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Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2011

Open to Public Inspection

A For the 2011 calendar year, or tax year beginning , 2011, and ending , 20

B Check if applicable: Address change; Name change; Initial return; Terminated; Amended return; Application pending

C Name of organization: COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Doing Business As

Number and street (or P O box if mail is not delivered to street address): 625 SLATERS LANE — Room/suite: 300

City or town, state or country, and ZIP + 4: ALEXANDRIA, VA 22315

D Employer identification number: 54-1610317

E Telephone number: (703) 706-0560

G Gross receipts $ 9,494,841.

F Name and address of principal officer: ARTHUR T. DEAN, 625 SLATERS LANE, STE. 300 ALEXANDRIA, VA 22315

H(a) Is this a group return for affiliates? Yes [ ] No [X]

H(b) Are all affiliates included? Yes [ ] No [ ]

If "No," attach a list (see instructions)

I Tax-exempt status: [X] 501(c)(3) [ ] 501(c) ( ) ◀ (insert no) [ ] 4947(a)(1) or [ ] 527

J Website: ▶ WWW.CADCA.ORG

H(c) Group exemption number ▶

K Form of organization: [X] Corporation [ ] Trust [ ] Association [ ] Other ▶

L Year of formation 1992 M State of legal domicile VA

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities:
CADCA'S MISSION IS TO BUILD & STRENGTHEN THE CAPACITY OF COMMUNITY COALITIONS BY PROVIDING TECHNICAL ASSISTANCE & TRAINING, PUBLIC POLICY ADVOCACY, MEDIA STRATEGIES & MARKETING PROGRAMS, CONFERENCES, & EVENTS

2 Check this box ▶ [ ] if the organization discontinued its operations or disposed of more than 25% of its net assets

3	Number of voting members of the governing body (Part VI, line 1a)	3	18.
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	17.
5	Total number of individuals employed in calendar year 2011 (Part V, line 2a)	5	46.
6	Total number of volunteers (estimate if necessary)	6	0
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
b	Net unrelated business taxable income from Form 990-T, line 34	7b	0

			Prior Year	Current Year
Revenue	8	Contributions and grants (Part VIII, line 1h)	5,784,946.	7,410,136.
	9	Program service revenue (Part VIII, line 2g)	2,211,002.	2,033,967.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	495.	307.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	8,973.	-51,794.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	8,005,416.	9,392,616.
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	38,340.	24,500.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	3,872,734.	3,983,659.
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	39,399.	10,000.
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 445,481.		
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	5,064,743.	4,809,556.
	18	Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	9,015,216.	8,827,715.
	19	Revenue less expenses Subtract line 18 from line 12	-1,009,800.	564,901.
			Beginning of Current Year	**End of Year**
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	2,373,349.	3,318,504.
	21	Total liabilities (Part X, line 26)	2,172,631.	2,552,033.
	22	Net assets or fund balances Subtract line 21 from line 20	200,718.	766,471.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

▶ Signature of officer — Date 9-10-2012

▶ MITCHELL ANDERSON CFO
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check [ ] if self-employed	PTIN
JOEL C. SUSCO	Joel C. Susco, CPA	9/4/2012		P00189961

Firm's name ▶ BOND BEEBE — Firm's EIN ▶ 52-1044197

Firm's address ▶ 4600 EAST-WEST HIGHWAY SUITE 900 BETHESDA, MD 20814-3423 — Phone no 301-272-6000

May the IRS discuss this return with the preparer shown above? (see instructions) [X] Yes [ ] No

For Paperwork Reduction Act Notice, see the separate instructions.

Part III **Statement of Program Service Accomplishments**

Check if Schedule O contains a response to any question in this Part III . . . . [X]

1 Briefly describe the organization's mission:

ATTACHMENT 1

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . [ ] **Yes** [X] **No**

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . [ ] **Yes** [X] **No**

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code ______) (Expenses $ 2,309,713. including grants of $ 2,900.) (Revenue $ 1,660,674.)

ATTACHMENT 2

4b (Code ______) (Expenses $ 2,691,675. including grants of $ 7,000.) (Revenue $ ______)

ATTACHMENT 3

4c (Code ______) (Expenses $ 1,897,925. including grants of $ 2,950.) (Revenue $ ______)

ATTACHMENT 4

4d Other program services (Describe in Schedule O) ATTACHMENT 5

(Expenses $ 1,142,050. including grants of $ 11,650.) (Revenue $ 18,250.)

4e Total program service expenses ▶ 8,041,363.

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	X	
2	Is the organization required to complete *Schedule B, Schedule of Contributors* (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		X
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? *If "Yes," complete Schedule C, Part III*	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		X
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? *If "Yes," complete Schedule D, Part V*	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI*	11a	X	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		X
c	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		X
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI, XII, and XIII*	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional*	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or assistance to any organization or entity located outside the United States? *If "Yes," complete Schedule F, Parts II and IV*	15		X
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or assistance to individuals located outside the United States? *If "Yes," complete Schedule F, Parts III and IV*	16		X
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I (see instructions)*	17		X
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18	X	
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		X
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
21	Did the organization report more than $5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21	X	
22	Did the organization report more than $5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23	X	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25*	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	**Section 501(c)(3) and 501(c)(4) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? *If "Yes," complete Schedule L, Part II*	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28b		X
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? *If "Yes," complete Schedule L, Part IV*	28c		X
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? *If "Yes," complete Schedule R, Part I*	33		X
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1*	34		X
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		X
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? **Note.** All Form 990 filers are required to complete Schedule O	38	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V . . . . . . ☐

				Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	40		
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	46		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to *e-file* (see instructions)				
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?	3a			X
b	If "Yes," has it filed a Form 990-T for this year? *If "No," provide an explanation in Schedule O*	3b			
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a			X
b	If "Yes," enter the name of the foreign country ▶ See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a			X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b			X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c			
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible?	6a			X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b			
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		X	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c			X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e			X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f			X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g			
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h			
8	**Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.** Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8			
9	**Sponsoring organizations maintaining donor advised funds.**				
a	Did the organization make any taxable distributions under section 4966?	9a			
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b			
10	**Section 501(c)(7) organizations.** Enter.				
a	Initiation fees and capital contributions included on Part VIII, line 12	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	**Section 501(c)(12) organizations.** Enter				
a	Gross income from members or shareholders	11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?	12a			
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state?	13a			
	Note. See the instructions for additional information the organization must report on Schedule O				
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b			
c	Enter the amount of reserves on hand	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a			X
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O*	14b			

Part VI Governance, Management, and Disclosure *For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions.*

Check if Schedule O contains a response to any question in this Part VI . . . [X]

Section A. Governing Body and Management

			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O	1a 18		
b	Enter the number of voting members included in line 1a, above, who are independent	1b 17		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
a	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses in Schedule O*	9		X

Section B. Policies *(This Section B requests information about policies not required by the Internal Revenue Code.)*

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe in Schedule O how this was done*	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ▶ DC,NJ,VA,

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection Indicate how you made these available Check all that apply

[ ] Own website [ ] Another's website [X] Upon request

19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶MITCHELL ANDERSON 625 SLATERS LN., STE. 300 ALEXANDRIA, VA 22314-1169 (703)706-0560

Part VII **Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII . . . . ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) ARTHUR T DEAN CHAIRMAN AND CEO	40.00	X		X				374,516.	0	85,426.
(2) NEIL AUSTRIAN VICE CHAIRMAN	1.00	X		X				0	0	0
(3) JERILYN SIMPSON-JORDAN VICE CHAIR, COALITION AFFAIRS	1.00	X						0	0	0
(4) ALVIN L BROOKS DIRECTOR	1.00	X						0	0	0
(5) WILLIAM W CROUCH DIRECTOR	1.00	X						0	0	0
(6) KAREN DREXLER DIRECTOR	1.00	X						0	0	0
(7) EDWARD T FOOTE II DIRECTOR (RESIGNED)	1.00	X						0	0	0
(8) KIMBERLY JOHNSON DIRECTOR	1.00	X						0	0	0
(9) ALAN I LESHNER DIRECTOR	1.00	X						0	0	0
(10) WILLIE A MITCHELL DIRECTOR	1.00	X						0	0	0
(11) MICHAEL J KRAMER TREASURER	1.00	X		X				0	0	0
(12) THOMAS J REDDIN DIRECTOR	1.00	X						0	0	0
(13) PAMELA WHITE SECRETARY	1.00	X		X				0	0	0
(14) JOHN S WEINBERG DIRECTOR (RESIGNED)	1.00	X						0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees *(continued)*

(A) Name and title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
15) CRAIG MCKINLEY DIRECTOR	1.00	X						0	0	0
16) DREW PINSKY, M.D. DIRECTOR (RESIGNED)	1.00	X						0	0	0
17) MICHAEL A BRAUN DIRECTOR	1.00	X						0	0	0
18) CHRISTOPHER KENNEDY LAWFORD DIRECTOR	1.00	X						0	0	0
19) DOUGLAS HUGHES DIRECTOR	1.00	X						0	0	0
20) DALE E JONES DIRECTOR	1.00	X						0	0	0
21) NATHANIEL J SUTTON DIRECTOR	1.00	X						0	0	0
22) MARK B ROSENBERG DIRECTOR (RESIGNED)	1.00	X						0	0	0
23) MITCHELL ANDERSON CFO/VP OF FINANCE & ADMIN	40.00			X				125,507.	0	16,422.
24) JANE CALLAHAN DIR. NATIONAL COALITION INST.	40.00				X			163,514.	0	29,102.
25) EVELYN YANG DEPUTY DIR EVALUAT. & TRAINING	40.00					X		104,845.	0	15,062.
1b Sub-total ▶								374,516.	0	85,426.
c Total from continuation sheets to Part VII, Section A ▶								890,129.	0	130,942.
d Total (add lines 1b and 1c) ▶								1,264,645.	0	216,368.

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶ 9

			Yes	No
3	Did the organization list any **former** officer, director, or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	3		X
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	4	X	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 6		

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 in compensation from the organization ▶ 2

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees *(continued)*

(A) Name and title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
26) MARY ELLIOTT V.P. COMMUNICATIONS, MEMBERS	40.00					X		118,985.	0	22,477.
27) EDUARDO HERNANDEZ VP INTL PROG/DEP DIR COALITION	40.00					X		129,787.	0	9,002.
28) KAREEMAH ABDULLAH VP DEVELOP & YOUTH PROGRAMS	40.00					X		128,492.	0	26,505.
29) ELIZABETH G BRECKENRIDGE VP MEETINGS AND SPECIAL EVENTS	40.00					X		118,999.	0	12,372.
1b Sub-total ▶										
c Total from continuation sheets to Part VII, Section A ▶										
d Total (add lines 1b and 1c) ▶										

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶ 9

		Yes	No
3 Did the organization list any **former** officer, director, or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	3		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	4	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 in compensation from the organization ▶

Part VIII Statement of Revenue

Section	Line	Description		Amount	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns	1a					
	b	Membership dues	1b					
	c	Fundraising events	1c	505,119.				
	d	Related organizations	1d					
	e	Government grants (contributions)	1e	6,498,552.				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	406,465.				
	g	Noncash contributions included in lines 1a-1f $						
	h	Total. Add lines 1a-1f			7,410,136.			
Program Service Revenue			Business Code					
	2a	REGISTRATION FEES	900099		1,562,867.	1,562,867.		
	b	TRAINING TO MEMBER COALITIONS	900099		97,807.	97,807.		
	c	MEMBERSHIP DUES	900099		373,293.	373,293.		
	d							
	e							
	f	All other program service revenue						
	g	Total. Add lines 2a-2f			2,033,967.			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)			418.			418.
	4	Income from investment of tax-exempt bond proceeds			0			
	5	Royalties			0			
			(i) Real	(ii) Personal				
	6a	Gross rents						
	b	Less rental expenses						
	c	Rental income or (loss)						
	d	Net rental income or (loss)			0			
			(i) Securities	(ii) Other				
	7a	Gross amount from sales of assets other than inventory						
	b	Less cost or other basis and sales expenses						
	c	Gain or (loss)						
	d	Net gain or (loss)			-111.			-111.
	8a	Gross income from fundraising events (not including $ 505,119. of contributions reported on line 1c). See Part IV, line 18	a	ATCH 7 18,250.				
	b	Less direct expenses	b	102,225.				
	c	Net income or (loss) from fundraising events		ATCH 8	-83,975.			-83,975.
	9a	Gross income from gaming activities See Part IV, line 19	a					
	b	Less direct expenses	b					
	c	Net income or (loss) from gaming activities			0			
	10a	Gross sales of inventory, less returns and allowances	a					
	b	Less cost of goods sold	b					
	c	Net income or (loss) from sales of inventory			0			
		Miscellaneous Revenue	Business Code					
	11a	MISCELLANEOUS	900099		32,181.			32,181.
	b							
	c							
	d	All other revenue						
	e	Total. Add lines 11a-11d			32,181.			
	12	Total revenue. See instructions			9,392,616.	2,033,967.		-51,487.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Check if Schedule O contains a response to any question in this Part IX . . . . [ ]

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the United States See Part IV, line 21	12,130.	12,130.		
2 Grants and other assistance to individuals in the United States See Part IV, line 22	12,370.	12,370.		
3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16	0			
4 Benefits paid to or for members	0			
5 Compensation of current officers, directors, trustees, and key employees	794,487.	282,732.	488,665.	23,090.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7 Other salaries and wages	2,458,775.	1,630,645.	639,519.	188,611.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	123,231.	79,497.	34,218.	9,516.
9 Other employee benefits	394,449.	251,099.	115,275.	28,075.
10 Payroll taxes	212,717.	123,924.	75,061.	13,732.
11 Fees for services (non-employees)				
a Management	0			
b Legal	2,167.		2,167.	
c Accounting	42,924.		42,924.	
d Lobbying	0			
e Professional fundraising services See Part IV, line 17	10,000.			10,000.
f Investment management fees	0			
g Other	1,267,258.	1,227,821.	35,332.	4,105.
12 Advertising and promotion	0			
13 Office expenses	608,520.	382,766.	196,974.	28,780.
14 Information technology	240,874.	88,470.	152,341.	63.
15 Royalties	0			
16 Occupancy	374,025.		374,025.	
17 Travel	902,191.	850,729.	46,493.	4,969.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19 Conferences, conventions, and meetings	1,162,857.	1,128,595.	30,922.	3,340.
20 Interest	18,062.		18,062.	
21 Payments to affiliates	0			
22 Depreciation, depletion, and amortization	97,266.		97,266.	
23 Insurance	14,264.		14,264.	
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a OVERHEAD ALLOCATION		1,925,957.	-2,057,157.	131,200.
b DIRECT PROGRAM EXPENSES	36,287.	36,287.		
c TAXES	8,193.		8,193.	
d OTHER PERSONNEL EXPENSES	32,818.	8,341.	24,477.	
e All other expenses	1,850.		1,850.	
25 **Total functional expenses.** Add lines 1 through 24e	8,827,715.	8,041,363.	340,871.	445,481.
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ [X] if following SOP 98-2 (ASC 958-720)	0			

Part X Balance Sheet

			(A) Beginning of year		(B) End of year
Assets	1	Cash - non-interest-bearing	56,591.	1	19,594.
	2	Savings and temporary cash investments	38,956.	2	25.
	3	Pledges and grants receivable, net	779,675.	3	1,721,705.
	4	Accounts receivable, net	692,060.	4	843,288.
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L	0	5	0
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions)	0	6	0
	7	Notes and loans receivable, net	0	7	0
	8	Inventories for sale or use	0	8	0
	9	Prepaid expenses and deferred charges ATCH 9	205,686.	9	113,219.
	10a	Land, buildings, and equipment: cost or other basis Complete Part VI of Schedule D 10a 586,274.			
	b	Less accumulated depreciation 10b 489,923.	155,074.	10c	96,351.
	11	Investments - publicly traded securities ATCH 10	305,774.	11	390,035.
	12	Investments - other securities See Part IV, line 11	0	12	0
	13	Investments - program-related See Part IV, line 11	0	13	0
	14	Intangible assets	0	14	0
	15	Other assets See Part IV, line 11	139,533.	15	134,287.
	16	**Total assets.** Add lines 1 through 15 (must equal line 34)	2,373,349.	16	3,318,504.
Liabilities	17	Accounts payable and accrued expenses	584,404.	17	697,626.
	18	Grants payable	0	18	0
	19	Deferred revenue ATCH 11	815,839.	19	850,419.
	20	Tax-exempt bond liabilities	0	20	0
	21	Escrow or custodial account liability Complete Part IV of Schedule D	0	21	0
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L	0	22	0
	23	Secured mortgages and notes payable to unrelated third parties ATCH 12	300,000.	23	440,000.
	24	Unsecured notes and loans payable to unrelated third parties	0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D	472,388.	25	563,988.
	26	**Total liabilities.** Add lines 17 through 25	2,172,631.	26	2,552,033.
Net Assets or Fund Balances		**Organizations that follow SFAS 117, check here ▶ [X] and complete lines 27 through 29, and lines 33 and 34.**			
	27	Unrestricted net assets	-688,273.	27	-883,661.
	28	Temporarily restricted net assets	888,991.	28	1,650,132.
	29	Permanently restricted net assets	0	29	0
		Organizations that do not follow SFAS 117, check here ▶ [ ] and complete lines 30 through 34.			
	30	Capital stock or trust principal, or current funds		30	
	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
	32	Retained earnings, endowment, accumulated income, or other funds		32	
	33	Total net assets or fund balances	200,718.	33	766,471.
	34	Total liabilities and net assets/fund balances	2,373,349.	34	3,318,504.

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI . . . . [X]

1	Total revenue (must equal Part VIII, column (A), line 12)	1	9,392,616.
2	Total expenses (must equal Part IX, column (A), line 25)	2	8,827,715.
3	Revenue less expenses Subtract line 2 from line 1	3	564,901.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	200,718.
5	Other changes in net assets or fund balances (explain in Schedule O)	5	852.
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	766,471.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII . . . . [ ]

			Yes	No
1	Accounting method used to prepare the Form 990 [ ] Cash [X] Accrual [ ] Other ______ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		X
b	Were the organization's financial statements audited by an independent accountant?	2b	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both [X] Separate basis [ ] Consolidated basis [ ] Both consolidated and separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	X	

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization
COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Employer identification number
54-1610317

Part I **Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1 [ ] A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 [ ] A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

3 [ ] A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 [ ] A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state ______

5 [ ] An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6 [ ] A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 [X] An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)

8 [ ] A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

9 [ ] An organization that normally receives (1) more than 33 1/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

10 [ ] An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**

11 [ ] An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a [ ] Type I b [ ] Type II c [ ] Type III - Functionally integrated d [ ] Type III - Other

e [ ] By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box . . . . . . [ ]

g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

		Yes	No
(i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?	11g(i)		
(ii) A family member of a person described in (i) above?	11g(ii)		
(iii) A 35% controlled entity of a person described in (i) or (ii) above?	11g(iii)		

h Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document? Yes	(iv) No	(v) Did you notify the organization in col (i) of your support? Yes	(v) No	(vi) Is the organization in col (i) organized in the U S ? Yes	(vi) No	(vii) Amount of support
(A)									
(B)									
(C)									
(D)									
(E)									
Total									

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)** (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	5,901,277.	6,130,630.	6,218,230.	5,784,946.	7,410,136.	31,445,219.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3	5,901,277.	6,130,630.	6,218,230.	5,784,946.	7,410,136.	31,445,219.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 **Public support.** Subtract line 5 from line 4						31,445,219.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7 Amounts from line 4	5,901,277.	6,130,630.	6,218,230.	5,784,946.	7,410,136.	31,445,219.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	2,187.	3,175.	58,894.	56,850.	418.	121,524.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) . ATCH. 1	65,493.	88,419.	11,264.	42,064.	32,181.	239,421.
11 **Total support.** Add lines 7 through 10						31,806,164.

12 Gross receipts from related activities, etc (see instructions) . . . 12 9,113,460.

13 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . ▶ ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2011 (line 6, column (f) divided by line 11, column (f)) . . . 14 98.87 %

15 Public support percentage from 2010 Schedule A, Part II, line 14 . . . 15 98.72 %

16a **33 1/3% support test - 2011.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . ▶ [X]

b **33 1/3% support test - 2010.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . ▶ ☐

17a **10%-facts-and-circumstances test - 2011.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization . . . ▶ ☐

b **10%-facts-and-circumstances test - 2010.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organzation meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization . . . ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . ▶ ☐

Part III **Support Schedule for Organizations Described in Section 509(a)(2)**
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513 .						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b.						
8 **Public support** (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6.						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13 **Total support.** (Add lines 9, 10c, 11, and 12)						

14 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . . ▶ ☐

Section C. Computation of Public Support Percentage

15	Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f))	15	%
16	Public support percentage from 2010 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17	Investment income percentage for **2011** (line 10c, column (f) divided by line 13, column (f))	17	%
18	Investment income percentage from **2010** Schedule A, Part III, line 17	18	%

19a **33 1/3% support tests - 2011.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here** The organization qualifies as a publicly supported organization ▶ ☐

b **33 1/3% support tests - 2010.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here** The organization qualifies as a publicly supported organization ▶ ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶ ☐

Part IV **Supplemental Information.** Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

ATTACHMENT 1

SCHEDULE A, PART II - OTHER INCOME

DESCRIPTION	2007	2008	2009	2010	2011	TOTAL
MISCELLANEOUS	65,493.	88,419.	11,264.	42,064.	32,181.	239,421
TOTALS	65,493.	88,419.	11,264.	42,064.	32,181.	239,421.

SCHEDULE C
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**

▶ **See separate instructions.**

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If the organization answered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations· Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h))· Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations. Complete Part III

Name of organization	Employer identification number
COMMUNITY ANTI-DRUG COALITIONS OF AMERICA	54-1610317

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV

2 Political expenditures . . . . . ▶ $ 0

3 Volunteer hours . . . . .

Part I-B Complete if the organization is exempt under section 501(c)(3).

1 Enter the amount of any excise tax incurred by the organization under section 4955. . . . . ▶ $ 0

2 Enter the amount of any excise tax incurred by organization managers under section 4955 . . ▶ $

3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? . . . . ☐ Yes ☐ No

4a Was a correction made? . . . . ☐ Yes ☐ No

b If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities . . . . . ▶ $

2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities . . . . . ▶ $

3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b . . . . . ▶ $

4 Did the filing organization file **Form 1120-POL** for this year? . . . . ☐ Yes ☐ No

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

Part II-A **Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

A Check ▶ ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

B Check ▶ ☐ if the filing organization checked box A and "limited control" provisions apply.

	Limits on Lobbying Expenditures **(The term "expenditures" means amounts paid or incurred.)**	**(a)** Filing organization's totals	**(b)** Affiliated group totals
1a	Total lobbying expenditures to influence public opinion (grass roots lobbying)	2,190.	
b	Total lobbying expenditures to influence a legislative body (direct lobbying)	9,405.	
c	Total lobbying expenditures (add lines 1a and 1b)	11,595.	
d	Other exempt purpose expenditures	8,920,095.	
e	Total exempt purpose expenditures (add lines 1c and 1d)	8,931,690.	
f	Lobbying nontaxable amount Enter the amount from the following table in both columns.	596,585.	

If the amount on line 1e, column (a) or (b) is:	**The lobbying nontaxable amount is:**
Not over $500,000	20% of the amount on line 1e.
Over $500,000 but not over $1,000,000	$100,000 plus 15% of the excess over $500,000
Over $1,000,000 but not over $1,500,000	$175,000 plus 10% of the excess over $1,000,000
Over $1,500,000 but not over $17,000,000	$225,000 plus 5% of the excess over $1,500,000
Over $17,000,000	$1,000,000

		(a)	(b)
g	Grassroots nontaxable amount (enter 25% of line 1f)	149,146.	
h	Subtract line 1g from line 1a If zero or less, enter -0-	0	0
i	Subtract line 1f from line 1c If zero or less, enter -0-	0	0
j	If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?	☐ Yes	☐ No

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	**(a)** 2008	**(b)** 2009	**(c)** 2010	**(d)** 2011	**(e)** Total
2a Lobbying nontaxable amount	527,295.	565,184.	600,761.	596,585	2,289,825.
b Lobbying ceiling amount (150% of line 2a, column (e))					3,434,738.
c Total lobbying expenditures	11,736.	16,759.	17,749.	11,595	57,839.
d Grassroots nontaxable amount	131,824.	141,296.	150,190.	149,146	572,456.
e Grassroots ceiling amount (150% of line 2d, column (e))					858,684.
f Grassroots lobbying expenditures	2,349.	6,432.	6,682.	2,190	17,653.

Part II-B **Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity	(a) Yes	(a) No	(b) Amount
1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a Volunteers?			
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c Media advertisements?			
d Mailings to members, legislators, or the public?			
e Publications, or published or broadcast statements?			
f Grants to other organizations for lobbying purposes?			
g Direct contact with legislators, their staffs, government officials, or a legislative body?			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i Other activities?			
j Total Add lines 1c through 1i			
2 a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A **Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

		Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1		
2 Did the organization make only in-house lobbying expenditures of $2,000 or less?	2		
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

Part III-B **Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."**

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures **(do not include amounts of political expenses for which the section 527(f) tax was paid).**		
a Current year	2a	
b Carryover from last year	2b	
c Total	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	0
5 Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV **Supplemental Information**

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A, and Part II-B, line 1 Also, complete this part for any additional information

Part IV **Supplemental Information** *(continued)*

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**
▶ **Attach to Form 990.** ▶ **See separate instructions.**

OMB No 1545-0047
2011
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Name of the organization
COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Employer identification number
54-1610317

Part I **Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II **Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e.g , recreation or education)
☐ Protection of natural habitat
☐ Preservation of open space
☐ Preservation of an historically important land area
☐ Preservation of a certified historic structure

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

			Held at the End of the Tax Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ ________________

4 Number of states where property subject to conservation easement is located ▶ ________________

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ ________________

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ $ ________________

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III **Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.** Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 ▶ $____________

(ii) Assets included in Form 990, Part X ▶ $____________

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenues included in Form 990, Part VIII, line 1 ▶ $____________

b Assets included in Form 990, Part X ▶ $

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange programs
e ☐ Other ____________________

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV and complete the following table

		Amount
c Beginning balance	1c	
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	888,991.	796,898.	825,000.	350,000.	
b Contributions	1,884,277.	775,000.	878,936.	625,000.	
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs	1,123,136.	682,907.	907,038.	150,000.	
f Administrative expenses					
g End of year balance	1,650,132.	888,991.	796,898.	825,000.	

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a Board designated or quasi-endowment ▶ ________ %

b Permanent endowment ▶ ________ %

c Temporarily restricted endowment ▶ 100.0000 %

The percentages in lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

		Yes	No
(i) unrelated organizations	3a(i)		X
(ii) related organizations	3a(ii)		X
b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIV the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment		416,381.	353,291.	63,090.
e Other		169,893.	136,632.	33,261.
Total. Add lines 1a through 1e *(Column (d) must equal Form 990, Part X, column (B), line 10(c).)* ▶				96,351.

Part VII Investments - Other Securities. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
(I)		
Total. *(Column (b) must equal Form 990, Part X, col (B) line 12)* ▶		

Part VIII Investments - Program Related. See Form 990, Part X, line 13.

(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. *(Column (b) must equal Form 990, Part X, col (B) line 13)* ▶		

Part IX Other Assets. See Form 990, Part X, line 15

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
Total. *(Column (b) must equal Form 990, Part X, col (B) line 15)* ▶	

Part X Other Liabilities. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) DEFERRED COMPENSATION	504,165.
(3) DEFERRED LEASE OBLIGATION	59,823.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
(11)	
Total. *(Column (b) must equal Form 990, Part X, col (B) line 25)* ▶	563,988.

2. FIN 48 (ASC 740) Footnote In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740)

Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	9,392,616.
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	8,827,715.
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	564,901.
4	Net unrealized gains (losses) on investments	4	852.
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV.)	8	
9	Total adjustments (net) Add lines 4 through 8	9	852.
10	Excess or (deficit) for the year per audited financial statements Combine lines 3 and 9	10	565,753.

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements			1	9,497,443.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12				
a	Net unrealized gains on investments	2a	852.		
b	Donated services and use of facilities	2b	1,750.		
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIV.)	2d	102,225.		
e	Add lines **2a** through **2d**			2e	104,827.
3	Subtract line **2e** from line **1**			3	9,392,616.
4	Amounts included on Form 990, Part VIII, line 12, but not on line **1**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIV)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total revenue Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 12)*			5	9,392,616.

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements			1	8,931,690.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25.				
a	Donated services and use of facilities	2a	1,750.		
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIV)	2d	102,225.		
e	Add lines **2a** through **2d**			2e	103,975.
3	Subtract line **2e** from line **1**			3	8,827,715.
4	Amounts included on Form 990, Part IX, line 25, but not on line **1**:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIV)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total expenses. Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 18)*			5	8,827,715.

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2; Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

SEE PAGE 5

Part XIV Supplemental Information *(continued)*

FIN 48 FOOTNOTE

PART X, LINE 2

ACCOUNTING PRINCIPLES GENERALLY ACCEPTED IN THE UNITED STATES OF AMERICA REQUIRE MANAGEMENT TO EVALUATE TAX POSITIONS TAKEN AND RECOGNIZE AN INCOME TAX LIABILITY IF THE ORGANIZATION HAS TAKEN AN UNCERTAIN POSITION THAT MORE LIKELY THAN NOT WOULD NOT BE SUSTAINED UPON EXAMINATION BY THE INTERNAL REVENUE SERVICE. MANAGEMENT HAS EVALUATED THE TAX POSITIONS TAKEN BY CADCA AND CONCLUDED THAT AS OF DECEMBER 31, 2011 THERE ARE NO UNCERTAIN POSITIONS TAKEN OR EXPECTED TO BE TAKEN THAT WOULD REQUIRE RECOGNITION OF A LIABILITY OR DISCLOSURE IN THE FINANCIAL STATEMENTS. CADCA IS SUBJECT TO ROUTINE AUDITS BY TAXING JURISDICTIONS; HOWEVER, THERE ARE CURRENTLY NO AUDITS IN PROGRESS FOR ANY TAX PERIODS. MANAGEMENT BELIEVES THE CADCA IS NO LONGER SUBJECT TO INCOME TAX EXAMINATIONS FOR YEARS PRIOR 2008.

RECONCILIATION OF INCOME - OTHER

PART XII, LINE 2D

DIRECT FUNDRAISING EXPENSES $102,225

RECONCILIATION OF EXPENSES

PART XIII, LINE 2D

DIRECT FUNDRAISING EXPENSES $102,225

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than $15,000 on Form 990-EZ, line 6a.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

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Open to Public Inspection

Name of the organization: COMMUNITY ANTI-DRUG COALITIONS OF AMERICA
Employer identification number: 54-1610317

Part I **Fundraising Activities.** Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities Check all that apply

- a ☐ Mail solicitations
- b ☐ Internet and email solicitations
- c ☐ Phone solicitations
- d ☐ In-person solicitations
- e ☐ Solicitation of non-government grants
- f ☐ Solicitation of government grants
- g ☐ Special fundraising events

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No

b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least $5,000 by the organization

	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions? Yes	No	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							
Total ▶							

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than $15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b List events with gross receipts greater than $5,000.

		(a) Event #1 AWARDS DINNER (event type)	(b) Event #2 (event type)	(c) Other Events (total number)	(d) Total events (add col (a) through col (c))
Revenue	1 Gross receipts	523,369.		0	523,369.
	2 Less Charitable contributions	505,119.			505,119.
	3 Gross income (line 1 minus line 2)	18,250.		0	18,250.
Direct Expenses	4 Cash prizes				
	5 Noncash prizes	1,881.			1,881.
	6 Rent/facility costs				
	7 Food and beverages	77,780.			77,780.
	8 Entertainment	1,750.			1,750.
	9 Other direct expenses	20,814.			20,814.
	10 Direct expense summary Add lines 4 through 9 in column (d) ▶				(102,225.)
	11 Net income summary Combine line 3, column (d), and line 10 ▶				-83,975.

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than $15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Revenue	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	☐ Yes ____ % ☐ No	☐ Yes ____ % ☐ No	☐ Yes ____ % ☐ No	
	7 Direct expense summary Add lines 2 through 5 in column (d) ▶				( )
	8 Net gaming income summary Combine line 1, column d, and line 7 ▶				

9 Enter the state(s) in which the organization operates gaming activities: ____________

a Is the organization licensed to operate gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain ____________

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain ____________

11 Does the organization operate gaming activities with nonmembers? . . . . ☐ Yes ☐ No

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? . . . . ☐ Yes ☐ No

13 Indicate the percentage of gaming activity operated in

a	The organization's facility	**13a**	%
b	An outside facility	**13b**	%

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ ______________________

Address ▶ ______________________

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? . . . . ☐ Yes ☐ No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ $ ______________ and the amount of gaming revenue retained by the third party ▶ $ ______________

c If "Yes," enter name and address of the third party

Name ▶ ______________________

Address ▶ ______________________

16 Gaming manager information

Name ▶ ______________________

Gaming manager compensation ▶ $ ______________

Description of services provided ▶ ______________________

☐ Director/officer ☐ Employee ☐ Independent contractor

17 Mandatory distributions

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? . . . . ☐ Yes ☐ No

b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ $

Part IV **Supplemental Information.** Complete this part to provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE I (Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.
▶ **Attach to Form 990.**

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization: COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Employer identification number: 54-1610317

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . ☐ Yes ☒ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Governments and Organizations in the United States.

Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than $5,000. Check this box if no one recipient received more than $5,000 Part II can be duplicated if additional space is needed . . . . . . ▶ ☒

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . . ▶

3 Enter total number of other organizations listed in the line 1 table . . . . . . ▶

Part III **Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1	STIPENDS FOR ATTENDENCE OF FORUMS AND TRAININGS	30.	12,370.			
2						
3						
4						
5						
6						
7						

Part IV **Supplemental Information.** Complete this part to provide the information required in Part I, line 2, and any other additional information.

PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS

LINE 2

THE ORGANIZATION DOES NOT MONITOR THE USE OF GRANT FUNDS.

SCHEDULE J (Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization: COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Employer identification number: 54-1610317

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items ☐ First-class or charter travel ☐ Travel for companions ☐ Tax indemnification and gross-up payments ☐ Discretionary spending account ☐ Housing allowance or residence for personal use ☐ Payments for business use of personal residence ☒ Health or social club dues or initiation fees ☐ Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	X	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	X	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director Explain in Part III ☒ Compensation committee ☐ Independent compensation consultant ☐ Form 990 of other organizations ☐ Written employment contract ☒ Compensation survey or study ☒ Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization			
a	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	X	
c	Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III	4c		X
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
a	The organization?	5a		X
b	Any related organization? If "Yes" to line 5a or 5b, describe in Part III.	5b		X
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
a	The organization?	6a		X
b	Any related organization? If "Yes" to line 6a or 6b, describe in Part III.	6b		X
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 ARTHUR T DEAN	(i)	369,597.	0	4,919.	64,222.	21,204.	459,942.	0
	(ii)	0	0	0	0	0	0	0
2 JANE CALLAHAN	(i)	160,788.	0	2,726.	11,690.	17,412.	192,616.	0
	(ii)	0	0	0	0	0	0	0
3 KAREEMAH ABDULLAH	(i)	126,869.	0	1,623.	9,240.	17,265.	154,997.	0
	(ii)	0	0	0	0	0	0	0
4	(i)							
	(ii)							
5	(i)							
	(ii)							
6	(i)							
	(ii)							
7	(i)							
	(ii)							
8	(i)							
	(ii)							
9	(i)							
	(ii)							
10	(i)							
	(ii)							
11	(i)							
	(ii)							
12	(i)							
	(ii)							
13	(i)							
	(ii)							
14	(i)							
	(ii)							
15	(i)							
	(ii)							
16	(i)							
	(ii)							

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

HEALTH CLUB DUES

PART I, LINE 1A

THE ORGANIZATION GIVES THE CEO, ARTHUR T. DEAN, A GYM MEMBERSHIP. IT IS

NOT TREATED AS TAXABLE COMPENSATION.

PARTICIPATATION IN NONQUALIFIED RETIREMENT PLAN

PART I, LINE 4B

THE ORGANIZATION CONTRIBUTED $31,222 TO A NON-QUALIFIED RETIREMENT PLAN

FOR THE BENEFIT OF ARTHUR T DEAN.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047
2011
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Name of the organization	Employer identification number
COMMUNITY ANTI-DRUG COALITIONS OF AMERICA	54-1610317

MONITOR AND COMPLIANCE OF CONFLICT OF INTEREST POLICY

PART VI, SECTION B, LINE 12C

CADCA IS A SMALL NON-PROFIT ORGANIZATION THAT PROMOTES OPEN COMMUNICATION BETWEEN ALL EMPLOYEES REGARDLESS OF POSITION WITHIN THE COMPANY AND STRIVES TO UPHOLD A STRONG AND SOLID REPUTATION WITHIN OUR FIELD AND AMONG OUR PROFESSIONAL COLLEAGUES. CADCA'S CONFLICT OF INTEREST POLICY OUTLINES SITUATIONS THAT MAY ARISE DURING THE COURSE OF BUSINESS WITH OTHERS AND WHAT ACTIONS ARE TO BE TAKEN IN THE EVENT OF A CONFLICT. EMPLOYEES ARE EXPECTED TO REPORT ANY SITUATION THAT MAY BE VIEWED AS A CONFLICT OF INTEREST TO THEIR DIRECT SUPERVISOR. CONFLICTS OF INTEREST HAVE BEEN DEFINED AS THE EMPLOYMENT OF IMMEDIATE FAMILY, ACCEPTANCE OF GIFTS, FEES, OR HONORARIA, AND CREATING A CONFLICT OF INTEREST FOR OTHERS. IT IS UNDERSTOOD THAT WITHIN OUR FIELD EMPLOYEES MAY BE RECOGNIZED AS EXPERTS AND GIVEN A FINANCIAL STIPEND TO SPEAK. CADCA HAS CAPPED THE RECEIPT OF GIFTS AT $250.00. EMPLOYEES ARE ON THE HONOR SYSTEM TO UPHOLD CADCA'S VALUES IN THEIR EVERY DAY LINE OF WORK. IF GIVEN REASON TO SUSPECT OR INDICATE ANYTHING LESS THAN CADCA'S VALUES, EMPLOYEES WILL BE QUESTIONED BY THE "CFO" AND "CEO" TO DETERMINE IF A BREACH OF CONDUCT HAS OCCURRED AND WHAT ACTION TO TAKE. EMPLOYEES FAILING TO ADHERE TO THE POLICY, MAY BE TERMINATED. MONEY RECEIVED IS PROCESSED BY THE OFFICE MANAGER, GIVEN TO THE "CFO" OR "DFO" FOR FINANCIAL APPROVAL AND PROCESSED BY THE AR ASSOCIATE. THROUGH THESE CHECKS AND BALANCES, ANY FINANCIAL AMOUNT RECEIVED, THAT WOULD COMPROMISE CADCA'S INTEGRITY WOULD BE SUBJECT TO FURTHER EXAMINATION AND QUESTIONING. MONEY RECEIVED

Name of the organization: COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

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THAT HAS BEEN DEEMED QUESTIONABLE BY THE "CFO" IS PRESENTED TO THE "CEO". THE MONIES ARE RETURNED WITH A POLITE LETTER EXPLAINING CADCA'S POLICY.

REVIEW PROCESS OF COMPENSATION FOR CEO AND OTHERS

PART VI, SECTION B, LINES 15(A) & 15(B)

THE COMPENSATION COMMITTEE OF CADCA'S BOARD IS RESPONSIBLE FOR ANNUALLY (LAST REVIEW WAS CONDUCTED IN 2010) REVIEWING AND APPROVING THE COMPENSATION OF THE "CEO" AND SENIOR STAFF OF THE ORGANIZATION. THIS PROCESS INCLUDES USING COMPARABILITY DATA AND THE SERVICES OF AN INDEPENDENT COMPENSATION CONSULTANT TO DETERMINE APPROPRIATE COMPENSATION LEVELS FOR EACH SENIOR STAFF PERSON.

PUBLIC AVAILABILITY OF GOVERNING DOCUMENTS, POLICIES AND FINANCIALS

PART VI, SECTION C, LINE 19

CADCA'S FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST OR BY VARIOUS OUTLETS SUCH AS GUIDESTAR. THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST

REVIEW PROCESS OF FORM 990

PART VI, SECTION B, LINE 11B

THE VP OF FINANCE & ADMINISTRATION/CFO IS RESPONSIBLE FOR ENSURING CADCA'S ANNUAL FORM 990 IS COMPLETED ACCURATELY AND TIMELY. THE "CFO" WORKS WITH THE ACCOUNTING FIRM TO ENSURE THIS IS DONE. ONCE THE FORM 990 IS COMPLETED, IT IS REVIEWED BY CADCA'S EXECUTIVE STAFF AND "CEO". IF THERE ARE NO CHANGES, THE "CEO" THEN FORWARDS THE FORM 990 TO CADCA'S BOARD OF DIRECTORS FOR REVIEW AND APPROVAL.

Name of the organization	Employer identification number
COMMUNITY ANTI-DRUG COALITIONS OF AMERICA	54-1610317

OTHER PROGRAM SERVICE ACCOMPLISHMENTS

PART III, LINE 4D

PUBLIC POLICY

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CADCA REPRESENTS THE INTERESTS OF ITS MEMBERS BY ENSURING THEIR VOICES ARE HEARD ON CAPITOL HILL WITH RESPECT TO SUBSTANCE ABUSE PREVENTION, TREATMENT AND RESEARCH FUNDING, AS WELL AS OTHER RELEVANT LEGISLATION. CADCA HAS A STRONG GRASSROOTS BASE, WHICH IT ACTIVATES AT CRITICAL POINTS THROUGHOUT THE LEGISLATIVE PROCESS THROUGH ITS CAPWIZ SYSTEM. THROUGH THIS SYSTEM, COALITION LEADERS ARE ABLE TO CONTACT THEIR MEMBERS OF CONGRESS WITH THE CLICK OF A BUTTON. THE POWERFUL COMBINATION OF COMMITTED COALITIONS AND THE ONLINE FAXING SYSTEM CONTRIBUTED TO A NUMBER OF SUCCESSES IN 2011.

CADCA MONITORS ALL SUBSTANCE ABUSE PREVENTION, TREATMENT AND RESEARCH RELATED BILLS AND DISSEMINATES LEGISLATIVE ALERTS TO ENCOURAGE GRASSROOTS ADVOCACY. 2011 WAS A UNIQUE YEAR AS FAR AS APPROPRIATIONS FOR THE SUBSTANCE ABUSE PREVENTION FIELD IS CONCERNED, AS THE FIELD ADVOCATED FOR FISCAL YEAR 2011 FUNDING, WHEREBY A FINAL SPENDING FILL WAS PASSED BY CONGRESS IN APRIL OF 2011.

DESPITE THE SLOW MOVEMENT IN CONGRESS, CADCA MOBILIZED THE FIELD REPEATEDLY IN 2011, AND ISSUED 13 LEGISLATIVE ALERTS. THE FIELD RESPONDED IN FORCE BY SENDING NEARLY 10,500 FAXES TO CONGRESS VIA CADCA'S CAPWIZ SYSTEM.

Name of the organization: COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

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CADCA'S WORK, COUPLED WITH THE ADVOCACY OF THE FIELD, RESULTED IN TREMENDOUS SUCCESS FOR FY 2011 FUNDING:

O THE DRUG FREE COMMUNITIES (DFC) PROGRAM WAS FULLY FUNDED AT THE FY 2011 APPROPRIATED LEVEL OF $95 MILLION, INCLUDING $2 MILLION FOR THE NATIONAL COMMUNITY ANTI-DRUG COALITION INSTITUTE IN FY 2011. IT HAD BEEN SLATED FOR A $9.5 MILLION CUT. IF THIS HAD COME TO FRUITION, THERE WOULD HAVE ONLY BEEN ENOUGH FUNDS TO SUPPORT 7 NEW GRANTS. NOW, 75 GRANTS CAN BE AWARDED.

O SAMHSA WAS ONLY CUT BY $52.6 MILLION RATHER THAN BY $200 MILLION.

O THERE WAS AN ADDITION TO THE NATIONAL GUARD COUNTERDRUG BUDGET THAT ALLOWED THE SCHOOLS TO CONTINUE TO BE FUNDED AT APPROPRIATE LEVELS, DESPITE THE EARMARK BAN.

O THE STATE DEPARTMENT'S "INTERNATIONAL NARCOTICS CONTROL AND LAW ENFORCEMENT DEMAND REDUCTION" PROGRAM WAS FUNDED AT A LEVEL OF $12.5 MILLION.

IN ORDER FOR OUR MESSAGE TO CONTINUE TO RESONATE WITH MEMBERS OF CONGRESS, IT IS CRITICAL THAT THEY UNDERSTAND THAT THEY MUST DEAL WITH DRUGS AND UNDERAGE DRINKING AT THE LOCAL LEVEL AND THAT THE EFFORTS OF COMMUNITY ANTI-DRUG COALITIONS AND OTHER SUBSTANCE ABUSE PREVENTION, TREATMENT AND RESEARCH PROGRAMS CONTRIBUTE TO THE DECLINE IN YOUTH DRUG

Name of the organization	Employer identification number
COMMUNITY ANTI-DRUG COALITIONS OF AMERICA	54-1610317

USE THROUGHOUT THE COUNTRY. TO ENSURE THAT CONGRESS IS FULLY AWARE OF THE WORK AND POSITIVE RESULTS THAT THE FIELD IS ACHIEVING, CADCA ACTS AS A CLEARINGHOUSE FOR PREVENTION OUTCOMES, UTILIZING THIS DATA TO EDUCATE CONGRESS. IN 2011, CADCA DELIVERED PACKETS OF INFORMATION DETAILING THE IMPRESSIVE OUTCOMES ACHIEVED BY THE DFC PROGRAM TO MEMBERS OF CONGRESS. IN ADDITION, CADCA DELIVERED BRIEFINGS TO HILL STAFFERS ABOUT THE EFFECTIVENESS OF THIS PROGRAM. CADCA ALSO BRIEFED KEY HILL STAFFERS ON THE IMPORTANCE OF FUNDING THE CENTER FOR SUBSTANCE ABUSE PREVENTION, THE STATE DEPARTMENT'S INL DEMAND REDUCTION PROGRAM AND THE NATIONAL GUARD'S COUNTERDRUG PROGRAMS AND SCHOOLS AT THE HIGHEST POSSIBLE LEVELS.

COMMUNICATIONS

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CADCA LAUNCHES NEW INITIATIVE TO PROMOTE TOBACCO-FREE LIVING STRATEGIES

IN 2011, CADCA WAS AWARDED A COMMUNITY TRANSFORMATION GRANT FROM THE CENTERS FOR DISEASE CONTROL AND PREVENTION TO PROMOTE TOBACCO-FREE LIVING STRATEGIES. THIS NEW FIVE-YEAR GRANT HAS ALLOWED CADCA TO INCREASE ITS TOBACCO USE PREVENTION RESOURCES FOR COALITIONS AND DEVELOP GREATER OPPORTUNITIES FOR TRAINING ON TOBACCO-RELATED ISSUES.

AS A DISSEMINATION GRANTEE, CADCA DEVELOPED A STRATEGIC WORK PLAN TO SUPPORT OUR MEMBER COALITIONS AND AFFILIATES, AMPLIFY THE EFFORTS OF OUR NATIONAL PARTNERS AND COALITIONS AND DISSEMINATE EVIDENCE-BASED, TOBACCO-FREE LIVING STRATEGIES TO OUR NETWORK.

IN ORDER TO DISSEMINATE TOBACCO-FREE LIVING INFORMATION TO OUR MEMBER

Name of the organization	Employer identification number
COMMUNITY ANTI-DRUG COALITIONS OF AMERICA	54-1610317

COALITIONS, NATIONAL PARTNERS AND THEIR MEMBERS, CADCA IS EMPLOYING A NUMBER OF COMMUNICATIONS STRATEGIES, INCLUDING CONFERENCE PRESENTATIONS, MASS MEDIA ALERTS, ONSITE TRAINING SESSIONS AND WEBINARS AND ON-GOING TECHNICAL ASSISTANCE. CADCA'S TWO-PRONGED APPROACH ENCOURAGES ENGAGEMENT AND COLLABORATION AMONG GOVERNMENTAL, PRIVATE AND NON-GOVERNMENTAL SECTORS. THIS PROJECT COMPLEMENTS THE EFFORTS CADCA HAD ALREADY BEGUN AS PART OF ITS PARTNERSHIP WITH THE SMOKING CESSATION LEADERSHIP CENTER (SCLC) AT THE UNIVERSITY OF CALIFORNIA, SAN FRANCISCO.

CADCA RECEIVES ROBERT WOOD JOHNSON FOUNDATION SUPPORT FOR TOBACCO

CADCA'S TOBACCO PREVENTION EFFORTS WERE FURTHER ENHANCED BY A RECENT GRANT IN 2011 FROM THE ROBERT WOOD JOHNSON FOUNDATION (RWJF). THE GRANT BUILDS ON AN OUTSTANDING PARTNERSHIP FORGED IN 2011 WITH THE SMOKING CESSATION LEADERSHIP CENTER (SCLC) AT THE UNIVERSITY OF CALIFORNIA, SAN FRANCISCO. RWJF SUPPORT WILL ENHANCE CADCA'S ENGAGEMENT WITH COMMUNITY COALITIONS ON TOBACCO PREVENTION AND SMOKING CESSATION TOPICS AND FUND A NEW STRATEGIZER PUBLICATION ON EFFECTIVE TOBACCO PREVENTION STRATEGIES. THE GRANT ALSO PROVIDES TRAINING SUPPORT TO BUILD A NEW COALITION-SPECIFIC CURRICULUM ON TOBACCO TO BE DELIVERED AT THE CADCA FORUM AND MID-YEAR TRAINING INSTITUTE IN 2012.

CADCA HOST SUCCESSFUL CAMPAIGN TO RAISE AWARENESS OF THE DANGERS OF

Name of the organization	Employer identification number
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MEDICINE ABUSE

IN AN EFFORT TO EDUCATE PARENTS AND OTHER CAREGIVERS OF THE DANGERS OF PRESCRIPTION AND OVER-THE-COUNTER MEDICINE ABUSE, CADCA LAUNCHED ITS THIRD ANNUAL CADCA 50 CHALLENGE IN JULY 2011. MORE THAN 60 COALITIONS REGISTERED FOR THE CADCA 50 CHALLENGE, WHICH URGED COALITIONS TO HOST EDUCATIONAL EVENTS IN THEIR COMMUNITY DURING "NATIONAL MEDICINE ABUSE AWARENESS MONTH" IN OCTOBER. THE EVENTS TOOK A VARIETY OF DIFFERENT FORMS. SOME COALITIONS HELD PARENT LUNCHEONS WHERE THEY PRESENTED CADCA'S POWERPOINT PRESENTATION ON MEDICINE ABUSE AND GAVE OUT BROCHURES AVAILABLE ON CADCA'S PREVENTRXABUSE.ORG WEBSITE. OTHERS HELD TOWN HALL MEETINGS WITH THE ENTIRE COMMUNITY WHERE THEY DISCUSSED THE KEY ISSUES AROUND MEDICINE ABUSE AND POTENTIAL SOLUTIONS. IN ADDITION, SEVERAL COALITIONS COMBINED AN EDUCATIONAL EVENT WITH A PRESCRIPTION TAKE BACK EVENT, WITH MANY HOLDING EVENTS ON THE DEA'S "NATIONAL TAKE BACK DAY" ON OCTOBER 29, 2011. THE CADCA 50 CHALLENGE WAS SUPPORTED BY LONGTIME CADCA PARTNER, THE CONSUMER HEALTHCARE PRODUCTS ASSOCIATION (CHPA), WHICH REPRESENTS THE LEADING MAKERS OF OVER-THE-COUNTER (OTC) MEDICINES. THE CHALLENGE WAS PART OF AN ANNUAL CAMPAIGN THAT CADCA LAUNCHES EVERY YEAR WITH CHPA DURING ANNUAL NATIONAL MEDICINE ABUSE AWARENESS MONTH.

CADCA DEVELOPS NEW PUBLICATION TO HELP COALITIONS ADDRESS ALCOHOL OUTLET DENSITY

CADCA, IN PARTNERSHIP WITH THE CENTER ON ALCOHOL MARKETING AND YOUTH

Name of the organization	Employer identification number
COMMUNITY ANTI-DRUG COALITIONS OF AMERICA	54-1610317

(CAMY) AT THE JOHNS HOPKINS BLOOMBERG SCHOOL OF PUBLIC HEALTH, DEVELOPED A NEW PUBLICATION, "STRATEGIZER 55-REGULATING ALCOHOL OUTLET DENSITY: AN ACTION GUIDE." THE PUBLICATION OUTLINES AVAILABLE EVIDENCE-BASED COMMUNITY PREVENTION STRATEGIES SHOWN TO DECREASE THE CONSEQUENCES ASSOCIATED WITH ALCOHOL OUTLET DENSITY, THE CONCENTRATION OF BARS, RESTAURANTS SERVING ALCOHOL, LIQUOR AND PACKAGE STORES IN A GIVEN GEOGRAPHIC AREA. THE CENTERS FOR DISEASE CONTROL AND PREVENTION'S COMMUNITY GUIDE TO PREVENTIVE SERVICES HAS ENDORSED REDUCING ALCOHOL OUTLET DENSITY AS AN EFFECTIVE STRATEGY FOR REDUCING ALCOHOL-RELATED HARMS. THE NEW STRATEGIZER PROVIDES PUBLIC HEALTH DEPARTMENTS, COMMUNITY COALITIONS AND OTHER ORGANIZATIONS WITH INFORMATION AND TOOLS FOR COMMUNITY ACTION DESIGNED TO REGULATE AND REDUCE THE NUMBER OF PLACES THAT SERVE AND SELL ALCOHOL.

SYNTHETIC DRUGS, MARIJUANA AND DRUGGED DRIVING AMONG THE THEMES FOR THE 2011 SEASON OF CADCA TV

CADCA'S WEB, CABLE AND SATELLITE BROADCAST INITIATIVE "CADCA TV" IS ONE OF CADCA'S PRIMARY VEHICLES FOR EDUCATING THE PUBLIC ON KEY SUBSTANCE ABUSE-RELATED ISSUES. IN 2011, THE CADCA TV SERIES TOUCHED ON A NUMBER OF IMPORTANT ISSUES, FROM HOT TOPICS LIKE SYNTHETIC DRUGS, SUCH AS BATH SALTS, K2 AND "SPICE", TO HOW COMMUNITIES ARE ADDRESSING THE ISSUE OF MEDICAL MARIJUANA AND MARIJUANA LEGALIZATION EFFORTS. SINCE 1997, CADCA, THE NATIONAL GUARD BUREAU (NGB) AND THE MULTIJURISDICTIONAL COUNTERDRUG TASK FORCE TRAINING PROGRAM (MCTFT) HAVE CO-SPONSORED MORE THAN 80

BROADCASTS ON VARIED TOPICS RELATED TO SUBSTANCE ABUSE PREVENTION, INTERVENTION AND TREATMENT. THE AVERAGE PROGRAM REACHES OVER 7 MILLION HOUSEHOLDS AND THOUSANDS OF COALITIONS EACH YEAR.

CADCA CELEBRATES RECOVERY MONTH

NATIONAL ALCOHOL AND DRUG ADDICTION RECOVERY MONTH, WHICH IS CELEBRATED EACH YEAR IN SEPTEMBER, RECOGNIZES THE ACCOMPLISHMENTS OF PEOPLE IN RECOVERY FROM DRUG AND ALCOHOL ADDICTION, AND RAISES AWARENESS OF THE NEED FOR SUBSTANCE ABUSE TREATMENT.

TO HELP CELEBRATE THE 22ND ANNUAL RECOVERY MONTH, CADCA PARTICIPATED IN THE SUBSTANCE ABUSE AND MENTAL HEALTH SERVICES ADMINISTRATION (SAMHSA)'S RECOVERY MONTH BASEBALL INITIATIVE. FOR THAT PROJECT, CADCA CONTRACTED WITH FIVE ORGANIZATIONS TO HOST RECOVERY MONTH EVENTS DURING MAJOR LEAGUE BASEBALL GAMES. THE HOST SITES WE SELECTED INCLUDED: THE MINNESOTA RECOVERY CONNECTION - MINNEAPOLIS, MN; BAYCARE BEHAVIORAL HEALTH - TAMPA, FL; PRO-ACT - PHILADELPHIA, PA; D.C. RECOVERY COMMUNITY ALLIANCE - WASHINGTON, D.C.; AND BEHAVIORAL HEALTH SERVICES - LOS ANGELES, CA. THE GOAL OF EACH EVENT WAS TO PROVIDE A PLATFORM TO EDUCATE THE COMMUNITY ABOUT THE IMPORTANCE OF TREATMENT FOR ALCOHOLISM, DRUG ADDICTION, MENTAL HEALTH ILLNESSES, AND THAT RECOVERY IS POSSIBLE. CADCA PROVIDED A HOST OF SUPPORT AND TECHNICAL ASSISTANCE TO EACH SITE TO ENSURE A SUCCESSFUL EVENT - RANGING FROM PLANNING CALLS TO TEMPLATES AND OTHER MATERIALS. WITH THE FIVE EVENTS COMBINED, 3,240 INDIVIDUALS PARTICIPATED IN RECOVERY MONTH BASEBALL GAMES.

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CADCA SUPPORTS DEA'S NATIONAL PRESCRIPTION TAKE BACK DAY INITIATIVES

CADCA WAS AMONG SEVERAL NATIONAL ORGANIZATIONS THAT PARTNERED WITH THE DRUG ENFORCEMENT ADMINISTRATION ON ITS SECOND AND THIRD NATIONAL PRESCRIPTION DRUG TAKE BACK DAY, HELD APRIL 30, 2011 AND OCTOBER 29, 2011. TAKE BACK DAY WAS ANOTHER OPPORTUNITY TO PREVENT MEDICINE ABUSE AND THEFT BY GIVING PEOPLE AN AVENUE TO RID THEIR HOMES OF POTENTIALLY DANGEROUS EXPIRED, UNUSED, AND UNWANTED PRESCRIPTION DRUGS AT THE MANY COLLECTION SITES THROUGHOUT THE COUNTRY.

VETCORPS

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CADCA, NATIONAL GUARD AND CORPORATION FOR NATIONAL AND COMMUNITY SERVICE ANNOUNCE UNIQUE NEW PROGRAM TO HELP RETURNING VETS ACCESS KEY SERVICES

AS MEMBERS OF THE MILITARY RETURN FROM THE WARS IN IRAQ AND AFGHANISTAN IN RECORD NUMBERS, MANY SUFFER FROM MENTAL, PHYSICAL AND SUBSTANCE USE DISORDERS AND/OR EXPERIENCE A TOUGH TIME FINDING JOBS OR ADEQUATE HOUSING. THAT'S WHY IN NOVEMBER 2011 CADCA LAUNCHED THE VETCORPS PROGRAM IN PARTNERSHIP WITH THE NATIONAL GUARD BUREAU AND THE CORPORATION FOR NATIONAL AND COMMUNITY SERVICE (CNCS). VETCORPS TAPS INTO THE VALUABLE SKILLS OF VETERANS AND THE UNIQUE ROLE THAT COMMUNITY COALITIONS PLAY IN THEIR COMMUNITIES BY PAIRING A MILITARY SERVICE MEMBER FROM THE AMERICORPS AND VISTA PROGRAM WITH A COALITION. TOGETHER THEY ENSURE THAT

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MEDICAL CARE, SUBSTANCE ABUSE AND MENTAL HEALTH TREATMENT, AND HOUSING AND EMPLOYMENT SERVICES ARE AVAILABLE TO THE MILITARY COMMUNITY, ESPECIALLY TO RESERVE AND NATIONAL GUARD MEMBERS. VETCORPS IS UNIQUE BECAUSE IT HARNESSES THE SKILLS OF VETERANS AND UTILIZES THE INFRASTRUCTURE OF COMMUNITY COALITIONS, WHICH ARE EFFECTIVE VEHICLES FOR CHANGE IN THEIR COMMUNITY. CADCA HOPES TO RECRUIT AND PLACE 100 MEMBERS IN COALITIONS AROUND THE COUNTRY.

DEVELOPMENT AND CONTRACTING

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CADCA HAS FEDERAL, STATE, LOCAL, CORPORATE AND INTERNATIONAL PARTNERSHIPS IN MEETING ITS MISSION. ALL HAVE ISSUED GRANTS, CONTRACTS OR SPONSORSHIPS OF CADCA TRAININGS AND SUPPORT IN A VARIETY OF ISSUES AND TOPICS ACROSS THE NATION AND SOME INTERNATIONALLY.

FEDERAL PARTNERS:

O OFFICE OF NATIONAL DRUG CONTROL POLICY, EXECUTIVE OFFICE OF THE PRESIDENT (ONDCP), GRANT FOR THE DRUG FREE COMMUNITIES ACT, NATIONAL COALITION INSTITUTE ADMINISTERED THROUGH SAMHSA

O U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES (HHS), CONTRACT FEDERAL INTERAGENCY WORKING GROUP ON YOUTH SUBCONTRACT ADMINISTERED THROUGH SAMHSA

O SUBSTANCE ABUSE AND MENTAL HEALTH SUPPORT AGENCY (SAMHSA) AND ITS CENTERS - CENTER FOR SUBSTANCE ABUSE PREVENTION (CSAP), CENTER FOR

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SUBSTANCE ABUSE TREATMENT (CSAT) AND CENTER FOR MENTAL HEALTH SUPPORT (CMHS) GRANT TO HOST SAMHSA'S COMMUNITY PREVENTION DAY AND TO SUPPORT CADCA'S NATIONAL LEADERSHIP FORUM AND MID-YEAR TRAINING INSTITUTE.

O NATIONAL INSTITUTE ON DRUG ABUSE (NIDA), GRANT FOR NATIONAL DRUG FACTS WEEK

O NATIONAL INSTITUTE ON ALCOHOLISM AND ALCOHOL ABUSE (NIAAA) CONTRACT TO PRODUCE PUBLICATIONS

O NATIONAL GUARD BUREAU (NGB), DRUG DEMAND REDUCTION (DDR) OFFICE AND PREVENTION TREATMENT & OUTREACH (PTO) OFFICE CONTRACT TO HOST NATIONAL COALITION ACADEMIES AND SPECIALIZED TRAINING AT COUNTER DRUG TRAINING CENTERS.

O NATIONAL CORPORATION FOR PUBLIC SERVICE, AMERICORPS GRANT TO SUPPORT NGB PTO OFFICE WITH AMERICORPS VOLUNTEERS

O MULTIJURISDICTIONAL COUNTER-DRUG TASK FORCE TRAINING PROGRAM (MCTFT)/ST. PETERSBURG COLLEGE GRANT TO PRODUCE CADCA TV

O U.S. DEPARTMENT OF JUSTICE THROUGH OFFICE OF JUSTICE PROGRAMS, COMMUNITY CAPACITY DEVELOPMENT OFFICE (CCDO), WEED AND SEED PROGRAM CONTRACT TO TRAIN WEED AND SEED CITES (WSC) AND OFFICE OF JUVENILE DELINQUENCY DEVELOPMENT PROGRAM (OJJDP) CONTRACT FOR CONFERENCE SUPPORT

O DRUG ENFORCEMENT ADMINISTRATION (DEA) CONTRACT FOR CONFERENCE SUPPORT AND MEDIA TRAINING

O U.S. DEPARTMENT OF HOMELAND SECURITY (DHS) CONTRACT FOR CONFERENCE SUPPORT

O CENTER FOR DISEASE CONTROL AND PREVENTION (CDC) CONTRACT FOR CONFERENCE SUPPORT

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O DEPARTMENT OF STATE, INTERNATIONAL NARCOTICS & LAW ENFORCEMENT (INL) {SEE INTERNATIONAL BELOW}

STATE AND LOCAL PARTNERS INCLUDE:

O CHEROKEE NATION CONTRACT TO CONDUCT TAILORED TRAINING AND COALITION ACADEMIES

O STATES OF: NEW YORK, NORTH CAROLINA, PENNSYLVANIA, WEST VIRGINIA CONTRACTS TO CONDUCT TAILORED TRAININGS AND COALITION ACADEMIES

O MANY LOCALITIES AND COALITIONS FEE FOR SERVICE CONTRACTS FOR TAILORED TRAINING

CORPORATE PARTNERS

THESE ORGANIZATIONS PROVIDE IN-KIND AND FINANCIAL SUPPORT TO OUR DRUG-FREE KIDS CAMPAIGN, THE NATIONAL LEADERSHIP FORUM, THE MID-YEAR TRAINING INSTITUTE AND OTHER TRAINING ACTIVITIES. OUR CORPORATE PARTNERS ALSO HELP US CREATE AND DISSEMINATE MATERIALS ON TOPICS THAT INCLUDE DRUG TESTING, PRESCRIPTION AND OVER-THE-COUNTER DRUG ABUSE AND RELATED TOPICS.

O CONSUMER HEALTHCARE PRODUCTS ASSOCIATION (CHPA) TO CONTINUE NATIONAL MEDICINE AWARENESS MONTH AND OTHER ACTIVITIES AIMED AT HELPING COALITIONS PREVENT OTC MEDICINE ABUSE

O PURDUE PHARMA L.P. CONTRACT FOR CONFERENCE SUPPORT AND TO DEVELOP A ONLINE COURSE FOR COALITIONS ON PRESCRIPTION DRUG ABUSE PREVENTION

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O RECKITT BENCKISER PHARMACEUTICALS CONTRACT FOR COMMUNITY EDUCATION AND CONFERENCE SUPPORT

O OFFICE DEPOT INC. CONTRACT FOR DISTRIBUTION OF THEIR NATIONAL BACKPACK PROGRAM

O KING PHARMACEUTICALS CONTRACT FOR THE DEVELOPMENT OF A TOOLKIT FOR COALITIONS ON PRESCRIPTION DRUG ABUSE AND CONFERENCE SUPPORT

O CIVIC ENTERTAINMENT GROUP CONTRACT FOR SUPPORT OF NATIONAL RECOVERY MONTH ACTIVITIES

NATIONAL PARTNERS

CADCA ALSO MAINTAINS STRATEGIC ALLIANCES WITH MANY KEY NATIONAL ASSOCIATIONS AND CIVIC GROUPS. OUR NATIONAL PARTNERS HELP US TO IMPLEMENT CADCA'S STRENGTHENING PARTNERS PROJECT TO CONNECT LOCAL COALITIONS WITH ORGANIZATIONS AND ASSOCIATIONS COMMON GOALS IN MAKING LOCAL COMMUNITIES HEALTHIER AND SAFER PLACES TO LIVE, COLLABORATE ON NATIONAL POLICY ISSUES AND CAMPAIGNS, EXPAND COALITION BUILDING EFFORTS ACROSS THE U.S. AND DISSEMINATE INFORMATION ABOUT TRAINING EVENTS, MATERIALS AND OTHER ACTIVITIES.

THESE ORGANIZATIONS PROVIDE SUPPORT AND ADVICE ON ISSUES AND CONCERNS IN THEIR AREAS OF INTEREST AND INCLUDE:

AMERICAN ACADEMY OF PEDIATRICS (AAP)

AMERICAN COLLEGE OF MENTAL HEALTH ADMINISTRATION (ACMHA)

AMERICAN SOCIETY OF ADDICTION MEDICINE (ASAM)

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CENTER FOR SCIENCE IN THE PUBLIC INTEREST (CSPI)

ENSURING SOLUTIONS TO ALCOHOL PROBLEMS

FACES AND VOICES OF RECOVERY

INTERNATIONAL ASSOCIATION OF CHIEFS OF POLICE

LEADERSHIP TO KEEP CHILDREN ALCOHOL FREE FOUNDATION

LEGAL ACTION CENTER (LAC)

LIONS CLUBS INTERNATIONAL

MOTHERS AGAINST DRUNK DRIVING (MADD)

NATIONAL ALLIANCE FOR MODEL STATE DRUG LAWS

NATIONAL ASSOCIATION OF ADDICTION TREATMENT PROVIDERS (NAATP)

NATIONAL ASSOCIATION OF COUNTIES

NATIONAL ASSOCIATION FOR CHILDREN OF ALCOHOLICS (NACOA)

NATIONAL ASSOCIATION OF DRUG COURT PROFESSIONALS (NADCP)

NATIONAL ASSOCIATION OF SCHOOL NURSES

NATIONAL ASSOCIATION OF STATE ALCOHOL AND DRUG ABUSE DIRECTORS (NASADAD)

NATIONAL CENTER ON ADDICTION AND SUBSTANCE ABUSE AT COLUMBIA UNIVERSITY (CASA)

NATIONAL COUNCIL ON ALCOHOLISM AND DRUG DEPENDENCE (NCADD)

NATIONAL SCHOOL BOARDS ASSOCIATION

NATIONAL ORGANIZATIONS FOR YOUTH SAFETY

NATIONAL SHERIFFS ASSOCIATION

STATE ASSOCIATIONS OF ADDICTION SERVICES (SAAS)

STUDENTS AGAINST DESTRUCTIVE DECISIONS (SADD)

INTERNATIONAL PARTNERS

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O UNITED NATIONS OFFICE OF DRUG CONTROL POLICY, INTERNATIONAL POLICY DEVELOPMENT CONFERENCES AND THE INTERNATIONAL DAY AGAINST DRUG ABUSE

O USAID AS A PRIVATE VOLUNTARY ORGANIZATION FOR TRAINING AND COALITION DEVELOPMENT IN OTHER COUNTRIES

O UNITED STATES, EMBASSY NARCOTICS AFFAIRS SECTION FOR COALITION BUILDING AND COMMUNITY DEVELOPMENT

O DEPARTMENT OF STATE, INTERNATIONAL NARCOTICS & LAW ENFORCEMENT (INL) FOR COALITION AND COMMUNITY DEVELOPMENT IN THE FOLLOWING COUNTRIES: MEXICO, PERU, EL SALVADOR, COLUMBIA, BRAZIL, GUATEMALA, HONDURAS AND SOUTH AFRICA

FUNDRAISING

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CADCA'S ANNUAL DRUG-FREE KIDS CAMPAIGN

NEARLY 400 CORPORATE LEADERS FROM ACROSS THE COUNTRY CAME OUT TO CELEBRATE COMMUNITY COALITIONS AND YOUNG PEOPLE WHO ARE HELPING TO PREVENT AND REDUCE SUBSTANCE ABUSE AT CADCA'S 13TH ANNUAL DRUG-FREE KIDS CAMPAIGN AWARDS DINNER, HELD IN SEPTEMBER 2011 IN WASHINGTON, D.C. THE THEME OF THE NIGHT WAS "CELEBRATING EVERYDAY HEROES," HIGHLIGHTING THE EFFORTS THAT VARIOUS COMMUNITY AND YOUTH LEADERS ARE DOING TO IMPROVE THEIR COMMUNITIES. DURING THE EVENT, CADCA PRESENTED ITS HIGHEST HONOR, THE HUMANITARIAN OF THE YEAR AWARD, TO COLIN REED, CHAIRMAN AND CEO OF GAYLORD ENTERTAINMENT INC. FOR HIS PERSONAL COMMITMENT TO HELPING TO

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PREVENT TEEN DRUG USE AND SUPPORT OF CADCA'S EFFORTS. CADCA ALSO NAMED FRANCES HESSELBEIN, PRESIDENT AND CEO OF THE LEADER TO LEADER INSTITUTE, AS THE 2011 CHAMPION FOR A DRUG-FREE KIDS FOR HELPING CADCA REALIZE ITS MISSION OF CREATING SAFE, HEALTHY AND DRUG-FREE COMMUNITIES. HESSELBEIN SERVES ON MANY NON-PROFIT AND CORPORATE BOARDS AND WAS AWARDED THE PRESIDENTIAL MEDAL OF FREEDOM BY PRESIDENT CLINTON IN 1998 FOR HER VOLUNTEER SERVICE. FOR THE FIRST TIME, CADCA ALSO PRESENTED TWO LIFETIME DISTINGUISHED SERVICE AWARDS TO LONG-TIME CADCA SUPPORTERS, EDWARD T. FOOTE, II, PRESIDENT EMERITUS, UNIVERSITY OF MIAMI AND GERALD ROCHE, SENIOR CHAIRMAN, HEIDRICK & STRUGGLES, NEW YORK CITY. ALSO IN ATTENDANCE WERE CONGRESSMAN JERRY LEWIS (R-CA) AND ERIC SHINSEKI, SECRETARY OF VETERAN AFFAIRS.

OTHER FOUNDATION SUPPORT

CADCA ALSO TRULY APPRECIATES AND IS HONORED BY THE STEADFAST AND GENEROUS SUPPORT PROVIDED BY THE SAMUEL I. NEWHOUSE FOUNDATION, THE SUE ANN AND JOHN L. WEINBERG FOUNDATION, THE JOHN S. AND AMY S. WEINBERG FOUNDATION, THE KAY FAMILY FOUNDATION AND THE ROBERT WOOD JOHNSON FOUNDATION.

EXECUTIVE COMMITTEE

PART VI, SECTION A, LINE 1

THE EXECUTIVE COMMITTEE SHALL CONSIST OF THE OFFICERS OF THE CORPORATION AND AT LEAST TWO MEMBERS OF THE BOARD OF DIRECTORS.

THE COMMITTEE SHALL HAVE AND EXERCISE ALL THE POWERS OF THE BOARD OF

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DIRECTORS SUBJECT TO SUCH LIMITATIONS AS THE LAWS OF THE STATE OF VIRGINIA FOR RESOLUTIONS THE BOARD OF DIRECTORS MAY IMPOSE, AND SHALL HAVE THE POWER TO AFFIX THE SEAL OF CADCA TO ALL PAPERS WHICH IT MAY DEEM TO REQUIRE IT. THE EXECUTIVE COMMITTEE SHALL HAVE POWER TO MAKE RULES AND REGULATIONS FOR THE CONDUCT OF ITS BUSINESS, AND SHALL KEEP REGULAR MINUTES OF ITS PROCEEDINGS AND REPORT SAME TO THE BOARD OF DIRECTORS.

OTHER CHANGES IN NET ASSETS

PART XI, LINE 5

$852 UNREALIZED GAINS ON INVESTMENTS

ATTACHMENT 1

FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

CADCA IS THE ONLY NATIONAL MEMBERSHIP ORGANIZATION REPRESENTING COMMUNITY COALITIONS WORKING TO MAKE AMERICA'S COMMUNITIES, SAFE, HEALTHY, AND DRUG-FREE. CADCA'S MISSION IS TO BUILD AND STRENGTHEN THE CAPACITY OF COMMUNITY COALITIONS BY PROVIDING TECHNICAL ASSISTANCE AND TRAINING, PUBLIC POLICY ADVOCACY, MEDIA STRATEGIES AND MARKETING PROGRAMS, CONFERENCES, AND SPECIAL EVENTS.

ATTACHMENT 2

FORM 990, PART III - PROGRAM SERVICE, LINE 4A

MEETINGS AND EVENTS

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NATIONAL LEADERSHIP FORUM

CADCA'S ANNUAL NATIONAL LEADERSHIP FORUM IS THE NATION'S LARGEST

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ATTACHMENT 2 (CONT'D)

TRAINING CONFERENCE FOR THE COMMUNITY ANTI-DRUG COALITIONS AND OTHER SUBSTANCE ABUSE PROFESSIONALS AND VOLUNTEERS. IT ALSO SERVES AS CADCA'S SIGNATURE TRAINING, ADVOCACY, AND NETWORKING EVENT. 2,701 COALITION LEADERS ATTENDED CADCA'S 21ST NATIONAL LEADERSHIP FORUM WITH INDIVIDUALS COMING FROM 49 STATES, THE DISTRICT OF COLUMBIA ALONG WITH FIVE US TERRITORIES AND 4 COUNTRIES. THE 2011 FORUM HAD A THEME OF "COALITIONS MOVING FORWARD: MAPPING THE FUTURE" AND FEATURED OVER 95 RESULTS-DRIVEN WORKSHOPS, PLENARY SESSIONS AND SPECIAL EVENTS ON A WIDE RANGE OF TOPICS-FROM UNDERAGE DRINKING PREVENTION TO EFFECTIVE TREATMENT STRATEGIES FOR DIVERSE COMMUNITIES. ADDITIONALLY, THE FIRST DAY FOCUSED ON PREVENTION TOPICS; THE THIRD DAY FOCUSED ON LEGISLATIVE ISSUES WITH A CAPITOL HILL RALLY, APPOINTMENTS WITH LEGISLATORS, AND CONGRESSIONAL RECEPTION; AND CADCA PROVIDED INTERACTIVE WORKSHOPS AND ACTIVITIES SPECIFICALLY FOR YOUTH LEADERS AND VOLUNTEERS THROUGHOUT THE WEEK. AMONG THE SPEAKERS WERE R. GIL KERLIKOWSKE, DIRECTOR OF THE OFFICE OF NATIONAL DRUG CONTROL POLICY (ONDCP); HOWARD K. KOH, M.D., M.P.H., ASSISTANT SECRETARY OF HEALTH, U.S. DEPT. OF HEALTH AND HUMAN SERVICES AND CONGRESSMAN ELIJAH E. CUMMINGS (D-7TH/MD), WHO WAS AWARDED CADCA'S NATIONAL LEADERSHIP AWARD.

MID-YEAR TRAINING INSTITUTE

CADCA'S ANNUAL MID-YEAR TRAINING INSTITUTE IS THE ONLY INTENSIVE,

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ATTACHMENT 2 (CONT'D)

FOUR-DAY TRAINING DESIGNED SPECIFICALLY FOR COMMUNITY COALITIONS. THE 2011 MID-YEAR, HELD IN ANAHEIM, CALIF. ATTRACTED MORE THAN 1,100 PARTICIPANTS AND OFFERED INTERACTIVE HALF-DAY, 1-DAY AND 2-DAY COURSES ON TOPICS SUCH AS TRANSFORMATIONAL LEADERSHIP; NONPROFIT WORKFORCE DEVELOPMENT; PREVENTION SCIENCE; FUNDRAISING; MEDIA OUTREACH AND MARKETING; EVALUATION AND RESEARCH; UNDERAGE DRINKING REDUCTION; AND COALITION FUNDAMENTALS. THE MID-YEAR ALSO INCLUDED CADCA'S SIGNATURE YOUTH TRAINING, THE NATIONAL YOUTH LEADERSHIP INITIATIVE (NYLI) WITH 177 YOUTH TRAVELING TO ANAHEIM FOR THE NYLI. KEY SPEAKERS FEATURED JANET COLLINS, PH.D., ASSOCIATE DIRECTOR FOR PROGRAM, CENTERS FOR DISEASE CONTROL AND PREVENTION, VIRGINIA MACKAY-SMITH, M.P.H., DIRECTOR, DIVISION OF SYSTEMS DEVELOPMENT, CSAP/SUBSTANCE ABUSE AND MENTAL HEALTH SERVICES ADMINISTRATION (SAMHSA) AND MICHAEL CUNNINGHAM, M.A., ACTING DIRECTOR, CALIFORNIA DEPARTMENT OF ALCOHOL AND DRUG PROGRAMS.

OTHER MEETINGS & EVENTS

IN ADDITION TO THE FORUM AND MID-YEAR, CADCA MANAGED NUMEROUS EVENTS THROUGHOUT THE YEAR INCLUDING REGIONAL TRAININGS, BOARD MEETINGS, AND ADVISORY MEETINGS.

ATTACHMENT 3

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ATTACHMENT 3 (CONT'D)

FORM 990, PART III - PROGRAM SERVICE, LINE 4B

TRAINING

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U.S. DEPARTMENT OF STATE: INTERNATIONAL DEMAND REDUCTION PROGRAM

CADCA'S INTERNATIONAL DEMAND REDUCTION PROGRAM CONTINUED TO EXPAND DURING 2011. THESE INTERNATIONAL ACTIVITIES ARE IN ALIGNMENT WITH CADCA'S MISSION TO HELP CREATE HEALTHY, SAFE DRUG FREE COMMUNITIES. IN 2011, CADCA CONTINUED TO EXECUTE DELIVERABLES ON ITS FIVE-YEAR SUBCONTRACT WITH THE U.S. DEPARTMENT OF STATE BUREAU OF INTERNATIONAL NARCOTICS AND LAW ENFORCEMENT (INL) IN "DEMAND REDUCTION SUPPORT SERVICES" (DRSS). THIS WORK INCLUDED THE PROVISION OF TRAINING, TECHNICAL ASSISTANCE, AND OTHER RESOURCES TO NON-GOVERNMENT ORGANIZATIONS, LOCAL GOVERNMENTS AND OTHER GROUPS TO HELP THEM DEVELOP EFFECTIVE COMMUNITY COALITIONS CAPABLE OF ACHIEVING POPULATION LEVEL REDUCTIONS IN SUBSTANCE ABUSE RATES AND RELATED PROBLEMS. IN 2011, CADCA EXPANDED ITS INTERNATIONAL OUTREACH TO KENYA IN EAST AFRICA AND CONTINUED COALITION-BUILDING EFFORTS IN SOUTH AFRICA, BOLIVIA, PERU, GUATEMALA, HONDURAS, EL SALVADOR, COLOMBIA, MEXICO, AND BRAZIL. INTERNATIONAL PROGRAM STAFF ALSO PARTICIPATED IN THE 53RD SESSION OF THE UNITED NATIONS COMMISSION ON NARCOTIC DRUGS IN VIENNA, AUSTRIA. CADCA IS A NON GOVERNMENT ORGANIZATION IN SPECIAL CONSULTATIVE STATUS WITH THE

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ATTACHMENT 3 (CONT'D)

ECONOMIC AND SOCIAL COMMISSION OF THE UNITED NATIONS.

CADCA'S NATIONAL YOUTH LEADERSHIP INITIATIVE

CADCA'S NATIONAL YOUTH LEADERSHIP INITIATIVE (NYLI) TRADITIONALLY OFFERED AT CADCA'S MAJOR CONFERENCES, CHALLENGES YOUTH TO DEVELOP COMMUNITY PROBLEM-SOLVING SKILLS THAT THEY CAN APPLY TO COALITION WORK ON THE LOCAL AND NATIONAL LEVEL. IN 2011, CADCA EXPANDED ITS YOUTH ENGAGEMENT SERVICES BY PARTNERING WITH COMMUNITY CONNECTIONS, INC. TO DELIVER THE INAUGURAL, STATEWIDE NYLI PROGRAM IN WEST VIRGINIA. MORE THAN 100 YOUTH FROM 26 COUNTIES ACROSS THE STATE PARTICIPATED IN THE WEST VIRGINIA NYLI SO FAR. THE INITIATIVE ALSO INCLUDES AN INNOVATIVE PARTNERSHIP WITH MICHIGAN STATE UNIVERSITY THROUGH A PHOTOVOICE PROJECT TO ASSIST IN THE DOCUMENTATION OF LOCAL COMMUNITY ISSUES AND CONDITIONS. THE NYLI, WHICH IS BASED ON CADCA'S NATIONAL COALITION ACADEMY MODEL, PROVIDES YOUTH WITH THE NECESSARY LEADERSHIP SKILLS TO BECOME ACTIVE "COMMUNITY CHANGE AGENTS" AND EFFECTIVE COMMUNITY PROBLEM-SOLVERS.

COMMUNITY CAPACITY DEVELOPMENT OFFICE/WEED AND SEED PROGRAM

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ATTACHMENT 3 (CONT'D)

CADCA PARTNERED WITH THE U.S. DEPARTMENT OF JUSTICE, COMMUNITY CAPACITY DEVELOPMENT OFFICE (CCDO) FOR THE EIGHTH CONSECUTIVE YEAR IN 2011, PROVIDING TRAINING AND TECHNICAL ASSISTANCE TO WEED AND SEED COMMUNITY PROGRAM GRANTEES TO IMPROVE THE CAPACITY AND EFFECTIVENESS OF THEIR ANTI-DRUG COALITION.

NATIONAL INSTITUTE ON ALCOHOLISM AND ALCOHOL ABUSE (NIAAA)

CADCA IS PROUD TO CONTINUE OUR PARTNERSHIP WITH THE NATIONAL INSTITUTE ON ALCOHOLISM AND ALCOHOL ABUSE (NIAAA), AND GRATEFUL FOR THEIR SPONSORSHIP OF THE 2011 NATIONAL LEADERSHIP FORUM AND MID-YEAR TRAINING INSTITUTE. CADCA CONTINUES TO HIGHLIGHT SEVERAL NIAAA PROGRAMS IN ITS WEEKLY COALITIONS ONLINE NEWSLETTER AND OTHER PUBLICATIONS. CADCA DEVELOPED TRAINING VIDEOS ON UNDERAGE DRINKING AND COLLEGE BINGE DRINKING FOR COALITIONS IN 2011 AND ALSO DEVELOPED VIEWER GUIDES TO GO ALONG WITH THESE TOOLS.

ATTACHMENT 4

FORM 990, PART III - PROGRAM SERVICE, LINE 4C

NATIONAL COALITION INSTITUTE

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DRUG USE MAY BE GOING UP, BUT COALITIONS TRAINED BY CADCA'S NATIONAL COALITION INSTITUTE, CADCA'S TRAINING ARM, ARE MORE EFFECTIVE AT PREVENTING DRUG AND ALCOHOL ABUSE. THE NATIONAL COALITION INSTITUTE IS A FEDERALLY FUNDED PROJECT TO INCREASE THE

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ATTACHMENT 4 (CONT'D)

EFFECTIVENESS OF COMMUNITY ANTI-DRUG COALITIONS THROUGHOUT THE UNITED STATES. THE INSTITUTE PROVIDES TRAINING AND TECHNICAL ASSISTANCE, SUPPORT FOR COALITION EVALUATION AND RESEARCH, AND DEVELOPS AND DISSEMINATES INFORMATION TO PROMOTE EVIDENCE BASED PROGRAMS, POLICIES AND PRACTICES. CADCA ADMINISTERS THE INSTITUTE WITH A GRANT THROUGH THE DRUG-FREE COMMUNITIES SUPPORT ACT. KEY FEDERAL PARTNERS ARE ONDCP AND SAMHSA. FROM THE INSTITUTE'S INCEPTION IN 2002 TO SEPTEMBER 30, 2011: 49,583 PEOPLE HAVE BEEN TRAINED AT 888 INDIVIDUAL FACE TO FACE TRAININGS; 6,891 PEOPLE PARTICIPATED IN DISTANCE LEARNING SESSIONS; 6,839 INSTANCES OF TECHNICAL ASSISTANCE HAVE BEEN PROVIDED.

TRAINING AND TECHNICAL ASSISTANCE

CADCA'S INSTITUTE CONTINUED TO DEVELOP AND REFINE A VARIETY OF COALITION TRAININGS AND TRAINING CONTENT TO INCLUDE EXPANSION OF THE NATIONAL COALITION ACADEMY, REGIONAL TRAININGS, AND CUSTOMIZED TRAINING CONTRACTS. FOR THE FY2010-2011, DIRECT FACE TO FACE TRAININGS WERE PROVIDED ON 212 OCCASIONS IN LOCATIONS THROUGHOUT

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ATTACHMENT 4 (CONT'D)

THE UNITED STATES TO OVER 9,598 INDIVIDUALS. 1,500 COALITION LEADERS WERE TRAINED VIA DISTANCE LEARNING OFFERINGS; AND 1,016 PEOPLE VIA ONE-ON-ONE TECHNICAL ASSISTANCE. THE INSTITUTE TRAINED AND COORDINATED OVER 15 COALITION LEADERS TO ACT AS CONSULTANT TRAINERS AND FACILITATORS FOR CADCA AND GAINED 23 POTENTIAL NEW TRAINING CONSULTANTS AT A TRAINING OF TRAINERS COURSE.

THE NATIONAL COALITION ACADEMY IS OFFERED IN CLOSE PARTNERSHIP WITH THE NATIONAL GUARD BUREAU (NGB) AND THE GUARD'S COUNTERDRUG TRAINING SCHOOLS. THE PROGRAM COMBINES THREE WEEKS OF CLASSROOM TRAINING OVER THE COURSE OF A YEAR WITH DISTANCE LEARNING, WEB SUPPORT AND ONGOING TECHNICAL ASSISTANCE FROM INSTITUTE STAFF. COMBINING COLLABORATIVE GROUP ACTIVITIES AND INSTRUCTION FROM TOP NOTCH TRAINERS, ACADEMY PARTICIPANTS LEARN ABOUT THE CORE COMPETENCIES AND ESSENTIAL PROCESSES NECESSARY TO ESTABLISH OR MAINTAIN A HIGHLY EFFECTIVE ANTI-DRUG COALITION. 134 COALITIONS GRADUATED FROM THE PROGRAM IN A CEREMONY AT THE NATIONAL LEADERSHIP FORUM IN FEBRUARY 2011.

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ATTACHMENT 4 (CONT'D)

THE INSTITUTE INCREASED ITS SERVICES TO COALITIONS IN ALL ASPECTS OF TRAINING AND TECHNICAL ASSISTANCE AND IMPROVED ITS WEB BASED TECHNICAL ASSISTANCE REFERRAL AND TRACKING SYSTEM. A WEB BASED WORKSTATION AND THE ONLINE DOCUMENTATION AND SUPPORT SYSTEM (ODSS) FOR ACADEMY COALITIONS TO DOCUMENT AND EVALUATE THEIR EFFORTS OVER TIME IS MAINTAINED. THE INSTITUTE PROVIDED TRAINING AT FIVE DFC APPLICANT WORKSHOPS, TWELVE NEW DFC GRANTEE TRAININGS AND CONDUCTED TRAINING SESSIONS FOR DFC PROJECT OFFICERS.

CADCA'S INSTITUTE STAFF LEADS AN INTERDEPARTMENTAL TEAM ON THE SELECTION OF ALL WORKSHOPS AND COURSE CONTENT FOR THE FORUM AND MID-YEAR INSTITUTE.

DISSEMINATION AND COALITION RELATIONS

IN 2007, THE INSTITUTE CREATED A SERIES OF HANDBOOKS (CALLED PRIMERS) ON ALL ASPECTS OF COALITION OPERATION CORRESPONDING TO THE STRATEGIC PREVENTION FRAMEWORK. TOPICS INCLUDE: ASSESSMENT, PLANNING, IMPLEMENTATION, CULTURAL COMPETENCY, CAPACITY

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ATTACHMENT 4 (CONT'D)

DEVELOPMENT, EVALUATION AND SUSTAINABILITY. TO DATE, MORE THAN 200,000 OF THESE HANDBOOKS HAVE BEEN PROVIDED TO COALITIONS AND COALITION INTERMEDIARIES THROUGHOUT THE UNITED STATES. FIVE HAVE BEEN TRANSLATED INTO SPANISH FOR DISTRIBUTION TO U.S. AND INTERNATIONAL AUDIENCES.

A SECOND COHORT OF PARTICIPANTS TO THE AMBASSADOR PROGRAM WAS SELECTED AND BEGAN WORKING ON THE INITIATIVE IN JULY OF 2011. THE AMBASSADOR PROGRAM WAS INITIALLY LAUNCHED IN JULY OF 2010 TO INCREASE THE NUMBER AND DIVERSITY OF THE COALITION WORKFORCE WITH AN EMPHASIS ON INDIVIDUALS RESIDING IN ECONOMICALLY DISADVANTAGED COMMUNITIES.

CADCA'S INSTITUTE DEVELOPED AND DELIVERED 16 WEB CONFERENCES AND 31 ACADEMY REINFORCEMENT TRAININGS. ADDITIONALLY, SOCIAL MEDIA RESOURCES FOR COALITIONS WERE EXPANDED AND A NEW PODCAST AND V-CAST SERIES WAS LAUNCHED, AND SEVERAL SOCIAL MEDIA-RELATED WEBINARS WERE CREATED. WEB CONTENT HAS BEEN EXPANDED TO INCLUDE SECTIONS ON ENVIRONMENTAL STRATEGIES AND MEDIA RELATIONS.

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CONNECTED COMMUNITIES, A PEER-TO-PEER SOCIAL NETWORK FOR COALITIONS, MANAGED BY INSTITUTE STAFF, GREW TO MORE THAN 1,540 MEMBERS ON DECEMBER 31, 2011.

INSTITUTE STAFF COMPLETED A LARGE VOLUME OF EDITING AND DESKTOP PUBLISHING PROJECTS INCLUDING A NUMBER OF DEVELOPMENT PROPOSALS, THE SAMHSA INSTITUTE GRANT PROPOSAL, ALL INSTITUTE PUBLICATIONS INCLUDING THE ADVANCED SERIES AND A LARGE VOLUME OF TRAINING MATERIALS AND POWERPOINT PRESENTATIONS FOR A MYRIAD OF INSTITUTE COURSES AND TRAININGS.

EVALUATION AND RESEARCH

A NUMBER OF DATABASES ARE METICULOUSLY MAINTAINED IN ORDER TO KEEP DETAILED INFORMATION FOR THE INSTITUTE INDEPENDENT EVALUATION AND TO TRACK INSTITUTE GOVERNMENT PERFORMANCE REPORTING ACT (GPRA) MEASURES. IT IS NOTABLE THAT FOR THE SEVENTH YEAR IN A ROW THE INSTITUTE MET OR EXCEEDED ALL OF ITS GPRA MEASURES AND THE OUTPUT TARGETS SET AS PART OF THE INSTITUTE GRANT. CAREFUL EVALUATION OF

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ATTACHMENT 4 (CONT'D)

ALL TRAININGS ONE DAY OR MORE IN LENGTH AND ALL FORUM AND MID YEAR EVALUATION ARE ALSO PART OF THIS EFFORT.

TO HELP COMMUNITY LEADERS BUILD COMMUNITY RESEARCH EXPERTISE, THE CADCA INSTITUTE EXPANDED ITS COMMUNITY-BASED PARTICIPATORY RESEARCH (CBPR) PROJECT, WHICH CONNECTS COALITIONS WITH RESEARCHERS AND HELPS COALITIONS DEVELOP AN UNDERSTANDING ABOUT THE RESEARCH PROCESS. THROUGH CBPR, COALITIONS GAIN KNOWLEDGE IN AREAS THAT ARE VITAL TO CHOOSING AND IMPLEMENTING EVIDENCE-BASED STRATEGIES TO ADDRESS SUBSTANCE ABUSE ISSUES. THE PROJECT IS SUPPORTED IN PART BY THE NATIONAL HIGHWAY TRAFFIC SAFETY ADMINISTRATION (NHTSA) AND THE NATIONAL INSTITUTE ON ALCOHOL ABUSE AND ALCOHOLISM (NIAAA).

A NEW PUBLICATION RELEASED IN 2011 ENTITLED "RESEARCH SUPPORT FOR COMPREHENSIVE COMMUNITY INTERVENTIONS" DETAILS HOW ENVIRONMENTAL STRATEGIES CHANGE THE CONTEXT (ENVIRONMENT) IN WHICH SUBSTANCE USE AND ABUSE OCCUR BY INFLUENCING COMMUNITY CONDITIONS, STANDARDS, INSTITUTIONS, STRUCTURES, SYSTEMS AND POLICIES AS PART OF A

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ATTACHMENT 4 (CONT'D)

COMPREHENSIVE COMMUNITY PLAN.

THE SEVENTH ANNUAL "GOT OUTCOMES COALITIONS OF EXCELLENCE AWARD" PROCESS, WHICH HIGHLIGHTS THE NATION'S MOST EFFECTIVE COALITIONS CONTINUED TO EXPAND. 2011 SAW A TOTAL OF 29 COALITIONS SUBMITTED APPLICATIONS AND 3 WERE SELECTED AS GOT OUTCOMES WINNERS AND RECOGNIZED AT THE 2011 LEADERSHIP FORUM.

OUTCOMES MET FOR CADCA STRATEGIC PLAN

IN ADDITION TO THE GPRA MEASURES AND THE QUANTIFIABLE TARGET SPECIFIED UNDER THE INSTITUTE GRANT/CONTRACT, THE CADCA STRATEGIC PLAN ALSO SPECIFIES FOUR GOALS AND CORRESPONDING MEASURES THAT THE COALITION DEVELOPMENT DEPARTMENT IS RESPONSIBLE FOR ACHIEVING. IN ALL CASES, TARGETS WERE MET OR EXCEEDED.

NOTABLY, THE MOST RECENT INDEPENDENT EVALUATION OF THE INSTITUTE DEMONSTRATED THAT INSTITUTE SUPPORT DOES, INDEED, MATTER. COALITIONS THAT RECEIVED TRAINING AND TECHNICAL ASSISTANCE FROM

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ATTACHMENT 4 (CONT'D)

THE INSTITUTE WERE MORE LIKELY TO ENGAGE IN EFFECTIVE PRACTICES THAN A SIMILAR GROUP OF COALITIONS THAT DID NOT RECEIVE INSTITUTE SUPPORT

ATTACHMENT 5

FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES

DESCRIPTION	GRANTS	EXPENSES	REVENUE
OTHER PROGRAM - SEE SCHEDULE O	11,650.	1,142,050.	18,250.
TOTALS	11,650.	1,142,050.	18,250.

ATTACHMENT 6

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
SUSAN R THAU 6217 29TH ST., N.W. WASHINGTON, DC 20015	PUB. POLICY CONSULT.	171,376.
MICHIGAN STATE UNIVERSITY 301 ADMINISTRATION BUILDING EAST LANSING, MI 48824	TRAINING & TECHNICAL	185,574.
TOTAL COMPENSATION		356,950.

ATTACHMENT 7

FORM 990, PART VIII - EXCLUDED CONTRIBUTIONS

DESCRIPTION	AMOUNT
DFK DINNER	505,119.
TOTAL	505,119.

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ATTACHMENT 8

FORM 990, PART VIII - FUNDRAISING EVENTS

DESCRIPTION	GROSS INCOME	DIRECT EXPENSES	NET INCOME
DFK DINNER	18,250.	102,225.	-83,975.
TOTALS	18,250.	102,225.	-83,975.

ATTACHMENT 9

FORM 990, PART X - PREPAID EXPENSES AND DEFERRED CHARGES

DESCRIPTION	BEGINNING BOOK VALUE	ENDING BOOK VALUE
PREPAID EXPENSES	205,686.	113,219.
TOTALS	205,686.	113,219.

ATTACHMENT 10

FORM 990, PART X - INVESTMENTS - PUBLICLY TRADED SECURITIES

DESCRIPTION	BEGINNING BOOK VALUE	ENDING BOOK VALUE	COST OR FMV
MUTUAL FUNDS	299,818.	383,227.	FMV
CORPORATE EQUITIES	5,956.	6,808.	FMV
TOTALS	305,774.	390,035.	

ATTACHMENT 11

Name of the organization	Employer identification number
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ATTACHMENT 11 (CONT'D)

FORM 990, PART X - DEFERRED REVENUE

DESCRIPTION		BEGINNING BOOK VALUE	ENDING BOOK VALUE
DEFERRED REVENUE		815,839.	850,419.
	TOTALS	815,839.	850,419.

ATTACHMENT 12

FORM 990, PART X - SECURED MORTGAGES AND NOTES PAYABLE

LENDER: TD BANK, N.A.
ORIGINAL AMOUNT: 240,240.
INTEREST RATE: 4.000000
DATE OF NOTE: 07/11/2008
MATURITY DATE: 07/31/2012
REPAYMENT TERMS: PAYABLE MONTHLY BY OR ON THE 10TH OF THE MONTH
SECURITY PROVIDED: SECURITY INTEREST IN ALL ASSETS OF CADCA
PURPOSE OF LOAN: PROVIDE SHORT TERM WORKING CAPITAL

BEGINNING BALANCE DUE	300,000.
ENDING BALANCE DUE	440,000.
TOTAL BEGINNING MORTGAGES AND OTHER NOTES PAYABLE	300,000.
TOTAL ENDING MORTGAGES AND OTHER NOTES PAYABLE	440,000.

- If you are filing for an **Additional (Not Automatic) 3-Month Extension, complete only Part II** and check this box ▶ [X]

Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868

- If you are filing for an **Automatic 3-Month Extension, complete only Part I** (on page 1).

Part II **Additional (Not Automatic) 3-Month Extension of Time.** Only file the original (no copies needed).

Type or print File by the due date for filing your return See instructions	Name of exempt organization or other filer, see instructions. COMMUNITY ANTI-DRUG COALITIONS OF AMERICA	**Enter filer's identifying number, see instructions** Employer identification number (EIN) or [X] 54-1610317
	Number, street, and room or suite no If a P O box, see instructions 625 SLATERS LANE	Social security number (SSN) [ ]
	City, town or post office, state, and ZIP code. For a foreign address, see instructions ALEXANDRIA, VA 22315	

Enter the Return code for the return that this application is for (file a separate application for each return) . . . 01

Application Is For	Return Code	Application Is For	Return Code
Form 990	01		
Form 990-BL	02	Form 1041-A	08
Form 990-EZ	01	Form 4720	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.

- The books are in the care of ▶ MITCHELL ANDERSON

  Telephone No ▶ 703 706-0560 FAX No ▶ 703 706-0565

- If the organization does not have an office or place of business in the United States, check this box ▶ [ ]
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) ______ . If this is for the whole group, check this box ▶ [ ] If it is for part of the group, check this box ▶ [ ] and attach a list with the names and EINs of all members the extension is for

4 I request an additional 3-month extension of time until 11/15, 20 12 .

5 For calendar year 2011 , or other tax year beginning ______, 20 ___, and ending ______, 20 ___ .

6 If the tax year entered in line 5 is for less than 12 months, check reason [ ] Initial return [ ] Final return [ ] Change in accounting period

7 State in detail why you need the extension
ADDITIONAL TIME IS REQUIRED TO ASSEMBLE THE INFORMATION IN ORDER TO FILE A COMPLETE AND ACCURATE RETURN.

8a	If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits See instructions	8a	$
b	If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868	8b	$
c	**Balance Due.** Subtract line 8b from line 8a Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System) See instructions	8c	$

Signature and Verification must be completed for Part II only.

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form

Signature ▶ Thom Rum Title ▶ CFO Date ▶ 8/13/12