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Return of Organization Exempt From Income Tax

Department of the Treasury Internal Revenue Service

.Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation) ▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

OMB No 1545-0047

A F	or the	2011 calendar year, or tax year beginning 03/14, 2011, and end	ding	1	2/31, 20 11
		C Name of organization UNIVERSITY OF VERMONT AND STATE AGRICULTURAL		D Employer identif	ication number
Вс	seck if appli	COLLEGE FOUNDATION, INC		45-155603	38
	Address	Doing Business As			
	Name cl	Number and attack (at D.O. hay 4 mail to not delivered to dead address)	e	E Telephone numb	er
x	Initial re	444 447 77 600 000		(802) 656-	2010
1	1	City or town, state or country, and ZID + A		(002) 030	2010
-	Termina				0 350 000
<u> </u>	return	BURLINGIUM, VI US4UI		G Gross receipts \$	
	pending	T Name and address of principal office. O. RICHARD BONDI III, PRE.	S/CEO	H(a) Is this a group re affiliates?	
		411 MAIN ST BURLINGTON, VT 05401		H(b) Are all affiliates in	ncluded? Yes X No
<u> </u>	Tax-exer	npt status X 501(c)(3) 501(c) () ◀ (insert no) 4947(a)(1) or	527	if "No," attach a i	ist (see instructions)
J	Website	► WWW.UVMFOUNDATION.ORG		H(c) Group exemption	number >
<u>K</u>	Form of	organization X Corporation Trust Association Other ► L Yea	r of format	tion 2011 M Stat	e of legal domicile NY
Pa	rt I	Summary			
	1 B	riefly describe the organization's mission or most significant activities			
	נ	HE MISSION OF THE UVM FOUNDATION IS TO SECURE AND MANA	GE PR	IVATE	
2	5	SUPPORT FOR THE BENEFIT OF THE UNIVERSITY OF VERMONT.		- 	
rua	_				
Governance	2 0	heck this box If the organization discontinued its operations or disposed of more	than 25%	of its net assets	
ر مع		umber of voting members of the governing body (Part VI, line 1a)			26.
es ?		umber of independent voting members of the governing body (Part VI, line 1b)			26.
Activities &		otal number of individuals employed in calendar year 2011 (Part V, line 2a).			97.
tt					0
⋖	70 7	otal number of volunteers (estimate if necessary)		7a	
_	D N	et unrelated business taxable income from Form 990-T, line 34	. ,		Current Year
	• •	4. 1. 4. 4. A. 4.	<u> </u>		-
ne		ontributions and grants (Part VIII, line 1h)		(
Revenue		rogram service revenue (Part VIII, line 2g)		(
Re		evestment income (Part VIII, column (A), lines 3, 4, and 7d).		(<u> </u>
		ther revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		(
		otal revenue - add lines 8 through 11 (must equal Part VIII, column (A) line 12)	.	(
		rants and similar amounts paid (Part IX, solume (A)-lines (=3))		(<u> </u>
	14 B	enefits paid to or for members (Part IX+column-(A)+line 4)		(0
Se	15 S	alaries, other compensation, employee benefits (Part X, column (A), fines 5-10)		(396,292.
Sus	16a P	alaries, other compensation, employee benefits (Rart X, column (A), fines 5-10) rofessional fundraising fees (Part I & column (A), line 11e)			60,000.
Expenses	ЬΤ	otal fundraising expenses (Part IX column (D) line 25).			
ш		ther expenses (Part IX, column (A), lines 1163 10 10 10 124e)	. L	(354,153.
	18 T	otal expenses Add lines 13-17 (must equal Part IX, column:(A); line 25)		(810,445.
	19 R	evenue less expenses Subtract line 18 from line 12		(1,539,555.
S o				ining of Current Year	End of Year
Net Assets or Fund Balances	20 T	otal assets (Part X, line 16)			1,589,274.
Ass		otal liabilities (Part X, line 26)	. —	(49,719.
Ž,Š		et assets or fund balances Subtract line 21 from line 20		(1,539,555.
	rt II	Signature Block			·
		ties of perjury, I declare that I have examined this return, including accompanying schedules and statement	ents, and to	o the best of my know	fedge and belief, it is true.
con	ect, and	complete Declaration of preparer (other than officer) is based on all information of which preparer has a	any knowle	edge	
		O Ruleman Brando To		11-5-	12
Sig	n	Signature of officer		Date	
Her		DO. RICHARD BUNDY UTI PRESIDENT AND CED			
		Type or print name and title			
		Print/Type preparer's name Preparer's Signature Date			PTIN
Paid	ı -		11/2	Check if	
Prep	parer 🏲	DOJACH F. HAVEIISCO / Sonds 1. This	1.1-	// self-employed	P00237591
Use		Firm's name KPMG LLP			-5565207
		rm's address ▶ 60 SOUTH STREET BOSTON, MA 02111		Phone no 61	7-988-1000
		S discuss this return with the preparer shown above? (see instructions)		<u> </u>	X Yes No
For	Paperw	ork Reduction Act Notice, see the separate instructions.			Form 990 (2011)

JSA 1E1010 1 000 5934DW 1592

SCANNED DEC 0 4 2012

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PAGE 1

For	m 990 (2011) P	age 2
Pa	art III Statement of Program Service Accomplishments Check if Schedule O contains a response to any question in this Part III]
1	Briefly describe the organization's mission	
•	THE MISSION OF THE UVM FOUNDATION IS TO SECURE AND MANAGE PRIVATE	
	SUPPORT FOR THE BENEFIT OF THE UNIVERSITY OF VERMONT.	
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	No
	If "Yes," describe these new services on Schedule O	
3	· · · · · · · · · · · · · · · · · · ·] No
	If "Yes," describe these changes on Schedule O	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measure	
	expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amou	nt of
	grants and allocations to others, the total expenses, and revenue, if any, for each program service reported	
_	(O. d.) (D.)	
4a	(Code) (Expenses \$ including grants of \$) (Revenue \$)	
	THE FOUNDATION'S PRIMARY FUNCTION IS TO RAISE, RECEIVE, AND MANAGE	
	FUNDS AND OTHER SUPPORT FOR THE BENEFIT OF THE UNIVERSITY OF	
	VERMONT AND STATE AGRICULTURAL COLLEGE AND BY OTHERWISE PERFORMING	
	SUPPORT FUNCTIONS THAT CARRY OUT ITS CHARITABLE, SCIENTIFIC,	
	EDUCATIONAL, OR OTHER EXEMPT PURPOSES.	
		
46	(Code) (Expenses \$ including grants of \$) (Revenue \$)	
40	/ (Code) (Expenses \$	
	•	
4 c	: (Code) (Expenses \$ including grants of \$) (Revenue \$)	
4 d	Other program services (Describe in Schedule O.)	
	(Expenses \$ including grants of \$) (Revenue \$)	
4e	Total program service expenses ▶ 0	
ISA		

Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A. 1 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 3 Did the organization regiment of the organization and section folicital campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I. 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II. 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III. 6 Did the organization maintain any donor advised funds or any similar funds or accounts? If "Yes," complete Schedule D, Part I. 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II. 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part II. 9 Did the organization directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V. 10 Did the organization directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V. 10 Did the organization report an amount for investments—other securities in Part X, line 10? If "Yes," complete Schedule D, Part V. 11 If he organization report an amount for investments—other securities i	Part	IV Checklist of Required Schedules			
complete Schedule A 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 3 Did the organization engage in direct or indirect political campagin activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I. 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II. 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III. 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advise on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II. 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II. 8 Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part V. 10 Did the organization in directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V. 11 If the organization in directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V. 12 Did the organization report an amount for investments—other securities in Part X, line 10? If "Yes," complete Schedule D, Part V. 13 If the organization report an amount for other assets in Part X, lin				Yes	No
2 Is the organization required to complete Schedule 6, Schedule of Contributors (see instructions)? 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule 0, Part 1. 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule 0, Part 1. 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historical and reason, or historic structures? If "Yes," complete Schedule D, Part II 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part II 9 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part IV 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 10 Did the organization assets on any of the following questions is "Yes," then complete Schedule D, Part V 11 If the organization report an amount for investments—other securities in Part X, line 10? If "Yes," complete Schedule D, Part VIII 12 Did the organization report an amount for other inabilities in Part X, line 15 that is 5% or more of its total assets reported in Part X,	1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
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Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	5	· · · · · · · · · · · · · · · · · · ·			
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complete Schedule D, Part III . 8	۰	•	-		
9 Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part V	0		l e		x
X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	٥				
complete Schedule D, Part IV 10 That the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable 12 a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 13 b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 13 b Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 14 c Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 15 c Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X 16 c Did the organization report an amount for other ilabilities in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X 17 c Did the organization obtain separate or consolidated financial statements for the tax year include a footnote that addresses the organization obtain separate, independent audited financial statements for the tax year? If "Yes," and If the organization askerded to consolidated, independent audited financial statements for the tax year? If "Yes," and If the organization askerded "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional 18 c Did the organization maintain an office, employee	9				
10 'Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V			9		x
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11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X f Did the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 11a X 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," and if the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization asswered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional 13 Is the organization aschool described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 14 Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate			10	х	
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII. c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X 11d	11				
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII. c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX. e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X into the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII. b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional		VII, VIII, IX, or X as applicable			
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete			
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII		Schedule D, Part VI	11a		х
c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more			
of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII		of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	С				
reported in Part X, line 16? If "Yes," complete Schedule D, Part IX			11c		X
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	d				٠,,
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X				v	<u>_</u>
the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X			116	├ ^	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	T		115	v	
the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII	122		' ' '		
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	120		12a	l x	
the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	ь	·			
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	_	• • •	12b	x	
14a Did the organization maintain an office, employees, or agents outside of the United States?	13				Х
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate	14a		14a		Х
		fundraising, business, investment, and program service activities outside the United States, or aggregate			
foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 14b X		foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any	15				
organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV 15 X			15		Х
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance	16	The state of the s			
to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV		·	16		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services	17	en de la companya de	'	ا ا	
on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)			17	X	<u> </u>
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	18				٠,,
Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	4.0		18		_ X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	19		40		
If "Yes," complete Schedule G, Part III	20-				
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b					<u> </u>

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21 Did the organization report more than \$5,000 of grants and other assistance to any in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts	s I and II		Yes	No
in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts	s I and II			
		21		Х
22 Did the organization report more than \$5,000 of grants and other assistance to indiv	viduals in the United States			
on Part IX, column (A), line 29 If "Yes," complete Schedule I, Parts I and III		22		Х
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 al				
organization's current and former officers, directors, trustees, key employees,				
employees? If "Yes," complete Schedule J		23	х	
24a Did the organization have a tax-exempt bond issue with an outstanding princi	ipal amount of more than			
\$100,000 as of the last day of the year, that was issued after December 31, 2002		i		
through 24d and complete Schedule K. If "No," go to line 25		24a		Х
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary p		24b		
c Did the organization maintain an escrow account other than a refunding escrow a	·			
to defease any tax-exempt bonds?		24c		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time	during the year?	24d		
25 a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an		270		
with a disqualified person during the year? If "Yes," complete Schedule L, Part I		25a		х
b Is the organization aware that it engaged in an excess benefit transaction with a displacement of the person during the year? It is the organization aware that it engaged in an excess benefit transaction with a displacement of the person during the year? It is the organization aware that it engaged in an excess benefit transaction with a displacement of the person during the year?		23a		
year, and that the transaction has not been reported on any of the organization's p				
		256		v
If "Yes," complete Schedule L, Part I		25b		<u> </u>
,				37
disqualified person outstanding as of the end of the organization's tax year? If "Yes," o	, , , , , , , , , , , , , , , , , , ,	26		<u>X</u>
27 Did the organization provide a grant or other assistance to an officer, director				
substantial contributor or employee thereof, a grant selection committee member				77
entity or family member of any of these persons? If "Yes," complete Schedule L, Part II		27		<u> X</u>
28 Was the organization a party to a business transaction with one of the followin	g parties (see Schedule L,			
Part IV instructions for applicable filing thresholds, conditions, and exceptions)			1	
a A current or former officer, director, trustee, or key employee? If "Yes," complete Sche		28a		<u>X</u>
b A family member of a current or former officer, director, trustee, or key emp	-			
Schedule L, Part N		28b		_ <u>x</u> _
c An entity of which a current or former officer, director, trustee, or key employee (o				
was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedu		28c		<u>X</u>
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Y		29		<u>X</u>
30 Did the organization receive contributions of art, historical treasures, or other				
conservation contributions? If "Yes," complete Schedule M		30		<u> </u>
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Y				
Part I		31		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of				
complete Schedule N, Part II		32		_X_
33 Did the organization own 100% of an entity disregarded as separate from the organization			i	
sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I		33		<u>X</u>
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete				
IV, and V, line 1	<i>.</i> <u>.</u>	34		<u> </u>
35 a Did the organization have a controlled entity within the meaning of section 512(b)(13		35a		<u> </u>
b Did the organization receive any payment from or engage in any transaction with a				
meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		35b		<u> </u>
36 Section 501(c)(3) organizations. Did the organization make any transfers to		ŀ		
related organization? If "Yes," complete Schedule R, Part V, line 2		36		<u> </u>
37 Did the organization conduct more than 5% of its activities through an entity that is	s not a related organization		\Box	
and that is treated as a partnership for federal income tax purposes? If "Yes," cor				
Part VI		37		Х
38 Did the organization complete Schedule O and provide explanations in Schedule of	O for Part VI, lines 11 and			
197 Note. All Form 990 filers are required to complete Schedule O		38	х	

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	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V			\Box
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1 c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 97	<u> </u>	.	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3а	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		Х
b	If "Yes," enter the name of the foreign country ▶			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	<u> </u>	_X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
ŏа	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			.,,
	organization solicit any contributions that were not tax deductible?	6a		X
þ	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
,	gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	7a	- —	X
.	and services provided to the payor?	7 b		Λ
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	/ D		
٠	required to file Form 8282?	7 c		х
ч	If "Yes," indicate the number of Forms 8282 filed during the year	10		- 11
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
3	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		
)	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
)	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
l	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
þ	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
2a	If "Voc." onter the amount of tay example interest received or approach during the year.			
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b		1	
b	Section 501(c)(29) qualified nonprofit health insurance issuers.			
ь 3		13a		
ь 3	Section 501(c)(29) qualified nonprofit health insurance issuers.	13a		
b 3 a	Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state?	13a		
b a b	Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state?	13a		
b 3 a b	Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand 13b 13c			
b 3 a b c 4a	Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b 3 a b c 4a	Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand 13b 13c	14a 14b		X (2011)

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Sec	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year. If there are 1a 26			
	material differences in voting rights among members of the governing body, or if the governing body			
	delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent <u>1b</u> <u>26</u>			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		x
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b		<u>x</u>
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		x
Sect	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code	.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
ь	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	<u></u>
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	Х	L
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this was done	12c	Х	<u> </u>
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	<u></u>
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Sect	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 5			
	available for public inspection. Indicate how you made these available. Check all that apply	. , ,		
	X Own website Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict o	finter	est r	olicv.
	and financial statements available to the public during the tax year		- r	-,,
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	ne		
	organization ►MARK W METIVIER, CONTROLLER 411 MAIN ST BURLINGTON, VT 05401 802-656-2010			
JSA		Form	990	(2011)

45-1556038

Part VII	Compensation of Officers,	Directors,	Trustees,	Key Employees,	Highest	Compensated	Employees,	and
	Independent Contractors				_	-		
							_	

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (describe hours for	box,	unle	Pos heck ss pe	rson	e than o is both or/trust	an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)		organization and related organizations
(1) RICHARD ADER DIRECTOR	1.00	x						0	0	0
(2) MAX ANSBACHER DIRECTOR	1.00	х						0	0	0
(3) JOHN A. BRAMLEY DIRECTOR/EX OFFICIO/UNIV PRES	2.50	х						27,708.	0	2,784.
(4) ROBERT P. BRENNAN, JR. DIRECTOR/TREASURER	2.00	х						0	0	0
(5) O. RICHARD BUNDY, III DIRECTOR/EX OFFICIO/FOUND PRES	3.00	х						281,339.	0	31,422.
(6) DANIEL A. BURACK DIRECTOR	1.00	х						0	0	0
(7) BROOKS BUXTON DIRECTOR	1.00	х						0	0	0
(8) ROBERT F. CIOFFI DIRECTOR/EX OFFICIO/UNIV CHAIR	2.50	х						0	0	0
(9) MICHELE RESNICK COHEN DIRECTOR	1.00	х						0	0	0
(10) DANIEL MARK FOGEL DIRECTOR/EX OFFICIO/UNIV PRES	2.00	х						79,780.	0	13,614.
(11) STEVEN GROSSMAN DIRECTOR	1.00	х						0	0	0
(12) ZACHARY GUND DIRECTOR	1.00	х							0	0
(13) JOHN A. HILTON, JR. DIRECTOR/VICE CHAIR	3.00	х						0	0	0
(14) STEVE N. IFSHIN DIRECTOR	1.00	х						0	0	0
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	(A) Name and title	(B) Average hours per week (describe	box,	unle:	Pos heck ss pe	more rson rect	than o	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	com	(F) stimate nount of other spensal	of ION
		hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	org an	om the anizati d relate anizatio	on ed
15)	EUGENE W. KALKIN DIRECTOR/CHAIR	3.00	х)		
16)	KATHLEEN A. KELLEHER	_											
17)	DIRECTOR JAMES R. KELLER	1.00	X	-				_	C) 		
	DIRECTOR	1.00	х							C			
18)	EDWARD E. MADDEN, JR. DIRECTOR/EX OFFICIO	2.00	x										
19)	DONALD H. MCCREE, III												
201	DIRECTOR PAMELA GILLMAN MCDERMOTT	1.00	Х						Q	C			
	DIRECTOR	1.00	х						o	c)		
21)	KAREN NYSTROM MEYER												
22)	DIRECTOR MILDRED A. REARDON	1.00	Х						0	C	1		
	DIRECTOR	1.00	х						o	c)		
23)	WILLIAM F. RUPRECHT												
24)	DIRECTOR SCOTT S. SEGAL	1.00	X						0	C			
	DIRECTOR/SECRETARY	2.00	х						o	С			
25)	WILLIAM G. SHEAN DIRECTOR	- , , ,	,,										
1 b	Sub-total	1.00	X	<u> </u>				•	388,827.	0		47,	320
С	Total from continuation sheets to Part VII,							•	148,326.	C		21,	052
d 2	Total (add lines 1b and 1c) Total number of individuals (including but no reportable compensation from the organization)	t limited to t	hose	liste	 d at	oove	 e) who	o re	537,153. ceived more than	\$100,000 of	l	68,	372
	reportable compensation from the organization)n		2					<u> </u>			Yes	N
3	Did the organization list any former offi	cer, directo	r, or	tru	ste	e, I	кеу є	mp	loyee, or highes	t compensated			
4	employee on line 1a? If "Yes," complete Scheo For any individual listed on line 1a, is the										3		2
7	organization and related organizations g	reater than	\$15	0,0	00?	lf	"Yes	," (complete Schedu	le J for such	-	v	
	Individual										4	X	┢
5							· -··,		oon	on on marriaga.		1 ,,	1
	for services rendered to the organization? If "	es," comple	te Sch	edu	le J	for	such	pers	50//	 	5	Х	<u> </u>
	for services rendered to the organization? If "Cotion B. Independent Contractors Complete this table for your five highest cord compensation from the organization Report	res," comple	ndepe	ende	ent o	for cont	racto	rs t	hat received more	than \$100,000 c	of		
Se	for services rendered to the organization? If "Cotion B. Independent Contractors Complete this table for your five highest corresponding from the organization Report year (A)	rpensated in	ndepe	ende	ent o	for cont	racto	rs t	hat received more	than \$100,000 can the organization	of on's tax (C)		<u></u>
Se 1	for services rendered to the organization? If "Cotion B. Independent Contractors Complete this table for your five highest concompensation from the organization Report year (A) Name and business according to the organization of the organization?	rpensated in	ndepe	ende	ent o	for cont	racto	rs t	hat received more	than \$100,000 can the organization	of on's tax		
Se 1	for services rendered to the organization? If "Cotion B. Independent Contractors Complete this table for your five highest corresponding from the organization Report year (A)	rpensated in	ndepe	ende	ent o	for cont	racto	rs t	hat received more	than \$100,000 can the organization	of on's tax (C)		
Se 1	for services rendered to the organization? If "Cotion B. Independent Contractors Complete this table for your five highest concompensation from the organization Report year (A) Name and business according to the organization of the organization?	rpensated in	ndepe	ende	ent o	for cont	racto	rs t	hat received more	than \$100,000 can the organization	of on's tax (C)		
Se 1	for services rendered to the organization? If "Cotion B. Independent Contractors Complete this table for your five highest concompensation from the organization Report year (A) Name and business according to the organization of the organization?	rpensated in	ndepe	ende	ent o	for cont	racto	rs t	hat received more	than \$100,000 can the organization	of on's tax (C)		
Se 1	for services rendered to the organization? If "Cotion B. Independent Contractors Complete this table for your five highest concompensation from the organization Report year (A) Name and business according to the organization of the organization?	res," completion of the compensation of the co	ndepe on for	ende the	ent c	for cont end	racto lar ye	rs t	hat received more inding with or with (B) Description of se	than \$100,000 can the organization	of on's tax (C)		

Name and title Average Postion Postion	Part VII Section A. Officers, Directors, Tru		у Еп	ibio	•		and r	ug			ees (co			
Part	(A) Name and title	hours per week	box,	unles	Posi neck is per i a d	rtion more	ıs both	an	compensation from	compensatio related	n from	Est am	mated ount of ther	f
TRECTOR 7) SHANE M. JACOBSON VP & COO 41.00 X 148,326. 0 21, 15 SHANE M. JACOBSON VP & COO 41.00 X 148,326. 0 21, 15 SHANE M. JACOBSON VP & COO 41.00 X 148,326. 0 21, 15 SHANE M. JACOBSON VP & COO 41.00 X 148,326. 0 21, 15 SHANE M. JACOBSON 16 SUB-TOOL 17 SHANE M. JACOBSON 41.00 X 148,326. 0 21, 16 SUB-TOOL 17 SHANE M. JACOBSON 41.00 X 148,326. 0 21, 16 SUB-TOOL 16 SUB-TOOL 17 SHANE M. JACOBSON 42, 43 SUB-TOOL 18 SUB-TOOL 19 SUB-TOOL 10 SUB-TO		related organizations in Schedule	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization	_		orga and	nızatıo related	d
VP & COO 41.00 X 148,326. 0 21, 141,00 X 148,326. 0 21, 148,326. 0 21,		1.00	х						C)	O			
1b Sub-total c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization? Report compensation for the calendar year ending with or within the organization's tax year (A) (B) (C)		41.00			х				148,326.		0		21,0)5:
1b Sub-total c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c). 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5 X Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization? Report compensation for the calendar year ending with or within the organization's tax year (A) (B) (C)														
1b Sub-total c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5 X Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization? Report compensation for the calendar year ending with or within the organization's tax year (A) (B) (C)														
c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)														
c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)									-					
c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)														
to Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)														
to Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 2 Yes Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 3 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5 Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year (A) (B) (C)														
c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)														
c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 2 Yes Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year (A) (B) (C)														
d Total (add lines 1b and 1c)	1b Sub-total	ection A						>			-			
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	2 Total number of individuals (including but not	limited to t						►	ceived more than	\$100,000 o	of			_
employee on line 1a? If "Yes," complete Schedule J for such individual	reportable compensation from the organization	n ▶		2									Yes	N
For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	3 Did the organization list any former offic employee on line 1a? If "Yes." complete Schede	er, directo	or, or ch ind	tru Ividi	iste ual	e,	key e	emp	oloyee, or highes	t compensa	ated	3		-
individual	4 For any individual listed on line 1a, is the	sum of rep	ortab	le c	om	per	satio	n a	nd other compen	sation from	the			Γ
for services rendered to the organization? If "Yes," complete Schedule J for such person	indıvıdual											4	Х	
1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C)	for services rendered to the organization? If "Ye											5	Х	_
compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year (A) (B) (C)		pensated i	ndepe	ende	ent o	con	tracto	rs t	that received more	e than \$100	,000 of	f		_
	compensation from the organization. Report of													
		Iress								ervices	C		ation	
								F						_
								L					-	_
	Total number of independent contractors (in		4 20	t lim		.a .								-

more than \$100,000 in compensation from the organization ▶

Pai	rt VII	Statement of Revenue					
			-	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
환화	1 a	Federated campaigns 1a					
ξē	ь	Membership dues 1b					
S, C	С	Fundraising events 1c				İ	;
重	d	Related organizations 1d					1
ξĒ		Government grants (contributions) 1e					
E S	,	All other contributions, gifts, grants,					
ξĒ	1		250,000				
Contributions, Gifts, Grants and Other Similar Amounts							
န္တင္တ	9	Noncash contributions included in lines 1a-1f \$ _ Total. Add lines 1a-1f			-		1
Φ	h	Total. Add files fa-11	Business Code	250,000			
E E							
Program Service Revenue	2a b	SERVICE AGREEMENT - UNIVERSITY SUPPORT	900099	2,100,000	2,100,000		_
Ž	С	·-					 -
တိ	d						
ä	е						
go	f	All other program service revenue					<u> </u>
<u> </u>	g	Total. Add lines 2a-2f	<u></u> ▶	2,100,000			
	3	Investment income (including dividends, inte	rest, and	ı			
		other similar amounts)	▶	0			
	4	Income from investment of tax-exempt bond	proceeds ▶	0			
	5	Royalties · · · · · · · · · · · · · · · · · · ·		0			
		(ı) Real	(II) Personal				1
	6a	Gross rents					
	ь	Less rental expenses					
		Rental income or (loss)					
	d	Net rental income or (loss)	<u> </u>	0			1
	٠	(i) Securities	(II) Other	U			1
	7 a	Gross amount from sales of	(.,,				}
		assets other than inventory					"
	b	Less cost or other basis					1
		and sales expenses					
	C	Gain or (loss) L					
	d	Net gain or (loss)	· · · · · · · · •	0			
enne	8a	Gross income from fundraising					
eu		events (not including \$					Ì
ě		of contributions reported on line 1c)					
22		See Part IV, line 18	•				
Other Rev	b	Less direct expenses					'
ð	С	Net income or (loss) from fundraising events	. <u></u>	0			
_	9a	Gross income from gaming activities					
		See Part IV, line 19	ı				
	b	Less direct expenses	.				1
	С	Net income or (loss) from gaming activities		0			
	10a	Gross sales of inventory, less					
		returns and allowances	<u>.</u>				1
	ь	Less cost of goods sold					
		Net income or (loss) from sales of inventory.		0		- -	1
	Ť	Miscellaneous Revenue	Business Code	<u>_</u>			
	44-						1
	11a			-			
	b						
	°	All all and a second	 				
	d	All other revenue					+
	4 P	Total. Add lines 11a-11d					
	12	Total revenue. See instructions	<u> </u>	2,350,000	2,100,000	l	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Check if Schedule O contains a response Do not include amounts reported on lines 6b,	(A) Total expenses	(B)	(C)	(D)
7b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1 Grants and other assistance to governments and organizations in the United States See Part IV, line 21 .	0			
2 Grants and other assistance to individuals in the United States See Part IV, line 22	0			
3 Grants and other assistance to governments,				
organizations, and individuals outside the				
United States See Part IV, lines 15 and 16	0			
4 Benefits paid to or for members	0			
5 Compensation of current officers, directors,				
trustees, and key employees	132,000.		26,400.	105 <u>,</u> 600
6 Compensation not included above, to disqualified				
persons (as defined under section 4958(f)(1)) and				
persons described in section 4958(c)(3)(B)	0			
7 Other salaries and wages	173,526.			173,526
8 Pension plan accruals and contributions (include section				
401(k) and 403(b) employer contributions)	0			
9 Other employee benefits	62,452.		4,483.	57,969
10 Payroll taxes	28,314.		2,548.	25,766
11 Fees for services (non-employees)				
a Management	89,716.		46,512.	43,204
b Legal	166,153.		166,153.	
c Accounting	0			
d Lobbying	0	· · ·		
e Professional fundraising services See Part IV, line 17	60,000.			60,000
f Investment management fees	0			
g Other	<u></u>		1 070	2 454
12 Advertising and promotion	4,324.		1,870.	2,454
13 Office expenses	3,623.		2,027.	1,596
14 Information technology	20,891.		19,091.	1,800
15 Royalties	0			-
16 Occupancy			10 717	10 757
17 Travel	25,474.		12,717.	12,757
18 Payments of travel or entertainment expenses	0			
for any federal, state, or local public officials	30,153.		3,826.	26,327
19 Conferences, conventions, and meetings	0		3,020.	20,327
20 Interest	0			
21 Payments to affiliates	0	 		
22 Depreciation, depletion, and amortization	13,819.		13,819.	
23 Insurance	13,013.		13,013.	
above (List miscellaneous expenses in line 24e If				
line 24e amount exceeds 10% of line 25, column				
(A) amount, list line 24e expenses on Schedule O)				
a		-		
b				<u>-</u>
C				-
e All other expenses				
	810,445.	· · ·	299,446.	510,999
25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the	010,443.		2,5,110.	J10,333
organization reported in column (B) joint costs				
from a combined educational campaign and fundraising solicitation Check here				
fundraising solicitation. Check here following SOP 98-2 (ASC 958-720)	o			
JSA	<u> </u>			Form 990 (2011

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Page 11

Par	t X	Balance Sheet			Page 11
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	C		1,317,077.
1	2	Savings and temporary cash investments		2	250,000
	3	Pledges and grants receivable, net		3	
Ī	4	Accounts receivable, net		4	
	5	Receivables from current and former officers, directors, trustees, key			
		employees, and highest compensated employees Complete Part II of			
	6	Schedule L Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions)		6	
ا ق	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use	C	8	
~	9	Prepaid expenses and deferred charges	(9	22,197
ı	10a	Land, buildings, and equipment cost or			
l		other basis Complete Part VI of Schedule D 10a			
	b	Less accumulated depreciation	C	10c	
	11	Investments - publicly traded securities		11	
	12	Investments - other securities See Part IV, line 11		12	
- 1	13	Investments - program-related See Part IV, line 11	(13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11		15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)		16	1,589,274
7	17	Accounts payable and accrued expenses		17	35,005
	18	Grants payable		18	
	19	Deferred revenue		19	
- 1	20	Tax-exempt bond liabilities		20	
اي	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
إ≝ٍ	22	Payables to current and former officers, directors, trustees, key			
Liabilities		employees, highest compensated employees, and disqualified persons			
ڐ		Complete Part II of Schedule L	(22	484
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	<u> </u>
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24) Complete Part X			
		of Schedule D	C	25	14,230
	26	Total liabilities. Add lines 17 through 25		26	49,719
7		Organizations that follow SFAS 117, check here ▶ X and complete lines 27 through 29, and lines 33 and 34.			
5	27	Unrestricted net assets	(27	1,302,055
हूं।	28	Temporarily restricted net assets		28	38,000
힣	29	Permanently restricted net assets		29	199,500
Net Assets or Fund Balances		Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34.			
5	30	Capital stock or trust principal, or current funds		30	
88	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
که	32	Retained earnings, endowment, accumulated income, or other funds		32	
اقِ	33	Total net assets or fund balances		33	1,539,555
	34	Total liabilities and net assets/fund balances		34	1,589,274

Fon	m 990 (2011)				Pa	ge 12
Pa	Reconciliation of Net Assets Check if Schedule O contains a response to any question in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1		2,3	50,0	000.
2	Total expenses (must equal Part IX, column (A), line 25)	2		8	10,4	145.
3	Revenue less expenses Subtract line 2 from line 1	3		1,5	39,5	555.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4				0
5	Other changes in net assets or fund balances (explain in Schedule O)	5				0
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33,					
	column (B))	6		1,5	39,5	555.
Pa	Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII				П	
					Yes	No
1	Accounting method used to prepare the Form 990 Cash X Accrual Other		Γ			
	If the organization changed its method of accounting from a prior year or checked "Other," exp	olaın	ın			
	Schedule O		1			
2a	The same of the sa		L	2a		Х
٠b	Were the organization's financial statements audited by an independent accountant?		L	2b	Х	
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for or	/ersi	ght			
	of the audit, review, or compilation of its financial statements and selection of an independent accountant			2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, ex	plaın	ın			
	Schedule O					
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year	ar we	ere			
	issued on a separate basis, consolidated basis, or both					
	X Separate basis Consolidated basis Both consolidated and separate basis					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set	forth				
	the Single Audit Act and OMB Circular A-133?		· · -	3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not unde	rgo i		_		
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3ь		L

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Name of the organization UNIVERSITY OF VERMONT AND STATE ACRICULTURAL

OMB No 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Name of the organizati	ON UNIVERSITY OF V	ERMONT AND STATE A	GRIC	ULTUI	RAL		Emplo	yer iden	triication number		
COLLEGE FOUNDA	FION, INC.							45	-1556038		
Part I Reason 1	or Public Charity Statu	ıs (All organızations mu	ist con	nplete	this pa	art) Se	e instr	uctions			
The organization is n	ot a private foundation be	cause it is (For lines 1 th	rough	11, che	ck only	one bo	()				
1 A church, o	onvention of churches, or	r association of churches	describ	ed in s	ection	170(b)(1)(A)(i)				
2 A school de	escribed in section 170(b))(1)(A)(ii). (Attach Schedul	eE)								
3 A hospital of	or a cooperative hospital :	service organization descr	bed in	sectio	n 170(b)(1)(A)	(iii).				
4 A medical	research organization or	perated in conjunction wi	th a h	ospita	l descri	bed in	sectio	n 170(t)(1)(A)(iii). Enter the		
hospital's name, city, and state											
An organization operated for the benefit of a college or university owned or operated by a governmental unit described in											
section 17	section 170(b)(1)(A)(iv). (Complete Part II)										
6 A federal, s											
7 X An organiz	ation that normally receive	ves a substantial part of it	s supp	ort fro	m a go	vernme	ntal un	ut or fro	om the general public		
described i	n section 170(b)(1)(A)(vi)). (Complete Part II)									
8 A commun	ty trust described in secti	ion 170(b)(1)(A)(vi). (Com	plete F	Part II)							
9 An organiz	ation that normally receiv	es (1) more than 331/3%	of its	suppo	rt from	contrib	utions,	membe	ership fees, and gross		
receipts fro	m activities related to its	s exempt functions - sub	ect to	certai	n excep	otions, a	and (2)	no mo	re than 331/3% of its		
support fro	m gross investment inc	come and unrelated busi	ness t	axable	income	e (less	section	n 511	tax) from businesses		
acquired by	the organization after Ju	ne 30, 1975 See section	509(a) <mark>(2)</mark> . (0	Complet	e Part II	1)				
10 💹 An organiz	ation organized and opera	ated exclusively to test for	public:	safety	See se	ction 5	09(a)(4).			
11 💹 An organiz	ation organized and ope	erated exclusively for the	bene	fit of,	to perf	orm the	e funct	ions of	, or to carry out the		
purposes o	f one or more publicly s	upported organizations de	escribe	d in s	ection 5	609(a)(1	i) or se	ection 5	09(a)(2) See section		
509 <u>(a)(</u> 3).	Check the box that describ	bes the type of supporting	organ	ızatıon	and co	mplete	lines 11	1e th <u>ro</u> u	<u>ı</u> gh 11h		
a	oel b 🔛 Type	ell c 💹 Type	III - Fu	unction	ally inte	grated		d 🕍	Type III - Other		
	-	t the organization is not			-		-	-	•		
		agers and other than one	or mo	re pub	licly su	pportec	lorgan	ızatıons	described in section		
, , , ,	r section 509(a)(2)										
_		en determination from th	e IRS	that it	ıs a Ty	∕pe I, T	ype II,	or Type	e III supporting		
_											
		anization accepted any gift	t or co	ntributi	on from	any of	the				
following po							_		<u></u>		
		ectly controls, either alor		_	er with	person	s desc	ribed in	•		
		dy of the supported organ	ization	"					· · · 		
	ly member of a person de								11g(II)		
		son described in (i) or (ii) a							[11g(iii)]		
		out the supported organiza			r						
(i) Name of suppo organization	ted (ii) EIN	(iii) Type of organization (described on lines 1-9		is the zation in	(v) Did y the orga	ou notify		s the zation in	(vii) Amount of support		
3		above or IRC section		listed in overning	ın col	(ı) of	col (i) o	rganızed	55,55		
		(see instructions))	docu	ment?	your su			US?			
		 	Yes	No	Yes	No	Yes	No			
(A)											
											
(B)											
(C)											
		-	 	 							
(D)											
				 							
(E)											
Total											
		·	•	•				•	<u>-</u>		

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

	Support Schedule for Or (Complete only if you chec Part III. If the organization f	ked the box or	n line 5, 7, or	B of Part I or i	f the organizat	ion failed to qu	
Sec	tion A. Public Support	,					
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")					250,000	250,000
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3				<u> </u>	250,000	250,000
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
_6	Public support. Subtract line 5 from line 4						250,000
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4					250,000	250,000
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)					2,100,000	2,100,000
11	Total support. Add lines 7 through 10		1	L	.1		2,350,000
12	Gross receipts from related activities, etc. (•				12	
13	First five years. If the Form 990 is forganization, check this box and stop here			nd, third, fourth	, or fifth tax ye	ar as a section	501(c)(3) ▶ X
	tion C. Computation of Public Sup	·	- 			1	
14	Public support percentage for 2011 (li					14	<u>%</u>
15	Public support percentage from 2010						%
16a	331/3% support test - 2011. If the c						
	this box and stop here. The organizati						
b	331/3% support test - 2010. If the						
	check this box and stop here. The org						
17a	10%-facts-and-circumstances test -	-	=				
	10% or more, and if the organization			· · · · · · · · · · · · · · · · · · ·		•	•
b	Part IV how the organization meets organization		ganization did r	ot check a box			▶ ☐
	Explain in Part IV how the organizati						-

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Part III	Support Schedule	for Organizations	Described in Section	n 509(a)(2
----------	------------------	-------------------	----------------------	------------

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support	,				·· /	
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees	(-,	(-,	(0, = 0 = 0	(0) = 0 10	(0) = 0	(7)
•	received (Do not include any "unusual grants ")						
2	Gross receipts from admissions, merchandise	-					
_	sold or services performed, or facilities						
	' '						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year		<u></u>				
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6)						
Sec	tion B. Total Support					1	
	idar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties and income from similar sources						
ь	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business						
• •	activities not included in line 10b,						
	whether or not the business is regularly						
	carried on		 			<u> </u>	
12	Other income Do not include gain or						
	loss from the sale of capital assets						
4 2	(Explain in Part IV)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12)	AL - :	<u></u>	45	£.£1.		L
14	First five years. If the Form 990 is for	-		•	•		```
C	organization, check this box and stop here.			· · · · · · · · · ·	 		· · · · • _ <u> </u>
	tion C. Computation of Public Sup			ma (6)			
15	Public support percentage for 2011 (line 8,					15	<u>%</u>
16	Public support percentage from 2010 Sche					16	
	tion D. Computation of Investmen						
17	Investment income percentage for 2011 (lir					17	<u>%</u>
18	Investment income percentage from 2010 S					18	
19a	331/3% support tests - 2011. If the org	ganization did ne	ot check the box	on line 14, and	line 15 is more	e than 331/3%, a	and line
	17 is not more than 331/3%, check thi	s box and stop	p here. The org	anization qualifies	s as a publicly	supported organi	zation 🕨 🔝
b	331/3% support tests - 2010. If the orga	nization did not	check a box on	line 14 or line 19	a, and line 16 is	more than 331/	3 %, and
	line 18 is not more than $331/3\%$, check	this box and s	top here The or	ganization qualifie	es as a publicly	supported organi	ization ►
20	Private foundation. If the organization of	did not check	a box on line	14, 19a, or 19b	, check this bo	x and see instr	uctions ►

Schedule A (Form 990 or 990-EZ) 2011

Page 4

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10, Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions)

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No 1545-0047

Department of the Treasury Internal Revenue Service ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

	LEGE FOUNDATION, INC.	AND STATE AGRIC	CULTUKAL	45-1556038
Pa		tricad Funds or Othe	r Similar Funda a	45-1556038
r al	organizations Maintaining bonor Action organization answered "Yes" to Form		a Jiiiiiai Fulius O	Accounts. Complete il tile
		(a) Donor ad	vised funds	(b) Funds and other accounts
1	Total number at end of year	-	-	
2	Aggregate contributions to (during year)			
3	Aggregate grants from (during year)			
4				
5	Aggregate value at end of year			. dana adward
3	Did the organization inform all donors and dono			1 1 1 1
_	funds are the organization's property, subject to t	-	-	
6	Did the organization inform all grantees, donors, only for charitable purposes and not for the bene			
Da	conferring impermissible private benefit? till Conservation Easements. Complete	of the ergonization of	nowarad "Vas" ta E	Orm 000 Port IV line 7
1 1	Conservation Easements. Complete Purpose(s) of conservation easements held by the			orm 990, Part IV, line 7
•	[]			
	Preservation of land for public use (e.g., re	creation or education)		of an historically important land area
	Protection of natural habitat		Preservation	of a certified historic structure
_	Preservation of open space			
2	Complete lines 2a through 2d if the organization	held a qualified conser	vation contribution if	the form of a conservation
	easement on the last day of the tax year			Held at the End of the Tax Year
	-			
a	Total number of conservation easements			i I
b	Total acreage restricted by conservation easement			i i
C	Number of conservation easements on a certifie		* *	2c
d	Number of conservation easements included in (• • •		
_	historic structure listed in the National Register.			
3	Number of conservation easements modified, tra	ansferred, released, ex	tinguished, or termin	nated by the organization during the
_	tax year ▶			
4	Number of states where property subject to cons			
5	Does the organization have a written policy rega			
_	violations, and enforcement of the conservation			
6	Staff and volunteer hours devoted to monitoring,	inspecting, and enforce	ing conservation eas	sements during the year
_	>			
7	Amount of expenses incurred in monitoring, insp	ecting, and enforcing c	onservation easeme	ints during the year
_	\$			
8	Does each conservation easement reported on I			
_	(i) and section 170(h)(4)(B)(ii)?			Yes L. No
9	In Part XIV, describe how the organization report			
	balance sheet, and include, if applicable, the text organization's accounting for conservation easen		organization's financ	cial statements that describes the
Da	t III Organizations Maintaining Collection		Francisco or Otho	ur Similar Accate
Га	Complete if the organization answere	ed "Yes" to Form 990	Part IV line 8	i Sillilai Assets.
			•	
1 a	If the organization elected, as permitted under works of art historical treasures or other sim	SFAS 116 (ASC 958), ular assets held for ni	not to report in its ublic exhibition edi	revenue statement and balance shee ication, or research in furtherance of
	works of art, historical treasures, or other simpublic service, provide, in Part XIV, the text of the	footnote to its financia	I statements that de	scribes these items
b	If the organization elected, as permitted under			
	works of art, historical treasures, or other sim	ular assets held for pr		
	public service, provide the following amounts rela			
	(i) Revenues included in Form 990, Part VIII, line			
	(ii) Assets included in Form 990, Part X			
2	If the organization received or held works of			- · · ·
	following amounts required to be reported under			
a	Revenues included in Form 990, Part VIII, line 1			····· ▶ §
<u>_b</u> _	Assets included in Form 990, Part X			
rori	Paperwork Reduction Act Notice, see the Instructions to	tor Form 990.		Schedule D (Form 990) 201

UNIVERSITY OF VERMONT AND STATE AGRICULTURAL 45-1556038 Page 2 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued) Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply) Public exhibition Loan or exchange programs Scholarly research ----Preservation for future generations c Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? • • • • • • Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990. Part IV. line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not b If "Yes," explain the arrangement in Part XIV and complete the following table 1 c 1d 2a Did the organization include an amount on Form 990, Part X, line 21? b If "Yes," explain the arrangement in Part XIV Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10 (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back 1a Beginning of year balance **b** Contributions 199,500. c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities . and programs f Administrative expenses 199,500. g End of year balance..... 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as a Board designated or guas⊢endowment ▶ **b** Permanent endowment ► 100.0000 % c Temporarily restricted endowment ▶ The percentages in lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by No 3a(i) Х 3a(ii) Х 4 Describe in Part XIV the intended uses of the organization's endowment funds

(b) Cost or other basis

(a) Cost or other basis

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c)). ▶

Land, Buildings, and Equipment. See Form 990, Part X, line 10

Schedule D (Form 990) 2011

(d) Book value

JSA 1E1269 1 000 Description of property

(c) Accumulated

Page

Part VII	Investments - Other Securities. See Fo	orm 990, Part X, li	ne 12		· · ·
	(a) Description of security or category (including name of security)	(b) Book value		(c) Method of valua Cost or end-of-year mar	
(1) Financia	al derivatives		-		
(2) Closely-	held equity interests				
(3) Other					
<u>(A)</u>					
(B)					
(C)	·				
(D)					
<u>(E)</u>					
(G)					·
(H)	· 				
(l)	·				
Total (Column	n (b) must equal Form 990, Part X, col. (B) line 12.)				. = ==
Part VIII		orm 990, Part X, li	ne 13		
	(a) Description of investment type	(b) Book value		(c) Method of valua Cost or end-of-year mar	
(1)					
(2)					
(3)					
(4)					
(5) (6)					
(7)	· · · · · · · · · · · · · · · · · · ·				
(8)					
(9)					
(10)					
	n (b) must equal Form 990, Part X, col (B) line 13)				·
Part IX	Other Assets. See Form 990, Part X, lin				Т
(4)	(a)	Description			(b) Book value
(1)					
(3)					
(4)					
(5)					
(6)					
(7)	•				
(8)					
(9)					
(10)					
	(b) must equal Form 990, Part X, col (B) line 15)		· · · · · · · · ·	<u> </u>	
Part X	Other Liabilities. See Form 990, Part X (a) Description of liability	, line ∠5. (b) Book va	lue T		
	al income taxes	(D) DOOK VA			
	JED VACATION	14	,230.		
(3)					
(4)	·				
(5)					
(6)					
(7)					
(8)					
(9)					
(10) (11)					
	nn (b) must equal Form 990, Part X, col (B) line 25)	14	,230.		
	ASC 740) Footnote In Part XIV, provide the t			tion's financial statemer	nts that reports the

organization's liability for uncertain tax positions under FIN 48 (ASC 740)

Schedule D (Form 990) 2011

Schedu	e D (Form 990) 2011		Page 4
Part	XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statemer	ıts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	\top	2,350,000.
2	Total expenses (Form 990, Part IX, column (A), line 25)	\neg	810,445.
3	Excess or (deficit) for the year Subtract line 2 from line 1		1,539,555.
4	Net unrealized gains (losses) on investments	_	
5	Donated services and use of facilities		
6	Investment expenses 6	-	
7	· · · · · · · · · · · · · · · · · · ·	_	
		_	
8	Other (Describe in Part XIV)	_	
9	Total adjustments (net) Add lines 4 through 8		1 700 777
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 10		1,539,555.
	Reconciliation of Revenue per Audited Financial Statements With Revenue per Return	-	
1	Total revenue, gains, and other support per audited financial statements	_1	2,350,000.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12	ŀ	
а	Net unrealized gains on investments	}	
b	Donated services and use of facilities	ŀ	
С	Recoveries of prior year grants 2c	}	
d	Other (Describe in Part XIV)	}	
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	2,350,000.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1	Ť	
а	Investment expenses not included on Form 990, Part VIII, line 7b		
b	Other (Describe in Part XIV)	1	
	Add loop As and Ab	4c	
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	2,350,000.
	XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu	_	2,330,000.
			010 445
1	Total expenses and losses per audited financial statements	_1_	810,445.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities 2a	l	
b	Prior year adjustments 2b		
С	Other losses 2c		
d	Other (Describe in Part XIV)		
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	810,445.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b		
b	Other (Describe in Part XIV)		
С	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	810,445.
Part	XIV Supplemental Information		•
Part V	ete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part II line 4, Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete ditional information	V, line this	es 1b and 2b, part to provide
SEE	PAGE 5		
		Sc	nedule D (Form 990) 2011

Part XIV Supplemental Information (continued)

PART V, LINE 4

THE FOUNDATION'S ENDOWMENT WILL BE A CONSOLIDATED POOL OF DONOR-CREATED ENDOWMENTS DESIGNATED TO BENEFIT THE UNIVERSITY OF VERMONT.

PART X, LINE 2

THE FOUNDATION IS A TAX EXEMPT ORGANIZATION AS DESCRIBED IN SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (THE CODE) AND IS EXEMPT FROM FEDERAL INCOME TAXES ON RELATED INCOME PURSUANT TO SECTION 501(A) OF THE CODE. IN COMPLIANCE WITH ASC 740, ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, THE FOUNDATION HAS EVALUATED THEIR EXPOSURE FOR TAX LIABILITY AND BELIEVES THERE ARE NO UNCERTAIN POSITIONS.

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No 1545-0047 Open to Public Inspection

Department of the Treasury ► Attach to Form 990 or Form 990-EZ. ► See separate instructions Internal Revenue Service Employer identification number Name of the organization UNIVERSITY OF VERMONT AND STATE AGRICULTURAL COLLEGE FOUNDATION, INC 45-1556038 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Part I Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply а Х Mail solicitations е Solicitation of non-government grants Х ь Internet and email solicitations f Solicitation of government grants Х C Phone solicitations Special fundraising events g | X | In-person solicitations 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990. Part VII) or entity in connection with professional fundraising services? b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (v) Amount paid to (iii) Did fundraiser have (vi) Amount paid to (i) Name and address of individual (iv) Gross receipts (or retained by) (ii) Activity custody or control of (or retained by) fundraiser listeď in or entity (fundraiser) from activity contributions? organization col (i) Yes No 1 PHONE SOLIC HARRIS CONNECT, INC ITATIONS Х 60,000 2 3 5 10 60,000 Total List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from

registration or licensing

Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2011

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more

Page 2

		than \$15,000 of fundraising ever gross receipts greater than \$5,00	•	ss income on Form 990	-EZ, lines 1 and 60 l	List events with
		3	(a) Event #1	(b) Event #2	(c) Other Events	(d) Total events (add col (a) through
_			(event type)	(event type)	(total number)	col (c))
Revenue						
eve	1	Gross receipts	_			-
Œ		contributions				
	3	Gross income (line 1 minus				
		line 2)				
	4	Cash prizes				
	5	Noncash prizes				-
enses	6	Rent/facility costs			<u></u> .	
Orrect Expenses	7	Food and beverages				
Dire	8	Entertainment				
	9	Other direct expenses				
Pa	11 rt I	Net income summary Combine line 3 Gaming. Complete if the orgathan \$15,000 on Form 990-E	anization answered "Y			rted more
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
<u>~</u>	1	Gross revenue				
ses	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
Direct	4	Rent/facility costs				
	5	Other direct expenses				
,	6	Volunteer labor	Yes%	Yes% No	Yes% No	
	7	Direct expense summary Add lines 2	through 5 in column (d)			(
	8	Net gaming income summary Comb	ine line 1, column d, and	I line 7		
9 8	E:	nter the state(s) in which the organizat the organization licensed to operate g	tion operates gaming act	ivitiesof these states?		Yes No
		/ere any of the organization's gaming l "Yes," explain.		nded or terminated durir	ng the tax year?	Yes No
				 .		/Form 990 or 990 E7) 2011

Sched	ule G (Form 990 or 990-EZ) 2011			Page 3
11	Does the organization operate gaming activities with nonmembers?		Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entit	ty		
	formed to administer charitable gaming?		Yes	No
13	Indicate the percentage of gaming activity operated in			
а	The organization's facility	13a		<u>%</u>
b	An outside facility	13b		%
14	Enter the name and address of the person who prepares the organization's gaming/special events book records	s and		
	Name ▶			
	Address ►			
15a	Does the organization have a contract with a third party from whom the organization receives			_
	revenue?			No
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$	and the		
	amount of gaming revenue retained by the third party ▶ \$			
С	If "Yes," enter name and address of the third party			
	Name ▶			
	Address ►		· -	
16	Gaming manager information			
	Name ▶			
	Gaming manager compensation ▶ \$			
	Description of services provided ▶			-
	Director/officer Employee Independent contractor			
17	Mandatory distributions			
а	Is the organization required under state law to make charitable distributions from the gaming pro			_
	retain the state gaming license?		Yes _	No
b	Enter the amount of distributions required under state law to be distributed to other exempt organization the appropriate to the appropriate the description of the control	anization	IS	
	or spent in the organization's own exempt activities during the tax year > \$			
Par	Supplemental Information. Complete this part to provide the explanation required by F columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable part to provide any additional information (see instructions).			s

Schedule G (Form 990 or 990-EZ) 2011

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2011

Open to Public

Inspection

Department of the Treasury
Internal Revenue Service
Name of the organization

COLLEGE FOUNDATION, INC.

UNIVERSITY OF VERMONT AND STATE AGRICULTURAL

Employer identification number 45-1556038

Part | Questions Regarding Compensation Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to 1 b Х explain Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? Х 2 3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director Explain in Part III Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment? Х 4a b Participate in, or receive payment from, a supplemental nonqualified retirement plan? Х 4b Participate in, or receive payment from, an equity-based compensation arrangement? Х 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. 5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of a The organization? Х 5a b Any related organization? Х 5b If "Yes" to line 5a or 5b, describe in Part III 6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of a The organization? 6a Х b Any related organization? 6b Х If "Yes" to line 6a or 6b, describe in Part III 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Х Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe Х If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

Page 2

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	of W-2 and/or 1099-MISC compensation	3 compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(I) Base compensation	(ii) Bonus & incentive compensation	(III) Other reportable compensation	other deferred compensation	benefits	(B)(I)-(D)	reported as deferred in prior Form 990
	ε	26,708.	0	1,000.	2,671.	113.	30,492.	0
1 JOHN A. BRAMLEY						0	0	0
	Ξ	260,000.	0	21,339.	24,500.	6,922.	312,761.	
2 O. RICHARD BUNDY, III	(E)	0		 		0	 	0
	ε	55,803.	0	23,977.	11,421.	2,193.	93,394.	0
3 DANIEL MARK FOGEL	E	 				0	 	0
	ε	137,130.	D	11,196.		21,052.	169,378.	0
4 SHANE M. JACOBSON] (ii)	0	0			0	0	0
	Θ							
5](ii)							
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1E12911000 5934DW 1592

Schedule J (Form 990) 2011

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A

HOUSING ALLOWANCE AND TRAVEL FOR COMPANIONS WAS USED BY JACOBSON ONLY AS

PART OF HIS RELOCATION FROM IOWA AND VERMONT IN 2011.

PART I, LINE 3

THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS IS CHARGED WITH SERVING AS THE COMPENSATION COMMITTEE PER THE BY-LAWS OF THE FOUNDATION. THE COMPENSATION COMMITTEE HAS THE ULTIMATE DECISION OF ENTERING INTO AN

COMPENSATION FROM UNRELATED ORGANIZATION

EMPLOYMENT CONTRACT

FOR DIRECTORS JOHN BRAMLEY AND DANIEL FOGEL, THE AMOUNTS LISTED IN PART

VII AND SCHEDULE J, PART II REPRESENT SELF REPORTED PERCENTAGES OF

COMPENSATION PAID TO THEM BY THE UNIVERSITY OF VERMONT, AN UNRELATED

TIME ALLOCATED FOR PURPOSES ORGANIZATION. MR. BRAMLEY REPORTED 20% OF RELATED TO THE UVM FOUNDATION. MR. FOGEL REPORTED 17.3% OF TIME ALLOCATED

RICHARD BUNDY, III, THE AMOUNT LISTED IN PART VII AND SCHEDULE J, PART II

FOR PURPOSES RELATED TO THE UVM FOUNDATION. FOR OFFICER AND DIRECTOR O.

REPRESENTS 100% OF THE COMPENSATION PAID TO MR. BUNDY BY UVM.

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization

UNIVERSITY OF VERMONT AND STATE AGRICULTURAL

Employer identification number 45-1556038

COLLEGE FOUNDATION, INC.

PART VI, SECTION B, QUESTION 11B

THE AUDIT COMMITTEE OF THE BOARD OF DIRECTORS TASKED THE ASSISTANT VICE PRESIDENT AND CONTROLLER TO DRAFT FORM 990 AND AUTHORIZED ITS REVIEW WITH INDEPENDENT COUNSEL SINCE 2011 WAS THE INAUGURAL YEAR OF THE UVM FOUNDATION AT ITS NOVEMBER 18, 2011 MEETING. THE AUDIT COMMITTEE REVIEWED DRAFT INDEPENDENT AUDIT OF FINANCIAL STATEMENTS AT ITS APRIL 13, 2012 MEETING, AND THE AUDIT COMMITTEE OFFICIALLY APPROVED AND ACCEPTED THE AUDITED FINANCIAL STATEMENTS ON APRIL 26, 2012; THESE STATEMENTS PROVIDE THE FINANCIAL DATA FOR FORM 990. THE FORM 990 HAS BEEN REVIEWED BY THE OFFICERS OF THE FOUNDATION AND APPROVED BY THE AUDIT COMMITTEE. A COMPLETE COPY OF THE FEDERAL FORM 990 HAS BEEN PROVIDED TO EACH MEMBER OF THE BOARD OF DIRECTORS BEFORE FILING WITH THE INTERNAL REVENUE SERVICE.

PART VI, SECTION B, QUESTION 12C

THE BOARD OF DIRECTORS PASSED A CONFLICT OF INTEREST POLICY AT ITS APRIL 26, 2012 MEETING AND THE OVERVIEW ADDRESSES THE OUESTIONS IN PART VI:

THE GOALS OF THE POLICY ARE TO IDENTIFY WHEN AND HOW CONFLICTS MAY ARISE,

PROMOTE A PROCESS FOR EACH DIRECTOR TO DISCLOSE CONFLICTS, AND ELABORATE

HOW THE BOARD CAN MANAGE CONFLICTS OF INTEREST. THERE IS NOTHING

INHERENTLY WRONG WITH A CONFLICT SO LONG AS THE CONFLICT IS DISCLOSED AND

MANAGED APPROPRIATELY.

- A CONFLICT EXISTS WHEN THERE IS AN APPARENT OR ACTUAL DIVERGENCE

Employer identification number 45-1556038

COLLEGE FOUNDATION, INC.

BETWEEN A DIRECTOR'S PRIVATE INTERESTS AND HIS/HER FIDUCIARY DUTY. THIS INCLUDES TIMES WHEN RELEVANT MATERIAL FACTS AFFECT A DIRECTOR, A MEMBER OF HIS/HER FAMILY, OR AN AFFILIATE.

- IT IS NOT A CONFLICT TO SERVE IN LEADERSHIP CAPACITIES FOR OTHER NONPROFIT ORGANIZATIONS, UNIVERSITY/COLLEGE FOUNDATIONS, OR INSTITUTIONS OF HIGHER EDUCATION.
- IT IS NOT POSSIBLE FOR OUR POLICY TO INCLUDE AN ALL-INCLUSIVE LIST OF SITUATIONS GIVING RISE TO A CONFLICT OF INTEREST.

THE POLICY DOES GIVE EXAMPLES OF SITUATIONS PRESENTING POTENTIAL, ACTUAL OR APPARENT CONFLICTS:

- O COMMERCIAL TRANSACTIONS BETWEEN DIRECTOR AND THE FOUNDATION
- O CONFIDENTIAL, PROPRIETARY OR PRIVILEGED INFORMATION NOT TO BE SHARED WITH THE PUBLIC
- O DIVERTING BUSINESS OPPORTUNITIES AWAY FROM THE FOUNDATION FOR PRIVATE GAIN
- O DIRECTORS CANNOT HIRE, SUPERVISE OR EVALUATE IMMEDIATE FAMILY MEMBERS OR AFFILIATES
- O DIRECTORS SHALL NOT ACCEPT COMPENSATION, GIFTS OR OTHER ITEMS IN EXCHANGE FOR INFLUENCING FOUNDATION OPERATIONS AND ACTIVITIES
- O DIRECTORS CAN ACCEPT FROM THE FOUNDATION MODEST VALUE GIFTS OR OTHER ITEMS IN CONNECTION WITH BUSINESS AND SERVICE ON THE BOARD OF DIRECTORS O DIRECTORS CAN EMPLOY FOUNDATION ADMINISTRATION FOR PRIVATE CONSULTING

WITH PRIOR APPROVAL

Name of the organization UNIVERSITY OF VERMONT AND STATE AGRICULTURAL COLLEGE FOUNDATION, INC.

Employer identification number 45-1556038

- UVM TRUSTEES AND EMPLOYEES WHO SERVE AS DIRECTORS ARE SUBJECT TO THE POLICY. THEY ARE NOT AUTOMATICALLY DISQUALIFIED FROM PARTICIPATING IN FOUNDATION BOARD DISCUSSIONS AND BUSINESS. RARE OCCASIONS MAY EXIST WHEN THEY WILL BE DISQUALIFIED FROM VOTING ON SPECIFIC MATTERS.

- PROTOCOL

- O DIRECTORS ANNUALLY FILE CONFLICTS DISCLOSURE FORM BY MAY 30
- O PRIOR TO COMMITTEE OR FULL BOARD MEETINGS, CONFLICTS MUST BE DISCLOSED AND MANAGED. THEY WILL BE EVALUATED BY PRESIDENT & CEO, COMMITTEE/BOARD CHAIR, AND THE AUDIT COMMITTEE.
- O DEPENDING UPON THE CONFLICT, DIRECTOR MAY OR MAY NOT BE ABLE

 PARTICIPATE IN THE DISCUSSION AND/OR VOTE ON AGENDA ITEM RELATED TO

 CONFLICT.
- O IF NECESSARY, WE CAN REQUEST THE OPINION OF FOUNDATION LEGAL COUNSEL.

PART VI, SECTION B, QUESTIONS 15A AND 15B

THE EXECUTIVE COMMITTEE SHALL ALSO SERVE AS THE COMPENSATION COMMITTEE,

CHARGED WITH PERIODICALLY AND NO LESS THAN ONCE ANNUALLY REVIEWING AND

APPROVING, FOLLOWING RECOMMENDATIONS FROM THE PRESIDENT AND CHIEF

EXECUTIVE OFFICER, THE COMPENSATION AND BENEFITS THE FOUNDATION WILL

PROVIDE TO ITS CORPORATE OFFICERS (WITH THE PRESIDENT AND CHIEF EXECUTIVE

OFFICER RECUSING HIM OR HERSELF WITH RESPECT TO ANY DELIBERATIONS OR

DECISIONS REGARDING HIS OR HER COMPENSATION). DURING 2011, THIS PROCESS

WAS UNDERTAKEN FOR THE HIRING OF THE CHIEF OPERATING OFFICER (THE OTHER

POSITIONS WERE HIRED IN 2012). THE BOARD OF DIRECTORS HAS DELEGATED THE

. . .

Schedule O (Form 990 or 990-EZ) 2011

Page 2

Name of the organization UNIVERSITY OF VERMONT AND STATE AGRICULTURAL COLLEGE FOUNDATION, INC.

Employer identification number 45-1556038

HIRING DECISION FOR ALL NON-OFFICERS TO THE PRESIDENT AND CHIEF EXECUTIVE OFFICER.

PART VI, SECTION C, QUESTION 19

THE UVM FOUNDATION MAINTAINS A DOCUMENT LIBRARY ON ITS WEBSITE FOR THE

PUBLIC TO VIEW GOVERNANCE & POLICIES, GIVING FORMS, FINANCIAL REPORTS,

MEETING AGENDAS, AND MEETING MINUTES. WWW.UVMFOUNDATION.ORG

ATTACHMENT 1

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS

DESCRIPTION OF SERVICES

COMPENSATION

DINSE, KNAPP & MCANDREW, P.C. 209 BATTERY STREET BURLINGTON, VT 05402 LEGAL

166,153.

166,153.

TOTAL COMPENSATION

Form **8868**

(Rev January 2012)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

OMB No 1545-1709

 If you are 	filing for an Automatic 3-Month Extension, of	omplete c	only Part I and check th	is box	▶ X
If you are	filing for an Additional (Not Automatic) 3-Mc	onth Exten	sion, complete only Pa	art II (on page 2 of this form).	
Do not comp	ilete Part II unless you have already been gra	nted an au	tomatic 3-month extens	sion on a previously filed Form 886	i 8 .
Electronic fi	ling <i>(e-file)</i> . You can electronically file Form	8868 if yo	u need a 3-month auto	omatic extension of time to file (6	months for
a corporation	n required to file Form 990-T), or an addition	ial (not au	tomatic) 3-month exten	ision of time. You can electronica	illy file Form
8868 to req	uest an extension of time to file any of the	forms liste	ed in Part I or Part II w	ith the exception of Form 8870,	Information
Return for 1	Fransfers Associated With Certain Persona	I Benefit (Contracts, which must	t be sent to the IRS in paper to	format (see
	For more details on the electronic filing of the				iprotits.
	tomatic 3-Month Extension of Time. On				
	n required to file Form 990-T and requesting				
Part I only . All other corp		 ips, REMIC	S, and trusts must use I	Form 7004 to request an extension	▶ ∐ of time
to file incom	e tax returns.			Enter filer's identifying number, se	e instructions
Type or	Name of exempt organization or other filer, see in	structions		Employer identification number	(EIN) or
print	UNIVERSITY OF VERMONT AND ST	ATE AGE	RICULTURAL		
-	COLLEGE FOUNDATION, INC.			45-1556038	
File by the due date for	Number, street, and room or suite no. If a P.O. box	x, see instruc	ctions	Social security number (SSN)	
filing your	411 MAIN STREET, GRASS MOUNT				
return See Instructions	City, town or post office, state, and ZIP code For	a foreign ad	dress, see Instructions		
	BURLINGTON, VT 05408		 		
Enter the Re	turn code for the return that this application	is for (file a	a separate application to	or each return)	. 0 1
Application		Return	Application		Return
ls For		Code	Is For		Code
Form 990		01	Form 990-T (corporat	tion)	07
Form 990-BL		02	Form 1041-A		08
Form 990-EZ		01	Form 4720		09
Form 990-PF		04	Form 5227		10
	(sec. 401(a) or 408(a) trust)	05	Form 6069		11
	(trust other than above)	06	Form 8870		12
 The books 	s are in the care of MARK METIVIER,	ASSIST	CANT VP AND CONT	FROLLER	
Telephone	• No ▶ 802-656-8401	j	FAX No ▶		
	anization does not have an office or place of I			ck this box	
	or a Group Return, enter the organization's for				his is
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until	AUGUST 15, 20 12, to file the	•	•	•	extension is
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Caution. If y	ou are going to make an electronic fund v	vithdrawal	with this Form 8868,	see Form 8453-EO and Form 8	879-EO for
payment inst	ructions.				

Note: Onl	are filing for an Additional (Not Automatic) 3-N	onth Exter	sion, complete only Part II	and check this box
	y complete Part II if you have already been gra	anted an au	tomatic 3-month extension	on a previously filed Form 8868.
	are filing for an Automatic 3-Month Extension,	complete o	only Part I (on page 1).	
Part II	Additional (Not Automatic) 3-Month E	xtension o	of Time. Only file the origi	nal (no copies needed).
			En	ter filer's identifying number, see ins
	Name of exempt organization or other filer, see	instructions		Employer identification number (
Type or				
print	UNIVERSITY OF VERMONT AND STATE AG			NC 45-1556038 Social security number (SSN)
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	-T (trust other than above)	06	Form 8870	
	o not complete Part II if you were not already			sion on a previously filed Form 88
	oks are in the care of ▶ MARK METIVII	ER. ASSI	STANT VP AND CONTI	ROLLER
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