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Return of Private Foundation
or Section 4947(a)(1) Nonexempt Charitable Trust
Treated as a Private Foundation

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements.

2011

For calendar year 2011 or tax year beginning

, and ending

Name of foundation J. WILLARD AND ALICE S. MARRIOTT FOUNDATION		A Employer identification number 52-6068678
Number and street (or P.O. box number if mail is not delivered to street address) C/O ANNE GUNSTEENS, 10400 FERNWOOD ROAD		B Telephone number 301-380-2246
City or town, state, and ZIP code BETHESDA, MD 20817		C If exemption application is pending, check here ☐
G Check all that apply: ☐ Initial return ☐ Final return ☐ Address change ☐ Initial return of a former public charity ☐ Amended return ☐ Name change		D 1. Foreign organizations, check here ☐ 2. Foreign organizations meeting the 85% test, check here and attach computation ☐
H Check type of organization: ☒ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ☐
I Fair market value of all assets at end of year (from Part II, col (c), line 16) \$ 403,342,137. (Part I, column (d) must be on cash basis)		F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1	Contributions, gifts, grants, etc., received	7,689,258.			
2	Check ☐ if the foundation is not required to attach Sch B				
3	Interest on savings and temporary cash investments				
4	Dividends and interest from securities	5,328,310.	5,328,310.		
5a	Gross rents				
b	Net rental income or (loss)				
6a	Net gain or (loss) from sale of assets not on line 10	20,062,207.			
b	Gross sales price for all assets on line 6a	40,583,529.			
7	Capital gain net income (from Part IV, line 2)		20,062,207.		
8	Net short-term capital gain				
9	Income modifications				
10a	Gross sales less returns and allowances				
b	Less: Cost of goods sold				
c	Gross profit or (loss)				
11	Other income	557.	557.	0.	0.
12	Total. Add lines 1 through 11	33,080,332.	25,391,074.	0.	0.
13	Compensation of officers, directors, trustees, etc	0.	0.	0.	0.
14	Other employee salaries and wages	357,479.	96,928.	0.	260,551.
15	Pension plans, employee benefits				
16a	Legal fees STMT 2	48,744.	19,518.	0.	29,226.
b	Accounting fees STMT 3	28,400.	0.	0.	28,400.
c	Other professional fees STMT 4	43,970.	43,970.	0.	0.
17	Interest				
18	Taxes STMT 5	630,000.	0.	0.	0.
19	Depreciation and depletion	2,399.	0.	0.	
20	Occupancy	28,857.	6,926.	0.	21,931.
21	Travel, conferences, and meetings	2,616.	0.	0.	2,616.
22	Printing and publications				
23	Other expenses STMT 6	99,141.	23,009.	0.	76,132.
24	Total operating and administrative expenses. Add lines 13 through 23	1,241,606.	190,351.	0.	418,856.
25	Contributions, gifts, grants paid	18,159,709.			18,159,709.
26	Total expenses and disbursements. Add lines 24 and 25	19,401,315.	190,351.	0.	18,578,565.
27	Subtract line 26 from line 12:				
a	Excess of revenue over expenses and disbursements	13,679,017.			
b	Net investment income (if negative, enter -0-)		25,200,723.		
c	Adjusted net income (if negative, enter -0-)			0.	

612
8

J. WILLARD AND ALICE S. MARRIOTT

Form 990-PF (2011)

FOUNDATION

52-6068678

Page 2

Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only

		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash - non-interest-bearing			
	2 Savings and temporary cash investments	2,560,520.	1,620,324.	1,620,324.
	3 Accounts receivable ▶			
	Less: allowance for doubtful accounts ▶			
	4 Pledges receivable ▶			
	Less: allowance for doubtful accounts ▶			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons			
	7 Other notes and loans receivable ▶ 405,979.			
	Less: allowance for doubtful accounts ▶ 0.	234,206.	405,979.	405,979.
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges			
	10a Investments - U.S. and state government obligations STMT 9	2,594,153.	8,693,930.	8,914,043.
	b Investments - corporate stock STMT 10	110,055,837.	111,231,330.	379,945,427.
	c Investments - corporate bonds STMT 11	4,782,411.	6,905,778.	7,635,800.
11 Investments - land, buildings, and equipment basis ▶				
Less: accumulated depreciation ▶				
12 Investments - mortgage loans				
13 Investments - other STMT 12	0.	5,000,000.	4,820,564.	
14 Land, buildings, and equipment: basis ▶ 27,796.				
Less: accumulated depreciation ▶ 27,796.	2,399.	0.	0.	
15 Other assets (describe ▶)				
16 Total assets (to be completed by all filers)	120,229,526.	133,857,341.	403,342,137.	
Liabilities	17 Accounts payable and accrued expenses			
	18 Grants payable			
	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable			
	22 Other liabilities (describe ▶)			
23 Total liabilities (add lines 17 through 22)	0.	0.		
Net Assets or Fund Balances	Foundations that follow SFAS 117, check here ▶ ☐			
	24 Unrestricted			
	25 Temporarily restricted			
	26 Permanently restricted			
	Foundations that do not follow SFAS 117, check here ▶ ☒			
	27 Capital stock, trust principal, or current funds	2,326,064.	2,326,064.	
	28 Paid-in or capital surplus, or land, bldg., and equipment fund	0.	0.	
	29 Retained earnings, accumulated income, endowment, or other funds	117,903,462.	131,531,277.	
30 Total net assets or fund balances	120,229,526.	133,857,341.	STATEMENT 8	
31 Total liabilities and net assets/fund balances	120,229,526.	133,857,341.		

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	120,229,526.
2 Enter amount from Part I, line 27a	2	13,679,017.
3 Other increases not included in line 2 (itemize) ▶	3	0.
4 Add lines 1, 2, and 3	4	133,908,543.
5 Decreases not included in line 2 (itemize) ▶ ADJUSTMENT FOR TIMING DIFFERENCES	5	51,202.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	133,857,341.

Form 990-PF (2011)

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Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a				
b SEE ATTACHED STATEMENT				
c				
d				
e				

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a			
b			
c			
d			
e 40,583,529.		20,521,322.	20,062,207.

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(i) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a			
b			
c			
d			
e			20,062,207.

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }		2	20,062,207.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8 }		3	N/A

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No
If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2010	12,610,843.	380,025,151.	.033184
2009	17,045,050.	253,461,892.	.067249
2008	23,950,909.	340,913,546.	.070255
2007	24,885,069.	532,865,096.	.046701
2006	22,163,344.	489,954,871.	.045235

2 Total of line 1, column (d)	2	.262624
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years	3	.052525
4 Enter the net value of noncharitable-use assets for 2011 from Part X, line 5	4	396,559,561.
5 Multiply line 4 by line 3	5	20,829,291.
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	252,007.
7 Add lines 5 and 6	7	21,081,298.
8 Enter qualifying distributions from Part XII, line 4	8	18,578,565.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate.
See the Part VI instructions.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)			
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here ☐ and enter 1% of Part I, line 27b		1	504,014.
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).		2	0.
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		3	504,014.
3 Add lines 1 and 2		4	0.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		5	504,014.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-			
6 Credits/Payments:			
a 2011 estimated tax payments and 2010 overpayment credited to 2011		6a	494,656.
b Exempt foreign organizations - tax withheld at source		6b	
c Tax paid with application for extension of time to file (Form 8868)		6c	
d Backup withholding erroneously withheld		6d	
7 Total credits and payments. Add lines 6a through 6d		7	494,656.
8 Enter any penalty for underpayment of estimated tax. Check here ☒ if Form 2220 is attached		8	
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed		9	9,358.
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		10	
11 Enter the amount of line 10 to be: Credited to 2012 estimated tax ☐ Refunded ☐		11	

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ► \$ 0. (2) On foundation managers. ► \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ► \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T.		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	X	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) ► DC		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

N/A

Form 990-PF (2011)

Part VII-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address N/A	13	X	
14	The books are in care of ANNE GUNSTEENS, EXECUTIVE DIRECTOR Telephone no. 301-380-2246 Located at 10400 FERNWOOD ROAD, BETHESDA, MD ZIP+4 20817			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year N/A	15		
16	At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign country N/A	16	Yes	No
				X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	☐ Yes ☒ No	
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	☐ Yes ☒ No	
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	☐ Yes ☒ No	
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	☐ Yes ☒ No	
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	☐ Yes ☒ No	
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	☐ Yes ☒ No	
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? Organizations relying on a current notice regarding disaster assistance check here N/A	1b	X
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2011?	1c	X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2011? If "Yes," list the years N/A	2a	
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)	2b	
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	☒ Yes ☐ No	
b If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2011)	3b	X
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2011?	4b	X

Form 990-PF (2011)

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?

☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes?

☐ Yes ☒ No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)?

☐ Yes ☒ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

☐ Yes ☒ No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)?

5b

X

Organizations relying on a current notice regarding disaster assistance check here

☐

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?

N/A

☐ Yes ☐ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d)

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

☐ Yes ☒ No

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

6b

X

If "Yes" to 6b, file Form 8870

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

☐ Yes ☒ No

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?

N/A

7b

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
J.W. MARRIOTT, JR. 10400 FERNWOOD ROAD BETHESDA MD	TRUSTEE 3.00	0.	0.	0.
RICHARD E. MARRIOTT 10400 FERNWOOD ROAD BETHESDA MD	TRUSTEE 3.00	0.	0.	0.
STEPHEN MARRIOTT 10400 FERNWOOD ROAD BETHESDA MD	TRUSTEE 3.00	0.	0.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
ANNE GUNSTEENS - 10400 FERNWOOD ROAD, BETHESDA, MD 20817	EXECUTIVE DIRECTOR 40.00	271,082.	5,859.	0.

Total number of other employees paid over \$50,000

0

Form 990-PF (2011)

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

3 Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		

Total number of others receiving over \$50,000 for professional services 0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1 N/A	
2	
3	
4	

Part IX-B Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

	Amount
1 N/A	
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3	0.

Form 990-PF (2011)

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	394,389,219.
b	Average of monthly cash balances	1b	8,209,320.
c	Fair market value of all other assets	1c	
d	Total (add lines 1a, b, and c)	1d	402,598,539.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	38,228,598.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	402,598,539.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	6,038,978.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	396,559,561.
6	Minimum investment return. Enter 5% of line 5	6	19,827,978.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	19,827,978.
2a	Tax on investment income for 2011 from Part VI, line 5	2a	504,014.
b	Income tax for 2011. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	504,014.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	19,323,964.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	19,323,964.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	19,323,964.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	18,578,565.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	0.
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	0.
b	Cash distribution test (attach the required schedule)	3b	0.
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	18,578,565.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	18,578,565.

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Form **990-PF** (2011)

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2010	(c) 2010	(d) 2011
1 Distributable amount for 2011 from Part XI, line 7				19,323,964.
2 Undistributed income, if any, as of the end of 2011				
a Enter amount for 2010 only			17,853,558.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2011:				
a From 2006				
b From 2007				
c From 2008				
d From 2009				
e From 2010				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2011 from Part XII, line 4: ▶ \$ 18,578,565.			17,853,558.	
a Applied to 2010, but not more than line 2a				
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2011 distributable amount				725,007.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2011 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:	0.			
a Corpus Add lines 3f, 4c, and 4e Subtract line 5				
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2010. Subtract line 4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2011. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2012				18,598,957.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2006 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2012. Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9:				
a Excess from 2007				
b Excess from 2008				
c Excess from 2009				
d Excess from 2010				
e Excess from 2011				

Form 990-PF (2011)

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9) **N/A**

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2011, enter the date of the ruling ▶

b Check box to indicate whether the foundation is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year		Prior 3 years		(e) Total
	(a) 2011	(b) 2010	(c) 2009	(d) 2008	
2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed					
c "Support" alternative test - enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☒ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part XV **Supplementary Information** (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a Paid during the year				
SEE ATTACHED STATEMENT 13				
Total			3a	0.
b Approved for future payment				
NONE				
Total			3b	0.

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.

Enter gross amounts unless otherwise indicated.		Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income
	(a) Business code	(b) Amount	(c) Exclu- sion code	(d) Amount		
1 Program service revenue:						
a _____						
b _____						
c _____						
d _____						
e _____						
f _____						
g Fees and contracts from government agencies						
2 Membership dues and assessments						
3 Interest on savings and temporary cash investments						
4 Dividends and interest from securities			14	5,328,310.		
5 Net rental income or (loss) from real estate:						
a Debt-financed property						
b Not debt-financed property						
6 Net rental income or (loss) from personal property						
7 Other investment income			14	557.		
8 Gain or (loss) from sales of assets other than inventory			18	20,062,207.		
9 Net income or (loss) from special events						
10 Gross profit or (loss) from sales of inventory						
11 Other revenue:						
a _____						
b _____						
c _____						
d _____						
e _____						
12 Subtotal. Add columns (b), (d), and (e)		0.		25,391,074.		0.
13 Total. Add line 12, columns (b), (d), and (e)						
						13 25,391,074.

(See worksheet in line 13 instructions to verify calculations.)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

[illegible]

Schedule B
(Form 990, 990-EZ,
or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No 1545-0047

2011

Name of the organization

J. WILLARD AND ALICE S. MARRIOTT
FOUNDATION

Employer identification number

52-6068678

Organization type (check one)

Filers of:

Section:

Form 990 or 990-EZ

☐ 501(c)() (enter number) organization

☐ 4947(a)(1) nonexempt charitable trust not treated as a private foundation

☐ 527 political organization

Form 990-PF

☒ 501(c)(3) exempt private foundation

☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation

☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- ☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

- ☐ For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year. ▶ \$ _____

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Name of organization

**J. WILLARD AND ALICE S. MARRIOTT
FOUNDATION**

Employer identification number

52-6068678**Part I Contributors** (see instructions) Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	J. WILLARD MARRIOTT, SR. CHARITABLE LEAD ANNUITY TRUST, 10400 FERNWOOD RD BETHESDA, MD 20817	\$ 1,951,651.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution)
2	J. WILLARD MARRIOTT, SR. CHARITABLE LEAD ANNUITY TRUST, 10400 FERNWOOD RD BETHESDA, MD 20817	\$ 5,737,607.	Person ☐ Payroll ☐ Noncash ☒ (Complete Part II if there is a noncash contribution)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution)

Employer identification number

52-6068678

[illegible]

Name of organization

J. WILLARD AND ALICE S. MARRIOTT
FOUNDATION

Employer identification number

52-6068678

Part III Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once) ▶ \$

Use duplicate copies of Part III if additional space is needed

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a	HARBOR INVESTMENT ADVISORY #1008 - SEE ATTACHED	P	VARIOUS	VARIOUS
b	HARBOR INVESTMENT ADVISORY #1008 - SEE ATTACHED	P	VARIOUS	VARIOUS
c	HARBOR INVESTMENT ADVISORY #2516 - SEE ATTACHED	P	VARIOUS	VARIOUS
d	HARBOR INVESTMENT ADVISORY #2516 - SEE ATTACHED	P	VARIOUS	VARIOUS
e	CAPITAL GAIN DISTRIBUTIONS	P	VARIOUS	VARIOUS
f				
g				
h				
i				
j				
k				
l				
m				
n				
o				

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 1,241,496.		1,221,432.	20,064.
b 7,025,043.		7,017,240.	7,803.
c 28,476,674.		8,882,713.	19,593,961.
d 3,399,897.		3,399,937.	-40.
e 440,419.			440,419.
f			
g			
h			
i			
j			
k			
l			
m			
n			
o			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), but not less than "-0-")
a			20,064.
b			7,803.
c			19,593,961.
d			-40.
e			440,419.
f			
g			
h			
i			
j			
k			
l			
m			
n			
o			

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 }	2	20,062,207.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8	3	N/A

FORM 990-PF	OTHER INCOME		STATEMENT	1
DESCRIPTION	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	
	557.	557.	0.	
TOTAL TO FORM 990-PF, PART I, LINE 11	557.	557.	0.	

FORM 990-PF	LEGAL FEES		STATEMENT	2
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL FEES	48,744.	19,518.	0.	29,226.
TO FM 990-PF, PG 1, LN 16A	48,744.	19,518.	0.	29,226.

FORM 990-PF	ACCOUNTING FEES		STATEMENT	3
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING FEES	28,400.	0.	0.	28,400.
TO FORM 990-PF, PG 1, LN 16B	28,400.	0.	0.	28,400.

FORM 990-PF	OTHER PROFESSIONAL FEES		STATEMENT	4
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
OTHER PROFESSIONAL FEES	43,970.	43,970.	0.	0.
TO FORM 990-PF, PG 1, LN 16C	43,970.	43,970.	0.	0.

FORM 990-PF	TAXES			STATEMENT	5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
TAX PAYMENTS ON EXCISE TAX	630,000.	0.	0.	0.	
TO FORM 990-PF, PG 1, LN 18	630,000.	0.	0.	0.	

FORM 990-PF	OTHER EXPENSES			STATEMENT	6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
ADMIN SALARIES	52,001.	0.	0.	52,001.	
OFFICE SUPPLIES/POSTAGE	953.	0.	0.	953.	
TELEPHONE	1,659.	0.	0.	1,659.	
MISCELLANEOUS	2,130.	0.	0.	2,130.	
MEMBERSHIP FEES	13,554.	0.	0.	13,554.	
EDUCATION/CONFERENCES	150.	0.	0.	150.	
COMPUTER MAINT/SUPPLIES	5,300.	0.	0.	5,300.	
FOREIGN TAXES PAID	23,009.	23,009.	0.	0.	
MEETINGS	385.	0.	0.	385.	
TO FORM 990-PF, PG 1, LN 23	99,141.	23,009.	0.	76,132.	

FOOTNOTES	STATEMENT	7
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BLOCKAGE DISCOUNT

PART X - MINIMUM DISTRIBUTION, LINE 1E, BLOCKAGE DISCOUNT

HOST MARRIOTT

4,410,569 SHARES; 0.62% OF SHARES ISSUED AND 0.62% OF SHARES
OUTSTANDING AT YEAR-END; \$7,224,365 BLOCKAGE DISCOUNT ON
\$72,243,653 PRE-DISCOUNT AVERAGE FAIR MARKET VALUE

MARRIOTT INTERNATIONAL

8,975,505 SHARES; 1.76% OF SHARES ISSUED AND 2.70% OF SHARES
OUTSTANDING AT YEAR-END; \$30,711,303 BLOCKAGE DISCOUNT ON
\$307,113,030 PRE-DISCOUNT AVERAGE FAIR MARKET VALUE

MARRIOTT VACATIONS WORLDWIDE

1,212,630 SHARES; 3.58% OF SHARES ISSUED AND 3.58% OF SHARES
OUTSTANDING AT YEAR-END; \$292,930 BLOCKAGE DISCOUNT ON
\$2,929,298 PRE-DISCOUNT AVERAGE FAIR MARKET VALUE

FORM 990-PF	OTHER FUNDS	STATEMENT	8
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DESCRIPTION	(A) BEGINNING OF YEAR	(B) END OF YEAR
ENDOWMENT FUND	117,903,462.	131,531,277.
TOTAL TO FORM 990-PF, PART II, LINE 29	117,903,462.	131,531,277.

FORM 990-PF	U.S. AND STATE/CITY GOVERNMENT OBLIGATIONS	STATEMENT	9
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DESCRIPTION	U.S. GOV'T	OTHER GOV'T	BOOK VALUE	FAIR MARKET VALUE
US & STATE GOVT OBLIGATIONS	X		8,693,930.	8,914,043.
TOTAL U.S. GOVERNMENT OBLIGATIONS			8,693,930.	8,914,043.
TOTAL STATE AND MUNICIPAL GOVERNMENT OBLIGATIONS				
TOTAL TO FORM 990-PF, PART II, LINE 10A			8,693,930.	8,914,043.

FORM 990-PF	CORPORATE STOCK	STATEMENT	10
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DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
CASH EQUIVALENTS	1,398,801.	1,398,801.
MUTUAL FUNDS	32,897,316.	30,778,310.
EXCHANGE-TRADED PRODUCTS	0.	0.
MARRIOTT INTERNATIONAL	39,861,120.	261,815,481.
MARRIOTT VACATIONS WORLDWIDE	8,142,410.	20,808,731.
HOST HOTELS & RESORTS	28,931,683.	65,144,104.
TOTAL TO FORM 990-PF, PART II, LINE 10B	111,231,330.	379,945,427.

FORM 990-PF	CORPORATE BONDS	STATEMENT 11
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DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
CORPORATE BONDS	6,905,778.	7,635,800.
TOTAL TO FORM 990-PF, PART II, LINE 10C	6,905,778.	7,635,800.

FORM 990-PF	OTHER INVESTMENTS	STATEMENT 12
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DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
GOLDMAN SACHS ALTERNATIVE INVESTMENTS	FMV	5,000,000.	4,820,564.
TOTAL TO FORM 990-PF, PART II, LINE 13		5,000,000.	4,820,564.

The J. Willard and Alice S. Marriott Foundation

Grantee Name	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
9/11 Memorial of Maryland	General Operating Support	3371	175 W. Ostend Street Suite E	Baltimore	MD	21230	\$25,000
Active Minds	General Operating Support	3303	2001 S Street, N W #450	Washington	DC	20009	\$10,000
ALS Association - DC/MD/VA Chapter	Program Support	3423	7507 Standish Place	Rockville	MD	20855	\$50,000
American Foundation for the Blind	Career Connect	2459	2 Penn Plaza Suite 1102	New York	NY	10121	\$250,000
American Heart Association	Women's Board Benefit Luncheon	3479	Greater Washington Region 2233 Wisconsin Ave, NW	Washington	DC	20007	\$50,000
America's VetDogs	General Operating Support	3380	371 East Jencho Turnpike	Smithtown	NY	11787	\$10,000
Arizona State University Foundation	Endowed Professorship	2103	W.P. Carey School of Business Office of the Dean PO Box 873506	Tempe	AZ	85287-3506	\$100,000
Arlington Free Clinic	General Operating Support	3392	2921 11th Street South	Arlington	VA	22203	\$15,000
Arthritis Foundation, Mid-Atlantic Region	General Operating Support	3276	2011 Pennsylvania Avenue, NW Sixth Floor	Washington	DC	20005	\$25,000
ASAE & The Center for Association Leadership	Social Responsibility Initiative	2377	1575 I Street, NW	Washington	DC	20005-1103	\$100,000
Association of Small Foundations	General Operating Support	3296	1720 N Street, NW	Washington	DC	20036	\$10,000
Barrow Neurological Foundation	Memorial	3509	350 W Thomas Rd	Phoenix	AZ	85013-4409	\$1,000
Bethesda-Chevy Chase Rescue Squad, Inc	General Operating Support	3265	5020 Battery Lane	Bethesda	MD	20814	\$10,000
BlackRock Center for the Arts	Program Support	3449	12901 Town Commons Drive	Germantown	MD	20874	\$10,000
The Bone Marrow Foundation	Patient Aid Program	3476	30 East End Avenue Suite 1F	New York	NY	10028	\$10,000
Boston University	Capital Campaign - School of Hospitality	2315	808 Commonwealth Avenue	Boston	MA	02215	\$100,000
Boy Scouts of America, Cradle of Liberty Council	Program Support	3462	1485 Valley Forge Road	Wayne	PA	19128	\$10,000

The J. Willard and Alice S. Marriott Foundation

Grantee Name	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Brainfood	General Operating Support	3432	1525 Newton Street, NW	Washington	DC	20010	\$30,000
Bread for the City	General Operating Support	3412	1525 7th Street, N.W	Washington	DC	20001	\$30,000
Breast Cancer Research Foundation Inc	General Operating Support	3345	60 East 56th Street	New York	NY	10022-3204	\$10,000
Brigham Young University	Program Support	3200	PO Box 21346	Provo	UT	84602-1346	\$250,000
Brigham Young University	The Sterling and Eleanor Colton Chair	2351	PO Box 21346	Provo	UT	84602-1346	\$200,000
Brigham Young University	Marriott Center Renovations	3451	PO Box 21346	Provo	UT	84602-1346	\$200,000
Brigham Young University	Program Support	3200	PO Box 21346	Provo	UT	84602-1346	\$250,000
Brigham Young Management Society of DC	General Operating Support	3278	1717 Rhode Island Avenue, NW Suite 900	Washington	DC	20036	\$15,000
Business Executives for National Security (BENS)	General Operating Support	3344	1030 15th Street, NW Suite 200 East	Washington	DC	20005	\$10,000
Business Volunteers for the Arts	General Operating Support	3452	c/o Cultural Alliance of Greater Washington 1436 U Street, NW Suite 103	Washington	DC	20009-3997	\$2,000
Byte Back, Inc	Computer and Job Readiness Training	3319	815 Monroe Street, NE	Washington	DC	20017	\$20,000
C&O Canal Trust	General Operating Support	3404	1850 Dual Highway Suite 100	Hagerstown	MD	21740	\$10,000
Cal Ripken, Sr Foundation	General Operating Support	3264	1427 Clarkview Road, Suite 100	Baltimore	MD	21209	\$25,000
California State Polytechnic University (Cal Poly Pomona)	Marriott Learning Center	3216	The Collins College of Hospitality Management 3801 West Temple Avenue	Pomona	CA	91768-4083	\$459,000
Catalogue for Philanthropy: Greater Washington	2011 Catalogue for Philanthropy	3289	397 South Street	Needham	MA	02492	\$25,000
Catholic Charities Foundation of the Archdiocese of Washington	General Operating Support	3318	924 G Street, NW	Washington	DC	20001	\$5,000
Chesapeake Bay Foundation Inc	General Operating Support	3123	6 Herndon Ave	Annapolis	MD	21403-4503	\$25,000

The J. Willard and Alice S. Marriott Foundation

Grantee Name	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
The Children's Friend Foundation	Program Support	3307	2235 South 1300 West Suite C	Salt Lake City	UT	84119	\$10,000
Children's Hospital Foundation	General Operating Support	3316	111 Michigan Avenue, NW	Washington	DC	20010	\$10,000
The Children's Inn at NIH	Family Program Support	3401	7 West Drive	Bethesda	MD	20814-1509	\$35,000
Children's Miracle Network - Washington DC	General Operating Support	3410	Children's National Medical Center 111 Michigan Avenue, NW	Washington	DC	20010	\$5,000
College Summit National Capital Region	Program Support	3433	415 Michigan Avenue, NE Suite 350	Washington	DC	20017	\$25,000
CollegeTracks	College Access Program	3308	5126 Manning Dr	Bethesda	MD	20814-1227	\$25,000
Comfort For Americas Uniformed Services (CAUSE)	General Operating Support	3512	4114 Legato Road Suite B Fairfax, VA 22033	Alexandria	VA	22312-6343	\$10,000
The Community Foundation for Montgomery County	General Operating Support	3484	8720 Georgia Avenue Suite 202	Silver Spring	MD	20910	\$5,000
Community Foundation for the National Capital Region	General Operating Support	3399	1201 15th Street, NW Suite 420	Washington	DC	20005	\$25,000
Community Services for Autistic Adults and Children	Vocational Supports and Transition Training Program	3301	8615 East Village Avenue	Montgomery Village	MD	20886	\$20,000
Congressional Coalition on Adoption Institute	General Operating Support	3378	311 Massachusetts Ave, NE	Washington	DC	20002	\$10,000
Consortium of Catholic Academies (formerly the Center City Consortium)	Scholarship Support	3355	5001 Eastern Avenue Suite 207	Hyattsville	MD	20782-3447	\$100,000
Cookies For Kids Cancer	Program Support	3352	31 Hoffmans Crossing Rd	Califon	NJ	07830-4222	\$5,000
Cornell University	Marriott Student Learning Center	3116	School of Hotel Administration	Ithaca	NY	14853-0223	\$600,000
Corporation of the President of the Church of Jesus Christ of Latter-day Saints	Perpetual Education Fund	3121	50 E. North Temple Street Room 832	Salt Lake City	UT	84150-1501	\$200,000
Culinary Institute of America	General Operating Support	3287	1946 Campus Drive	Hyde Park	NY	12538-1499	\$50,000
Culinary Institute of America	Marriott Pavilion	2283	1946 Campus Drive	Hyde Park	NY	12538-1499	\$1,000,000

The J. Willard and Alice S. Marriott Foundation

Grantee Name	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Culinary Institute of America	Marriott Pavilion	2283	1946 Campus Drive	Hyde Park	NY	12538-1499	\$1,000,000
Cultural Alliance of Greater Washington	General Operating Support	3453	923 F Street, NW Suite 303	Washington	DC	20004	\$10,000
Cultural Tourism DC	General Operating Support	3046	1250 H Street, NW, Suite 1000	Washington	DC	20005	\$5,000
Cystic Fibrosis Foundation	General Operating Support	3353	6931 Arlington Road	Bethesda	MD	20814	\$15,000
Dana Hall School	General Operating Support	3272	45 Dana Road P.O. Box 9010	Wellesley	MA	02482-9010	\$2,000
DC Arts & Humanities Education Collaborative Inc.	"Arts for Every Student" Program	3434	1835 14th Street, NW	Washington	DC	20009	\$20,000
DC Central Kitchen	Culinary Job Training Class	3282	425 Second Street, NW	Washington	DC	20001	\$100,000
District of Columbia College Success Foundation	Summer Academic Enrichment Program	3443	1220 12th Street, SE Suite 110	Washington	DC	20003-3722	\$25,000
Don Bosco Cristo Rey High School	Capital Campaign	3356	P O. Box 56481	Washington	DC	20040	\$33,334
Feeding America	Hunger Relief Program	3340	35 E. Wacker Drive Suite 2000	Chicago	IL	60601	\$40,000
Fight for Children	School Night 2011	3323	1726 M Street, NW Suite 202	Washington	DC	20036	\$100,000
FLAG Foundation (Future Leaders of American Government)	Program Support	3446	590 Peter Jefferson Parkway Suite 300	Charlottesville	VA	22911	\$25,000
Food & Friends	Cancer Services Program	3281	219 Riggs Road, NE	Washington	DC	20011	\$100,000
For Love of Children	Neighborhood Tutoring Program	3292	1763 Columbia Road, NW	Washington	DC	20009	\$10,000
Ford's Theatre	Capital Campaign	2258	511 Tenth Street, NW	Washington	DC	20004	\$100,000
Foundation Center	General Operating Support	3402	1627 K Street, NW	Washington	DC	20006-1708	\$3,000
Foundation Fighting Blindness	General Operating Support	3312	11435 Cronhill Drive	Owings Mill	MD	21117-2220	\$15,000
Free Wheelchair Mission	Program Support	3304	9341 Irvine Boulevard	Irvine	CA	92618	\$32,560
Fundacion Paraguaya	Program Support for School	3354	5589 Blinder	Asuncion	Paraguay		\$50,000
Gallaudet University	2011 Academic Bowl	3268	800 Florida Avenue, NE	Washington	DC	20002-3695	\$25,000

The J. Willard and Alice S. Marriott Foundation

Grantee Name	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Gallaudet University	2012 Academic Bowl	3444	800 Florida Avenue, NE	Washington	DC	20002-3695	\$25,000
George B. Thomas, Sr. Learning Academy	Tutoring Program	3496	Saturday School 7210 Hidden Creek Road	Bethesda	MD	20817	\$5,000
George W. Bush Foundation	Women's Initiative Advisory Council	3058	6116 North Central Expressway, Suite 400	Dallas	TX	75206	\$200,000
Global Business Travel Association Foundation	Educational Programming and Scholarship Support	2620	123 N. Pitt Street	Alexandria	VA	22314	\$20,000
Great Salt Lake Council	Hinckley Scout Ranch Project	3493	525 Foothill Boulevard	Salt Lake City	UT	84113	\$10,000
Green Door	General Operating Support	3334	1221 Taylor Street, NW	Washington	DC	20011	\$10,000
Habitat for Humanity of Montgomery County	Home Build & General Operating Support	3209	9110 Gaither Road	Gaithersburg	MD	20877	\$15,000
Habitat for Humanity of Montgomery County	Home Build & General Operating Support	3465	9110 Gaither Road	Gaithersburg	MD	20877	\$15,000
Habitat for Humanity of Northern Virginia	Condominium Project	3210	716 South Glebe Road	Arlington	VA	22204	\$10,000
Habitat for Humanity of Northern Virginia	Home Build & General Operating Support	3420	716 South Glebe Road	Arlington	VA	22204	\$10,000
Habitat for Humanity of Washington DC	Home Build	3214	2115 Ward Court, NW Suite 100	Washington	DC	20037	\$65,000
Habitat for Humanity of Washington DC	Home Build & General Operating Support	3466	2115 Ward Court, NW Suite 100	Washington	DC	20037	\$65,000
Hemophilia Association of the Capital Area	Annual DC Hemophilia Golf Tournament	3326	10560 Main Street, #PH-4	Fairfax	VA	22030	\$5,000
Heritage Foundation	General Operating Support	3299	214 Massachusetts Ave NE	Washington	DC	20002-4958	\$25,000
Higher Achievement Program Inc	General Operating Support	3330	317 8th St NE	Washington	DC	20002	\$30,000
Hispanic College Fund, Inc.	Marriott Scholars Program	3408	1300 L Street, NW Suite 975	Washington	DC	20005	\$211,499
Holy Cross Hospital Foundation	General Operating Support	3383	11801 Tech Road	Silver Spring	MD	20904	\$25,000

The J. Willard and Alice S. Marriott Foundation

Grantee Name	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Hospice Caring, Inc	General Operating Support	3280	518 S. Frederick Avenue	Gaithersburg	MD	20877	\$10,000
House of Ruth	Program Support	3419	5 Thomas Circle, NW	Washington	DC	20005-4153	\$30,000
Housing Unlimited, Inc.	Affordable Housing Program	3415	1398 Lambertson Drive Suite G1	Silver Spring	MD	20902	\$25,000
Huggins Hospital	Hospital Renovation - Emergency Department	2646	Office of Development 240 South Main Street PO Box 912	Wolfeboro	NH	03894-0912	\$250,000
Huggins Hospital	Hospital Renovation - Emergency Department	2646	Office of Development 240 South Main Street PO Box 912	Wolfeboro	NH	03894-0912	\$250,000
Huntsman Cancer Foundation	Huntsman Cancer Institute Center for Children	962	500 Huntsman Way	Salt Lake City	UT	84108	\$100,000
Hydrocephalus Association	General Operating Support	3372	870 Market Street Suite 705	San Francisco	CA	94102-2902	\$5,000
Imagination Stage	General Operating Support	3393	4908 Auburn Avenue	Bethesda	MD	20814	\$10,000
IMPACT Silver Spring	Program Support	3448	P.O. Box 8397	Silver Spring	MD	20907	\$25,000
Interfaith Works	General Operating Support	3266	114 West Montgomery Ave	Rockville	MD	20850-4213	\$5,000
Interfaith Works	General Operating Support and Food and Emergency Cash Assistance	3441	114 West Montgomery Ave	Rockville	MD	20850-4213	\$100,000
International Business Leaders Forum - North America (IBLF-NA)	Youth Career Initiative	2152	888 17th Street, NW Suite 201	Washington	DC	20006	\$62,500
International Business Leaders Forum - North America (IBLF-NA)	Youth Career Initiative	2152	888 17th Street, NW Suite 201	Washington	DC	20006	\$50,000
International Student House	General Operating Support	3351	1825 R St NW	Washington	DC	20009-1603	\$50,000
James Madison Memorial Fellowship Foundation	Teaching Fellowship	3274	2000 K Street, NW Suite 303	Washington	DC	20006-1809	\$24,000
The John F. Kennedy Center for the Performing Arts	Program Support	3506	2700 F Street, NW	Washington	DC	20566-0001	\$50,000

The J. Willard and Alice S. Marriott Foundation

Grantee Name	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
The John F. Kennedy Center for the Performing Arts	Trustee's Fund	3504	2700 F Street, NW	Washington	DC	20566-0001	\$50,000
The John F. Kennedy Center for the Performing Arts	General Operating Support	3505	2700 F Street, NW	Washington	DC	20566-0001	\$55,000
The John F. Kennedy Center for the Performing Arts	General Operating Support	3519	2700 F Street, NW	Washington	DC	20566-0001	\$44,000
Johnson & Wales University	The Emeril Lagasse Endowed Scholarship Fund	3375	8 Abbott Park Place	Providence	RI	02903	\$10,000
Jubilee Jobs, Inc	Job Placement and Support Services	3309	2712 Ontario Road, NW	Washington	DC	20009	\$20,000
Junior Achievement of the National Capital Area	2011 Washington Business Hall of Fame	3390	1050 17th Street, NW Suite 750	Washington	DC	20036	\$10,000
Juvenile Diabetes Research Foundation	General Operating Support	3483	Capitol Chapter 1400 K Street, NW Suite 1212	Washington	DC	20005	\$5,000
KaBOOM!	Playground Build	3500	4455 Connecticut Ave. NW, Suite B100	Washington	DC	20008-2324	\$85,000
KEYS For The Homeless Foundation, Inc.	General Operating Support	3368	P.O. Box 32027	Washington	DC	20007	\$25,000
Knock-Out Abuse	General Operating Support	3394	1050 17th Street, NW, Suite 1200	Washington	DC	20036	\$10,000
Lakes Region Conservation Trust	General Operating Support	3322	156 Dane Road (Route 25B) PO Box 766	Center Harbor	NH	03226	\$5,000
Lakes Region Conservation Trust	General Operating Support	3520	156 Dane Road (Route 25B) PO Box 766	Center Harbor	NH	03226	\$5,000
Larry King Cardiac Foundation	General Operating Support	3284	15720 Crabbs Branch Way	Rockville	MD	20855	\$10,000
Latin American Youth Center	Wilson-LAYC Youth Liaison Program	3472	1419 Columbia Road, NW	Washington	DC	20009	\$40,000
LDS, International Affairs	Western Family Picnic	3518	2520 L Street, NW Second Floor	Washington	DC	20037	\$4,290
LDS Church, Corporation of the Presiding Bishopric	Program Support	3395	1999 West 1700 South	Salt Lake City	UT	84104	\$25,000

The J. Willard and Alice S. Marriott Foundation

Grantee Name	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Lexington College	Scholarship Support	3279	310 S. Peoria Street, Suite 512	Chicago	IL	60607	\$40,000
Life Pieces To Masterpieces, Inc.	General Operating Support	3430	1600 Otis Street, N.E.	Washington	DC	20018	\$25,000
Literacy Council of Montgomery County	Literacy and English Language Tutoring for Adults	3447	21 Maryland Avenue Suite 320	Rockville	MD	20850	\$15,000
Make-A-Wish Foundation of the Mid-Atlantic, Inc	General Operating Support	3257	5272 River Road, Suite 700	Bethesda	MD	20816	\$30,000
Marriott Foundation for People with Disabilities	General Operating Support	3321	10400 Fernwood Road	Bethesda	MD	20817	\$25,000
Marriott Foundation for People with Disabilities	"Bridges...from school to work" program	2077	10400 Fernwood Road	Bethesda	MD	20817	\$1,239,187
Marriott Foundation for People with Disabilities	"Bridges . from school to work" program	2077	10400 Fernwood Road	Bethesda	MD	20817	\$1,286,000
Maryland School For The Blind	General Operating Support	3521	3501 Taylor Ave	Baltimore	MD	21236-4406	\$2,000
Medical Illness Counseling Center	Mitochondrial Conference	3357	Two Wisconsin Circle Suite 650	Chevy Chase	MD	20815	\$100,000
Medical Illness Counseling Center	Chronic Pain Research	2166	Two Wisconsin Circle Suite 650	Chevy Chase	MD	20815	\$389,434
Mental Health Association of Montgomery County	General Operating Support	3283	1000 Twinbrook Parkway	Rockville	MD	20851	\$5,000
Mental Health Association of Montgomery County	Education and Outreach	3298	1000 Twinbrook Parkway	Rockville	MD	20851	\$25,000
Mentors, Inc	Mentoring Program Support	3305	1012 14th Street, NW, Suite 304	Washington	DC	20005	\$25,000
Mercyhurst College	Center for Academic Engagement - Dining Area	3175	501 East 38th Street	Erie	PA	16546	\$75,000
Metropolitan State College of Denver	Hospitality Learning Center	3324	Campus Box 14, P. O. Box 173362	Denver	CO	80217	\$333,333
Michigan State University	Facilities/Renovations	2380	The Eli Broad Graduate School of Management 231 Eppley Center	East Lansing	MI	48824-1121	\$260,000

The J. Willard and Alice S. Marriott Foundation

Grantee Name	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Miriam's Kitchen	General Operating Support	3413	2401 Virginia Avenue, NW	Washington	DC	20037-2637	\$15,000
Montgomery College Foundation	General Operating Support	2934	900 Hungerford Drive Suite 200	Rockville	MD	20850	\$120,000
Montgomery College Foundation	Hospitality Scholarships	3398	900 Hungerford Drive Suite 200	Rockville	MD	20850	\$5,000
Montgomery General Hospital Foundation Inc	Campaign for Montgomery General Hospital	2499	18101 Prince Phillip Dr	Olney	MD	20832-1514	\$5,000
National Ability Center	Meeche White Legacy Campaign	2366	PO Box 682799	Park City	UT	84068-2799	\$100,000
National Academy Foundation	General Operating Support	3275	218 West 40th Street, 5th Floor	New York	NY	10018	\$25,000
National Academy Foundation	Program Support	2084	218 West 40th Street, 5th Floor	New York	NY	10018	\$50,000
National Campaign to Prevent Teen Pregnancy	General Operating Support	3437	1776 Massachusetts Avenue, NW Suite 200	Washington	DC	20036	\$20,000
National Campaign to Stop Violence	General Operating Support - "Do the Write Thing" Challenge	2325	910 17th Street, NW Suite 210	Washington	DC	20006	\$15,000
National Foundation for the Advancement in the Arts Young Arts	General Operating Support	3508	777 Brickell Ave., Suite 370	Miami	FL	33131	\$25,000
National Multiple Sclerosis Society-National Capital Chapter	General Operating Support	3320	1800 M Street, NW, Suite 750 South	Washington	DC	20036-5808	\$20,000
National Restaurant Association Educational Foundation	ProStart Initiative	3215	175 West Jackson Boulevard Suite 1500	Chicago	IL	60604-2814	\$150,000
National Symphony Orchestra	Program Support	3391	The John F. Kennedy Center for the Performing Arts	Washington	DC	20566	\$50,000
The National Theatre	Program Support	3422	1321 Pennsylvania Ave, NW	Washington	DC	20004	\$45,000
Neediest Kids Inc	General Operating Support	3435	8283 Greensboro Drive	McLean	VA	22102-3830	\$25,000
Network For Teaching Entrepreneurship (NFTE)	Program Support	3428	120 Wall Street 18th Floor	New York	NY	10005	\$25,000
University of New Hampshire	Hospitality Management Facilities	2778	Thompson Hall 105 Main Street	Durham	NH	03824	\$50,000

The J. Willard and Alice S. Marriott Foundation

Grantee Name	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
University of New Hampshire	Hospitality Management Facilities	2778	Thompson Hall 105 Main Street	Durham	NH	03824	\$50,000
University of New Hampshire	Hospitality Management Facilities	2778	Thompson Hall 105 Main Street	Durham	NH	03824	\$50,000
University of New Hampshire	Thompson School - Cole Kitchen Renovation	3481	Thompson Hall 105 Main Street	Durham	NH	03824	\$28,136
New Leaders for New Schools	Charter School Leadership Development Initiative	3454	927 15th Street, NW 2nd Floor	Washington	DC	20005	\$25,000
New York University, School of Continuing and Professional Studies	Endowed Scholarship Fund - School of Hospitality Administration	3101	Tisch Center for Hospitality, Tourism and Sports Management 48 Cooper Square, Room 103	New York	NY	10002-7154	\$50,000
University of North Texas	Culinary Laboratory Renovation	3063	P.O. Box 311100	Denton	TX	76203-1100	\$150,000
The Panetta Institute For Public Policy	2011 Lecture Series	3277	CSU Monterey Bay 100 Campus Center Bldg 86E	Seaside	CA	93955	\$5,000
Park City Academy	General Operating Support	2998	3120 Pinebrook Road	Park City	UT	84098	\$50,000
Passion for Learning, Inc.	Scholarship Support - Summer Camps	3294	1210 Woodside Parkway	Silver Spring	MD	20910	\$7,750
PATA Foundation - Pacific Asia Travel Association	Program Support	2218	c/o Cooper, White & Cooper LLP 201 California Street, Suite 1700	San Francisco	CA	94111	\$20,000
Perform It! Young People's Stage Company	Program Support	3436	P. O. Box 2093	Wolfeboro	NH	03894	\$5,000
Potomac Community Resources	General Operating Support	3396	9200 Kentsdale Drive	Potomac	MD	20854	\$25,000
Prevention of Blindness Society of the Metropolitan Area	General Operating Support	3267	1775 Church Street, N.W.	Washington	DC	20036-1301	\$5,000
Purdue University	Hospitality and Tourism Management Facility	2672	1031 Hovde Hall, Room 200	West Lafayette	IN	47907-1031	\$500,000
The Ronald Reagan Presidential Foundation	Ronald Reagan Centennial Celebration	3117	40 Presidential Drive, Suite 200	Simi Valley	CA	93065	\$500,000
Rising Star Outreach	General Operating Support	3491	483 East 100 South	Provo	UT	84606-4748	\$5,000
Riverview School	Village of Dreams Benefit	3325	551 Route 6A	East Sandwich	MA	02537	\$5,000

The J. Willard and Alice S. Marriott Foundation

Grantee Name	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Round House Theatre	General Operating Support	3337	P.O. Box 30688	Bethesda	MD	20824-0688	\$10,000
Safe Shores - The DC Children's Advocacy Center	Programs for Victims of Child Abuse or Neglect	3438	429 O Street, NW	Washington	DC	20001	\$15,000
Salvation Army, The	General Operating Support	3427	2626 Pennsylvania Avenue, NW	Washington	DC	20037	\$5,000
San Diego State University	HTM Internship and Career Placement Center	2682	5500 Campanile Drive	San Diego	CA	92182-7455	\$425,000
Septima Clark Public Charter School	General Operating Support	3411	2501 Martin Luther King Jr. Avenue, SE	Washington	DC	20020	\$25,000
Sibley Memorial Hospital	General Operating Support	3424	5255 Loughboro Road, N.W.	Washington	DC	20016-2695	\$10,000
Sigma Chi Foundation	Sigma Chi's Leadership and Scholarship Mission	3502	International Headquarters 1714 Hinman Avenue	Evanston	IL	60201	\$5,000
Sigma Chi Foundation	Making a Difference Campaign	2956	International Headquarters 1714 Hinman Avenue	Evanson	IL	60201	\$3,000
So Others Might Eat	General Operating Support	3498	71 O Street, N.W.	Washington	DC	20001-1290	\$20,000
The Society of St. Andrew, Inc.	Hunger Relief Gleaning Program	3417	3383 Sweet Hollow Road	Big Island	VA	24526-3054	\$25,000
Southern Virginia University	Capital Campaign	2694	One University Hill Drive	Buena Vista	VA	24416	\$325,104
Southern Virginia University	General Operating Support	3480	One University Hill Drive	Buena Vista	VA	24416	\$5,000
Southern Virginia University	Capital Campaign	2694	One University Hill Drive	Buena Vista	VA	24416	\$100,000
St Albans School	General Operating Support	3328	3000 Wisconsin Avenue, NW	Washington	DC	20016	\$1,000
St Albans School	General Operating Support	3328.01	3000 Wisconsin Avenue, NW	Washington	DC	20016	\$1,000
St. Luke's House	General Operating Support	3456	6040 Southport Drive	Bethesda	MD	20814	\$55,000
The Starkey Hearing Foundation	General Operating Support	3315	1245 South Main Street Suite 200	Grapevine	TX	76051	\$25,000
Strathmore Hall Arts Center	Music Center	1101	10701 Rockville Pike	North Bethesda	MD	20852	\$100,000
Street Law, Inc	Program Support	3293	1010 Wayne Avenue, Suite 870	Silver Spring	MD	20910	\$5,000
Supported Employment Enterprise Corporation	Vocational Services Program Support	3295	8905 Fairview Road Suite 300	Silver Spring	MD	20910-4172	\$25,000

The J. Willard and Alice S. Marriott Foundation

Grantee Name	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Taproot Foundation	Program Support	3250	1612 K St. NW, Suite 505	Washington	DC	20006	\$60,000
Thrive DC	General Operating Support	3157	St. Stephen and the Incarnation Episcopal Church 1525 Newton Street NW Suite G1	Washington	DC	20010	\$30,000
Thrive DC	General Operating Support	3440	St. Stephen and the Incarnation Episcopal Church 1525 Newton Street NW Suite G1	Washington	DC	20010	\$30,000
TLC (The Treatment and Learning Centers)	Program Support	3455	2092 Gaither Road Suite 100	Rockville	MD	20850	\$20,926
Trust for the National Mall	General Operating Support	3507	1300 Pennsylvania Avenue, NW Suite 370	Washington	DC	20004	\$25,000
Tuftonboro Firefighters Association, Inc	General Operating Support	3376	PO Box 437	Melvin Village	NH	03850	\$5,000
Turning the Page	Program Support	3302	1010 Vermont Avenue, NW, Suite 915	Washington	DC	20005	\$20,000
United Negro College Fund	Marriott Scholars Program	3488	8260 Willow Oaks Corporate Drive Fairfax Suite 100B	Washington	VA	22031	\$142,520
United Way of the National Capital Area	Community Impact Fund	3291	1424 K Street, NW Suite 200	Washington	DC	20005	\$75,000
University of Denver	Scholarship Support	2531	School of Hotel, Restaurant & Tourism Management Daniels College of Business 2030 E. Evans Avenue	Denver	CO	80208	\$10,000
University of Maryland Eastern Shore	General Operating Support	2777	Richard A. Henson Center	Princess Anne	MD	21853-1299	\$50,000
University of Maryland, Robert H. Smith School of Business	Fellows Fund	2124	2570 Van Munching Hall University of Maryland	College Park	MD	20742	\$60,000
University of Utah	Honor Residential Living Center	3104	Development Office 540 Arapsee Drive, Room 250	Salt Lake City	UT	84108	\$400,000
University of Utah	Program Support	3237	Development Office 540 Arapsee Drive, Room 250	Salt Lake City	UT	84108	\$50,000

The J. Willard and Alice S. Marriott Foundation

Grantee Name	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
The Urban Alliance Foundation, Inc.	Internship Program for DCPS and Baltimore High School Students	3489	1327 14th Street, NW Suite 200	Washington	DC	20005	\$100,000
Utah Valley University	Scholarship Support	3341	800 West University Parkway	Orem	UT	84058-5999	\$20,000
Virginia Tech	Endowed Professorship	2207	Pamplin College of Business Dept. of Hospitality and Tourism Management 362 Wallace Hall (0429)	Blacksburg	VA	24061-0429	\$200,000
Wake Forest University School of Business	Scholarship Support	3022	P.O. Box 7285	Winston-Salem	NC	27109	\$25,000
Washington Airports Task Force	General Operating Support	3418	44701 Propeller Court, Suite 100	Dulles	VA	20166-7601	\$20,000
Washington DC Martin Luther King, Jr. National Memorial Project Foundation, Inc	National Memorial	3113	401 F Street, NW	Washington	DC	20001-2637	\$100,000
Washington Regional Association of Grantmakers	General Operating Support	3407	1400 16th Street, NW Suite 740	Washington	DC	20036	\$1,500
Washington Hospitality Foundation	Hospitality High Charter School	2319	1201 New York Avenue, NW Suite 601	Washington	DC	20005	\$50,000
Washington Redskins Charitable Foundation	Program Support	3373	21300 Redskin Park Drive	Ashburn	VA	20147	\$4,000
Washington State University	Renovation of Todd Hall	2409	Hotel & Restaurant Admin. Todd Hall	Pullman	WA	99164	\$300,000
Washington Tennis & Education Foundation	Capital Campaign for Community Center	2882	The William H.G. FitzGerald Tennis Center 16th and Kennedy Streets, NW	Washington	DC	20011	\$100,000
Washington Tennis & Education Foundation	Capital Campaign for Community Center	2882	The William H.G. FitzGerald Tennis Center 16th and Kennedy Streets, NW	Washington	DC	20011	\$100,000
Weber State University	Scholarship Support	2129	4018 University Circle	Ogden	UT	84408-4018	\$400,637
Wesley Theological Seminary	Program Support	3369	4500 Massachusetts Avenue, N.W.	Washington	DC	20016	\$5,000
WETA	Ready to Learn Literacy Program	3431	2775 S. Quincy Street	Arlington	VA	22206	\$10,000

The J. Willard and Alice S. Marriott Foundation

Grantee Name	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Widener University	Dining Room Renovation	2645	One University Place	Chester	PA	19013-5792	\$25,000
WorldTeach	Program Support	3416	Harvard University Center for International Development 79 John F. Kennedy Street, Box 122	Cambridge	MA	02138	\$25,000
Youth for Tomorrow - Joe Gibbs Charities	General Operating Support	3311	11335 Hazel Circle Drive	Bristow	VA	20136	\$15,000
Grand Totals (222 items)							<u>\$18,159,709</u>

Marriott Foundation
Depreciation Schedule
12/31/2011

<u>Description</u>	<u>Asset life</u>	<u>Date in service</u>	<u>Cost</u>	<u>Accum Depreciation 12/31/2010</u>	<u>Booked Depreciation Expense 2011</u>	<u>Accum Depreciation 12/31/2011</u>	<u>Adjusted Basis</u>
Laptop - A Gunsteens(E. Mason)	3 YR SL	Jun-03	2,349	2,349	0	2,349	
2 Monitors (Howes/Gunsteens)	3 YR SL	Jun-03	1,658	1,658	0	1,658	
Xerox Copier (Fdn share)	3 YR SL	Nov-04	4,521	4,521	0	4,521	
Printer - A. Gunsteens	3 YR SL	May-06	198	198	0	198	
Printer - K. Howes(E. Mason)	3 YR SL	May-06	395	395	0	395	
Laptop - A Gunsteens	3 YR SL	Jun-07	2,003	2,003	0	2,003	
Desktop PC - K. Howes	3 YR SL	Jun-07	1,095	1,095	0	1,095	
Printer - K. Howes	3 YR SL	Jun-07	449	449	0	449	
GIFTS Software	3 YR SL	Dec-07	7,935	7,935	0	7,935	
GIFTS Software	3 YR SL	Oct-09	7,192	4,795	2,397	7,192	
Total			27,795	25,398	2,397	27,795	0

J. Willard and Alice S. Marriott
Foundation
EIN: 52-6068678
Form 990-PF, Part IV

HARBOR INVESTMENT ADVISORY, LLC
REALIZED GAINS AND LOSSES
Managed Portfolio
L56-001008
Marriott Foundation: Managed Portfolio
From 01-01-11 Through 12-31-11

Open Date	Close Date	Quantity	Security	Cost Basis	Proceeds	Gain Or Loss	
						Short Term	Long Term
02-23-04	01-18-11	32,578	FHLMC MULTICLASS MTG PARTN CTFS GTD SER 2720 CL PQ 5,000% Due 12-15-23	32,469.73	32,578.32		108.59
02-23-04	02-15-11	18,633	FHLMC MULTICLASS MTG PARTN CTFS GTD SER 2720 CL PQ 5,000% Due 12-15-23	18,570.75	18,632.85		62.10
02-23-04	03-15-11	13,175	FHLMC MULTICLASS MTG PARTN CTFS GTD SER 2720 CL PQ 5,000% Due 12-15-23	13,130.62	13,174.53		43.91
02-23-04	04-15-11	15,964	FHLMC MULTICLASS MTG PARTN CTFS GTD SER 2720 CL PQ 5,000% Due 12-15-23	15,910.33	15,963.54		53.21
02-23-04	05-16-11	2	FHLMC MULTICLASS MTG PARTN CTFS GTD SER 2720 CL PQ 5,000% Due 12-15-23	1.97	1.98		0.01
01-04-11	06-09-11	1,000,000	FEDERAL NATL MTG ASSN 1,100% Due 12-09-13	995,625.00	1,000,000.00	4,375.00	
02-23-04	06-15-11	10,071	FHLMC MULTICLASS MTG PARTN CTFS GTD SER 2720 CL PQ 5,000% Due 12-15-23	10,037.66	10,071.23		33.57
03-25-11	06-30-11	500,000	FEDERAL HOME LN MTG CORP MEDIUM TERM NTS FED FIXED RATE 1,250% Due 09-30-13	499,875.00	500,000.00	125.00	
02-23-04	07-15-11	2	FHLMC MULTICLASS MTG PARTN CTFS GTD SER 2720 CL PQ 5,000% Due 12-15-23	2.00	2.01		0.01

J. Willard and Alice S. Marriott
Foundation
EIN: 52-6068678
Form 990-PF, Part IV

HARBOR INVESTMENT ADVISORY, LLC
REALIZED GAINS AND LOSSES
Managed Portfolio

L56-001008

Marriott Foundation: Managed Portfolio
From 01-01-11 Through 12-31-11

Open Date	Close Date	Quantity	Security	Cost Basis	Proceeds	Gain Or Loss	
						Short Term	Long Term
09-30-10	07-27-11	45,000.000	POWERSHARE GLOBAL EXCHANGE TRADED FD TR S	954,000.00	952,186.21	-1,813.79	
12-17-10	07-27-11	247.404	POWERSHARE GLOBAL EXCHANGE TRADED FD TR S	5,212.80	5,234.99	22.19	
12-28-10	07-27-11	2,923.189	POWERSHARE GLOBAL EXCHANGE TRADED FD TR S	61,085.00	61,853.36	788.36	
03-18-11	07-27-11	62.588	POWERSHARE GLOBAL EXCHANGE TRADED FD TR S	1,317.47	1,324.33	6.86	
06-17-11	07-27-11	209.839	POWERSHARE GLOBAL EXCHANGE TRADED FD TR S	4,389.84	4,440.14	50.30	
07-27-01	08-01-11	750,000	BB&T CORP SUB NT 6.500% Due 08-01-11	746,092.50	750,000.00		3,907.50
06-17-11	08-01-11	0.224	POWERSHARE GLOBAL EXCHANGE TRADED FD TR S	4.68	4.73	0.05	
01-06-11	08-03-11	1,000,000	FEDERAL FARM CR BKS CONS SYSTEMWIDE BDS CONS BOND	988,500.00	1,000,000.00	11,500.00	
02-23-04	08-15-11	2	2.450% Due 08-03-16 FHLMC MULTICLASS MTG PARTN CTFS GTD SER 2720 CL PQ	2.00	2.01		0.01
11-30-10	08-22-11	136,364	5.000% Due 12-15-23 FEDERAL HOME LN BKS FIXED RATE ZA-2019 3.350% Due 12-09-19	136,227.28	136,363.64	136.36	

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Form 990-PF, Part IV

HARBOR INVESTMENT ADVISORY, LLC
REALIZED GAINS AND LOSSES

Managed Portfolio

L56-001008

Marriott Foundation: Managed Portfolio

From 01-01-11 Through 12-31-11

Open Date	Close Date	Quantity	Security	Cost Basis	Proceeds	Gain Or Loss	
						Short Term	Long Term
10-14-10	08-29-11	500,000	FEDERAL FARM CR BKS CONS SYSTEMWIDE BDS CONS BOND	501,250.00	500,000.00	-1,250.00	
10-14-10	08-30-11	83,333	2.800% Due 10-04-18 FEDERAL HOME LN BKS FIXED RATE HL-2022	83,250.00	83,333.33	83.33	
11-30-10	08-31-11	363,636	3.500% Due 10-21-22 FEDERAL HOME LN BKS FIXED RATE ZA-2019	363,272.72	363,636.36	363.64	
02-07-08	09-15-11	400,000	3.350% Due 12-09-19 CAPITAL ONE FINL CORP SR NT	384,149.00	400,000.00		15,851.00
02-23-04	09-15-11	1,069	5.700% Due 09-15-11 FHLMC MULTICLASS MTG PARTN CTFS GTD SER 2720 CL PQ	1,065.49	1,069.05		3.56
10-14-10	09-21-11	500,000	5.000% Due 12-15-23 FEDERAL HOME LN MTG CORP MEDIUM TERM NTS FED FIXED RATE	499,500.00	500,000.00	500.00	
10-14-10	10-03-11	416,667	3.250% Due 09-21-20 FEDERAL HOME LN BKS FIXED RATE HL-2022	416,250.00	416,666.67	416.67	
10-14-10	10-05-11	500,000	3.500% Due 10-21-22 FEDERAL HOME LN BKS FIXED RATE RE-2020 3.250% Due 10-05-20	501,250.00	500,000.00	-1,250.00	

J. Willard and Alice S. Marriott
Foundation
EIN: 52-6068678
Form 990-PF, Part IV

HARBOR INVESTMENT ADVISORY, LLC
REALIZED GAINS AND LOSSES
Managed Portfolio

L56-001008

Marriott Foundation: Managed Portfolio
From 01-01-11 Through 12-31-11

Open Date	Close Date	Quantity	Security	Cost Basis	Proceeds	Gain Or Loss	
						Short Term	Long Term
01-11-11	12-27-11	1,000,000	FEDERAL FARM CR BKS CONS SYSTEMWIDE BDS CONS BOND 3.500% Due 12-27-17	1,006,250.00	1,000,000.00	-6,250.00	
TOTAL GAINS						18,367.76	20,063.46
TOTAL LOSSES						-10,563.79	0.00
TOTAL REALIZED GAIN/LOSS						7,803.97	20,063.46

J. Willard and Alice S. Marriott
Foundation
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Form 990-PF, Part IV

HARBOR INVESTMENT ADVISORY, LLC
REALIZED GAINS AND LOSSES
Company Stock
300-002516

From 01-01-11 Through 12-31-11

Open Date	Close Date	Quantity	Security	Cost		Gain Or Loss	
				Basis	Proceeds	Short Term	Long Term
12-04-03	03-01-11	179,275.000	HOST HOTELS & RESORTS INC	2,061,662.68	3,178,911.61		1,117,248.93
12-21-09	03-01-11	95,725.000	HOST HOTELS & RESORTS INC	1,001,130.34	1,697,399.60		696,269.26
08-01-94	03-01-11	250,000.000	MARRIOTT INTL INC NEW CL A	1,555,746.41	9,590,585.66		8,034,839.25
03-01-99	06-01-11	255,149.000	HOST HOTELS & RESORTS INC	2,500,817.31	4,381,814.49		1,880,997.18
12-21-09	06-01-11	19,851.000	HOST HOTELS & RESORTS INC	207,609.70	340,912.17		133,302.47
08-01-94	06-01-11	250,000.000	MARRIOTT INTL INC NEW CL A	1,555,746.41	9,287,041.49		7,731,295.08
07-13-11	10-20-11	2,000.000	UNITED STATES TREAS BILLS	1,999,937.88	1,999,897.20	- 40.68	
12-17-90	11-28-11	0.500	0.000% Due 12-01-11 MARRIOTT VACATIONS	1.11	8.82		7.71
07-13-11	12-01-11	1,400.000	0.000% Due 12-01-11 WORLDWIDE CORP COM BILLS	1,400,000.00	1,400,000.00	0.00	
TOTAL GAINS						0.00	19,593,959.88
TOTAL LOSSES						- 40.68	0.00
TOTAL REALIZED GAIN/LOSS				12,828,651.84	3,187,571.04	- 40.68	19,593,959.88