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Form 990

Department of the Treasury Internat Revenue Service **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2011

Open to Public Inspection

A	For the	e 2011 cale	ndar year, or tax year b	peginning		, 2011,	and ending			, 20		
В	Check I	f applicable	C Name of organization A	IDS United					D Employ	er identification n	umber	
		s change	Doing Business As							52-1706646		
\checkmark	Name c	_	Number and street (or P.	O box if mail is i	not delivered to stre	et address)	Room/suit	,	E Telephone number			
$\overline{\Box}$	Initial re	_	1424 K Street NW				Ste	200		202-408-4848		
$\bar{\sqcap}$	Termina		City or town, state or cou	untry, and ZIP + 4	4		_l					
$\overline{\Box}$		ed return	Washington, DC 20005	•					G Gross re	eceints \$ 23	,480,728.	
H		1	F Name and address of pri		Victor Barnes, I	nterim Presid	ent & CEO	H(a) is thus	•	for affiliates? Yes		
ш	Applica	tion penaing	c/o AIDS United, 1424								No No	
_) ◄ (insert no.)		_	H(b) Are al		a list (see instruction		
<u> </u>		mpt status.	✓ 501(c)(3) w.aidsunited.org	501(c) () (insert no.) [4947(a)(1) or	L_ 527	-		•	11.0)	
7	Websit				7-::	T.v				n number >		
			Corporation Trust	Association	Other ►	J L Ye	ar of formation	on: 1990	M State	of legal domicile	ОН	
F	art!	Summ										
	1		escribe the organization									
ø			in the United States. A									
Activities & Governance			ing new HIV infections;									
Ē		disparitie	s by advancing policy	and programs	natic reform; ar	d achieving a	coordinate	ed national	response	to the HIV epid	emic	
š	2	Check th	us box ▶ 🗌 if the orga	inization disc	ontinued its op	erations or d	isposed of	more than	25% of	ıts net assets.		
ଔ	3	Number	of voting members of	the governing	g body (Part VI	, line 1a) . .			3		21	
80	4	Number	of independent voting	members of	the governing	body (Part Vi	l, line 1b)		4		21	
Ě	5	Total nur	nber of individuals em	ployed in cal	endar year 201	1 (Part V, line	e 2a) .		5		132	
ŧ	6	Total nur	nber of volunteers (es	timate if nece	essary)				6		21	
⋖	7a		elated business reven		• .), line 12 .			7a		0.	
	Ь		lated business taxable		•	•			7b		0.	
	1				,			Prior Ye		Current Ye	ar	
	8	Contribu	tions and grants (Part	VIII line 1h)				13.	795,513.	16	,182,336	
Ę	9		service revenue (Part				· ·		0.		316,398.	
Revenue	10	-	•						507,304.	 	262,667.	
&	11											
	1							12,685. 14,315,502.				
	12						116 12)				,866,038.	
	13		nd sımilar amounts ba				· ·		,258,459.	8	<u>,943,514.</u>	
	14		paid to or for member						0.	<u> </u>	0.	
98	15	Salaries,	other compensation, er	mployee bene	tits (Part IX, col	umn (A), lines	5-10)	- 2	,758,749.	3	,732,037.	
Expenses	16a		onal fundraising fees (I		1 7 2 1			the six and six	22,399.	John Joseph Marie	20,605.	
Š	b		draising expenses (Pa				3,569.	THE WASHINGTON	British St. Vy	新建设。 《新兴》	為影響用	
ш	17	Other ex	penses (Part IX, colum	រាក្សា (A) ព្រះខ្លួន 1	1a∓11d, 11f–2₄	le)			,803,173.	2	<u>,581,243.</u>	
	18	Total exp	enses. Add lines 13	1-7-(must-equ	al-Part-IX, colu	nn (A), line 2:	5)	11,	,842,780.	15	,277,399.	
	19	Revenue	less expenses. Subtra	act line 18 fro	m line 12 .	. <u></u>		2	,472,722.	1,	,588,639.	
5 5							В	eginning of Cu	rrent Year	End of Ye	ar	
Net Assets of Fund Balance	20	Total ass	sets (Part X, line 16)				[_	14,	866,026.	15	,989,085.	
TAS P	21	Total liab	oilities (Part X, line 26)					2,	710,694.	3	,900,981.	
25	22	Net asse	ts or fund balances. S	Subtract line 2	1 from line 20			12,	155,332.	12	,088,104.	
P	art II	Signa	ture Block									
Ur	der pen	alties of perju	y, I declare that I have exar	mined this return	, including accomp	anying schedule	s and statem	ents, and to t	he best of	my knowledge and	belief, it is	
tru	e, correc	ct, and opmp	ete Declaration of preparer	(other than office	er) is based on all I	nformation of wh	ich preparer i	nas any knowl	edge	4 /		
			V						81,	F1 12		
Sig	n	Sigh	ature of officer					Da	te	1100		
He		Vi	ctor A. Barnes, Interim	President &	CEO					•		
	-	Type	or print name and title	\sim /	7)							
_			pe preparer's name	Prac	parer's signature	1 - 0	Day	-/ /	1	PTIN	 -	
Pa		Kashla	• • •	#11	HAL	IND PH		12/12	Check self-em	□ if	•	
	epare	*	en M. Flaherty, CPA	- JA	X // MY	vyg v<i>t</i>		107 -		p.0300		
Us	se On					× 1/2 2222 7	A27		n's EIN ►	702 240 20	00	
N.A.	N. 4b a !				Suite 600, Fairfa			Pho	ne no.	703-218-36		
IVI	ıy ıne l	no uiscus	s this return with the p	Jepaier Snov	vii addve ((See	mistructions)				√ Yes	s 🗌 No	

For Paperwork Reduction Act Notice, see the separate instructions.

Form **990** (2011)

Cat No 11282Y

FOILIT 95	10 (20 F1)
Part	III Statement of Program Service Accomplishments
	Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission:
	The mission of AIDS United (AU) is to end the AIDS epidemic in the United States. AU's mission is in direct alignment with the
	National HIV/AIDS Strategy. AU will achieve its mission by reducing new HIV infections through a combination of behavioral,
	biomedical, and structural strategies; increasing access to care and retention in care for people living with HIV/AIDS; reducing
	health disparities by advancing policy and programmatic reform; and achieving a coordinated national response to the HIV epidemic.
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
3	If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program
3	services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by
	expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of
	grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 6,803,122. including grants of \$ 5,306,844.) (Revenue \$ 0.)
	Access to Care: The Access to Care (A2C) initiative was launched in 2009 with a catalytic grant from Bristol Myers Squibb and is now
	supported by almost a dozen private sector contributors such as the Ford Foundation, and has a public partnership component with
	the Corporation for National and Community Service through the Social Innovation Fund (SIF). The overarching goal of the initiative
	is to increase the access to and utilization of high-quality primary health care and HIV-specialty care for people living with HIV/AIDS
	who know their status but are not receiving care. The intent of this work is to support collaborative efforts that have a high level of
	readiness to institute systems change efforts to improve care access and utilization. AIDS United (AU) supports 11 community
	collaborations working to strengthen service systems and address barriers that affect people's readiness or ability to participate in
	health care, especially those within marginalized populations with limited access to medical care. Grants range in size from
	\$200,000 - \$800,000 annually. AU manages a national evaluation process, provides technical assistance, and convenes grantees
	annually for skills-building and sharing best practices. SIF projects within the A2C portfolio help break barriers to health care for
	people living with HIV/AIDS and spurs systemic shifts to create primary health care and HIV-specialty care. The SIF component of
	the program requires a 1:1 cash match from AU and a local match from the local projects ultimately leveraging the federal dollars 2:1
4b	(Code:) (Expenses \$ 1,880,952 including grants of \$ 1,400,000) (Revenue \$ 0.)
	Southern REACH (Regional Expansion of Access and Capacity to address HIV/AIDS): Southern REACH is a grantmaking and
	capacity-building initiative supporting community-based organizations (CBOs) in nine Southern states (AL, AR, GA, FL, LA, MS, NC,
	SC and TN). The goal is to protect and advance the health, human rights, and dignity of persons most affected by HIV/AIDS in the
	Southern United States. Through Southern REACH, in partnership with the Ford Foundation, AIDS United (AU) has awarded five
	rounds of grants totaling nearly \$7 million. Since 2010, grants have solely focused on HIV/AIDS policy advocacy with a subset of grantees receiving technical assistance to strengthen organizational infrastructure. Earlier grants also supported programmatic
	capacity building, organizational capacity building, and public policy advocacy activities.
	capacity building, organizational capacity building, and public policy advocacy activities.
	•••••••••••••••••••••••••••••••••••••••
4c	(Code:) (Expenses \$ 1,838,743 including grants of \$ 1,382,845) (Revenue \$ 0.)
	Grants Program, Community Partnership Expansion, and Technical Assistance: AIDS United (AU) has a network of Community
	Partnerships (CPs) across the country that are locally governed HIV/AIDS grantmaking entities. AU provides Challenge Grants of up
	to \$55,000 annually that are typically matched 2:1 (two local dollars for every one dollar from AU). In turn, Community Partnerships
	award grants to community-based organizations that provide HIV prevention, care and/or supportive services to the most impacted
	and/or underserved populations in their geographic regions. AU has expanded the Community Partnership sites to create a
	sustainable presence across the United States, including the Deep South, where the HIV/AIDS epidemic is growing rapidly. AU's
	Puerto Rico HIV/AIDS Grants Initiative provides grants for HIV prevention programs in the U.S. territory. These organizations receive
	grants ranging from \$10,000 to \$25,000 for a one-year grant period. Organizations receiving grants from either the Community
	Partnerships or directly from AU are eligible to receive technical assistance to ensure they are able to successfully meet the goals of
	their funded project. Occasionally AU receives requests by external entities to engage AU or specific staff in a fee-for-service
	agreement for a specific scope of work that is not otherwise covered by other private restricted income sources.
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ 3,861,013 including grants of \$ 853,825.) (Revenue \$ 0.)
4e	Total program service expenses ▶ \$14,383,830

- al l	Checklist of Required Schedules			
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		Yes	No
_	complete Schedule A	2	1	
2 3	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	•	1
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	1	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	_	1
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	1	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		1
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		1
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		1
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	1	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable.	の対象	なられて	
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	✓	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		1
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		1
đ	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		1
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11e	√	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	✓	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		1
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		✓
14 a	Did the organization maintain an office, employees, or agents outside of the United States? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,	14a		1
D	fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		1
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		1
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		1
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	1	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	1	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		1
20 a		20a		✓
ь	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	1	1

Part	Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization	\vdash	Yes	No
21	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	1	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		√
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	✓	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		✓
b c	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	24d 25a		√
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		1
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		1
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		✓
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):	的 [1]		
a b	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a 28b		1
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		1
29 30	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		1
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		1
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		1
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		1
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		1
35a b	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a 35b		1
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		1
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		1
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	1	

Form **990** (2011)

orm 99	0 (20†1)				Page 5
Paṛt	V Statements Regarding Other IRS Filings and Tax Compliance				
	Check if Schedule O contains a response to any question in this Part V	<u></u>			
				Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a 58		1	
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b 0		100	
С	Did the organization comply with backup withholding rules for reportable payments	to vendors and	35.5	EEE.	
_	reportable gaming (gambling) winnings to prize winners?		1c	√	175-412
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax				
	Statements, filed for the calendar year ending with or within the year covered by this return	2a 132	*22 KT	SEE.	ars . s
b	If at least one is reported on line 2a, did the organization file all required federal employment		2b	▼	1 244 75 4
2-	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see inst			in E lade	
3a _	Did the organization have unrelated business gross income of \$1,000 or more during the year		3a		-
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O		_3b_	-	
4a	At any time during the calendar year, did the organization have an interest in, or a signature cover, a financial account in a foreign country (such as a bank account, securities account, or		J]	ļ
	account)?		4a		1
b	If "Yes," enter the name of the foreign country: ▶		10,183	200	9 75-773
-	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Finance	ial Accounts.	是說		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax		5a	, EVEL	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelte		5b		1
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,0	00, and did the			_
	organization solicit any contributions that were not tax deductible?		6a		1
b	If "Yes," did the organization include with every solicitation an express statement that such	contributions or			_
	gifts were not tax deductible?		6b		
7	Organizations that may receive deductible contributions under section 170(c).				製造
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and	partly for goods	認致		(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)
	and services provided to the payor?		7a		✓
Ь	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property f	or which it was	[_	ł	,
_	required to file Form 8282?		7c	200 7-03	1000 Cad
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	1200		E E
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal base		7e 7f	-	V
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit the organization received a contribution of qualified intellectual property, did the organization file Form		7g	-	
g h	If the organization received a contribution of qualified intellectual property, did the organization file organization file.		7 9		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)		VEGE	77274	78° (54
•	organizations. Did the supporting organization, or a donor advised fund maintained by				2.3
	organization, have excess business holdings at any time during the year?	· · · · ·	8	Parties is	The other
9	Sponsoring organizations maintaining donor advised funds.				K. 2
а	Did the organization make any taxable distributions under section 4966?		9a		اوی در درد
b	Did the organization make a distribution to a donor, donor advisor, or related person?		9b		
10	Section 501(c)(7) organizations. Enter:		海 灣		
а	Initiation fees and capital contributions included on Part VIII, line 12	10a		學的	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities .	10b			
11	Section 501(c)(12) organizations. Enter:		1		
a	Gross income from members or shareholders	11a	熟	1200	
b	Gross income from other sources (Do not net amounts due or paid to other sources			1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	
	against amounts due or received from them.)	116	ام من قدمان الم من قدمان		Apr49'4
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu		12a	1,50,7	(f. 163.3
b 12	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	45.5 · · ·		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		13a	r 5-	, <u>-0744.8</u>
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedul	 eO	138	23.50	ur 17-14
ь	Enter the amount of reserves the organization is required to maintain by the states in which	.			
~	the organization is licensed to issue qualified health plans	13b	40.4	4,	
С	Enter the amount of reserves on hand	13c			1.00
14a	Did the organization receive any payments for indoor tanning services during the tax year? .		14a	1	1
	If "Ves " has it filed a Form 720 to report these payments? If "No " provide an explanation in S	Schedule O	14b	\vdash	

Part	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. S. Check if Schedule O contains a response to any question in this Part VI	ee ins	tructi	ions.
Section	on A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		35	THE STATE OF
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
ь 2	Enter the number of voting members included in line 1a, above, who are independent . Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		1
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		1
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	√	
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		✓
6	Did the organization have members or stockholders?	6		1
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		1
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		1
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	阿勒 原城市	阿克	建筑
a	The governing body?	8a	✓	
Ъ	Each committee with authority to act on behalf of the governing body?	8b	✓	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		1
Section	on B. Policies (This Section B requests information about policies not required by the Internal Reven	ue Co	ode.) Yes	No
10-	Did the argonization have local charters broughes as efficience?	10a	162	√
10a b	Did the organization have local chapters, branches, or affiliates?	10a		-
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	1	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			S. 458
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a		-67. 5150.1
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	✓	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	1	
13	Did the organization have a written whistleblower policy?	13	✓	
14	Did the organization have a written document retention and destruction policy?	14	1	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	1	
b	Other officers or key employees of the organization	15b	✓_	
16a	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a	L. T. 7"	√
ъ	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
Soca!	organization's exempt status with respect to such arrangements?	16b		L
17	on C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ see attached schedule 0	-		
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section available for public inspection. Indicate how you made these available. Check all that apply.	501(c)(3)s	only)
19	Own website Another's website Upon request Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict or and financial statements available to the public during the tax year.			oolicy,
20	State the name, physical address, and telephone number of the person who possesses the books and records organization: ► Victor Barnes c/o AIDS United, 1424 K St. NW - Suite 200, Washington, DC 20005, (202) 408-4848	of the	•	

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

Officer this box is related the diganization no	1				C)					
(A)	(B)			Pos				(D)	(E)	(F)
Name and Title	Average					than one that the state of the		Reportable	Reportable	Estimated
	hours per week		officer and a director/trustee)					compensation from	compensation from related	amount of other
	(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) Mark Ishaug										
President & CEO - Incoming	40			1	i			192,468.	0.	21,186.
(2) Kandy Ferree										
President & CEO - Outgoing	40			✓			<u> </u>	131,854.	0.	10,593.
(3) Victor Barnes										
Senior Vice President of External Affairs	40			✓				164,955.	0.	21,451.
(4) Vignetta Charles										
Senior Vice President of Programs & Evaluation	40			\			L	124,742.	0.	22,313.
(5) Bryan Wilt										
Chief Fiscal Officer	40			✓	<u> </u>	<u> </u>	<u>L</u>	104,121.	0.	10,469.
(6) Ronald Johnson										
Vice President of Policy & Advocacy	40				L	✓	Ь.	123,428.	0.	20,355.
(7) Matthew Kessler										
Vice President of Operations	40					✓		100,905.	0.	13,892.
(8) Susan Klooz									}	
Chair	2	✓		✓	<u> </u>	<u> </u>	<u> </u>	0.	0.	0.
(9) Denise M. Clark		1								
Chair Emeritus	2	✓		✓			<u> </u>	0	0.	0.
(10) Celia Maxwell						1	1			
Vice Chair	2	1		✓	_	ļ	_	0.	0.	0.
(11) Rick Gomez	_								ļ	
Treasurer	2	<u> </u>	<u>_</u>	✓	_	<u> </u>	1	0	0.	0.
(12) Christopher A. Barker			Ì		Ï					
Secretary	2	/	L	✓	<u> </u>		L	0.	0.	0.
(13) Paurvi Bhatt	_					ļ	İ			
Trustee	2	✓	<u> </u>	<u> </u>	<u> </u>	ļ	\perp	0.	0.	0.
(14) Douglas Brooks	4									
Trustee	2	✓	<u> </u>			<u> </u>	Ь.	0.	0.	0.

Part	VII Section A. Officers, Directors, Trust	tees, Key E	mplo	yees	s, ar	nd H	lighe	st C	ompensated E	mployees (c	ontiņu	ied)	
					•	C)					ŀ		
	(A)	(B)	(40.5	not of		ition	e than o	ODE (D) (E)				(F)	
	Name and title	Average					ıs both		Reportable	Reportable		Estimated	
		hours per	office	er and	dad	irect	or/trus	tee)	compensation	compensation related	from	amount of	
		week (describe	익方	lns	Ş	₩.	g,∓	₽	from the	organizatio	ns	other compensation	
		hours for	Individual trustee or director	2	Officer	Key employee	P a	Former	organization	(W-2/1099-M		from the	
		related	당표	g		뮻	8 8		(W-2/1099-MISC)	ļ		organization	
		organizations in Schedule	ੇ ਫ਼ੁੱ	altr		ye	ă					and related organizations	
		0)	ê	Institutional trustee		•	Highest compensated employee					. 3	
				ð			n ted						
(15) D	onald W. Bohn												
Truste	·	2	1	ļ				ļ	0.		0.	0.	
3	aty Caldwell	_					}				_	_	
Truste	<u> </u>	2	/					<u> </u>	0.		0.	0.	
(17) So	cott Campbell							ŀ					
Truste		2	✓					ļ	0.		0.	0.	
(18) W	illiam H. Collier		_										
Truste		2	/		_		ļ	<u> </u>	0.		0.	0.	
	agnolia A. Contreras		١,					ł					
Truste	· · · · · · · · · · · · · · · · · · ·	2	-			-		<u> </u>	0.		0.	0.	
Truste	Il DeSimone	2	1					ĺ	0.		0.	0.	
	ny Flood		 •	\vdash		\vdash			J		"	<u> </u>	
Truste		2	1			l			О.		0.	0.	
	arjorie Hill		<u> </u>	_				<u> </u>					
Truste		2	1						0.	0.		0.	
(23) Da	avid Jensen							†				. =	
Truste		2	1						0.		0.	0.	
(24) Va	llerie Montgomery Rice							İ	1				
Truste		2	1						О.		0.	0.	
(25) M	ary Lou Moreno												
Truste		2	✓						О.		0.	0.	
1b	Sub-total			•			•	▶	942,473.		0.	120,259.	
С	Total from continuation sheets to Part	VII, Sectio	n A					>	0.		0.	0.	
ď	Total (add lines 1b and 1c)	-						>	942,473.		0.	120,259.	
2	Total number of individuals (including but					ed a	above	e) w	ho received mi	ore than \$10	0.000	of	
	reportable compensation from the organi										•		
												Yes No	
3	Did the organization list any former of							emp	oloyee, or high	est comper	satec	野型 京山東京	
	employee on line 1a? If "Yes," complete \$											3 🗸	
4	For any individual listed on line 1a, is the												
	organization and related organizations	greater that	an \$1	150,	000	? //	f "Ye	s, "	complete Sch	edule J for	such		
	individual				•		•					4 🗸	
5	Did any person listed on line 1a receive o		•						_	ation or indi	vidua		
	for services rendered to the organization?	? If "Yes," c	ompl	ete	Sch	nedu	ile J f	or s	such person	· · · ·	• •	5 1	
	on B. Independent Contractors										• • • •		
1	Complete this table for your five highest of	-											
	compensation from the organization. Rep	ort compe	nsatio	on to	or tr	ne c	aiend	ar y	ear ending wit	n or within ti	ne org	janization's tax	
	year.							1					
	(A) Name and business addi	ress							(B) Description of se	ervices		(C) Compensation	
lemal	's Orme, LLC, c/o Douglas Development Corp		NW ±	400				lea	se of office spa			165,240.	
	ngton, DC 200001			,,,,,						-		100,210.	
	do/Charles E. Smith, LP, PO Box 642773, Pitt	sburgh, PA	1526	4-27	73			lea	se of office spa	ce		103,914.	
2	Total number of independent contracto		_					th	ose listed abo	ove) who			
	received more than \$100,000 of compens	ation from	the o	rgar	nizat	tion	<u> </u>		2	f:	47	British Market	
												Form 990 (2011)	

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continuation sheet) Part VII Section A (B) (D) (F) Name and title Average hours Position (do not check more than Reportable Reportable Estimated amount of per week one box, unless person is both an compensation compensation from other compensation (describe officer and a director/trustee) from the related from the organizations (Worganization and hours for organization (W-Officer related 2/1099-MISC) 2/1099-MISC) related organizations Individual trustee or Institutional trustee Key employee Highest compensated employee organizations ın Schedule O) (26) Blanca Ortiz Ø Trustee (27) Glen Pietrandoni \square Trustee 2 0 0 (28) Kathy Watt \square Trustee (29) (30) (31) (32) (33) (34).. (35) (36) (37)(38) .(39) . . . (40)(41)(42) Sub-Total continuation sheet 0

		Statement of Reve			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
इइ	1a	Federated campaigns	s 1a	104,937.		是是是是		
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues .	1b	0.				
, <u>Ē</u>	С	Fundraising events .	1c	290,940.			第66章 等記記	
ar	d	Related organizations	i 1d	0.			本的基本的影響	
<u>=</u>	е	Government grants (con	tributions) 1e	3,124,095.				
2	f	All other contributions, gr	ifts, grants,					
۽		and similar amounts not inc	cluded above 1f	12,662,364.				
윙	g	Noncash contributions includ	ded in lines 1a-1f. \$	4,166.				
	h	Total. Add lines 1a-11	f . <u></u> .		16,182,336.	为体验 。由它被	4000元和15000000000000000000000000000000000	高级,不是不是
Program Service Revenue				Business Code			ALCOHOL:	
Ş	2a	Membership Dues		900099	266,578.	266,578.		
2	b	Fee for Service		900099	49,820.	49,820.		
	C							
	d							
	е							
5	f	All other program sen	vice revenue .					And year of the late of the late of
-		Total. Add lines 2a-2			316,398.	的是對於利潤的	ALL SALES AND AND AND AND AND AND AND AND AND AND	《清楚》的《清楚》
	3	Investment income	` •					
		and other similar amo		•	200,440.			200,440
	4	Income from investment	t of tax-exempt	bond proceeds				
	5	Royalties	· · · · · ·		1 1947 m. 4 16/6, we sent	Am I dimension with 680 to 1 to 100	निर्देश सेना इन्ह्या अधिकर का अराज धार्य	S. Del College (1975) in 1985 (1975)
		_	(i) Real	(ii) Personal		建设设施	的概念等特益	
- 1	6a	Gross rents	88,02	5.				
- 1	b	Less: rental expenses		_				
	C	Rental income or (loss)						00.00
	_d	Net rental income or ((IOSS)	▶	88,025.	AND AND AND AND AND AND AND AND AND AND	10-10-10-10-10-10-10-10-10-10-10-10-10-1	88,025
	7a	Gross amount from sales of						
l		assets other than inventory Less: cost or other basis	6,648,01	1.				
	b	and sales expenses .	6 595 79	.				
ŀ	_	·	6,585,784		學學學學		经被贷款等	The state of the s
		Gain or (loss)	62,22	<u>' </u>	62,227.	MENTAL GIR ADELER		62,227
	d	Net gain or (loss) .		· · · · · · · · · · · · · · · · · · ·	TO THE PROPERTY OF THE PARTY OF	THE CONTRACTOR	A THE RESERVE	CARL SALVANDO
enu.	8a	Gross income from fu	ındraisınd					
	Ju	events (not including \$	290,940.					
9		of contributions reporte			TO WATER OF			
-		See Part IV, line 18 .	· ·	a 29,773.				
Other Reve	b	Less: direct expenses		b 28,196.	"感染物源"			
7	c	Net income or (loss) f		<u> </u>	1,577.		S Allian and Allian and the second	1,577
	9a	Gross income from ga			您的学点多笔。	\$ 1-8-32 - A5-84	羅斯 地质强能	Section of the sectio
			-	a				数型型数据
	b	Less: direct expenses	s	b				
İ	C	Net income or (loss) f		ctivities >	0.			(
	10a	Gross sales of in	-		The same of the sa	Control of a State of State		WAR BOOK
		returns and allowance	es	a 1,072.	LA SERVICE AND	The state of the state of the	The state of the s	The state of the s
	b	Less: cost of goods s		b 710.		The second of the		[2] [2] [2] [2]
	С	Net income or (loss) f	from sales of in	ventory ►	362.			362
		Miscellaneous R	Revenue	Business Code	一、一部ではない 一、	The Car.	LEASE WELL	PERSONAL PROPERTY.
	11a	Other income		900099	14,673.			14,673
ļ	b							
	U							
	C							
		All other revenue .						
	С	All other revenue . Total. Add lines 11a- Total revenue. See II			14,673. 16,866,038.			367,304

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Check if Schedule O contains a respor	se to any question	in this Part IX		<u> </u>
	t include amounts reported on lines 6b, 7b, , and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21	8,943,514.	8,943,514.		
2	Grants and other assistance to individuals in the United States. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	804,152.	412,994.	253,633.	137,525.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	2,417,183.	2,066,251.	130,998.	219,934.
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	82,507.	68,692.	7,967.	5,848.
9	Other employee benefits	188,917.	168,875.	4,380.	15,662.
10	Payroll taxes	239,278.	196,139.	18,357.	24,782.
11	Fees for services (non-employees):				
а	Management				
b	Legal	24,428.		24,428.	
С	Accounting	14,938		14,938.	
d	Lobbying			•	
е	Professional fundraising services. See Part IV, line 17	20,605.	THE THE PARTY	也們們們就是別於	20,605.
f	Investment management fees				
g	Other				
12	Advertising and promotion	23,272.	251.		23,021.
13	Office expenses	180,413	104,564.	33,627.	42,222.
14	Information technology	111,160.	81,337.	6,196.	23,627.
15	Royalties				
16	Occupancy	259,414.	266.	256,957.	2,191.
17	Travel	786,124.	644,227.	74,585.	67,312.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings .	43,986.	40,220.	27.	3,739.
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization .	24,129.		24,129.	
23	Insurance	5,214.	1,965.	3,249.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)	"是一个,我们就是一个。"	是是是是	では、は、は、いいのでは、	The property of
а	Outside services	1,056,058.	843,435.	22,892.	189,731.
b	Other expenses	52,107.	37,204.	5,424.	9,479.
С	Allocated expenses	0.	773,896.	(881,787).	107,891.
đ	•••••				
е	All other expenses				· · · · · · · · · · · · · · · · · · ·
25	Total functional expenses. Add lines 1 through 24e	15,277,399.	14,383,830.	0.	893,569.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here following SOP 98-2 (ASC 958-720)				

Part X **Balance Sheet** (B) Beginning of year End of year Cash—non-interest-bearing 1 70,175. 2 2,579,621. 2 Savings and temporary cash investments 6,787,353. 7,296,754. 3 3 4 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) 6 7 Inventories for sale or use 8 Prepaid expenses and deferred charges . . . 32.544. 34.468. Q 10 mm Land, buildings, and equipment: cost or 10a other basis. Complete Part VI of Schedule D 10a 130,319. Less: accumulated depreciation 10b 115,418. 16,994. 14,901. 7,931,677. 11 5,987,697. 11 Investments—publicly traded securities 12 12 Investments—other securities. See Part IV, line 11. 13 13 Investments—program-related. See Part IV, line 11 . . . 14 14 27,283. 15 75,644. 15 Other assets. See Part IV, line 11 14,866,026. 16 15,989,085. 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 230,234. 301,960. 17 17 Accounts payable and accrued expenses 2,467,500. 18 3,572,718. 18 1,500. 19 19 20 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D. Pavables to current and former officers, directors, trustees, key Liabilities employees, highest compensated employees, and disqualified persons. 22 23 23 Secured mortgages and notes payable to unrelated third parties . . . 24 Unsecured notes and loans payable to unrelated third parties . . . Other liabilities (including federal income tax, payables to related third 25 parties, and other liabilities not included on lines 17-24). Complete Part X 12,960. 24,803. 2.710.694. 26 3.900.981. 26 Total liabilities. Add lines 17 through 25 . . . Organizations that follow SFAS 117, check here ▶ ✓ and complete 想認識習 Net Assets or Fund Balances lines 27 through 29, and lines 33 and 34. 763,612. 27 27 777,474. 10,032,468. 28 9,951,378. 28 1.359.252. 1,359,252. Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. 30 31 31 Paid-in or capital surplus, or land, building, or equipment fund . . . Retained earnings, endowment, accumulated income, or other funds . 32 32 12,088,104. 33 12,155,332. 33 14,866,026. 15,989,085. 34 Total liabilities and net assets/fund balances

4000

Form 99	90 (2011)			Pa	ge 12
Part	XI Reconciliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI		<u></u>	<u>.::</u>	<u> </u>
1	Total revenue (must equal Part VIII, column (A), line 12)	1		16,866	5,038.
2	Total expenses (must equal Part IX, column (A), line 25) [2		15,277	,399.
3	Revenue less expenses. Subtract line 2 from line 1	3		1,588	3,639.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		12,155	<u>,332.</u>
5	Other changes in net assets or fund balances (explain in Schedule O) [5		(1,655	,867)
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33,				
	column (B))	6		12,088	3,104.
Part	XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII		<u> </u>		
				Yes	No
1	Accounting method used to prepare the Form 990: Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," expended to be schedule O.	lain in			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? .		2a	man as a	1
b	Were the organization's financial statements audited by an independent accountant?		2b	✓	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for ov of the audit, review, or compilation of its financial statements and selection of an independent account	_	2c	1	
	If the organization changed either its oversight process or selection process during the tax year, exp Schedule O.	olain in		200 St. 200 St	17 THE
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the yearssued on a separate basis, consolidated basis, or both:	r were	120 mg		
	☑ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		WHITE THE		
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set f the Single Audit Act and OMB Circular A-133?	orth in	3a	√	-1-1-42 ce
ь	If "Yes," did the organization undergo the required audit or audits? If the organization did not under	go the		•	
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	_	3b	1	
			Forn	n 990	(2011)

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047
2011

Open to Public Inspection

Name of the organization Employer identification number 52-1706646 **AIDS United** Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) ☐ An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions-subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. c Type III-Functionally integrated a 🗌 Type I **b** Type II e 🗌 By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type II, or Type III supporting Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and Yes No 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? . 11g(iii) Provide the following information about the supported organization(s). (iv) is the organization (i) Name of supported (ii) EIN (iii) Type of organization (v) Did you notify (vi) Is the (vii) Amount of (described on lines 1-9 in col (i) listed in your the organization in organization in col support organization (i) organized in the governing document? col (i) of your above or IRC section support? (see instructions)) Yes No Yes No Yes No (A) (B) (C) (D) (E)

Total

Page 2 Schedule A (Form 990 or 990-EZ) 2011 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support (d) 2010 (f) Total Calendar year (or fiscal year beginning in) ▶ (a) 2007 **(b)** 2008 (c) 2009 (e) 2011 Gifts. grants, contributions, membership fees received. (Do not include any "unusual grants.") . . . 10,104,655. 8,712,983. 12,068,170. 13,795,513. 16,182,336. 60,863,657. levied for the revenues organization's benefit and either paid to or expended on its behalf . . . The value of services or facilities furnished by a governmental unit to the organization without charge 10,104,655. 12,068,170. 13.795.513. 16,182,336. 60,863,657. 8,712,983. Total. Add lines 1 through 3. . . 5 The portion of total contributions by each person (other than unit publicly governmental or supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 26,733,950. Public support. Subtract line 5 from line 4. 34,129,707. Section B. Total Support (e) 2011 (f) Total Calendar year (or fiscal year beginning in) ▶ (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 Amounts from line 4 12,068,170. 13,795,513. 16,182,336. 60,863,657. 10,104,655. 8,712,983. Gross income from interest, dividends. payments received on securities loans, rents, royalties and income from similar sources 405,876. 288,465. 240,710. 307,259. 271,466. 1,513,776. Net income from unrelated business activities, whether or not the business is regularly carried on 0. 0. 0 0. 0. 0. 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) 0. O 18.529. Total support. Add lines 7 through 10 11 62,395,962. 316,398. 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 13 Section C. Computation of Public Support Percentage 54.70 % Public support percentage for 2011 (line 6, column (f) divided by line 11, column (f)) 14 15 Public support percentage from 2010 Schedule A, Part II, line 14 16a 331/3% support test - 2011. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this \square 331/3% support test-2010. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	if the organization rans to quality	ander the te	oto notou bor	ow, picado di	ompioto i ait	,	
	on A. Public Support	,	,		T	·····	
	dar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees						
_	received. (Do not include any "unusual grants.")					<u> </u>	
2	Gross receipts from admissions, merchandise sold or services performed, or facilities		İ				
	furnished in any activity that is related to the						
	organization's tax-exempt purpose				_		
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513		<u> </u>				
4	Tax revenues levied for the]		
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge		<u> </u>		_		
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .			<u> </u>			
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000		1				
	or 1% of the amount on line 13 for the year		1		ļ	 	
_	Add lines 7a and 7b	North Maries in the Maries (1)	OT THE CHAPTER A RES	ari incremo dere dir. m	To a like to i when their	S.F. are presented that there is A. Sell.	
8	Public support (Subtract line 7c from				上。第五次在		
	line 6.)	"是我们的是这种	。 	医北坡克尔兰马拉克	The second second	建筑了流水水	
	on B. Total Support	() 0007	# N 0000	() 2000	/ N 0040	1 () 0044	
	dar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6		 			 	
10a	Gross income from interest, dividends, payments received on securities loans, rents,					-	
	royalties and income from similar sources .						
L	Unrelated business taxable income (less		 		 	· · · · · · · · · · · · · · · · · · ·	
Ь	section 511 taxes) from businesses		1				
	acquired after June 30, 1975		Ì				
_	Add lines 10a and 10b					 	
11	Net income from unrelated business		 		 		
• •	activities not included in line 10b, whether					[]	
	or not the business is regularly carried on						
12	Other income. Do not include gain or			 			
	loss from the sale of capital assets						
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,					 	· · · · · ·
	and 12.)						
14	First five years. If the Form 990 is for the	ne organizatio	n's first, secon	d, third, fourth	n, or fifth tax y	ear as a section	n 501(c)(3)
	organization, check this box and stop he	-					
Secti	on C. Computation of Public Suppor					· · · · · · · · · · · · · · · · · · ·	<u> </u>
15	Public support percentage for 2011 (line			3, column (f))		15	%
16	Public support percentage from 2010 Sci	hedule A, Part	III, line 15 .	<u> </u>	<u> </u>	16	%
Secti	on D. Computation of Investment In	come Perce	entage				
17	Investment income percentage for 2011 (line 10c, colui	nn (f) divided b	y line 13, colu	mn (f))		%
18	Investment income percentage from 2010						%
19a	331/3% support tests—2011. If the organ						
	17 is not more than 331/3%, check this box						
b	331/3% support tests - 2010. If the organiz						
	line 18 is not more than 331/3%, check this						
20	Private foundation. If the organization di	d not check a	box on line 14	. 19a. or 19b.	check this box	and see instruc	ctions > 🗀

_	4
Page	4

Schedule A (Form 990 or 990-EZ) 2011

	1 ago :
Part IV	Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).
Part II, Line	10 - Other Income Total - miscellaneous related or exempt function income = \$18,529.
2010 - Misc	ellaneous related or exempt function income = \$3,856.
2011 - Misc	ellaneous related or exempt function income = \$14,673.
•••••	

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

. . .

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

▶ See separate instructions.

If the organization answered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- · Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

	of organization			Employer ide	entification number
	United				52-1706646
		he organization is exempt un			organization.
1		f the organization's direct and indir		aign activities in Part IV.	¢ 10.550
2	•			· · · · · · · ·	\$ 18,562.
3	volunteer nours				0
ari	I-B Complete if t	he organization is exempt un	der section 501(c)(3).	····
1	Enter the amount of an	y excise tax incurred by the organiz	zation under section	n 4955 ▶	\$ 0.
2	Enter the amount of an	y excise tax incurred by organization	on managers under	r section 4955 >	\$ 0.
3	If the organization incui	red a section 4955 tax, did it file Fe	orm 4720 for this y	ear?	Yes No
4a	Was a correction made	?			🗌 Yes 🗌 No
b					
art	I-C Complete if t	he organization is exempt un	der section 501(c), except section 50	1(c)(3).
1		ctly expended by the filing organ			
					Б
2		e filing organization's funds contr			
_		ctivities			\$
3		expenditures. Add lines 1 and			^
					P
4		on file Form 1120-POL for this year			
5		esses and employer identification numents. For each organization listed			
		contributions received that were pr			
	as a separate segregate	ed fund or a political action commit	tee (PAC). If addition	onal space is needed, pro	vide information in Part IV.
				1	
	(a) Name				(a) Amount of political
		(b) Address	(c) EIN	(d) Amount paid from filing organization's	(e) Amount of political contributions received and
		(b) Address	(c) EIN	filing organization's funds. If none, enter -0-	contributions received and promptly and directly
		(b) Address	(c) EIN	filing organization's	contributions received and
		(b) Address	(c) EIN	filing organization's	contributions received and promptly and directly delivered to a separate
1)		(b) Address	(c) EIN	filing organization's	contributions received and promptly and directly delivered to a separate political organization. If
(1)		(b) Address	(c) EIN	filing organization's	contributions received and promptly and directly delivered to a separate political organization. If
		(b) Address	(c) EIN	filing organization's	contributions received and promptly and directly delivered to a separate political organization. If
2)		(b) Address	(c) EIN	filing organization's	contributions received and promptly and directly delivered to a separate political organization. If
2)		(b) Address	(c) EIN	filing organization's	contributions received and promptly and directly delivered to a separate political organization. If
2)		(b) Address	(c) EIN	filing organization's	contributions received and promptly and directly delivered to a separate political organization. If
2) 3) 4)		(b) Address	(c) EIN	filing organization's	contributions received and promptly and directly delivered to a separate political organization. If
(1) (2) (3) (4) (5)		(b) Address	(c) EIN	filing organization's	contributions received and promptly and directly delivered to a separate political organization. If

Pa	rt II-A Complete if the organizati section 501(h)).	on is exempt u	nder section 50	01(c)(3) and file	d Form 5768 (ele	ection under
A	Check ► ☐ if the filing organization be name, address, EIN, exp	elongs to an affenses, and shar	filiated group (ar	nd list in Part IV o bying expenditur	each affiliated groes).	oup member's
В	Check ▶ ☐ if the filing organization of	hecked box A a	and "limited conf	rol" provisions a	ıpply.	
		bying Expenditu			(a) Filing	(b) Affiliated
	(The term "expenditures"	means amounts	paid or incurred.)	organization's totals	group totals
1	a Total lobbying expenditures to influence	ce public opinion	(grass roots lobby	ring)		
	b Total lobbying expenditures to influence	ce a legislative bo	dy (direct lobbying	g)		
	c Total lobbying expenditures (add lines					
	d Other exempt purpose expenditures .					
	e Total exempt purpose expenditures (a			-		
	f Lobbying nontaxable amount. Enter columns.					
	If the amount on line 1e, column (a) or (b)	is: The lobbying	nontaxable amoun	t is:		ENGLISHEE .
	Not over \$500,000		ount on line 1e.		以下,	
	Over \$500,000 but not over \$1,000,000		15% of the excess	over \$500,000.		
	Over \$1,000,000 but not over \$1,500,000		10% of the excess			
	Over \$1,500,000 but not over \$17,000,000		5% of the excess o			
	Over \$17,000,000	\$1,000,000.				
	g Grassroots nontaxable amount (enter	25% of line 1f)				
	h Subtract line 1g from line 1a. If zero or					
	i Subtract line 1f from line 1c. If zero or					
	j If there is an amount other than zer reporting section 4911 tax for this yea	o on either line		I the organization		Yes No
	(Some organizations that n	nade a section 5 See the instruc	ctions for lines 2a	not have to com through 2f on pa	plete all of the five	e
	Lobbyi	ng Expenditures	During 4-Year A	veraging Period	,	
	Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) Total
2	a Lobbying nontaxable amount					
	b Lobbying ceiling amount (150% of line 2a, column (e))			建筑建筑		
	c Total lobbying expenditures					
	d Grassroots nontaxable amount					
	e Grassroots ceiling amount (150% of line 2d, column (e))					
	f Grassroots lobbying expenditures					

Part	II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT (election under section 501(h)).	filed	Form	n 5768
For ea	ach "Y	es" response to lines 1a through 1i below, provide in Part IV a detailed description	(a)	(b)
		ng activity.	Yes	No	Amount
1	legisla	the year, did the filing organization attempt to influence foreign, national, state or local tion, including any attempt to influence public opinion on a legislative matter or ndum, through the use of:			
а	Volunt	eers?		1	
b	Paid s	taff or management (include compensation in expenses reported on lines 1c through 1i)?	1		
С		advertisements?		1	
d		gs to members, legislators, or the public?	<u> </u>	1	
e		ations, or published or broadcast statements?	<u> </u>	1	
f		to other organizations for lobbying purposes?		-	10.553
g		contact with legislators, their staffs, government officials, or a legislative body?	✓	1	18,562.
h ;		, demonstrations, seminars, conventions, speeches, lectures, or any similar means? activities?	 -	1	
 		activities?		N. 25/3%	18,562.
) 2a		e activities in line 1 cause the organization to be not described in section 501(c)(3)?		127.5	
b		," enter the amount of any tax incurred under section 4912	6 To 14	1. 350	PHILIPPINA CORRECTED
c		," enter the amount of any tax incurred by organization managers under section 4912		A 1350	
ď		ling organization incurred a section 4912 tax, did it file Form 4720 for this year?	China Marie	1.8600	
Part		Complete if the organization is exempt under section 501(c)(4), section 501(c 501(c)(6).)(5),	or se	ction
					Yes No
1	Were	substantially all (90% or more) dues received nondeductible by members?			1
2	Did th	e organization make only in-house lobbying expenditures of \$2,000 or less?			2
3	Did th	e organization agree to carry over lobbying and political expenditures from the prior year? .			3
Part	III-B	Complete if the organization is exempt under section 501(c)(4), section 501(c 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" Ol answered "Yes."			
1		assessments and similar amounts from members		1	
2		n 162(e) nondeductible lobbying and political expenditures (do not include amounts al expenses for which the section 527(f) tax was paid).	of	10 mm	
а	Currer	t year		2a	
b	Carry	ver from last year		2b	
С	Total			2c	
3		gate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues.		3	
4	exces	ces were sent and the amount on line 2c exceeds the amount on line 3, what portion of does the organization agree to carryover to the reasonable estimate of nondeductible lobb			
_		olitical expenditure next year?	•	4	
5		e amount of lobbying and political expenditures (see instructions)	 .	5	
Part		Supplemental Information	Dort I	1 4	ad Dort II D. Can
		part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; lete this part for any additional information.	Parti	I-A; a	no Part II-b, line
	-	taff had direct contact with staff of Members of the U.S Congress to both educate about, and adve	ocate	anain	st restoration
		an riad direct contact with sain of incliners of the one congress to both caucate about and day		<u></u>	
of the	ban on	the use of federal funds for syringe exchange programs and to educate about, and advocate in su	ipport	of inc	creased federal
аррго	priation	s for domestic HIV programs, Medicaid and Medicare, and the Patient Protection and Affordable C	are A	ct. Al	DS United staff
also h	ad direc	t contact with Congressional staff to discuss legislation addressing the federal deficit, increasing	the f	edera	debt ceiling, and
poten	tial legis	lation to reauthorize the Ryan White Program. AIDS United staff met with administration officials	to dis	cuss	issues related
to fed	eral imp	lementation of health care reform, implementation of the Ryan White Program, and the FY 2012 at	nd FY	2013 1	federal budgets.

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No 1545-0047

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization ▶ Attach to Form 990. ▶ See separate instructions. Employer identification number

52-1706646 AIDS United Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990, Part IV, line 6. (b) Funds and other accounts Total number at end of year 1 0. 0. Aggregate contributions to (during year) . 2 75,000 n. 3 Aggregate grants from (during year) . . 1,413,509. 4 Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? √ Yes □ No 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose ✓ Yes □ No Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Preservation of a certified historic structure ☐ Protection of natural habitat ☐ Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year a Total number of conservation easements . . . 2a 2b **b** Total acreage restricted by conservation easements 2c c Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ 4 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: Revenues included in Form 990, Part VIII, line 1 Assets included in Form 990, Part X

Part	III Organizations Maintaining	Collections of	Art, Historical	reasures, or O	ther Similar As	sets (continued)
3	Using the organization's acquisition, collection items (check all that apply):		her records, chec	k any of the follo	wing that are a si	gnificant use of its
а	☐ Public exhibition		d 🗌 Loan	or exchange prog	grams	
b	☐ Scholarly research		e 🗌 Othe	r		
С	☐ Preservation for future generations					
4	Provide a description of the organiza	tion's collections a	and explain how t	hey further the or	ganization's exem	npt purpose in Part
	XIV.					
5	During the year, did the organization					
	assets to be sold to raise funds rather					☐ Yes ☐ No
Part	V Escrow and Custodial Arra	_		janization answe	ered "Yes" to Fo	rm 990, Part IV,
	line 9, or reported an amour					
1a	Is the organization an agent, trustee included on Form 990, Part X?					
						∐ Yes ∐ No
b	If "Yes," explain the arrangement in P	art AIV and compl	ete the following t	able:	Ar	nount
С	Beginning balance			10		
d	Additions during the year			· · · · · · · · · · · · · · · · · · ·		
e	Distributions during the year					
f	Ending balance					
2a	Did the organization include an amount					☐ Yes ☐ No
	If "Yes," explain the arrangement in P					
Pari		ete if the organiz	ation answered	"Yes" to Form 9	990, Part IV, line	10.
		(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	
1a	Beginning of year balance	1,541,157.	1,304,474.	991,855.	1,329,208	
b	Contributions	0.	0.	0.	10,300	經過經過經濟學
C	Net investment earnings, gains, and				[
	losses	(36,298)	236,683.	312,619.	(347,653)	100 St. 100 St. 100 St. 100 St. 100 St. 100 St. 100 St. 100 St. 100 St. 100 St. 100 St. 100 St. 100 St. 100 St
d	Grants or scholarships	(75,525)	0.	0.	0	1200
e	Other expenditures for facilities and		_	_	_	
_	programs	0.	0.	0.	0	1 220 CE UNI DIRECTO SECTION IN
f	Administrative expenses	(6,180)	0.			C. C. C. C. C. C. C. C. C. C. C. C. C. C
g	End of year balance	1,423,154.	1,541,157.			- Free Land Control of the Control o
2 a	Provide the estimated percentage of t Board designated or quasi-endowner	-	8 %	, column (a)) neid	as.	
b	-	.32 %	9 70			
C	Temporarily restricted endowment ▶					
	The percentages in lines 2a, 2b, and 2		00%.			
За	Are there endowment funds not in the			at are held and ac	dministered for the	е
	organization by:	·	_			Yes No
	(i) unrelated organizations					3a(i) ✓
	(ii) related organizations					3a(ii) ✓
b	If "Yes" to 3a(ii), are the related organ					3b
_4	Describe in Part XIV the intended use					
Part						
	Description of property	(a) Cost or of (investm	1	ther) d	Accumulated lepreciation	(d) Book value
1a	Land			42 CH	经济的证明	
b	Buildings					
С	Leasehold improvements					0.
d	Equipment	·	130,319.		115,418	14,901.
<u>e</u>	Other	• 1	00 0 1 1 1	(0) (- 30(1)		
Total.	Add lines 1a through 1e. (Column (d) n	nust equal Form 9	90, Part X, columi	1 (B), line 10(c).)	<u>. , , . ▶ </u>	14,901.

Part VII In	vestments-Other Securities.	See Form 990, Part X,	line 12.	
(a) Des	conption of security or category including name of security)	(b) Book value	(c) Method of va Cost or end-of-year r	
(1) Financial der	ivatives			
(2) Closely-held	equity interests			
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)	·			
(F)				
(G)				
(H) (l)				
	est agual Form 000, Part V col (R) line 12)		PARTIME PROPERTY	THE THE TANK OF THE PARTY OF TH
	st equal Form 990, Part X, col. (B) line 12.) ▶ vestments — Program Related	See Form 990 Part Y		- 1 3 1 1 4 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
	escription of investment type	(b) Book value	(c) Method of va	aluation:
	escription of investment type	(b) Dook value	Cost or end-of-year	
(1)				
(2)				
(3)				
(4)				·
(5)				
(6)				
<u>(7)</u> <u>(8)</u>				
_(9)				
(10)				
	st equal Form 990, Part X, col (B) line 13.)	·		原型在代表的原型的
Part IX O	ther Assets. See Form 990, Par	t X, line 15.		
	(a)	Description		(b) Book value
_(1)				
(5)		·		
(3)				· · · · · · · · · · · · · · · · · · ·
(4)				
(5)				
(6)				
(7)				
(8)				
(10)				
	(b) must equal Form 990, Part X, co	I. (B) line 15.)		
	ther Liabilities. See Form 990,			
	(a) Description of liability	(b) Book value		
(1) Federal inco			· · · · · · · · · · · · · · · · · · ·	
(2) Flexible Spe		8,676.		
(3) Payroll Tax		125.		
(4) Subtenant D	Peposit	16,002.	To the second of	
(5)				
(6)				
(7)				
(8)				
(9) (10)				
(11)			中国的政策与共和党的	
	ist equal Form 990, Part X, col. (B) line 25) ▶	24,803.		· 1000 1000 1000 1000 1000 1000 1000 10

Part X, Line 2 - FIN 48 Footnote; AIDS United has determined that it does not currently have any tax positions that it considers to be

uncertain. If this position changes, AIDS United will assess the impact of any such matters on its financial position and results of operations.

Part XI, Line 8 Other - \$1,569,733 includes (1) \$5,639 loss on disposition of assets; (2) and \$1,564,094 loss due to cancellation of grants.

Part XII, Line 2d Other - \$28,906 includes (1) \$710 direct expenses for cost of goods sold listed on 990 Part VIII, Line 10b; and (2) \$28,196

fundraising direct expenses Part VIII, Line 8b.

Schedule D (For	π 990) 2011 P	age 🕽
	Supplemental Information (continued)	
Part XIII, Line	2d Other - \$1,684,773 Includes (1) \$1,564,094 loss due to cancellation of grants; (2) \$5,639 loss on disposition of assets;	
(3) \$86,134 ur	nrealized net loss on endowment fund activity in 2011; (4) \$710 direct expenses for cost of goods sold; and (5) \$28,196	
fundraising d	irect expenses.	. .

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding
Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ. See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

AIDS I							706646
Part	Form 990-EZ filers are	not required to	complete	this part.			ne 17.
1	Indicate whether the organization	on raised funds					
а	Mail solicitations				ion of non-govern	=	
b	✓ Internet and email solicitation	ons			ion of government	-	
С	Phone solicitations		g√	Special 1	fundraising events	:	
d	In-person solicitations						
2a	Did the organization have a wr						
b	or key employees listed in Forn If "Yes," list the ten highest par compensated at least \$5,000 b	d individuals or	entities (fun				✓ Yes □ No e fundraiser is to be
	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	draiser have or control of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
			Yes	No			
	cal Independent Charities of nerica	CFC*		1	94,525.	20,605.	73,920.
	tate combined federal campaign gistrations/processing						
3							
4							
5							
6				_			
7							
8							
9							
10							
Total				>	94,525.	20,605.	73,920.
3 AL, A	List all states in which the org registration or licensing. Z, CA, CO, CT, DC, FL, GA, IL, KS,						d it is exempt from
						·····	

Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported in than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events gross receipts greater than \$5,000.							
			(a) Event #1 Team 2 End AIDS (event type)	(b) Event #2	(c) Other events	(d) Total events (add col (a) through col (c))	
Revenue	1 2	Gross receipts	320,713.			320,713.	
	3	contributions	290,940.			290,940.	
	4	Cash prizes	29,773.			29,773.	
	5	Noncash prizes					
Direct Expenses	6	Rent/facility costs					
t O	7	Food and beverages					
Direc	8	Entertainment					
	9	Other direct expenses .	28,196.	·	1	28,196.	
Pa	10 11 rt III	Net income summary. Comb Gaming. Complete if the than \$15,000 on Form 9	oine line 3, column (d), a e organization answer	nd line 10	<u> </u>	(28,196.) 1,577. reported more	
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col. (c))	
<u>~</u> _	۱.					Į.	
	1	Gross revenue					
nses	2	Gross revenue					
Expenses							
Direct Expenses	2	Cash prizes					
	2	Cash prizes	□ Yes %	☐ Yes %	☐ Yes %		
	2 3 4	Cash prizes Noncash prizes Rent/facility costs	☐ Yes%	□ Yes %	☐ Yes % ☐ No		
	2 3 4 5	Cash prizes Noncash prizes Rent/facility costs Other direct expenses .	□ No	□ No	=	()	
	2 3 4 5	Cash prizes Noncash prizes Rent/facility costs Other direct expenses . Volunteer labor	No No dd Imes 2 through 5 in co	No No Olumn (d)	□ No	()	
	2 3 4 5 6 7 8	Cash prizes	No dd lines 2 through 5 in control y. Combine line 1, columns ganization operates gar	No olumn (d) nn d, and line 7 ning activities: in each of these states	No No	()	

Schean	ie G (Form 990 or 990-E2) 2011	Pi	age 🔾
11	Does the organization operate gaming activities with nonmembers?	☐ Yes ☐	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?	☐ Yes ☐	No
13	Indicate the percentage of gaming activity operated in:	00 _	
а	The organization's facility		%
b 14	An outside facility		%
14	records:		
	Name ►		.
	Address ►		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	☐ Yes ☐	No
	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$		
С	If "Yes," enter name and address of the third party:		
	Name ▶		
	Address►		-
16	Gaming manager information:		
	Name ►	·	
	Gaming manager compensation ▶ \$		
	Description of services provided ▶	·	
	☐ Director/officer ☐ Employee ☐ Independent contractor		
17 a	Mandatory distributions: Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	☐ Yes ☐	No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶\$		
Part	Supplemental Information. Complete this part to provide the explanations required by Part I, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also co part to provide any additional information (see instructions).	line 2b, mplete this	
 -			

SCHEDULE (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

Open to Public Inspection

OMB No. 1545-0047

▶ Attach to Form 990.

Schedule I (Form 990) (2011) **%**□ (h) Purpose of grant Employer Identification number or assistance 8 to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. 52-1706646 ✓ Yes Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes' Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and (g) Description of non-cash assistance (e) Amount of non- (f) Method of valuation cash assistance (book, FMV, appraisal, other) Cat. No. 50055P Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Enter total number of section 501(c)(3) and government organizations listed in the line 1 table (d) Amount of cash grant Enter total number of other organizations listed in the line 1 table Part II can be duplicated if additional space is needed (c) IRC section if applicable the selection criteria used to award the grants or assistance? For Paperwork Reduction Act Notice, see the Instructions for Form 990. Part | General Information on Grants and Assistance (p) EIN 1 (a) Name and address of organization (1) SEE ATTACHED SUBSTITUTE or government SCHEDULE **AIDS United** Part 2 9 2 9 € 3 9 <u>@</u> ව

Schedule I (Fo	Schedule I (Form 990) (2011)					Page 2
Part III	Grants and Other Assistance to Individuals Part III can be duplicated if additional space is		nited States. Com	plete if the organiz	in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line needed.	22.
	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
-						
7						
ဗ						
4						
5						
9		***				
,						
Part IV	Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.	this part to pro	vide the informatio	n required in Part I,	line 2, and any other add	litional information.
AU ensure	AU ensures the proper use of all grant funds awarded to other organizations. Monitoring procedures include the following, at a minimum: 1) Requiring a narrative application and budget	other organizations	. Monitoring procedu	res include the followi	ng, at a minimum: 1) Requirin	g a narrative application and budget
from each	from each grantee detailing the proposed use of grant funds, which		is the basis for grant	wards; 2) Issuing a de	serves as the basis for grant awards; 2) Issuing a detailed grant award contract letter outlining the terms and	tter outlining the terms and
conditions	conditions of every grant, which are signed and returned prior to grant awards; and 3) requiring narrative progress and financial reports from grantees at least annually, but often	prior to grant awar	ds; and 3) requiring n	arrative progress and	inancial reports from grantee	s at least annually, but often
semi-ann	semi-annually. These reports are reviewed prior to making addition	ng additional payme	ents to grantees. Add	itionally, most grants i	nvolve considerable interacti	nal payments to grantees. Additionally, most grants involve considerable interactive contact between AU and grantee
organızati	organizations throughout grant periods, including phone conversations, email communications and site visits, which serve grant monitoring purposes as well as provide occasions	conversations, em	ail communications a	nd site visits, which se	rve grant monitoring purpose	s as well as provide occasions
for technic	for technical support.					
1 1 2 3 4 4 4 4						
						Schedule I (Form 990) (2011)

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization appropriate to Form 990

➤ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

➤ Attach to Form 990. ➤ See separate instructions.

Open to Public

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Part I Questions Regarding Compensation

AIDS United

Employer identification number

52-1706646

				Yes	No
1a		ovided any of the following to or for a person listed in Form	學學	2.00 m	13-1111 13-20 B
	990, Part VII, Section A, line 1a. Complete Part III to pi	rovide any relevant information regarding these items.	等/建		1
	☐ First-class or charter travel	☐ Housing allowance or residence for personal use			
	☐ Travel for companions	☐ Payments for business use of personal residence		1	
	☐ Tax indemnification and gross-up payments	Health or social club dues or initiation fees	314		1
	□ Discretionary spending account	Personal services (e.g., maid, chauffeur, chef)		懸於	
	• • •	-			验
b	If any of the boxes on line 1a are checked, did th	ne organization follow a written policy regarding payment		影響	建筑
		penses described above? If "No," complete Part III to	AL COME	25.20.0	1 AGE LEEN
	explain		1b		
2	Did the organization require substantiation prior to	reimbursing or allowing expenses incurred by all officers,			
	directors, trustees, and the CEO/Executive Director		2		
			2667	5 5 6	25.64
3	Indicate which, if any, of the following the filing orga	anization used to establish the compensation of the		30.2	
•		at apply. Do not check any boxes for methods used by a	The same	27.14	
	related organization to establish compensation of the		35		基金 的
	✓ Compensation committee	☐ Written employment contract	1.15		2.33
	☐ Independent compensation consultant	☐ Compensation survey or study	施金		影響
	Form 990 of other organizations	Approval by the board or compensation committee	22.3		13.6
	Form 990 of other organizations	Approval by the board of compensation committee	5	是是可	
4	During the year, did any person listed in Form 990,	Part VII. Section A. line 1a, with respect to the filing			
-	organization or a related organization:	r art vii, dection A, interfa, with respect to the ning			
_	_	navment?	4a		377.75
a b	Receive a severance payment or change-of-control Participate in, or receive payment from, a supplement		4b		1
C	Participate in, or receive payment from, a supplement from, an equity-b		4c		1
·		ovide the applicable amounts for each item in Part III.	246	£971	17583
	ir res to any or lines 4a-c, list the persons and pr	ovide the applicable amounts for each item in a air in.		ATTENDED TO	
	Only section 501(c)(3) and 501(c)(4) organization:	o must complete lines 5-9			
5	For persons listed in Form 990, Part VII, Section A,				
•	compensation contingent on the revenues of:	ine fa, did the organization pay of accree any		學術	
_			5a	47701	Bekit S
a	The organization?		5b		\ <u>\</u>
b	Any related organization?		30	. "Ev" (14 <u>1</u>	\ \2787.00
_	If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A,	line 1a, did the organization pay or accrue any		30.3	是為
6	compensation contingent on the net earnings of:	line 1a, did the organization pay or accrue any			133
			30.77		47.00
а	The organization?		6a		V .
b			6b	3°7, 5° . 4	्र जन्मीत्
_	If "Yes" to line 6a or 6b, describe in Part III.	A. I A I. I. Ilia and	1000	£ 0. 4 =	是對
7		A, line 1a, did the organization provide any non-fixed	_ '		,
_	• •	describe in Part III	7_	L	✓
8		paid or accrued pursuant to a contract that was subject			1
	•	Regulations section 53.4958-4(a)(3)? If "Yes," describe			1
_	in Part III		8		┻
9		ow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?		9	1	1

Schedule J (Form 990) 2011

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Part II

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(I)—(III) for each listed individual must equal the total amount of Form 990. Part VII. Section A. line 1a. applicable column (D) and (E) amounts for that individual.

Note. The sum of columns (B)(I)—(III) to	or eac	h listed individual mu	st equal the total amo	ount of Form 990, Pa	IT VII, Section A, IIITE	a, applicable colum	n (D) and (E) amount	s for that individual.
(B) Breakdown of W-2 and/or 1099-MISC compensation (C) Bettrement and (D) Nontaxable (E) Total of columns		(B) Breakdown o	W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(F) Total of columns	į
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred	benefits	(B)(f)-(D)	(F) Compensation reported as deferred in prior Form 990
Mark Ishaud	(1)	192,468.			11,680.	9,506.	213,654.	
D	€							
Victor Barnes	8	164,955.			10,234.	11,217.	186,406.	
8	€							
	€							
e	<u></u>							
	8							
4	E							
	(6)						_	
ry.	€							
	(5)						_	
9	€							
	8						_	
7	€	1	0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					
	3				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
8	⊞							
	(8)				:			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
6	€							
	8							
10	€							
	(3)							
11	(E)							
	€		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					
12	€							
	9							
13	E							
	E							
14	(ii)							
	3						1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
15	Ξ							
	8							
16								

Schedule J (Form 990) 2011

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

2011

Employer identification number

52-1706646

Department of the Treasury Internal Revenue Service Name of the organization

AIDS United

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Open to Public Inspection

OMB No 1545-0047

Part III Statement of Program Service Accomplishments - 4d. Other program services (Schedule O) (1) GENERATIONS: Strengthening Women and Families Affected by HIV/AIDS: This program was launched in 2004 in collaboration with Johnson & Johnson. GENERATIONS combines cash grants with state-of-the art technical assistance and evaluation. The goal of the program is to build the capacity and effectiveness of community-based organizations to utilize evidence-based HIV prevention interventions targeting women and families most at risk for HIV. GENERATIONS has three distinct phases: a four-month Formative Phase - each grantee receives a \$10,000 grant and intensive technical assistance to adapt an existing prevention intervention or tailor a "home grown" intervention to meet the needs of their target population; a four-month Pilot Phase - each grantee receives a \$25,000 grant to test and finalize the selected intervention; and, a 20-month Implementation Phase - each grantee receives a \$125,000 grant to implement the intervention. Additional support for each grantee includes an independent local evaluator to assess the impact of the program as well as on-site visits, grantee meetings, and technical assistance. In 2011, GENERATIONS supported 6 projects in AL, CA, MA, NY, and Puerto Rico. (Expenses \$824,448. including grants of \$375,000.) (2) AmeriCorps: This program is funded by a public-private partnership, including the Corporation for National and Community Service (CNCS) and various private funders. AmeriCorps seeks to engage individuals, corporations, and philanthropic institutions in support of volunteerism, leadership development, and community service For the 2011-2012 service year, 54 AmeriCorps members were placed in community-based organizations in eight AIDS United Community Partnership regions. Raleigh/Durham, NC; Chicago, IL; Detroit, MI; Indianapolis, IN; Albuquerque/Santa Fe, NM; Tulsa, OK; New Orleans, LA; and Washington, DC Each member serves full-time (1700 hours) providing direct HIV prevention, HIV counseling and testing, or quality of life services In return for their year of service, each member is eligible to receive a living allowance, health insurance, and child care benefits. Upon successful completion of the program, the members receive a federally supported educational award (Expenses \$708,416 including grants of \$0.) (3) AmeriCorps (Match)/Caring Counts Program: The federal AmeriCorps guidelines require substantial cash and in-kind matching resources to support the overall program. AIDS United typically has several private sector funders that support the program. The MetLife Foundation is the primary private funding partner and supports pre-service training and year-end activities for all members Caring Counts

recognizes the exceptional volunteerism and community service efforts contributed by the AmeriCorps members who successfully

members and makes significant investments in workforce development in the public health and HIV/AIDS sectors.

complete the program The AmeriCorps program helps set the stage for life-long civic engagement and leadership development for the

_	^
ane.	-

Schedule O (Form 990 or 990-EZ) (2011)

Name of the organization

AIDS United

Employer identification number
52-1706646

(4) Syringe Access: The Syringe Access Fund is a national grantmaking initiative that supports direct services and policy projects to reduce
the risk of HIV infection, Hepatitis C, and other blood-borne pathogens among injection drug users and their sexual partners through
expanded access to sterile syringes. Established in 2004, the Syringe Access Fund serves as a collaborative effort of private foundations,
corporations, and public charities that has granted over \$6.5 million. The funding partners include the Elton John AIDS Foundation, Levi
Strauss Foundation, Open Society Foundations, the Irene Diamond Fund, and AIDS United For the 2009 – 2011 grant period, a total of \$1.89
million in two-year grants was awarded to 46 organizations in the mainland United States and Puerto Rico.
(Expenses \$559,641 including grants of \$478,825.)
(5) Public Policy: AIDS United's (AU) public policy work is dedicated to the development and implementation of sound public health policy
In response to the HIV/AIDS epidemic. We work to advance federal policies that improve the quality of life and ensure access to treatment
and care for all those living with HIV/AIDS. AU promotes scientific and evidence based HIV prevention policy to reduce the spread of new
infections Through advocacy efforts, AU works to ensure an adequate investment of resources to meet the needs of those living with
and at risk for HIV/AIDS. Our regional and national advocacy activities are informed by each other, are driven by our strategic plan, and are
aligned with our programmatic work. AU will take a leadership role in our advocacy in the following areas: Budget and Appropriations,
Evidence-Based Prevention, Ryan White Program Reauthorization, Voter Education, and Re-envisioning HIV/AIDS
(Expenses \$649,777. including grants of \$0.)
(6) UCHAPS: The Urban Coalition for HIV/AIDS Prevention Services (UCHAPS) is a partnership of community members and health
department representatives from urban jurisdictions most heavily impacted by HIV/AIDS. UCHAPS member jurisdictions represent over one
third of the nation's epidemic, are among the epicenters of the urban HIV epidemic, and are often at the forefront of piloting new intervention
strategies The jurisdictions include: Chicago, Houston, Los Angeles County, New York City, Philadelphia, the City and County of San
Francisco, and Washington, DC. UCHAPS is dedicated to reducing mortality and morbidity, disparities in health outcomes, and the
incidence of new HIV infections. UCHAPS collaborates closely with allied organizations and federal partners, including the Centers for
Disease Control and Prevention, towards reaching these shared goals. UCHAPS continually explores ways to improve the delivery of
services and uses a peer technical assistance model to exchange expertise, strategies, and solutions to common challenges on the ground.
Other UCHAPS activities include informing federal initiatives and educating policymakers to build support for HIV prevention
(Expenses \$291,939. including grants of \$0)
<u>:l</u>

SCHEDULĖ O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

2011

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Open to Public Inspection

Name of the organization
AIDS United

Employer identification number 52-1706646

(7) Program Communications: To increase AIDS United's (AU) visibility and cultivate "buy-in" with its internal and external stakeholders
including funders, Community Partnerships, grantees, organizational colleagues, and advocates – AU maintains a website and various
social media presences, produces several electronic and print publications, generates appropriate advocacy action alerts, and develops
program-specific communications pieces which are designed to inform stakeholders about the impact of AU's grantmaking portfolios. Our
Communications work is also essential to encouraging advocacy efforts for sound HIV public policy. Non-profit organizations, government
agencies and for-profit companies increasingly recognize the expertise of AU as a valuable resource that could enhance their work.
(Expenses \$192,284. including grants of \$0.)
(8) Annual Community Partnership Meeting: The Annual Community Partnership Meeting is held for the key staff, conveners, and advisory
board members representing AIDS United (AU)'s network of Community Partnerships across the United States. The three-day meeting is
designed to foster an exchange of ideas, best practices, and network development. Technical assistance is typically provided in the
following areas – leadership development, evaluation, advisory board recruitment/retention, resource development, AU grantmaking
programs, policy advocacy, and current or emerging HIV-related issues.
(Expenses \$38,431. including grants of \$0.)
<u></u>
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SCHEDULE O (Form 990 or 990-EZ

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-F7

OMB No 1545-0047 2001Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

AIDS United 52-1706646 Part VI Governance, Management, and Disclosure Section A. Governing Body and Management, Line 4 - Changes to governing documents; Article I, Section 2. A. (amended) The number of Trustees shall be fixed from time to time by the Board of Trustees, but shall be no less than seventeen (17) and no more than twenty (20). Beginning January 1, 2012, no Trustee position shall be reserved any longer for a Community Partnership representative. Representatives may serve as non-Trustee members of the Programs & Partnerships Committee. Article I, Section 2. B. (added) Former AIDS Action Designees. Effective as of January 1, 2011, five (5) of the Trustees elected to the Board of Trustees shall be identified by the Board of Trustees shall be identified by the Board of Trustees as AIDS Action Designees and who shall serve as Trustees subject to the following limitations: Two of such AIDS Action Designees shall serve for a three (3)-year term, two shall serve for a two (2)-year term, and one Designee shall serve for a one (1)-year term. Each such AIDS Action Designee shall be eligible to be re-nominated, and if renominated, eligible to be re-elected by the Board of Trustees to serve as a member of the Board of Trustees for no more than one additional three (3) year term. ARTICLE II Section 7. (added) Public Policy Committee. There shall be a Public Policy Committee which shall recommend to the Board of Trustees public policy, legislative and rule-making initiatives. The Public Policy Committee shall consist of at least three (3) Trustees selected by the Chair of the Board of Trustees. In addition, each dues paying member organization of the Corporation shall be entitled to designate one (1) individual to serve as a member of the Public Policy Committee, and each such member of the Public Policy Committee so appointed shall serve at the pleasure of the member organization by whom such member of the Public Policy Committee was appointed. The Chair of the Public Policy Committee must be a member of Board of Trustees. The inaugural Chair of the Public Policy Committee shall be appointed by the Chair of the Board of Trustees from among the five (5) AIDS Action Designees elected to the Board of Trustees as of January 1, 2011 in accordance with Article I, Section II.B. above, which inaugural Chair shall serve for a two (2)-year term. Thereafter, the Chair of the Public Policy Committee shall serve for a one (1)-year term and shall be appointed by the Chair of the Board of Trustees upon the recommendation of the members of the Public Policy Committee. The Public Policy Committee may also include non-voting advisory members as provided in Section 8 of this Article II. Recommendations of the Public Policy Committee consistent with the mission and the budget of the Corporation must be approved by a majority of those members of the Public Policy Committee who are also members of the Board of Trustees, and, if so approved, shall be presented to the Board of Trustees for approval and implementation. Recommendations of the Public Policy Committee approved in the foregoing manner shall be approved and implemented by the Board of Trustees unless rejected by a super-majority of the Board of Trustees. For this purpose, a super majority of the Board of Trustees is defined as at least seventy-five

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Schedule O (Form 990 or 990-EZ) (2011)	Page 2
lame of the organization AIDS United	Employer identification number 52-1706646
Section B. Policies, Line 11b - The Form 990 is prepared by the CFO and subsequently reviewed and	d approved by the Treasurer of the
Board of Trustees. The Treasurer shall document his/her approval on the required form which will	be maintained in the organization's
records. The Form 990 and related state returns will be signed by the President, as the individual aut	
procedures established by AU. Prior to filing, the Board of Trustees shall be provided with complete	
n electronic format.	
Section B. Policies, Line 12c - The Conflict of Interest form is provided to new employees upon hire a	and to new trustees upon election and
prior to the start of their term of service. Subsequently, the form is provided to all officers, directors	, trustees and staff in June of every
year. It is the individual's responsibility to notify the organization of any new conflicts of interest tha	it may occur throughout the year.
Section B. Policies, Lines 15a & b - The organization conducts a thorough benchmarking study of its	compensation for all staff every two
years. This is done through the acquisition and use of data compiled by an independent human resc	ources consulting firm to benchmark
salaries for the organization as well as identify best practices within our sector. Salaries are benchm	narked by position based on the size of
he organization, the region in which we operate, as well as the size of our annual budget. The comp	ensation research for the President &
CEO is provided to the Board Chair who uses it, along with a thorough annual performance review c	onducted by the Board of Trustees, to
work with the Executive Committee in making a recommendation to the Board of Trustees in regards	to the annual salary and benefits
package for the President & CEO. The Board of Trustees conducts an annual performance review of	the President & CEO and executes any
decisions about compensation increases based on a formal review, deliberation and vote on the ann	ual compensation for the President &
CEO.The compensation data for key employees is provided to the President & CEO who, within bud	get guidelines approved by the Board of
Trustees and in consultation with respective supervisors, determines the annual salary ranges for ke	ey employees. Each employee receives
an annual performance review by their supervisor, who in turn, makes recommendations for any per	formance-based salary increases to the
President & CEO for consideration and a final decision.	
Section C. Disclosure, Line 17 - AL, AZ, CA, CO, CT, DC, FL, GA, IL, KS, ME, MD, MA, MI, MO, NJ, NM	NY, NC, OH, OK, PA, SC, TN, VA, WA,
NI	
Section C. Disclosure, Line 19 - AIDS United's Form 1023, governing documents, conflict of interest	policy, 990 and audited financial
statements are available to the public upon request via print or electronic media. AU's 990 is also av	ailable at www.aidsunited.org.

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Open to Public Inspection

Internal Revenue Service

Name of the organization

Employer identification number 52-1706646

AIDS United	52-1706646
Part XI, Line 5: (\$1,655,867) includes (\$86,134) in unrealized capital gain, (\$5,639) from disposition of a	ssets, and (\$1,564,094) due to
cancellation of grants.	
	······································

AIDS United - Tax ID # 52-1706646
Tax Year 2011
Substitute Schedule I, Part II
Grants and Other Assistance to Governments and Organizations in the United States
Lines 1(a) - 1 (h), 2, 3

ment
n or govern
organization
address of
(a) Name and
_

(h) Purpose of grant or assistance

(d) Amount of cash grant

(c) IRC (Section of applicable

(p) EIN

A Brave New Day ACCESS Nework, Inc., The Administrators of the Tulane Education Fund, The AIDS Action Committee of Massachusetts AIDS Action Foundation AIDS Alabama	1244 Highway 469 North, 5710 N Okatle Highway, Suite B 6823 ST CHARLES AVE, 294 Washington Street, 5th FI, 1730 M St, NW, Suite 611 3521 7th Ave South,	Pearl, MS 39208 Ridgeland, SC 29936 New Orleans, LA 70118-5665 Boston, MA 02108 Washington, DC 20036 Birmingham, AL 35222	26-3330985 57-0958723 72-0423889 22-2707246 52-1521807 58-1727755	501c(3) 501c(3) 501c(3) 501c(3) 501c(3) 501c(3)	40,500 45,000 17,000 217,250 (20,000) 174,500	40,500 HIV/AIDS Capacity Building - Southern Communities 45,000 HIV/AIDS Capacity Building - Southern Communities 17,000 HIV/AIDS Prevention and Syringe Exchange Policy 217,250 HIV/AIDS Access to Care and Support Services (20,000) HIV/AIDS Prevention and Syringe Exch Policy (rescinded grant) 174,500 HIV/AIDS Prevention and Care, Capacity Building, Women's
AIDS Community Research Consortium (ACRC) AIDS Foundation of Chicago	1048 El Camino Real, Suite B 411 S Wells, Suite 300	Redwood City, CA 94063 Chicago, IL 60607	94-3100725 36-3412054	501c(3) 501c(3)	(16,000) 912,875	(16,000) HIV/AIDS Prevention and Syringe Exch Policy (rescinded grant) 912,875 HIV/AIDS Prevention and Care, Access to Care and Support Services
AIDS Project of Los Angeles Amida Care ASPIRA, inc de Puerto Rico	1313 N Vine Street, 248 W 35th Street, 7th Floor, Abarlado 29132,	Los Angeles, CA 90028 New York, NY 10001 San Juan, PR 00929-0132	95-3842506 13-4154068 66-0276355	501c(3) 501c(3) 501c(3)	278,608 372,385 15,000	HIV/AIDS Access to Care and Support Services HIV/AIDS Access to Care and Support Services HIV/AIDS Prevention and Care
Atlanta Harm Reduction Coalition, Inc Bethany Place	aines Avenue, N W	Atlanta, GA 30314 Belleville, IL 62220	58-2227958 37-1283362	501c(3) 501c(3)	36,000	HIV/AIDS Capacity Building - Southern Communities HIV/AIDS Prevention and Syringe Exchange Policy
Birmingham AIDS Outreach Border AIDS Partnership	outh, t, Surte 1000	Birmingham, AL 35233 El Paso, TX 79901	63-0948495 20-5385547	501c(3) 501c(3)	45,000	HIV/AIDS Capacity Building - Southern Communities HIV/AIDS Prevention and Care, Capacity Building
Boston Public Health Commission Bronx AIDS Services, Inc	774 Albany Street, 540 East Fordham Road	Boston, MA 02118 Bronx, NY 10458	04-3316655	501c(3) 501c(3)	62,500	HIV/AIDS Women's Prevention and Care HIV/AIDS Women's Prevention and Care
CARES, Inc		Albany, NY 12206 Pro Lara Toa Alta DB 00053	14-1731746	501c(3)	37,500	HIV/AIDS Prevention and Care, Capacity Building
Catawba Care		Rock Hill, SC 29730	57-1092940	501c(3)	23,000	HIV/AIDS Capacity Building - Southern Communities
Center for Health Justice Central Carolina Community Foundation	8235 Santa Monica Blvd, Suite 214 2711 Middleburg Drive. Suite 213	West Hollywood, CA 90046 Columbia, SC 29204	42-1605887 57-0793960	501c(3) 501c(3)	201,811	HIV/AIDS Access to Care and Support Services HIV/AIDS Prevention and Care. Capacity Building
Chicano Federation of San Diego County, Inc		San Diego, CA 92104	23-7085960	501c(3)	62,500	HIV/AIDS Women's Prevention and Care
Christie's Place		San Diego, CA 92101	91-1878632	501c(3)	348,935	HIV/AIDS Access to Care and Support Services
CNDC dba Harm Keducation Action Center Coar, Inc	733 Santa Fe Drive, Suite B, PO Box 8634.	Denver, CO 80204 San Juan, PR 00910-0634	84-1493585 66-0481897	501c(3) 501c(3)	20,000	HIV/AIDS Prevention and Syringe Exchange Policy HIV/AIDS Prevention and Care
Collaborative Solutions	et S, 3rd Floor	Bırmıngham, AL 35205	85-0485864	501c(3)	54,000	HIV/AIDS Capacity Building - Southern Communities
Community Foundation for Greater Atlanta, Inc	The Hurt Building, Suite 449	Atlanta, GA 30303 Ft Lauderdale El 33301	58-1344646	501c(3)	50,000	HIV/AIDS Prevention and Care HIV/AIDS Prevention and Care. Capacity Building
Community Foundation of New Jersey	2	φ	22-2281783	501c(3)	57,500	HIV/AIDS Prevention and Care, Capacity Building
Denver Foundation	t, Suite 200	Denver, CO 80246	84-6048381	501c(3)	75,000	HIV/AIDS Prevention and Care, Capacity Building
Down East AIDS Network, Inc	⋖	Ellsworth, ME 04605	01-0441229	501c(3)	34,000	HIV/AIDS Prevention and Syringe Exchange Policy
Drug Abuse Council of Snohomish County Drug Policy Allance	1114 PACIFIC AVE, 70 West 36th Street 16th Floor	Everett, WA 98201-4231 New York NY 10018	91-0851917	501c(3) 501c(3)	27,625	HIV/AIDS Prevention and Syringe Exchange Policy HIV/AIDS Prevention and Syringe Exchange Policy
Duke University	0 W Main	Durham, NC 27705	56-0532129	501c(3)	479,348	HIV/AIDS Prevention and Care, Capacity Building, Capacity Building -
	of, suite / 10					Southern Communities, Access to Care and Support Services
Equality Foundation of Georgia	1530 DeKalb Avenue, Suite A	Atlanta, GA 30307	58-2346744	501c(3)	67,500	HIV/AIDS Capacity Building - Southern Communities
Foundation for Enhancing Communities, The		Harrisburg, PA 17108	01-0564355	501c(3)	7,500	HIV/AIDS Capacity Building
Friends for Life Corporation		Memphis, TN 38104	62-1511959	501c(3)	58,500	HIV/AIDS Capacity Building - Southern Communities
Greater Milwaukee Foundation, Inc		Milwaukee, Wi 53202	39-6036407	501c(3)	30,000	HIV/AIDS Prevention and Care, Capacity Building
Greenhope Services for Women, Inc. Harm Beduction Coalting	23 West 123rd Street, 5th Floor	New Tork, NT 1002/ New York NY 10001	13-2813350 04-320495B	501c(3)	100 725	HIV/AIDS Worliet's Prevention and Care HIV/AIDS Prevention and Sygnes Exchange Policy
Health Equity Institute - San Francisco State Univ		San Francisco CA 94132	93-1137247	5010(3)	669 880	HIV/AIDS Access to Care and Support Services
Health Foundation of Greater Indianapolis, The		Indianapolis, IN 46202	35-6203550	501c(3)	40,000	HIV/AIDS Prevention and Care
Housing Works, Inc		Brooklyn, NY 11201	13-3584089	501c(3)	20,000	HIV/AIDS Prevention and Care
Iniciativa Comunitaria de Investigación		San Juan, PR 00936-6535	66-0483960	501c(3)	15,000	HIV/AIDS Prevention and Care
Legal Services Alabama, Inc Legal Services of Southern Predmont	207 Montgomery Street, Suite 1200	Montgomery, AL 36104 Charlotte NC 28204	63-0743038	501c(3)	76,500	HIV/AIDS Capacity Building - Southern Communities HIV/AIDS Capacity Building - Southern Communities
Legal Services of Southern Freditions Living Affected Corporation		North Little Rock, AR 72114	27-0977006	501c(3)	36,000	HIV/AIDS Capacity Building - Southern Communities

AIDS United - Tax ID # 52-1706646
Tax Year 2011
Substitute Schedule I, Part II
Grants and Other Assistance to Governments and Organizations in the United States
Lines 1(a) - 1 (h), 2, 3

• ,

(h) Purpose of grant or assistance

(c) IRC (d) Amount Section if of cash applicable grant

(p) EIN

1 (a) Name and address of organization or government

Living Room, Inc Louisiana Public Health Institute	341 Ponce de Leon Ave , Ste 438 1515 Poydras Street, Ste 1200,	Atlanta, GA 30308 New Orleans, LA 70112	31-1616463 50 72-1379921 50	501c(3) 4 501c(3) 44	49,500 HI 442,840 HI	49,500 HIV/AIDS Capacity Building - Southern Communities 42,840 HIV/AIDS Prevention and Care, Capacity Building, Access to Care
Maine AIDS Alliance	48 Free Street, Suite 208,	Portland, ME 04101				HIV/AIDS Prevention and Care, Capacity Building
Methodist Healthcare Foundation	2400 Poplar, Suite 500,	Memphis, TN 38112 Ferndale MI 48220	23-7320638 50 38-2804679 50	501c(3) 3	35,000 H	HIV/AIDS Prevention and Care, Capacity Building HIV/AIDS Prevention and Care, Capacity Building
Microgan Albo Coamion Microat Health Center, Inc	Ave Duscombe # 191.	Mayaguez, PR 00681				HIV/AIDS Prevention and Care
Ministerio En Jehova Seran Provistos SID	PO Box 9531 Cotto Station,	Arecibo, PR 00613				HIV/AIDS Prevention and Care
Mississippi Center for Justice	5 Old River Place, Suite 203	Jackson, MS 39202			_	HIV/AIDS Capacity Building - Southern Communities
Montgomery AIDS Outreach	2900 McGehee Road,	Montgomery, AL 36111		- 5		HIV/AIDS Access to Care and Support Services
Nashville CARES	501 Brick Church Park Drive, Suite 160	Nashville, TN 37207				HIV/AIDS Capacity Building - Southern Communities
National AIDS Education & Services	2140 Martin Luther King Jr Dr, Suite 602	Atlanta, GA 30310			_	HIV/AIDS Capacity Building - Southern Communities
New Mexico Community Foundation	343 East Alameda,	Santa Fe, NM 87501		_		HIV/AIDS Prevention and Care, Capacity Building
VOCAL New York (form NYC AIDS Housing Network) 80-A Fourth Ave .	80-A Fourth Ave ,	Brooklyn, NY 11217				HIV/AIDS Prevention and Syringe Exchange Policy
New York Community Trust	909 Third Avenue, 22nd Floor	New York, NY 10022	13-3062214 50	501c(3) 65	658,000 H	HIV/AIDS Prevention and Care, Access to Care and Support
			_			Services
NO/AIDS Task Force	2601 Tulane Ave , Suite 500,	New Orleans, LA 70119				HIV/AIDS Capacity Building - Southern Communities
North Carolina AIDS Action Network	P O Box 25044,	Kaleign, NC 2/611-5044	32-0323//9 50	501C(3) 6	7000,70	HIVAIDS Capacity Building - Southern Commings Prevention and
North Carolina Harm Reduction Coalition	1001 South Malshall Street, Box 10	Villatolit-Salein, NO 27 101				Svringe Exchange Policy
Okades AIDS Superson & Informational Service	4 Jackson Street NE STE 10	Fort Walton Beach Ft 32548	59-3089946 50	501c(3) 4	45.000 H	HIV/AIDS Capacity Building - Southern Communities
Paraned Parenthood Southwest Ohio Begion	2314 AUBURN AVE	Cincinnati OH 45219-2802				HIV/AIDS Prevention and Syringe Exchange Policy
Point Defiance AIDS Project	535 Dock Street Suite 112	Tacoma, WA 98402				HIV/AIDS Prevention and Syringe Exchange Policy
Ponce Medical School Foundation Inc	PO BOX 7004.	Ponce, PR 00732-7004			_	HIV/AIDS Prevention and Care
Prevention Point Puttsburgh	907 West St. 5th Floor	Pittsburgh, PA 15221	25-1852314 50			HIV/AIDS Prevention and Synnge Exchange Policy
Puerto Rico Community Network for Clinic	Urb Garcia Ubarri # 1162, Brumbaugh St	San Juan, PR 00925	66-0466365 50			HIV/AIDS Prevention and Care
Rural Women's Health Project	1108 SW 2nd Ave,	Gainesville, FL 32601	59-3429511 50		58,500 H	HIV/AIDS Capacity Building - Southern Communities
Saint Louis Effort for AIDS, Inc.	1027 South Vandeventer Avenue, Suite 700	St Louis, MO 63110	43-1395179 50		219,874 H	HIV/AIDS Access to Care and Support Services
San Diego Human Dignity Foundation	4070 Centre Street,	San Diego, CA 92103		_		HIV/AIDS Prevention and Care, Capacity Building
Santa Fe Mountain Center, Inc	1524 B Bishops Lodge Road, B	Tesuque, NM 87574				HIV/AIDS Prevention and Syringe Exchange Policy
SisterLove, Inc	3709 Bakers Ferry Road, SW,	Atlanta, GA 30331				HIV/AIDS Capacity Building - Southern Communities
South Carolina HIV/AIDS Council	1115 Calhoun Street,	Columbia, SC 29201				HIV/AIDS Capacity Building - Southern Communities
Southern AIDS Coalition	3521 7th Avenue South,	Bırmıngham, AL 35222				HIV/AIDS Capacity Building - Southern Communities
Taller Salud, Inc	Carretera 187 km 7,	_				HIV/AIDS Prevention and Care, Women's Prevention and Care
Tulsa Area United Way	1430 South Boulder, P O Box 1859	σ				HIV/AIDS Prevention and Care
United Way of Greater Kansas City/Heart of America (1080 Washington Street,		Kansas City, MO 64105				HIV/AIDS Prevention and Care, Capacity Building
United Way of Metropolitan Atlanta, Inc	100 Edgewood Ave, NE, P O Box 2692	ĸ.		_		HIV/AIDS Access to Care and Support Services
United Way of Ventura County	1317 Del Norte Road,	Camarillo, CA 93010-8484			_	HIV/AIDS Prevention and Care, Capacity Building
Washington AIDS Partnership	1400 16th Street NW, Suite 740	Washington, DC 20036	52-1756853 50	501c(3) 40	401,283 H	HIV/AIDS Prevention and Care, Discretionary, Access to Care and
						Support Services
Washington Regional Association of Grantmakers	1400 16th Street, NW, Suite 740	Washington, DC 20036		501c(3)		HIV/AIDS Prevention and Syringe Exchange Policy
Well of Hope Community Development Corporation	207 Martin Luther King Drive,	Paterson, NJ 07505				HIV/AIDS Prevention and Syringe Exchange Policy
Wellness HIV AIDS Services, Inc	311 East Court St,	Flint, MI 48439				HIV/AIDS Prevention and Syringe Exchange Policy
Western North Carolina AIDS Project	554 Fairview Rd,	Asheville, NC 28803				HIV/AIDS Capacity Building - Southern Communities
Women With a Vision, Inc	1515 S Saicedo St, #212	New Orleans, LA 70125				HIV/AIDS Capacity Building - Southern Communities
WORLD	414 13th St, 2nd floor	Oakland, CA 94612	94-3177103 50	501c(3) 1	70,000 JH	HIV/AIDS Prevention and Care
2. Enter total number of section 501(c)(3) and government organizations	ernment organizations					•
3. Enter total number of outer organizations	• • • • • • • • • • • • • • • • • • • •					