	ter -0-			4	,
5	Dollar limitation for tax ye separately, see instruction	ar. Subtract line 4 t	from line 1 If zero or les	ss, enter -0 If n	narried file	ing	5	i .
6	(a	Description of property		(b) Cost (busines	s use only)	(C) Elected co	st	· · · · · · · · · · · · · · · · · · ·
		,				<del>-</del>		
7	Listed property Enter the	amount from line 2	9		7			
8	Total elected cost of section	on 179 property Ac	ld amounts in column (c	), lines 6 and 7			8	3
9	Tentative deduction. Enter	r the <b>smaller</b> of line	5 or line 8				9	)
10	Carryover of disallowed de		•				10	<del> </del>
11	Business income limitation		•			(see instrs)	11	
	Section 179 expense dedu		·				12	
	Carryover of disallowed de	•		<del></del>	▶ 13			
	: Do not use Part II or Part		·					
Pai	t II 💲 Special Deprec	iation Allowan	ce and Other Depre	eciation (Do n	ot include	listed property )	(Se	e instructions.)
14	Special depreciation allow tax year (see instructions)	vance for qualified p	property (other than liste	d property) plac	ed in serv	rice during the	14	,
15	Property subject to section						15	;
	Other depreciation (includ						16	;
	tilli MACRS Depre		oclude listed property ) (	See instructions	)	· ·	,	<del></del>
		<u> </u>	Section	•				
17	MACRS deductions for as	sets placed in servi					17	150.
	If you are electing to grou asset accounts, check her	n anv assets placed	-	-	or more g	general		
			in Service During 2011	Tay Year Using	the Gene	ral Denreciation	Svet	*
	(a) Classification of property	(b) Month and year placed in service	(C) Basis for depreciation (business/investment use only — see instructions)	(d) Recovery period	(e) Conven	(f)		(g) Depreciation deduction
192	3-year property	. / 25 -4	only acc manachemen		<del></del>			
	5-year property		1,516.	5.0 yrs	HY	S/I		152.
	7-year property		1,010.			5/1	,	152.
	1 10-year property	_			<del></del>			
		-  "			<del> </del>			
	15-year property							
	20-year property			0.5		0.47		
	25-year property			25 yrs	1 200	S/I		
r	Residential rental			27.5 yrs	MM			
	property			27.5 yrs	MM	<del></del>		
j	Nonresidential real			39 yrs	MM	<del></del>		
	property	l			MM.			
	Section C	<ul> <li>Assets Placed in</li> </ul>	Service During 2011 T	ax Year Using th	e Alterna	tive Depreciatio	n Sy	stem
20 a	Class life	<b>」</b> 。				S/I		
<u>t</u>	12-year	, <b>X</b>		12 yrs		S/I		
	: 40-year			40 yrs	MM	s/I		
Par	t IV Summary (See )	nstructions)						
21	Listed property Enter am						21	
22	Total Add amounts from line 12	, lines 14 through 17, lir	nes 19 and 20 in column (g), a	ind line 21 Enter her	e and on	Ī		
23	the appropriate lines of your retu For assets shown above a	irn Partnerships and S	corporations — see instruction	is	<del></del>		22	302.
	the portion of the basis at	tributable to section	263A costs	,	23			

Listed Property (Include automobiles, certain other vehicles, certain computers, and property used for entertainment, recreation, or amusement)

24			ation and Othe				Yes	<u> </u>				evidence 1		Γ	Yes	No
24	a Do you have evident		T 1			T		Ш	T '		7			/b>	Tes	
T	(a) pe of property (list vehicles first)	(b) Date placed In service	Business/ investment use percentage	(d) Cost other b	or	(busine:	(e) or deprecial ss/investm se only)	tion ent	Re	(f) ecovery period	Met	g) hod/ ention	Depr	(h) eciation luction		(i) lected tion 179 cost
25	Special depreci						ervice di	uring	g the	tax yea	r and	25				
26	Property used r	nore than 50%	in a qualified	business i	use:											
																· <u>-</u>
27	Property used 5	0% or less in a	qualified bus	iness use:											- Additional to the Control of the C	era <del>ndera</del> nsk k
			+			1			<u> </u>		<del></del>					
			+								+	-			-1.81	18
28	Add amounts in	column (b) lu	nes 25 through	27 Enter	here ar	d on line	e 21 na	ne 1	<u>                                      </u>		<u> </u>	28				3 4
	Add amounts in		-				c 21, pa	gc i	•					29	***************************************	ann Alaine.
				Section I		-	on Use	of \	/ehicl	es						
	plete this section															ııcles
to y	our employees, fi	st answer the	questions in S	ection C to	o see if	you mee	t an exc	epti	ion to	comple	eting thi	s section	n for the	ose vehi	cles	
30	Total business/i during the year commuting mile	(do not include		Vehi	a) cle 1	Vehic	·	١	(c) Vehiçl		(d Vehic	1		e) cle 5		(f) licle 6
31	Total commuting m	•	the year													-
32	Total other pers	onal (noncomr	muting)													
33	Total miles drive lines 30 through		ear Add			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					<del></del>			·		ı
				Yes	No	Yes	No	Ye	es	No	Yes	No	Yes	No	Yes	No
34	during off-duty l	nours?			· .											
35	Was the vehicle than 5% owner	or related pers	ion?													
36	Is another vehic _personal use?															
_			C — Question	•	-					-						
Ansı 5%	wer these question owners or related	ns to determin persons (see	e if you meet a instructions)	an excepti	on to co	mpleting	Section	n B	for ve	hicles i	used by	employe	ees who	o are no	t more	than
	Do you maintair	a written polic		hat prohibi	its all pe	ersonal u	se of ve	hicl	es, ın	cluding	commu	iting,	-		Yes	No
38	Do you maintair employees? See	a written polic	cy statement the	hat prohibi	its perso	onal use	of vehic	les,	exce	pt com	muting,	by your				
39	Do you treat all			-			s, unecc	013,	0, 1,	0 01 1110	JIC 044111	213				
40	Do you provide vehicles, and re	more than five tain the inform	vehicles to yo	ur employ	ees, obt	taın ınfor	mation :	from	n your	emplo	yees ab	out the	use of t	he		
41	Do you meet the Note: If your an	requirements	concerning qu	alified aut												
Pa	tWI Amorti	zation			•											
	Desc	(a) cription of costs		Date an	<b>b)</b> nortization gins	,	(c) Amortizabl amount	e		(d Co- sect	de	Amor	tization lod or entage		<b>(f)</b> Amortizati for this ye	
42	Amortization of	costs that beg	ins during you	r 2011 tax	year (s	ee instru	ictions):									
	Amortization of												43			0.

Schedule O (Form 990 or 990-EZ), Supplemental Information to Form 990 or 990-EZ Form 990, Page 10, Line 24e All Other Expenses (continued)

Description	(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
Insurance	500.	125.	375.	0.
Licenses & permits	400.	0.	400.	0.
Outreach & promotion	3,744.	3,744.	0.	0.
Postage	935.	421.	187.	327.
Printing	6,964.	3,482.	1,393.	2,089.
Telephone	694.	278.	278.	138.
Website & technology	1,157.	616.	386.	155.

### **Supporting Statement of:**

Form 990 p 11/Line 14, column (A)

Description	Amount
Organization Costs	2,964.
Accumulated Amortization of Organization Costs	-2,964.
Total	0.