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Form **990**  
 Department of the Treasury  
 Internal Revenue Service

**Return of Organization Exempt From Income Tax**  
**Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)**  
 The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047  
**2011**  
**Open to Public Inspection**

**A For the 2011 calendar year, or tax year beginning 01-01-2011 and ending 12-31-2011**

<b>B</b> Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<b>C</b> Name of organization SSM REGIONAL HEALTH SERVICES  Doing Business As SEE SCHEDULE O	<b>D</b> Employer identification number 44-0579850
	Number and street (or P O box if mail is not delivered to street address) Room/suite 477 NORTH LINDBERGH BLVD	<b>E</b> Telephone number (314) 994-7800
	City or town, state or country, and ZIP + 4 ST LOUIS, MO 63141	<b>G</b> Gross receipts \$ 216,279,594
	<b>F</b> Name and address of principal officer WILLIAM P THOMPSON 477 NORTH LINDBERGH BLVD ST LOUIS, MO 63141	<b>H(a)</b> Is this a group return for affiliates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No  <b>H(b)</b> Are all affiliates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list (see instructions)  <b>H(c)</b> Group exemption number ▶ 0928

**I** Tax-exempt status  501(c)(3)  501(c) ( ) (Insert no )  4947(a)(1) or  527

**J** Website: ▶ WWW.SSMHC.COM

**K** Form of organization  Corporation  Trust  Association  Other ▶

**L** Year of formation 2000 **M** State of legal domicile MO

**Part I Summary**

<b>Activities &amp; Governance</b>	<b>1</b> Briefly describe the organization's mission or most significant activities SEE SCHEDULE O		
	<b>2</b> Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets		
	<b>3</b> Number of voting members of the governing body (Part VI, line 1a)	<b>3</b>	10
	<b>4</b> Number of independent voting members of the governing body (Part VI, line 1b)	<b>4</b>	0
	<b>5</b> Total number of individuals employed in calendar year 2011 (Part V, line 2a)	<b>5</b>	1,763
	<b>6</b> Total number of volunteers (estimate if necessary)	<b>6</b>	432
	<b>7a</b> Total unrelated business revenue from Part VIII, column (C), line 12	<b>7a</b>	7,705,967
<b>b</b> Net unrelated business taxable income from Form 990-T, line 34	<b>7b</b>	-18,426	
<b>Revenue</b>	<b>8</b> Contributions and grants (Part VIII, line 1h)	<b>Prior Year</b>	<b>Current Year</b>
	<b>9</b> Program service revenue (Part VIII, line 2g)	735,088	221,302
	<b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d)	205,599,260	205,595,229
	<b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	1,413,625	1,778,178
	<b>12</b> Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	8,281,171	8,294,803
		216,029,144	215,889,512
<b>Expenses</b>	<b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1–3)	313,256	166,441
	<b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)	0	0
	<b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	101,455,776	103,722,671
	<b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)	0	0
	<b>b</b> Total fundraising expenses (Part IX, column (D), line 25) ▶ 141,038		
	<b>17</b> Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	120,830,982	117,947,530
	<b>18</b> Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	222,600,014	221,836,642
<b>19</b> Revenue less expenses Subtract line 18 from line 12	-6,570,870	-5,947,130	
<b>Net Assets or Fund Balances</b>		<b>Beginning of Current Year</b>	<b>End of Year</b>
	<b>20</b> Total assets (Part X, line 16)	137,523,233	136,505,568
	<b>21</b> Total liabilities (Part X, line 26)	53,525,919	57,319,302
<b>22</b> Net assets or fund balances Subtract line 21 from line 20	83,997,314	79,186,266	

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>	***** Signature of officer	2012-11-14 Date		
	JUNE L PICKETT SECRETARY Type or print name and title			
<b>Paid Preparer's Use Only</b>	Preparer's signature ▶ SRIRAM SRINIVASAN	Date	Check if self-employed <input type="checkbox"/>	Preparer's taxpayer identification number (see instructions) P00654717
	Firm's name (or yours if self-employed), address, and ZIP + 4 DELOITTE TAX LLP 1111 BAGBY STREET SUITE 4500 HOUSTON, TX 77002			EIN ▶ 86-1065772 Phone no ▶ (713) 982-2000

May the IRS discuss this return with the preparer shown above? (see instructions)  Yes  No

**Part III Statement of Program Service Accomplishments**

Check if Schedule O contains a response to any question in this Part III  Yes  No

**1** Briefly describe the organization's mission  
THROUGH OUR EXCEPTIONAL HEALTH CARE SERVICES, WE REVEAL THE HEALING PRESENCE OF GOD

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  Yes  No  
If "Yes," describe these new services on Schedule O

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services?  Yes  No  
If "Yes," describe these changes on Schedule O

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

**4a** (Code ) (Expenses \$ 195,935,472 including grants of \$ 166,441 ) (Revenue \$ 206,174,560 )  
SEE SCHEDULE O

**4b** (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )

**4c** (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )

**4d** Other program services (Describe in Schedule O )  
(Expenses \$ including grants of \$ ) (Revenue \$ )

**4e Total program service expenses** \$ 195,935,472

**Part IV Checklist of Required Schedules**

	Yes	No
<b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A.</i> <input checked="" type="checkbox"/>	Yes	
<b>2</b> Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)? <input checked="" type="checkbox"/>	Yes	
<b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I.</i> <input checked="" type="checkbox"/>		No
<b>4 Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II.</i> <input checked="" type="checkbox"/>	Yes	
<b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III.</i> <input checked="" type="checkbox"/>		No
<b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I.</i> <input checked="" type="checkbox"/>		No
<b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II.</i> <input checked="" type="checkbox"/>		No
<b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III.</i> <input checked="" type="checkbox"/>		No
<b>9</b> Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV.</i> <input checked="" type="checkbox"/>		No
<b>10</b> Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V.</i> <input checked="" type="checkbox"/>	Yes	
<b>11</b> If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
<b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI.</i> <input checked="" type="checkbox"/>	Yes	
<b>b</b> Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII.</i> <input checked="" type="checkbox"/>	Yes	
<b>c</b> Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII.</i> <input checked="" type="checkbox"/>		No
<b>d</b> Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX.</i> <input checked="" type="checkbox"/>	Yes	
<b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X.</i> <input checked="" type="checkbox"/>	Yes	
<b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X.</i> <input checked="" type="checkbox"/>	Yes	
<b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII.</i> <input checked="" type="checkbox"/>		No
<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional.</i> <input checked="" type="checkbox"/>	Yes	
<b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E.</i>		No
<b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States?		No
<b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Part I.</i>		No
<b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? <i>If "Yes," complete Schedule F, Part II and IV.</i>		No
<b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S? <i>If "Yes," complete Schedule F, Part III and IV.</i>		No
<b>17</b> Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i>		No
<b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II.</i>		No
<b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III.</i>		No
<b>20a</b> Did the organization operate one or more hospitals? <i>If "Yes," complete Schedule H.</i> <input checked="" type="checkbox"/>	Yes	
<b>b</b> If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements. <input checked="" type="checkbox"/>	Yes	

**Part IV Checklist of Required Schedules** *(continued)*

<b>21</b>	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .	<b>21</b>	Yes	
<b>22</b>	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .	<b>22</b>	Yes	
<b>23</b>	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .	<b>23</b>	Yes	
<b>24a</b>	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25</i> . . . . .	<b>24a</b>		No
<b>b</b>	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . .	<b>24b</b>		
<b>c</b>	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .	<b>24c</b>		
<b>d</b>	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . . .	<b>24d</b>		
<b>25a</b>	<b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .	<b>25a</b>		No
<b>b</b>	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .	<b>25b</b>		No
<b>26</b>	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i> . . . . .	<b>26</b>	Yes	
<b>27</b>	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i> . . . . .	<b>27</b>		No
<b>28</b>	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
<b>a</b>	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	<b>28a</b>		No
<b>b</b>	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	<b>28b</b>	Yes	
<b>c</b>	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	<b>28c</b>		No
<b>29</b>	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . . .	<b>29</b>		No
<b>30</b>	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .	<b>30</b>		No
<b>31</b>	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .	<b>31</b>		No
<b>32</b>	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .	<b>32</b>		No
<b>33</b>	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .	<b>33</b>		No
<b>34</b>	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i> . . . . .	<b>34</b>	Yes	
<b>35a</b>	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	<b>35a</b>	Yes	
<b>b</b>	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .	<b>35b</b>	Yes	
<b>36</b>	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .	<b>36</b>	Yes	
<b>37</b>	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . . . .	<b>37</b>		No
<b>38</b>	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .	<b>38</b>	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V

Table with columns for question number, question text, and Yes/No columns. Includes rows for 1a-1b, 2a-2b, 3a-3b, 4a-4b, 5a-5c, 6a-6b, 7a-7h, 8, 9a-9b, 10a-10b, 11a-11b, 12a-12b, 13a-13c, and 14a-14b.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI . . . . .

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a (10), 1b (0), 2 (No), 3 (No), 4 (No), 5 (No), 6 (Yes), 7a (Yes), 7b (Yes), 8a (Yes), 8b (Yes), 9 (No).

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a (No), 10b, 11a (No), 11b, 12a (Yes), 12b (Yes), 12c (Yes), 13 (Yes), 14 (Yes), 15a (Yes), 15b (Yes), 16a (Yes), 16b (Yes).

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed
18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection
19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public
20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) SR MARY JEAN RYAN PT YR DIRECTOR	1 00	X						0	0	0
(2) STEVEN BARNEY DIRECTOR & VICE PRES	1 00	X		X				0	677,427	38,184
(3) JOAN BEGLINGER DIRECTOR	1 00	X						0	232,574	129,448
(4) PAULA FRIEDMAN DIRECTOR	1 00	X						0	540,978	207,654
(5) CHRISTOPHER HOWARD DIRECTOR	1 00	X						0	822,289	217,130
(6) PHILIP GUSTAFSON DIRECTOR & REG PRES	1 00	X						0	593,241	116,181
(7) DIXIE L PLATT DIRECTOR	1 00	X						0	465,606	187,812
(8) JAMES M SANGER DIRECTOR	1 00	X						0	842,896	24,901
(9) WILLIAM P THOMPSON DIRECTOR & PRESIDENT	1 00	X		X				0	1,518,393	741,005
(10) KRIS A ZIMMER DIRECTOR & TREASURER	1 00	X		X				0	708,536	189,289
(11) MARY STARMANN HARRISON PART-YEAR DIRECTOR	1 00	X						0	198,348	124,522
(12) THOMAS K LANGSTON DIRECTOR	1 00	X						0	581,866	308,345
(13) JUNE L PICKETT SECRETARY	1 00			X				0	224,061	185,772
(14) GRAY COX HOSPITAL PRESIDENT	40 00			X				0	331,698	224,781
(15) R BRENT VANCONIA HOSPITAL PRESIDENT	40 00			X				0	432,681	178,839
(16) BRIAN DEAN PT YR CFO	40 00			X				117,485	0	9,455
(17) JOCELYN SKIDMORE CFO	40 00			X				126,720	0	75,849

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(18) MARVIN KURTZ CFO	40 00			X			140,348	0	0	
(19) CATHY NEW VP CLINICAL SERVICES	40 00				X		159,267	0	118,560	
(20) PATRICK HARR MD MED STAFF PRESIDENT	40 00				X		310,868	0	313,481	
(21) SCOTT HOLMAN DO VP MEDICAL AFFAIRS	40 00				X		396,798	0	94,954	
(22) CATHERINE ABRAMS VP OF NURSING	40 00				X		260,379	0	89,999	
(23) JOHN LUCIO DO VP MEDICAL AFFAIRS	40 00				X		224,448	0	26,530	
(24) SUSAN MANKOSKI VP HUMAN RESOURCES	40 00				X		163,940	0	64,657	
(25) GARF THOMAS VP OF SUPPORT	40 00				X		154,148	0	32,901	
(26) THOMAS DISTEFANO PHYSICIAN	40 00					X	1,022,653	0	146,231	
(27) DAMIAN MIZERA PHYSICIAN	40 00					X	458,899	0	81,573	
(28) AMRIT SINGH PHYSICIAN	40 00					X	468,375	0	105,588	
(29) GARRY PEARSON PHYSICIAN	40 00					X	512,634	0	202,391	
(30) SHAHID WAHEED PHYSICIAN	40 00					X	468,000	0	85,760	
<b>1b Sub-Total</b>										
<b>c Total from continuation sheets to Part VII, Section A</b>										
<b>d Total (add lines 1b and 1c)</b>							4,984,962	8,170,594	4,321,792	

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **93**

	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		No
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	Yes	
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		No

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
LAWRENCE GROUP 319 N 4TH STREET STE 1000 ST LOUIS, MO 63102	CONSTRUCTION SERVICES	4,431,073
CAPITAL EMERGENCY PHYSICIANS 100 ST MARYS MEDICAL PLAZA JEFFERSON CITY, MO 65101	MEDICAL PHYSICIAN SERVICES	2,502,592
MID-MISSOURI ANESTHESIA 1445 CHRISTY DRIVE JEFFERSON CITY, MO 65101	MEDICAL PHYSICIAN SERVICES	1,425,974
EMERGENCY PRACTICE ASSOCIATES INC 3840 W 9TH STREET WATERLOO, IA 50702	EMERGENCY ROOM PHYSICIAN SERVICES	1,307,235
MORRISON MANAGEMENT SPECIALIST 5801 PEACHTREE DUNWOODY ROAD ATLANTA, GA 30342	MEDICAL MANAGEMENT FEES	1,054,149

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **40**

**Part VIII Statement of Revenue**

			(A)	(B)	(C)	(D)		
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514		
<b>Contributions, gifts, grants and other similar amounts</b>	<b>1a</b>	Federated campaigns . . . . . <b>1a</b>						
	<b>b</b>	Membership dues . . . . . <b>1b</b>				26,172		
	<b>c</b>	Fundraising events . . . . . <b>1c</b>						
	<b>d</b>	Related organizations . . . . . <b>1d</b>				172,845		
	<b>e</b>	Government grants (contributions) <b>1e</b>				22,112		
	<b>f</b>	All other contributions, gifts, grants, and similar amounts not included above <b>1f</b>				173		
	<b>g</b>	Noncash contributions included in lines 1a-1f \$ <u>6,687</u>						
	<b>h</b>	<b>Total.</b> Add lines 1a-1f . . . . . ▶		221,302				
<b>Program Service Revenue</b>	<b>2a</b>	NET PATIENT REV	Business Code 621110	204,493,235	204,493,235			
	<b>b</b>	OTHER OPERATING REV	621110	1,101,994	1,101,994			
	<b>c</b>							
	<b>d</b>							
	<b>e</b>							
	<b>f</b>	All other program service revenue						
	<b>g</b>	<b>Total.</b> Add lines 2a-2f . . . . . ▶		205,595,229				
<b>Other Revenue</b>	<b>3</b>	Investment income (including dividends, interest and other similar amounts) . . . . . ▶		708,550		708,550		
	<b>4</b>	Income from investment of tax-exempt bond proceeds . . . ▶						
	<b>5</b>	Royalties . . . . . ▶						
	<b>6a</b>	Gross rents	(i) Real	44,967				
			(ii) Personal					
			<b>b</b>	Less rental expenses	53,256			
			<b>c</b>	Rental income or (loss)	-8,289			
	<b>d</b>	<b>Net rental income or (loss)</b> . . . . . ▶		-8,289			-8,289	
	<b>7a</b>	Gross amount from sales of assets other than inventory	(i) Securities	993,761	411,285			
			(ii) Other					
			<b>b</b>	Less cost or other basis and sales expenses	0	335,418		
			<b>c</b>	Gain or (loss)	993,761	75,867		
	<b>d</b>	<b>Net gain or (loss)</b> . . . . . ▶		1,069,628			1,069,628	
	<b>8a</b>	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18 . . . . .	<b>a</b>		8,054			
<b>b</b>			Less direct expenses . . . . . <b>b</b>		1,408			
<b>c</b>			<b>Net income or (loss) from fundraising events</b> . . . ▶		6,646			6,646
<b>9a</b>	Gross income from gaming activities See Part IV, line 19 . . . . .	<b>a</b>						
		<b>b</b>	Less direct expenses . . . . . <b>b</b>					
		<b>c</b>	<b>Net income or (loss) from gaming activities</b> . . . ▶					
<b>10a</b>	Gross sales of inventory, less returns and allowances . . . . .	<b>a</b>		11,148				
		<b>b</b>	Less cost of goods sold . . . . . <b>b</b>		0			
		<b>c</b>	<b>Net income or (loss) from sales of inventory</b> . . . ▶		11,148			11,148
	Miscellaneous Revenue	Business Code						
<b>11a</b>	PHARMACY REVENUE	446110	7,248,251		7,248,251			
<b>b</b>	CHILD CARE CENTER	624410	388,203		388,203			
<b>c</b>	LABORATORY REV	621500	334,084	297,676	36,408			
<b>d</b>	All other revenue . . . . .		314,760	281,655	33,105			
<b>e</b>	<b>Total.</b> Add lines 11a-11d . . . . . ▶		8,285,298					
<b>12</b>	<b>Total revenue.</b> See Instructions . . . . . ▶		215,889,512	206,174,560	7,705,967	1,787,683		

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Check if Schedule O contains a response to any question in this Part IX

<b>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</b>		<b>(A)</b> Total expenses	<b>(B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
<b>1</b>	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	166,441	166,441		
<b>2</b>	Grants and other assistance to individuals in the United States See Part IV, line 22				
<b>3</b>	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
<b>4</b>	Benefits paid to or for members				
<b>5</b>	Compensation of current officers, directors, trustees, and key employees	3,069,224		3,069,224	
<b>6</b>	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
<b>7</b>	Other salaries and wages	72,125,828	62,642,804	9,405,199	77,825
<b>8</b>	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	9,721,110	8,125,202	1,583,901	12,007
<b>9</b>	Other employee benefits	13,809,939	11,600,967	2,194,191	14,781
<b>10</b>	Payroll taxes	4,996,570	4,170,965	819,901	5,704
<b>11</b>	Fees for services (non-employees)				
<b>a</b>	Management	4,258,444	749,567	3,508,877	
<b>b</b>	Legal	302,370		302,370	
<b>c</b>	Accounting	45,633		45,633	
<b>d</b>	Lobbying				
<b>e</b>	Professional fundraising See Part IV, line 17				
<b>f</b>	Investment management fees				
<b>g</b>	Other	14,306,292	13,079,878	1,226,414	
<b>12</b>	Advertising and promotion	894,628	341,989	552,639	
<b>13</b>	Office expenses	7,585,874	6,918,666	644,067	23,141
<b>14</b>	Information technology	9,961,619	9,950,779	10,840	
<b>15</b>	Royalties				
<b>16</b>	Occupancy	4,921,941	4,694,582	227,359	
<b>17</b>	Travel	498,470	298,793	197,908	1,769
<b>18</b>	Payments of travel or entertainment expenses for any federal, state, or local public officials				
<b>19</b>	Conferences, conventions, and meetings	194,255	170,210	24,045	
<b>20</b>	Interest	740,158	740,158		
<b>21</b>	Payments to affiliates				
<b>22</b>	Depreciation, depletion, and amortization	9,450,448	9,272,382	177,074	992
<b>23</b>	Insurance	2,680,246	939,977	1,740,269	
<b>24</b>	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O )				
<b>a</b>	MEDICAL SUPPLIES	34,651,896	34,651,896	0	0
<b>b</b>	BAD DEBT	15,557,509	15,557,509	0	0
<b>c</b>	MEDICARE PROVIDER TAX	11,310,569	11,310,569	0	0
<b>d</b>	LICENSES	227,039	226,340	699	0
<b>e</b>					
<b>f</b>	All other expenses	360,139	325,798	29,522	4,819
<b>25</b>	<b>Total functional expenses.</b> Add lines 1 through 24f	221,836,642	195,935,472	25,760,132	141,038
<b>26</b>	<b>Joint costs.</b> Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

**Part X Balance Sheet**

		(A)		(B)
		Beginning of year		End of year
<b>Assets</b>	<b>1</b> Cash—non-interest-bearing . . . . .	937,158	<b>1</b>	1,054,845
	<b>2</b> Savings and temporary cash investments . . . . .	23,247,494	<b>2</b>	13,689,469
	<b>3</b> Pledges and grants receivable, net . . . . .		<b>3</b>	
	<b>4</b> Accounts receivable, net . . . . .	25,732,718	<b>4</b>	29,574,252
	<b>5</b> Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L . . . . .	20,000	<b>5</b>	20,000
	<b>6</b> Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L . . . . .		<b>6</b>	
	<b>7</b> Notes and loans receivable, net . . . . .		<b>7</b>	
	<b>8</b> Inventories for sale or use . . . . .	4,402,699	<b>8</b>	4,312,181
	<b>9</b> Prepaid expenses and deferred charges . . . . .	1,834,444	<b>9</b>	2,010,395
	<b>10a</b> Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D . . . . .	146,441,654		
	<b>b</b> Less accumulated depreciation . . . . .	95,811,366	49,908,357	<b>10c</b> 50,630,288
	<b>11</b> Investments—publicly traded securities . . . . .		<b>11</b>	
	<b>12</b> Investments—other securities See Part IV, line 11 . . . . .	25,558,196	<b>12</b>	27,050,825
	<b>13</b> Investments—program-related See Part IV, line 11 . . . . .		<b>13</b>	
	<b>14</b> Intangible assets . . . . .		<b>14</b>	
	<b>15</b> Other assets See Part IV, line 11 . . . . .	5,882,167	<b>15</b>	8,163,313
<b>16</b> <b>Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . .	137,523,233	<b>16</b>	136,505,568	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses . . . . .	15,024,134	<b>17</b>	15,604,606
	<b>18</b> Grants payable . . . . .		<b>18</b>	
	<b>19</b> Deferred revenue . . . . .		<b>19</b>	
	<b>20</b> Tax-exempt bond liabilities . . . . .		<b>20</b>	
	<b>21</b> Escrow or custodial account liability Complete Part IV of Schedule D . . . . .		<b>21</b>	
	<b>22</b> Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L . . . . .		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties . . . . .		<b>23</b>	
	<b>24</b> Unsecured notes and loans payable to unrelated third parties . . . . .		<b>24</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D . . . . .	38,501,785	<b>25</b>	41,714,696
	<b>26</b> <b>Total liabilities.</b> Add lines 17 through 25 . . . . .	53,525,919	<b>26</b>	57,319,302
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.</b>			
	<b>27</b> Unrestricted net assets . . . . .	82,478,990	<b>27</b>	76,400,877
	<b>28</b> Temporarily restricted net assets . . . . .	1,407,324	<b>28</b>	2,674,389
	<b>29</b> Permanently restricted net assets . . . . .	111,000	<b>29</b>	111,000
	<b>Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.</b>			
	<b>30</b> Capital stock or trust principal, or current funds . . . . .		<b>30</b>	
	<b>31</b> Paid-in or capital surplus, or land, building or equipment fund . . . . .		<b>31</b>	
	<b>32</b> Retained earnings, endowment, accumulated income, or other funds . . . . .		<b>32</b>	
<b>33</b> Total net assets or fund balances . . . . .	83,997,314	<b>33</b>	79,186,266	
<b>34</b> Total liabilities and net assets/fund balances . . . . .	137,523,233	<b>34</b>	136,505,568	

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response to any question in this Part XI

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12)	<b>1</b>	215,889,512
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25)	<b>2</b>	221,836,642
<b>3</b>	Revenue less expenses Subtract line 2 from line 1	<b>3</b>	-5,947,130
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	<b>4</b>	83,997,314
<b>5</b>	Other changes in net assets or fund balances (explain in Schedule O)	<b>5</b>	1,136,082
<b>6</b>	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	<b>6</b>	79,186,266

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response to any question in this Part XII

		Yes	No
<b>1</b>	Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
<b>2a</b>	Were the organization's financial statements compiled or reviewed by an independent accountant?		No
<b>b</b>	Were the organization's financial statements audited by an independent accountant?	Yes	
<b>c</b>	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
<b>d</b>	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis		
<b>3a</b>	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
<b>b</b>	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		

SCHEDULE A (Form 990 or 990EZ)

Public Charity Status and Public Support

2011

Open to Public Inspection

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Name of the organization SSM REGIONAL HEALTH SERVICES

Employer identification number 44-0579850

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

- 1 A church, convention of churches, or association of churches section 170(b)(1)(A)(i).
2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E )
3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state
5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II )
6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II )
8 A community trust described in section 170(b)(1)(A)(vi) (Complete Part II )
9 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III )
10 An organization organized and operated exclusively to test for public safety See section 509(a)(4).
11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h
a Type I b Type II c Type III - Functionally integrated d Type III - Other
e By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
f If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box
g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?
(i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?
(ii) a family member of a person described in (i) above?
(iii) a 35% controlled entity of a person described in (i) or (ii) above?
h Provide the following information about the supported organization(s)

Table with 3 rows and 2 columns: Yes, No. Rows labeled 11g(i), 11g(ii), 11g(iii).

Table with 7 columns: (i) Name of supported organization, (ii) EIN, (iii) Type of organization, (iv) Is the organization in col (i) listed in your governing document?, (v) Did you notify the organization in col (i) of your support?, (vi) Is the organization in col (i) organized in the U S?, (vii) Amount of support? Includes a Total row.

**Part II Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>4 Total.</b> Add lines 1 through 3						
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
<b>6 Public Support.</b> Subtract line 5 from line 4						

**Section B. Total Support**

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
<b>7</b> Amounts from line 4						
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on						
<b>10</b> Other income (Explain in Part IV.) Do not include gain or loss from the sale of capital assets						
<b>11 Total support</b> (Add lines 7 through 10)						
<b>12</b> Gross receipts from related activities, etc (See instructions)					<b>12</b>	

**13 First Five Years** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here**

**Section C. Computation of Public Support Percentage**

<b>14</b> Public Support Percentage for 2011 (line 6 column (f) divided by line 11 column (f))	<b>14</b>	
<b>15</b> Public Support Percentage for 2010 Schedule A, Part II, line 14	<b>15</b>	

**16a 33 1/3% support test—2011.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

**b 33 1/3% support test—2010.** If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

**17a 10%-facts-and-circumstances test—2011.** If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization

**b 10%-facts-and-circumstances test—2010.** If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization

**18 Private Foundation** If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions

**Part III Support Schedule for Organizations Described in IRC 509(a)(2)**

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>6 Total.</b> Add lines 1 through 5						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
<b>c</b> Add lines 7a and 7b						
<b>8 Public Support</b> (Subtract line 7c from line 6 )						

**Section B. Total Support**

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
<b>9</b> Amounts from line 6						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
<b>c</b> Add lines 10a and 10b						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
<b>13 Total support</b> (Add lines 9, 10c, 11 and 12.)						
<b>14 First Five Years</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and <b>stop here</b> <input type="checkbox"/>						

**Section C. Computation of Public Support Percentage**

<b>15</b> Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f))	<b>15</b>	
<b>16</b> Public support percentage from 2010 Schedule A, Part III, line 15	<b>16</b>	

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for <b>2011</b> (line 10c column (f) divided by line 13 column (f))	<b>17</b>	
<b>18</b> Investment income percentage from <b>2010</b> Schedule A, Part III, line 17	<b>18</b>	

- 19a 33 1/3% support tests—2011.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization
- b 33 1/3% support tests—2010.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization
- 20 Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

**Part IV** **Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).

<b>Facts And Circumstances Test</b>
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<b>Explanation</b>
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**Additional Data**

**Software ID:**  
**Software Version:**  
**EIN:** 44-0579850  
**Name:** SSM REGIONAL HEALTH SERVICES

**Form 990, Special Condition Description:**

**Special Condition Description**

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
SR MARY JEAN RYAN PT YR DIRECTOR	1 00	X						0	0	0
STEVEN BARNEY DIRECTOR & VICE PRES	1 00	X		X				0	677,427	38,184
JOAN BEGLINGER DIRECTOR	1 00	X						0	232,574	129,448
PAULA FRIEDMAN DIRECTOR	1 00	X						0	540,978	207,654
CHRISTOPHER HOWARD DIRECTOR	1 00	X						0	822,289	217,130
PHILIP GUSTAFSON DIRECTOR & REG PRES	1 00	X						0	593,241	116,181
DIXIE L PLATT DIRECTOR	1 00	X						0	465,606	187,812
JAMES M SANGER DIRECTOR	1 00	X						0	842,896	24,901
WILLIAM P THOMPSON DIRECTOR & PRESIDENT	1 00	X		X				0	1,518,393	741,005
KRIS A ZIMMER DIRECTOR & TREASURER	1 00	X		X				0	708,536	189,289
MARY STARMANN HARRISON PART-YEAR DIRECTOR	1 00	X						0	198,348	124,522
THOMAS K LANGSTON DIRECTOR	1 00	X						0	581,866	308,345
JUNE L PICKETT SECRETARY	1 00			X				0	224,061	185,772
GRAY COX HOSPITAL PRESIDENT	40 00			X				0	331,698	224,781
R BRENT VANCONIA HOSPITAL PRESIDENT	40 00			X				0	432,681	178,839
BRIAN DEAN PT YR CFO	40 00			X				117,485	0	9,455
JOCELYN SKIDMORE CFO	40 00			X				126,720	0	75,849
MARVIN KURTZ CFO	40 00			X				140,348	0	0
CATHY NEW VP CLINICAL SERVICES	40 00				X			159,267	0	118,560
PATRICK HARR MD MED STAFF PRESIDENT	40 00				X			310,868	0	313,481
SCOTT HOLMAN DO VP MEDICAL AFFAIRS	40 00				X			396,798	0	94,954
CATHERINE ABRAMS VP OF NURSING	40 00				X			260,379	0	89,999
JOHN LUCIO DO VP MEDICAL AFFAIRS	40 00				X			224,448	0	26,530
SUSAN MANKOSKI VP HUMAN RESOURCES	40 00				X			163,940	0	64,657
GARF THOMAS VP OF SUPPORT	40 00				X			154,148	0	32,901

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
THOMAS DISTEFANO PHYSICIAN	40 00					X		1,022,653	0	146,231
DAMIAN MIZERA PHYSICIAN	40 00					X		458,899	0	81,573
AMRIT SINGH PHYSICIAN	40 00					X		468,375	0	105,588
GARRY PEARSON PHYSICIAN	40 00					X		512,634	0	202,391
SHAHID WAHEED PHYSICIAN	40 00					X		468,000	0	85,760

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

OMB No 1545-0047

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below.

Attach to Form 990 or Form 990-EZ. See separate instructions.

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35c (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization SSM REGIONAL HEALTH SERVICES

Employer identification number

44-0579850

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities on behalf of or in opposition to candidates for public office in Part IV
2 Political expenditures
3 Volunteer hours

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955
2 Enter the amount of any excise tax incurred by organization managers under section 4955
3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?
4a Was a correction made?
b If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities
2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities
3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b
4 Did the filing organization file Form 1120-POL for this year?
5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments

Table with 5 columns: (a) Name, (b) Address, (c) EIN, (d) Amount paid from filing organization's funds, (e) Amount of political contributions received and promptly and directly delivered to a separate political organization.

**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

- A** Check  if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)
- B** Check  if the filing organization checked box A and "limited control" provisions apply

<b>Limits on Lobbying Expenditures</b> (The term "expenditures" means amounts paid or incurred.)	(a) Filing Organization's Totals	(b) Affiliated Group Totals												
<b>1a</b> Total lobbying expenditures to influence public opinion (grass roots lobbying)														
<b>b</b> Total lobbying expenditures to influence a legislative body (direct lobbying)														
<b>c</b> Total lobbying expenditures (add lines 1a and 1b)														
<b>d</b> Other exempt purpose expenditures														
<b>e</b> Total exempt purpose expenditures (add lines 1c and 1d)														
<b>f</b> Lobbying nontaxable amount. Enter the amount from the following table in both columns														
<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 50%; text-align: left;">If the amount on line 1e, column (a) or (b) is:</th> <th style="width: 50%; text-align: left;">The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000</td> </tr> </tbody> </table>	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:													
Not over \$500,000	20% of the amount on line 1e													
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000													
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000													
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000													
Over \$17,000,000	\$1,000,000													
<b>g</b> Grassroots nontaxable amount (enter 25% of line 1f)														
<b>h</b> Subtract line 1g from line 1a. If zero or less, enter -0-														
<b>i</b> Subtract line 1f from line 1c. If zero or less, enter -0-														
<b>j</b> If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No													

**4-Year Averaging Period Under Section 501(h)**  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

<b>Lobbying Expenditures During 4-Year Averaging Period</b>					
Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) Total
<b>2a</b> Lobbying non-taxable amount					
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					
<b>c</b> Total lobbying expenditures					
<b>d</b> Grassroots non-taxable amount					
<b>e</b> Grassroots ceiling amount (150% of line 2d, column (e))					
<b>f</b> Grassroots lobbying expenditures					

**Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

	(a)		(b)
	Yes	No	Amount
<b>1</b> During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
<b>a</b> Volunteers?		No	
<b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No	
<b>c</b> Media advertisements?		No	
<b>d</b> Mailings to members, legislators, or the public?		No	
<b>e</b> Publications, or published or broadcast statements?		No	
<b>f</b> Grants to other organizations for lobbying purposes?	Yes		7,519
<b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body?		No	
<b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
<b>i</b> Other activities? If "Yes," describe in Part IV		No	
<b>j</b> Total lines 1c through 1i			7,519
<b>2a</b> Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
<b>b</b> If "Yes," enter the amount of any tax incurred under section 4912			
<b>c</b> If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
<b>d</b> If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

**Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

	Yes	No
<b>1</b> Were substantially all (90% or more) dues received nondeductible by members?	<b>1</b>	
<b>2</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less?	<b>2</b>	
<b>3</b> Did the organization agree to carryover lobbying and political expenditures from the prior year?	<b>3</b>	

**Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".**

<b>1</b> Dues, assessments and similar amounts from members	<b>1</b>	
<b>2</b> Section 162(e) non-deductible lobbying and political expenditures ( <b>do not include amounts of political expenses for which the section 527(f) tax was paid</b> ).		
<b>a</b> Current year	<b>2a</b>	
<b>b</b> Carryover from last year	<b>2b</b>	
<b>c</b> Total	<b>2c</b>	
<b>3</b> Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	<b>3</b>	
<b>4</b> If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	<b>4</b>	
<b>5</b> Taxable amount of lobbying and political expenditures (see instructions)	<b>5</b>	

**Part IV Supplemental Information**

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i. Also, complete this part for any additional information.

Identifier	Return Reference	Explanation

SCHEDULE D (Form 990)

OMB No 1545-0047

Supplemental Financial Statements

2011

Open to Public Inspection

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990. See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization SSM REGIONAL HEALTH SERVICES

Employer identification number 44-0579850

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

Table with 3 columns: Line number, (a) Donor advised funds, (b) Funds and other accounts. Rows 1-4 for total number, aggregate contributions, aggregate grants, and aggregate value.

- 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

- 1 Purpose(s) of conservation easements held by the organization (check all that apply): Preservation of land for public use, Protection of natural habitat, Preservation of open space, Preservation of an historically important land area, Preservation of a certified historic structure.

2 Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

Table with 2 columns: Line number, Held at the End of the Year. Rows 2a-2d for total number, acreage, and number of easements.

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year

4 Number of states where property subject to conservation easement is located

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

6 Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1
(ii) Assets included in Form 990, Part X

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a Revenues included in Form 990, Part VIII, line 1
b Assets included in Form 990, Part X

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** *(continued)*

**3** Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

- a**  Public exhibition
- b**  Scholarly research
- c**  Preservation for future generations
- d**  Loan or exchange programs
- e**  Other

**4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

**5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

**1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No

**b** If "Yes," explain the arrangement in Part XIV and complete the following table

	Amount
<b>1c</b> Beginning balance	
<b>1d</b> Additions during the year	
<b>1e</b> Distributions during the year	
<b>1f</b> Ending balance	

**2a** Did the organization include an amount on Form 990, Part X, line 21?  Yes  No

**b** If "Yes," explain the arrangement in Part XIV

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current Year	(b) Prior Year	(c) Two Years Back	(d) Three Years Back	(e) Four Years Back
<b>1a</b> Beginning of year balance . . . . .	111,000	116,307	118,719	173,727	
<b>b</b> Contributions . . . . .			1,500		
<b>c</b> Investment earnings or losses . . . . .	1,436	2,098	4,614	-55,008	
<b>d</b> Grants or scholarships . . . . .					
<b>e</b> Other expenditures for facilities and programs . . . . .	1,436	7,405	8,526		
<b>f</b> Administrative expenses . . . . .					
<b>g</b> End of year balance . . . . .	111,000	111,000	116,307	118,719	

**2** Provide the estimated percentage of the year end balance held as

- a** Board designated or quasi-endowment ▶
- b** Permanent endowment ▶ 100.000 %
- c** Term endowment ▶

**3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by

	Yes	No
<b>(i)</b> unrelated organizations . . . . .	<b>3a(i)</b>	No
<b>(ii)</b> related organizations . . . . .	<b>3a(ii)</b>	No
<b>b</b> If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? . . . . .	<b>3b</b>	

**4** Describe in Part XIV the intended uses of the organization's endowment funds

**Part VI Land, Buildings, and Equipment.** See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
<b>1a</b> Land . . . . .		4,715,483		4,715,483
<b>b</b> Buildings . . . . .		79,859,563	56,435,387	23,424,176
<b>c</b> Leasehold improvements . . . . .		537,755	434,144	103,611
<b>d</b> Equipment . . . . .		49,770,654	38,206,247	11,564,407
<b>e</b> Other . . . . .		11,558,199	735,588	10,822,611
<b>Total.</b> Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) . . . . .				50,630,288



**Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements**

<b>1</b>	Total revenue (Form 990, Part VIII, column (A), line 12)	<b>1</b>	
<b>2</b>	Total expenses (Form 990, Part IX, column (A), line 25)	<b>2</b>	
<b>3</b>	Excess or (deficit) for the year Subtract line 2 from line 1	<b>3</b>	
<b>4</b>	Net unrealized gains (losses) on investments	<b>4</b>	
<b>5</b>	Donated services and use of facilities	<b>5</b>	
<b>6</b>	Investment expenses	<b>6</b>	
<b>7</b>	Prior period adjustments	<b>7</b>	
<b>8</b>	Other (Describe in Part XIV)	<b>8</b>	
<b>9</b>	Total adjustments (net) Add lines 4 - 8	<b>9</b>	
<b>10</b>	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	<b>10</b>	

**Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

<b>1</b>	Total revenue, gains, and other support per audited financial statements . . . . .	<b>1</b>	
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
<b>a</b>	Net unrealized gains on investments . . . . .	<b>2a</b>	
<b>b</b>	Donated services and use of facilities . . . . .	<b>2b</b>	
<b>c</b>	Recoveries of prior year grants . . . . .	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIV) . . . . .	<b>2d</b>	
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .	<b>2e</b>	
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .	<b>3</b>	
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>	
<b>b</b>	Other (Describe in Part XIV) . . . . .	<b>4b</b>	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .	<b>4c</b>	
<b>5</b>	Total Revenue Add lines <b>3</b> and <b>4c</b> . (This should equal Form 990, Part I, line 12 ) . . . . .	<b>5</b>	

**Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

<b>1</b>	Total expenses and losses per audited financial statements . . . . .	<b>1</b>	
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25		
<b>a</b>	Donated services and use of facilities . . . . .	<b>2a</b>	
<b>b</b>	Prior year adjustments . . . . .	<b>2b</b>	
<b>c</b>	Other losses . . . . .	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIV) . . . . .	<b>2d</b>	
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .	<b>2e</b>	
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .	<b>3</b>	
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>	
<b>b</b>	Other (Describe in Part XIV) . . . . .	<b>4b</b>	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .	<b>4c</b>	
<b>5</b>	Total expenses Add lines <b>3</b> and <b>4c</b> . (This should equal Form 990, Part I, line 18 ) . . . . .	<b>5</b>	

**Part XIV Supplemental Information**

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	PART V, LINE 4	ENDOWMENT FUNDS ARE USED TO SUPPORT OPERATIONS AND THE MISSION OF ST MARY'S HEALTH CENTER
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X	SSM REGIONAL HEALTH SERVICES' FINANCIAL INFORMATION IS INCLUDED IN THE CONSOLIDATED FINANCIAL STATEMENTS OF SSM HEALTH CARE CORPORATION (SSMHC), A RELATED ORGANIZATION SSMHC EVALUATES ITS UNCERTAIN TAX POSITIONS ON AN ANNUAL BASIS A TAX BENEFIT FROM AN UNCERTAIN TAX POSITION MAY BE RECOGNIZED WHEN IT IS MORE LIKELY THAN NOT THAT THE POSITION WILL BE SUSTAINED UPON EXAMINATION, INCLUDING RESOLUTIONS OF ANY RELATED APPEALS OR LITIGATION PROCESSES, BASED ON THE TECHNICAL MERITS THERE HAVE BEEN NO UNCERTAIN TAX POSITIONS RECORDED IN 2011 OR 2010

SCHEDULE H (Form 990)

Hospitals

OMB No 1545-0047

2011

Open to Public Inspection

Complete if the organization answered "Yes" to Form 990, Part IV, question 20. Attach to Form 990. See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization SSM REGIONAL HEALTH SERVICES

Employer identification number 44-0579850

Part I Charity Care and Certain Other Community Benefits at Cost

- 1a Did the organization have a charity care policy? If "No," skip to question 6a
b If "Yes," is it a written policy?
2 If the organization had multiple hospitals, indicate which of the following best describes application of the charity care policy to the various hospitals
3 Answer the following based on the charity care eligibility criteria that applies to the largest number of the organization's patients during the tax year
a Did the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing free care?
b Did the organization use FPG to determine eligibility for providing discounted care?
c If the organization did not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care
4 Did the organization's policy provide free or discounted care to the "medically indigent"?
5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?
b If "Yes," did the organization's charity care expenses exceed the budgeted amount?
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?
6a Did the organization prepare a community benefit report during the tax year?
6b If "Yes," did the organization make it available to the public?
Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H

Table with 3 columns: Question ID, Yes, No. Rows correspond to questions 1a through 6b.

7 Charity Care and Certain Other Community Benefits at Cost

Table with 7 columns: Charity Care and Means-Tested Government Programs, (a) Number of activities or programs (optional), (b) Persons served (optional), (c) Total community benefit expense, (d) Direct offsetting revenue, (e) Net community benefit expense, (f) Percent of total expense. Rows include Charity care at cost, Medicaid, Other Benefits, and Total.

**Part II Community Building Activities** Complete this table if the organization conducted any community building activities.

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
<b>1</b> Physical improvements and housing						
<b>2</b> Economic development			6,224		6,224	0 %
<b>3</b> Community support			192,898		192,898	0 090 %
<b>4</b> Environmental improvements						
<b>5</b> Leadership development and training for community members						
<b>6</b> Coalition building			404		404	0 %
<b>7</b> Community health improvement advocacy						
<b>8</b> Workforce development						
<b>9</b> Other						
<b>10 Total</b>			199,526		199,526	0 090 %

**Part III Bad Debt, Medicare, & Collection Practices**

**Section A. Bad Debt Expense**

		Yes	No
<b>1</b> Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?	<b>1</b>		
<b>2</b> Enter the amount of the organization's bad debt expense	<b>2</b> 6,997,446		
<b>3</b> Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's charity care policy	<b>3</b>		
<b>4</b> Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense. In addition, describe the costing methodology used in determining the amounts reported on lines 2 and 3, and rationale for including a portion of bad debt amounts as community benefit			

**Section B. Medicare**

<b>5</b> Enter total revenue received from Medicare (including DSH and IME)	<b>5</b> 55,470,165		
<b>6</b> Enter Medicare allowable costs of care relating to payments on line 5	<b>6</b> 63,237,672		
<b>7</b> Subtract line 6 from line 5. This is the surplus or (shortfall)	<b>7</b> -7,767,507		
<b>8</b> Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: <input checked="" type="checkbox"/> Cost accounting system <input type="checkbox"/> Cost to charge ratio <input type="checkbox"/> Other			

**Section C. Collection Practices**

<b>9a</b> Did the organization have a written debt collection policy during the tax year?	<b>9a</b> Yes		
<b>b</b> If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	<b>9b</b>		No

**Part IV Management Companies and Joint Ventures** (see instructions)

(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership%	(e) Physicians' profit % or stock ownership %
<b>1</b> 1 SMHC MUSC COMGMT LLC	MANAGEMENT	50 000 %	0 %	50 000 %
<b>2</b> 2 SMHC SGRL COMGMT LLC	MANAGEMENT	50 000 %	0 %	50 000 %
<b>3</b> 3 SMHC CARDIO CMGT LLC	MANAGEMENT	50 000 %	0 %	50 000 %
<b>4</b>				
<b>5</b>				
<b>6</b>				
<b>7</b>				
<b>8</b>				
<b>9</b>				
<b>10</b>				
<b>11</b>				
<b>12</b>				
<b>13</b>				



**Part V Facility Information** (continued)

**Section B. Facility Policies and Practices.**

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

ST MARY'S HEALTH CENTER

Name of Hospital Facility: \_\_\_\_\_

Line Number of Hospital Facility (from Schedule H, Part V, Section A): \_\_\_\_\_ 1

	Yes	No
<b>Community Health Needs Assessment</b> (Lines 1 through 7 are optional for 2011)		
<b>1</b> During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment ("Needs Assessment")? If "No," skip to question 8 . . . . . If "Yes," indicate what the Needs Assessment describes (check all that apply)	<b>1</b>	
<b>a</b> <input type="checkbox"/> A definition of the community served by the hospital facility		
<b>b</b> <input type="checkbox"/> Demographics of the community		
<b>c</b> <input type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
<b>d</b> <input type="checkbox"/> How data was obtained		
<b>e</b> <input type="checkbox"/> The health needs of the community		
<b>f</b> <input type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
<b>g</b> <input type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet those needs		
<b>h</b> <input type="checkbox"/> The process for consulting with persons representing the community's interests		
<b>i</b> <input type="checkbox"/> Information gaps that limit the hospital facility's ability to assess the community's health needs		
<b>j</b> <input type="checkbox"/> Other (describe in Part VI)		
<b>2</b> Indicate the tax year the hospital facility last conducted a Needs Assessment 20 ____		
<b>3</b> In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	<b>3</b>	
<b>4</b> Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI . . . . .	<b>4</b>	
<b>5</b> Did the hospital facility make its Needs Assessment widely available to the public? . . . . . If "Yes," indicate how the Needs Assessment was made widely available (check all that apply)	<b>5</b>	
<b>a</b> <input type="checkbox"/> Hospital facility's website		
<b>b</b> <input type="checkbox"/> Available upon request from the hospital facility		
<b>c</b> <input type="checkbox"/> Other (describe in Part VI)		
<b>6</b> If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)		
<b>a</b> <input type="checkbox"/> Adoption of an implementation strategy to address the health needs of the hospital facility's community		
<b>b</b> <input type="checkbox"/> Execution of the implementation strategy		
<b>c</b> <input type="checkbox"/> Development of a community-wide community benefit plan for the facility		
<b>d</b> <input type="checkbox"/> Participation in community-wide community benefit plan		
<b>e</b> <input type="checkbox"/> Inclusion of a community benefit section in operational plans		
<b>f</b> <input type="checkbox"/> Adoption of a budget for provision of services that address the needs identified in the CHNA		
<b>g</b> <input type="checkbox"/> Prioritization of health needs in the community		
<b>h</b> <input type="checkbox"/> Prioritization of services that the hospital facility will undertake to meet health needs in its community		
<b>i</b> <input type="checkbox"/> Other (describe in Part VI)		
<b>7</b> Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs	<b>7</b>	
<b>Financial Assistance Policy</b>		
<b>8</b> Did the hospital facility have in place during the tax year a written financial assistance policy that explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	<b>8</b>	Yes
<b>9</b> Used federal poverty guidelines (FPG) to determine eligibility for providing free care? . . . . . If "Yes," indicate the FPG family income limit for eligibility for free care <u>200 000000000000</u> % If "No," explain in Part VI the criteria the hospital facility used	<b>9</b>	Yes

**Part V Facility Information** *(continued)*

	Yes	No
<b>10</b> Used FPG to determine eligibility for providing discounted care? . . . . . If "Yes," indicate the FPG family income limit for eligibility for discounted care <u>400 000000000000%</u> If "No," explain in Part VI the criteria the hospital facility used	<b>10</b> Yes	
<b>11</b> Explained the basis for calculating amounts charged to patients? . . . . . If "Yes," indicate the factors used in determining such amounts (check all that apply) <b>a</b> <input checked="" type="checkbox"/> Income level <b>b</b> <input type="checkbox"/> Asset level <b>c</b> <input checked="" type="checkbox"/> Medical indigency <b>d</b> <input type="checkbox"/> Insurance status <b>e</b> <input type="checkbox"/> Uninsured discount <b>f</b> <input type="checkbox"/> Medicaid/Medicare <b>g</b> <input type="checkbox"/> State regulation <b>h</b> <input type="checkbox"/> Other (describe in Part VI)	<b>11</b> Yes	
<b>12</b> Explained the method for applying for financial assistance? . . . . .	<b>12</b> Yes	
<b>13</b> Included measures to publicize the policy within the community served by the hospital facility? . . . . . If "Yes," indicate how the hospital facility publicized the policy (check all that apply) <b>a</b> <input type="checkbox"/> The policy was posted at all times on the hospital facility's web site <b>b</b> <input type="checkbox"/> The policy was attached to all billing invoices <b>c</b> <input checked="" type="checkbox"/> The policy was posted in the hospital facility's emergency rooms or waiting rooms <b>d</b> <input checked="" type="checkbox"/> The policy was posted in the hospital facility's admissions offices <b>e</b> <input type="checkbox"/> The policy was provided, in writing, to patients upon admission to the hospital facility <b>f</b> <input checked="" type="checkbox"/> The policy was available upon request <b>g</b> <input type="checkbox"/> Other (describe in Part VI)	<b>13</b> Yes	

**Billing and Collections**

<b>14</b> Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment? . . . . .	<b>14</b> Yes	
<b>15</b> Check all of the following collection actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP <b>a</b> <input type="checkbox"/> Reporting to credit agency <b>b</b> <input type="checkbox"/> Lawsuits <b>c</b> <input type="checkbox"/> Liens on residences <b>d</b> <input type="checkbox"/> Body attachments or arrests <b>e</b> <input type="checkbox"/> Other similar actions (describe in Part VI)		
<b>16</b> Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP? . . . . . If "Yes," check all actions in which the hospital facility or a third party engaged <b>a</b> <input type="checkbox"/> Reporting to credit agency <b>b</b> <input type="checkbox"/> Lawsuits <b>c</b> <input type="checkbox"/> Liens on residences <b>d</b> <input type="checkbox"/> Body attachments <b>e</b> <input type="checkbox"/> Other similar actions (describe in Part VI)	<b>16</b>	No
<b>17</b> Indicate which efforts the hospital facility made before initiating any of the actions checked in question 16 (check all that apply) <b>a</b> <input type="checkbox"/> Notified patients of the financial assistance policy upon admission <b>b</b> <input type="checkbox"/> Notified patients of the financial assistance policy prior to discharge <b>c</b> <input type="checkbox"/> Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills <b>d</b> <input type="checkbox"/> Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy <b>e</b> <input type="checkbox"/> Other (describe in Part VI)		

**Part V Facility Information** *(continued)*

**Policy Relating to Emergency Medical Care**

**18** Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? . . . . .

If "No," indicate why

- a**  The hospital facility did not provide care for any emergency medical conditions
- b**  The hospital facility's policy was not in writing
- c**  The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)
- d**  Other (describe in Part VI)

	Yes	No
<b>18</b>	Yes	

**Individuals Eligible for Financial Assistance**

**19** Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care

- a**  The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged
- b**  The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged
- c**  The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged
- d**  Other (describe in Part VI)

**20** Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care? . . . . .

If "Yes," explain in Part VI

**21** Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for services provided to that patient?

. . . . .

If "Yes," explain in Part VI

<b>20</b>		No
<b>21</b>		No

**Part V Facility Information** (continued)

**Section B. Facility Policies and Practices.**

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

ST FRANCIS HOSPITAL & HEALTH SERVICES

Name of Hospital Facility: \_\_\_\_\_

Line Number of Hospital Facility (from Schedule H, Part V, Section A): \_\_\_\_\_ 2

	Yes	No
<b>Community Health Needs Assessment</b> (Lines 1 through 7 are optional for 2011)		
<b>1</b> During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment ("Needs Assessment")? If "No," skip to question 8 . . . . . If "Yes," indicate what the Needs Assessment describes (check all that apply)	<b>1</b>	No
<b>a</b> <input type="checkbox"/> A definition of the community served by the hospital facility		
<b>b</b> <input type="checkbox"/> Demographics of the community		
<b>c</b> <input type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
<b>d</b> <input type="checkbox"/> How data was obtained		
<b>e</b> <input type="checkbox"/> The health needs of the community		
<b>f</b> <input type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
<b>g</b> <input type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet those needs		
<b>h</b> <input type="checkbox"/> The process for consulting with persons representing the community's interests		
<b>i</b> <input type="checkbox"/> Information gaps that limit the hospital facility's ability to assess the community's health needs		
<b>j</b> <input type="checkbox"/> Other (describe in Part VI)		
<b>2</b> Indicate the tax year the hospital facility last conducted a Needs Assessment 20 ____		
<b>3</b> In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	<b>3</b>	
<b>4</b> Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI . . . . .	<b>4</b>	
<b>5</b> Did the hospital facility make its Needs Assessment widely available to the public? . . . . . If "Yes," indicate how the Needs Assessment was made widely available (check all that apply)	<b>5</b>	
<b>a</b> <input type="checkbox"/> Hospital facility's website		
<b>b</b> <input type="checkbox"/> Available upon request from the hospital facility		
<b>c</b> <input type="checkbox"/> Other (describe in Part VI)		
<b>6</b> If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)		
<b>a</b> <input type="checkbox"/> Adoption of an implementation strategy to address the health needs of the hospital facility's community		
<b>b</b> <input type="checkbox"/> Execution of the implementation strategy		
<b>c</b> <input type="checkbox"/> Development of a community-wide community benefit plan for the facility		
<b>d</b> <input type="checkbox"/> Participation in community-wide community benefit plan		
<b>e</b> <input type="checkbox"/> Inclusion of a community benefit section in operational plans		
<b>f</b> <input type="checkbox"/> Adoption of a budget for provision of services that address the needs identified in the CHNA		
<b>g</b> <input type="checkbox"/> Prioritization of health needs in the community		
<b>h</b> <input type="checkbox"/> Prioritization of services that the hospital facility will undertake to meet health needs in its community		
<b>i</b> <input type="checkbox"/> Other (describe in Part VI)		
<b>7</b> Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs	<b>7</b>	
<b>Financial Assistance Policy</b>		
<b>8</b> Did the hospital facility have in place during the tax year a written financial assistance policy that explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	<b>8</b>	Yes
<b>9</b> Used federal poverty guidelines (FPG) to determine eligibility for providing free care? . . . . . If "Yes," indicate the FPG family income limit for eligibility for free care <u>200 000000000000</u> % If "No," explain in Part VI the criteria the hospital facility used	<b>9</b>	Yes

**Part V Facility Information** *(continued)*

	Yes	No
<b>10</b> Used FPG to determine eligibility for providing discounted care? . . . . . If "Yes," indicate the FPG family income limit for eligibility for discounted care <u>400 000000000000</u> % If "No," explain in Part VI the criteria the hospital facility used	<b>10</b> Yes	
<b>11</b> Explained the basis for calculating amounts charged to patients? . . . . . If "Yes," indicate the factors used in determining such amounts (check all that apply) <b>a</b> <input checked="" type="checkbox"/> Income level <b>b</b> <input type="checkbox"/> Asset level <b>c</b> <input checked="" type="checkbox"/> Medical indigency <b>d</b> <input type="checkbox"/> Insurance status <b>e</b> <input type="checkbox"/> Uninsured discount <b>f</b> <input type="checkbox"/> Medicaid/Medicare <b>g</b> <input type="checkbox"/> State regulation <b>h</b> <input type="checkbox"/> Other (describe in Part VI)	<b>11</b> Yes	
<b>12</b> Explained the method for applying for financial assistance? . . . . .	<b>12</b> Yes	
<b>13</b> Included measures to publicize the policy within the community served by the hospital facility? . . . . . If "Yes," indicate how the hospital facility publicized the policy (check all that apply) <b>a</b> <input type="checkbox"/> The policy was posted at all times on the hospital facility's web site <b>b</b> <input type="checkbox"/> The policy was attached to all billing invoices <b>c</b> <input checked="" type="checkbox"/> The policy was posted in the hospital facility's emergency rooms or waiting rooms <b>d</b> <input checked="" type="checkbox"/> The policy was posted in the hospital facility's admissions offices <b>e</b> <input type="checkbox"/> The policy was provided, in writing, to patients upon admission to the hospital facility <b>f</b> <input checked="" type="checkbox"/> The policy was available upon request <b>g</b> <input type="checkbox"/> Other (describe in Part VI)	<b>13</b> Yes	

**Billing and Collections**

<b>14</b> Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment? . . . . .	<b>14</b> Yes	
<b>15</b> Check all of the following collection actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP <b>a</b> <input type="checkbox"/> Reporting to credit agency <b>b</b> <input type="checkbox"/> Lawsuits <b>c</b> <input type="checkbox"/> Liens on residences <b>d</b> <input type="checkbox"/> Body attachments or arrests <b>e</b> <input type="checkbox"/> Other similar actions (describe in Part VI)		
<b>16</b> Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP? . . . . . If "Yes," check all actions in which the hospital facility or a third party engaged <b>a</b> <input type="checkbox"/> Reporting to credit agency <b>b</b> <input type="checkbox"/> Lawsuits <b>c</b> <input type="checkbox"/> Liens on residences <b>d</b> <input type="checkbox"/> Body attachments <b>e</b> <input type="checkbox"/> Other similar actions (describe in Part VI)	<b>16</b>	No
<b>17</b> Indicate which efforts the hospital facility made before initiating any of the actions checked in question 16 (check all that apply) <b>a</b> <input type="checkbox"/> Notified patients of the financial assistance policy upon admission <b>b</b> <input type="checkbox"/> Notified patients of the financial assistance policy prior to discharge <b>c</b> <input type="checkbox"/> Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills <b>d</b> <input type="checkbox"/> Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy <b>e</b> <input type="checkbox"/> Other (describe in Part VI)		

**Part V Facility Information** *(continued)*

**Policy Relating to Emergency Medical Care**

		Yes	No
<b>18</b>	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? . . . . .	Yes	
	If "No," indicate why		
	<b>a</b> <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions		
	<b>b</b> <input type="checkbox"/> The hospital facility's policy was not in writing		
	<b>c</b> <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)		
<b>d</b> <input type="checkbox"/> Other (describe in Part VI)			

**Individuals Eligible for Financial Assistance**

<b>19</b>	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care		
	<b>a</b> <input type="checkbox"/> The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged		
	<b>b</b> <input type="checkbox"/> The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged		
	<b>c</b> <input type="checkbox"/> The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged		
	<b>d</b> <input type="checkbox"/> Other (describe in Part VI)		
<b>20</b>	Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care? . . . . .		No
	If "Yes," explain in Part VI		
<b>21</b>	Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for services provided to that patient? . . . . .		No
	If "Yes," explain in Part VI		

**Part V Facility Information** (continued)**Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size from largest to smallest)

How many non-hospital facilities did the organization operate during the tax year? 7

Name and address	Type of Facility (Describe)
<b>1</b> ST FRANCIS FAMILY HEALTH CARE WEST 2016 S MAIN MARYVILLE, MO 64468	PRIMARY CARE CLINIC
<b>2</b> ST FRANCIS FAMILY HEALTH CARE- EAST 114 E SOUTH HILLS DR MARYVILLE, MO 64468	PRIMARY CARE CLINIC
<b>3</b> ST FRANCIS FAMILY LIFE SERVICES 114 EAST SOUTH HILLS DRIVE MARYVILLE, MO 64468	MENTAL HEALTH OUTPATIENT
<b>4</b> ST FRANCIS PRESCHOOL & CHILD CARE CENTER 2112 S MAIN MARYVILLE, MO 64468	PRESCHOOL
<b>5</b> HARDIN MEDICAL CLINIC 408 SOUTH DODGE STREET BEDFORD, IA 50833	PRIMARY CARE CLINIC
<b>6</b> ST FRANCIS GRANT CITY MEDICAL CLINIC 24 WEST 4TH STREET GRANT CITY, MO 64456	PRIMARY CARE CLINIC
<b>7</b> WEST NODAWAY HEALTH CLINIC 221 EAST MAIN STREET BURLINGTON JUNCTION, MO 64428	PRIMARY CARE CLINIC
<b>8</b>	
<b>9</b>	
<b>10</b>	

**Part VI Supplemental Information**

Complete this part to provide the following information

- 1 **Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II, Part III, lines 4, 8, and 9b, and Part V, Section B, lines 1j, 3, 4, 5c, 6l, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21
- 2 **Community health needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any community health needs assessments reported in Part V, Section B
- 3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc )
- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Identifier	ReturnReference	Explanation
		PART I, LINE 7, COLUMN (F) THE BAD DEBT EXPENSE INCLUDED ON FORM 990, PART IX, LINE 25, COLUMN (A), BUT SUBTRACTED FOR PURPOSES OF CALCULATING THE PERCENTAGE IN THIS COLUMN IS \$ 15557509

Identifier	ReturnReference	Explanation
		<p>SCHEDULE H, PART I, QUESTION 3 BELIGIBILITY FOR DISCOUNTED CARESSM REGIONAL HEALTH SERVICES USES FEDERAL POVERTY GUIDELINES (FPG) TO DETERMINE EIGIBILITY FOR PROVIDING DISCOUNTED CARE TO LOW INCOME INDIVIDUALS THE APPLICABLE PERCENTAGE VARIES BASED ON HOW MUCH THE APPLICANT'S INCOME EXCEEDS FPG GUIDELINES THE FOLLOWING SCHEDULE IS USED TO DETERMINE ELIGIBILITY FOR PROVIDING DISCOUNTED CARE APPLICANT'S INCOME IS CHARITY CARE PERCENTAGELESS THAN OR EQUAL TO 2 TIMES FPG 100% MORE THAN 2 TIMES, LESS THAN 2 5 TIMES FPG 80% MORE THAN 2 5 TIME S, LESS THAN 3 TIMES FPG 60% MORE THAN 3 TIMES, LESS THAN 3 5 TIMES FPG 40% MORE THAN 3 5 TI MES, LESS THAN 4 TIMES FPG 20% 4 OR MORE TIMES FPG 0% SCHEDULE H, PART I, QUESTION 3 OTHER C RITERIA FOR FREE OR DISCOUNTED CAREAN EXCEPTION TO THE SLIDING SCALE IS PROVIDED FOR A PAT IENT'S BALANCE DUE IF THE AMOUNT IS TOO LARGE TO BE REASONABLY PAID THROUGH AN INSTALLMENT PLAN OVER FOUR YEARS GIVEN THE FAMILY INCOME AND EXPENSES TO FURTHER STREAMLINE AND AUTO MATE THE FINANCIAL ASSISTANCE PROCESS, SSM REGIONAL HEALTH SERVICES BUSINESS OFFICE PERSON EL WILL AUTOMATICALLY CONSIDER 100% OF THE PATIENT ACCOUNT AS CHARITY IF THE COMMERCIAL S OFTWARE SYSTEM (SEARCHAMERICA) INDICATES THAT THE PATIENT IS LIVING AT OR BELOW 100% OF TH E FEDERAL POVERTY LEVEL (FPL) THIS PROCESS IS CALLED "PRESUMPTIVE ELIGIBILITY" SCHEDULE H, PART I, QUESTION 6 A COMMUNITY BENEFIT REPORTINGSSM REGIONAL HEALTH SERVICES IS PART OF THE INTEGRATED HEALTH SYSTEM KNOWN AS SSM HEALTH CARE IN AN EFFORT TO STRENGTHEN ITS COMMUNITY BENEFIT PROGRAM, SSM HEALTH CARE PLANS FOR, MEASURES, AND COMMUNICATES IN AN ANNUAL REPORT CHARITY CARE PROVIDED TO PERSONS WHO ARE LOW INCOME, THE UNPAID COSTS OF PUBLIC PROGRAMS AND OTHER ACTIVITIES THAT RESPOND TO COMMUNITY NEED, IMPROVE COMMUNITY HEALTH, OR REA CH OUT TO LOW INCOME AND VULNERABLE PERSONS SSM HEALTH CARE'S 2011 ANNUAL COMMUNITY BENEFIT REPORT FOR THE SYSTEM CAN BE FOUND AT WWW.SSMHC.COM SCHEDULE H, PART I, QUESTION 7 DESCRIPTION OF COSTING METHODOLOGY CHARITY CARE COSTING METHODOLOGY THE COST OF CHARITY CARE IS CALCULATED IN COMPLIANCE WITH CATHOLIC HEALTH ASSOCIATION (CHA) GUIDELINES A COST TO CHARGE RATIO CALCULATED USING THE IRS WORKSHEET 2, RATIO OF PATIENT CARE COST TO CHARGE, WAS USED TO COMPUTE CHARITY CARE AT COST THIS IS THE RATIO OF TOTAL ADJUSTED OPERATING EXPENSE E TO TOTAL GROSS PATIENT REVENUE THE GROSS REVENUE AMOUNT IS A GROSS AMOUNT - PRIOR TO CONTRACTUAL ADJUSTMENTS AND BAD DEBTS BOTH GROSS REVENUE AND COST ARE BASED ON CHARGES AT DATE/TIME OF SERVICE UNREIMBURSED MEDICAID COSTING METHODOLOGY THE COST OF UNREIMBURSED MEDICAID IS CALCULATED IN COMPLIANCE WITH CATHOLIC HEALTH ASSOCIATION (CHA) GUIDELINES A COST TO CHARGE RATIO CALCULATED UTILIZING IRS WORKSHEET 2, RATIO OF PATIENT CARE COST TO CHARGE, WAS USED TO COMPUTE UNREIMBURSED MEDICAID COSTS THIS IS THE RATIO OF TOTAL ADJUSTED OPERATING EXPENSE TO TOTAL GROSS PATIENT REVENUE THE GROSS REVENUE AMOUNT IS A GROSS AMOUNT PRIOR TO CONTRACTUAL ADJUSTMENTS AND BAD DEBTS BOTH GROSS REVENUE AND COST ARE BASED ON CHARGES AT DATE/TIME OF SERVICE COMMUNITY HEALTH IMPROVEMENT SERVICES AND COMMUNITY BENEFIT OPERATIONS COSTING METHODOLOGY THE COSTS FOR THESE PROGRAMS WERE DERIVED FROM THE ACTUAL COSTS INCURRED IN THESE AREAS THE EXPENDITURES ARE DETERMINED BASED ON ACTUAL INVOICES OR DOLLAR AMOUNTS SPENT AND CHARGED TO THESE DEPARTMENTS HEALTH PROFESSIONAL EDUCATION COSTING METHODOLOGY THE EXPENSES FOR HEALTH PROFESSION EDUCATION WERE TAKEN FROM THE DEPARTMENT'S INCOME AND EXPENSE STATEMENT, DERIVED FROM THE ACCOUNTING SYSTEM AMOUNTS PAID FROM RESIDENT DEPARTMENTS WERE ALSO INCLUDED RESEARCH COSTING METHODOLOGY RESEARCH EXPENSES WERE TAKEN FROM THE INCOME AND EXPENSE STATEMENT FOR THE RESEARCH DEPARTMENTS, DERIVED FROM THE ACCOUNTING SYSTEM CASH AND IN-KIND CONTRIBUTIONS TO COMMUNITY GROUPS COSTING METHODOLOGY CONTRIBUTION EXPENDITURES ARE BASED ON ACTUAL INVOICES THAT WERE CAPTURED AND REPORTED FOR THIS PROGRAM SSM REGIONAL HEALTH SERVICES HAD BAD DEBT EXPENSE IN THE AMOUNT OF \$1,557,509 REPORTED ON PART IX LINE 24 OF THE FORM 990, HOWEVER IT HAS BEEN SUBTRACTED FOR PURPOSES OF CALCULATING THE PERCENTAGES IN THIS PART I, LINE 7, COLUMN F SCHEDULE H, PART I COMMUNITY BUILDING ACTIVITIESSSM REGIONAL HEALTH SERVICES PARTICIPATES IN A WIDE ARRAY OF COMMUNITY AND CIVIC ORGANIZATIONS IN THE PROMOTION OF HEALTH CARE AND COMMUNITY BUILDING ACTIVITIES SPECIFIC ACTIVITIES REPORTED IN PART II OF SCHEDULE H INCLUDE THE FOLLOWING COMMUNITY SUPPORT - ECONOMIC DEVELOPMENT PARTICIPATION IN AN ORGANIZATION PROMOTING SMALL BUSINESS DEVELOPMENT INCLUDING PARTICIPATION IN THE GREATER MARYVILLE CHAMBER OF COMMERCE, WORTH COUNTY PROGRESS ORGANIZATION, GRANT CITY CHAMBER OF COMMERCE, BEDFORD AREA DEVELOPMENT CENTER, AND NODAWAY COUNTY ECONOMIC DEVELOPMENT COUNCIL COMMUNITY BUILDING - COMMUNITY SUPPORT PROVIDES DIRECT SUPPORT FOR UNDERFUNDED CHILD CARE CENTER TO COVER SALARY AND BENEFITS FOR CHILDREN AND FAMILY CENTER OF NORTHWE</p>

Identifier	ReturnReference	Explanation
		ST MISSOURI, PARTICIPATES IN ACTIVITIES TO TAKE AN ACTIVE ROLE IN THE JEFFERSON CITY, MISSOURI COMMUNITY AND THE HEALTH OF ITS CITIZENS COMMUNITY BUILDING - COALITION BUILDING EMPLOYEES SERVE ON THE STEERING COMMITTEE FOR WAYS TO ENHANCE CHILDREN'S ACTIVITY AND NUTRITION FOR THE PILOT PROGRAM AT ST GREGORY'S SCHOOL, A PROJECT FOCUSED ON EDUCATING 3RD AND 4TH GRADERS TO LIVE HEALTHIER LIVES AND REDUCE RISKS FOR CHILDHOOD OBESITY

Identifier	ReturnReference	Explanation
		<p>SCHEDULE H, PART III, SECTION A, LINE 4BAD DEBT EXPENSESSM REGIONAL HEALTH SERVICES IS PART OF THE SSM HEALTH CARE CONSOLIDATED AUDIT THE FOOTNOTE THAT REFERENCES BAD DEBT EXPENSE IN THE DECEMBER 31, 2011 CONSOLIDATED AUDIT IS AS FOLLOWS "IN LINE WITH ITS MISSION, SSMHC PROVIDES SERVICES TO PATIENTS WITHOUT REGARD TO THEIR ABILITY TO PAY FOR THOSE SERVICES FOR SOME OF ITS PATIENT SERVICES, SSMHC RECEIVES NO PAYMENT OR PAYMENT THAT IS LESS THAN THE FULL COST OF PROVIDING THE SERVICES SSMHC VOLUNTARILY PROVIDES FREE CARE TO PATIENTS WHO ARE UNABLE TO PAY FOR ALL OR PART OF THEIR HEALTH CARE EXPENSES AS DETERMINED BY SSMHC'S CRITERIA FOR FINANCIAL ASSISTANCE BECAUSE SSMHC DOES NOT PURSUE COLLECTION OF AMOUNTS DETERMINED TO QUALIFY AS CHARITY CARE, THEY ARE NOT REPORTED AS PATIENT SERVICE REVENUES IN SOME CASES, SSMHC DOES NOT RECEIVE THE AMOUNT BILLED FOR PATIENT SERVICES EVEN THOUGH IT DID NOT RECEIVE INFORMATION NECESSARY TO DETERMINE IF THE PATIENTS MET THE CRITERIA FOR FINANCIAL ASSISTANCE BAD DEBTS EXPENSE IS THE ESTIMATED AMOUNT OF PATIENT SERVICE REVENUES THAT SSMHC WILL NOT COLLECT "BAD DEBT COSTING METHODOLOGY BAD DEBT EXPENSE REPORTED IN THE 2011 ANNUAL LICENSING SURVEY OF MISSOURI HOSPITALS WAS USED, MULTIPLIED BY THE COST TO CHARGE RATIO USING IRS WORKSHEET 2, RATIO OF PATIENT CARE COST TO CHARGES BAD DEBT EXPENSE REPORTED ON LINE 2 FOR THE YEAR ENDED DECEMBER 31, 2011 WAS \$17,577,685 AT CHARGES AND \$6,997,446 AT COST SCHEDULE H, PART III, SECTION B, LINE 8MEDICARE SHORTFALL INCLUDED IN COMMUNITY BENEFITTHE COST OF PROVIDING CARE TO MEDICARE ELIGIBLE PATIENTS IS GREATER THAN THE REIMBURSEMENT THAT MEDICARE ALLOWS ON THE MEDICARE COST REPORT SSM REGIONAL HEALTH SERVICES CONSIDERS THIS SHORTFALL AS A COMPONENT OF COMMUNITY BENEFIT BECAUSE THE REIMBURSEMENT IS NOT NEGOTIATED AND SERVICES ARE PROVIDED REGARDLESS OF THE PATIENTS' ABILITY TO PAY THE MEDICARE COSTS REPORTED ON LINE 6 WERE OBTAINED FROM THE 2011 MEDICARE COST REPORT SCHEDULE H, PART III, SECTION C, LINE 9BCOLLECTION PRACTICESSSM REGIONAL HEALTH SERVICES HAS ESTABLISHED WRITTEN CREDIT AND COLLECTION POLICY AND PROCEDURES THE BILLING AND COLLECTION POLICIES AND PRACTICES REFLECT THE MISSION AND VALUES OF SSM HEALTH CARE, INCLUDING OUR SPECIAL CONCERN FOR PEOPLE WHO ARE POOR AND VULNERABLE THE HOSPITAL EMBRACES ITS RESPONSIBILITY TO SERVE THE COMMUNITIES IN WHICH IT PARTICIPATES BY ESTABLISHING SOUND BUSINESS PRACTICES THE HOSPITAL'S BILLING AND COLLECTION PRACTICES WILL BE FAIR AND CONSISTENTLY APPLIED ALL STAFF AND VENDORS ARE EXPECTED TO TREAT ALL PATIENTS CONSISTENTLY AND FAIRLY REGARDLESS OF THEIR ABILITY TO PAY THEY RESPOND TO PATIENTS IN A PROMPT AND COURTEOUS MANNER REGARDING ANY QUESTIONS ABOUT THEIR BILLS AND PROVIDE NOTIFICATION OF THE AVAILABILITY OF CHARITY CARE AND FINANCIAL ASSISTANCE ALL OUTSIDE COLLECTION AGENCIES MUST COMPLY WITH STATE AND FEDERAL LAWS, COMPLY WITH THE ASSOCIATION OF CREDIT AND COLLECTION PROFESSIONAL'S CODE OF ETHICS AND PROFESSIONAL RESPONSIBILITY AND COMPLY WITH SSM HEALTH CARE OF OKLAHOMA'S COLLECTION AND CHARITY POLICIES SCHEDULE H, PART VI, LINE 2NEEDS ASSESSMENT PROCESSTHE ANNUAL STRATEGIC, FINANCIAL, AND HUMAN RESOURCES PLANNING PROCESS HAS INCLUDED AN ASSESSMENT OF THE COMMUNITY'S NEEDS TO INCLUDE THE IDENTIFICATION OF SPECIFIC AND MEASURABLE HEALTHY COMMUNITIES' INITIATIVES OUR SYSTEM VISION FOR IMPROVED COMMUNITY HEALTH IS PURSUED IN ALL OF OUR WORK AT SSM HEALTH CARE FROM STRATEGIC PLANNING, FINANCIAL MANAGEMENT, AND DIRECT PATIENT CARE TO ADVOCACY, COMMUNITY PARTNERSHIPS AND HEALTHY COMMUNITIES INITIATIVES OVERALL EFFORTS IN THIS AREA ARE COORDINATED THROUGH SSM HEALTH CARE'S COMMUNITY BENEFIT PROGRAM, WHICH FOCUSES ON ASSESSING AND IMPLEMENTING STRATEGIES TO ADDRESS IDENTIFIED COMMUNITY HEALTH NEEDS SSM HEALTH CARE'S COMMITMENT TO COMMUNITY BENEFIT IS DEEPLY EMBEDDED IN TO OUR ORGANIZATIONAL CULTURE AS REFLECTED IN OUR SYSTEM VISION STATEMENT WHICH READS THROUGH OUR PARTICIPATION IN THE HEALING MINISTRY OF JESUS CHRIST, COMMUNITIES, ESPECIALLY THOSE THAT ARE ECONOMICALLY, PHYSICALLY AND SOCIALLY MARGINALIZED, WILL EXPERIENCE IMPROVED HEALTH IN MIND, BODY, SPIRIT, AND ENVIRONMENT WITH THE FINANCIAL LIMITS OF THE SYSTEM AS OF JANUARY 2011, THE PRIMARY FOCUS OF SSM HEALTH CARE'S HEALTHY COMMUNITIES (HCIS) HAS BEEN ON ONE OF THE TOP-THREE CHRONIC DISEASES IN EACH ENTITY'S/NETWORK'S RESPECTIVE MARKET (E.G., CHF, DIABETES, ASTHMA) AS IDENTIFIED THROUGH, AMONG OTHER DATA SOURCES, COMMUNITY NEEDS ASSESSMENTS, CONSUMER/PUBLIC HEALTH STUDIES AND STATE/LOCAL HEALTH DEPARTMENT INFORMATION COMMUNITY HEALTH IMPROVEMENT, WHICH WE PURSUE AS A SYSTEM PRIMARILY THROUGH HCIS UNDERTAKEN AT THE ENTITY LEVEL, IS FUNDAMENTAL TO OUR MISSION, VALUES, AND VISION OVER THE YEARS MANY PEOPLE HAVE BENEFITED FROM OUR HCIS AND MUCH GOOD HAS COME FROM THEM IN AN EFFORT TO BEST RESPOND TO COMMUNITY NEEDS, HCIS WILL REFOCUS ITS EFFORTS TOWARD A NEW APPROACH TO COMMUNITY HEALTH, AS OUTLINED HERE CHRONIC DISEASE</p>

Identifier	ReturnReference	Explanation
		<p>IS RAMPANT THROUGHOUT THE U S WHERE ROUGHLY HALF OF ALL ADULTS AND 10% OF CHILDREN/ADOLESCENTS LIVE WITH AT LEAST ONE CHRONIC DISEASE OF THESE AN ESTIMATED 13 MILLION LACK HEALTH INSURANCE AND THEREBY HAVE POORER ACCESS TO PREVENTIVE AND PRIMARY CARE SERVICES THAN THE IR INSURED COUNTERPARTS AND EXPERIENCE WORSE HEALTH-RELATED OUTCOMES, INCLUDING PREMATURE DEATH IN RESPONSE TO THIS GROWING NATIONAL HEALTH CRISIS, SYSTEM MANAGEMENT HAS SET THE EXPECTATION THAT ALL SSM OPERATING ENTITIES, WORKING INDIVIDUALLY OR COLLECTIVELY AS NETWORKS, IN COLLABORATION WITH COMMUNITY PARTNERS, WILL DEVELOP HCIS FOCUSED ON THE CHRONIC DISEASE SELECTED THAT ADDRESSES THREE PILLARS THAT STRETCH ACROSS THE CARE CONTINUUM - PREVENTION THROUGH COMMUNITY EDUCATION IN PARTNERSHIP WITH COMMUNITY HEALTH ORGANIZATIONS, LOCAL HEALTH AGENCIES, CHURCHES, CIVIC CENTERS, SCHOOLS, INSURANCE COMPANIES AND OTHER COMMUNITY PARTNERS - ACCESS TO PRIMARY CARE SERVICES AND NECESSARY MEDICATIONS IN CONJUNCTION WITH COMMUNITY HEALTH ORGANIZATIONS, LOCAL HEALTH AGENCIES AND CLINICS, EMPLOYED COMMUNITY PHYSICIANS AND PHARMACEUTICAL COMPANIES - INPATIENT CARE INCLUDING PATIENT EDUCATION, COMPREHENSIVE DISCHARGE PLANNING, MEDICATION RECONCILIATION, COORDINATION OF CARE ACROSS SETTINGS AND POST-DISCHARGE FOLLOW-UP INITIALLY, THE STRATEGIC GOAL WILL BE TO REDUCE THE 30-DAY HOSPITAL READMISSION RATE FOR THE CHRONIC DISEASE SELECTED THIS HAS THE MOST IMMEDIATE IMPACT AS WE DEVELOP OUR COMMUNITY PARTNERSHIPS AND BEGIN TO IMPACT THE WHOLE CARE CONTINUUM, ADDITIONAL GOALS CAN BE ADDED THAT ADDRESS KEY INDICATORS OF COMMUNITY/POPULATION HEALTH (E G, PREVALENCE AND INCIDENCE RATES, SCREENING RATES, HOSPITAL ADMISSION RATES, BEHAVIORAL AND LIFESTYLE FACTORS) ENTITIES MUST ESTABLISH SPECIFIC STRATEGIES AND DEVELOP CLEAR INDICATORS OR MEASURES OF SUCCESS TO TRACK PROGRESS IN ADDITION TO THE HEALTHY COMMUNITIES INITIATIVES, EACH SSM HEALTH CARE HOSPITAL WILL CONDUCT A SEPARATE COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) TO SUPPORT THE COMPLETION OF A CHNA IN ACCORDANCE WITH ESTABLISHED GUIDELINES, A SIX-STEP PROCESS WAS DEVELOPED THE PROCESS DEFINES AN APPROACH THAT CAN BE USED TO ASSESS THE HEALTH NEEDS OF THE COMMUNITIES SERVED BY SSM HEALTH CARE AND DEVELOP STRATEGIES FOR MEETING THOSE NEEDS THE PROCESS INCLUDES - DEVELOP A PLAN TO ADDRESS HEALTH REFORM MANDATES TO INCLUDE DEFINING HOW THE ASSESSMENT AND BY WHOM THE ASSESSMENT WILL BE COMPLETED, IDENTIFYING THE STAKEHOLDERS INVOLVED, AND THE TIME FRAME FOR COMPLETION - PERFORM DATA COLLECTION INCLUDING IDENTIFYING THE GEOGRAPHIC AREA SERVED, ACCESSING SECONDARY DATA SOURCES AND COORDINATING INTERVIEWS, SURVEY AND/OR FOCUS GROUPS FOR PRIMARY DATA COLLECTION - PERFORM DATA ANALYSIS BY EVALUATING QUANTITATIVE AND QUALITATIVE DATA TO IDENTIFY AND PRIORITIZE HEALTH NEEDS AND OPPORTUNITIES - CREATE A PLAN WITH GOALS, STRATEGIES, ACTIONS, DUE DATES, AND RESOURCE REQUIREMENTS WHICH INCLUDES INPUT FROM CONSTITUENTS - OBTAIN APPROVAL FROM SYSTEM MANAGEMENT TO BE ADOPTED IN 2012 AND INCORPORATE THE CHNA INITIATIVES INTO THE STRATEGIC PLAN TO INCLUDE APPOINTING RESPONSIBILITY FOR IMPLEMENTING THE PLAN AND ASSIGNING A STEERING COMMITTEE TO MONITOR PROGRESS AS APPROPRIATE - COORDINATE COMMUNICATION TO THE PUBLIC, BOARDS, STAFF AND OTHER STAKEHOLDERS PROGRESS IN ADDRESSING TOP PRIORITIES IMPACTING COMMUNITY HEALTH</p>

Identifier	ReturnReference	Explanation
		<p>SCHEDULE H, PART VI, LINE 3 PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE ALL SSMHC FACILITIES WILL STRIVE TO PROVIDE EXCEPTIONAL HEALTH CARE SERVICES TO ALL PERSONS IN NEED REGARD LESS OF THEIR ABILITY TO PAY ALL BILLING AND COLLECTION POLICIES REFLECT THE MISSION AND VALUES OF SSMHC, INCLUDING OUR SPECIAL CONCERN FOR PEOPLE WHO ARE POOR AND VULNERABLE SSMHC FACILITIES OFFER DISCOUNTS FOR HOSPITAL SERVICES TO ALL UNINSURED PERSONS SELF-PAY DISCOUNTS APPLY TO EVERYONE WHO DOES NOT HAVE HEALTH INSURANCE, NO MATTER THEIR ABILITY TO PAY SSMHC APPLIES ITS CHARITY CARE POLICIES FAIRLY AND CONSISTENTLY EACH PERSON IS TREATED AS AN INDIVIDUAL WITH SPECIFIC NEEDS FOR ASSISTANCE WITHOUT REGARD TO PAYMENT SSMHC EMBRACES ITS RESPONSIBILITY TO SERVE THE COMMUNITIES IN WHICH WE PARTICIPATE BY ESTABLISHING SOUND BUSINESS PRACTICES CHARITY CARE IS PROVIDED TO PATIENTS BASED ON A SLIDING SCALE FOR HOUSEHOLD INCOMES UP TO FOUR TIMES THE FEDERAL POVERTY LEVEL PATIENTS WHOSE HOUSEHOLD INCOME IS NO MORE THAN TWO TIMES THE FEDERAL POVERTY LEVEL ARE ELIGIBLE FOR FREE HOSPITAL SERVICES IN ADDITION, AN EXCEPTION TO THE SLIDING SCALE IS PROVIDED FOR A PATIENT'S BALANCE DUE IF THE AMOUNT IS TOO LARGE TO BE REASONABLY PAID THROUGH AN INSTALLMENT PLAN OVER FOUR YEARS GIVEN THE FAMILY INCOME AND EXPENSES EACH ENTITY PROVIDING MEDICAL SERVICE SHALL PROVIDE INFORMATION TO THE PUBLIC REGARDING ITS CHARITY CARE POLICIES AND THE QUALIFICATION REQUIREMENTS FOR EACH OF ITS FACILITIES WHEN STANDARD SYSTEM NOTICES AND COMMUNICATION REGARDING CHARITY CARE ARE AVAILABLE, THESE MUST BE USED MODIFICATIONS TO THE STANDARD MAY BE MADE TO COMPLY WITH STATE AND LOCAL LAWS, AS WELL AS REFLECT CULTURALLY SENSITIVE TERMINOLOGY FOR THE POLICY ALL NOTICES ARE EASY TO UNDERSTAND BY THE GENERAL PUBLIC, CULTURALLY APPROPRIATE AND AVAILABLE IN THOSE LANGUAGES THAT ARE PREVALENT IN THE COMMUNITY THEY PROVIDE INFORMATION ABOUT - THE PATIENT'S RESPONSIBILITY FOR PAYMENT, - THE AVAILABILITY OF FINANCIAL ASSISTANCE FROM PUBLIC PROGRAMS AND ENTITY CHARITY CARE AND PAYMENT ARRANGEMENTS, - THE ENTITY'S CHARITY POLICY AND APPLICATION PROCESS, AND - WHO TO CONTACT TO GET ADDITIONAL INFORMATION OR FINANCIAL COUNSELING THE FOLLOWING TYPES OF NOTICES TO THE PUBLIC ARE PROVIDED - SIGNS IN THE EMERGENCY DEPARTMENT, OUTPATIENT AND INPATIENT REGISTRATION AND PUBLIC WAITING AREAS - BROCHURES OR FLYERS PROVIDED AT TIME OF REGISTRATION AND AVAILABLE IN THE FINANCIAL COUNSELING AREAS - NOTICES SENT WITH OR ON PATIENT BILLS OR COMMUNICATIONS SENT TO PATIENTS AND GUARANTORS RELATED TO MEDICAL SERVICES - APPLICATIONS PROVIDED TO UNINSURED PATIENTS AT THE TIME OF REGISTRATION THE APPLICATION FOR CHARITY CARE, TOGETHER WITH ANY INSTRUCTIONS, MUST CLEARLY STATE THE POLICIES REGARDING CHARITY CARE, INCLUDING EXCLUDED SERVICES, ELIGIBILITY CRITERIA AND DOCUMENTATION REQUIREMENTS INFORMATION ABOUT THE ENTITY'S CHARITY POLICIES IS ALSO PROVIDED TO PUBLIC AGENCIES SCHEDULE H, PART VI LINE 4 COMMUNITY INFORMATION ST MARY'S HEALTH CENTER DEFINES ITS PRIMARY AND SECONDARY SERVICE AREAS AS THE FOUR COUNTIES OF COLE, MILLER, MONITEAU AND OSAGE LOCATED IN CENTRAL MISSOURI THE TOTAL POPULATION OF THE SERVICE AREA, BASED ON THE 2010 CENSUS, WAS 130,223 THIS REGION IS EXPECTING AN INCREASE OF 1.8% FROM 2010 TO 2015 WITH COLE COUNTY EXPECTING THE TARGETS GROWTH AT 2.2% THE AGE DISTRIBUTION CONTINUES TO SHIFT TOWARD A LARGER POPULATION OF OLDER ADULTS WITH ESTIMATES SUGGESTING THE 65+ COHORT WILL SEE THE LARGEST GROWTH FROM 2010 TO 2015 WITH A 13.4% INCREASE THE MEDIAN AGE FOR THE REGION IS 38.4 WHICH IS SLIGHTLY HIGHER THAN THE MISSOURI AVERAGE OF 37.9 THE RACE/ETHNICITY DISTRIBUTION BASED ON THE 2010 CENSUS DATA SHOWS A POPULATION THAT IS PREDOMINATELY WHITE/CAUCASIAN (89.2%), WITH 7.1 PERCENT BLACK/AFRICAN AMERICAN THE MAJORITY OF THE ADULT POPULATION IN THE REGION HAS AN EDUCATION LEVEL AT OR ABOVE THE HIGH SCHOOL LEVEL (85.4%) LOWER THAN AVERAGE POVERTY RATES PROVIDE EVIDENCE OF A HIGHER LEVEL OF ECONOMIC WELL-BEING IN THREE OF THE FOUR COUNTIES WITH ONLY MILLER COUNTY (16.8%) HAVING A PERCENTAGE HIGHER THAN THE MISSOURI AVERAGE (14%) MILLER COUNTY ALSO REPORTS A HIGHER PERCENTAGE OF CHILDREN IN POVERTY (31%) WHEN COMPARED TO 21 PERCENT IN MISSOURI PER CAPITA INCOME RANGED FROM A LOW \$18,202 IN MILLER COUNTY TO A HIGH OF \$25,935 IN COLE COUNTY THIS REGION CONTAINS 50,499 HOUSEHOLDS WITH AVERAGE HOUSEHOLD INCOMES RANGING FROM \$43,839 IN MILLER COUNTY TO \$65,254 IN COLE COUNTY ST FRANCIS HOSPITAL &amp; HEALTH SERVICES IS LOCATED IN MARYVILLE, MISSOURI, IN RURAL NORTHWEST MISSOURI THE SERVICE AREA FOR ST FRANCIS ENCOMPASSES NODAWAY COUNTY, MISSOURI AND ALL OF THE CONTIGUOUS SURROUNDING COUNTIES IN MISSOURI AND IOWA THE ESTIMATED 2011 POPULATION OF NODAWAY COUNTY WAS 21,860 WITH A PROJECTED GROWTH RATE OF 0.2% FROM 2011 TO 2016 THE LARGEST AGE GROUP IN NODAWAY COUNTY IS THE 18 - 24 GROUP, WHICH MAKES UP ABOUT 27% OF THE TOTAL POPULATION THE POPULATION OF NODAWAY COUNTY IS PREDOMINATELY</p>

Identifier	ReturnReference	Explanation
		<p>MINANTLY WHITE/NON-HISPANIC (94%) THE AVERAGE HOUSEHOLD INCOME IN NODAWAY COUNTY IS \$46,895 THIS IS CONSIDERABLY LOWER THAN THE MISSOURI AVERAGE OF \$58,797 IN 2010, THE POVERTY RATE WAS 17.0%, WHICH WAS HIGHER THAN THE MISSOURI AVERAGE OF 15.3% THE POVERTY RATE FOR CHILDREN WAS 15.0% IN NODAWAY COUNTY MOST OF THE ADULT POPULATION (AGE 25 OR OLDER) IN NODAWAY COUNTY HAVE A HIGH SCHOOL DEGREE OR HIGHER ST MARY'S HEALTH CENTER OFFERS A FULL RANGE OF HEALTH CARE SERVICES INCLUDING CARDIOVASCULAR, EMERGENCY, ORTHOPEDIC, CANCER, OUTPATIENT SURGICAL, AND WOMEN'S HEALTH SERVICES IN ADDITION, ST MARY'S EXTENDS ITS HEALTH CARE INTO THE REGION WITH THE FOLLOWING SERVICES WOUND HEALING CENTER, MEDICAL CLINICS, URGENT CARE FACILITIES, RETAIL PHARMACIES, ST MARY'S PEDIATRICS, HEALTH PSYCHOLOGY, PAIN MANAGEMENT, ST MARY'S SLEEP CENTER,, WOMEN'S IMAGING CENTER, OCCUPATION MEDICINE, OUTPATIENT PHYSICAL REHABILITATION AND DIABETES MANAGEMENT AND TRAINING AS A RURAL HOSPITAL, ST FRANCIS HOSPITAL &amp; HEALTH SERVICES PROVIDES EMERGENCY TREATMENT, ACUTE CARE FOR PATIENTS WITH MEDICAL AND SURGICAL DIAGNOSIS, MENTAL HEALTH ILLNESSES, AND OBSTETRICAL NEEDS SCHEDULE H, PART VI LINE 5 PROMOTION OF COMMUNITY HEALTH SSM HEALTH CARE'S MISSION STATEMENT IS "THROUGH OUR EXCEPTIONAL HEALTH CARE SERVICES, WE REVEAL THE HEALING PRESENCE OF GOD" SSM REGIONAL HEALTH SERVICES PARTICIPATES IN A WIDE ARRAY OF COMMUNITY PROGRAMS THROUGHOUT THE AREA TO FURTHER ITS EXEMPT PURPOSE OF PROMOTING THE HEALTH OF THE COMMUNITY SOME EXAMPLES INCLUDE THE FOLLOWING ST FRANCIS HOSPITAL AND HEALTH SERVICES - MARYVILLE, MOIN KEEPING WITH AREA SCHOOL DISTRICT WELLNESS PROGRAMS, THE HOSPITAL'S COMMUNITY EDUCATION SPECIALIST AND ONE OF THE LAB PERSONNEL PROVIDED LAB AND BONE DENSITY SCREENINGS FOR TEN AREA SCHOOLS THESE WERE PROVIDED ON SITE TO REDUCE THE COSTS OF DISTRICT EMPLOYEES TRAVELING TO A MEDICAL FACILITY FOR THE TESTING IN ADDITION, LAB CHARGES WERE DISCOUNTED IN NODAWAY COUNTY, THE RATE OF ER VISITS FOR STROKE OR OTHER CEREBROVASCULAR DISEASE SHOWED A SIGNIFICANT INCREASE IN RECENT YEARS BASED ON THE COMMUNITY ASSESSMENT OF THE DATA STUDIED, 75% OF THE PATIENTS WERE FEMALE EFFORTS WERE MADE TO IDENTIFY HIGH-RISK PATIENTS THROUGH INCREASED SCREENINGS IN THE AREA WITH SPECIAL EMPHASIS ON WOMEN IN THE AREA HEALTH SCREENINGS INCLUDE BLOOD PRESSURE, BLOOD DRAWS, AND/OR ONE DENSITY TEST THE HOSPITAL MAKES PRESENTATIONS ABOUT HEALTH RELATED-RELATED MATTERS SUCH AS DIABETES AND HEART DISEASE AND PARTICIPATES IN HEALTH FAIRS ADDITIONALLY, THE HOSPITAL PARTICIPATES IN JOB SHADOW OPPORTUNITIES FOR STUDENTS IN ELEMENTARY SCHOOL THROUGH COLLEGE</p>

Identifier	ReturnReference	Explanation
		<p>ST MARY'S HEALTH CENTER - JEFFERSON CITY, MOST MARY'S FINANCIAL ASSISTANCE PROGRAM ST MARY'S PROVIDED IN-HOUSE AND NOW CONTRACTS WITH A COMPANY THAT SCREENS AND ASSISTS ALL PATIENTS WHO HAVE NO INSURANCE TO HELP THEM APPLY FOR MEDICARE, MEDICAID, OR OTHER FORMS OF ASSISTANCE SMHC FOUNDATION MEDICATION ASSISTANCE FUND THIS PROGRAM PROVIDES AID TO THOSE IN NEED BY OFFERING SHORT-TERM ASSISTANCE TO PATIENTS WHO CANNOT AFFORD PRESCRIPTION MEDICINE, AND CANNOT OBTAIN IT IN A TIMELY MANNER FROM ANOTHER AGENCY THIS PROGRAM SUPPORTS THE POOR, UNINSURED, AND IS AVAILABLE TO BOTH THE URBAN AND RURAL DEMOGRAPHIC TRAINING RESOURCES FOR DISADVANTAGED YOUTH THIS PROGRAM IS A TRAINING PROGRAM THAT PROVIDES LEARNING CHALLENGED HIGH SCHOOL STUDENTS AN OPPORTUNITY TO BUILD VALUABLE EXPERIENCE AND LIFE SKILLS BY WORKING AT THE HOSPITAL THE PROGRAM SUPPORTS LEARNING DISADVANTAGED, OFTEN ECONOMICALLY CHALLENGED YOUTH IN OUR COMMUNITY, AS WELL AS SUPPORTS A COMMUNITY PARTNERSHIP WITH THE LOCAL HIGH SCHOOL LINCOLN UNIVERSITY SCHOOL OF NURSING ST MARY'S PARTNERS WITH LINCOLN UNIVERSITY BY DONATING \$62,166 TO THE NURSING PROGRAM AS WELL AS PROVIDING A CLINICAL SETTING FOR THE RN STUDENTS TO LEARN SSM REGIONAL HEALTH SERVICES ALSO FURTHERS ITS EXEMPT PURPOSE WITH THE FOLLOWING ACTIVITIES - OPERATES AN EMERGENCY ROOM THAT IS OPEN TO ALL PERSONS REGARDLESS OF ABILITY TO PAY, - HAS AN OPEN MEDICAL STAFF WITH PRIVILEGES AVAILABLE TO ALL QUALIFIED PHYSICIANS IN THE AREA, - HAS A GOVERNING BODY IN WHICH INDEPENDENT PERSONS REPRESENTATIVE OF THE COMMUNITY COMPRISE A MAJORITY - ENGAGES IN THE TRAINING AND EDUCATION OF HEALTH CARE PROFESSIONALS, - PARTICIPATES IN MEDICAID, MEDICARE, CHAMPUS, TRICARE, AND/OR OTHER GOVERNMENT-SPONSORED HEALTH CARE PROGRAMS PART VI LINE 6 AFFILIATED HEALTH CARE SYSTEMSSM REGIONAL HEALTH SERVICES IS A HEALTH CARE NETWORK THAT OPERATES ST MARY'S HEALTH CENTER IN JEFFERSON CITY MISSOURI AND ST FRANCIS HOSPITAL &amp; HEALTH SERVICES IN MARYVILLE, MISSOURI IT IS PART OF THE INTEGRATED HEALTH CARE SYSTEM KNOWN AS SSM HEALTH CARE SSM HEALTH CARE IS A 501(C)(3) ORGANIZATION HEADQUARTERED IN ST LOUIS, MISSOURI PART VI LINE 7 STATE FILING OF COMMUNITY BENEFIT REPORTTHE SSM HEALTH CARE'S ANNUAL CONSOLIDATED COMMUNITY BENEFIT REPORT IS FILED IN ILLINOIS, MISSOURI, OKLAHOMA, AND WISCONSIN</p>

Identifier	ReturnReference	Explanation
ST FRANCIS HOSPITAL & HEALTH SERVICES		PART V, SECTION B, LINE 18C FAP-ELIGIBLE INDIVIDUALS CHARGES ARE DETERMINED USING THE AVERAGE COMMERCIAL RATE OF MANAGED CARE CONTRACTS

Identifier	ReturnReference	Explanation
ST MARY'S HEALTH CENTER		PART V, SECTION B, LINE 19D FAP-ELIGIBLE INDIVIDUAL'S CHARGES ARE DETERMINED USING THE AVERAGE COMMERCIAL RATE OF MANAGED CARE CONTRACTS

Identifier	ReturnReference	Explanation
ST FRANCIS HOSPITAL & HEALTH SERVICES		PART V, SECTION B, LINE 19D FAP-ELIGIBLE INDIVIDUALS RECEIVE A 20% UNINSURED DISCOUNT WHICH IS BASED ON THE AVERAGE OF ALL OF THE MANAGED CARE CONTRACTS



**Part III Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22.  
Use Schedule I-1 (Form 990) if additional space is needed.

<b>(a)</b> Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> Amount of cash grant	<b>(d)</b> Amount of non-cash assistance	<b>(e)</b> Method of valuation (book, FMV, appraisal, other)	<b>(f)</b> Description of non-cash assistance

**Part IV Supplemental Information.** Complete this part to provide the information required in Part I, line 2, and any other additional information.

<b>Identifier</b>	<b>Return Reference</b>	<b>Explanation</b>
PROCEDURE FOR MONITORING GRANTS IN THE U S	PART I, LINE 2	SCHEDULE I, PART I, LINE 2 THE ORGANIZATION'S GRANTS WERE MADE TO GOVERNMENTAL OR TAX EXEMPT, UNDER SECTION 501(C(3), ORGANIZATIONS THESE ORGANIZATIONS HAVE DEVELOPED INTERNAL CONTROL PROCEDURES FOR THE USE OF GRANT FUNDS

**Schedule J**  
(Form 990)

**Compensation Information**

OMB No 1545-0047

**2011**

**Open to Public Inspection**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Department of the Treasury  
Internal Revenue Service

Name of the organization  
SSM REGIONAL HEALTH SERVICES

Employer identification number

44-0579850

**Part I Questions Regarding Compensation**

- 1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items
- First-class or charter travel
  - Travel for companions
  - Tax idemnification and gross-up payments
  - Discretionary spending account
  - Housing allowance or residence for personal use
  - Payments for business use of personal residence
  - Health or social club dues or initiation fees
  - Personal services (e g , maid, chauffeur, chef)

**b** If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?

**3** Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply

- Compensation committee
- Independent compensation consultant
- Form 990 of other organizations
- Written employment contract
- Compensation survey or study
- Approval by the board or compensation committee

**4** During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization

- a** Receive a severance payment or change-of-control payment?
  - b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
  - c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III

**Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.**

**5** For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of

- a** The organization?
  - b** Any related organization?
- If "Yes," to line 5a or 5b, describe in Part III

**6** For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of

- a** The organization?
  - b** Any related organization?
- If "Yes," to line 6a or 6b, describe in Part III

**7** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III

**8** Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III

**9** If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?

	Yes	No
<b>1b</b>	Yes	
<b>2</b>	Yes	
<b>4a</b>	Yes	
<b>4b</b>	Yes	
<b>4c</b>		No
<b>5a</b>		No
<b>5b</b>		No
<b>6a</b>		No
<b>6b</b>		No
<b>7</b>		No
<b>8</b>		No
<b>9</b>		



**Part III Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
	PART I, LINE 1A	THE FOLLOWING INDIVIDUALS LISTED ON PART VII, SECTION A, RECEIVED TAX INDEMNIFICATION/GROSS UP PAYMENTS IN 2011, WHICH WERE INCLUDED IN THEIR TAXABLE COMPENSATION: PATRICK HARR, SCOTT HOLMAN, THOMAS DISTEFANO, AMRIT SINGH, GARRY PEARSON.
	PART I, LINE 3	THE ORGANIZATION'S CEO IS COMPENSATED BY A RELATED ORGANIZATION THAT UTILIZED THE FOLLOWING TO DETERMINE COMPENSATION: (1) INDEPENDENT COMPENSATION CONSULTANT, (2) WRITTEN EMPLOYMENT CONTRACT, (3) COMPENSATION SURVEY OR STUDY, (4) APPROVAL BY THE BOARD OR COMPENSATION COMMITTEE.
	PART I, LINES 4A-B	
SUPPLEMENTAL INFORMATION	PART III	PART I, LINE 4A SEVERANCE PLAN: SSMHC HAS ADOPTED A SEVERANCE POLICY TO PROVIDE A FINANCIAL TRANSITION IN THE EVENT OF INVOLUNTARY TERMINATION WITHOUT CAUSE FOR EXECUTIVE LEVEL POSITIONS. THE AMOUNT OF THE COMPENSATION IS BASED ON THE POSITION HELD AND LENGTH OF SERVICE WITH SSMHC. THE FOLLOWING INDIVIDUAL RECEIVED PAYMENTS UNDER THE PLAN IN THE CURRENT YEAR: CATHERINE ABRAMS \$29,201. PART I, LINE 4B SUPPLEMENTAL NONQUALIFIED RETIREMENT PLANS: PENSION RESTORATION PLAN. SSM HEALTH CARE (SSMHC) PROVIDES THIS SUPPLEMENTAL DEFINED BENEFIT NONQUALIFIED RETIREMENT PLAN TO ANY EMPLOYEE WHO IS A PARTICIPANT IN THE SSMHC QUALIFIED DEFINED BENEFIT PLAN WHO EARNS OVER THE INTERNAL REVENUE SERVICE COMPENSATION LIMIT. THE PLAN "RESTORES" THE BENEFITS TO THESE EMPLOYEES THAT WOULD HAVE BEEN PROVIDED UNDER SSMHC'S QUALIFIED PLAN IF THE REGULATIONS DID NOT IMPOSE COMPENSATION LIMITS. AN INDIVIDUAL CAN TAKE A DISTRIBUTION FROM THE PLAN AT (1) AGE 65 OR OLDER IF THE INDIVIDUAL IS STILL EMPLOYED BY SSMHC OR (2) AGE 55 OR OLDER IF THE INDIVIDUAL IS NO LONGER EMPLOYED BY SSMHC. NO REPORTABLE INDIVIDUALS LISTED ON PART VII OF FORM 990 RECEIVED DISTRIBUTIONS FROM THIS PLAN DURING 2011. CAPITAL ACCUMULATION PLAN: SSMHC PROVIDES THIS SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN TO EXECUTIVE LEVEL EMPLOYEES. THE ORGANIZATION CONTRIBUTED A PERCENTAGE OF THE EMPLOYEE'S BASE SALARY INTO THEIR CHOICE OF A SELECT LIST OF INVESTMENTS. THE DEPOSITS AND EARNINGS OF THE PLAN ARE OWNED BY SSMHC AND ARE TAX-DEFERRED UNTIL A DISTRIBUTION IS MADE TO THE EMPLOYEE. IN ADDITION, THE PLAN HAS SPECIAL SAFEGUARDS IN PLACE TO PROTECT THE FUNDS FROM CONTINGENCIES, OTHER THAN INSOLVENCY. FOR CONTRIBUTIONS MADE TO THE PLAN IN 2008 OR AFTER, THE DISTRIBUTION WILL OCCUR AFTER THE COMPLETION OF TWO PLAN YEARS FOR ALL EXECUTIVES THAT ARE STILL ACTIVELY EMPLOYED ON THE DISTRIBUTION DATE. ANY ACTIVE PARTICIPANT 65 YEARS OR OLDER WILL RECEIVE THE CONTRIBUTION IN THE CURRENT YEAR. THE FOLLOWING INDIVIDUALS LISTED ON PART VII OF THE FORM 990 RECEIVED DISTRIBUTIONS FROM THIS PLAN IN 2011: ALL DISTRIBUTIONS RECEIVED FROM THE PLAN IN THE CURRENT YEAR WERE INCLUDED IN THE INDIVIDUALS' TAXABLE COMPENSATION: JAMES M SANGER \$ 71,999; PHILIP GUSTAFSON \$ 36,750; STEVEN BARNEY \$ 66,707; CATHERINE ABRAMS \$ 17,696; JOCELYN SKIDMORE \$ 3,039; CATHY NEW \$ 9,145.

**Software ID:**  
**Software Version:**  
**EIN:** 44-0579850  
**Name:** SSM REGIONAL HEALTH SERVICES

**Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation				
STEVEN BARNEY	(i)	0	0	0	0	0	0	0
	(ii)	539,974	0	137,453	16,752	21,432	715,611	0
JOAN BEGLINGER	(i)	0	0	0	0	0	0	0
	(ii)	229,181	0	3,393	113,598	15,850	362,022	0
PAULA FRIEDMAN	(i)	0	0	0	0	0	0	0
	(ii)	466,031	0	74,947	191,795	15,859	748,632	0
CHRISTOPHER HOWARD	(i)	0	0	0	0	0	0	0
	(ii)	768,126	0	54,163	190,088	27,042	1,039,419	0
PHILIP GUSTAFSON	(i)	0	0	0	0	0	0	0
	(ii)	520,187	0	73,054	86,661	29,520	709,422	0
DIXIE L PLATT	(i)	0	0	0	0	0	0	0
	(ii)	433,470	0	32,136	161,029	26,783	653,418	0
JAMES M SANGER	(i)	0	0	0	0	0	0	0
	(ii)	702,345	0	140,551	6,130	18,771	867,797	0
WILLIAM P THOMPSON	(i)	0	0	0	0	0	0	0
	(ii)	1,013,217	0	505,176	725,268	15,737	2,259,398	0
KRIS A ZIMMER	(i)	0	0	0	0	0	0	0
	(ii)	661,311	0	47,225	162,685	26,604	897,825	0
MARY STARMANN HARRISON	(i)	0	0	0	0	0	0	0
	(ii)	152,328	0	46,020	119,274	5,248	322,870	0
THOMAS K LANGSTON	(i)	0	0	0	0	0	0	0
	(ii)	474,427	0	107,439	277,310	31,035	890,211	0
JUNE L PICKETT	(i)	0	0	0	0	0	0	0
	(ii)	217,587	0	6,474	169,142	16,630	409,833	0
GRAY COX	(i)	0	0	0	0	0	0	0
	(ii)	268,725	0	62,973	191,956	32,825	556,479	0
R BRENT VANCONIA	(i)	0	0	0	0	0	0	0
	(ii)	387,400	0	45,281	149,798	29,041	611,520	0
JOCELYN SKIDMORE	(i)	122,589	0	4,131	65,062	10,787	202,569	0
	(ii)	0	0	0	0	0	0	0
CATHY NEW	(i)	148,501	0	10,766	107,829	10,731	277,827	0
	(ii)	0	0	0	0	0	0	0
PATRICK HARR MD	(i)	292,984	0	17,884	288,125	25,356	624,349	0
	(ii)	0	0	0	0	0	0	0
SCOTT HOLMAN DO	(i)	382,130	0	14,668	69,636	25,318	491,752	0
	(ii)	0	0	0	0	0	0	0

**Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation				
CATHERINE ABRAMS	(i)	189,687	0	70,692	75,592	14,407	350,378	0
	(ii)	0	0	0	0	0	0	0
JOHN LUCIO DO	(i)	222,277	0	2,171	15,115	11,415	250,978	0
	(ii)	0	0	0	0	0	0	0
SUSAN MANKOSKI	(i)	161,299	0	2,641	52,974	11,683	228,597	0
	(ii)	0	0	0	0	0	0	0
GARF THOMAS	(i)	153,498	0	650	23,711	9,190	187,049	0
	(ii)	0	0	0	0	0	0	0
THOMAS DISTEFANO	(i)	980,803	0	41,850	128,657	17,574	1,168,884	0
	(ii)	0	0	0	0	0	0	0
DAMIAN MIZERA	(i)	457,390	0	1,509	52,131	29,442	540,472	0
	(ii)	0	0	0	0	0	0	0
AMRIT SINGH	(i)	422,459	0	45,916	80,306	25,282	573,963	0
	(ii)	0	0	0	0	0	0	0
GARRY PEARSON	(i)	438,691	0	73,943	173,081	29,310	715,025	0
	(ii)	0	0	0	0	0	0	0
SHAHID WAHEED	(i)	468,000	0	0	85,760	0	553,760	0
	(ii)	0	0	0	0	0	0	0

Schedule L (Form 990 or 990-EZ)

Transactions with Interested Persons

OMB No 1545-0047

2011

Open to Public Inspection

Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b. Attach to Form 990 or Form 990-EZ. See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization SSM REGIONAL HEALTH SERVICES

Employer identification number 44-0579850

Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

Table with 3 main columns: (a) Name of disqualified person, (b) Description of transaction, (c) Corrected? (Yes/No)

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958. 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization.

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a

Table with 7 main columns: (a) Name of interested person and purpose, (b) Loan to or from the organization?, (c) Original principal amount, (d) Balance due, (e) In default?, (f) Approved by board or committee?, (g) Written agreement?

Part III Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

Table with 3 main columns: (a) Name of interested person, (b) Relationship between interested person and the organization, (c) Amount of grant or type of assistance

**Part IV Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) TERI HARR	FAMILY MEMBER OF KEY EMPLOYEE	67,247	EMPLOYMENT		No
(2) NICOLE MAUGHAN	FAMILY MEMBER OF KEY EMPLOYEE	12,086	EMPLOYMENT		No

**Part V Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation
		PURPOSE OF LOAN TO DAMIEN MIZERA - STUDENT LOAN

**SCHEDULE O**  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

**Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information.**  
▶ **Attach to Form 990 or 990-EZ.**

**2011**

**Open to Public  
Inspection**

Name of the organization  
SSM REGIONAL HEALTH SERVICES

**Employer identification number**

44-0579850

Identifier	Return Reference	Explanation
ORGANIZATION MISSION STATEMENT	FORM 990, PART I, ORGANIZATION MISSION	SSM REGIONAL HEALTH SERVICES OPERATES TWO HOSPITALS AND HEALTH CENTERS IN JEFFERSON CITY, MISSOURI AND MARYVILLE, MISSOURI

Identifier	Return Reference	Explanation
	FORM 990, PART I, DOING BUSINESS AS	SSM REGIONAL HEALTH SERVICES CURRENTLY UTILIZES THE FOLLOWING FICTITIOUS NAMES 1 ST FRANCIS HOSPITAL & HEALTH SERVICES (EIN 44-0579850) A ST FRANCIS FAMILY HEALTH CARE - EAST B ST FRANCIS FAMILY HEALTH CARE - WEST C ST FRANCIS FAMILY LIFE SERVICES D ST FRANCIS GRANT CITY HEALTH CLINIC E ST FRANCIS HARDIN MEDICAL CLINIC F ST FRANCIS ORTHOPEDIC & SPORTS MEDICINE CLINIC G ST FRANCIS PRESCHOOL & CHILDCARE H ST FRANCIS WEST NODAWAY HEALTH CLINIC 2 ST MARY'S HEALTH CENTER (EIN 44-0546097) A COMPREHENSIVE WOUND HEALTH CENTER AT ST MARY'S B ST MARY'S CANCER SPECIALISTS C ST MARY'S HEALTH PSYCHOLOGY D ST MARY'S HOLTS SUMMIT PHARMACY E ST MARY'S MEDICAL CLINIC - BELLE F ST MARY'S MEDICAL CLINIC - HOLTS SUMMIT G ST MARY'S MEDICAL CLINIC - LINN H ST MARY'S MEDICAL CLINIC - TIPTON I ST MARY'S MEDICAL CLINIC - VERSAILLES J ST MARY'S MEDICAL PLAZA PHARMACY K ST MARY'S OCCUPATIONAL MEDICINE L ST MARY'S PEDIATRICS M ST MARY'S REHABILITATION N ST MARY'S SLEEP CENTER O ST MARY'S SPORTS MEDICINE & REHABILITATION CENTER P ST MARY'S TIPTON PHARMACY Q ST MARY'S URGENT CARE AT THE LAKE R ST MARY'S WESTPHALIA PHARMACY S THE VASCULAR INSTITUTE AT ST MARY'S

Identifier	Return Reference	Explanation
PROGRAM SERVICE STATEMENT	FORM 990, PART III LINE 4A, DESCRIPTION OF PROGRAM SERVICE	<p>BRIEFLY DESCRIBE THE CORPORATION'S MISSION SINCE IT WAS FOUNDED IN 1872 BY CATHOLIC SISTERS, SSM HEALTH CARE (SSMHC) HAS EXISTED TO MEET THE HEALTH NEEDS OF THE COMMUNITIES IT SERVES SPONSORED BY THE FRANCISCAN SISTERS OF MARY AND HEADQUARTERED IN ST LOUIS, MO, SSMHC OPERATES 17 HOSPITALS, TWO SKILLED NURSING FACILITIES AND HOME HEALTH AGENCIES IN FOUR STATES WISCONSIN, ILLINOIS, MISSOURI AND OKLAHOMA THE HEALTH SYSTEM EMPLOYS APPROXIMATELY 24,000 EMPLOYEES AND IS AFFILIATED WITH MORE THAN 6,500 PHYSICIANS IN THE TRADITION OF ITS FOUNDING SISTERS, SSMHC STRIVES TO FULFILL ITS MISSION BY PROVIDING EXCEPTIONAL HEALTH CARE TO EVERYONE WHO COMES TO ITS HOSPITALS, REGARDLESS OF THEIR ABILITY TO PAY SSM REGIONAL HEALTH SERVICES INCLUDES ST FRANCIS HOSPITAL AND HEALTH SERVICES IN MARYVILLE, MISSOURI, ST MARY'S HEALTH CENTER IN JEFFERSON CITY, MISSOURI AND A NETWORK OF PRIMARY CARE MEDICAL CLINICS AND SPECIALTY OFFERINGS SERVING JEFFERSON CITY AND SURROUNDING COMMUNITIES DESCRIBE THE ORGANIZATION'S APPROACH TO PROVIDING COMMUNITY BENEFIT ST FRANCIS HOSPITAL AND HEALTH SERVICES - MARYVILLE, MO A COMMUNITY BENEFIT ACTIVITY IS IDENTIFIED AS A SERVICE RATHER THAN AS A MARKETING TOOL AND MEETS AT LEAST TWO OF THE FOLLOWING CRITERIA - IT IS FINANCED BY PHILANTHROPIC CONTRIBUTIONS, VOLUNTEER EFFORTS, OR AN ENDOWMENT - IT PROVIDES A RESPONSE TO A UNIQUE OR PARTICULAR HEALTH PROBLEM IN THE COMMUNITY - IT GENERATES A LOW OR NEGATIVE MARGIN ON A FULLY ABSORBED COST BASIS - IT RESPONDS TO THE NEEDS OF SPECIAL POPULATIONS SUCH AS MINORITIES, WOMEN AND CHILDREN, THE FRAIL ELDERLY, LOW INCOME PERSONS WITH DISABILITIES, THE MENTALLY ILL, OR THOSE LIVING WITH CHRONIC ILLNESS - THE DECISION TO OFFER THE SERVICE OR PROGRAM IS NOT MADE ON A PURELY FINANCIAL BASIS - IF NOT PROVIDED BY HEALTH CARE ORGANIZATION, THE SERVICE WOULD NO LONGER BE AVAILABLE IN THE COMMUNITY OR WOULD BE THE RESPONSIBILITY OF GOVERNMENT HEALTHY COMMUNITIES' INITIATIVES ARE A COMPONENT OF THE OVERALL COMMUNITY BENEFIT PROGRAM HEALTHY COMMUNITIES' INITIATIVES DEMONSTRATE THE LEADERSHIP ROLE THAT ST FRANCIS IS TAKING IN IDENTIFYING, COMMUNICATING AND DEVELOPING RESPONSES TO HEALTH-RELATED NEEDS IN THE COMMUNITY THESE INITIATIVES ARE UNDERTAKEN IN COLLABORATION WITH OTHER COMMUNITY PARTNERS HEALTHY COMMUNITIES' INITIATIVES ARE SPECIFICALLY IDENTIFIED IN THE STRATEGIC AND FINANCIAL PLAN SPECIFIC AND MEASURABLE GOALS AND OBJECTIVES ARE ESTABLISHED FOR EACH INITIATIVE IN ORDER TO DETERMINE ITS EFFECTIVENESS IN RESPONDING TO THE IDENTIFIED COMMUNITY NEED ONE OF THE FIRST STEPS FOR IDENTIFYING A HEALTHY COMMUNITIES' PROJECT IS TO CONDUCT A COMMUNITY NEEDS ASSESSMENT TO DETERMINE TOP CHRONIC DISEASES IN AREA COMMUNITY PARTNERS ARE IDENTIFIED IN ORDER TO ADDRESS KEY INDICATORS OF COMMUNITY/POPULATION HEALTH (E.G., PREVALENCE AND INCIDENCE RATES, SCREENING RATES, HOSPITAL ADMISSION RATES, BEHAVIORAL AND LIFESTYLE FACTORS) STRATEGIES ARE FOCUSED AROUND PREVENTION, ACCESS, AND INPATIENT CARE TO REDUCE READMISSIONS AND DEVELOP CLEAR INDICATORS OR MEASURES OF SUCCESS TO TRACK PROGRESS ST MARY'S HEALTH CENTER - JEFFERSON CITY, MO ST MARY'S USES PRIMARY AND SECONDARY DATA, AS WELL AS VITAL MARKET STUDIES, TO ASSESS MARKET UTILIZATION, VOLUME TRENDS AND SERVICE NEEDS ON AN ANNUAL BASIS FOR INSTANCE, ST MARY'S UTILIZES THE MISSOURI HOSPITAL ASSOCIATION'S HIDI MARKET DATA TO ASSESS PREVALENT DISEASE CATEGORIES BY AGE AND GENDER AND GEOGRAPHIC ORIGIN WITHIN OUR NINE COUNTY SERVICE AREA TO DETERMINE THE NEEDS AND MOST EFFECTIVE OUTREACH FOR THE UNDERSERVED FOCUS GROUPS ARE ALSO USED FOR BETTER UNDERSTANDING DISPARITIES AND ACCESS TO HEALTH CARE SERVICES IN ADDITION, ST MARY'S COMPLETES A COMPREHENSIVE COMMUNITY NEEDS EVERY THREE YEARS ST MARY'S PARTICIPATES AS A MEMBER OF THE CENTRAL MISSOURI HEALTH ASSESSMENT PARTNERSHIP AND FORMULATES INITIATIVES WITH MEMBER ORGANIZATIONS, INCLUDING THE COMMUNITY HEALTH CENTER OF CENTRAL MISSOURI (A FEDERALLY QUALIFIED HEALTH CENTER), COLE COUNTY DEPARTMENT OF HEALTH, THE UNITED WAY OF CENTRAL MISSOURI, THE SAMARITAN CENTER OF JEFFERSON CITY, AS WELL AS CAPITAL REGION MEDICAL CENTER DESCRIBE THE ORGANIZATION'S FINANCIAL ASSISTANCE POLICIES OR PROGRAMS (E.G., CHARITY CARE, DISCOUNTING) FOR LOW-INCOME PERSONS AND HOW THEY ARE COMMUNICATED TO THE PUBLIC ALL SSMHC FACILITIES WILL STRIVE TO PROVIDE EXCEPTIONAL HEALTH CARE SERVICES TO ALL PERSONS IN NEED REGARDLESS OF THEIR ABILITY TO PAY ALL BILLING AND COLLECTION POLICIES AND PRACTICES WILL REFLECT THE MISSION AND VALUES OF SSMHC, INCLUDING OUR SPECIAL CONCERN FOR PEOPLE WHO ARE POOR AND VULNERABLE SSMHC FACILITIES OFFER DISCOUNTS FOR HOSPITAL SERVICES TO ALL UNINSURED PERSONS SELF-PAY DISCOUNTS APPLY TO EVERYONE WHO DOES NOT HAVE HEALTH INSURANCE, NO MATTER THEIR ABILITY TO PAY SSMHC WILL APPLY ITS CHARITY CARE POLICIES FAIRLY AND CONSISTENTLY EACH PERSON WILL BE TREATED AS AN INDIVIDUAL WITH SPECIFIC NEEDS FOR ASSISTANCE WITHOUT REGARD TO PAYMENT SSMHC</p>

Identifier	Return Reference	Explanation
PROGRAM SERVICE STATEMENT	FORM 990, PART III LINE 4A, DESCRIPTION OF PROGRAM SERVICE	<p>EMBRACES ITS RESPONSIBILITY TO SERVE THE COMMUNITIES IN WHICH WE PARTICIPATE BY ESTABLISHING SOUND BUSINESS PRACTICES. CHARITY CARE IS PROVIDED TO PATIENTS BASED ON A SLIDING SCALE FOR HOUSEHOLD INCOMES UP TO FOUR TIMES THE FEDERAL POVERTY LEVEL. PATIENTS WHOSE HOUSEHOLD INCOME IS NO MORE THAN TWO TIMES THE FEDERAL POVERTY LEVEL ARE ELIGIBLE FOR FREE HOSPITAL SERVICES. IN ADDITION, AN EXCEPTION TO THE SLIDING SCALE IS PROVIDED FOR A PATIENT'S BALANCE DUE IF THE AMOUNT IS TOO LARGE TO BE REASONABLY PAID THROUGH AN INSTALLMENT PLAN OVER FOUR YEARS GIVEN THE FAMILY INCOME AND EXPENSES. EACH ENTITY PROVIDING MEDICAL SERVICES SHALL PROVIDE INFORMATION TO THE PUBLIC REGARDING ITS CHARITY CARE POLICIES AND THE QUALIFICATION REQUIREMENTS FOR EACH OF ITS FACILITIES. WHEN STANDARD SYSTEM NOTICES AND COMMUNICATIONS REGARDING CHARITY CARE ARE AVAILABLE, THESE MUST BE USED. MODIFICATIONS TO THE STANDARD MAY BE MADE TO COMPLY WITH STATE AND LOCAL LAWS, AS WELL AS REFLECT CULTURALLY SENSITIVE TERMINOLOGY FOR THE POLICY. ALL NOTICES WILL BE EASY TO UNDERSTAND BY THE GENERAL PUBLIC, CULTURALLY APPROPRIATE AND AVAILABLE IN THOSE LANGUAGES THAT ARE PREVALENT IN THE COMMUNITY. THEY WILL PROVIDE INFORMATION ABOUT - THE PATIENT'S RESPONSIBILITY FOR PAYMENT, - THE AVAILABILITY OF FINANCIAL ASSISTANCE FROM PUBLIC PROGRAMS AND ENTITY CHARITY CARE AND PAYMENT ARRANGEMENTS, - THE ENTITY'S CHARITY POLICY AND APPLICATION PROCESS AND - WHOM TO CONTACT TO GET ADDITIONAL INFORMATION OR FINANCIAL COUNSELING. THE FOLLOWING TYPES OF NOTICES TO THE PUBLIC SHALL BE PROVIDED - SIGNS IN THE EMERGENCY DEPARTMENT, OUTPATIENT AND INPATIENT REGISTRATION AND PUBLIC WAITING AREAS - BROCHURES OR FLIERS PROVIDED AT TIME OF REGISTRATION AND AVAILABLE IN THE FINANCIAL COUNSELING AREAS - NOTICES SENT WITH OR ON PATIENT BILLS OR COMMUNICATIONS SENT TO PATIENTS AND GUARANTORS RELATED TO MEDICAL SERVICES - APPLICATIONS PROVIDED TO UNINSURED PATIENTS AT THE TIME OF REGISTRATION. THE APPLICATION FOR CHARITY CARE, TOGETHER WITH ANY INSTRUCTIONS, MUST CLEARLY STATE THE POLICIES REGARDING CHARITY CARE, INCLUDING EXCLUDED SERVICES, ELIGIBILITY CRITERIA AND DOCUMENTATION REQUIREMENTS. INFORMATION ABOUT THE ENTITY'S CHARITY POLICIES WILL ALSO BE PROVIDED TO PUBLIC AGENCIES. ORGANIZATIONAL DESCRIPTION FOR TAX EXEMPTION EACH OF THE HOSPITALS OF SSM REGIONAL HEALTH SERVICES - OPERATE AN EMERGENCY ROOM THAT IS OPEN TO ALL PERSONS REGARDLESS OF ABILITY TO PAY, - HAVE AN OPEN MEDICAL STAFF WITH PRIVILEGES AVAILABLE TO ALL QUALIFIED PHYSICIANS IN THE AREA, - HAVE A DIVISIONAL BOARD OF DIRECTORS IN WHICH INDEPENDENT PERSONS REPRESENTATIVE OF THE COMMUNITY COMPRISE A MAJORITY, - ENGAGE IN THE TRAINING AND EDUCATION OF HEALTH CARE PROFESSIONALS, - PARTICIPATE IN MEDICAID, MEDICARE, CHAMPUS, TRICARE, AND/OR GOVERNMENT-SPONSORED HEALTH CARE PROGRAMS. DESCRIPTION OF COMMUNITY BENEFIT PROGRAMS. ST FRANCIS HOSPITAL AND HEALTH SERVICES - MARYVILLE, MO. DIABETES EDUCATION. DEB HULL, DIABETES EDUCATOR, CONTINUED HER EFFORTS TO INFORM AND RAISE AWARENESS ABOUT DIABETES. IN 2011, DEB PRESENTED INFORMATION TO OVER 200 SCHOOL AND COMMUNITY MEMBERS ABOUT THE RISK OF DEVELOPING TYPE 2 DIABETES AND HOW IT CAN BE SIGNIFICANTLY REDUCED THROUGH EXERCISE AND MODERATE WEIGHT LOSS. IN CONJUNCTION WITH THE ST FRANCIS HOSPITAL FOUNDATION, A DVD HAS BEEN PRODUCED AND DISTRIBUTED TO FIFTH AND SIXTH GRADERS THROUGHOUT THE AREA TEACHING CHILDREN ABOUT DIABETES AND HOW IT CAN BE PREVENTED.</p>

Identifier	Return Reference	Explanation
		<p>HEALTH PROFESSIONALS EDUCATION IN COLLABORATION WITH MISSOURI AREA HEALTH EDUCATION CENTERS AND THE UNIVERSITY OF MISSOURI SCHOOL OF MEDICINE, ST FRANCIS ACCOMMODATED MEDICAL STUDENTS IN AN OPPORTUNITY TO HELP THEM EXPLORE FIRST-HAND THE PROSPECTS AWAITING THEM IN A RURAL AND OUTREACH POPULATIONS THE PROGRAM INCLUDED PHYSICIAN INVOLVEMENT TO OVERSEE THE STUDENT LEARNING AS WELL AS HOUSING WITH MAINTENANCE AND HOUSEKEEPING AND INTERNET-BASED EQUIPMENT AND FACILITIES TO CONDUCT CHATS WITH UNIVERSITY INSTRUCTORS ON A REGULAR BASIS COMMUNITY HEALTH SCREENINGS IN RESPONSE TO THE HIGH DEATH RATE FOR STROKES IN NODAWAY COUNTY (70.7 PER 100,000) COMPARED TO THE STATE AVERAGE (62.6/100,000) PLUS A LOWER THAN AVERAGE HOSPITALIZATION RATE, ST FRANCIS HOSPITAL AND HEALTH SERVICES DEVELOPED A COMMUNITY HEALTH SCREENINGS INITIATIVE IN COLLABORATION WITH THE NODAWAY COUNTY HEALTH DEPARTMENT, SCHOOLS AND OTHER HEALTH FAIR OR SCREENING PARTNERS THE INITIATIVE IMPACTS THE HEALTH STATUS OF RESIDENTS AND PATIENTS BY INCREASING THE NUMBER OF COMMUNITY SCREENINGS TO IDENTIFY THE AT-RISK POPULATION FOR STROKE IN 2011, THE HOSPITAL HELD 20 HEALTH SCREENINGS WITH 817 PARTICIPANTS ST MARY'S HEALTH CENTER - JEFFERSON CITY, MO ST MARY'S FINANCIAL ASSISTANCE PROGRAM ST MARY'S PROVIDED IN-HOUSE AND NOW CONTRACTS WITH A COMPANY THAT SCREENS AND ASSISTS ALL PATIENTS WHO HAVE NO INSURANCE TO HELP THEM APPLY FOR MEDICARE, MEDICAID, OR OTHER FORMS OF ASSISTANCE SSMHC FOUNDATION MEDICATION ASSISTANCE FUND THIS PROGRAM PROVIDES AID TO THOSE IN NEED BY OFFERING SHORT-TERM MEDICATION ASSISTANCE TO PATIENTS WHO CANNOT AFFORD PRESCRIPTION MEDICINE, AND CANNOT OBTAIN IT IN A TIMELY MANNER FROM ANOTHER AGENCY THIS PROGRAM SUPPORTS THE POOR, UNINSURED AND IS AVAILABLE TO THE URBAN AND RURAL DEMOGRAPHIC TRAINING RESOURCES FOR DISADVANTAGED YOUTH THIS PROGRAM IS A TRAINING PROGRAM THAT PROVIDES LEARNING CHALLENGED HIGH SCHOOL STUDENTS AN OPPORTUNITY TO BUILD VALUABLE EXPERIENCE AND LIFE SKILLS BY WORKING AT THE HOSPITAL THE PROGRAM SUPPORTS LEARNING DISADVANTAGED, OFTEN ECONOMICALLY CHALLENGED YOUTH IN OUR COMMUNITY, AS WELL AS SUPPORTS A COMMUNITY PARTNERSHIP WITH THE LOCAL HIGH SCHOOL LINCOLN UNIVERSITY SCHOOL OF NURSING ST MARY'S PARTNERS WITH LINCOLN UNIVERSITY BY DONATING \$64,031 TO THE NURSING PROGRAM AS WELL AS PROVIDING A CLINICAL SETTING FOR THE RN STUDENTS TO LEARN ADDITIONAL INFORMATION REGARDING SSMHC'S 2011 COMMUNITY BENEFIT REPORT CAN BE FOUND AT <a href="http://WWW.SSMHC.COM">WWW.SSMHC.COM</a> QUANTIFIABLE COMMUNITY BENEFIT THIS SECTION INCLUDES A LIST OF THE TYPES OF PROGRAMS AND SERVICES THAT COULD BE INCLUDED AS COMMUNITY BENEFIT ACTIVITIES TRADITIONAL CHARITY CARE \$ 3,861,804 UNPAID COST OF MEDICARE \$ 7,767,507 UNPAID COST OF MEDICAID \$ 4,130,583 COST OF BAD DEBT \$ 6,997,446 COMMUNITY BENEFIT PROGRAMS \$ 799,263 TOTAL QUANTIFIABLE COMMUNITY BENEFIT \$ 23,556,603</p>

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 6	THE SOLE CORPORATE MEMBER OF THE CORPORATION IS SSM HEALTH CARE CORPORATION. SSM HEALTH CARE CORPORATION IS A NONPROFIT 501(C)(3) ORGANIZATION. BOTH SSM REGIONAL HEALTH SERVICES AND SSM HEALTH CARE CORPORATION ARE PART OF THE INTEGRATED HEALTH CARE SYSTEM KNOWN AS SSM HEALTH CARE.

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 7A	THE MEMBER HAS THE POWER TO APPOINT ADDITIONAL, SUCCESSOR OR REPLACEMENT MEMBERS AND APPOINT AND REMOVE THE DIRECTORS

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 7B	<p>THE MEMBER HAS THE FOLLOWING POWERS A TO ESTABLISH AND CHANGE THE MISSION, PHILOSOPHY AND VALUES OF THE CORPORATION B TO APPOINT ADDITIONAL, SUCCESSOR OR REPLACEMENT MEMBERS C TO APPOINT AND REMOVE THE APPOINTED DIRECTORS AND THE EX OFFICIO DIRECTORS D TO APPOINT AND REMOVE THE PRESIDENT OF THE CORPORATION AND THE CHIEF EXECUTIVE OFFICER OF ANY OPERATING DIVISION OF THE CORPORATION E TO APPROVE THE AMENDMENTS TO THE ARTICLES OF INCORPORATION OF THE CORPORATION AS PROVIDED THEREIN F TO APPROVE AMENDMENTS TO THE BYLAWS OF THE CORPORATION G TO APPROVE THE MERGER, CONSOLIDATION OR DISSOLUTION OF THE CORPORATION H TO APPROVE THE FORMATION OF A CONTROLLED SUBSIDIARY OR A REMOTELY CONTROLLED SUBSIDIARY I TO APPROVE THE SALE OF ALL OR SUBSTANTIALLY ALL OF THE ASSETS OF THE CORPORATION J TO APPROVE THE ACQUISITION OR DISPOSITION BY THE CORPORATION OF ANOTHER LEGAL ENTITY OR AN INTEREST IN ANOTHER LEGAL ENTITY K TO AUTHORIZE OR APPROVE THE ACQUISITION OR DISPOSITION BY THE CORPORATION OF REAL PROPERTY OR ANY INTEREST IN REAL PROPERTY L TO ESTABLISH CENTRALIZED EMPLOYEE BENEFIT, INSURANCE, INVESTMENT, FINANCING, CORPORATE RESPONSIBILITY, PERFORMANCE ASSESSMENT AND IMPROVEMENT AND OTHER OPERATIONAL AND SUPPORT PROGRAMS, TO REQUIRE THE PARTICIPATION OF THE CORPORATION IN SUCH PROGRAMS, AND TO AUTHORIZE THE OPENING AND CLOSING OF BANK ACCOUNTS AND INVESTMENT ACCOUNTS IN THE NAME OF THE CORPORATION IN CONNECTION WITH SUCH PROGRAMS M TO APPROVE THE STRATEGIC, FINANCIAL AND HUMAN RESOURCES PLAN OF THE CORPORATION N TO APPOINT THE AUDITOR AND CORPORATE COUNSEL FOR THE CORPORATION O TO AUTHORIZE AND APPROVE BORROWING MONEY AND ENTERING INTO FINANCIAL GUARANTIES BY THE CORPORATION, INCLUDING ACTIONS RELATING TO THE FORMATION, JOINING, OPERATION, WITHDRAWAL FROM AND TERMINATION OF A CREDIT GROUP OR AN OBLIGATED GROUP AND THE GRANTING OF SECURITY INTERESTS IN THE PROPERTY OF THE CORPORATION P TO REQUIRE THE CORPORATION TO TRANSFER ASSETS, INCLUDING BUT NOT LIMITED TO CASH, TO THE MEMBER OF THE MEMBER OR TO ANY ENTITY EXEMPT FROM FEDERAL INCOME TAX AS AN ORGANIZATION DESCRIBED IN SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE OF 1986, AS AMENDED, OR THE CORRESPONDING PROVISION OF ANY FUTURE UNITED STATES INTERNAL REVENUE LAW, WHICH IS CONTROLLED BY THE MEMBER OF THE MEMBER, TO THE EXTENT NECESSARY TO ACCOMPLISH THE MISSION, GOALS AND OBJECTIVES OF THE MEMBER OF THE MEMBER AS DETERMINED BY THE MEMBER OF THE MEMBER Q TO APPROVE THE TRANSFER OF ASSETS BY THE CORPORATION TO ANY ENTITY OTHER THAN THE MEMBER OF THE MEMBER, OTHER THAN TRANSFERS MADE IN THE ORDINARY COURSE OF OPERATIONS OF THE CORPORATION WHICH WILL NOT REQUIRE MEMBER APPROVAL, AND R TO DETERMINE THE EXTENT TO WHICH AND THE MANNER IN WHICH THE POWERS DESCRIBED IN THIS SECTION WHICH ARE RESERVED TO THE MEMBER WITH RESPECT TO THE CORPORATION ARE TO BE INCLUDED IN THE GOVERNING DOCUMENTS OF ANY CONTROLLED SUBSIDIARY, REMOTELY CONTROLLED SUBSIDIARY OR NON-CONTROLLED SUBSIDIARY AND EXERCISED WITH RESPECT TO ANY CONTROLLED SUBSIDIARY, ANY REMOTELY CONTROLLED SUBSIDIARY OR ANY NON-CONTROLLED SUBSIDIARY</p>

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	ACCOUNTING/FINANCE PERSONNEL AT EACH SSMHC (SSM HEALTH CARE SYSTEM) ENTITY, IN CONJUNCTION WITH CORPORATE FINANCE PERSONNEL, PREPARE A CHECKLIST CONTAINING INFORMATION AND SUPPORTING SCHEDULES THAT ARE USED TO PREPARE THE FORM 990 THIS CHECKLIST IS THEN REVIEWED BY A SUPERVISOR/MANAGER AND SENT TO THE CORPORATE OFFICE FOR FINAL REVIEW AND COORDINATION OF THE SYSTEM LEVEL FORM 990 INFORMATION THE INFORMATION IS SUBMITTED TO AN OUTSIDE TAX CONSULTING FIRM WHO PREPARES AND SIGNS THE FORM 990 FROM THE SSMHC INFORMATION PRIOR TO FINALIZING THE RETURN, A DRAFT IS SENT TO PERSONNEL AT SSMHC FOR REVIEW AND APPROVAL UPON SSMHC APPROVAL, THE OUTSIDE PREPARER FORWARDS THE COMPLETED FORM 990 FOR THE APPROPRIATE SIGNATURES AND FILING ACTION A COMPLETE COPY OF THE RETURN IS PROVIDED TO THE BOARD AT THE NEXT SCHEDULED BOARD MEETING

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	BOARD MEMBERS ARE REQUIRED TO COMPLETE A CONFLICT OF INTEREST DISCLOSURE STATEMENT ANNUALLY THE PRESIDENT AND SECRETARY TO THE BOARD OVERSEE COMPLIANCE WITH THIS REQUIREMENT ALL BOARD MEMBERS WITH AN IDENTIFIED CONFLICT OF INTEREST ABSTAIN FROM BOARD DISCUSSIONS AND VOTES WHEN APPLICABLE EMPLOYEES WITH PURCHASING AUTHORITY AND/OR ABILITY TO INFLUENCE PURCHASING DECISIONS ARE ASSIGNED THE CONFLICT OF INTEREST DISCLOSURE COURSE (COI) WHICH MUST BE COMPLETED ON LINE PERIODICALLY THROUGH THE YEAR, THE ENTITY'S CORPORATE RESPONSIBILITY CONTACT PERSON (WITH THE HELP OF THE ENTITY'S LEARNING MANAGEMENT SYSTEM COORDINATOR) SENDS DEPARTMENT MANAGERS A LIST OF EMPLOYEES WHO HAVE NOT YET COMPLETED THEIR COI SO THEY CAN REMIND THE EMPLOYEES AND ENSURE THE EMPLOYEES HAVE TIME IN THEIR SCHEDULE TO COMPLETE THE REQUIRED COURSE RESOLUTION OF ANY CONFLICTS THAT ARE DISCLOSED MUST BE DOCUMENTED AND KEPT ON FILE AT THE ENTITY SUPERVISORS VERIFY REQUIRED COURSE COMPLETION PRIOR TO YEAR END

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 15	ALL SSMHC EXECUTIVE SALARY/COMPENSATION INFORMATION IS BASED ON COMPARATIVE DATA WITH SIMILAR POSITIONS IN THE MARKET THE COMPENSATION REVIEW PROCESS IS PERFORMED BY EXTERNAL INDEPENDENT COMPENSATION CONSULTANTS THE SAME COMPARATIVE PROCESS IS PERFORMED INTERNALLY FOR EMPLOYEES THE SALARY DATA AND POTENTIAL ADJUSTMENTS, FOR THE CEO OF THE SYSTEM, THE PRESIDENT/COO AND THE SENIOR VICE PRESIDENTS ARE PRESENTED TO THE SSMHC BOARD OF DIRECTORS BY THE SAME INDEPENDENT COMPENSATION CONSULTANTS TO APPROVE, DISAPPROVE, MODIFY

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 19	THE YEAR-END AUDITED CONSOLIDATED FINANCIAL STATEMENTS AND UNAUDITED QUARTERLY CONSOLIDATED FINANCIAL STATEMENT FOR THE SSM HEALTH CARE SYSTEM ARE MADE AVAILABLE TO THE PUBLIC ON SSM HEALTH CARE'S WEBSITE. THE ORGANIZATION'S ARTICLES OF INCORPORATION ARE AVAILABLE ON THE MISSOURI SECRETARY OF STATE'S WEBSITE. COPIES OF THE FORM 990 AND THE ORGANIZATION'S CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST

Identifier	Return Reference	Explanation
AVG HOURS DEVOTED TO RELATED ORG(S) WHEN RELATED COMP IS REPORTED	FORM 990, PART VII	ALL INDIVIDUALS WHO RECEIVE COMPENSATION FOR SERVICES RENDERED TO THE FILING ORGANIZATION ARE EMPLOYED AND COMPENSATED BY THE ORGANIZATION OR BY A RELATED ORGANIZATION IN ADDITION, ALL COMPENSATED REPORTABLE INDIVIDUALS LISTED ON FORM 990, PART VII WORK A MINIMUM OF 40 HOURS PER WEEK FOR SSMHC RELATED ORGANIZATIONS

Identifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED LOSSES ON INVESTMENTS -1,250,187 BENEFICIAL INTEREST IN FOUNDATION 1,505,190 TRANSFERS FROM AFFILIATES 881,079 TOTAL TO FORM 990, PART XI, LINE 5 1,136,082

**SCHEDULE R  
(Form 990)**

**Related Organizations and Unrelated Partnerships**

OMB No 1545-0047

**2011**

**Open to Public Inspection**

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.**  
▶ **Attach to Form 990.** ▶ **See separate instructions.**

Department of the Treasury  
Internal Revenue Service

**Name of the organization**  
SSM REGIONAL HEALTH SERVICES

**Employer identification number**

44-0579850

**Part I Identification of Disregarded Entities** (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

**Part II Identification of Related Tax-Exempt Organizations** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled organization	
						Yes	No
See Additional Data Table							

**Part III Identification of Related Organizations Taxable as a Partnership** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
See Additional Data Table												

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
See Additional Data Table							

**Part V Transactions With Related Organizations** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)

**Note.** Complete line 1 if any entity is listed in Parts II, III or IV

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of **(i)** interest **(ii)** annuities **(iii)** royalties **(iv)** rent from a controlled entity
- b** Gift, grant, or capital contribution to related organization(s)
- c** Gift, grant, or capital contribution from related organization(s)
- d** Loans or loan guarantees to or for related organization(s)
- e** Loans or loan guarantees by related organization(s)

- f** Sale of assets to related organization(s)
- g** Purchase of assets from related organization(s)
- h** Exchange of assets with related organization(s)
- i** Lease of facilities, equipment, or other assets to related organization(s)
- j** Lease of facilities, equipment, or other assets from related organization(s)
- k** Performance of services or membership or fundraising solicitations for related organization(s)
- l** Performance of services or membership or fundraising solicitations by related organization(s)
- m** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- n** Sharing of paid employees with related organization(s)

- o** Reimbursement paid to related organization(s) for expenses
- p** Reimbursement paid by related organization(s) for expenses
- q** Other transfer of cash or property to related organization(s)
- r** Other transfer of cash or property from related organization(s)

	Yes	No
<b>1a</b>		No
<b>1b</b>	Yes	
<b>1c</b>	Yes	
<b>1d</b>		No
<b>1e</b>	Yes	
<b>1f</b>		No
<b>1g</b>		No
<b>1h</b>		No
<b>1i</b>		No
<b>1j</b>	Yes	
<b>1k</b>		No
<b>1l</b>	Yes	
<b>1m</b>	Yes	
<b>1n</b>	Yes	
<b>1o</b>	Yes	
<b>1p</b>	Yes	
<b>1q</b>	Yes	
<b>1r</b>	Yes	

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determining amount involved
<b>(1)</b> SSM EMPLOYEE HEALTH CARE FUND	Q	15,491,321	COST OF SERVICES
<b>(2)</b> ST FRANCIS HOSPITAL FOUNDATION	C	74,823	CASH TRANSFER
<b>(3)</b>			
<b>(4)</b>			
<b>(5)</b>			
<b>(6)</b>			



**Part VII Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

**Identifier****Return Reference****Explanation****Schedule R (Form 990) 2011**

Software ID:  
Software Version:  
EIN: 44-0579850  
Name: SSM REGIONAL HEALTH SERVICES

## Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c) (3))	(f) Direct Controlling Entity	(g) Section 512 (b)(13) controlled organization	
SSM HEALTH CARE CORPORATION 477 N LINDBERGH BLVD ST LOUIS, MO 63141 46-6029223	HEALTH CARE	MO	501(C) (3)	LINE 11A, I	FRANCISCAN SISTERS OF MARY		No
SSM EMPLOYEE HEALTH CARE FUND 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1328934	BENEFIT PLANS	MO	501(C) (9)		SSM HEALTH CARE CORPORATION		No
SSMHCS LIABILITY TRUST I 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-6331003	INSURANCE	MO	501(C) (3)	LINE 11A, I	SSM HEALTH CARE CORPORATION		No
SSM CONSOLIDATED HEALTH SERVICES 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1473657	HEALTH CARE	MO	501(C) (3)	LINE 11A, I	SSM HEALTH CARE CORPORATION		No
SSM POLICY INSTITUTE 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1788151	HEALTH CARE	MO	501(C) (4)		SSM HEALTH CARE CORPORATION		No
SSM PORTFOLIO MANAGEMENT CO 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1825256	MANAGEMENT	MO	501(C) (3)	LINE 11A, I	SSM HEALTH CARE CORPORATION		No
SSM HEALTH CARE ST LOUIS 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1343281	HEALTH CARE	MO	501(C) (3)	LINE 3	SSM HEALTH CARE CORPORATION		No
SSM CARDINAL GLENNON CHILDREN'S HOSPITAL 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-0738490	HEALTH CARE	MO	501(C) (3)	LINE 3	SSM HEALTH CARE ST LOUIS		No
GLENNON HOSPITAL GUILD 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1030299	FUNDRAISING	MO	501(C) (3)	LINE 9	SSM CARDINAL GLENNON CHILDREN'S HOSPITAL		No
CARDINAL GLENNON CHILDREN'S FOUNDATION 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1754347	FUNDRAISING	MO	501(C) (3)	LINE 7	SSM CARDINAL GLENNON CHILDREN'S HOSPITAL		No
SSM DEPAUL HEALTH CENTER FOUNDATION 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1776109	FUNDRAISING	MO	501(C) (3)	LINE 7	SSM HEALTH CARE ST LOUIS		No
SSM ST JOSEPH FOUNDATION 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1591556	FUNDRAISING	MO	501(C) (3)	LINE 7	SSM HEALTH CARE ST LOUIS		No
ST CLARE HEALTH CENTER FOUNDATION 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1273310	FUNDRAISING	MO	501(C) (3)	LINE 7	SSM HEALTH CARE ST LOUIS		No
SSM ST MARY'S HEALTH CENTER FOUNDATION 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1552945	FUNDRAISING	OK	501(C) (3)	LINE 7	SSM HEALTH CARE ST LOUIS		No
SSM HEALTH CARE OF OKLAHOMA INC 477 N LINDBERGH BLVD ST LOUIS, MO 63141 73-0657693	HEALTH CARE	OK	501(C) (3)	LINE 3	SSM HEALTH CARE CORPORATION		No
ST ANTHONY HOSPITAL FOUNDATION INC 477 N LINDBERGH BLVD ST LOUIS, MO 63141 73-6104300	FUNDRAISING	WI	501(C) (3)	LINE 7	SSM HEALTH CARE OF OKLAHOMA		No
SSM HEALTH CARE OF WISCONSIN INC 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-0688874	HEALTH CARE	WI	501(C) (3)	LINE 3	SSM HEALTH CARE CORPORATION		No
DELLS MEDICAL BUILDING INC 477 N LINDBERGH BLVD ST LOUIS, MO 63141 39-1613292	MOB	WI	501(C) (2)		SSM HEALTH CARE OF WISCONSIN		No
ST MARY'S FOUNDATION INC 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1940686	FUNDRAISING	WI	501(C) (3)	LINE 7	SSM HEALTH CARE OF WISCONSIN		No
ST CLARE HEALTH CARE FOUNDATION INC 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1940683	FUNDRAISING	WI	501(C) (3)	LINE 7	SSM HEALTH CARE OF WISCONSIN		No

**Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations**

(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c)(3))	(f) Direct Controlling Entity	g Section 512 (b)(13) controlled organization	
HOME HEALTH UNITED INC 4639 HAMMERSLEY ROAD MADISON, WI 53713 39-1539827	HEALTH CARE	WI	501(C)(3)	LINE 9	SSM HEALTH CARE OF WISCONSIN		No
HOME CARE UNITED INC 4639 HAMMERSLEY ROAD MADISON, WI 53713 39-1776340	HEALTH CARE	WI	501(C)(3)	LINE 9	SSM HEALTH CARE OF WISCONSIN		No
HHU XTRA CARE INC 4639 HAMMERSLEY ROAD MADISON, WI 53713 39-1705111	HEALTH CARE	WI	501(C)(3)	LINE 9	SSM HEALTH CARE OF WISCONSIN		No
ST FRANCIS HOSPITAL FOUNDATION 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1099253	FUNDRAISING	MO	501(C)(3)	LINE 7	SSM REGIONAL HEALTH SERVICES	Yes	
ST MARY'S HEALTH CENTER FOUNDATION 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1575307	FUNDRAISING	MO	501(C)(3)	LINE 11B, II	SSM REGIONAL HEALTH SERVICES	Yes	
ST MARY'S HOSPITAL 477 N LINDBERGH BLVD ST LOUIS, MO 63141 37-0662580	HEALTH CARE	IL	501(C)(3)	LINE 3	SSM REGIONAL HEALTH SERVICES	Yes	
GOOD SAMARITAN REGIONAL HEALTH CENTER 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-0653587	HEALTH CARE	IL	501(C)(3)	LINE 3	SSM REGIONAL HEALTH SERVICES	Yes	
ST MARY'S - GOOD SAMARITAN INC 477 N LINDBERGH BLVD ST LOUIS, MO 63141 36-4170833	HEALTH CARE	IL	501(C)(3)	LINE 11A, I	SSM REGIONAL HEALTH SERVICES	Yes	
GOOD SAMARITAN REGIONAL HEALTH CENTER FOUNDATION 477 N LINDBERGH BLVD ST LOUIS, MO 63141 26-2884795	FUNDRAISING	IL	501(C)(3)	LINE 7	ST MARY'S - GOOD SAMARITAN		No
ST MARY'S HOSPITAL FOUNDATION 477 N LINDBERGH BLVD ST LOUIS, MO 63141 36-4636691	FUNDRAISING	IL	501(C)(3)	LINE 7	ST MARY'S - GOOD SAMARITAN		No
SSM HEALTH BUSINESSES 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1333488	HEALTH CARE	MO	501(C)(3)	LINE 3	SSM HEALTH CARE CORPORATION		No
SSM HOSPICE & HOME CARE FOUNDATION 477 N LINDBERGH BLVD ST LOUIS, MO 63141 30-0012246	FUNDRAISING	MO	501(C)(3)	LINE 7	SSM HEALTH BUSINESSES		No
CENTRALIA MEDICAL SERVICES BLDG ASSOC 477 N LINDBERGH ST LOUIS, MO 63141 23-7408025	HEALTH CARE	IL	501(C)(3)	LINE 11B, II	SSM REGIONAL HEALTH SERVICES	Yes	
ST MARY'S JANESVILLE FOUNDATION INC 2901 LANDMARK PL STE 300 MADISON, WI 53713 27-3439133	FUNDRAISING	WI	501(C)(3)	LINE 7	SSM HEALTH CARE OF WISCONSIN		No
FRANCISCAN SISTERS OF MARY 1100 BELLEVUE AVE ST LOUIS, MO 63117 43-1012492	RELIGIOUS ORGANIZATION	MO	501(C)(3)	LINE 1	N/A		No
LEE DEWEY CORPORATION 477 N LINDBERGH BLVD ST LOUIS, MO 63141 73-1279603	MOB	OK	501(C)(3)	LINE 11A, I	SSM HEALTH CARE OF OKLAHOMA		No
HEALTH CARE FOR KIDS 4055 LINDELL BLVD ST LOUIS, MO 63108 43-1620093	HEALTH CARE	MO	501(C)(3)	LINE 3	SSM CARDINAL GLENNON CHILDREN'S HOSPITAL		No
HHU-VNS FOUNDATION 4639 HAMMERSLEY ROAD MADISON, WI 53713 39-1839309	FUNDRAISING	WI	501(C)(3)	LINE 7	SSM HEALTH CARE OF WISCONSIN		No
ST MARY'S HOSPITAL AUXILIARY 400 N PLEASANT CENTRALIA, IL 62801 23-7126345	FUNDRAISING	IL	501(C)(3)	LINE 9	N/A		No



**Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust**

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Percentage ownership
SSM MANAGED CARE ORGANIZATION LLC 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1708511	HEALTH PROMOTION	MO	N/A	C			
FPP INC 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1465174	HEALTH CARE	MO	N/A	C			
DIVERSIFIED HEALTH SERVICES CORP 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1369305	MEDICAL EQUIPMENT	MO	N/A	C			
SSM CARDIO AND THORACIC SERVICES INC 477 N LINDBERGH BLVD ST LOUIS, MO 63141 26-0286559	HEALTH CARE	MO	N/A	C			
SSM PROPERTIES INC 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1462486	PROPERTY SERVICES	MO	N/A	C			
SSM DEPAUL MEDICAL GROUP INC 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1715106	HEALTH CARE	MO	N/A	C			
SSM ST CHARLES CLINIC MED GROUP INC 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-0626408	PHYSICIAN OFFICES	MO	N/A	C			
HEALTH FIRST PHYS MANAGEMENT 477 N LINDBERGH BLVD ST LOUIS, MO 63141 73-1534336	MEDICAL SERVICES	MO	N/A	C			
SSMHCS LIABILITY TRUST II 477 N LINDBERGH BLVD ST LOUIS, MO 63141 81-6128118	INSURANCE	MO	N/A	C			
SSM NEUROSCIENCES INC 477 N LINDBERGH BLVD ST LOUIS, MO 63141 26-3413981	HEALTH CARE	MO	N/A	C			
SSM MEDICAL GROUP INC 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1664107	PHYSICIAN OFFICES	MO	N/A	C			
SSMHC INSURANCE COMPANY 477 N LINDBERGH BLVD ST LOUIS, MO 63141 03-0310431	INSURANCE	CA	N/A	C			
SSM ORTHOPEDIC INC 477 N LINDBERGH BLVD ST LOUIS, MO 63141 27-1557033	HEALTH CARE	MO	N/A	C			
SSM CANCER CARE 477 N LINDBERGH BLVD ST LOUIS, MO 63141 27-1557324	HEALTH CARE	MO	N/A	C			
SSM ST JOSEPH SURGERY CENTER 477 N LINDBERGH BLVD ST LOUIS, MO 63141 43-1822767	HEALTH CARE	MO	N/A	C			
ST MARY'S DEAN VENTURES INC 1808 WEST BELTLINE HIGHWAY MADISON, WI 53713 39-1628491	HEALTH CARE	WI	N/A	C			
SHARED MRI FACILITY INC 1104 JOHN NOLEN DRIVE MADISON, WI 53713 39-1534744	HEALTH CARE	WI	N/A	C			
PHYSICIANS SERVICES CORP OF SOUTHERN ILLINOIS 477 N LINDBERGH BLVD ST LOUIS, MO 63141 36-4161526	HEALTH CARE	IL	N/A	C			

# SSM Health Care

Consolidated Financial Statements as of and for the  
Years Ended December 31, 2011 and 2010,  
Schedule of Expenditures of Federal Awards  
for the Year Ended December 31, 2011, and  
Independent Auditors' Reports

# SSM HEALTH CARE

## TABLE OF CONTENTS

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	<b>Page</b>
INDEPENDENT AUDITORS' REPORT	1-2
CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE YEARS ENDED DECEMBER 31, 2011 and 2010	
Balance Sheets	3
Statements of Operations and Changes in Net Assets	4-5
Statements of Cash Flows	6
Notes to Consolidated Financial Statements	7-40
INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH <i>GOVERNMENT AUDITING STANDARDS</i>	41-42
INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133	43-44
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2011	45-47
NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS	48
SCHEDULE OF FINDINGS AND QUESTIONED COSTS	49
SCHEDULE OF PRIOR YEAR AUDIT FINDINGS	50



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## INDEPENDENT AUDITORS' REPORT

To the Board of Directors of  
SSM Health Care  
St Louis, Missouri

We have audited the accompanying consolidated balance sheets of SSM Health Care Corporation and subsidiaries (the "Organization") as of December 31, 2011 and 2010, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended. These financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of SSM Health Care Corporation and subsidiaries as of December 31, 2011 and 2010, and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was performed for the purpose of forming an opinion on the basic consolidated financial statements of the Organization taken as a whole. The accompanying schedule of expenditures of federal awards is presented for the purpose of additional analysis as required by U.S. Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations* and is not a required part of the basic consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of federal awards is fairly stated in all material respects in relation to the basic consolidated financial statements taken as a whole.

In accordance with *Government Auditing Standards*, we have also issued our report dated April 17, 2012, on our consideration of the Organization's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

A handwritten signature in cursive script that reads "Deloitte Touche LLP".

April 17, 2012

# SSM HEALTH CARE

## CONSOLIDATED BALANCE SHEETS AS OF DECEMBER 31, 2011 AND 2010 (In thousands)

	2011	2010
<b>ASSETS</b>		
CURRENT ASSETS		
Cash and cash equivalents	\$ 19,869	\$ 3,963
Short-term investments	111,638	165,524
Current portion of assets limited as to use	290,065	224,120
Patient accounts receivable, less allowance for uncollectible accounts of \$87,037 in 2011 and \$83,597 in 2010	437,611	339,806
Other receivables	14,523	14,446
Inventories, prepaid expenses, and other	75,851	66,193
Estimated third-party payor settlements	<u>16,721</u>	<u>4,026</u>
Total current assets	<u>966,278</u>	<u>818,078</u>
ASSETS LIMITED AS TO USE OR RESTRICTED — Excluding current portion	<u>1,692,375</u>	<u>1,836,318</u>
PROPERTY AND EQUIPMENT — Net	<u>1,434,430</u>	<u>1,294,431</u>
OTHER ASSETS		
Deferred financing costs — net	7,867	9,209
Intangibles — net	12,710	13,624
Investments in unconsolidated entities	187,932	179,510
Other	<u>6,316</u>	<u>5,968</u>
Total other assets	<u>214,825</u>	<u>208,311</u>
TOTAL	<u>\$4,307,908</u>	<u>\$4,157,138</u>
<b>LIABILITIES AND NET ASSETS</b>		
CURRENT LIABILITIES		
Cash overdraft	\$ 24,310	\$ -
Current portion of long-term debt	35,110	57,262
Accounts payable and accrued expenses	337,403	300,514
Payable under securities lending agreements	174,888	140,623
Estimated third-party payor settlements	<u>24,903</u>	<u>16,582</u>
Total current liabilities	596,614	514,981
LONG-TERM DEBT — Excluding current portion	1,190,699	1,194,286
ESTIMATED SELF-INSURANCE OBLIGATIONS	77,101	82,705
OTHER LIABILITIES	<u>1,119,640</u>	<u>880,109</u>
Total liabilities	<u>2,984,054</u>	<u>2,672,081</u>
NET ASSETS		
Unrestricted		
Noncontrolling interest in subsidiaries	12,196	11,617
SSM Health Care unrestricted net assets	<u>1,260,018</u>	<u>1,415,251</u>
Total unrestricted net assets	1,272,214	1,426,868
Temporarily restricted	34,090	41,561
Permanently restricted	<u>17,550</u>	<u>16,628</u>
Total net assets	<u>1,323,854</u>	<u>1,485,057</u>
TOTAL	<u>\$4,307,908</u>	<u>\$4,157,138</u>

See notes to consolidated financial statements

## SSM HEALTH CARE

### CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS FOR THE YEARS ENDED DECEMBER 31, 2011 AND 2010 (In thousands)

---

	2011	2010
<b>OPERATING REVENUES AND OTHER SUPPORT</b>		
Net patient service revenues	\$ 2,937,617	\$ 2,789,164
Investment income (loss)	(1,035)	28,867
Other revenue	185,542	181,627
Net assets released from restrictions	<u>8,585</u>	<u>8,890</u>
Total operating revenues and other support	<u>3,130,709</u>	<u>3,008,548</u>
<b>OPERATING EXPENSES</b>		
Salaries and benefits	1,621,225	1,493,697
Supplies	508,945	493,293
Professional fees and other	655,563	601,393
Interest	35,372	39,667
Depreciation and amortization	144,702	142,170
Bad debts	<u>126,367</u>	<u>103,549</u>
Total operating expenses	<u>3,092,174</u>	<u>2,873,769</u>
<b>INCOME FROM OPERATIONS</b>	<u>38,535</u>	<u>134,779</u>
<b>NONOPERATING GAINS AND (LOSSES)</b>		
Investment income (loss)	(8,629)	138,968
Loss from early extinguishment of debt	(887)	(4,819)
Other — net	<u>1,460</u>	<u>470</u>
Total nonoperating gains and (losses) — net	<u>(8,056)</u>	<u>134,619</u>
<b>EXCESS OF REVENUES OVER EXPENSES BEFORE CHANGE IN MARKET VALUE OF INTEREST RATE SWAPS</b>	30,479	269,398
<b>CHANGE IN MARKET VALUE OF INTEREST RATE SWAPS</b>	<u>(69,866)</u>	<u>(21,523)</u>
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES</b>	<u>(39,387)</u>	<u>247,875</u>

(Continued)

## SSM HEALTH CARE

### CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS FOR THE YEARS ENDED DECEMBER 31, 2011 AND 2010 (In thousands)

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	2011	2010
<b>UNRESTRICTED NET ASSETS</b>		
Excess (deficit) of revenues over expenses	\$ (39,387)	\$ 247,875
Gains (losses) on investments — net	(71)	316
Pension-related changes other than net periodic pension cost	(121,623)	(77,586)
Net assets released from restrictions for property acquisitions	12,802	2,215
Other — net	<u>(6,375)</u>	<u>(3,838)</u>
Increase (decrease) in unrestricted net assets	<u>(154,654)</u>	<u>168,982</u>
<b>TEMPORARILY RESTRICTED NET ASSETS</b>		
Contributions for charity care and other programs	13,193	14,053
Gains on investments — net	428	2,001
Net assets released from restrictions for operations	(8,585)	(8,890)
Net assets released from restrictions for property acquisitions	(12,802)	(2,215)
Other — net	<u>295</u>	<u>577</u>
Increase (decrease) in temporarily restricted net assets	<u>(7,471)</u>	<u>5,526</u>
<b>PERMANENTLY RESTRICTED NET ASSETS</b>		
Contributions for charity care and other programs	1,383	671
Gains on investments — net	100	722
Other — net	<u>(561)</u>	<u>-</u>
Increase in permanently restricted net assets	<u>922</u>	<u>1,393</u>
<b>CHANGE IN NET ASSETS</b>	<b>(161,203)</b>	<b>175,901</b>
<b>NET ASSETS — Beginning of year</b>	<b><u>1,485,057</u></b>	<b><u>1,309,156</u></b>
<b>NET ASSETS — End of year</b>	<b><u>\$ 1,323,854</u></b>	<b><u>\$ 1,485,057</u></b>

See notes to consolidated financial statements

(Concluded)

# SSM HEALTH CARE

## CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2011 AND 2010 (In thousands)

	2011	2010
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Change in net assets	\$ (161.203)	\$ 175.901
Adjustments to reconcile change in net assets to net cash provided by operating activities		
Pension-related changes other than net periodic pension cost	121.623	77.586
Depreciation and amortization	145.454	142.368
Loss on early extinguishment of debt	887	3.167
Bad debts	126.367	103.549
Contributions restricted for long-term investment	(3.312)	(1.606)
Distributions to noncontrolling owners — net	3.530	3.576
Gains and losses on investments — net	50.546	(127.916)
Equity in earnings of unconsolidated entities	(2.955)	(8.451)
Change in valuation of investments in unconsolidated entities	892	(423)
Change in market value of interest rate swaps	69.866	21.523
Gain on disposal of assets	(974)	(6.179)
Changes in assets and liabilities		
Short-term investments	53.886	(26.987)
Patient accounts receivable	(224.172)	(121.761)
Other receivables, inventories, prepaid expenses, and other	(21.707)	(741)
Accounts payable, accrued expenses, and other liabilities	95.484	108.796
Estimated self-insurance obligations	(5.604)	(30.430)
Net cash provided by operating activities	<u>248.608</u>	<u>311.972</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchase of property and equipment	(261.298)	(168.768)
Proceeds from disposal of property and equipment	1.917	7.886
Purchase of assets limited as to use or restricted	(3,762.902)	(3,310.012)
Sales of assets limited as to use or restricted	3,823.730	3,129.000
Contributions to unconsolidated entities	(8.948)	(16.637)
Distributions from unconsolidated entities	6.589	4.811
Net change in other assets	(1,079)	(5,313)
Net cash used in investing activities	<u>(201.991)</u>	<u>(359.033)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Proceeds from issuance of long-term debt	98.444	575.255
Payments on long-term debt	(128.937)	(471.188)
Debt issuance costs	-	(5.210)
Restricted contributions	3.312	1.606
Distributions to noncontrolling owners	(3,530)	(3,576)
Proceeds from revolving line-of-credit	-	27.000
Payment on revolving line-of-credit	-	(80.437)
Net cash provided by (used in) financing activities	<u>(30.711)</u>	<u>43.450</u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	15.906	(3.611)
CASH AND CASH EQUIVALENTS — Beginning of year	<u>3.963</u>	<u>7.574</u>
CASH AND CASH EQUIVALENTS — End of year	<u>\$ 19.869</u>	<u>\$ 3.963</u>

See notes to consolidated financial statements

# SSM HEALTH CARE

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE YEARS ENDED DECEMBER 31, 2011 AND 2010 (Dollars in thousands)

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### 1. ORGANIZATION AND PURPOSE

SSM Health Care (SSMHC) is a multi-institutional provider of health services comprised of SSM Health Care Corporation (SSMHCC) as the principal not-for-profit corporation which holds membership or stock ownership in other affiliated corporations. SSMHCC has been established as the parent corporation. Through its affiliated corporations, SSMHC owns and operates 16 acute care hospitals (including one currently under construction), one children's hospital, two long-term care facilities, and other health care businesses located primarily in Missouri, Oklahoma, Wisconsin, and Illinois. SSMHC also has exclusive affiliation agreements with six acute care hospitals. SSMHCC and most of its affiliated subsidiary corporations are organizations described in Section 501(c)(3) of the Internal Revenue Code (IRC). As such, they are exempt from federal income tax on income from activities related to their exempt purposes under IRC Section 501(a).

SSMHC is sponsored by the Franciscan Sisters of Mary. The President and Councilors of the Congregational Council of the Franciscan Sisters of Mary serve as the members of SSMHCC, which hold certain reserved powers over SSMHCC.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Presentation** — The consolidated financial statements include the accounts of SSMHCC and all wholly owned, majority owned, and controlled entities, including the consolidated statements of SSMHC Liability Trust I and SSMHC Liability Trust II as described in Note 12. All significant intercompany balances and transactions have been eliminated in consolidation.

**Cash and Cash Equivalents** — Cash and cash equivalents include investments in highly liquid debt instruments with a maturity of three months or less when purchased. Cash equivalents include overnight commercial paper.

**Short-Term Investments** — Short-term investments are measured at fair value and include liquid investments with original maturities at time of purchase of greater than three months and less than three years.

**Financial Instruments** — The carrying amounts of cash equivalents, short-term investments, accounts receivable, and unsettled investment transactions approximate fair value. Management's estimates of the fair value of other financial instruments are described elsewhere in the notes to consolidated financial statements. Assets that are designated as limited as to use or restricted are measured at fair value as described in Note 7. Due to the volatility of the U.S. economy and the financial markets, there is uncertainty regarding the long-term impact market conditions will have on SSMHC's investment portfolio.

**Patient Accounts Receivable** — Patient accounts receivable are stated at estimated net realizable amounts from patients, third-party payors, and other insurers for services provided. Management periodically reviews the adequacy of the allowance for uncollectible accounts based on historical experience, trends in health care coverage, and other collection indicators. Reserves for charity and

uncollectible amounts have been established and are netted against patient accounts receivable in the consolidated balance sheets

In accordance with its mission, SSMHC provides exceptional health care services to all persons regardless of their ability to pay. After all payments, discounts and reasonable collection efforts have been exhausted, SSMHC follows established guidelines for placing certain past-due patient balances with collection agencies, subject to the terms of certain restrictions on collection efforts as determined by SSMHC. Accounts placed with collection agencies are written off and excluded from patient accounts receivable and allowance for doubtful accounts.

**Inventories** — Inventories are stated at the lower of cost or market. Cost is determined principally using the first-in, first-out method.

**Assets Limited as to Use or Restricted** — Assets limited as to use include investments and other assets set aside by the Board of Directors at their discretion for future capital improvements or for other purposes, and assets held in trust under bond indentures and self-insurance agreements. Unsettled investment transactions include receivables and payables from investment sales which are not settled until the following year. Assets restricted as to use include investments and other assets whose use is restricted by donors (temporarily or permanently).

**Pooled Investments** — SSMHC holds the majority of its investments in a pooled investment program which also includes the investments of its defined benefit plans as well as other smaller nonconsolidated entities. The earnings are allocated proportionately according to ownership percentages as defined in pooled investment agreements. The combined investments of SSMHC and its defined benefit plans account for over 99% of the pooled investments.

SSMHC has elected the fair value option for financial investments in limited partnerships and limited liability corporations made through its centralized investment program that would otherwise be recorded using either the cost or equity methods. SSMHC made this election in order to ensure that the accounting treatment of these investments was comparable between categories, regardless of the current organizational structure of the various investments.

**Derivative Instruments** — It is SSMHC's policy to provide sound stewardship of fiscal resources by effectively managing both the level of outstanding debt and the proportion of variable to fixed rate debt. Accordingly, SSMHC periodically enters into derivative arrangements to manage interest rate risk related to variable rate debt.

SSMHC records derivative instruments as either an asset or liability measured at its fair value (Note 7). The estimated fair value of interest rate swap instruments has been determined using available market information and valuation methodologies, primarily discounted cash flows.

The net change in the fair value is recorded as a nonoperating gain or loss. The difference between the actual amount paid and the actual amount received on all interest rate swaps is accrued and recognized as an adjustment to interest expense. Collateral is reported as a separate asset rather than an offset to the fair value of interest rate swaps.

**Securities Lending Program** — SSMHC participates in securities lending transactions with its custodian whereby SSMHC lends a portion of its investments to various brokers in exchange for collateral for the securities loaned, usually on a short-term basis. SSMHC maintains effective control of the loaned securities through its custodian during the term of the arrangement in that they may be recalled at any time. Collateral received from brokers must equal at least 100% of the original market

value of the securities on loan, and is subsequently adjusted for market fluctuations. SSMHC must return to the borrower the original value of collateral received regardless of the impact of market fluctuations. The collateral is invested in a pool maintained by the custodian. Under the terms of the agreement, the borrower must return the same, or substantially the same, investments that were borrowed.

The securities on loan under this program are recorded as assets whose use is limited. The market value of collateral held for loaned securities is reported as collateral held under securities lending program which is recorded in assets whose use is limited, and an obligation is recorded in current liabilities for repayment of collateral upon settlement of the lending transaction.

**Property and Equipment** — Property and equipment acquisitions are recorded at cost or, if donated or impaired, at fair value at the date of receipt or impairment. Depreciation expense is determined using the straight-line method over the estimated useful life of the asset: 5 to 25 years for land improvements, 5 to 40 years for buildings, and 3 to 20 years for equipment. Equipment under capital leases is amortized using the straight-line method over the shorter of the lease term or the estimated useful life of the equipment. Such amortization is included in depreciation and amortization expense. Interest costs incurred on borrowed funds during construction periods are capitalized as a component of the asset cost.

SSMHC periodically evaluates property and equipment to determine whether assets may have been impaired. The evaluations address the estimated recoverability of the assets' carrying value. Such analyses require various valuation techniques using management assumptions, including estimates of future cash flows. As a result, there is at least a reasonable possibility that recorded estimates of fair value and impairment will change by a material amount.

**Deferred Financing Costs** — Deferred financing costs are amortized using the effective interest rate method over the term of the related obligation.

**Intangibles** — Goodwill is evaluated for possible impairment annually on December 31 or whenever events or changes in circumstances indicate that the carrying amount of such assets may not be recoverable. Goodwill is evaluated for possible impairment by comparing the fair value of a reporting unit with its carrying value, including the goodwill assigned to that reporting unit. Fair value of a reporting unit is estimated using a combination of income-based and market-based valuation methodologies. Under the income approach, forecasted cash flows of a reporting unit are discounted to a present value using a discount rate commensurate with the risks of those cash flows. Under the market approach, the fair value of a reporting unit is estimated based on the revenues and earnings multiples based on recent transactions involving comparable entities. An impairment charge is recorded if the carrying value of the goodwill exceeds its implied fair value. The determination of a reporting unit's fair value requires management to make significant assumptions regarding estimated future cash flows and long-term growth rates. As a result, there is at least a reasonable possibility that recorded estimates of fair value and impairment will change. The annual goodwill impairment analyses completed in 2011 and 2010 resulted in impairment losses of \$0 and \$700, respectively. As of December 31, 2011 and 2010, SSMHC's total goodwill was \$8.857.

Intangible assets include a tradename, non-compete agreement and other intangible assets acquired from independent parties. Intangible assets with a definite life are amortized on a straight-line basis, with estimated useful lives ranging from one to 20 years. Amortization of intangibles is included in depreciation and amortization expense. SSMHC reviews the carrying value of its intangible assets only when impairment indicators are present, by comparing the estimates of undiscounted future cash flows to the carrying values of the related assets. There were no impairment indicators identified during 2011 or 2010. As of December 31, 2011 and 2010, SSMHC's total amortizable intangible assets balance was \$3.853 and \$4.767, respectively.

**Investments in Unconsolidated Entities** — Investments in unconsolidated entities, other than the limited partnership and limited liability corporations in the pooled investment program, are accounted for under the cost or equity method of accounting, as appropriate. SSMHC utilizes the equity method of accounting for its investments in unconsolidated entities over which it exercises significant influence. SSMHC's equity income or loss on these investments is recorded as other revenue. SSMHC evaluates these investments for other-than-temporary impairment in accordance with accounting standards for equity method investments.

**Other Liabilities** — Other liabilities include various deferred compensation plans and the underfunded status of SSMHC's pension plans which represents the value of the projected benefit obligation over the fair value of plan assets. The pension plan obligations and plan assets are measured as of December 31.

In 2011 and 2010, SSMHC recorded \$121,623 and \$77,586, respectively, to increase other liabilities and decrease unrestricted net assets due to recognition of the change in the underfunded status of the plan caused by the increase in the projected benefit obligation due to the declining discount rate.

**Temporarily and Permanently Restricted Net Assets** — Temporarily restricted net assets are those whose use by SSMHC has been limited by donors to a specific time period or purpose. These assets are restricted for funding a specific program, capital projects, and other purposes. Permanently restricted net assets have been restricted by donors to be maintained by SSMHC in perpetuity. They are generally restricted to provide ongoing income for a specific program.

**Noncontrolling Interests** — The consolidated financial statements include all assets, liabilities, revenue and expenses of less than 100% owned or controlled entities SSMHC controls in accordance with applicable accounting guidance. Accordingly, SSMHC has reflected a noncontrolling interest for the portion of net assets not owned or controlled by SSMHC separately on the consolidated balance sheets.

**Net Patient Service Revenues** — SSMHC has agreements with payors that provide for payments at amounts different from established charges. The basis for payment under these agreements includes prospectively determined rates, cost reimbursement, and negotiated discounts from established charges.

Net patient service revenues are reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments due to future audits, reviews, and investigations. The differences between the estimated and actual adjustments are recorded as part of net patient service revenues in future periods, as the amounts become known, or as years are no longer subject to such audits, reviews, and investigations.

**Capitated Contracts** — SSMHC has capitated contracts with health maintenance organizations. Under these arrangements, SSMHC receives capitation premiums based on the demographic characteristics of covered members in exchange for providing comprehensive medical services for those members. SSMHC recorded capitated revenues of \$10,563 and \$10,022 for the years ended December 31, 2011 and 2010, respectively. Capitation revenues are included in net patient service revenues.

During 2010, SSMHC and Dean Health Systems, Inc. participated in a risk sharing arrangement for certain health care services provided to members of Dean Health Insurance, Inc. and Dean Health Plan, Inc. Under the risk sharing arrangement, a percentage of the Dean Health Insurance, Inc. and Dean Health Plan, Inc. premiums is paid into a pool which is jointly owned by Dean Health Systems, Inc. and SSMHC. Payments are made from the pool for certain covered services which generally are all covered services except physician services. Any accumulated amounts in the pool in excess of obligations for the specified covered services are disbursed equally to Dean Health Systems, Inc. and SSMHC as incentive and risk share compensation (service incentive fees). Total service incentive fees received by SSMHC,

including adjustments to prior year estimates, during the years ended December 31, 2011 and 2010, were \$2,639 and \$74,723, respectively, which is included within net patient service revenues. Service incentive fees for the years ended December 31, 2011 and 2010, included retroactive adjustments of \$2,639 and \$4,718, respectively.

Effective January 1, 2011, SSMHC and Dean Health Systems, Inc. entered into a new risk sharing arrangement for certain health care services provided to members of Dean Health Insurance, Inc. and Dean Health Plan, Inc. Under the risk sharing arrangement, a percentage of the Dean Health Insurance, Inc. and Dean Health Plan, Inc. premiums are paid into various pools for which SSMHC assumes a portion of the risk. Payments are made from the pools for certain covered services. SSMHC receives disbursements from the pools for their share of the accumulated surplus or pays into the pools for their share of the accumulated deficit. Total payments received during the year ended December 31, 2011, for services, net of accumulated deficits, was \$131,835 which is included within net patient service revenues.

**Investment Income** — Most investment income is reported as nonoperating gains or losses. Investment income on funds held in trust for self-insurance purposes and unrestricted funds held by foundations is included in other operating revenue. The cost of investments sold is based on the specific-identification method.

Investment income on investments of donor-restricted funds, other than endowments, is included in excess of revenues over expenses unless the income or loss is restricted by donors. Investment income that is restricted by the donor is recorded directly to temporarily or permanently restricted net assets, in accordance with the donor-imposed restrictions.

SSMHC values hedge funds, real estate investments, international funds, and partnership interests at fair value. Gains and losses on these investments are included in nonoperating investment income unless it is restricted by donors.

SSMHC classifies its debt and equity securities as trading securities. Changes in the fair values of trading securities are recorded in the excess revenues over expenses.

The change in unrealized gains and losses on investments recorded as a change in unrestricted net assets includes the unrealized gains or losses related to investments held for sale at equity method investees.

**Contributions** — Contributions, including unconditional promises to give, are recognized at their fair value at the time of receipt. For financial reporting purposes, SSMHC distinguishes between contributions that are unrestricted, temporarily restricted, or permanently restricted based on the restrictions placed on their use by the donors. Contributions restricted for additions to property and equipment are recorded as temporarily restricted assets. When the restrictions have been met, these temporarily restricted contributions are recorded as net assets released from restrictions for property acquisitions. Contributions temporarily restricted for other purposes are reported as temporarily restricted contributions if the restrictions are not met in the same reporting period. When such donor-imposed restrictions are met in subsequent reporting periods, they are reported as net assets released from restrictions and an increase to unrestricted net assets. Contributions of assets that donors have stipulated must be maintained permanently, with only the income earned thereon available for use, are classified as permanently restricted assets. Contributions for which donors have not stipulated restrictions are reported as other revenue.

Endowment assets include donor-restricted funds that SSMHC must hold in perpetuity or for a donor-specified period. SSMHC preserves the fair value of the original gift as of the gift date of the donor-

restricted endowment funds absent explicit donor stipulations to the contrary. SSMHC classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and, if applicable, (c) accumulations to the permanent endowment made in accordance with specific donor instructions. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the SSMHC entity that received the donation. SSMHC considers the following factors in making determinations to appropriate or accumulate donor-restricted endowment funds:

- a. State law
- b. The duration and preservation of the fund
- c. The purposes of the donor-restricted endowment funds and how they relate to SSMHC's priorities for carrying out its mission within the communities it serves
- d. General economic conditions
- e. The possible effects of inflation and deflation
- f. The expected total return from income and the appreciation of investments
- g. Other resources available to the entity and its beneficiary, if applicable
- h. The investment policies of the entity

**Electronic Health Record Incentives** — Under certain provisions of the American Recovery and Reinvestment Act of 2009 (ARRA), federal incentive payments are available to hospitals, physicians and certain other professionals (Providers) when they adopt, implement or upgrade (AIU) certified electronic health record (EHR) technology or become "meaningful users," as defined under ARRA, of EHR technology in ways that demonstrate improved quality, safety and effectiveness of care. Providers can become eligible for annual Medicare incentive payments by demonstrating meaningful use of EHR technology in each period over four periods. Medicaid providers can receive their initial incentive payment by satisfying AIU criteria, but must demonstrate meaningful use of EHR technology in subsequent years in order to qualify for additional payments. Hospitals may be eligible for both Medicare and Medicaid EHR incentive payments, however, physicians and other professionals may be eligible for either Medicare or Medicaid incentive payments, but not both. Hospitals that are meaningful users under the Medicare EHR incentive payment program are deemed meaningful users under the Medicaid EHR incentive payment program and do not need to meet additional criteria imposed by a state. Medicaid EHR incentive payments to Providers are 100% federally funded and administered by the states. The Centers for Medicare and Medicaid Services (CMS) established calendar year 2011 as the first year states could offer EHR incentive payments. Before a state may offer EHR incentive payments, the state must submit and CMS must approve the state's incentive plan.

SSMHC recognizes Medicaid EHR incentive payments in our consolidated statements of operations for the first payment year when (1) CMS approves a state's EHR incentive plan, and (2) our hospital or employed physician acquires certified EHR. Medicaid EHR incentive payments for subsequent payment years are recognized in the period during which the specified meaningful use criteria are met. SSMHC recognizes Medicare EHR incentive when (1) the specified meaningful use criteria are met, and (2) contingencies in estimating the amount of the incentive payments to be received are resolved. During the year ended December 31, 2011, certain of our hospitals satisfied the CMS AIU and/or meaningful use criteria. As a result, SSMHC recognized approximately \$13,037 of Medicaid EHR incentive payments as other revenue for the year ended December 31, 2011.

**Performance Indicator** — The consolidated statements of operations and changes in net assets include excess of revenues over expenses as SSMHC’s performance indicator. Changes in unrestricted net assets that are excluded from excess of revenues over expenses, consistent with industry practice, include changes in unrealized gains and losses on investments, net of available for sale investments held by equity investees, permanent transfers of assets to and from affiliates for other than goods and services, contributions of long-lived assets (including assets acquired using contributions that by donor restriction were to be used for the purpose of acquiring such assets), and pension related changes other than net periodic pension cost.

**Income Taxes** — SSMHC evaluates its uncertain tax positions on an annual basis. A tax benefit from an uncertain tax position may be recognized when it is more likely than not that the position will be sustained upon examination, including resolutions of any related appeals or litigation processes, based on the technical merits. There have been no uncertain tax positions recorded in 2011 or 2010.

SSMHC has net operating loss (NOL) carry forwards available related to unrelated business income and to its for-profit subsidiaries. SSMHC fully reserves these carry forwards because it does not anticipate earning future profits. The amount of the carry forwards available for 2011 and 2010 was \$379,124 and \$345,059, respectively.

**Use of Estimates** — The preparation of the consolidated financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Non-Cash Transactions** — During the years ended December 31, 2011 and 2010, SSMHC had the following non-cash transactions:

	2011	2010
Collateral received (refunded) under securities lending program	\$ 34,265	\$ (16,496)
Property and equipment purchases included in accounts payable	22,078	4,932
Investment in unconsolidated entities included in long-term debt	4,000	-
Capital leases	65	-

**New Accounting Pronouncements** — In July 2011, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2011-07, *Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and Allowance for Doubtful Accounts for Certain Health Care Entities* (ASU 2011-07) which amended Accounting Standards Codification (ASC) No. 954, *Health Care Entities* (ASC 954) to provide greater transparency regarding a health care entity’s net patient revenue and the related allowance for doubtful accounts. ASU 2011-07 requires certain health care entities to change the presentation of the provision for bad debts associated with patient service revenue by reclassifying the provision from operating expenses to a deduction from net patient revenue if the organization does not evaluate the patient’s ability to pay before providing services and recognizing revenue and requires enhanced disclosures about net patient revenue and the policies for recognizing revenue and assessing bad debts. The adoption of ASU 2011-07 is effective for SSMHC as of January 1, 2012. The adoption of ASU 2011-07 is not expected to have a material impact on SSMHC’s consolidated financial statements.

In May 2011, the FASB issued ASU No. 2011-04, *Fair Value Measurements (Topic 820), Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs*.

(ASU 2011-04), which amended ASC No. 820, *Fair Value Measurement* (ASC 820) to change the wording used to describe many of the requirements in U.S. GAAP for measuring fair value and for disclosing information about fair value measurements. The adoption of ASU 2011-04 is effective for SSMHC as of January 1, 2012. The adoption is not expected to have a material impact on SSMHC's consolidated financial statements.

In August 2010, the FASB issued ASU No. 2010-24, *Health Care Entities (Topic 954), Presentation of Insurance Claims and Related Insurance Recoveries* ("ASU 2010-24"), which clarified that a health care entity should not net insurance recoveries against a related claim liability. Additionally, the amount of the claim liability should be determined without consideration of insurance recoveries. SSMHC adopted ASU 2010-24 as of January 1, 2011. The adoption did not have a material impact on SSMHC's consolidated financial statements.

### 3. UNCOMPENSATED CARE

In line with its mission, SSMHC provides services to patients without regard to their ability to pay for those services. For some of its patient services, SSMHC receives no payment or payment that is less than the full cost of providing the services.

SSMHC voluntarily provides free care to patients who are unable to pay for all or part of their health care expenses as determined by SSMHC's criteria for financial assistance. Because SSMHC does not pursue collection of amounts determined to qualify as charity care, they are not reported as patient service revenues.

In some cases, SSMHC does not receive the amount billed for patient services even though it did not receive information necessary to determine if the patients met the criteria for financial assistance. Bad debts expense is the estimated amount of patient service revenues that SSMHC will not collect.

The estimated cost of charity care and the cost of bad debts are as follows. The estimated costs are calculated using the costs of providing patient care divided by gross patient service revenue. This ratio is then multiplied by the gross charity and bad debt charges to determine estimated costs.

	<b>2011</b>	<b>2010</b>
Cost of charity care	\$ 78,002	\$ 70,645
Cost of bad debts	56,729	44,713

SSMHC also commits significant time and resources to activities and critical services that address unmet community needs. Many of these activities are sponsored with the knowledge that they will not be self-supporting or financially viable. Such programs include health screenings and assessments, prenatal education and care, hospice, support for residences for homeless persons, trauma care, community health education and various support groups.

### 4. NET PATIENT SERVICE REVENUES

A significant portion of SSMHC's revenue is generated under agreements with Medicare and Medicaid. Payments for services covered by Medicare are based on federal regulations specific to the type of service provided. Medicare pays for most services at a prospective rate. Hospital facilities that meet certain requirements receive additional funds in partial payment for the cost of medical education and caring for the indigent. The rates for services covered by Medicaid are determined by the regulations of the state in which the beneficiary is a resident. Medicare and Medicaid regulations are complex and

subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount.

In addition, SSMHC has negotiated contracts with certain other third-party payors.

SSMHC provides discounts on charges for hospital services to all patients without insurance and who do not receive their health care services under Medicare, Medicaid or a public aid program. The discount varies by geographical location, primarily based on the discounts negotiated with SSMHC private third-party payors in that location. The total discounts provided to uninsured patients under this policy were \$167,491 and \$135,893 for the years ended December 31, 2011 and 2010, respectively, and are included as a reduction in net patient service revenues. If it is determined that an uninsured patient is eligible for a charity discount for hospital services, the charity discount will be taken after the discount for uninsured patients has been applied.

SSMHC participates in assessment programs in Missouri, Wisconsin, and Illinois. For the year ended December 31, 2011, SSMHC recognized \$152,050 in revenue and \$115,667 in expenses relating to these programs. For the year ended December 31, 2010, SSMHC recognized \$155,044 in revenue and \$108,006 in expenses relating to these programs. The revenue is included in net patient service revenues and the expenses are included in professional fees and other expenses.

A summary of SSMHC's Medicare, Medicaid and managed care utilization percentages, based upon gross patient service revenues was as follows:

	<b>2011</b>	<b>2010</b>
Medicare	33 %	34 %
Medicaid	12	12
Managed care	45	45
Other	<u>10</u>	<u>9</u>
	<u>100 %</u>	<u>100 %</u>

In 2011 and 2010, net patient service revenues increased by \$6,094 and \$9,350, respectively, relating to changes in estimates for prior years' settlements from Medicare, Medicaid and other programs.

## **5. CONCENTRATION OF CREDIT RISK**

SSMHC provides health care services through its inpatient and outpatient care facilities located in their respective communities. SSMHC grants credit to patients, substantially all of whom are local residents. SSMHC generally does not require collateral or other security in extending credit to patients, however, it routinely obtains assignment of (or is otherwise entitled to receive) patients' benefits payable under their health insurance programs, plans or policies (e.g., Medicare, Medicaid, health maintenance organizations, and commercial insurance policies).

The mix of net receivables from patients and third-party payors as of December 31, 2011 and 2010, was as follows

	<b>2011</b>	<b>2010</b>
Medicare	23 %	25 %
Medicaid	13	9
Managed care	47	51
Other	<u>17</u>	<u>15</u>
	<u>100 %</u>	<u>100 %</u>

## 6. ASSETS LIMITED AS TO USE OR RESTRICTED

The SSMHC Board of Directors has designated the accumulation of certain funds for future replacement of property and equipment, other capital improvements, debt retirement, and other purposes. Additionally, under the terms of the indentures for various bond issues, funds held by trustees have been established and legally designated for debt service.

A summary of assets limited as to use or restricted as of December 31, 2011 and 2010, is as follows

	<b>2011</b>	<b>2010</b>
Assets limited as to use		
Board designated for property and equipment, long-term employee benefit programs, and other	<u>\$ 1,494,850</u>	<u>\$ 1,573,397</u>
Held by trustee		
Project funds	-	48,557
Bond funds	4,222	4,380
Self-insurance (See Note 12)	229,220	235,292
Collateral held under swap agreements	27,620	-
Collateral held under securities lending agreements	<u>174,888</u>	<u>140,623</u>
	<u>435,950</u>	<u>428,852</u>
Assets restricted by donor as to use		
Temporarily restricted	34,090	41,561
Permanently restricted	<u>17,550</u>	<u>16,628</u>
	<u>51,640</u>	<u>58,189</u>
Total assets limited as to use or restricted	1,982,440	2,060,438
Less current portion	<u>290,065</u>	<u>224,120</u>
Noncurrent portion	<u>\$ 1,692,375</u>	<u>\$ 1,836,318</u>

Assets limited as to use or restricted comprise the following asset classifications which include securities on loan

	<b>2011</b>	<b>2010</b>
Cash and cash equivalents	\$ 102,148	\$ 114,864
Corporate obligations	184,355	202,852
Government securities	231,943	303,779
Mutual funds		
Domestic	385,965	492,407
International	149,918	51,636
Emerging markets	43,388	-
Hedge funds	188,825	41,357
Equities		
Small cap	28,942	52,055
Mid cap	86,250	102,878
Large cap	185,171	352,408
Real estate	-	13,131
Partnership interests	84,706	20,186
Real estate investments	121,926	118,696
Unsettled investment transactions	(35,366)	34,577
Guaranteed fixed funds	3,400	2,668
Pooled separate accounts	2,558	2,585
Securities lending		
Equities	112,247	90,600
Government securities	28,337	45,661
Corporate obligations	34,304	4,362
Swap collateral — cash and cash equivalents	27,620	-
Other	<u>15,803</u>	<u>13,736</u>
<b>Total</b>	<b><u>\$ 1,982,440</u></b>	<b><u>\$ 2,060,438</u></b>

A summary of investment income (loss) for the years ended December 31, 2011 and 2010, is as follows

	<b>2011</b>	<b>2010</b>
Interest and dividends	\$ 41,339	\$ 40,159
Realized and unrealized gains (losses) on investments — net	<u>(50,546)</u>	<u>130,715</u>
<b>Total</b>	<b><u>\$ (9,207)</u></b>	<b><u>\$ 170,874</u></b>

Excess of revenues over expenses includes investment income (loss) as follows

	<b>2011</b>	<b>2010</b>
Operating investment income (loss)	\$ (1,035)	\$ 28,867
Nonoperating investment income (loss)	(8,629)	138,968
Gains (losses) on investments, net — unrestricted net assets	(71)	316
Gains on investments, net — temporarily restricted net assets	428	2,001
Gains on investments, net — permanently restricted net assets	<u>100</u>	<u>722</u>
<b>Total</b>	<b><u>\$ (9,207)</u></b>	<b><u>\$ 170,874</u></b>

The collateral held for the securities loaned and related payable of equal value at December 31, 2011 and 2010, were \$174,888 and \$140,623, respectively

The securities on loan are included in the following classifications

	<b>2011</b>	<b>2010</b>
Equity securities	\$ 109,061	\$ 95,700
Government securities	27,783	34,776
Corporate obligations	<u>33,628</u>	<u>3,322</u>
Total	<u>\$ 170,472</u>	<u>\$ 133,798</u>

SSMHC recorded net investment income of \$935 and \$437 on these transactions for the years ended December 31, 2011 and 2010, respectively. Net investment income represents the amount received as investment income on the securities received as collateral, offset by the fees paid to the various brokers and the investment earnings on the securities loaned to the brokers

## 7. FAIR VALUE MEASUREMENTS

SSMHC defines fair value as the price that would be received upon sale of an asset or paid upon transfer of a liability in an orderly transaction between market participants at the measurement date and in the principal or most advantageous market for that asset or liability. The fair value should be calculated based on assumptions that market participants would use in pricing the asset or liability, not on assumptions specific to the entity. In addition, the fair value of liabilities should include consideration of non-performance risk including SSMHC's own credit risk

The fair values of all assets and liabilities recognized or disclosed at fair value are classified based on the lowest level significant inputs. SSMHC used the following methods to determine fair value

*Level 1* — Quoted prices (unadjusted) in active markets for identical assets or liabilities that SSMHC has the ability to access on the report date

*Level 2* — Inputs (financial matrices, models, valuation techniques) other than quoted market prices included in Level 1, that are observable for the asset or liability, either directly or indirectly. If the asset or liability has a specified (contractual) term, a Level 2 input must be observable for substantially the full term of the asset or liability. Such observable inputs include benchmarking prices for similar assets in active, liquid markets, quoted prices in markets that are not active and observable yields and spreads in the market. SSMHC's Level 2 assets and liabilities include investment securities with quoted prices that are traded less frequently than exchange-traded instruments and derivative contracts whose values are determined using market standard valuation techniques. This category primarily includes corporate obligations and government securities, among others. Level 2 valuations are generally obtained from third party pricing services for identical or comparable assets or liabilities. Prices from services are validated through analytical reviews and assessment of current market activity. Interest rate swaps are valued using discounted future cash flows

*Level 3* — Inputs (such as professional appraisals, quoted prices from inactive markets that require adjustment based on significant assumptions or data that is not current, data from independent sources) that are unobservable for the asset or liability. SSMHC holds investments in real estate funds, hedge funds, international funds, and partnership interests. The real estate funds invest in real estate investment

trusts and commercial real estate, diversified by geographical location and use. The hedge funds invest in funds that hold various types of debt and equity securities.

For the years ended December 31, 2011 and 2010, a majority of the hedge funds, real estate investments, international funds, and partnership interests are recorded at the net asset value (NAV), which is the estimated fair value of the investments.

Following is a summary of assets and liabilities measured at fair value on a recurring basis by the level of significant input:

2011	Level 1	Level 2	Level 3	Total
Assets				
Cash and cash equivalents — restricted	\$ 102,148	\$ -	\$ -	\$ 102,148
Corporate obligations	-	184,355	-	184,355
Government securities	-	231,943	-	231,943
Mutual funds				
Domestic	497,600	-	-	497,600
International	91,920	57,998	-	149,918
Emerging markets	43,388	-	-	43,388
Hedge funds	-	-	188,825	188,825
Equities				
Small cap	28,942	-	-	28,942
Mid cap	86,250	-	-	86,250
Large cap	185,171	-	-	185,171
Partnership interests	62,647	-	22,059	84,706
Real estate investments	-	-	121,926	121,926
Guaranteed fixed funds	-	3,400	-	3,400
Pooled separate accounts	-	2,558	-	2,558
Swap collateral				
Cash and cash equivalents	27,620	-	-	27,620
Securities lending				
Equity securities	112,247	-	-	112,247
Government securities	-	28,337	-	28,337
Corporate obligations	-	34,304	-	34,304
Total assets	<u>\$ 1,237,933</u>	<u>\$ 542,895</u>	<u>\$ 332,810</u>	<u>\$ 2,113,638</u>
Liabilities — interest rate swaps	<u>\$ -</u>	<u>\$ 135,458</u>	<u>\$ -</u>	<u>\$ 135,458</u>

During 2011, additional information became available regarding certain international mutual fund investments and management determined that mutual funds previously classified as Level 3 should be classified as Level 2. As of January 1, 2011, SSMHC transferred \$51,290 from Level 3 to Level 2.

<b>2010</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
<b>Assets</b>				
Cash and cash equivalents — restricted	\$ 114,864	\$ -	\$ -	\$ 114,864
Corporate obligations	-	202,852	-	202,852
Government securities	-	303,779	-	303,779
<b>Mutual funds</b>				
Domestic	657,931	-	-	657,931
International	346	-	51,290	51,636
Hedge funds	-	776	40,581	41,357
<b>Equities</b>				
Small cap	52,055	-	-	52,055
Mid cap	102,878	-	-	102,878
Large cap	352,408	-	-	352,408
Real estate	13,131	-	-	13,131
Partnership interests	-	-	20,186	20,186
Real estate investments	9,006	-	109,690	118,696
Guaranteed fixed funds	-	2,668	-	2,668
Pooled separate accounts	-	2,585	-	2,585
<b>Securities lending</b>				
Equity securities	90,600	-	-	90,600
Government securities	-	45,661	-	45,661
Corporate obligations	-	4,362	-	4,362
Cash and cash equivalents	3,963	-	-	3,963
<b>Total assets</b>	<b>\$ 1,397,182</b>	<b>\$ 562,683</b>	<b>\$ 221,747</b>	<b>\$ 2,181,612</b>
<b>Liabilities — interest rate swaps</b>	<b>\$ -</b>	<b>\$ 65,592</b>	<b>\$ -</b>	<b>\$ 65,592</b>

During 2010, additional information became available regarding certain mutual fund investments and management determined that mutual funds previously classified as Level 2 should be classified as Level 1. As of January 1, 2010, SSMHC transferred \$272,970 from Level 2 to Level 1.

Changes related to the fair values based on Level 3 inputs for the years ended December 31, 2011 and 2010, are summarized as follows:

	<b>2011</b>	<b>2010</b>
<b>Assets</b>		
Beginning balance	\$ 221,747	\$ 241,077
Total gains (losses)	(8,479)	23,875
Purchases	187,615	24,749
Sales	(16,783)	(67,954)
Transfers out	(51,290)	-
<b>Ending balance</b>	<b>\$ 332,810</b>	<b>\$ 221,747</b>

Transfers out of Level 3 represent existing assets that were previously categorized as Level 3 for which the lowest significant input became observable during the period. Unrealized (losses) gains on Level 3 investments were \$(7,575) and \$23,205 for 2011 and 2010, respectively, and is recorded as nonoperating investment income.

The hedge funds, real estate investments, international funds, and partnership interests are redeemable at NAV under the original terms of the agreements. However, it is possible that these redemption rights may be restricted or eliminated by the funds in the future in accordance with the underlying fund.

agreements. Due to the nature of the investments held by the funds, changes in market conditions and the economic environment may significantly impact the net asset value of the funds and, consequently, the fair value of SSMHC's interests in the funds. Although a secondary market exists for these investments, it is not active and individual transactions are typically not observable. When transactions do occur in this limited secondary market, they may occur at discounts to the reported net asset value. It is therefore reasonably possible that if SSMHC were to sell these investments in the secondary market a buyer may require a discount to the reported net asset value, and the discount could be significant. As such, SSMHC has classified these as level 3 investments. In addition, the unfunded commitments to these funds are \$10,078 and \$0 at December 31, 2011 and 2010, respectively. Assets recorded at NAV at December 31, 2011, are as follows:

	Fair Value	Unfunded Commitments	Redemption Frequency (if Currently Eligible)	Redemption Notice Period
Hedge funds (a)	\$ 188,825	\$ -	quarterly	30–100 days
Partnership interests (b)	22,059	-	quarterly	30–100 days
Real estate investments (c)	<u>121,926</u>	<u>10,078</u>		
Total	<u>\$ 332,810</u>	<u>\$ 10,078</u>		

- (a) This category includes investments in hedge funds that maintain positions both long and short in equity and equity derivative securities. A wide variety of investment processes can be employed to arrive at an investment decision, including both quantitative and fundamental techniques, and the managers can maintain net long or net short exposure levels based on market views. The strategy designs a diversified portfolio of managers and strategies with the objective of significantly lowering the risk and volatility of investing with an individual manager.
- (b) This category includes investments in a limited partnership interest that invests in multiple long-short, market-neutral equity hedge fund managers. The investment is designed to achieve consistent market returns across all market cycles and mitigate market directional portfolio risk through maintaining low net exposure.
- (c) This category includes investments in real estate funds that invest in the following underperforming and distressed real estate assets at well below potential replacement cost and which create significant value-added upside through extensive repositioning and capital improvements, distressed real estate and real estate-related debt, companies, securities, and other assets, high quality properties in major metropolitan areas, participating mortgages secured by core real estate properties.

## 8. PROPERTY AND EQUIPMENT

A summary of property and equipment at December 31, 2011 and 2010, is as follows

	<b>2011</b>	<b>2010</b>
Land and improvements	\$ 105,220	\$ 99,116
Buildings	1,598,998	1,555,782
Equipment	<u>1,003,199</u>	<u>975,731</u>
	2,707,417	2,630,629
Less accumulated depreciation	<u>1,544,129</u>	<u>1,469,276</u>
	1,163,288	1,161,353
Real estate held for future development	9,366	9,428
Construction in process	<u>261,776</u>	<u>123,650</u>
Total	<u>\$ 1,434,430</u>	<u>\$ 1,294,431</u>

Operating depreciation expense for the years ended December 31, 2011 and 2010, totaled \$142,793 and \$140,896, respectively. Nonoperating depreciation or amortization expense related to real estate held for future development for the years ended December 31, 2011 and 2010, totaled \$62 and \$62, respectively.

The book value of equipment under capital lease obligations at December 31, 2011 and 2010, totaled \$58,323 and \$64,250, respectively. The related accumulated depreciation totaled \$38,888 and \$30,671, respectively, at December 31, 2011 and 2010. These amounts are included in the above summary of property and equipment.

**Assets Held for Sale and Impairment Costs** — SSMHC periodically performs reviews of its properties based on strategic criteria to determine the best use of its resources. Based on the results of such reviews, management decided to dispose of certain properties.

In 2005, SSMHC received Certificate of Need approval to build a new hospital near Fenton, Missouri, to replace its facility in Kirkwood, Missouri. SSMHC opened the hospital in late March 2009 and the existing facility was closed in early 2009. It was sold to an unrelated party in February of 2010 resulting in a \$7.044 gain on sale. This gain is recorded as other operating revenue.

SSMHC had no properties held for sale at December 31, 2011 and 2010.

## 9. INVESTMENTS IN UNCONSOLIDATED ENTITIES

SSMHC included the following income from operations from equity method investments in health care joint ventures for the years ended December 31, 2011 and 2010, as other revenue

	<b>2011</b>	<b>2010</b>
Income from operations	\$ 13,781	\$ 17,749
Losses from operations	<u>(10,826)</u>	<u>(9,298)</u>
Net income from operations	<u>\$ 2,955</u>	<u>\$ 8,451</u>

SSMHCC owns 47% of the outstanding stock of Dean Health Insurance, Inc., which operates as a health maintenance organization in the Southern Wisconsin market. This investment is being accounted for under the equity method and the carrying value of this investment exceeded SSMHC's share of underlying equity by approximately \$42,073 at December 31, 2011 and 2010. In addition, SSMHCC owns 47% of Dean Health Service Co., which is an information technology provider for Dean Health Insurance, Inc.

Dean Health Insurance, Inc. classifies its marketable securities as available for sale and includes the change in unrealized gain (loss) on available-for-sale marketable securities outside of its performance indicator. SSMHC records its share of this activity as an increase (decrease) in unrestricted net assets outside of its performance indicator.

Condensed financial information of Dean Health Insurance, Inc. and Subsidiaries and Dean Health Service Co. as of December 31, 2011 and 2010, and for the year then ended, is summarized below:

	<b>2011</b>	<b>2010</b>
Current assets	\$ 145,470	\$ 190,969
Noncurrent assets	<u>146,253</u>	<u>138,385</u>
Total assets	<u>\$ 291,723</u>	<u>\$ 329,354</u>
Current liabilities	\$ 126,575	\$ 161,999
Noncurrent liabilities	<u>13,083</u>	<u>16,470</u>
Total liabilities	139,658	178,469
Equity	<u>152,065</u>	<u>150,885</u>
Total liabilities and equity	<u>\$ 291,723</u>	<u>\$ 329,354</u>
Total revenues	\$ 1,046,477	\$ 981,342
Total expenses	<u>1,046,516</u>	<u>970,378</u>
Net income	<u>\$ (39)</u>	<u>\$ 10,964</u>

SSMHC also owns 5% of the outstanding stock of Dean Health Systems, Inc., a Wisconsin service corporation, acquired for \$8,000. This investment is being accounted for under the cost method. Dean

Health Systems, Inc owns the remaining shares of Dean Health Insurance, Inc and Dean Health Service Co

## 10. DEBT

Debt at December 31, 2011 and 2010, consists of the following

	2011	2010
Under the Master Indenture		
Fixed rate		
Series 2010A Bonds, 4.9%, due serially through 2034 (plus unamortized premium of \$2.848 and \$3.042 at December 31, 2011 and 2010, respectively)	\$ 123,773	\$ 124,886
Series 2010B Bonds, 4.8%, due serially through 2034 (plus unamortized premium of \$1.480 and \$1.578 at December 31, 2011 and 2010, respectively)	154,450	154,548
Series 2008A Bonds, 5.0%, due serially through 2036 (less unamortized discount of \$2.711 and \$2.833 at December 31, 2011 and 2010, respectively)	101,289	101,167
Series 2002A Bonds, 3.2% to 5.0%, due serially through 2012 (plus unamortized premium of \$0 and \$110 at December 31, 2011 and 2010, respectively)	10,695	20,785
Series 1992A, 6.2%, due serially through 2015 (plus unamortized premium of \$555 and \$740 at December 31, 2011 and 2010, respectively)	<u>10,080</u>	<u>12,305</u>
Total fixed rate debt	<u>400,287</u>	<u>413,691</u>
Variable rate		
Series 2010C Variable Rate Demand Bonds, 0.08% at December 31, 2011, due serially through 2034	95,045	95,525
Series 2010D Variable Rate Demand Bonds, 0.06% at December 31, 2011, due serially through 2045	111,590	112,130
Series 2010E Variable Rate Demand Bonds, 0.04% at December 31, 2011, due serially through 2045	87,565	87,995
Series 2005A Variable Rate Demand Bonds, 0.09% at December 31, 2011, due serially through 2035	64,600	64,600
Series 2005C Variable Rate Demand Bonds, 0.07% to 0.09% at December 31, 2011, due serially through 2033	183,300	186,300
Series 2005D Variable Rate Demand Bonds, 0.09% at December 31, 2011, due serially through 2033	76,125	76,125
Series 2002B, Auction Rate Bonds, 0.46% at December 31, 2011, term bonds due between 2013 and 2020	60,000	60,000
Series 1998B, Auction Rate Bonds, 0.46% at December 31, 2011, due serially through 2019	<u>80,250</u>	<u>83,250</u>
Total variable rate debt	<u>758,475</u>	<u>765,925</u>
Other debt		
Note payable to Felician Services, Inc	40,134	38,980
Notes payable, due at various dates through 2029, interest at 4.00% to 6.70%, unsecured	8,189	4,721
Capital lease obligations, at varying rates from 3.00% to 6.13% collateralized by leased equipment	<u>18,724</u>	<u>28,231</u>
Total other	<u>67,047</u>	<u>71,932</u>
Total long-term debt	1,225,809	1,251,548
Less current portion	<u>35,110</u>	<u>57,262</u>
Total	<u>\$ 1,190,699</u>	<u>\$ 1,194,286</u>

**SSM Health Care Master Indenture** — SSMHCC is a member of the SSM Health Care Credit Group (Credit Group) and the only Obligated Group Member pursuant to a Master Trust Indenture (amended and restated) dated May 15, 1998. SSMHC corporations not included in the Credit Group include a variety of entities consisting primarily of foundations, medical office building corporations, employed physician practices, and various other corporations involved in activities supporting SSM Health Care. Certain of SSMHC's affiliates are "Designated Affiliates" under the Master Trust Indenture. The net assets of the Designated Affiliates are available to SSMHCC to service all obligations under the Master Indenture. Various issuing authorities have issued tax-exempt revenue bonds under the Master Trust Indenture. The payment of Series 2002B, 1998B, 1992A and portions of the Series 2005C, which aggregate \$149,775 and \$252,315 at December 31, 2011 and 2010, respectively, is insured by municipal bond insurance policies. The remaining bonds are uninsured. All Master Indenture debt is subject to certain debt covenants, including, among other things, the maintenance of certain cash balances and other financial ratios. SSMHC was in compliance with all debt covenants as of December 31, 2011.

On May 12, 2011, SSMHC terminated the bond insurance on portions of the Series 2005C variable rate demand bonds, totaling \$97,500. In connection with this termination, these bonds were subject to mandatory tender by bondowners and were remarketed to the public. Concurrently with the mandatory tender and the termination of insurance, SSMHC entered into an amended agreement to provide liquidity support for the bonds. The mandatory tender draws on the lines of credit and subsequent repayment of the amounts drawn are reported in the accompanying consolidated statements of cash flows as proceeds from long-term debt and repayments of long-term debt. As a result of the termination of the bond insurance, SSMHC recorded a loss on the extinguishment of debt in the amount of \$887 in 2011.

In 2010, SSMHC issued \$121,845 of uninsured, fixed rate debt due serially through 2034 through the Health and Education Facility of the state of Wisconsin, \$152,970 of uninsured, fixed rate debt due serially through 2034 through the Health and Education Facility of the state of Missouri, and \$295,650 of uninsured, variable rate debt due serially through 2045 through the Health and Education Facility of the state of Missouri. Of the proceeds, \$422,070 was used for the partial refunding of the Series 2005A, 2005C, 2005D bonds and the complete refunding of the 1998A and 2005B bonds. Additional proceeds of \$24,355 were used to purchase state and local government securities. Those securities were placed in an irrevocable trust with an escrow agent to provide for all future debt service payments on Series 2001A bonds. As a result, the Series 2001A bonds are considered to be defeased and the liability for those bonds has been removed from the balance sheet as of December 31, 2010. The remaining bond proceeds were used to finance qualified capital projects. SSMHC recorded a loss on the extinguishment of debt of \$4,819 in connection with this issue. The loss is included in nonoperating gains and (losses).

**Auction Rate Bonds** — The debt includes \$140,250 and \$143,250 at December 31, 2011 and 2010, respectively, of variable auction rate bonds. The interest rates on these bonds are reset at regular intervals of 35 days. The bonds are bought and sold at the lowest bid rate at which all of the outstanding bonds can be sold. This rate varies based on market conditions. If there are insufficient orders to purchase all of the bonds available for sale, the rate is set at a maximum rate required by the bond agreement. The maximum rate for SSMHC's auction rate bonds is the higher of the 175% of the after-tax equivalent rate or the Kenny Index, but no more than 12%.

**Variable Rate Bonds** — The debt includes \$618,225 and \$622,675 at December 31, 2011 and 2010, respectively, of variable rate demand bonds. The interest rates on these bonds are reset at daily or weekly intervals. The bonds are supported by credit facilities for the full amount of the bonds.

**Note Payable to FSI** — On July 1, 2007, SSMHC entered into an installment note payable to the Felician Services, Inc. (FSI). Under the terms of the agreement, FSI may elect to convert the note to pay status on or after December 31, 2014. SSMHC will begin making twenty annual payments on the note.

with the first one due one year after FSI has notified SSMHC of its election to convert the note to pay status. Under specified circumstances SSMHC can issue a resolution which enables FSI to convert the note to pay status prior to December 31, 2014, with installments to begin two years from notice. The fixed interest rate will be equal to the 20-year municipal market data index plus 0.25% on the first day the note is in pay status.

Until the note is in pay status, the principal is adjusted annually based on a specified consumer price index. The principal of the note was adjusted \$1,154 and \$576 for the years ended December 31, 2011 and 2010, respectively, from the fair value at July 1, 2007, which is reflected in interest expense.

**Liquidity Agreements** — The Series 2005A, 2005C, 2005D, 2010C, 2010D, and 2010E Variable Rate Demand Bonds require remarketing agents to purchase and remarket any bonds tendered before the stated maturity date. To provide liquidity support for the timely payment of any bonds that are not successfully remarketed, SSMHC has liquidity agreements with five banking corporations. If the bonds are not successfully remarketed, SSMHC is required to pay an interest rate specified in the liquidity agreement. These agreements have terms that expire in 2013 through 2015 or require accelerated principal repayment terms in the event of a failed remarketing. The 2005A, 2005C, 2005D, 2010C, 2010D, and 2010E Variable Rate Demand Bonds are classified between long-term borrowings and short-term borrowings based upon these accelerated terms. The contingent payments below reflect these accelerated terms. However, SSMHC's contractual payments do not reflect these accelerated terms. If any of these agreements are terminated and not replaced, extended, or renewed, SSMHC can be required to purchase the tendered bonds at the specified bank rate in a short period of time.

**Contractual and Contingent Principal Repayments** — Contractual and contingent principal repayments on long-term debt and capital lease obligations of SSMHC are as follows:

	Long-Term Debt		Capital Lease Obligations
	Contractual Payments	Contingent Payments	
2012	\$ 21,427	\$ 27,427	\$ 8,164
2013	24,296	24,296	6,512
2014	26,102	26,102	4,868
2015	30,503	30,503	-
2016	29,616	29,616	-
Thereafter	1,072,969	1,066,969	-
	\$ 1,204,913	\$ 1,204,913	19,544
Less amount representing interest under capital lease obligations			820
			\$ 18,724

**Revolving Line of Credit** — At December 31, 2011 and 2010, SSMHC has a line of credit agreement with a bank that permits SSMHC to borrow up to \$50,000. This line is at varying rates of interest through July 15, 2012. There were no outstanding balances under this agreement at December 31, 2011 and 2010. In March 2012, SSMHC entered into line of credit agreements with various banks that permit SSMHC to borrow up to \$200,000.

**Fair Value of Long-Term Debt** — The fair value of long-term debt is estimated based upon current rates offered to health care systems for similar issues and approximated \$1,245,445 and \$1,237,206 at December 31, 2011 and 2010, respectively

**Interest Rate Swaps** — In 2005, SSMHC entered into interest rate swap contracts under which SSMHC pays a fixed rate of interest ranging from 3.357% to 3.509% and receives a payment of 65% of LIBOR plus 12 basis points from swap counterparties on notional amounts totaling \$625,300 beginning July 21, 2005

None of the aforementioned swaps have been designated as hedges of outstanding debt obligations for accounting purposes

The counterparty to SSMHC requires posting of collateral if the market value falls below the established spread in the swap contract. Collateral was posted in the amount of \$27,620 as of December 31, 2011

The following table shows the outstanding notional amount of derivative instruments measured at fair value as reported in other liabilities in the consolidated balance sheets as of December 31, 2011 and 2010

<b>December 31, 2011</b>	<b>Recorded on Balance Sheet</b>	<b>Maturity Date of Derivatives</b>	<b>Fixed Rate</b>	<b>Notional Amount Outstanding</b>	<b>Fair Value</b>
Derivatives not designated as hedges — interest rate swaps	Other liabilities	2033–2035	3.357%–3.509%	<u>\$ 617,800</u>	<u>\$ (135,458)</u>
Total				<u>\$ 617,800</u>	<u>\$ (135,458)</u>
 <b>December 31, 2010</b>					
Derivatives not designated as hedges — interest rate swaps	Other liabilities	2033–2035	3.357%–3.509%	<u>\$ 625,300</u>	<u>\$ (65,592)</u>
Total				<u>\$ 625,300</u>	<u>\$ (65,592)</u>

Fair value is based on significant other observable inputs (level 2) at December 31, 2011 and 2010. The gain (loss) related to derivative instruments have been recorded for the years ended December 31, 2011 and 2010, as follows:

	Recorded as	Gain (Loss)	
		December 31,	
		2011	2010
Settled amounts	Operating interest expense	\$ (20,009)	\$ (21,261)
Unrealized gains/losses	Change in market value of interest rate swap	<u>(69,866)</u>	<u>(21,523)</u>
Total		<u>\$ (89,875)</u>	<u>\$ (42,784)</u>

**Cash Paid for Interest** — Cash paid for interest totaled \$36,867 and \$40,563 for the years ended December 31, 2011 and 2010, respectively. SSMHC capitalized interest cost in the amounts of \$8,807 and \$4,367 in the years ended December 31, 2011 and 2010, respectively.

## 11. PENSION

SSMHC administers several qualified and non-qualified pension plans for its employees. The following table summarizes the benefit obligations, the fair value of plan assets and the funded status at December 31, 2011 and 2010:

	2011	2010
Change in projected benefit obligation		
Projected benefit obligation — beginning of period	\$ 1,577,775	\$ 1,350,081
Service cost, benefits earned during the period	61,732	54,133
Interest costs on projected benefit obligation	88,138	82,861
Actuarial loss	55,058	122,539
Benefits paid	<u>(36,576)</u>	<u>(31,839)</u>
Projected benefit obligation — end of period	<u>1,746,127</u>	<u>1,577,775</u>
Change in plan assets		
Fair value of plan assets — beginning of period	853,252	736,425
Actual return on plan assets	(19,638)	100,104
Employer contributions	55,242	48,562
Benefits paid	<u>(36,576)</u>	<u>(31,839)</u>
Fair value of plan assets — end of period	<u>852,280</u>	<u>853,252</u>
Net amount recognized at end of period and funded status	<u>\$ (893,847)</u>	<u>\$ (724,523)</u>
Accumulated benefit obligation — end of period	<u>\$ 1,549,417</u>	<u>\$ 1,377,534</u>

The following is a summary of the amounts recognized in the consolidated balance sheets for the years ended December 31, 2011 and 2010

	<b>2011</b>	<b>2010</b>
Amounts recognized in the consolidated balance sheets consist of		
Accounts payable and accrued expenses	\$ (1,806)	\$ (1,286)
Other liabilities	<u>(892,042)</u>	<u>(723,237)</u>
Net amount recognized	<u>\$ (893,848)</u>	<u>\$ (724,523)</u>
Amounts recognized in unrestricted net assets consist of		
Net actuarial loss	\$ 634,384	\$ 511,974
Prior service cost	<u>1,596</u>	<u>2,383</u>
	<u>\$ 635,980</u>	<u>\$ 514,357</u>

The net loss and prior service cost for the defined benefit pension plans that will be amortized from unrestricted net assets into net periodic benefit costs over the next fiscal year are \$39,112 and \$787, respectively

The following is a summary of the components of net periodic pension cost for the years ended December 31, 2011 and 2010

	<b>2011</b>	<b>2010</b>
Service cost, benefits earned during the period	\$ 61,732	\$ 54,133
Interest costs on projected benefit obligation	88,138	82,861
Expected return on plan assets	(76,853)	(72,667)
Amortization of unrecognized		
Prior service costs	787	787
Net loss	<u>29,140</u>	<u>16,729</u>
Net periodic pension cost	<u>\$ 102,944</u>	<u>\$ 81,843</u>

The following are the actuarial assumptions used by the pension plans to develop the components of pension expense for the years ended December 31, 2011 and 2010

	<b>2011</b>	<b>2010</b>
Discount rates	5.50 %	6.00 %
Rates of salary increase	4.25	4.25
Return on plan assets	8.25	8.25

The following are the actuarial assumptions used by the pension plans to develop the components of the pension projected benefit obligation as of December 31, 2011 and 2010

	<b>2011</b>	<b>2010</b>
Discount rates	5.20 %	5.50 %
Rates of salary increase	4.00	4.25

SSMHC expects to contribute \$70,184 to its pension plans in 2012

**Estimated Future Benefit Payments** — The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid

	<b>Pension Benefits</b>
2012	\$ 44,158
2013	51,525
2014	59,234
2015	67,550
2016	76,106
Years 2017–2021	521,283

The actual plan asset allocations and the allocation goals comprise the following investment classifications at December 31, 2011 and 2010

	<b>2011</b>	<b>2010</b>	<b>Allocation Goals</b>
Cash, cash equivalents, and short-term investments	3 %	2 %	2 %
Domestic equities	26	38	26
International equities	21	24	21
Fixed income	20	17	21
Real estate investments	15	10	15
Multi-strategy hedge funds	<u>15</u>	<u>9</u>	<u>15</u>
	<u>100 %</u>	<u>100 %</u>	<u>100 %</u>

SSMHC's investment objective with respect to pension plans is to produce sufficient current income and capital growth through a portfolio of equity, real estate, hedge fund, and fixed income investments, which together with appropriate employer contributions is sufficient to provide for the pension benefit obligations. The assumed return on plan assets is intended to be a long-term rate expected on funds invested or to be invested in accordance with SSMHC's asset allocation policy to provide for benefits reflected in the plans' projected benefit obligation. In developing the assumptions, SSMHC evaluates input from its actuary and pension fund investment advisors. Pension assets are managed by outside investment managers in accordance with the investment policies and guidelines established by the pension trustees, and are diversified by investment style, asset category, sector, industry, issuer, geographical location, and maturity. Pension assets are rebalanced each quarter to the plan's asset allocation guidelines. SSMHC anticipates that its investment managers will continue to generate long-term returns equal to or in excess of its assumed rates.

Plan assets, at fair value, comprise the following asset classifications which include securities on loan

	<b>2011</b>	<b>2010</b>
Cash and cash equivalents	\$ 47,312	\$ 38,525
Corporate obligations	52,114	36,785
Government securities	82,513	36,655
Mutual funds		
Domestic	68,507	141,492
International	115,540	37,051
Emerging markets	33,439	-
Hedge funds	126,435	46,197
Equities		
Small cap	22,305	39,894
Mid cap	66,472	79,307
Large cap	141,004	275,123
Real estate	-	8,357
Partnership interests	16,700	-
Real estate investments	89,403	74,356
Securities lending		
Equities	86,865	70,030
Government securities	12,245	12,857
Corporate obligations	3,985	1,228
Unsettled investment transactions	<u>(9,465)</u>	<u>39,510</u>
<b>Total</b>	<b><u>\$955,374</u></b>	<b><u>\$937,367</u></b>

Following is a summary of plan assets by the level of significant input

<b>2011</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
Assets				
Cash and cash equivalents — restricted	\$ 47,312	\$ -	\$ -	\$ 47,312
Corporate obligations	-	52,114	-	52,114
Government securities	-	82,513	-	82,513
Mutual funds				
Domestic	68,507	-	-	68,507
International	70,842	44,698	-	115,540
Emerging markets	33,439	-	-	33,439
Hedge funds	-	-	126,435	126,435
Equities				
Small cap	22,305	-	-	22,305
Mid cap	66,472	-	-	66,472
Large cap	141,004	-	-	141,004
Partnership interests	16,700	-	-	16,700
Real estate investments	-	-	89,403	89,403
Securities lending				
Equity securities	86,865	-	-	86,865
Government securities	-	12,245	-	12,245
Corporate obligations	<u>-</u>	<u>3,985</u>	<u>-</u>	<u>3,985</u>
<b>Total assets</b>	<b><u>\$553,446</u></b>	<b><u>\$195,555</u></b>	<b><u>\$215,838</u></b>	<b><u>\$964,839</u></b>

During 2011, additional information became available regarding certain international mutual fund investments and management determined that mutual funds previously classified as Level 3 should be classified as Level 2. As of January 1, 2011, SSMHC transferred \$37,051 from Level 3 to Level 2.

<b>2010</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
<b>Assets</b>				
Cash and cash equivalents — restricted	\$ 38,525	\$ -	\$ -	\$ 38,525
Corporate obligations	-	36,785	-	36,785
Government securities	-	36,655	-	36,655
<b>Mutual funds</b>				
Domestic	141,492	-	-	141,492
International	-	-	37,051	37,051
Hedge funds	-	886	45,311	46,197
<b>Equities</b>				
Small cap	39,894	-	-	39,894
Mid cap	79,307	-	-	79,307
Large cap	275,123	-	-	275,123
Real estate	8,357	-	-	8,357
Real estate investments	6,185	-	68,171	74,356
<b>Securities lending</b>				
Equity securities	70,030	-	-	70,030
Government securities	-	12,857	-	12,857
Corporate obligations	-	1,228	-	1,228
<b>Total assets</b>	<b><u>\$ 658,913</u></b>	<b><u>\$ 88,411</u></b>	<b><u>\$ 150,533</u></b>	<b><u>\$ 897,857</u></b>

During 2010, additional information became available regarding certain mutual fund investments and management determined that mutual funds previously classified as Level 2 should be classified as Level 1. As of January 1, 2010, SSMHC transferred \$65,878 from Level 2 to Level 1.

Changes related to the fair values based on Level 3 inputs, are summarized as follows:

	<b>2011</b>	<b>2010</b>
Beginning balance	\$ 150,533	\$ 162,251
Total gains (losses) realized/unrealized	(1,971)	17,591
Transfers	(37,051)	-
Purchases	115,610	29,399
Sales	<u>(11,283)</u>	<u>(58,708)</u>
<b>Ending balance</b>	<b><u>\$ 215,838</u></b>	<b><u>\$ 150,533</u></b>

Transfers out of Level 3 represent existing assets that were previously categorized as Level 3 for which the lowest significant input became observable during the period. Unrealized (losses) gains on Level 3 investments were \$(3,090) and \$17,243 for 2011 and 2010, respectively.

The hedge funds and real estate investments are redeemable at NAV under the original terms of the agreements. However, it is possible that these redemption rights may be restricted or eliminated by the funds in the future in accordance with the underlying fund agreements. Due to the nature of the investments held by the funds, changes in market conditions and the economic environment may significantly impact the net asset value of the funds and, consequently, the fair value of SSMHC's

interests in the funds. Although a secondary market exists for these investments, it is not active and individual transactions are typically not observable. When transactions do occur in this limited secondary market, they may occur at discounts to the reported net asset value. It is therefore reasonably possible that if SSMHC were to sell these investments in the secondary market a buyer may require a discount to the reported net asset value, and the discount could be significant. As such, SSMHC has classified these as level 3 investments. In addition, the unfunded commitments to these funds are \$7,422 and \$0 at December 31, 2011 and 2010, respectively. Assets recorded at NAV at December 31, 2011, are as follows:

	Fair Value	Unfunded Commitments	Redemption Frequency (if Currently Eligible)	Redemption Notice Period
Hedge funds (a)	\$ 126,435	\$ -	quarterly	30–100 days
Real estate investments (b)	<u>89,403</u>	<u>7,422</u>		
Total	<u>\$ 215,838</u>	<u>\$ 7,422</u>		

- (a) This category includes investments in hedge funds that maintain positions both long and short in equity and equity derivative securities. A wide variety of investment processes can be employed to arrive at an investment decision, including both quantitative and fundamental techniques, and the managers can maintain net long or net short exposure levels based on market views. The strategy designs a diversified portfolio of managers and strategies with the objective of significantly lowering the risk and volatility of investing with an individual manager.
- (b) This category includes investments in real estate funds that invest in the following underperforming and distressed real estate assets at well below potential replacement cost and which create significant value-added upside through extensive repositioning and capital improvements, distressed real estate and real estate-related debt, companies, securities, and other assets, high quality properties in major metropolitan areas, participating mortgages secured by core real estate properties.

**Defined Contribution Plans** — SSMHC also sponsors defined contribution plans covering employees who participate in the voluntary tax deferred annuity program and who meet age and service requirements. SSMHC's contributions to these plans are based on a percentage of employee compensation or employee contributions. Defined contribution pension expense for these plans was \$9,732 and \$8,867 for 2011 and 2010, respectively.

## 12. SELF-INSURANCE

**Professional Liability Insurance** — A majority of the members of SSMHC participate in the SSMHC Liability Trust I or SSMHC Liability Trust II (Trusts). Both Trusts are revocable grantor trusts. These Trusts, which cover primary limits of professional and general liability, require annual contributions by participating entities at actuarially determined amounts. All professional and general liability claims and workers' compensation claims are paid from the Trusts subject to certain liability limitations.

SSMHC's underlying self-insured retention for professional liability claims is as follows

	<b>January 1, 2010 to December 31, 2011</b>
Per occurrence limits — Missouri, Oklahoma, and Illinois	\$ 5,000
Annual aggregate	None

SSMHC's hospitals and physicians located in Wisconsin are qualified healthcare providers as defined by Wisconsin state statutes regarding professional liability coverage and participate in the State of Wisconsin Injured Patients and Families Compensation Fund (PCF) As defined by Wisconsin state statute, these hospitals and physicians have separate professional liability limits of \$1,000,000 per claim and \$3,000,000 annual aggregate applied to each qualified provider. Losses in excess of these amounts are fully covered through mandatory participation in the PCF. SSMHC is commercially insured up to these limits for these hospitals and physicians.

SSMHC's underlying self-insured retention for general liability claims is as follows

	<b>January 1, 2010 to December 31, 2011</b>
Per occurrence limits	
Missouri, Oklahoma, and Wisconsin	\$ 3,000
Illinois	3,000
Annual aggregate	None

SSMHC maintains reinsurance through a wholly owned captive for professional and general liability claims exceeding the underlying self-insured retention. As of December 31, 2011, the reinsurance provides coverage up to the limits in the following table. The sublimits that apply are part of and not in addition to the overall policy aggregate limits.

	<b>All Locations</b>
Each loss event	\$ 135,000
Annual aggregate, per location	135,000
Annual aggregate all locations	160,000

The estimated professional and general liability obligation is recorded in the consolidated financial statements at the present value of future cash payments for both asserted and unasserted claims, using discount rates of 4.0% and 1.35% at December 31, 2011 and 2010, respectively. The liability for self-insured reserves represents estimates of the ultimate net cost of all losses and related expenses, which are incurred but not paid at the balance sheet date based on an actuarial valuation. This estimated obligation is \$85,053 and \$91,672 at December 31, 2011 and 2010, respectively, of which \$19,730 and \$20,185 is recorded as a current liability at December 31, 2011 and 2010, respectively.

The accumulated assets of the Trusts are not available to participating members except to pay covered professional liability claims or to reduce future contributions when warranted by claims experience. In the event the Trusts are ever depleted, the participating members would be required to fund deficiencies based on future actuarial determinations.

**Workers' Compensation** — A majority of the members of SSMHC participate in SSMHC's centralized self-insured workers' compensation program. Claims in excess of certain liability limitations are covered by commercial insurance. The estimated workers' compensation liability obligation is actuarially determined and recorded in the consolidated financial statements at the present value of future cash payments for both asserted and unasserted claims, using a discount rate of 1.00%, at December 31, 2011 and 2010.

**Employee Health Insurance** — A majority of the members of SSMHC participate in the SSM Employee Health Care Fund (Fund). Each participating member funds an actuarially determined amount with the Fund's trustee for payment of covered benefits and related expenses, which are subject to certain limitations.

Claims paid by the Fund are included in salaries and benefits expense. The accumulated assets of the Fund are not available to the participating members except to pay covered benefits. In the event the Fund is ever depleted, the participating entities would be assessed to cover the deficiencies.

### 13. ASSET RETIREMENT OBLIGATIONS

SSMHC has recorded conditional asset retirement obligations and capitalized retirement costs related to the estimated cost of removing asbestos from its facilities. Federal and state regulations require the removal of asbestos when a building is demolished or, at a minimum, encapsulation of the asbestos when it would be exposed during renovation. The obligation is included in other liabilities, and the capitalized costs are included in property and equipment. The following summarizes the asset retirement obligations at December 31, 2011 and 2010.

	2011	2010
Balance — beginning of the period	\$ 10,319	\$ 11,530
Retirements	(527)	(1,561)
Additions	-	70
Accretion expense	<u>360</u>	<u>280</u>
Balance — end of the period	<u>\$ 10,152</u>	<u>\$ 10,319</u>

### 14. ENDOWMENTS

Endowments consist of approximately 50 individual funds established for a variety of purposes. They include both donor-restricted endowment funds and funds designated by the boards of trustees or governors of its 15 foundations to function as endowments (board-designated endowment funds). Net assets associated with endowment funds, including board-designated funds, are classified and reported based on the existence or absence of donor-imposed restrictions and the nature of the restrictions, if any.

<b>Endowment Net Asset Composition by Type of Fund as of December 31, 2011</b>				<b>Total</b>
	<b>Unrestricted</b>	<b>Temporarily Restricted</b>	<b>Permanently Restricted</b>	
Donor-restricted endowment funds	\$ -	\$ 5,608	\$ 17,550	\$ 23,158
Board-designated endowment funds	<u>14,820</u>	<u>-</u>	<u>-</u>	<u>14,820</u>
Total funds	<u>\$ 14,820</u>	<u>\$ 5,608</u>	<u>\$ 17,550</u>	<u>\$ 37,978</u>

<b>Endowment Net Asset Composition by Type of Fund as of December 31, 2010</b>	<b>Unrestricted</b>	<b>Temporarily Restricted</b>	<b>Permanently Restricted</b>	<b>Total</b>
Donor-restricted endowment funds	\$ -	\$ 4,144	\$ 16,628	\$ 20,772
Board-designated endowment funds	<u>14,135</u>	<u>-</u>	<u>-</u>	<u>14,135</u>
Total funds	<u>\$ 14,135</u>	<u>\$ 4,144</u>	<u>\$ 16,628</u>	<u>\$ 34,907</u>

<b>Changes in Endowment Net Assets for the Fiscal Year Ended December 31, 2011</b>	<b>Unrestricted</b>	<b>Temporarily Restricted</b>	<b>Permanently Restricted</b>	<b>Total</b>
Endowment net assets — beginning of year	<u>\$ 14,135</u>	<u>\$ 4,144</u>	<u>\$ 16,628</u>	<u>\$ 34,907</u>
Investment return				
Investment income	561	355	100	1,016
Net depreciation (realized and unrealized)	<u>(132)</u>	<u>(68)</u>	<u>-</u>	<u>(200)</u>
Total investment return	429	287	100	816
Contributions	10	1,000	1,383	2,393
Appropriation of endowment assets for expenditure	(304)	(225)	-	(529)
Other changes - transfers in (out)	<u>550</u>	<u>402</u>	<u>(561)</u>	<u>391</u>
Endowment net assets — end of year	<u>\$ 14,820</u>	<u>\$ 5,608</u>	<u>\$ 17,550</u>	<u>\$ 37,978</u>

Transfers in (out) include a reclassification of a board-designated endowment fund previously classified as permanently restricted and reclassification of earnings on permanently restricted endowments

<b>Changes in Endowment Net Assets for the Fiscal Year Ended December 31, 2010</b>	<b>Unrestricted</b>	<b>Temporarily Restricted</b>	<b>Permanently Restricted</b>	<b>Total</b>
Endowment net assets — beginning of year	<u>\$ 12,839</u>	<u>\$ 45</u>	<u>\$ 15,235</u>	<u>\$ 28,119</u>
Investment return				
Investment income	172	162	141	475
Net appreciation (realized and unrealized)	<u>1,286</u>	<u>86</u>	<u>581</u>	<u>1,953</u>
Total investment return	1,458	248	722	2,428
Contributions	49	4,014	671	4,734
Appropriation of endowment assets for expenditure	<u>(211)</u>	<u>(163)</u>	<u>-</u>	<u>(374)</u>
Endowment net assets — end of year	<u>\$ 14,135</u>	<u>\$ 4,144</u>	<u>\$ 16,628</u>	<u>\$ 34,907</u>

**Funds with Deficiencies** — From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or current law requires SSMHC to retain as a fund of perpetual duration. In accordance with accounting principles generally accepted in the United States of America, deficiencies of this nature are reported in unrestricted net assets. There were no such deficiencies as of December 31, 2011 and 2010.

**Return Objectives and Risk Parameters** — SSMHC has investment and spending practices for endowment assets that intend to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that SSMHC must hold in perpetuity or for a donor-specified period(s) as well as board-designated funds. The policy allows the endowment assets to be invested in a manner that is intended to produce results that exceed the price and yield results of the allocation index while assuming a moderate level of investment risk. SSMHC expects its endowment funds to provide a rate of return that preserves the gift and generates earnings to achieve the endowment purpose.

**Strategies Employed for Achieving Objectives** — To satisfy its long-term rate-of-return objectives, SSMHC relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and interest and dividend income. SSMHC uses a diversified asset allocation to achieve its long-term return objectives within prudent risk constraints to preserve capital.

**Spending Policy and How the Investment Objectives Relate to Spending Policy** — SSMHC has a practice of distributing the major portion of current year earnings on the endowment funds, if the restrictions have been met. Some of the donor-restricted endowments require a portion of the earnings to increase the corpus of the endowment. This is consistent with the organization's objective to maintain the purchasing power of the endowment assets held in perpetuity as well as to provide additional real growth through new gifts and investment return.

## 15. NET ASSETS

SSMHC reports the noncontrolling interest in the net assets of consolidated subsidiaries as a separate component of the appropriate class of net assets. The reconciliation of noncontrolling interest reported in unrestricted net assets is as follows:

	<b>Total</b>	<b>SSMHC Unrestricted Net Assets</b>	<b>Noncontrolling Interest</b>
Unrestricted net assets — January 1, 2010	<u>\$1,257,886</u>	<u>\$1,247,761</u>	<u>\$ 10,125</u>
Excess of revenues over expenses	247,875	242,807	5,068
Distributions to noncontrolling owners	(3,576)	-	(3,576)
Other — net	<u>(75,317)</u>	<u>(75,317)</u>	<u>-</u>
Change in unrestricted net assets	<u>168,982</u>	<u>167,490</u>	<u>1,492</u>
Unrestricted net assets — December 31, 2010	<u>1,426,868</u>	<u>1,415,251</u>	<u>11,617</u>
Excess of revenues over expenses	(39,387)	(43,496)	4,109
Distributions to noncontrolling owners	(3,530)	-	(3,530)
Other — net	<u>(111,737)</u>	<u>(111,737)</u>	<u>-</u>
Change in unrestricted net assets	<u>(154,654)</u>	<u>(155,233)</u>	<u>579</u>
Unrestricted net assets — December 31, 2011	<u>\$1,272,214</u>	<u>\$1,260,018</u>	<u>\$ 12,196</u>

## 16. FUNCTIONAL EXPENSES

SSMHC provides general health care services to residents within its geographic locations. Expenses related to providing these services are as follows:

	<b>2011</b>	<b>2010</b>
Health care services	\$2,798,151	\$2,578,130
General and administrative	289,670	291,848
Fundraising	<u>4,353</u>	<u>3,791</u>
Total expenses	<u>\$3,092,174</u>	<u>\$2,873,769</u>

## 17. COMMITMENTS AND CONTINGENT LIABILITIES

Leases for property and equipment that do not meet the criteria for capitalization are classified as operating leases with related rentals charged to operating expense on a straight-line basis over the term of the lease.

The following is a schedule of future minimum lease payments under operating leases as of December 31, 2011, that have initial or remaining lease terms in excess of one year

2012	\$ 33,412
2013	27,886
2014	24,466
2015	20,544
2016	14,649
Thereafter	<u>23,159</u>
Total minimum lease payments	<u>\$ 144,116</u>

Total rental expense was approximately \$48,165 and \$45,197 in 2011 and 2010, respectively

SSMHC has outstanding letters of credit of \$12,605 and \$2,105 at December 31, 2011 and 2010, respectively. There were no outstanding draws on these letters of credit

At December 31, 2011, SSMHC has entered into construction projects for new facilities and capital improvements to existing facilities. The commitments for these projects totaled approximately \$289,549. As of December 31, 2011, SSMHC has unmet commitments of approximately \$110,097, which will be financed with board-designated assets, project funds or cash generated from operations. SSMHCC has guaranteed that certain lease payments will be made by some of its equity investments. The amount of future lease payments guaranteed by SSMHCC totaled \$438 and \$458 at December 31, 2011 and 2010, respectively. In addition, SSMHC has entered into certain other income guarantees with outside entities to be paid out from 2012 through 2016 which totaled \$21,544 at December 31, 2011.

SSMHC is involved in litigation and regulatory investigations arising in the normal course of business. After consultation with legal counsel, it is management's opinion that these matters will be resolved without a material adverse effect on SSMHC's consolidated financial position or consolidated results of operations.

During a periodic cost report audit performed by the Medicare intermediary in Oklahoma, the intermediary identified potential issues with the calculation of the disproportionate share hospital (DSH) payments paid to SSMHC's Oklahoma facility. The payments are paid by Medicare for hospitals that treat a disproportionate share of Medicaid and disabled social security patients. The specific issue under review is whether the care furnished for children and adolescents in an adolescent psychiatric program at SSMHC's Oklahoma facility is similar in acuity to services that are usually paid for under Medicare's inpatient hospital prospective payment system. At the end of the year, no determination (reduction of previously claimed Medicaid days, or agreement with previous days claimed) had been made by the Medicare contractor or the Centers for Medicare and Medicaid Services. If an adverse ruling is rendered and a request for partial or full refund of previous DSH payments attributable to the adolescent psychiatric program is made for 2006 and previous Medicare cost report years that are subject to reopening, a reduction in revenue would occur. The amount of an adverse ruling is indeterminable, however, the estimated DSH payments received attributable to the adolescent psychiatric program for the period (2004-2011) is approximately \$56,378.

## 18. SUBSEQUENT EVENTS

Subsequent to December 31, 2011, SSMHC Management approved to amend its defined benefit pension plan with changes that will become effective on April 1, 2012. If the approved changes were adopted as

of the measurement date of December 31, 2011, the projected benefit obligation would have been reduced by \$213,745

On April 3, 2012, SSMHC entered into an agreement with Community Health Partners, d/b/a Unity Health Center, to purchase all of their assets used in healthcare operations as of June 30, 2012. The acquisition will allow SSMHC to expand its current operations in Oklahoma

For the year ended December 31, 2011, SSMHC has evaluated subsequent events for potential recognition and disclosure through April 17, 2012, the date of financial statement issuance

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## **INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

To the Board of Directors of  
SSM Health Care

We have audited the consolidated financial statements of SSM Health Care Corporation and subsidiaries (the "Organization"), as of and for the year ended December 31, 2011, and have issued our report thereon dated April 17, 2012. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

### **Internal Control over Financial Reporting**

Management of the Organization is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the Organization's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control over financial reporting.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. *A material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Organization's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an

opinion The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*

This report is intended solely for the information and use of the Board of Directors and management of SSM Health Care, federal awarding agencies and pass-through entities, and is not intended to be, and should not be, used by anyone other than these specified parties

*Deloitte Touche LLP*

April 17, 2012

## INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

To the Board of Directors of  
SSM Health Care

### Compliance

We have audited SSM Health Care (the "Organization") compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the Organization's major federal programs for the year ended December 31, 2011. The Organization's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the Organization's management. Our responsibility is to express an opinion on the Organization's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and OMB Circular A-133. Those standards and OMB Circular A-133, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Organization's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the Organization's compliance with those requirements.

In our opinion, the Organization complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2011.

### Internal Control over Compliance

Management of the Organization is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the Organization's internal control over compliance with the requirements that could have a direct and material effect on a major federal program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the Board of Directors and management of SSM Health Care, federal awarding agencies, and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

A handwritten signature in cursive script that reads "Deloitte Touche LLP".

August 22, 2012

# SSM HEALTH CARE

## SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2011

Federal Grantor/ Federal Financial Assistance Program/Program Cluster Title	Pass Through Grantor	Pass-Through Identifying Number	Program Title	Federal CFDA Number	Federal Expenditures
UNITED STATES DEPARTMENT OF HEALTH AND HUMAN SERVICES Department of Health & Human Services, Aging Cluster	Northwest Missouri Area Agency on Aging	—	Special Programs for the Aging — Title III, Part B — Grants for Supportive Services and Senior Centers	93 044	\$ 14,558
Department of Health & Human Services	Wisconsin Division of Public Health	N A	Public Health Emergency Preparedness — H1N1 Hotline	93 069	425
Department of Health & Human Services	—	—	Poison Control Stabilization and Enhancement Grant	93 253	461,066
Department of Health & Human Services	Illinois Department of Public Health	16180032	Centers for Disease Control and Prevention — Investigations and Technical Assistance — Little Egypt BCCP Grant	93 283	199,660
Department of Health & Human Services	Illinois Department of Public Health	2618032	Centers for Disease Control and Prevention — Investigations and Technical Assistance — Little Egypt BCCP Grant	93 283	204,910
Department of Health & Human Services	Missouri Department of Health and Senior Services	C309087011	Small Rural Hospital Improvement Program	93 301	8,494
Department of Health & Human Services	—	—	Health Care and Other Facilities — Renovation or Construction Project Grants	93 887	1,172,796
Department of Health & Human Services	St. Louis County, Missouri	CPPW-24	ARRA - Category B Communities Putting Prevention to Work	93 724	20,667

(Continued)

# SSM HEALTH CARE

## SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2011

Federal Grantor/ Federal Financial Assistance Program/Program Cluster Title	Pass Through Grantor	Pass-Through Identifying Number	Program Title	Federal CFDA Number	Federal Expenditures
UNITED STATES DEPARTMENT OF HEALTH AND HUMAN SERVICES Department of Health & Human Services	Missouri Hospital Association	—	National Bioterrorism Hospital Preparedness Program	93 889	\$ 42,682
Department of Health & Human Services	Illinois Department of Public Health	17281037	National Bioterrorism Hospital Preparedness Program	93 889	12,953
Department of Health & Human Services	Illinois Department of Public Health	17281133	National Bioterrorism Hospital Preparedness Program	93 889	19,499
Department of Health & Human Services	Wisconsin Division for Public Health	—	National Bioterrorism Hospital Preparedness Program	93 889	37,381
Department of Health & Human Services	Oklahoma Department of Health	3409015229	National Bioterrorism Hospital Preparedness Program	93 889	32,893
Department of Health & Human Services	Missouri Department of Health and Senior Services	N A	National Bioterrorism Hospital Preparedness Program	93 889	780
					<u>146,188</u>
Department of Health & Human Services	Missouri Department of Health and Senior Services	ERS16111071	Cooperative Agreements for State-Based Comprehensive Breast and Cervical Cancer Early Detection Programs — NBCCEDP	93 919	43,133
Department of Health & Human Services	Missouri Department of Health and Senior Services	ERS16111072	Cooperative Agreements for State-Based Comprehensive Breast and Cervical Cancer Early Detection Programs — NBCCEDP	93 919	4,808
Department of Health & Human Services	Missouri Department of Health and Senior Services	ERS16111073	Cooperative Agreements for State-Based Comprehensive Breast and Cervical Cancer Early Detection Programs — NBCCEDP	93 919	10,000
Department of Health & Human Services	Missouri Department of Health and Senior Services	ERS16112077	Cooperative Agreements for State-Based Comprehensive Breast and Cervical Cancer Early Detection Programs — NBCCEDP	93 919	5,292
					<u>63,233</u>
Department of Health & Human Services	Illinois Department of Public Health	13789010	Maternal and Child Health Services Block Grant	93 994	234,480
Department of Health & Human Services	Illinois Department of Public Health	23789001	Maternal and Child Health Services Block Grant	93 994	142,532
Department of Health & Human Services	Missouri Department of Health and Senior Services	C310149004	Maternal and Child Health Services Block Grant	93 994	10,000
					<u>387,012</u>
	Total United States Department of Health and Human Services				<u>2,675,665</u>

(Continued)

# SSM HEALTH CARE

## SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2011

Federal Grantor/ Federal Financial Assistance Program/Program Cluster Title	Pass Through Grantor	Pass-Through Identifying Number	Program Title	Federal CFDA Number	Federal Expenditures
UNITED STATES DEPARTMENT OF TRANSPORTATION Department of Transportation Department of Transportation	Illinois Department of Transportation Illinois Department of Transportation	OP2-3985-019 OP2-3985-043	Child Safety and Child Booster Seats Incentive Grants Child Safety and Child Booster Seats Incentive Grants	20 613 20 613	\$ 29,330 2,441
Total United States Department of Transportation					<u>31,771</u>
UNITED STATES DEPARTMENT OF HOMELAND SECURITY Federal Emergency Management Agency	Missouri Emergency Management Agency	051-U205L-00	Public Assistance Grant	97 036	<u>6,931</u>
UNITED STATES DEPARTMENT OF ENERGY Department of Energy	Missouri Department of Natural Resources	G10-SEP-01-830230343	ARRA — State Energy Program	81 041	<u>318,887</u>
TOTAL EXPENDITURES OF FEDERAL AWARDS					<u>\$3,036,598</u>

See notes to Schedule of Expenditures of Federal Awards

(Concluded)

# SSM HEALTH CARE

## NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2011

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### 1. GENERAL

The accompanying Schedule of Expenditures of Federal Awards (the "Schedule") summarizes the expenditures of SSM Health Care under programs funded by the federal government for the year ended December 31, 2011. SSM Health Care's reporting entity is defined in Note 1 to SSM Health Care's consolidated financial statements. For the purposes of the Schedule, federal awards include grants, contracts, and agreements entered into directly between SSM Health Care or passed through other agencies or organizations.

### 2. SIGNIFICANT ACCOUNTING POLICIES AND RELATIONSHIP TO FEDERAL FINANCIAL REPORTS

Amounts reported in the accompanying Schedule are presented using the accrual basis of accounting. Related federal financial reports are filed on the accrual basis of accounting.

### 3. NON-CASH AWARDS

The accompanying schedule includes \$42,682 in expenditures of non-cash awards.

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# SSM HEALTH CARE

## SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED DECEMBER 31, 2011

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### PART I — SUMMARY OF AUDITORS' RESULTS

#### Financial Statements

Type of auditors' report issued — unqualified

#### Internal control over financial reporting:

- Material weakness(es) identified?  Yes  no
- Significant deficiency(ies) identified that are not considered to be material weaknesses?  Yes  none reported
- Noncompliance material to financial statements noted?  Yes  no

#### Federal Awards

#### Internal control over major programs:

- Material weakness(es) identified?  Yes  no
- Significant deficiency(ies) identified that are not considered to be material weaknesses?  Yes  none reported

Type of auditors' report issued on compliance for major programs — unqualified

Any audit findings disclosed that are required to be reported in accordance with section 510(a) of OMB Circular A-133?  Yes  no

#### Identification of major programs:

##### CFDA Numbers Name of Federal Program or Cluster

81 041	ARRA - Energize Missouri Industries
93 887	Health Care and Other Facilities — Renovation or Construction Project Grants
93 994	Maternal and Child Health Services Block Grant

Dollar threshold used to distinguish between type A and type B programs \$300,000

Auditee qualified as low-risk auditee?  Yes  no

### PART II — FINANCIAL STATEMENT FINDINGS

None

### PART III — FEDERAL AWARDS FINDINGS AND QUESTIONED COSTS

None

# SSM HEALTH CARE

## SCHEDULE OF PRIOR YEAR FINDINGS FOR THE YEAR ENDED DECEMBER 31, 2011

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None