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Form 990

Department of the Treasury  
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2011

Open to Public Inspection

A For the 2011 calendar year, or tax year beginning 01-01-2011 and ending 12-31-2011

B Check if applicable

☐ Address change

☐ Name change

☐ Initial return

☐ Terminated

☐ Amended return

☐ Application pending

C Name of organization

CENTER FOR THE STUDY OF SOCIAL POLICY

Doing Business As

Number and street (or P O box if mail is not delivered to street address)

1575 EYE STREET NW NO 500

Room/suite

City or town, state or country, and ZIP + 4

WASHINGTON, DC 20005

F Name and address of principal officer

FRANK FARROW

1575 EYE STREET NW NO 500

WASHINGTON,DC 20005

H(a) Is this a group return for affiliates?

☐ Yes ☒ No

H(b) Are all affiliates included?

☐ Yes ☐ No

If "No," attach a list (see instructions)

H(c) Group exemption number

I Tax-exempt status

☒ 501(c)(3) ☐ 501(c) ( ) ☐ (insert no ) ☐ 4947(a)(1) or ☐ 527

J Website:

WWW.CSSP.ORG

K Form of organization

☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation

1982

M State of legal domicile

DC

Part I

Summary

|                             |                                                                                                                                                                                                                                                |
|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Activities & Governance     | <div>1</div> <div>Briefly describe the organization's mission or most significant activities</div> <div>IMPROVING THE LIVES OF THE MOST VULNERABLE CHILDREN AND FAMILIES BY WORKING WITH POLICYMAKERS AND COMMUNITIES ACROSS THE COUNTRY</div> |
|                             |                                                                                                                                                                                                                                                |
|                             |                                                                                                                                                                                                                                                |
|                             |                                                                                                                                                                                                                                                |
|                             |                                                                                                                                                                                                                                                |
|                             |                                                                                                                                                                                                                                                |
|                             |                                                                                                                                                                                                                                                |
|                             | <div>2</div> <div>Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets</div>                                                                                 |
|                             | <div>3</div> <div>Number of voting members of the governing body (Part VI, line 1a)</div> <div>37</div>                                                                                                                                        |
|                             | <div>4</div> <div>Number of independent voting members of the governing body (Part VI, line 1b)</div> <div>5</div>                                                                                                                             |
|                             | <div>5</div> <div>Total number of individuals employed in calendar year 2011 (Part V, line 2a)</div> <div>47</div>                                                                                                                             |
|                             | <div>6</div> <div>Total number of volunteers (estimate if necessary)</div> <div>0</div>                                                                                                                                                        |
|                             | <div>7a</div> <div>Total unrelated business revenue from Part VIII, column (C), line 12</div> <div>0</div>                                                                                                                                     |
|                             | <div>7b</div> <div>Net unrelated business taxable income from Form 990-T, line 34</div> <div>0</div>                                                                                                                                           |
| Revenue                     | <div>8</div> <div>Contributions and grants (Part VIII, line 1h)</div>                                                                                                                                                                          |
|                             | <div>9</div> <div>Program service revenue (Part VIII, line 2g)</div>                                                                                                                                                                           |
|                             | <div>10</div> <div>Investment income (Part VIII, column (A), lines 3, 4, and 7d)</div>                                                                                                                                                         |
|                             | <div>11</div> <div>Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)</div>                                                                                                                                              |
|                             | <div>12</div> <div>Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)</div>                                                                                                                                      |
| Expenses                    | <div>13</div> <div>Grants and similar amounts paid (Part IX, column (A), lines 1–3)</div>                                                                                                                                                      |
|                             | <div>14</div> <div>Benefits paid to or for members (Part IX, column (A), line 4)</div>                                                                                                                                                         |
|                             | <div>15</div> <div>Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)</div>                                                                                                                                     |
|                             | <div>16a</div> <div>Professional fundraising fees (Part IX, column (A), line 11e)</div>                                                                                                                                                        |
|                             | <div>b</div> <div>Total fundraising expenses (Part IX, column (D), line 25)</div>                                                                                                                                                              |
|                             | <div>17</div> <div>Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)</div>                                                                                                                                                          |
|                             | <div>18</div> <div>Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)</div>                                                                                                                                              |
| Net Assets or Fund Balances | <div>19</div> <div>Revenue less expenses Subtract line 18 from line 12</div>                                                                                                                                                                   |
|                             | <div>20</div> <div>Total assets (Part X, line 16)</div>                                                                                                                                                                                        |
|                             | <div>21</div> <div>Total liabilities (Part X, line 26)</div>                                                                                                                                                                                   |
|                             | <div>22</div> <div>Net assets or fund balances Subtract line 21 from line 20</div>                                                                                                                                                             |
|                             |                                                                                                                                                                                                                                                |

Part II

Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

\*\*\*\*\*

Signature of officer

2012-06-20

Date

FRANK FARROW PRESIDENT

Type or print name and title

Paid Preparer's Use Only

Preparer's signature

HEATH M CHAVIS

Date

Check if self-employed

☐

Preparer's taxpayer identification number (see instructions)

P01272173

Firm's name (or yours if self-employed), address, and ZIP + 4

MCQUADE BRENNAN LLP

1730 RHODE ISLAND AVE NW 800

WASHINGTON, DC 20036

EIN

52-1223909

Phone no

(202) 296-3306

May the IRS discuss this return with the preparer shown above? (see instructions)

☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form 990 (2011)

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III

1

Briefly describe the organization’s mission

THE CENTER FOR THE STUDY OF SOCIAL POLICY, INC (CSSP) IS A NONPROFIT PUBLIC POLICY, RESEARCH AND TECHNICAL ASSISTANCE ORGANIZATION HEADQUARTERED IN WASHINGTON, DC, CSSP WORKS WITH STATES AND COMMUNITIES ACROSS THE COUNTRY WE RELY ON DATA, EXTENSIVE COMMUNITY EXPERIENCE AND A FOCUS ON RESULTS TO PROMOTE SMART POLICIES THAT IMPROVE THE LIVES OF CHILDREN AND THEIR FAMILIES AND ACHIEVE EQUITY FOR THOSE TOO OFTEN LEFT BEHIND

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

Yes

No

If “Yes,” describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

Yes

No

If “Yes,” describe these changes on Schedule O

4

Describe the organization’s program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code ) (Expenses \$ 6,949,537 including grants of \$ ) (Revenue \$ )

CHILD AND FAMILY WELL-BEING AND PUBLIC SYSTEMS REFORMCSSP PROVIDES TECHNICAL ASSISTANCE TO STATE AND LOCAL PUBLIC HUMAN SERVICE AGENCIES, HELPING THEM TO ASSESS HOW WELL THEY FUNCTION AND TO IMPLEMENT EFFECTIVE POLICIES AND PRACTICES TO IMPROVE RESULTS FOR CHILDREN AND FAMILIES PRIMARY AREAS OF FOCUS IN THIS WORK ARE IMPLEMENTING SYSTEMS OF RESULTS-BASED ACCOUNTABILITY, USING RESEARCH ON "PROTECTIVE AND PROMOTIVE FACTORS FOR FAMILIES" TO PROMOTE HEALTHY DEVELOPMENT OF CHILDREN AND YOUTH, REFORMING CHILD WELFARE SYSTEMS IN THE CONTEXT OF CLASS ACTION LITIGATION, IDENTIFYING AND USING STRATEGIES TO REDUCE RACIAL DISPARITIES IN PUBLIC CHILD WELFARE SYSTEMS, AND ASSISTING PUBLIC AGENCIES CREATE PARTNERSHIPS WITH LOCAL COMMUNITIES THIS WORK ALSO INCLUDES A STRONG FOCUS ON CHILD ABUSE AND NEGLECT PREVENTION, WORKING LOCALLY WITH PROVIDERS OF EARLY CARE AND EDUCATION SERVICES AND OTHER STAKEHOLDERS

4b

(Code ) (Expenses \$ 4,611,509 including grants of \$ 1,293,718 ) (Revenue \$ )

BUILDING STRONG COMMUNITIES, PROMOTING COMMUNITY CHANGE, AND BUILDING CAPACITY FOR RESIDENT LEADERSHIP CSSP PROVIDES TECHNICAL ASSISTANCE (TA) AND FACILITATES PEER TECHNICAL ASSISTANCE TO HELP COMMUNITIES DEVELOP THE CAPACITY TO DESIGN AND IMPLEMENT EFFECTIVE STRATEGIES FOR FAMILIES TO BE ABLE TO RAISE HEALTHY CHILDREN IN SAFE NEIGHBORHOODS AND HAVE THE FINANCIAL MEANS TO BETTER PROVIDE FOR THEIR DEVELOPMENT AND SUCCESS LATER IN LIFE FOR OVER A DECADE, CSSP HELPED THE TEN COMMUNITIES IN THE MAKING CONNECTIONS INITIATIVE TO CONNECT FAMILIES IN TOUGH NEIGHBORHOODS TO ECONOMIC OPPORTUNITY, SOCIAL NETWORKS, AND EFFECTIVE SERVICES AND SUPPORTS AND NOW USES THAT EXPERIENCE TO HELP OTHER COMMUNITIES IMPROVE RESULTS FOR CHILDREN AND FAMILIES THIS AREA OF WORK INCLUDES HELPING LOCAL ORGANIZATIONS DEVELOP THE FINANCIAL CAPACITY AND RESOURCES TO SUSTAIN THE FOCUS ON IMPROVING RESULTS FOR FAMILIES, BUILDING THE CAPACITY OF NEIGHBORHOOD RESIDENTS TO PLAY A LEAD ROLE IN THE WORK, ESPECIALLY AS EDUCATED CONSUMERS OF QUALITY GOODS AND SERVICES, AND ASSISTING CITIES, NATIONALLY AND INTERNATIONALLY, TO USE THEIR DIVERSITY AS AN ECONOMIC AND SOCIAL ADVANTAGE

4c

(Code ) (Expenses \$ 172,421 including grants of \$ ) (Revenue \$ )

PROMOTING PUBLIC POLICY THAT STRENGTHENS VULNERABLE FAMILIES CSSP DEVELOPS AND DISSEMINATES POLICY RESEARCH AND PROVIDES TECHNICAL ASSISTANCE TO LOCAL, STATE AND FEDERAL POLICYMAKERS AND CHILDREN'S ADVOCACY ORGANIZATIONS TO ENHANCE THEIR CAPACITY TO IDENTIFY AND IMPLEMENT POLICIES AFFECTING VULNERABLE CHILDREN AND FAMILIES THAT CAN PRODUCE RESULTS MOST EFFECTIVELY CSSP'S FOCUS IS TO PROMOTE EVIDENCE-INFORMED POLICIES RELATED TO EMPLOYMENT AND WORKFORCE DEVELOPMENT, EARLY CARE EDUCATION, SCHOOL SUCCESS, HEALTH AND OTHER DOMAINS AFFECTING FAMILY AND CHILD WELL-BEING

(Code ) (Expenses \$ 867 including grants of \$ ) (Revenue \$ )

INTERNATIONAL WORK CSSP PARTICIPATES IN A VARIETY OF ACTIVITIES RELATED TO INTERNATIONAL LEARNING THAT INVOLVE SHARING INNOVATIONS TO IMPROVE RESULTS FOR CHILDREN, FAMILIES AND COMMUNITIES CSSP HELPS DESIGN AND PRODUCE INTERNATIONAL SEMINARS, STUDY TOURS AND OTHER WAYS OF SHARING INFORMATION

4d

Other program services (Describe in Schedule O )

(Expenses \$ 867 including grants of \$ ) (Revenue \$ )

4e

Total program service expenses

\$ 11,734,334

Part IV

Checklist of Required Schedules

|     |                                                                                                                                                                                                                                                                                                    | Yes | No |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A.                                                                                                                                                                 | Yes |    |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?                                                                                                                                                                                                  | Yes |    |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I.                                                                                                              |     | No |
| 4   | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II.                                                                                               |     | No |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III.                                                                       |     | No |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.                                            |     | No |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.                                                                                     |     | No |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III.                                                                                                                                                 |     | No |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.                                               |     | No |
| 10  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V.                                                                                              |     | No |
| 11  | If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.                                                                                                                                                    |     |    |
| a   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.                                                                                                                                                               | Yes |    |
| b   | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.                                                                                             |     | No |
| c   | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.                                                                                             |     | No |
| d   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.                                                                                                              |     | No |
| e   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.                                                                                                                                                                             | Yes |    |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.                                                    | Yes |    |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII.                                                                                                                                           | Yes |    |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional.                                                            |     | No |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E.                                                                                                                                                                                                 |     | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?                                                                                                                                                                                                        |     | No |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I. | Yes |    |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Part II and IV.                                                                                       | Yes |    |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV.                                                                                           |     | No |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I.                                                                                                        |     | No |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II.                                                                                                                    |     | No |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III.                                                                                                                                              |     | No |
| 20a | Did the organization operate one or more hospitals? If "Yes," complete Schedule H.                                                                                                                                                                                                                 |     | No |
| b   | If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements.                                                                                   |     |    |

Part IV

Checklist of Required Schedules (continued)

|     |                                                                                                                                                                                                                                                                                            |     |     |    |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
| 21  | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .                                                          | 21  | Yes |    |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .                                                                           | 22  |     | No |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .                | 23  | Yes |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b–24d and complete Schedule K. If "No," go to line 25</i> . . . . . | 24a |     | No |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .                                                                                                                                                                                  | 24b |     |    |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                       | 24c |     |    |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . .                                                                                                                                                                            | 24d |     |    |
| 25a | <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .                                                                      | 25a |     | No |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .       | 25b |     | No |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i> . . . . .                                    | 26  |     | No |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i> . . . . .            | 27  |     | No |
| 28  | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)                                                                                              |     |     |    |
| a   | A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                                   | 28a |     | No |
| b   | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                | 28b |     | No |
| c   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                       | 28c |     | No |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>                                                                                                                                                                            | 29  |     | No |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                  | 30  |     | No |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .                                                                                                                                                        | 31  |     | No |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .                                                                                                                                      | 32  |     | No |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .                                                                                      | 33  |     | No |
| 34  | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i> . . . . .                                                                                                                                         | 34  |     | No |
| 35a | Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?                                                                                                                                                                       | 35a |     | No |
| b   | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                               | 35b |     | No |
| 36  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                           | 36  |     | No |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>                                                       | 37  |     | No |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .                                                                                               | 38  | Yes |    |

| Part V                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                               | Statements Regarding Other IRS Filings and Tax Compliance |     |    |    |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-----|----|----|
| Check if Schedule O contains a response to any question in this Part V <input type="checkbox"/>                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                               |                                                           |     |    |    |
|                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                               |                                                           | Yes | No |    |
| 1a                                                                                                                                                                                                                                                                      | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.<br>.                                                                                                                                                                                                                                                            | 1a                                                        | 98  |    |    |
| b                                                                                                                                                                                                                                                                       | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.                                                                                                                                                                                                                                                              | 1b                                                        | 0   |    |    |
| c                                                                                                                                                                                                                                                                       | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?                                                                                                                                                                                      | 1c                                                        | Yes |    |    |
| 2a                                                                                                                                                                                                                                                                      | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return.<br>.                                                                                                                                                            | 2a                                                        | 47  |    |    |
| b                                                                                                                                                                                                                                                                       | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><br>Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).                                                                                                              | 2b                                                        | Yes |    |    |
| 3a                                                                                                                                                                                                                                                                      | Did the organization have unrelated business gross income of \$1,000 or more during the year?                                                                                                                                                                                                                                                 | 3a                                                        |     |    | No |
| b                                                                                                                                                                                                                                                                       | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.                                                                                                                                                                                                                                             | 3b                                                        |     |    |    |
| 4a                                                                                                                                                                                                                                                                      | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?                                                                                                                              | 4a                                                        |     |    | No |
| b                                                                                                                                                                                                                                                                       | If "Yes," enter the name of the foreign country:<br>See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.                                                                                                                                                                            |                                                           |     |    |    |
| 5a                                                                                                                                                                                                                                                                      | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?                                                                                                                                                                                                                                         | 5a                                                        |     |    | No |
| b                                                                                                                                                                                                                                                                       | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                                                                                              | 5b                                                        |     |    | No |
| c                                                                                                                                                                                                                                                                       | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?                                                                                                                                                                                                                                                                             | 5c                                                        |     |    |    |
| 6a                                                                                                                                                                                                                                                                      | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?                                                                                                                                                                   | 6a                                                        |     |    | No |
| b                                                                                                                                                                                                                                                                       | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?                                                                                                                                                                                                 | 6b                                                        |     |    |    |
| 7 Organizations that may receive deductible contributions under section 170(c).                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                               |                                                           |     |    |    |
| a                                                                                                                                                                                                                                                                       | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?                                                                                                                                                                                               | 7a                                                        |     |    | No |
| b                                                                                                                                                                                                                                                                       | If "Yes," did the organization notify the donor of the value of the goods or services provided?                                                                                                                                                                                                                                               | 7b                                                        |     |    |    |
| c                                                                                                                                                                                                                                                                       | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?                                                                                                                                                                                                          | 7c                                                        |     |    | No |
| d                                                                                                                                                                                                                                                                       | If "Yes," indicate the number of Forms 8282 filed during the year.                                                                                                                                                                                                                                                                            | 7d                                                        |     |    |    |
| e                                                                                                                                                                                                                                                                       | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                                                                                                                                                                                                               | 7e                                                        |     |    | No |
| f                                                                                                                                                                                                                                                                       | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                                                                                                                                                                                                                                  | 7f                                                        |     |    | No |
| g                                                                                                                                                                                                                                                                       | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?                                                                                                                                                                                                              | 7g                                                        |     |    |    |
| h                                                                                                                                                                                                                                                                       | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?                                                                                                                                                                                                            | 7h                                                        |     |    |    |
| 8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? |                                                                                                                                                                                                                                                                                                                                               | 8                                                         |     |    |    |
| 9 Sponsoring organizations maintaining donor advised funds.                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                               |                                                           |     |    |    |
| a                                                                                                                                                                                                                                                                       | Did the organization make any taxable distributions under section 4966?                                                                                                                                                                                                                                                                       | 9a                                                        |     |    |    |
| b                                                                                                                                                                                                                                                                       | Did the organization make a distribution to a donor, donor advisor, or related person?                                                                                                                                                                                                                                                        | 9b                                                        |     |    |    |
| 10 Section 501(c)(7) organizations. Enter                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                               |                                                           |     |    |    |
| a                                                                                                                                                                                                                                                                       | Initiation fees and capital contributions included on Part VIII, line 12.                                                                                                                                                                                                                                                                     | 10a                                                       |     |    |    |
| b                                                                                                                                                                                                                                                                       | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.                                                                                                                                                                                                                                                  | 10b                                                       |     |    |    |
| 11 Section 501(c)(12) organizations. Enter                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                               |                                                           |     |    |    |
| a                                                                                                                                                                                                                                                                       | Gross income from members or shareholders.                                                                                                                                                                                                                                                                                                    | 11a                                                       |     |    |    |
| b                                                                                                                                                                                                                                                                       | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).                                                                                                                                                                                                                  | 11b                                                       |     |    |    |
| 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                               | 12a                                                       |     |    |    |
| b                                                                                                                                                                                                                                                                       | If "Yes," enter the amount of tax-exempt interest received or accrued during the year.                                                                                                                                                                                                                                                        | 12b                                                       |     |    |    |
| 13 Section 501(c)(29) qualified nonprofit health insurance issuers.                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                               |                                                           |     |    |    |
| a                                                                                                                                                                                                                                                                       | Is the organization licensed to issue qualified health plans in more than one state?<br>Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state. | 13a                                                       |     |    |    |
| b                                                                                                                                                                                                                                                                       | Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.                                                                                                                                                                          | 13b                                                       |     |    |    |
| c                                                                                                                                                                                                                                                                       | Enter the aggregate amount of reserves on hand.                                                                                                                                                                                                                                                                                               | 13c                                                       |     |    |    |
| 14a Did the organization receive any payments for indoor tanning services during the tax year?                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                               | 14a                                                       |     |    | No |
| b                                                                                                                                                                                                                                                                       | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.                                                                                                                                                                                                                                    | 14b                                                       |     |    |    |

Part VI

**Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.  
Check if Schedule O contains a response to any question in this Part VI ☒

Section A. Governing Body and Management

|    |                                                                                                                                                                                                                               |     |     |    |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
|    |                                                                                                                                                                                                                               |     | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year . . . . .                                                                                                                                 | 1a7 |     |    |
| b  | Enter the number of voting members included in line 1a, above, who are independent . . . . .                                                                                                                                  | 1b5 |     |    |
| 2  | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .                                               | 2   |     | No |
| 3  | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . . . | 3   |     | No |
| 4  | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . . . .                                                                                                    | 4   | Yes |    |
| 5  | Did the organization become aware during the year of a significant diversion of the organization's assets? . . . . .                                                                                                          | 5   |     | No |
| 6  | Did the organization have members or stockholders? . . . . .                                                                                                                                                                  | 6   |     | No |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? . . . . .                                                                  | 7a  |     | No |
| b  | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? . . . . .                                                           | 7b  |     | No |
| 8  | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following . . . . .                                                                                    |     |     |    |
| a  | The governing body? . . . . .                                                                                                                                                                                                 | 8a  | Yes |    |
| b  | Each committee with authority to act on behalf of the governing body? . . . . .                                                                                                                                               | 8b  | Yes |    |
| 9  | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .        | 9   |     | No |

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

|     |                                                                                                                                                                                                                                                                                                        |     |     |    |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
|     |                                                                                                                                                                                                                                                                                                        |     | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? . . . . .                                                                                                                                                                                                                           | 10a |     | No |
| b   | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . . . .                                                                   | 10b |     |    |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . . . .                                                                                                                                                                  | 11a | Yes |    |
| b   | Describe in Schedule O the process, if any, used by the organization to review the Form 990 . . . . .                                                                                                                                                                                                  |     |     |    |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 . . . . .                                                                                                                                                                                                      | 12a | Yes |    |
| b   | Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .                                                                                                                                                           | 12b | Yes |    |
| c   | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done . . . . .                                                                                                                                           | 12c | Yes |    |
| 13  | Did the organization have a written whistleblower policy? . . . . .                                                                                                                                                                                                                                    | 13  | Yes |    |
| 14  | Did the organization have a written document retention and destruction policy? . . . . .                                                                                                                                                                                                               | 14  | Yes |    |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? . . . . .                                                                         |     |     |    |
| a   | The organization's CEO, Executive Director, or top management official . . . . .                                                                                                                                                                                                                       | 15a | Yes |    |
| b   | Other officers or key employees of the organization . . . . .                                                                                                                                                                                                                                          | 15b | Yes |    |
|     | If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions) . . . . .                                                                                                                                                                                                          |     |     |    |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .                                                                                                                                        | 16a |     | No |
| b   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? . . . . . | 16b |     |    |

Section C. Disclosure

|    |                                                                                                                                                                                                                                                                                                                                                         |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 17 | List the States with which a copy of this Form 990 is required to be filed <input checked="" type="checkbox"/> NY , CA                                                                                                                                                                                                                                  |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.<br><input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request |
| 19 | Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.                                                                                                                                               |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization <input checked="" type="checkbox"/><br>CHRISTINE KATZ CSSP<br>1575 EYE STREET NW NO 500<br>WASHINGTON, DC 20005<br>(202) 371-1565                                                                                          |

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization’s tax year

- List all of the organization’s **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization’s **current** key employees, if any See instructions for definition of “key employee ”
- List the organization’s five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization’s **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization’s **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

| (A)<br>Name and Title                              | (B)<br>Average<br>hours<br>per<br>week<br>(describe<br>hours<br>for<br>related<br>organizations<br>in<br>Schedule<br>O) | (C)<br>Position (do not check<br>more than one box,<br>unless person is both<br>an officer and a<br>director/trustee) |                       |         |              |                                 |        |         | (D)<br>Reportable<br>compensation<br>from the<br>organization (W-<br>2/1099-MISC) | (E)<br>Reportable<br>compensation<br>from related<br>organizations<br>(W- 2/1099-<br>MISC) | (F)<br>Estimated<br>amount of other<br>compensation<br>from the<br>organization and<br>related<br>organizations |
|----------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|---------------------------------|--------|---------|-----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|
|                                                    |                                                                                                                         | Individual trustee<br>or director                                                                                     | Institutional Trustee | Officer | Key employee | Highest compensated<br>employee | Former |         |                                                                                   |                                                                                            |                                                                                                                 |
| (1) DR CAROL WILSON SPIGNER<br>CHAIRMAN            | 1 00                                                                                                                    | X                                                                                                                     |                       |         |              |                                 |        | 2,200   | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| (2) YOLIE AGUILAR<br>DIRECTOR                      | 1 00                                                                                                                    | X                                                                                                                     |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| (3) FRANK FARROW<br>PRESIDENT/DIRECTOR             | 40 00                                                                                                                   | X                                                                                                                     |                       | X       |              |                                 |        | 197,942 | 0                                                                                 | 47,696                                                                                     |                                                                                                                 |
| (4) MARK JOSEPH<br>DIRECTOR                        | 1 00                                                                                                                    | X                                                                                                                     |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| (5) JUDITH MELTZER<br>VP/TREASURER/DEPUTY DIRECTOR | 40 00                                                                                                                   | X                                                                                                                     |                       | X       |              |                                 |        | 193,942 | 0                                                                                 | 53,733                                                                                     |                                                                                                                 |
| (6) BEATRIZ OTERO<br>DIRECTOR (1/1/11-2/28/11)     | 1 00                                                                                                                    | X                                                                                                                     |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| (7) GARY STANGLER<br>DIRECTOR                      | 1 00                                                                                                                    | X                                                                                                                     |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| (8) GARY WALKER<br>DIRECTOR                        | 1 00                                                                                                                    | X                                                                                                                     |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| (9) CHRISTINE KATZ<br>VP/SECRETARY/CFO             | 40 00                                                                                                                   |                                                                                                                       |                       | X       |              |                                 |        | 163,189 | 0                                                                                 | 37,605                                                                                     |                                                                                                                 |
| (10) SUSAN NOTKIN<br>ASSOCIATE DIRECTOR            | 40 00                                                                                                                   |                                                                                                                       |                       |         | X            |                                 |        | 178,124 | 0                                                                                 | 39,203                                                                                     |                                                                                                                 |
| (11) JUDY LANGFORD<br>ASSOCIATE DIRECTOR           | 40 00                                                                                                                   |                                                                                                                       |                       |         | X            |                                 |        | 170,954 | 0                                                                                 | 34,989                                                                                     |                                                                                                                 |
| (12) WILLIAM SHEPARDSON<br>ASSOCIATE DIRECTOR      | 40 00                                                                                                                   |                                                                                                                       |                       |         | X            |                                 |        | 166,449 | 0                                                                                 | 37,975                                                                                     |                                                                                                                 |
| (13) JEAN MCINTOSH<br>SR FELLOW                    | 40 00                                                                                                                   |                                                                                                                       |                       |         |              | X                               |        | 168,873 | 0                                                                                 | 26,153                                                                                     |                                                                                                                 |
| (14) CHARLYN HARPER BROWNE<br>SR ASSOCIATE         | 40 00                                                                                                                   |                                                                                                                       |                       |         |              | X                               |        | 136,279 | 0                                                                                 | 28,225                                                                                     |                                                                                                                 |
| (15) PHYLLIS BRUNSON<br>ASSOCIATE DIRECTOR         | 40 00                                                                                                                   |                                                                                                                       |                       |         |              | X                               |        | 135,495 | 0                                                                                 | 22,709                                                                                     |                                                                                                                 |
| (16) ARLENE LEE<br>ASSOCIATE DIRECTOR              | 40 00                                                                                                                   |                                                                                                                       |                       |         |              | X                               |        | 132,964 | 0                                                                                 | 34,139                                                                                     |                                                                                                                 |
| (17) SARAH MORRISON<br>SR ASSOCIATE                | 40 00                                                                                                                   |                                                                                                                       |                       |         |              | X                               |        | 130,367 | 0                                                                                 | 30,429                                                                                     |                                                                                                                 |

## Part VII

|           |                                                                        |           |   |         |
|-----------|------------------------------------------------------------------------|-----------|---|---------|
| <b>1b</b> | <b>Sub-Total . . . . .</b>                                             |           |   |         |
| <b>c</b>  | <b>Total from continuation sheets to Part VII, Section A . . . . .</b> |           |   |         |
| <b>d</b>  | <b>Total (add lines 1b and 1c) . . . . .</b>                           | 1,776,778 | 0 | 392,856 |

**2** Total number of individuals (including but not limited to those listed in Item 1) who received more than \$100,000 of reportable compensation from the organization. 16

|          |                                                                                                                                                                                                                                               | Yes          | No |
|----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|----|
| <b>3</b> | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .                                        | <b>3</b>     | No |
| <b>4</b> | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . . | <b>4</b> Yes |    |
| <b>5</b> | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .                       | <b>5</b>     | No |

## **Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)<br>Name and business address                                                   | (B)<br>Description of services | (C)<br>Compensation |
|------------------------------------------------------------------------------------|--------------------------------|---------------------|
| BOSTON MEDICAL CENTER CORPORATION<br>660 HARRISON AVENUE<br>BOSTON, MA 021182393   | QIC WORK                       | 606,097             |
| UNIVERSITY OF COLORADO<br>13001 EAST 17TH PLACE<br>AURORA, CO 80045                | QIC WORK                       | 430,954             |
| CATHOLIC COMMUNITY SERVICES<br>PO BOX 20400<br>SALEM, OR 97307                     | QIC WORK                       | 422,761             |
| COMMUNITY DEV'T TECHNOLOGIES CENTER<br>520 W 23RD ST<br>LOS ANGELES, CA 90007      | BEST START CPDS WORK           | 379,369             |
| SC FIRST STEPS TO SCHOOL READINESS<br>1300 SUMTER ST STE 100<br>COLUMBIA, SC 29201 | QIC WORK                       | 238,376             |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 10

Part VIII

Statement of Revenue

|                                                           |                                           |                                                                                                                                               |                                                                                          | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from<br>tax under<br>sections<br>512, 513, or<br>514 |
|-----------------------------------------------------------|-------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|----------------------|----------------------------------------------------|-----------------------------------------|---------------------------------------------------------------------------------|
| Contributions, gifts, grants<br>and other similar amounts | 1a                                        | Federated campaigns . . . . .                                                                                                                 | 1a                                                                                       |                      |                                                    |                                         |                                                                                 |
|                                                           | b                                         | Membership dues . . . . .                                                                                                                     | 1b                                                                                       |                      |                                                    |                                         |                                                                                 |
|                                                           | c                                         | Fundraising events . . . . .                                                                                                                  | 1c                                                                                       |                      |                                                    |                                         |                                                                                 |
|                                                           | d                                         | Related organizations . . . . .                                                                                                               | 1d                                                                                       |                      |                                                    |                                         |                                                                                 |
|                                                           | e                                         | Government grants (contributions)                                                                                                             | 1e                                                                                       | 4,833,686            |                                                    |                                         |                                                                                 |
|                                                           | f                                         | All other contributions, gifts, grants, and<br>similar amounts not included above                                                             | 1f                                                                                       | 8,386,806            |                                                    |                                         |                                                                                 |
|                                                           | g                                         | Noncash contributions included in<br>lines 1a-1f \$ _____                                                                                     |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | h                                         | Total. Add lines 1a-1f . . . . .                                                                                                              |                                                                                          |                      | 13,220,492                                         |                                         |                                                                                 |
| Program Service Revenue                                   | 2a                                        |                                                                                                                                               | Business Code                                                                            |                      |                                                    |                                         |                                                                                 |
|                                                           | b                                         |                                                                                                                                               |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | c                                         |                                                                                                                                               |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | d                                         |                                                                                                                                               |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | e                                         |                                                                                                                                               |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | f                                         | All other program service revenue                                                                                                             |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | g                                         | Total. Add lines 2a-2f . . . . .                                                                                                              |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | Other Revenue                             | 3                                                                                                                                             | Investment income (including dividends, interest<br>and other similar amounts) . . . . . |                      | 118,792                                            |                                         |                                                                                 |
| 4                                                         |                                           | Income from investment of tax-exempt bond proceeds . . .                                                                                      |                                                                                          |                      |                                                    |                                         |                                                                                 |
| 5                                                         |                                           | Royalties . . . . .                                                                                                                           |                                                                                          |                      |                                                    |                                         |                                                                                 |
| 6a                                                        |                                           | Gross rents                                                                                                                                   | (i) Real (ii) Personal                                                                   |                      |                                                    |                                         |                                                                                 |
| b                                                         |                                           | Less rental<br>expenses                                                                                                                       |                                                                                          |                      |                                                    |                                         |                                                                                 |
| c                                                         |                                           | Rental income<br>or (loss)                                                                                                                    |                                                                                          |                      |                                                    |                                         |                                                                                 |
| d                                                         |                                           | Net rental income or (loss) . . . . .                                                                                                         |                                                                                          |                      |                                                    |                                         |                                                                                 |
| 7a                                                        |                                           | Gross amount<br>from sales of<br>assets other<br>than inventory                                                                               | (i) Securities (ii) Other                                                                | 1,619,837            |                                                    |                                         |                                                                                 |
| b                                                         |                                           | Less cost or<br>other basis and<br>sales expenses                                                                                             |                                                                                          | 1,602,062            |                                                    |                                         |                                                                                 |
| c                                                         |                                           | Gain or (loss)                                                                                                                                |                                                                                          | 17,775               |                                                    |                                         |                                                                                 |
| d                                                         |                                           | Net gain or (loss) . . . . .                                                                                                                  |                                                                                          | 17,775               |                                                    |                                         | 17,775                                                                          |
| 8a                                                        |                                           | Gross income from fundraising<br>events (not including<br>\$ _____<br>of contributions reported on line 1c)<br>See Part IV, line 18 . . . . . | a                                                                                        |                      |                                                    |                                         |                                                                                 |
| b                                                         |                                           | Less direct expenses . . . . .                                                                                                                | b                                                                                        |                      |                                                    |                                         |                                                                                 |
| c                                                         |                                           | Net income or (loss) from fundraising events . . .                                                                                            |                                                                                          |                      |                                                    |                                         |                                                                                 |
| 9a                                                        |                                           | Gross income from gaming activities<br>See Part IV, line 19 . . . . .                                                                         | a                                                                                        |                      |                                                    |                                         |                                                                                 |
| b                                                         |                                           | Less direct expenses . . . . .                                                                                                                | b                                                                                        |                      |                                                    |                                         |                                                                                 |
| c                                                         |                                           | Net income or (loss) from gaming activities . . .                                                                                             |                                                                                          |                      |                                                    |                                         |                                                                                 |
| 10a                                                       |                                           | Gross sales of inventory, less<br>returns and allowances . . . . .                                                                            | a                                                                                        |                      |                                                    |                                         |                                                                                 |
| b                                                         |                                           | Less cost of goods sold . . . . .                                                                                                             | b                                                                                        |                      |                                                    |                                         |                                                                                 |
| c                                                         |                                           | Net income or (loss) from sales of inventory . . .                                                                                            |                                                                                          |                      |                                                    |                                         |                                                                                 |
| Miscellaneous Revenue                                     |                                           | Business Code                                                                                                                                 |                                                                                          |                      |                                                    |                                         |                                                                                 |
| 11a                                                       | CONF REG FEES                             | 611430                                                                                                                                        | 68,280                                                                                   | 68,280               |                                                    |                                         |                                                                                 |
| b                                                         | PUBLICATION SALES                         | 900099                                                                                                                                        | 10,541                                                                                   | 10,541               |                                                    |                                         |                                                                                 |
| c                                                         | MISCELLANEOUS                             | 900099                                                                                                                                        | 45                                                                                       | 45                   |                                                    |                                         |                                                                                 |
| d                                                         | All other revenue . . . . .               |                                                                                                                                               |                                                                                          |                      |                                                    |                                         |                                                                                 |
| e                                                         | Total. Add lines 11a-11d . . . . .        |                                                                                                                                               |                                                                                          | 78,866               |                                                    |                                         |                                                                                 |
| 12                                                        | Total revenue. See Instructions . . . . . |                                                                                                                                               |                                                                                          | 13,435,925           | 78,866                                             | 0                                       | 136,567                                                                         |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns  
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)  
Check if Schedule O contains a response to any question in this Part IX

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. |                                                                                                                                                                                                                                       | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|--------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| 1                                                                              | Grants and other assistance to governments and organizations in the United States See Part IV, line 21                                                                                                                                | 671,000               | 671,000                         |                                        |                             |
| 2                                                                              | Grants and other assistance to individuals in the United States See Part IV, line 22                                                                                                                                                  |                       |                                 |                                        |                             |
| 3                                                                              | Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16                                                                                                     | 622,718               | 622,718                         |                                        |                             |
| 4                                                                              | Benefits paid to or for members                                                                                                                                                                                                       |                       |                                 |                                        |                             |
| 5                                                                              | Compensation of current officers, directors, trustees, and key employees                                                                                                                                                              | 1,324,001             | 1,023,286                       | 265,329                                | 35,386                      |
| 6                                                                              | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)                                                                                         |                       |                                 |                                        |                             |
| 7                                                                              | Other salaries and wages                                                                                                                                                                                                              | 2,731,459             | 2,111,073                       | 547,384                                | 73,002                      |
| 8                                                                              | Pension plan contributions (include section 401(k) and section 403(b) employer contributions)                                                                                                                                         | 239,864               | 185,385                         | 48,068                                 | 6,411                       |
| 9                                                                              | Other employee benefits                                                                                                                                                                                                               | 335,326               | 259,165                         | 67,199                                 | 8,962                       |
| 10                                                                             | Payroll taxes                                                                                                                                                                                                                         | 249,285               | 192,666                         | 49,957                                 | 6,662                       |
| 11                                                                             | Fees for services (non-employees)                                                                                                                                                                                                     |                       |                                 |                                        |                             |
| a                                                                              | Management                                                                                                                                                                                                                            |                       |                                 |                                        |                             |
| b                                                                              | Legal                                                                                                                                                                                                                                 | 1,069                 |                                 | 1,069                                  |                             |
| c                                                                              | Accounting                                                                                                                                                                                                                            | 29,737                |                                 | 29,737                                 |                             |
| d                                                                              | Lobbying                                                                                                                                                                                                                              |                       |                                 |                                        |                             |
| e                                                                              | Professional fundraising See Part IV, line 17                                                                                                                                                                                         |                       |                                 |                                        |                             |
| f                                                                              | Investment management fees                                                                                                                                                                                                            |                       |                                 |                                        |                             |
| g                                                                              | Other                                                                                                                                                                                                                                 | 4,887,242             | 4,788,799                       | 98,443                                 |                             |
| 12                                                                             | Advertising and promotion                                                                                                                                                                                                             |                       |                                 |                                        |                             |
| 13                                                                             | Office expenses                                                                                                                                                                                                                       | 200,398               | 147,859                         | 49,018                                 | 3,521                       |
| 14                                                                             | Information technology                                                                                                                                                                                                                | 89,044                | 68,373                          | 18,637                                 | 2,034                       |
| 15                                                                             | Royalties                                                                                                                                                                                                                             |                       |                                 |                                        |                             |
| 16                                                                             | Occupancy                                                                                                                                                                                                                             | 659,099               | 543,830                         | 99,091                                 | 16,178                      |
| 17                                                                             | Travel                                                                                                                                                                                                                                | 699,099               | 605,636                         | 80,285                                 | 13,178                      |
| 18                                                                             | Payments of travel or entertainment expenses for any federal, state, or local public officials                                                                                                                                        |                       |                                 |                                        |                             |
| 19                                                                             | Conferences, conventions, and meetings                                                                                                                                                                                                | 437,431               | 412,131                         | 25,300                                 |                             |
| 20                                                                             | Interest                                                                                                                                                                                                                              |                       |                                 |                                        |                             |
| 21                                                                             | Payments to affiliates                                                                                                                                                                                                                |                       |                                 |                                        |                             |
| 22                                                                             | Depreciation, depletion, and amortization                                                                                                                                                                                             | 34,900                |                                 | 34,900                                 |                             |
| 23                                                                             | Insurance                                                                                                                                                                                                                             | 34,981                | 28,303                          | 6,678                                  |                             |
| 24                                                                             | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O )                                       |                       |                                 |                                        |                             |
| a                                                                              | EQUIP RENTAL & MAINT                                                                                                                                                                                                                  | 92,818                | 74,110                          | 16,503                                 | 2,205                       |
| b                                                                              | DUES & SUBSCRIPTIONS                                                                                                                                                                                                                  | 9,964                 |                                 | 9,964                                  |                             |
| c                                                                              | BOARD FEES EXPENSES                                                                                                                                                                                                                   | 8,694                 |                                 | 8,694                                  |                             |
| d                                                                              | BAD DEPT EXPENSES                                                                                                                                                                                                                     | 5,000                 |                                 | 5,000                                  |                             |
| e                                                                              |                                                                                                                                                                                                                                       |                       |                                 |                                        |                             |
| f                                                                              | All other expenses                                                                                                                                                                                                                    |                       |                                 |                                        |                             |
| 25                                                                             | Total functional expenses. Add lines 1 through 24f                                                                                                                                                                                    | 13,363,129            | 11,734,334                      | 1,461,256                              | 167,539                     |
| 26                                                                             | Joint costs. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                       |                                 |                                        |                             |

Part X

Balance Sheet

|                             |                                                                                                                                           |                                                                                                                                                                                 |     |            | (A)               |            | (B)         |
|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|------------|-------------------|------------|-------------|
|                             |                                                                                                                                           |                                                                                                                                                                                 |     |            | Beginning of year |            | End of year |
| Assets                      | 1                                                                                                                                         | Cash—non-interest-bearing . . . . .                                                                                                                                             |     |            |                   | 1          |             |
|                             | 2                                                                                                                                         | Savings and temporary cash investments . . . . .                                                                                                                                |     |            | 4,414,434         | 2          | 3,610,860   |
|                             | 3                                                                                                                                         | Pledges and grants receivable, net . . . . .                                                                                                                                    |     |            | 1,990,653         | 3          | 1,951,435   |
|                             | 4                                                                                                                                         | Accounts receivable, net . . . . .                                                                                                                                              |     |            | 14,145            | 4          | 12,972      |
|                             | 5                                                                                                                                         | Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L . . . . .                   |     |            |                   | 5          |             |
|                             | 6                                                                                                                                         | Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L . . . . .      |     |            |                   | 6          |             |
|                             | 7                                                                                                                                         | Notes and loans receivable, net . . . . .                                                                                                                                       |     |            |                   | 7          |             |
|                             | 8                                                                                                                                         | Inventories for sale or use . . . . .                                                                                                                                           |     |            |                   | 8          |             |
|                             | 9                                                                                                                                         | Prepaid expenses and deferred charges . . . . .                                                                                                                                 |     |            | 151,820           | 9          | 144,584     |
|                             | 10a                                                                                                                                       | Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D . . . . .                                                                                   | 10a | 826,035    |                   |            |             |
|                             | b                                                                                                                                         | Less: accumulated depreciation . . . . .                                                                                                                                        | 10b | 606,559    | 211,918           | 10c        | 219,476     |
|                             | 11                                                                                                                                        | Investments—publicly traded securities . . . . .                                                                                                                                |     |            | 4,792,194         | 11         | 4,768,066   |
|                             | 12                                                                                                                                        | Investments—other securities. See Part IV, line 11 . . . . .                                                                                                                    |     |            |                   | 12         |             |
|                             | 13                                                                                                                                        | Investments—program-related. See Part IV, line 11 . . . . .                                                                                                                     |     |            |                   | 13         |             |
|                             | 14                                                                                                                                        | Intangible assets . . . . .                                                                                                                                                     |     |            |                   | 14         |             |
|                             | 15                                                                                                                                        | Other assets. See Part IV, line 11 . . . . .                                                                                                                                    |     |            | 369,997           | 15         | 338,659     |
| 16                          | Total assets. Add lines 1 through 15 (must equal line 34) . . . . .                                                                       |                                                                                                                                                                                 |     | 11,945,161 | 16                | 11,046,052 |             |
| Liabilities                 | 17                                                                                                                                        | Accounts payable and accrued expenses . . . . .                                                                                                                                 |     |            | 1,017,554         | 17         | 1,068,704   |
|                             | 18                                                                                                                                        | Grants payable . . . . .                                                                                                                                                        |     |            | 923,148           | 18         | 455,773     |
|                             | 19                                                                                                                                        | Deferred revenue . . . . .                                                                                                                                                      |     |            |                   | 19         |             |
|                             | 20                                                                                                                                        | Tax-exempt bond liabilities . . . . .                                                                                                                                           |     |            |                   | 20         |             |
|                             | 21                                                                                                                                        | Escrow or custodial account liability. Complete Part IV of Schedule D . . . . .                                                                                                 |     |            |                   | 21         |             |
|                             | 22                                                                                                                                        | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . .  |     |            |                   | 22         |             |
|                             | 23                                                                                                                                        | Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                        |     |            |                   | 23         |             |
|                             | 24                                                                                                                                        | Unsecured notes and loans payable to unrelated third parties . . . . .                                                                                                          |     |            |                   | 24         |             |
|                             | 25                                                                                                                                        | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D . . . . . |     |            | 4,282,315         | 25         | 3,864,519   |
|                             | 26                                                                                                                                        | Total liabilities. Add lines 17 through 25 . . . . .                                                                                                                            |     |            | 6,223,017         | 26         | 5,388,996   |
| Net Assets or Fund Balances | Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34. |                                                                                                                                                                                 |     |            |                   |            |             |
|                             | 27                                                                                                                                        | Unrestricted net assets . . . . .                                                                                                                                               |     |            | 5,722,144         | 27         | 5,657,056   |
|                             | 28                                                                                                                                        | Temporarily restricted net assets . . . . .                                                                                                                                     |     |            |                   | 28         |             |
|                             | 29                                                                                                                                        | Permanently restricted net assets . . . . .                                                                                                                                     |     |            |                   | 29         |             |
|                             | Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.                          |                                                                                                                                                                                 |     |            |                   |            |             |
|                             | 30                                                                                                                                        | Capital stock or trust principal, or current funds . . . . .                                                                                                                    |     |            |                   | 30         |             |
|                             | 31                                                                                                                                        | Paid-in or capital surplus, or land, building or equipment fund . . . . .                                                                                                       |     |            |                   | 31         |             |
|                             | 32                                                                                                                                        | Retained earnings, endowment, accumulated income, or other funds . . . . .                                                                                                      |     |            |                   | 32         |             |
|                             | 33                                                                                                                                        | Total net assets or fund balances . . . . .                                                                                                                                     |     |            | 5,722,144         | 33         | 5,657,056   |
| 34                          | Total liabilities and net assets/fund balances . . . . .                                                                                  |                                                                                                                                                                                 |     | 11,945,161 | 34                | 11,046,052 |             |

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response to any question in this Part XI ☒

|          |                                                                                                               |          |            |
|----------|---------------------------------------------------------------------------------------------------------------|----------|------------|
| <b>1</b> | Total revenue (must equal Part VIII, column (A), line 12)                                                     | <b>1</b> | 13,435,925 |
| <b>2</b> | Total expenses (must equal Part IX, column (A), line 25)                                                      | <b>2</b> | 13,363,129 |
| <b>3</b> | Revenue less expenses Subtract line 2 from line 1                                                             | <b>3</b> | 72,796     |
| <b>4</b> | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                     | <b>4</b> | 5,722,144  |
| <b>5</b> | Other changes in net assets or fund balances (explain in Schedule O)                                          | <b>5</b> | -137,884   |
| <b>6</b> | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) | <b>6</b> | 5,657,056  |

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response to any question in this Part XII ☒

|           |                                                                                                                                                                                                                                                                                                                                                  | Yes | No |
|-----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b>  | Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O                                                                |     |    |
| <b>2a</b> | Were the organization's financial statements compiled or reviewed by an independent accountant?                                                                                                                                                                                                                                                  |     | No |
| <b>b</b>  | Were the organization's financial statements audited by an independent accountant?                                                                                                                                                                                                                                                               | Yes |    |
| <b>c</b>  | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | Yes |    |
| <b>d</b>  | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both<br><input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis             |     |    |
| <b>3a</b> | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?                                                                                                                                                                                         | Yes |    |
| <b>b</b>  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits                                                                                                                             | Yes |    |

SCHEDULE A  
(Form 990 or 990EZ)

Department of the Treasury  
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization  
CENTER FOR THE STUDY OF SOCIAL POLICY

Employer identification number  
52-1254948

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

1

☐

A church, convention of churches, or association of churches **section 170(b)(1)(A)(i).**

2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E )

3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II )

6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7

☒

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II )

8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II )

9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III )

10

☐

An organization organized and operated exclusively to test for public safety Se**section 509(a)(4).**

11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h  

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other

e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?  

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)

|          | Yes | No |
|----------|-----|----|
| 11g(i)   |     |    |
| 11g(ii)  |     |    |
| 11g(iii) |     |    |

| (i)<br>Name of supported organization | (ii)<br>EIN | (iii)<br>Type of organization (described on lines 1- 9 above or IRC section (see instructions)) | (iv)<br>Is the organization in col (i) listed in your governing document? |    | (v)<br>Did you notify the organization in col (i) of your support? |    | (vi)<br>Is the organization in col (i) organized in the U S ? |    | (vii)<br>Amount of support? |
|---------------------------------------|-------------|-------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|----|--------------------------------------------------------------------|----|---------------------------------------------------------------|----|-----------------------------|
|                                       |             |                                                                                                 | Yes                                                                       | No | Yes                                                                | No | Yes                                                           | No |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
| Total                                 |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |

Part II

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

| Calendar year (or fiscal year beginning in)                                                                                                                                                           | (a) 2007  | (b) 2008   | (c) 2009  | (d) 2010   | (e) 2011   | (f) Total  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|------------|-----------|------------|------------|------------|
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                                                   | 9,240,362 | 10,028,003 | 9,568,234 | 10,693,838 | 12,379,638 | 51,910,075 |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                     |           |            |           |            |            |            |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                             |           |            |           |            |            |            |
| 4 Total. Add lines 1 through 3                                                                                                                                                                        | 9,240,362 | 10,028,003 | 9,568,234 | 10,693,838 | 12,379,638 | 51,910,075 |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |           |            |           |            |            | 26,991,375 |
| 6 Public Support. Subtract line 5 from line 4                                                                                                                                                         |           |            |           |            |            | 24,918,700 |

Section B. Total Support

| Calendar year (or fiscal year beginning in)                                                                                      | (a) 2007  | (b) 2008   | (c) 2009  | (d) 2010   | (e) 2011   | (f) Total  |
|----------------------------------------------------------------------------------------------------------------------------------|-----------|------------|-----------|------------|------------|------------|
| 7 Amounts from line 4                                                                                                            | 9,240,362 | 10,028,003 | 9,568,234 | 10,693,838 | 12,379,638 | 51,910,075 |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | 420,595   | 316,646    | 185,968   | 108,826    | 118,792    | 1,150,827  |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on                             |           |            |           |            |            |            |
| 10 Other income (Explain in Part IV ) Do not include gain or loss from the sale of capital assets                                |           |            | 4,973     | 300        | 45         | 5,318      |
| 11 Total support (Add lines 7 through 10)                                                                                        |           |            |           |            |            | 53,066,220 |

12 Gross receipts from related activities, etc (See instructions )

12126,227

13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here

Section C. Computation of Public Support Percentage

|                                                                                         |    |          |
|-----------------------------------------------------------------------------------------|----|----------|
| 14 Public Support Percentage for 2011 (line 6 column (f) divided by line 11 column (f)) | 14 | 46 960 % |
| 15 Public Support Percentage for 2010 Schedule A, Part II, line 14                      | 15 | 39 650 % |

16a 33 1/3% support test—2011. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3% support test—2010. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization

17a 10%-facts-and-circumstances test—2011. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization

b 10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization

18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions

Part IIIPart III

Support Schedule for Organizations Described in IRC 509(a)(2)  
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support                                                                                                                                                  |          |          |          |          |          |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                                | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                        |          |          |          |          |          |           |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513                                                                             |          |          |          |          |          |           |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                          |          |          |          |          |          |           |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          |           |
| 6 Total. Add lines 1 through 5                                                                                                                                             |          |          |          |          |          |           |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |          |          |          |          |          |           |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |          |          |          |          |          |           |
| c Add lines 7a and 7b                                                                                                                                                      |          |          |          |          |          |           |
| 8 Public Support (Subtract line 7c from line 6.)                                                                                                                           |          |          |          |          |          |           |

| Section B. Total Support                                                                                                                                                       |          |          |          |          |          |           |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                                    | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 9 Amounts from line 6                                                                                                                                                          |          |          |          |          |          |           |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                             |          |          |          |          |          |           |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                                                                      |          |          |          |          |          |           |
| c Add lines 10a and 10b                                                                                                                                                        |          |          |          |          |          |           |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on                                                 |          |          |          |          |          |           |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)                                                                             |          |          |          |          |          |           |
| 13 Total support (Add lines 9, 10c, 11 and 12.)                                                                                                                                |          |          |          |          |          |           |
| 14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and <b>stop here</b> |          |          |          |          |          |           |

| Section C. Computation of Public Support Percentage                                     |    |  |
|-----------------------------------------------------------------------------------------|----|--|
| 15 Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) | 15 |  |
| 16 Public support percentage from 2010 Schedule A, Part III, line 15                    | 16 |  |

| Section D. Computation of Investment Income Percentage                                                                                                                                                                                                                     |    |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 17 Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))                                                                                                                                                                               | 17 |  |
| 18 Investment income percentage from 2010 Schedule A, Part III, line 17                                                                                                                                                                                                    | 18 |  |
| 19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization         |    |  |
| b 33 1/3% support tests—2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization |    |  |
| 20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions                                                                                                                                                  |    |  |

**Part IV**

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).

|                              |
|------------------------------|
| Facts And Circumstances Test |
|                              |

|             |
|-------------|
| Explanation |
|             |
|             |
|             |
|             |

SCHEDULE D  
(Form 990)

Supplemental Financial Statements

Department of the Treasury  
Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990,  
Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b  
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization  
CENTER FOR THE STUDY OF SOCIAL POLICY

Employer identification number  
52-1254948

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

|   |                                                                                                                                                                                                                                                                                                                                        |                              |
|---|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
|   | (a) Donor advised funds                                                                                                                                                                                                                                                                                                                | (b) Funds and other accounts |
| 1 | Total number at end of year                                                                                                                                                                                                                                                                                                            |                              |
| 2 | Aggregate contributions to (during year)                                                                                                                                                                                                                                                                                               |                              |
| 3 | Aggregate grants from (during year)                                                                                                                                                                                                                                                                                                    |                              |
| 4 | Aggregate value at end of year                                                                                                                                                                                                                                                                                                         |                              |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>                                                           |                              |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div> |                              |

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)

☐ Preservation of an historically importantly land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

|   |                                                                                    |
|---|------------------------------------------------------------------------------------|
|   | Held at the End of the Year                                                        |
| a | Total number of conservation easements                                             |
| b | Total acreage restricted by conservation easements                                 |
| c | Number of conservation easements on a certified historic structure included in (a) |
| d | Number of conservation easements included in (c) acquired after 8/17/06            |

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ► \_\_\_\_\_

4

Number of states where property subject to conservation easement is located ► \_\_\_\_\_

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ► \_\_\_\_\_

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year  
► \$ \_\_\_\_\_

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

► \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X

► \$ \_\_\_\_\_

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1

► \$ \_\_\_\_\_

b

Assets included in Form 990, Part X

► \$ \_\_\_\_\_

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

d

☐ Loan or exchange programs

b

☐ Scholarly research

e

☐ Other

c

☐ Preservation for future generations

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

|    |        |
|----|--------|
|    | Amount |
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|    |                                                          |               |                   |                     |                    |
|----|----------------------------------------------------------|---------------|-------------------|---------------------|--------------------|
|    | (a)Current Year                                          | (b)Prior Year | (c)Two Years Back | (d)Three Years Back | (e)Four Years Back |
| 1a | Beginning of year balance . . . . .                      |               |                   |                     |                    |
| b  | Contributions . . . . .                                  |               |                   |                     |                    |
| c  | Investment earnings or losses . . . . .                  |               |                   |                     |                    |
| d  | Grants or scholarships . . . . .                         |               |                   |                     |                    |
| e  | Other expenditures for facilities and programs . . . . . |               |                   |                     |                    |
| f  | Administrative expenses . . . . .                        |               |                   |                     |                    |
| g  | End of year balance . . . . .                            |               |                   |                     |                    |

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶

b

Permanent endowment ▶

c

Term endowment ▶

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

|                                                                                                 |        |    |
|-------------------------------------------------------------------------------------------------|--------|----|
|                                                                                                 | Yes    | No |
| (i) unrelated organizations . . . . .                                                           | 3a(i)  |    |
| (ii) related organizations . . . . .                                                            | 3a(ii) |    |
| b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? . . . . . | 3b     |    |

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment. See Form 990, Part X, line 10.

| Description of property                                                                      | (a) Cost or other basis (investment) | (b)Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|----------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------|------------------------------|----------------|
| 1a Land . . . . .                                                                            |                                      |                                |                              |                |
| b Buildings . . . . .                                                                        |                                      |                                |                              |                |
| c Leasehold improvements . . . . .                                                           |                                      | 296,318                        | 156,029                      | 140,289        |
| d Equipment . . . . .                                                                        |                                      | 119,840                        | 42,930                       | 76,910         |
| e Other . . . . .                                                                            |                                      | 409,877                        | 407,600                      | 2,277          |
| Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) ▶ |                                      |                                |                              | 219,476        |



Part XI

Reconciliation of Change in Net Assets from Form 990 to Financial Statements

|    |                                                                                 |    |            |
|----|---------------------------------------------------------------------------------|----|------------|
| 1  | Total revenue (Form 990, Part VIII, column (A), line 12)                        | 1  | 13,435,925 |
| 2  | Total expenses (Form 990, Part IX, column (A), line 25)                         | 2  | 13,363,129 |
| 3  | Excess or (deficit) for the year Subtract line 2 from line 1                    | 3  | 72,796     |
| 4  | Net unrealized gains (losses) on investments                                    | 4  | -110,360   |
| 5  | Donated services and use of facilities                                          | 5  |            |
| 6  | Investment expenses                                                             | 6  | -27,524    |
| 7  | Prior period adjustments                                                        | 7  |            |
| 8  | Other (Describe in Part XIV)                                                    | 8  |            |
| 9  | Total adjustments (net) Add lines 4 - 8                                         | 9  | -137,884   |
| 10 | Excess or (deficit) for the year per financial statements Combine lines 3 and 9 | 10 | -65,088    |

Part XII

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

|   |                                                                                            |    |            |
|---|--------------------------------------------------------------------------------------------|----|------------|
| 1 | Total revenue, gains, and other support per audited financial statements . . . . .         | 1  | 13,298,041 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12                         |    |            |
| a | Net unrealized gains on investments . . . . .                                              | 2a | -110,360   |
| b | Donated services and use of facilities . . . . .                                           | 2b |            |
| c | Recoveries of prior year grants . . . . .                                                  | 2c |            |
| d | Other (Describe in Part XIV) . . . . .                                                     | 2d |            |
| e | Add lines 2a through 2d . . . . .                                                          | 2e | -110,360   |
| 3 | Subtract line 2e from line 1 . . . . .                                                     | 3  | 13,408,401 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1                        |    |            |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                 | 4a | 27,524     |
| b | Other (Describe in Part XIV) . . . . .                                                     | 4b |            |
| c | Add lines 4a and 4b . . . . .                                                              | 4c | 27,524     |
| 5 | Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12 ) . . . . . | 5  | 13,435,925 |

Part XIII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

|   |                                                                                             |    |            |
|---|---------------------------------------------------------------------------------------------|----|------------|
| 1 | Total expenses and losses per audited financial statements . . . . .                        | 1  | 13,363,129 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25                            |    |            |
| a | Donated services and use of facilities . . . . .                                            | 2a |            |
| b | Prior year adjustments . . . . .                                                            | 2b |            |
| c | Other losses . . . . .                                                                      | 2c |            |
| d | Other (Describe in Part XIV) . . . . .                                                      | 2d |            |
| e | Add lines 2a through 2d . . . . .                                                           | 2e | 0          |
| 3 | Subtract line 2e from line 1 . . . . .                                                      | 3  | 13,363,129 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:                          |    |            |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                  | 4a |            |
| b | Other (Describe in Part XIV) . . . . .                                                      | 4b |            |
| c | Add lines 4a and 4b . . . . .                                                               | 4c | 0          |
| 5 | Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18 ) . . . . . | 5  | 13,363,129 |

Part XIV

Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

| Identifier                                          | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|-----------------------------------------------------|------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48 | PART X           | CSSP QUALIFIES AS AN EXEMPT ORGANIZATION UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. IN ADDITION, THE CSSP IS CLASSIFIED AS AN ORGANIZATION THAT IS NOT A PRIVATE FOUNDATION UNDER SECTION 509(A)(1). CSSP HAS ADOPTED THE ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES AS REQUIRED BY THE INCOME TAXES TOPIC (TOPIC 740) OF THE FASB ACCOUNTING STANDARDS CODIFICATION. TOPIC 740 REQUIRES CSSP TO DETERMINE WHETHER A TAX POSITION IS MORE LIKELY THAN NOT TO BE SUSTAINED UPON EXAMINATION BY THE APPLICABLE TAXING AUTHORITY, INCLUDING RESOLUTION OF ANY RELATED APPEALS OR LITIGATION PROCESSES, BASED ON THE TECHNICAL MERITS OF THE POSITION. THE TAX BENEFIT TO BE RECOGNIZED IS MEASURED AS THE LARGEST AMOUNT OF BENEFIT THAT IS MORE THAN FIFTY PERCENT LIKELY OF BEING REALIZED UPON ULTIMATE SETTLEMENT, WHICH COULD RESULT IN CSSP RECORDING A TAX LIABILITY THAT WOULD REDUCE CSSP'S NET ASSETS. CSSP HAS ANALYZED ITS TAX POSITIONS, AND HAS CONCLUDED THAT NO LIABILITY FOR UNRECOGNIZED TAX BENEFITS SHOULD BE RECORDED RELATED TO UNCERTAIN TAX POSITIONS IN OPEN TAX YEARS (2008 - 2010), OR EXPECTED TO BE TAKEN IN CSSP'S 2011 TAX RETURNS. CSSP IS NOT AWARE OF ANY TAX POSITIONS FOR WHICH IT BELIEVES THAT THERE IS A REASONABLE POSSIBILITY THAT THE TOTAL AMOUNTS OF UNRECOGNIZED TAX BENEFITS WILL CHANGE MATERIALLY IN THE NEXT TWELVE MONTHS. |

SCHEDULE F  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990,  
Part IV, line 14b, 15, or 16.  
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2011

Open to Public  
Inspection

Name of the organization  
CENTER FOR THE STUDY OF SOCIAL POLICY

Employer identification number  
52-1254948

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

1 For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☒ Yes ☐ No

2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of grant funds outside the United States

3 Activites per Region (Use Part V if additional space is needed )

| (a) Region                                 | (b) Number of offices in the region | (c) Number of employees or agents in region or independent contractors | (d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region                                                         | (f) Total expenditures for region/investments in region |
|--------------------------------------------|-------------------------------------|------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|
| EUROPE                                     | 0                                   | 0                                                                      | GRANTS TO RECIPIENTS LOCATED IN THE REGION                                                                                                  | TO SUPPORT THE STRATEGY DEVELOPMENT OF THE ANNIE E CASEY FOUNDATION'S PRACTICE AND SYSTEM REFORM UNITS DEVELOP STRATEGIES TO IMPROVE OUTCOMES FOR CHILDREN | 622,718                                                 |
|                                            |                                     |                                                                        |                                                                                                                                             |                                                                                                                                                            |                                                         |
|                                            |                                     |                                                                        |                                                                                                                                             |                                                                                                                                                            |                                                         |
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|                                            |                                     |                                                                        |                                                                                                                                             |                                                                                                                                                            |                                                         |
| 3a Sub-total                               | 0                                   | 0                                                                      |                                                                                                                                             |                                                                                                                                                            | 622,718                                                 |
| b Total from continuation sheets to Part I | 0                                   | 0                                                                      |                                                                                                                                             |                                                                                                                                                            | 0                                                       |
| c Totals (add lines 3a and 3b)             | 0                                   | 0                                                                      |                                                                                                                                             |                                                                                                                                                            | 622,718                                                 |

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000 . . . . . ☐

Use Part V if additional space is needed.

| 1 | (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region     | (d) Purpose of grant                                                                                               | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|---|--------------------------|----------------------------------------------|----------------|--------------------------------------------------------------------------------------------------------------------|--------------------------|---------------------------------|-----------------------------------|----------------------------------------|-------------------------------------------------------|
|   |                          |                                              | UNITED KINGDOM | TO SUPPORT THE DEVELOPMENT OF AN INTEGRATED MODEL FOR PUBLIC SYSTEMS TO IMPROVE OUTCOMES FOR CHILDREN AND FAMILIES | 622,718                  | BANK TRANSFER                   |                                   |                                        |                                                       |
|   |                          |                                              |                |                                                                                                                    |                          |                                 |                                   |                                        |                                                       |
|   |                          |                                              |                |                                                                                                                    |                          |                                 |                                   |                                        |                                                       |
|   |                          |                                              |                |                                                                                                                    |                          |                                 |                                   |                                        |                                                       |
|   |                          |                                              |                |                                                                                                                    |                          |                                 |                                   |                                        |                                                       |
|   |                          |                                              |                |                                                                                                                    |                          |                                 |                                   |                                        |                                                       |
|   |                          |                                              |                |                                                                                                                    |                          |                                 |                                   |                                        |                                                       |
|   |                          |                                              |                |                                                                                                                    |                          |                                 |                                   |                                        |                                                       |
|   |                          |                                              |                |                                                                                                                    |                          |                                 |                                   |                                        |                                                       |
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|   |                          |                                              |                |                                                                                                                    |                          |                                 |                                   |                                        |                                                       |
|   |                          |                                              |                |                                                                                                                    |                          |                                 |                                   |                                        |                                                       |
|   |                          |                                              |                |                                                                                                                    |                          |                                 |                                   |                                        |                                                       |
|   |                          |                                              |                |                                                                                                                    |                          |                                 |                                   |                                        |                                                       |
|   |                          |                                              |                |                                                                                                                    |                          |                                 |                                   |                                        |                                                       |
|   |                          |                                              |                |                                                                                                                    |                          |                                 |                                   |                                        |                                                       |
|   |                          |                                              |                |                                                                                                                    |                          |                                 |                                   |                                        |                                                       |
|   |                          |                                              |                |                                                                                                                    |                          |                                 |                                   |                                        |                                                       |

2

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . .

1

3

Enter total number of other organizations or entities . . . . .

## Part III

[illegible]

**Part IV Foreign Forms**

- 1

Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)*

☐

Yes

☒

No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If " Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)*

☐

Yes

☒

No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)*

☐

Yes

☒

No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)*

☐

Yes

☒

No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)*

☐

Yes

☒

No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).*

☐

Yes

☒

No

**Supplemental Information**  
Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

**Schedule F (Form 990) 2011**

Schedule I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990

OMB No 1545-0047

2011

Open to Public  
Inspection

Name of the organization  
CENTER FOR THE STUDY OF SOCIAL POLICY

Employer identification number  
52-1254948

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . .

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed . . . . . ▶ ☐

| (a) Name and address of organization or government                                                   | (b) EIN    | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                                                                                                                                                                                                                                                                                                                   |
|------------------------------------------------------------------------------------------------------|------------|------------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (1) LOCAL INITIATIVES SUPPORT CORPORATION<br>1825 K STREET NW SUITE 1100<br>WASHINGTON, DC 20006     | 13-3030229 | 501 (C)(3)                         | 25,000                   |                                   |                                                       |                                        | TO FACILITATE EQUITABLE ECONOMIC DEVELOPMENT IN WASHINGTON, DC WITH THE GOAL OF REVITALIZING AND/OR STABILIZING LOW INCOME NEIGHBORHOODS                                                                                                                                                                                                                             |
| (2) CENTRAL CITY RENAISSANCE ALLIANCE<br>1809 ORETHA CASTLE HALEY BOULEVARD<br>NEW ORLEANS, LA 70113 | 26-1656360 | 501 (C)(3)                         | 25,000                   |                                   |                                                       |                                        | TO SUPPORT IMPLEMENTATION AND LAUNCH OF THE NEXT CLASS OF THE RESIDENT LEADERS FELLOWS PROGRAM TO FURTHER EQUIP RESIDENTS WITH THE VITAL SKILLS NECESSARY FOR COMMUNITY ADVOCACY WITH A FOCUS ON THE HARMONY OAKS OR CENTRAL CITY NEIGHBORHOODS                                                                                                                      |
| (3) CASE WESTERN RESERVE UNIVERSITY<br>10900 EUCLID AVENUE<br>CLEVELAND, OH 44106                    | 34-1018992 | 501 (C)(3)                         | 80,000                   |                                   |                                                       |                                        | TO SUPPORT THE INTEGRATION OF DATA COLLECTED BY URBAN STRATEGIES ON RESIDENT SUPPORTS AND SERVICES WORK IN ORDER TO INFORM FUTURE PRACTICE IN THE FIELD OF MIXED INCOME DEVELOPMENT AND PROMOTE MORE SUSTAINABLE CHANGE IN THE LIVES OF CHILDREN AND FAMILIES THIS PHASE OF THE PROJECT WILL FOCUS ON UP TO FIVE YEARS OF DATA FROM SITES IN MEMPHIS AND NEW ORLEANS |
| (4) CENTER FOR FAMILY SERVICES INC<br>584 BENSON STREET<br>CAMDEN, NJ 08103                          | 22-3669704 | 501 (C)(3)                         | 7,000                    |                                   |                                                       |                                        | TO COVER THE REMAINING COSTS OF CFS'S CONTRACT WITH CUTLER CONSULTING IN ORDER TO ENABLE CSF TO CONTINUE ITS EFFORTS TO ESTABLISH A PROMISE NEIGHBORHOOD IN THE COOPER LANNING NEIGHBORHOOD IN CAMDEN CITY, NEW JERSEY                                                                                                                                               |
| (5) COUNCIL OF NEW JERSEY GRANTMAKERS<br>101 WEST STATE STREET<br>TRENTON, NJ 08608                  | 22-3470235 | 501 (C)(3)                         | 40,000                   |                                   |                                                       |                                        | TO SUPPORT THE COUNCIL OF NEW JERSEY GRANTMAKERS' CONTINUED EFFORTS TO STRENGTEHN THE WORK OF CAMDEN FUNDERS                                                                                                                                                                                                                                                         |
| (6) NATIONAL HOUSING INSTITUTE<br>60 SOUTH FULLERTON AVENUE SUITE 206<br>MONTCLAIR, NJ 07042         | 22-2432179 | 501 (C)(3)                         | 85,000                   |                                   |                                                       |                                        | TO SUPPORT THE DOCUMENTATION OF THE REVITALIZATION OF THE CJ PEETE PUBLIC HOUSING DEVELOPMENT AND ITS REBIRTH AS THE HARMONY OAKS COMMUNITY IN NEW ORLEANS                                                                                                                                                                                                           |
| (7) COOPER'S FERRY PARTNERSHIP<br>ONE PORT CENTER SUITE 501<br>CAMDEN, NJ 08103                      | 52-1333698 | 501 (C)(3)                         | 134,000                  |                                   |                                                       |                                        | TO SUPPORT THE EFFORTS TO DEVELOP THE CAMDEN 2026 COMPREHENSIVE PLANNING INITIATIVE THIS INITIATIVE WILL SUPPORT THE PROCESS FOR CONCEPTUALIZING, ARTICULATING, STRUCTURING AND LAUNCHING A LONG-TERM, RESULTS-ORIENTED VISION THAT WILL GUIDE THE REVITALIZATION OF THE CITY OVER THE NEXT 15 YEARS                                                                 |
| (8) RUTGERS UNIVERSITY FOUNDATION<br>7 COLLEGE AVENUE WINANTS HALL<br>NEW BRUNSWICK, NJ 08901        | 23-7318742 | 501 (C)(3)                         | 55,000                   |                                   |                                                       |                                        | TO SUPPORT THE EFFORTS TO INTEGRATE CIVIC ENGAGEMENT INTO THE UNIVERSITY'S TEACHING AND RESEARCH AGENDAS, WHILE INFUSING A CULTURE OF SERVICE AND LEARNING ACROSS THE CAMPUS                                                                                                                                                                                         |
| (9) JERICHO ROAD EPISCOPAL HOUSING INITIATIVE LLC<br>1623 SEVENTH STREET<br>NEW ORLEANS, LA 70115    | 20-8419678 |                                    | 50,000                   |                                   |                                                       |                                        | TO PROVIDE PROGRAMMATIC AND OPERATIONAL SUPPORT TO THE JERICHO ROAD EPISCOPAL HOUSING INITIATIVE INCLUDING FUNDING FOR COSTS AND EXPENSES OF NEIGHBORHOOD ORGANIZING AND PERSONNEL COSTS ASSOCIATED WITH THREE STAFF POSITIONS                                                                                                                                       |
| (10) COAST ENTERPRISES INC<br>PO BOX 268 36 WATER STREET<br>WISCASSET, ME 04578                      | 01-0347504 | 501 (C)(3)                         | 25,000                   |                                   |                                                       |                                        | TO PROVIDE SUPPORT TO THE STRENGTHENING RURAL FAMILIES PROGRAM                                                                                                                                                                                                                                                                                                       |
| (11) MARYLAND FAMILY NETWORK<br>1001 EASTERN AVENUE 2ND FLOOR<br>BALTIMORE, MD 21202                 | 52-1486702 | 501 (C)(3)                         | 17,455                   |                                   |                                                       |                                        | TO PROVIDE SUPPORT TO THE TRANSITIONING FAMILY, FRIEND AND NEIGHBOR CARE (FFNC) AND SHARED SERVICES ALLIANCE PROGRAM                                                                                                                                                                                                                                                 |
| (12) THIRD SECTOR NEW ENGLAND INC<br>89 SOUTH STREET SUITE 700<br>BOSTON, MA 02111                   | 04-2261109 | 501 (C)(3)                         | 127,545                  |                                   |                                                       |                                        | TO SUPPORT THE FAMILY FRIEND AND NEIGHBOR (FFNC) CARE LEGACY PROJECT, EARLY CHILDHOOD FUNDERS COLLABORATIVE (ECFC) PROJECT AND PROMOTING SHARED SERVICE ALLIANCES IN EARLY CARE AND EDUCATION PROJECT                                                                                                                                                                |

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.  
Use Schedule I-1 (Form 990) if additional space is needed.

| (a)Type of grant or assistance | (b)Number of recipients | (c)Amount of cash grant | (d)Amount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|--------------------------------|-------------------------|-------------------------|----------------------------------|------------------------------------------------------|---------------------------------------|
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |

Part IV

Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

| Identifier                                 | Return Reference | Explanation                                                                                                                                                                     |
|--------------------------------------------|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PROCEDURE FOR MONITORING GRANTS IN THE U S | PART I, LINE 2   | SCHEDULE I, PART I, LINE 2 THE ORGANIZATION REQUIRES INTERIM AND FINAL NARRATIVE AND FINANCIAL REPORTS A PROGRAM MANAGER IS ASSIGNED TO MONITOR THE PERFORMANCE OF EACH GRANTEE |

Schedule J  
(Form 990)

Compensation Information

OMB No 1545-0047

2011

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

|                                                                   |                                              |
|-------------------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>CENTER FOR THE STUDY OF SOCIAL POLICY | Employer identification number<br>52-1254948 |
|-------------------------------------------------------------------|----------------------------------------------|

Part I

Questions Regarding Compensation

|                                                                                                                                                                                                                                    |     |    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
|                                                                                                                                                                                                                                    | Yes | No |
| 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items |     |    |
| <input type="checkbox"/> First-class or charter travel                                                                                                                                                                             |     |    |
| <input type="checkbox"/> Travel for companions                                                                                                                                                                                     |     |    |
| <input type="checkbox"/> Tax idemnification and gross-up payments                                                                                                                                                                  |     |    |
| <input type="checkbox"/> Discretionary spending account                                                                                                                                                                            |     |    |
| <input type="checkbox"/> Housing allowance or residence for personal use                                                                                                                                                           |     |    |
| <input type="checkbox"/> Payments for business use of personal residence                                                                                                                                                           |     |    |
| <input type="checkbox"/> Health or social club dues or initiation fees                                                                                                                                                             |     |    |
| <input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)                                                                                                                                                           |     |    |
| b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain              | 1b  |    |
| 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?                     | 2   |    |
| 3 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply                                                                   |     |    |
| <input type="checkbox"/> Compensation committee                                                                                                                                                                                    |     |    |
| <input type="checkbox"/> Independent compensation consultant                                                                                                                                                                       |     |    |
| <input type="checkbox"/> Form 990 of other organizations                                                                                                                                                                           |     |    |
| <input type="checkbox"/> Written employment contract                                                                                                                                                                               |     |    |
| <input type="checkbox"/> Compensation survey or study                                                                                                                                                                              |     |    |
| <input checked="" type="checkbox"/> Approval by the board or compensation committee                                                                                                                                                |     |    |
| 4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization                                                                               |     |    |
| a Receive a severance payment or change-of-control payment?                                                                                                                                                                        | 4a  | No |
| b Participate in, or receive payment from, a supplemental nonqualified retirement plan?                                                                                                                                            | 4b  | No |
| c Participate in, or receive payment from, an equity-based compensation arrangement?                                                                                                                                               | 4c  | No |
| If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III                                                                                                                       |     |    |
| Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.                                                                                                                                                           |     |    |
| 5 For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of                                                                                  |     |    |
| a The organization?                                                                                                                                                                                                                | 5a  | No |
| b Any related organization?                                                                                                                                                                                                        | 5b  | No |
| If "Yes," to line 5a or 5b, describe in Part III                                                                                                                                                                                   |     |    |
| 6 For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of                                                                              |     |    |
| a The organization?                                                                                                                                                                                                                | 6a  | No |
| b Any related organization?                                                                                                                                                                                                        | 6b  | No |
| If "Yes," to line 6a or 6b, describe in Part III                                                                                                                                                                                   |     |    |
| 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III                                                 | 7   | No |
| 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III             | 8   | No |
| 9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?                                                                                         | 9   |    |

**Part II** **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

| (A) Name                  |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|---------------------------|------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|------------------------------------------------------------|
|                           |      | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                            |
| (1) FRANK FARROW          | (i)  | 184,577                                            | 12,177                              | 1,188                               | 21,766                                         | 25,930                  | 245,638                         | 0                                                          |
|                           | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| (2) JUDITH MELTZER        | (i)  | 180,577                                            | 12,177                              | 1,188                               | 21,535                                         | 32,198                  | 247,675                         | 0                                                          |
|                           | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| (3) CHRISTINE KATZ        | (i)  | 151,847                                            | 11,162                              | 180                                 | 18,278                                         | 19,327                  | 200,794                         | 0                                                          |
|                           | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| (4) SUSAN NOTKIN          | (i)  | 170,247                                            | 7,103                               | 774                                 | 19,855                                         | 19,348                  | 217,327                         | 0                                                          |
|                           | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| (5) JUDY LANGFORD         | (i)  | 160,634                                            | 9,132                               | 1,188                               | 18,957                                         | 16,032                  | 205,943                         | 0                                                          |
|                           | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| (6) WILLIAM SHEPARDSON    | (i)  | 157,047                                            | 9,132                               | 270                                 | 18,627                                         | 19,348                  | 204,424                         | 0                                                          |
|                           | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| (7) JEAN MCINTOSH         | (i)  | 162,021                                            | 4,566                               | 2,286                               | 18,448                                         | 7,705                   | 195,026                         | 0                                                          |
|                           | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| (8) CHARLYN HARPER BROWNE | (i)  | 130,525                                            | 4,566                               | 1,188                               | 15,088                                         | 13,137                  | 164,504                         | 0                                                          |
|                           | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| (9) PHYLLIS BRUNSON       | (i)  | 127,978                                            | 7,103                               | 414                                 | 14,982                                         | 7,727                   | 158,204                         | 0                                                          |
|                           | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| (10) ARLENE LEE           | (i)  | 125,447                                            | 7,103                               | 414                                 | 14,927                                         | 19,212                  | 167,103                         | 0                                                          |
|                           | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| (11) SARAH MORRISON       | (i)  | 125,534                                            | 4,059                               | 774                                 | 14,537                                         | 15,892                  | 160,796                         | 0                                                          |
|                           | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
|                           |      |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                           |      |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                           |      |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                           |      |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                           |      |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |

**Part III**   **Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

| Identifier | Return Reference | Explanation |
|------------|------------------|-------------|
|------------|------------------|-------------|

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information.  
▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization  
CENTER FOR THE STUDY OF SOCIAL POLICY

Employer identification number  
52-1254948

| Identifier                             | Return Reference                       | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|----------------------------------------|----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                        | FORM 990, PART VI, SECTION A, LINE 4   | 1 NOTED THAT DIRECTORS MUST BE INDIVIDUALS, 2 ADDED MORE SPECIFICS FOR REQUIRED NOTICES, 3 ADDED A REQUIRED CLAUSE FOR REMOVAL OF A DIRECTOR, 4 ADDED ADDITIONAL LANGUAGE FOR WHAT CONSTITUTES A QUORUM (CANNOT BE LESS THAN 1/3 OR 2 DIRECTORS), 5 ADDED ADDITIONAL INFORMATION ON COMMITTEES OF THE BOARD, 6 ADDED REQUIREMENT FOR 2 SEPARATE OFFICERS - ONE FOR MANAGEMENT OF THE ORGANIZATION AND ONE FOR THE FINANCIAL AFFAIRS OF THE ORGANIZATION, 7 ADDED LANGUAGE FOR NO LOANS TO DIRECTORS OR OFFICERS, 8 ADDED MORE DETAIL ON LIABILITY, INDEMNIFICATION AND INSURANCE, 9 ADDED THAT MINUTES OF ALL BOARD MEETINGS AND COMMITTEE MEETINGS WILL BE KEPT AND THAT OFFICIAL RECORDS OF THE CORPORATION ARE AVAILABLE FOR INSPECTION BY DIRECTORS OR OFFICERS AT THE PRINCIPAL OFFICE, AND 10 ADDED A PARAGRAPH TO SPECIFICALLY INCORPORATE THE NEW DC ACT INTO THE BYLAWS |
|                                        | FORM 990, PART VI, SECTION B, LINE 11  | CSSP CFO PROVIDES INITIAL REVIEW OF THE FORM 990 AND THEN IT IS REVIEWED BY THE AUDIT COMMITTEE OF THE BOARD OF DIRECTORS AND FORWARDED TO ALL OF THE DIRECTORS OF THE BOARD THE CFO ALSO EXPLAINS TO THE BOARD MEMBERS THE EFFECTS OF IRS DISCLOSURE AND REPORTING REQUIREMENTS AND HOW THEY AFFECT THE OPERATIONS OF CSSP AFTER THEIR REVIEW, THE TAX RETURN IS SIGNED AND DELIVERED TO THE IRS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                                        | FORM 990, PART VI, SECTION B, LINE 12C | CSSP REGULARLY AND CONSISTENTLY MONITORS COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY BY REMINDING DIRECTORS AND OTHERS SUBJECT TO THE POLICY PERIODICALLY OF THE APPLICABILITY OF THE POLICY AND THE APPROPRIATE MANNER OF COMPLYING WITH THE POLICY THE BOARD MEMBERS ANNUALLY SIGN STATEMENTS STATING THEY HAVE NO CONFLICTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                                        | FORM 990, PART VI, SECTION B, LINE 15  | THE COMPENSATION OF THE PRESIDENT AND VICE PRESIDENTS IS DETERMINED BASED ON PERFORMANCE AND REVIEW OF COMPARABLE SALARIES OF SIMILAR ORGANIZATIONS AND FINAL APPROVAL BY THE EXECUTIVE COMMITTEE OF THE BOARD COMPENSATION OF KEY EMPLOYEES IS DETERMINEND BY THE PRESIDENT AND VICE PRESIDENT BASED ON MARKET RATES OF SIMILARLY SITUATED EMPLOYEES AT SIMILAR ORGANIZATIONS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                        | FORM 990, PART VI, SECTION C, LINE 19  | ALL SUCH DOCUMENTS RELATED TO GOVERNANCE OF CSSP, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE MADE AVAILABLE TO THE PUBLIC, UPON REQUEST                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| CHANGES IN NET ASSETS OR FUND BALANCES | FORM 990, PART XI, LINE 5              | NET UNREALIZED LOSSES ON INVESTMENTS -110,360 INVESTMENT EXPENSES -27,524 TOTAL TO FORM 990, PART XI, LINE 5 -137,884                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| OVERSIGHT OF AUDIT                     | FORM 990, PART XII, LINE 2C            | THERE HAVE BEEN NO CHANGES DURING THE YEAR IN THE PROCESS FOR OVERSIGHT OF THE AUDIT OF THE FINANCIAL STATEMENTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |

Additional Data

Software ID:  
Software Version:  
EIN: 52-1254948  
Name: CENTER FOR THE STUDY OF SOCIAL POLICY

Form 990, Special Condition Description:

|                               |
|-------------------------------|
| Special Condition Description |
|-------------------------------|

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

|                                                                                                                                                                                                                                                                                                                                                                         |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 4d. Other program services                                                                                                                                                                                                                                                                                                                                              |
| (Code ) (Expenses \$ 867 including grants of \$ ) (Revenue \$ )<br>INTERNATIONAL WORK CSSP PARTICIPATES IN A VARIETY OF ACTIVITIES RELATED TO INTERNATIONAL LEARNING THAT INVOLVE SHARING INNOVATIONS TO IMPROVE RESULTS FOR CHILDREN, FAMILIES AND COMMUNITIES CSSP HELPS DESIGN AND PRODUCE INTERNATIONAL SEMINARS, STUDY TOURS AND OTHER WAYS OF SHARING INFORMATION |

Software ID:  
Software Version:  
EIN: 52-1254948  
Name: CENTER FOR THE STUDY OF SOCIAL POLICY

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

| (a) Name and address of organization or government                                                  | (b) EIN    | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                                                                                                                                                                                                                                                                                                                   |
|-----------------------------------------------------------------------------------------------------|------------|------------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| LOCAL INITIATIVES SUPPORT CORPORATION<br>1825 K STREET NW<br>SUITE 1100<br>WASHINGTON, DC 20006     | 13-3030229 | 501 (C)(3)                         | 25,000                   |                                   |                                                       |                                        | TO FACILITATE EQUITABLE ECONOMIC DEVELOPMENT IN WASHINGTON, DC WITH THE GOAL OF REVITALIZING AND/OR STABILIZING LOW INCOME NEIGHBORHOODS                                                                                                                                                                                                                             |
| CENTRAL CITY RENAISSANCE ALLIANCE<br>1809 ORETHA CASTLE<br>HALEY BOULEVARD<br>NEW ORLEANS, LA 70113 | 26-1656360 | 501 (C)(3)                         | 25,000                   |                                   |                                                       |                                        | TO SUPPORT IMPLEMENTATION AND LAUNCH OF THE NEXT CLASS OF THE RESIDENT LEADERS FELLOWS PROGRAM TO FURTHER EQUIP RESIDENTS WITH THE VITAL SKILLS NECESSARY FOR COMMUNITY ADVOCACY WITH A FOCUS ON THE HARMONY OAKS OR CENTRAL CITY NEIGHBORHOODS                                                                                                                      |
| CASE WESTERN RESERVE UNIVERSITY<br>10900 EUCLID AVENUE<br>CLEVELAND, OH 44106                       | 34-1018992 | 501 (C)(3)                         | 80,000                   |                                   |                                                       |                                        | TO SUPPORT THE INTEGRATION OF DATA COLLECTED BY URBAN STRATEGIES ON RESIDENT SUPPORTS AND SERVICES WORK IN ORDER TO INFORM FUTURE PRACTICE IN THE FIELD OF MIXED INCOME DEVELOPMENT AND PROMOTE MORE SUSTAINABLE CHANGE IN THE LIVES OF CHILDREN AND FAMILIES THIS PHASE OF THE PROJECT WILL FOCUS ON UP TO FIVE YEARS OF DATA FROM SITES IN MEMPHIS AND NEW ORLEANS |
| CENTER FOR FAMILY SERVICES INC<br>584 BENSON STREET<br>CAMDEN, NJ 08103                             | 22-3669704 | 501 (C)(3)                         | 7,000                    |                                   |                                                       |                                        | TO COVER THE REMAINING COSTS OF CFS'S CONTRACT WITH CUTLER CONSULTING IN ORDER TO ENABLE CSF TO CONTINUE ITS EFFORTS TO ESTABLISH A PROMISE NEIGHBORHOOD IN THE COOPER LANNING NEIGHBORHOOD IN CAMDEN CITY, NEW JERSEY                                                                                                                                               |
| COUNCIL OF NEW JERSEY GRANTMAKERS<br>101 WEST STATE STREET<br>TRENTON, NJ 08608                     | 22-3470235 | 501 (C)(3)                         | 40,000                   |                                   |                                                       |                                        | TO SUPPORT THE COUNCIL OF NEW JERSEY GRANTMAKERS' CONTINUED EFFORTS TO STRENGTEHN THE WORK OF CAMDEN FUNDERS                                                                                                                                                                                                                                                         |
| NATIONAL HOUSING INSTITUTE<br>60 SOUTH FULLERTON AVENUE SUITE 206<br>MONTCLAIR, NJ 07042            | 22-2432179 | 501 (C)(3)                         | 85,000                   |                                   |                                                       |                                        | TO SUPPORT THE DOCUMENTATION OF THE REVITALIZATION OF THE CJ PEETE PUBLIC HOUSING DEVELOPMENT AND ITS REBIRTH AS THE HARMONY OAKS COMMUNITY IN NEW ORLEANS                                                                                                                                                                                                           |
| COOPER'S FERRY PARTNERSHIP<br>ONE PORT CENTER SUITE 501<br>CAMDEN, NJ 08103                         | 52-1333698 | 501 (C)(3)                         | 134,000                  |                                   |                                                       |                                        | TO SUPPORT THE EFFORTS TO DEVELOP THE CAMDEN 2026 COMPREHENSIVE PLANNING INITIATIVE THIS INITIATIVE WILL SUPPORT THE PROCESS FOR CONCEPTUALIZING, ARTICULATING, STRUCTURING AND LAUNCHING A LONG-TERM, RESULTS-ORIENTED VISION THAT WILL GUIDE THE REVITALIZATION OF THE CITY OVER THE NEXT 15 YEARS                                                                 |
| RUTGERS UNIVERSITY FOUNDATION<br>7 COLLEGE AVENUE<br>WINANTS HALL<br>NEW BRUNSWICK, NJ 08901        | 23-7318742 | 501 (C)(3)                         | 55,000                   |                                   |                                                       |                                        | TO SUPPORT THE EFFORTS TO INTEGRATE CIVIC ENGAGEMENT INTO THE UNIVERSITY'S TEACHING AND RESEARCH AGENDAS, WHILE INFUSING A CULTURE OF SERVICE AND LEARNING ACROSS THE CAMPUS                                                                                                                                                                                         |
| JERICO ROAD EPISCOPAL HOUSING INITIATIVE LLC<br>1623 SEVENTH STREET<br>NEW ORLEANS, LA 70115        | 20-8419678 |                                    | 50,000                   |                                   |                                                       |                                        | TO PROVIDE PROGRAMMATIC AND OPERATIONAL SUPPORT TO THE JERICO ROAD EPISCOPAL HOUSING INITIATIVE INCLUDING FUNDING FOR COSTS AND EXPENSES OF NEIGHBORHOOD ORGANIZING AND PERSONNEL COSTS ASSOCIATED WITH THREE STAFF POSITIONS                                                                                                                                        |
| COAST ENTERPRISES INC<br>PO BOX 268 36 WATER STREET<br>WISCASSET, ME 04578                          | 01-0347504 | 501 (C)(3)                         | 25,000                   |                                   |                                                       |                                        | TO PROVIDE SUPPORT TO THE STRENGTHENING RURAL FAMILIES PROGRAM                                                                                                                                                                                                                                                                                                       |
| MARYLAND FAMILY NETWORK<br>1001 EASTERN AVENUE<br>2ND FLOOR<br>BALTIMORE, MD 21202                  | 52-1486702 | 501 (C)(3)                         | 17,455                   |                                   |                                                       |                                        | TO PROVIDE SUPPORT TO THE TRANSITIONING FAMILY, FRIEND AND NEIGHBOR CARE (FFNC) AND SHARED SERVICES ALLIANCE PROGRAM                                                                                                                                                                                                                                                 |
| THIRD SECTOR NEW ENGLAND INC<br>89 SOUTH STREET<br>SUITE 700<br>BOSTON, MA 02111                    | 04-2261109 | 501 (C)(3)                         | 127,545                  |                                   |                                                       |                                        | TO SUPPORT THE FAMILY FRIEND AND NEIGHBOR (FFNC) CARE LEGACY PROJECT, EARLY CHILDHOOD FUNDERS COLLABORATIVE (ECFC) PROJECT AND PROMOTING SHARED SERVICE ALLIANCES IN EARLY CARE AND EDUCATION PROJECT                                                                                                                                                                |