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# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

	- U	ie zo i i calendar year, or tax year beginning and e	maing	·	
В	Check (	C Name of organization		D Employer identific	ation number
_	• •	FORUM OF REGIONAL ASSOCIATIONS			
	Nam char	ge   Doing Business As		52-23	122029
	ltr/tie	Number and street (or P.O. box if mail is not delivered to street address)	Room/surte	E Telephone number	
	Tem	* 2121 CRYSTAL DRIVE	700	703-1	879-0812
				G Gross receipts \$	1,043,235.
	App	ARLINGTON, VA 22202		H(a) Is this a group re	tum
	pend	F Name and address of principal officer:MICHAEL LITZ		for affiliates?	Yes X No
		SAME AS C ABOVE		H(b) Are all affiliates inci	uded? Yes No
	Tax-e	xempt status: X 501(c)(3)	or 527	If "No," attach a	list. (see instructions)
		ite: ► WWW.GIVINGFORUM.ORG		H(c) Group exemption	n number 🕨
<u>K</u>	Form	of organization: X Corporation Trust Association Other	L Year	of formation: 1998 M	State of legal domicile: DC
P	art i	Summary			
•	1	Briefly describe the organization's mission or most significant activities. SEE I	PART I	II, LINE 1.	
Governance	1		,		
Ē	2	Check this box  if the organization discontinued its operations or dispos	sed of more	than 25% of its net as	sets.
8	3	Number of voting members of the governing body (Part VI, line 1a)		3	16
₫ •	4	Number of independent voting members of the governing body (Part VI, line 1b)		4	16
	5	Total number of individuals employed in calendar year 2011 (Part V, line 2a)		5	5
ş	8	Total number of volunteers (estimate if necessary)	••••	6	16
Activities	7:	a Total unrelated business revenue from Part VIII, column (C), line 12		7a	0.
⋖	ŀ	Net unrelated business taxable income from Form 990 T, line 34			0.
_		KEGEIVED	1	Prior Year	Current Year
•	8	Contributions and grants (Part VIII, line 1h)		395,774.	445,063.
Revenue	9	Program service revenue (Part VIII, line 2g)		467,534.	427,412.
26	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	``	1,159.	806.
ă	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		134,239.	169,954.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII) Column (A), line 12)	<u> </u>	998,706.	1,043,235.
	13	Grants and similar amounts paid (Part IX, column (A), Ilnes 1-3)		0.	0.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	<b>├</b>	0.	0.
_	1	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	· ·	564,288.	556,283.
Expenses	10		·· · · ⊢	0.	0.
5	.   '"	a Professional fundraising fees (Part IX, column (A), line 11e)  5 Total fundraising expenses (Part IX, column (D), line 25)	76	<u>.</u>	
2			<del>/ 0 •</del>	566,666.	457,007.
	17		<b>)</b> —	1,130,954.	1,013,290.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	· ··		
58	19	Revenue less expenses Subtract line 18 from line 12	-	-132,248.	29,945.
S	= 1	Total assets (Park V. Ers. 10)	Be	ginning of Current Year	End of Year
SSE	g 20	Total assets (Part X, fine 16)	·	534,953.	540,806.
Net A	21	Total liabilities (Part X, line 26)	·	124,137.	
			<u> </u>	410,816.	440.761.
_	art I	<del>- 1 . Y</del>			
		nalties of pergury, I declare that I have examined this return, including accompanying schedule			y knowledge and belief, it is
Tru	e, con	ect, and complete. Declaration of paparer (other than officer) is based on all information of wi	hich prepare	has any knowledge.	
		Signature of officer			2
Się	_			Date	
He	re	MICHAEL LITZ, PRESIDENT & CEO			<del></del>
_		Type or print name and title	<del></del>	Doto In . C	LI OTIN
_		Print/Type preparer's name Preparer's signature	4	Date Check	PTIN P00543022
Pai		Terri McKnight Juliany		////2/17_   sett-employ	<del></del>
	parer			Firm's EIN	<u>52-1392008</u>
Us	e Only				
		BETHESDA, MD 20814-2930		Phone no. (	<u>301) 951-9090</u>
Ma	y the	IRS discuss this return with the preparer shown above? (see instructions)			X Yes No
132	001 D	1-23-12 LHA For Paperwork Reduction Act Notice, see the separate instructi	ons.		Form <b>990</b> (2011) >

132001 01-23-12 LHA For Paperwork Reduction Act Notice, see the separate instructions.

SCANNED DEC 1 \$ 2012

	(0000	/ (Expenses	¥			_ including grai				, (Hevenue #		<u> </u>	<del>,</del> .
	COMMUNI	CATION	S & E	VENTS:	CON	IDUCTED	A SE	RIES (	OF HIGH	-QUALIT	Y EDU	JCATIO:	NAL
	PROGRAM	IS AND	AN AN	NUAL C	ONFE	RENCE	FOR M	EMBER	PRACTI	TIONERS	RESU	JLTING	IN
	A MORE	CONSIS'	TENT :	SYSTEM	OF	SUPPOR	T FOR	GRAN'	TMAKERS	ACROSS	THE	COUNT	RY.
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						_							
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					_								
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_													

4d Other program services (Describe in Schedule O)

(Expenses \$\text{including grants of \$}\) (Revenue \$

le Total program service expenses ► 735,458.

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52-2122029

Part IV Checklist of Required Schedules

	•		Yes	No
1	ls the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3_		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect		1	
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			٠
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	-	X
u	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX			
_	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11d	х	X
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	11e	A	
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	$ \mathbf{x} $	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	<del>                                     </del>	- 21	
	Schedule D, Parts XI, XII, and XIII	12a	$ \mathbf{x} $	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		_X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		<u> X</u>
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	<u> </u>	X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	<u> </u>	
		Form	990 (2	2011)

Form 990 (2011)

OF GRANTMAKERS Part IV Checklist of Required Schedules (continued)

	·		Yes	No
21	Did, the organization report more than \$5,000 of grants and other assistance to any government or organization in the			
	United States on Part IX, column (A), line 19 If "Yes," complete Schedule I, Parts I and II	_21_		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,	ŀ		
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current	İ		
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K If "No", go to line 25	24a		<u>X</u>
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			<u> </u>
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		<u>X</u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			3.5
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			,.
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			٠,
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?		,,	
	Note. All Form 990 filers are required to complete Schedule O	_ <u>38</u>	X 000 (	

Form 990 (2011) OF GRANTMAKERS

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V			
	•		Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 if not applicable	7		
b	Enter the number of Forms W-2G included in line 1a Enter 0 if not applicable 1b	0		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	7		l
	(gambling) winnings to prize winners?	_1c	X	l
<b>2</b> a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
		5		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	ĺ
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	,		
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		l
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b				
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		<u> </u>
6а	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			İ
7	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).  Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor	, , , , ,		х
a h	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7 <u>7a</u> 7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	10		
·	to file Form 8282?	7c	i	х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X_
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting $N/A$			
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?  N/A	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person? N/A	9b	-	
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12  N/A  10a	-		
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  Section 501/cV10) experience Enter	-		
11	Section 501(c)(12) organizations. Enter  Gross income from members or shareholders  N/A   11a			
	Gross income from members or shareholders  N/A  Gross income from other sources (Do not net amounts due or paid to other sources against	╣		
	amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year N/A 12b	120		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	7		
	Is the organization licensed to issue qualified health plans in more than one state?  N/A	13a		
	Note. See the instructions for additional information the organization must report on Schedule O			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans	_		
С	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		<u>X</u>
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
		Form	<b>990</b> (	2011)

52-2122029 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions

	Check if Schedule O contains a response to any question in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 16	5		
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent  1b  1c	5	;	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other	1		
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		_X_
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	X	
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		_X_
6	Did the organization have members or stockholders?	6	X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		_ X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9_		_X_
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code)			
			Yes	_No
	Did the organization have local chapters, branches, or affiliates?	10a		<u> X</u>
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	, , , , , , , , , , , , , , , , , , ,	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	_12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13		<u>X</u>
14	Did the organization have a written document retention and destruction policy?	14		<u>X</u>
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b		<u>X</u>
40	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
างล	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		<u>X</u>
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
500	exempt status with respect to such arrangements?	16b		
	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed NONE			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	avaılab	le	
	for public inspection. Indicate how you made these available. Check all that apply.  X Own website. Another's website. X Upon request.			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, are	d finar	icial	
	statements available to the public during the tax year			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organiza $MICHAEL\ LITZ\ -\ 703-879-0810$	tion 🕨		
	2121 CRYSTAL DRIVE, NO. 700, ARLINGTON, VA 22202			
132006 01-23-	· · · · · · · · · · · · · · · · · · ·	Form	990 (	2011)

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) Average hours per week	box	not c , unle	Pos heck ss pe	more rson	than is both or/trus	h an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	(describe hours for related organizations in Schedule O)	individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W·2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) GEORGE ESPY								_	_	
BOARD CHAIR	1.00	X		Х		_		0.	0.	0
(2) JOYCE WHITE	1 00									
BOARD VICE CHAIR	1.00	X		Х				0.	0.	0
(3) TAMARA COPELAND	1 00	.,		,,					0	0
SECRETARY	1.00	X		X				0.	0.	0
(4) CAROL LEWIS	1.00	v		х				0.	0.	•
TREASURER	1.00	X		Λ		$\vdash$	_	0.	Ų.	0
(5) MIKI AKIMOTO DIRECTOR	1.00	v						0.	0.	0
(6) ERIC BROWN	1.00				-			0.	0.	<u> </u>
DIRECTOR	1.00	х						0.	0.	0
(7) DAVE CAMPBELL										
DIRECTOR	1.00	х						0.	0.	0
(8) LUCILLE DIDOMENICO							_			
DIRECTOR	1.00	Х						0.	0.	0
(9) JANET HENRY										
DIRECTOR	1.00	X						0.	0.	0
(10) BILL KING										
DIRECTOR	1.00	X						0.	0.	0
(11) ROB COLLIER										
DIRECTOR	1.00	X						0.	0.	0
(12) KATHLEEN ODNE								_	_	_
DIRECTOR	1.00	X						0.	0.	0
(13) MIKE HOWLAND									_	_
DIRECTOR	1.00	X						0.	0.	0
(14) NANCY JAMISON	1 00	,,							_	•
DIRECTOR	1.00	X						0.	0.	0
(15) COLIN LACON	1 100	. l							0.	^
DIRECTOR	1.00	_		-		$\vdash$		0.	0.	0
(16) NINA STACK	1.00	$ \mathbf{v} $						0.	0.	^
DIRECTOR	1.00	^		$\vdash$		$\vdash$		0.		0
(17) MICHAEL LITZ PRESIDENT / CEO	40.00	1		х				144,200.	0.	23,788

132007 01-23-12

Form 990 (2011) OF GRANTI									52-2	122	029	Р	age 8
Part VII Section A. Officers, Directors, Tru	istees, Key Ei	nplo	oyee	es, a	nd l	Hıgh	est	t Compensated Employ	ees (continued)				
、 (A) 、 Name and title	(B) Average hours per week (describe hours for related organizations	otte or director	, unle	Pos check ess pe nd a d	more erson lirecto	than is bot	th an stee)	compensation	(E) Reportable compensation from related organization (W-2/1099-MIS	on d is	com fr org. and	(F) timate nount other pensa om th anizat d relat	of ition e ion ed
	in Schedule O)	npıxıpı	nstitutio	Officer	Key employee	ighest	Former				orga	ınızatı	ons
(18) VAL ROZANSKY	· - ·	_	=	1	×	7 5	-				_		
PROGRAM DIRECTOR	40.00					Х		116,700.		0.	1	1,4	06.
												<del></del>	
			l										
1b Sub-total						<b>&gt;</b>		260,900.		0.	3	5,1	
c Total from continuation sheets to Part VI	I, Section A							260,900.		0.	2	5,1	0.
d Total (add lines 1b and 1c)  2 Total number of individuals (including but n	ot limited to th	ose	liste	ed al	bove	e) wi	ho r		,000 of reportab		_ ح	<u>, 1</u>	
compensation from the organization												Yes	No
3 Did the organization list any former officer,		ıste	e, ke	у ег	nplo	yee	, or	highest compensated e	mployee on				
line 1a? If "Yes," complete Schedule J for s  4 For any individual listed on line 1a, is the su		ام مد	mn	0000	ation		4 0+	thar aamaanaatian from	the ergenization		3		X
and related organizations greater than \$150									ine organization		4	х	
5 Did any person listed on line 1a receive or a	accrue comper	nsat	on f	rom	any	unr/			dual for services				-
rendered to the organization? If "Yes," com Section B. Independent Contractors	plete Schedul	e J f	or s	uch	pers	son					5		X
Complete this table for your five highest co	mpensated inc	depe	ende	nt c	ontr	racto	ors 1	that received more than	\$100,000 of con	npens	ation f	rom	
the organization Report compensation for	the calendar y	ear e	endi	ng v	vith	or w	ıthı	n the organization's tax	year				
(A) Name and business	address	NT/	INC					(B) Description of s	ervices	C	(C omper		n
		140	)TAT	<u> </u>				2 dearphen or a		<u></u>			
2 Total number of independent contractors (iii \$100,000 of compensation from the organization from the organiz	_	ot lir	nıte	d to		se lis )	stec	d above) who received m	ore than				
				•						•	Form 9	9 <b>90</b> (2	2011)

FORUM OF REGIONAL ASSOCIATIONS Form 990 (2011) OF GRANTMAKERS Part VIII Statement of Revenue (B) Related or Total revenue exempt function revenue Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns

445,063

Business Code

900099

<u>9</u>00099

900099

900099

(II) Personal

(II) Other

▶

1b

1c

1d

1e

Membership dues

Fundraising events

d Related organizations

Total. Add lines 1a-1f

USER FEES

d PUBLICATIONS

Total. Add lines 2a-2f

other similar amounts)

b Less rental expenses

Rental income or (loss)

d Net rental income or (loss) 7 a Gross amount from sales of

assets other than inventory b Less cost or other basis and sales expenses

8 a Gross income from fundraising events (not

contributions reported on line 1c) See

c Net income or (loss) from fundraising events

c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns

Net income or (loss) from sales of inventory

Miscellaneous Revenue

9 a Gross income from gaming activities See

Royalties

6 a Gross rents

c Gain or (loss) d Net gain or (loss)

including \$

Part IV, line 18 b Less direct expenses

Part IV, line 19 b Less direct expenses

and allowances

b Less cost of goods sold

11 a MISCELLANEOUS

e Total. Add lines 11a-11d

Total revenue See instructions

d All other revenue

MEETINGS

2 a MEMBERSHIP DUES

Program Service

Other Revenue

5

e Government grants (contributions)

similar amounts not included above Noncash contributions included in lines 1a-1f \$

All other program service revenue

Investment income (including dividends, interest, and

Income from investment of tax-exempt bond proceeds

(i) Real

165624

165624.

(i) Securities

0 .

b

а

Business Code

900099

All other contributions, gifts, grants, and

Page 9 (D) Revenue (C) Unrelated excluded from business tax under sections 512, revenue 513, or 514 445,063 242,058. 242,058. 131,233. 131,233. 47,943. 47,943. 6,178. 6,178. 427,412. 806. 806. 165,624. 165,624. 4,330 4,330. 4,330. 170,760. 1043235. 427,412 0.

# Part IX Statement of Functional Expenses

Section 501(c)(3),and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

	Check if Schedule O contains a respons	se to any question in thi	s Part IX (B)	(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21				<del> </del>
2	Grants and other assistance to individuals in				
	the United States See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				· · · · · · · · · · · · · · · · · · ·
5	Compensation of current officers, directors,	4.55 000			
	trustees, and key employees	167,989.	115,912.	48,717.	3,360
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	323,195.	245,679.	69,519.	7,997
8	Pension plan accruals and contributions (include				
	section 401(k) and section 403(b) employer contributions)	15,787.	10,940.	4,489. 5,068.	358 422
9	Other employee benefits	17,938.	12,448.		422
10	Payroll taxes	31,374.		31,374.	
11	Fees for services (non-employees)				
а	Management				-
b	Legal				
С	Accounting	48,161.		48,161.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other	1,008.	507.	501.	
12	Advertising and promotion				
13	Office expenses	19,931.	8,832.	11,099.	
14	Information technology	1,180.		1,180.	
15	Royalties				
16	Occupancy	170,899.		170,899.	
17	Travel	31,248.	27,053.	4,195.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	49,949.	47,318.	2,631.	
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	25,510.		25,510.	
23	Insurance				
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	OUTSIDE SERV./PROGRAMS	94,121.	93,437.	684.	
b	STIPENDS	15,000.	15,000.		
С	G&A ALLOCATION	0.	158,332.	-163,571.	5,239
d					
е	All other expenses				
25	Total functional expenses Add lines 1 through 24e	1,013,290.	735,458.	260,456.	17,376
26	Joint costs Complete this line only if the organization		•		
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here If following SOP 98-2 (ASC 958-720)				

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Form 990 (2011)

Part X Balance Sheet

52-2122029 Page 11

		,		(A)		(B)
				Beginning of year		End of year
	1	Cash · non interest-bearing		117,729.	_1	208,144.
	2	Savings and temporary cash investments		164,260.	2	118,884.
	3	Pledges and grants receivable, net		187,500.	3	155,000.
	4	Accounts receivable, net		7,276.	4	14,021.
	5	Receivables from current and former officers, dire	ectors, trustees, key			
		employees, and highest compensated employee	s Complete Part II			
		of Schedule L			5	
	6	Receivables from other disqualified persons (as o	defined under section			
		4958(f)(1)), persons described in section 4958(c)	(3)(B), and contributing			
		employers and sponsoring organizations of secti	on 501(c)(9) voluntary			
		employees' beneficiary organizations (see instruc	ctions)		6	
Assets	7	Notes and loans receivable, net			7	
Ass	8	Inventories for sale or use			_ 8	
•	9	Prepaid expenses and deferred charges		5,490.	9	17,069.
	10a	Land, buildings, and equipment cost or other				
		basis Complete Part VI of Schedule D	10a 214,300.			
	b	Less accumulated depreciation	10ь 198,729.	41,081.	10c	15,571.
	11	Investments - publicly traded securities			11	
	12	Investments · other securities See Part IV, line 1	1		12	
	13	Investments - program-related See Part IV, line 1	1		13	
	14	Intangible assets			14	
	15	Other assets See Part IV, line 11		11,617.	15	12,117.
	16	Total assets. Add lines 1 through 15 (must equa	l line 34)	534,953.	16	540,806.
	17	Accounts payable and accrued expenses		<u>85,293.</u>	17	69,386.
	18	Grants payable			18	
	19	Deferred revenue		2,850.	19	9,315.
	20	Tax-exempt bond liabilities			20	
es	21	Escrow or custodial account liability Complete P	art IV of Schedule D		21	<u> </u>
Liabilities	22	Payables to current and former officers, directors	s, trustees, key employees,			
iab.		highest compensated employees, and disqualifie	d persons Complete Part II			
_		of Schedule L			22	<del></del>
	23	Secured mortgages and notes payable to unrelate	·		23	
	24	Unsecured notes and loans payable to unrelated	·		24	
	25	Other liabilities (including federal income tax, pay				
		parties, and other liabilities not included on lines	17-24) Complete Part X of	25 004		01 244
		Schedule D		35,994.		21,344.
	26	Total liabilities. Add lines 17 through 25	<b>.</b> [17]	124,137.	26	100,045.
		Organizations that follow SFAS 117, check hel	re 🕨 🔼 and complete			
ces		lines 27 through 29, and lines 33 and 34.		05 750		10 777
lan	27	Unrestricted net assets		95,752.		13,777.
Ва	28	Temporarily restricted net assets		315,064.	28	426,984.
pur	29	Permanently restricted net assets		<del> </del>	29	
ı,		Organizations that do not follow SFAS 117, ch	eck here  and			
S O	00	complete lines 30 through 34.				
Net Assets or Fund Balances	30	Capital stock or trust principal, or current funds			30	
As	31	Paid-in or capital surplus, or land, building, or equ	•		31	
Net	32	Retained earnings, endowment, accumulated inc	ome, or other tunds	/10 01 <i>c</i>	32	110 761
	33	Total net assets or fund balances		410,816. 534,953.	33	440,761.
	34	Total liabilities and net assets/fund balances		334,333	34	540,806. Form <b>990</b> (2011)

Both consolidated and separate basis

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

Form 990 (2011)

За

3b

X

separate basis, consolidated basis, or both

\_\_\_ Consolidated basis

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

X Separate basis

Act and OMB Circular A-133?

# SCHEDULE A (Form 990 or 990-EZ)

.

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

2011

Open to Public Inspection

Name of the organization FORUM OF REGIONAL ASSOCIATIONS Employer identification number OF GRANTMAKERS 52-2122029 Part I Reason for Public Charity Status (All organizations must complete this part ) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(III). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(III). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv), (Complete Part II) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi), (Complete Part II) A community trust described in section 170(b)(1)(A)(vi), (Complete Part II) An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III ) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4), An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h a Type I b Type II c X Type III Functionally integrated d Type III - Other e X By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type II, Type III, or Type III f X supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? g A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, Yes No the governing body of the supported organization? X 11g(i) A family member of a person described in (i) above? Х 11g(iı) (iii) A 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) h Provide the following information about the supported organization(s) (III) Type of iv) is the organization (v) Did you notify the (vi) Is the (i) Name of supported (vii) Amount of (n) EIN organization in col.
(i) organized in the organization in col (i) listed in your organization in col. organization support (described on lines 1-9 governing document? (i) of your support? above or IBC section (see instructions)) Yes No Yes No Yes No COUNCIL ON FOUNDATIONS 13-6068327LINE 7 X X X

132021 01-24-12

Form 990 or 990-EZ.

LHA For Paperwork Reduction Act Notice, see the Instructions for

Schedule A (Form 990 or 990-EZ) 2011

Schedule A (Form 990 or 990 EZ) 2011	<del></del>			···	···	Page 2
Part II Support Schedule for (						
(Complete only if you checked				on failed to qualify	under Part III If the	e organization
fails to qualify under the tests	listed below, plea	ase complete Part	111)			
Section A. Public Support						
Calendar year (or fiscal year beginning ın) ► 📗	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
Gifts, grants, contributions, and						
membership fees received (Do not						
ınclude any "unusual grants ")						
2 Tax revenues levied for the organ-						
ization's benefit and either paid to					ı.	
or expended on its behalf						
3 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions						
by each person (other than a						
governmental unit or publicly		1				
supported organization) included						
on line 1 that exceeds 2% of the						
amount shown on line 11,				İ		
column (f)						
6 Public support. Subtract line 5 from line 4						
Section B. Total Support		<u> </u>		·	±	
alendar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7 Amounts from line 4	197	(5) 2000	(0) 2000	(4) 2010	(6) 2011	(i) rotai
8 Gross income from interest,					<del></del>	
dividends, payments received on						
securities loans, rents, royalties		İ				
and income from similar sources				•		
9 Net income from unrelated business		-				
activities, whether or not the						
business is regularly carried on						
Other income Do not include gain						
or loss from the sale of capital		}		:		
assets (Explain in Part IV)						
1 Total support. Add lines 7 through 10					<u> </u>	
2 Gross receipts from related activities, e	ato (see instruct	lone)	<u> </u>	<u> </u>	10	<u> </u>
3 First five years. If the Form 990 is for t	•	•	d fourth or fifth tre		12	
organization, check this box and stop		s mst, second, triii	u, iourin, or illin ta	ax year as a secu	on 501(c)(3)	
section C. Computation of Public		rcentage	<del></del>			
<del></del>		<del></del>	(f)			
4 Public support percentage from 2010 (In		•	olumn (i))		14	9
5 Public support percentage from 2010 S	•		alma 10	14 00 1/00/	15	9
6a 33 1/3% support test - 2011. If the or				14 IS 33 1/3% OF I	more, cneck this bo	x and
stop here. The organization qualifies a				Dec 45 00 4 20	,	. ▶∟
b 33 1/3% support test - 2010. If the or				i iine 15 is 33 1/39	% or more, check th	ils pox
and stop here. The organization qualifi						▶∟_
7a 10% -facts-and-circumstances test						
and if the organization meets the "facts			*	-	art IV how the organ	ıızatıon
meets the "facts-and-circumstances" to	est The organiza	ation qualifies as a	publicly supported	dorganization		▶∟_

Schedule A (Form 990 or 990-EZ) 2011

b 10% -facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the

organization meets the "facts-and circumstances" test. The organization qualifies as a publicly supported organization.

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions.

# Schedule A (Form 990 or 990 EZ) 2011 Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II If the organization fails to-

Section A. Public Support						
alendar year (or fiscal year beginning in) ► 📘	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and						
membership fees received (Do not						
include any "unusual grants ")						
2 Gross receipts from admissions,						
merchandise sold or services per-						
formed, or facilities furnished in						
any activity that is related to the						
organization's tax-exempt purpose						<del></del>
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513		ļ,				
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
5 Total. Add lines 1 through 5	-	<u> </u>			<del> </del> -	1
· · · · · · · · · · · · · · · · · · ·	<del></del>		<del></del>	<del>                                     </del>	<del> </del>	<del> </del>
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons		<del> </del>				
b Amounts included on lines 2 and 3 received						
from other than disqualified persons that exceed the greater of \$5,000 or 1% of the					1	
amount on line 13 for the year						
c Add lines 7a and 7b						
B Public support (Subtract line 7c from line 6)						
ection B. Total Support		<u> </u>		·	·	<del>-</del>
lendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
Amounts from line 6					1 12	<del>\</del>
a Gross income from interest,						
dividends, payments received on						
securities loans, rents, royalties						
and income from similar sources						
<b>b</b> Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975	- ··· · · · · · · · · · · · · · · · · ·	ļ				
c Add lines 10a and 10b						
Net income from unrelated business	· •					
activities not included in line 10b,						j
whether or not the business is regularly carried on						
2 Other income Do not include gain	· ·					_
or loss from the sale of capital						
assets (Explain in Part IV)					ļ	<u> </u>
Total support (Add lines 9, 10c, 11, and 12)		<u> </u>				
First five years. If the Form 990 is for the	ne organization'	s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	on 501(c)(3) orga	nization,
check this box and stop here			_			<u> </u>
ection C. Computation of Public	Support Pe	rcentage				
Public support percentage for 2011 (line	e 8, column (f) d	livided by line 13, c	column (f))	<del>-</del>	15	
Public support percentage from 2010 S		•			16	
ection D. Computation of Invest					<u> </u>	
Investment income percentage for 201			ne 13. column (f)		17	
Investment income percentage from 20		•	70, 00.011111 (1))		18	
a 33 1/3% support tests - 2011. If the or		•	on line 14 and has	15 is more than 1		17 is not
						± 17 IS NOT ⊾ F
more than 33 1/3%, check this box and				•		►L
b 33 1/3% support tests - 2010. If the or						
line 18 is not more than 33 1/3%, check	this box and s	top here. The orga	inization qualifies	as a publicly supp	orted organization	on ▶[
Private foundation. If the organization	did not check a	box on line 14, 19a	a, or 19b, check th	nis box and see in:	structions	<u></u> ▶[
2023 01-24-12					andula A (Form (	100 er 000 EZ)

### SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions. 2011
Open to Public Inspection

Name of the organization

FORUM OF REGIONAL ASSOCIATIONS

Employer identification number

OF GRANTMAKERS 52-2122029 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6 (a) Donor advised funds (b) Funds and other accounts Total number at end of year 1 Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II | Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Tax Year a Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax 3 Number of states where property subject to conservation easement is located 4 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Yes violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year > \$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art. historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items a Revenues included in Form 990, Part VIII, line 1 Assets included in Form 990, Part X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2011

Schedule D (Form 990) 2011

174,886

Other

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c) )

187.994

$\Delta$	GRANTMAKER	C

Schedule D (Form 990) 2011 OF GRANTMA			52-	2122029	Page 3
Part VII Investments - Other Securities.		ne 12			
(a) Description of security or category (including name of security)	(b) Book value		c) Method of valuati or end-of-year mark		
(1) Financial derivatives					
(2) Closely held equity interests		-	<del>-</del>		
(3) Other					<del></del>
(A)					
(B)					
(C)					
(D)					
(E)					
(F)				_	
(G)				·	
(H)					
(1)			<del></del>		
Total (Col (b) must equal Form 990, Part X, col (B) line 12.)					
Part VIII Investments - Program Related.		ine 13			
(a) Description of investment type	(b) Book value		c) Method of valuati or end-of-year mark		
(1)					
(2)					
(3)					
(4)	<del></del>				
(5)					
(7)					
(8)					
(9)					
(10)					
Total (Col (b) must equal Form 990, Part X, col (B) line 13.)	·				
Part IX Other Assets. See Form 990, Part X, Irr				# N D 1	
	a) Description			(b) Book va	ilue
		-			
(2)					
(3)				<del></del> -	
(4)					
(5)					
(6)		<del> </del>			
(7)					
(8)					
(9)					
(10)	45.				
Total. (Column (b) must equal Form 990, Part X, col (B) In Part X Other Liabilities. See Form 990, Part X			<u> </u>		
1. (a) Description of liability	1,	(b) Book value			
(1) Federal income taxes		• •			
(2) DEFERRED RENT LIABILITY		3,844.			
(3) SECURITY DEPOSIT		17,500.			
(4)		11,300.			
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					
(11)					
Total. (Column (b) must equal Form 990, Part X, col (B) lii FIN 48 (ASC 740) Footnote In Part XIV, provide the text of the footnote 2. FIN 48 (ASC 740)	ne 25)	21,344.	ion's liability for uncertain	tay positions ands-	
2. FIN 48 (ASC 740)	o to the organization \$ linancial	statements that reports the organiza	and a mapping for uncertain	rax positions under	
132053 01-23-12			Sched	dule D (Form 9	90) 201

REPORTING UNCERTAINTY IN INCOME TAXES. FOR THE YEAR ENDED DECEMBER 31, DETERMINED THAT NO MATERIAL UNCERTAIN TAX POSITIONS QUALIFY FOR EITHER RECOGNITION OR DISCLOSURE IN THE FINANCIAL STATEMENTS. THE FEDERAL FORM 990, RETURN OF ORGANIZATION EXEMPT FROM INCOME TAX, IS SUBJECT TO EXAMINATION BY THE INTERNAL REVENUE SERVICE, GENERALLY FOR THREE YEARS

132054 01-23-12

	FORUM OF	REGIONAL	ASSOCIATIONS	
Schedule D (Form 990) 2011 Part XIV Supplemental Info	OF GRANTM	IAKERS		52-2122029 Page 5
Part XIV Supplemental Info	rmation (continue	d)		
AFTER IT IS FILED.				
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## **SCHEDULE J** (Form 990)

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

 Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

**Questions Regarding Compensation** 

Department of the Treasury

FORUM OF REGIONAL ASSOCIATIONS

OF GRANTMAKERS

Employer identification number 52-2122029

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees		ļ	
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)		ļ	
<b>L</b>	If any of the boyes on line 19 are checked, did the evaporation follows written notice regarding neumant as			
D	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or	4.	}	
2	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,	_		
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2_		<u> </u>
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director Explain in Part III			ļ
	Compensation committee Written employment contract			
	Independent compensation consultant  X Compensation survey or study			ĺ
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a c, list the persons and provide the applicable amounts for each item in Part III			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of			
а	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes" to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of			
а	The organization?	6a		X
b	Any related organization?	6b		Х
	If "Yes" to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			i
	not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			1
	Regulations section 53 4958-6(c)?	9		l

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

OF GRANTMAKERS

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

	<u> </u>	(B) Breakdown of W-2	V-2 and/or 1099-MIS	and/or 1099-MISC compensation	(C)	(D)	(E)	(F)
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	Retirement and other deferred compensation	Nontaxable benefits	Total of columns (B)(i)-(D)	Compensation reported as deferred in prior Form 990
	Ξ	144,200.	0	0	7,210.	16,578.	167,988.	
1 MICHAEL LITZ	_ :	0	0	0	0			0
	Ξ							
2	<u> </u>							
	Ξ							
3	(ii)							
	(E)							
4	(ii)							
	( <u>)</u>							
5	(11)							
	(1)							
9	(II)							
	(1)							
7	3							
	Ξ							
8	Ξ							
	Ξ							
6	(II)						•	
	Ξ							
10	(II)							
	Ξ							
11	Ξ							
	 =			-				
12	(11)							
	Ξ							
13	Ξ							
	Ξ							
14	Ξ							
	Ξ							
15	3							
	 =							
16	<u> </u>							

Schedule J (Form 990) 2011

# SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

FORUM OF REGIONAL ASSOCIATIONS OF GRANTMAKERS

Employer identification number 52-2122029

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: ASSOCIATIONS INTO THE NATIONAL CONVERSATION ON PHILANTHROPY.

FORM 990, PART VI, SECTION A, LINE 4: THE BYLAWS WERE AMENDED TO INCLUDE A RANGE FOR THE NUMBER OF REQUIRED BOARD DIRECTORS FROM 12 TO 16. PRIOR TO THIS THE BOARD SIZE WAS FIXED AT 16.

FORM 990, PART VI, SECTION A, LINE 6: THE ORGANIZATION HAS ONE CLASS OF MEMBERSHIP. MEMBERS MUST BE REGIONAL ASSOCIATIONS OF GRANTMAKERS. A REGIONAL ASSOCIATION OF GRANTMAKERS IS AN ASSOCIATION THAT SERVES A DEFINED GEOGRAPHIC REGION; HAS A MIX OF GRANTMAKING ORGANIZATION TYPES AS MEMBER; IS STAFFED (BY ONE OR MORE FULL-TIME OR PART-TIME PROFESSIONALS. CONSULTANTS, OR VOLUNTEERS); AND HAS A DEFINED ORGANIZATIONAL, FINANCIAL AND GOVERNANCE STRUCTURE.

FORM 990, PART VI, SECTION A, LINE 7A: THE MEMBERS HAVE THE EXCLUSIVE RIGHT TO ELECT THE DIRECTORS OF THE CORPORATION AND THE EXCLUSIVE RIGHT TO VOTE ON ALL MATTERS PERTAINING TO THE AFFAIRS OF THE CORPORATION ON WHICH A VOTE OF THE MEMBERS IS REQUIRED OR IS DEEMED DESIRABLE BY THE BOARD OF DIRECTORS. EACH MEMBER IS ENTITLED TO ONE VOTE ON ALL MATTERS SUBMITTED TO A VOTE OF THE MEMBERSHIP. EACH MEMBER WILL ANNUALLY APPOINT A REPRESENTATIVE OF THE REGIONAL ASSOCIATION OF GRANTMAKERS WHO WILL REPRESENT, VOTE FOR AND ACT FOR THAT MEMBER IN ALL AFFAIRS OF THE FORUM. THAT REPRESENTATIVE WILL USUALLY BE THE REGIONAL'S CHIEF EXECUTIVE OFFICER, OR A PERSON FROM THE REGIONAL'S VOLUNTARY LEADERSHIP.

FORM 990, PART VI, SECTION B, LINE 11: THE FORM 990 WAS PREPARED BY THE

OUTSIDE ACCOUNTANTS AND PRESENTED TO THE EXECUTIVE COMMITTEE FOR REVIEW AND

APPROVAL. THE EXECUTIVE COMMITTEE PRESENTED THE FORM 990 TO THE ENTIRE

BOARD FOR REVIEW AND COMMENT PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C: A DIRECTOR DISCLOSES TO THE BOARD
OF DIRECTORS ANY MATERIAL INTEREST, WHICH THE DIRECTOR DIRECTLY OR

INDIRECTLY HAS IN ANY PERSON OR ENTITY, WHICH IS A PARTY TO A TRANSACTION
OR MATTER UNDER CONSIDERATION BY THE BOARD OF DIRECTORS. THE INTERESTED
DIRECTOR ABSTAINS FROM VOTING, DISCUSSING, AND LOBBYING ON SUCH
TRANSACTIONS AND LEAVES THE ROOM WHILE SUCH ACTIVITIES ARE IN PROGRESS;
PROVIDED, HOWEVER, THAT SUCH INTERESTED DIRECTOR'S PRESENCE MAY BE COUNTED
IN DETERMINING WHETHER A QUORUM IS PRESENT. MINUTES OF MEETINGS RECORD ALL
INTEREST DISCLOSURES, AND ABSTENTIONS DUE TO CONFLICT OF INTEREST. REASONS
ARE DISCLOSED AS WELL.

IF THE BOARD HAS REASONABLE CAUSE TO BELIEVE A MEMBER HAS FAILED TO

DISCLOSE ACTUAL OR POSSIBLE CONFLICTS OF INTEREST, IT INFORMS THE MEMBER OF

THE BASIS AND AFFORDS THE MEMBER AN OPPORTUNITY TO EXPLAIN THE ALLEGED

FAILURE TO DISCLOSE. IF AFTER HEARING THE MEMBER'S RESPONSE AND AFTER

MAKING FURTHER INVESTIGATION AS WARRANTED BY THE CIRCUMSTANCES, THE BOARD

DETERMINES THE MEMBER HAS FAILED TO DISCLOSE AN ACTUAL OR POSSIBLE CONFLICT

OF INTEREST, IT TAKES APPROPRIATE ACTION.

FORM 990, PART VI, SECTION B, LINE 15A: THE BOARD REVIEWS THE PRESIDENT'S

PERFORMANCE AND DOCUMENTS ITS REVIEW IN THE BOARD MEETING MINUTES. THE

BOARD BENCHMARKS THE PRESIDENT'S COMPENSATION WITH THOSE OF EXECUTIVES AT

OTHER ASSOCIATIONS WITH LIKE MISSIONS AND COMPARABLE ORGANIZATIONS IN THE

1322-12

Schedule O (Form 990 or 990-EZ) (2011)

Schedule O (Form 990 or 990 EZ) (2011)	Page 2
Name of the organization FORUM OF REGIONAL ASSOCIATIONS OF GRANTMAKERS	Employer identification number 52-2122029
REGION. THE PRESIDENT'S LAST COMPENSATION REVIEW WAS PERF	ORMED IN DECEMBER,
2011.	
THE PRESIDENT USES THE SAME PROCEDURE FOR OTHER EMPLOYEES	•
FORM 990, PART VI, SECTION C, LINE 19: GOVERNING DOCUMENT	S, CONFLICT OF
INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE O	N THE FORUM'S
WEBSITE AND BY REQUEST.	
FORM 990, PART VI, SECTION B, LINE 14:	
THE ORGANIZATIONS WHISTLEBLOWER POLICY IS BEING REVIEWED	BY AN HR
COMMITTEE FOR CONSIDERATION BY THE FORUM BOARD IN DECEMBE	R 2012 AND
PLANS TO IMPLEMENT IN 2013.	
	_

Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
 ▶ Attach to Form 990.
 ▶ See separate instructions.

▶ See separate instructions.

2011 Open to Public Inspection

OMB No 1545-0047

Employer identification number Direct controlling 52-2122029 entity End-of-year assets <u>e</u> Total income € Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33) Legal domicile (state or foreign country) REGIONAL ASSOCIATIONS Primary activity OF GRANTMAKERS FORUM OF Name, address, and EIN of disregarded entity Name of the organization Part I

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year) Part II

(a)	(q)	(0)	(p)	(e)	(J)	(6)	2/hV13)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section	Direct controlling entity	controlled entity?	K(CA 13) lled
				501(c)(3))	`	Yes	) e
COUNCIL ON FOUNDATIONS - 13-6068327	TO PROVIDE TOOLS NEEDED BY	=					
2121 CRYSTAL DR # 700	PHILANTHROPIC						
ARLINGTON, VA 22202	ORGANIZATIONS	NEW YORK	501(C)(3)	LINE 7	N/A		×
	<del> </del>						
						-	
						-	
	_						
				_			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

132161 01-23-12 LHA

Schedule R (Form 990) 2011

FORUM OF REGIONAL ASSOCIATIONS OF GRANTMAKERS

Schedule R (Form 990) 2011

52-2122029 Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year)

Page 2

(J) (K) General or Percentage managing ownership			more related	(h) Percentage ownership			
(i) (J) Code V-UBI General or amount in box managing amount in box managing 20 of Schedule Parine?	7		e it had one or	(g) Share of end-of-year assets			
oortion-			line 34 because	(f) Share of total income			
(g) (the Share of Share of end-of-year assets yes			Form 990, Part IV,	(e) Type of entity (C corp, S corp, or trust)			
(f) Share of total income			n answered "Yes" to	(d) Direct controlling entity	 -		
(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)			te if the organizatio	(c) Legal domicile (state or foreign country)			L
Direct controlling Pri extling   Pri extling   Exclinity   Exclini			ation or Trust (Comple	(b) Primary activity			
(c) Legal domicile (state or foreign country)			as a Corpor ng the tax ye				
(b) Primary activity			nizations Taxable a				
(a) Name, address, and EIN of related organization			Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)	(a) Name, address, and EIN of related organization			
Na of			Part IV				

# FORUM OF REGIONAL ASSOCIATIONS OF GRANTMAKERS

Schedule R (Form 990) 2011

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36)

52-2122029 Page 3

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	ŝ
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	rs with one or more r	elated organizations listed	in Parts II-IV?			
a Receipt of (I) interest (ii) annuities (III) royalties or (IV) rent from a controlled entity				1a		×
b Gift, grant, or capital contribution to related organization(s)				<b>1</b> b		×
c Gift, grant, or capital contribution from related organization(s)				10		×
d Loans or loan guarantees to or for related organization(s)				19		×
e Loans or loan guarantees by related organization(s)				9		×
f Sale of assets to related organization(s)				*		×
q Purchase of assets from related organization(s)				Ş		: ×
				2 =		∜⊳
Lease of facilities, equipment, or other assets to related organization(s)				=		×
<ul> <li>Lease of facilities, equipment, or other assets from related organization(s)</li> </ul>				=	×	
k Derformence of securics or membership or fundraisms solicitations for ralists of	(0)00102100				╁	>
	anization(s) anization(s)			¥ =		d⋈
m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	(s)uoi			1 E	×	
n Sharing of paid employees with related organization(s)				1	×	
<ul> <li>Reimbursement paid to related organization(s) for expenses</li> </ul>				ę	×	
p Reimbursement paid by related organization(s) for expenses				<del>t</del>	H	×
<ul> <li>q Other transfer of cash or property to related organization(s)</li> </ul>				-		×
				⊨		×
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	who must complete the	ils line, including covered	relationships and transaction thresholds			
(a) Name of other organization	(b) Transaction type (a·r)	(c) Amount involved	(d) Method of determining amount involved			
(1) COUNCIL ON FOUNDATIONS	Ŋ	17,658.	17,658.ACTUAL COST			
(2) COUNCIL ON FOUNDATIONS	M	1,200.	200.ACTUAL COST			
(3) COUNCIL ON FOUNDATIONS	N	8,300.	300.TIMESHEETS			
(4) COUNCIL ON FOUNDATIONS	0	810.	810.ACTUAL COST			
(5)						
(9)						
132183 01-23-12	33		Schedule R (Form 990) 2011	(Form	990) 20	11

OF GRANTMAKERS

Schedule R (Form 990) 2011

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

g G	1		l				ı
(k) Percenta ownersh							
(J) General or managing partner? Yes No							
Gen O man Ves	<u> </u>				<u>-</u>		
(h) (i) (j) (k)  Dispropor- United amount in Dox 20 managen or Percentage allocations? of Schedule K-1 partner? ownership yes No (Form 1065) yes No							
(h) Disproportionate allocations? Yes No							
(g) Share of end-of-year assets							
(f) Share of total income							
(e) Are all Are all 501(c)(3) 01gs? Ves No							
(d) Are all Predominant income parties sec (related, unrelated, socioled from tax under section 512-514) Yes No							
(c) Legal domicile (state or foreign country)							
(b) Primary activity							
(a) Name, address, and EIN of entity							

Schedule R (Form 990) 2011