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Department of the Treasury

Return of Organization Exempt From Income Tax

OMB No 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation) ▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

Internal Revenue Service January 1 For the 2011 calendar year, or tax year beginning 2011, and ending 20 11 C Name of organization WEST CENTRAL ELECTRIC COOPERATIVE, INC. D Employer identification number Check if applicable Doing Business As WEST CENTRAL ELECTRIC COOPERATIVE, INC. 44-0483533 Address change Number and street (or P O box if mail is not delivered to street address) Room/suite E Telephone number Name change PO BOX 452 660-584-2131 Initial return City or town, state or country, and ZIP + 4 Terminated HIGGINSVILLE, MO 64037 1,163,617 G Gross receipts \$ Amended return F Name and address of principal officer **CLARK BREDEHOEFT, PRESIDENT** H(a) Is this a group return for affiliates? Yes No Application pending PO BOX 452, HIGGINSVILLE, MO 64037 H(b) Are all affiliates included? Yes No If "No," attach a list (see instructions) **☑** 501(c) (Tax-exempt status 501(c)(3) westcentralelectric.com Website: ▶ H(c) Group exemption number ▶ Form of organization 🗸 Corporation 🗌 Trust Association ☐ Other ▶ M State of legal domicile L Year of formation mο Part I Summary Briefly describe the organization's mission or most significant activities: Distribution of electricity to rural areas. SCANNED WAR 2'8 2012 2 Check this box ▶☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) . . . 3 9 Number of independent voting members of the governing body (Part VI, line 1b) 4 0 Total number of individuals employed in calendar year 2011 (Part V) line 2a) 5 49 Total number of volunteers (estimate if necessary) EIVED. 6 6 0 Total unrelated business revenue from Part-VIII, column (C), line 12 7a 0 Net unrelated business taxable income from Form 990-T 7b 0 **Current Year** Contributions and grants (Part VIII, line 1h) 0 8 Program service revenue (Part VIII, line 2g) 9 25926839 25370981 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 235387 51993 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . 2118 21160 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 26120494 12 2544134 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . 0 14 0 Benefits paid to or for members (Part IX, column (A), line 4) . . . 0 3236899 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 3121446 15 Professional fundraising fees (Part IX, column (A), line 11e) 16a Total fundraising expenses (Part IX, column (D), line 25) ▶ Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 20796178 17 21062556 24299455 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 23917624 Revenue less expenses. Subtract line 18 from line 12 19 2246720 1163617 End of Year **Beginning of Current Year** 20 Total assets (Part X, line 16) 61334202 60030982 21 Total liabilities (Part X, line 26) 61334202 60030982 22 Net assets or fund balances. Subtract line 21 from line 20 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge Sign 02/23/12 Here Type or print name and title Print/Type preparer's name Preparer's signature Date **Paid** Check | ıf self-employed Preparer Firm's name Firm's EIN ▶ Use Only Firm's address ▶ Phone no

May the IRS discuss this return with the preparer shown above? (see instructions)

For Paperwork Reduction Act Notice, see the separate instructions.



🗌 Yes 🗌 No Form **990** (2011)

Cat No 11282Y

Form 99	0 (2011)			Page 2
Part	Statement of Program Service Ac Check if Schedule O contains a res		:	🗆
1	Bnefly describe the organization's mission: To provide electric service to it members/cor	:	•	
2	P			Yes ☑ No
3	If "Yes," describe these new services on So Did the organization cease conducting, services?	or make significant changes in I		Yes
4	If "Yes," describe these changes on Sched Describe the organization's program servic expenses. Section 501(c)(3) and 501(c)(4) grants and allocations to others, the total e	ce accomplishments for each of its organizations and section 4947	a)(1) trusts are required to report	
4a	(Code: 22100) (Expenses \$ 242: Exempt program activity is providing electric	c service to rural areas.		
4b	(Code·) (Expenses \$	including grants of \$) (Revenue \$)
4-	(Code:) (Expenses \$	including groups of the)/Povenue ¢	
4c	(Code) (Expenses \$		/ (nevertue \$	/
4d 	Other program services (Describe in Sched (Expenses \$ including gran Total program service expenses >		,\$	
	p G			

Form 99				Page 3
Part I	Checklist of Required Schedules		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Tes	No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		1
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	1	
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		1
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		1
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		1
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	-	1
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		1
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			
10	complete Schedule D, Part IV	9_	ļ	✓
11	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,	10		✓
а	VII, VIII, IX, or X as applicable. Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
b	complete Schedule D, Part VI	11a	✓	1
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11b	1	•
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	•	1
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	1	-
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	·	1
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		1
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		1
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		✓
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	<u> </u>	✓
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV.	14b		1
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV.	15		1
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		1
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		1
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		1
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		1
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	<u> </u>	1
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Part	Checklist of Required Schedules (Continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization		Yes	No
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		1
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		1
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	✓	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		1
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		1
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	24d 25a		1
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		1
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		1
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		1
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions).			4 P
a b	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a 28b		1
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		1
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		1
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		1
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		1
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		1
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	1	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		✓
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		1
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		✓
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
38	Part VI	37	✓	✓
		For	- 000	(2011

Part	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V			
	Officer if Schedule O contains a response to any question in this rait v		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 33			Ì
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	.		
C	Did the organization comply with backup withholding rules for reportable payments to vendors and	, ,		1
	reportable gaming (gambling) winnings to prize winners?	1c	1	1
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 49			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	1	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			<u> </u>
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		1
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		<u> </u>
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			<u> </u>
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		✓
b	If "Yes," enter the name of the foreign country: ▶			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		1
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		1
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		1
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible?	6a		✓
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).]
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		✓
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		✓
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7с		✓
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		1
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		✓
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		ļ
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring		ļ	<u> </u>
	organization, have excess business holdings at any time during the year?	8	ļ <u> </u>	/
9	Sponsoring organizations maintaining donor advised funds.			ļ
а	Did the organization make any taxable distributions under section 4966?	9a	<u> </u>	/
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b	ļ	-
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b 0			-
11	Section 501(c)(12) organizations. Enter:			
a b	Gross income from members or shareholders			
	1092686			
100	against amounts due or received from them.)	120		
12a b		12a	 	+
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13		13a	 	1
а	Is the organization licensed to issue qualified health plans in more than one state?	138	<u> </u>	+
ь	Enter the amount of reserves the organization is required to maintain by the states in which			
-	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			1
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		1
	If "Yes." has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule O.	14b		+
-	in it is a majer majer a region region and our and our partition and the provider an explanation in additional of the second of			1

Part	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. S. Check if Schedule O contains a response to any question in this Part VI	Gee ins	struct	
Secti	on A. Governing Body and Management			
_			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
ь 2	Enter the number of voting members included in line 1a, above, who are independent . Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		/
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		✓
4 5 6	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets?. Did the organization have members or stockholders?	4 5 6	→	√
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	1	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	1	
8	the year by the following:	-		
a b	The governing body?	8a 8b	✓	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	•	1
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Rever	ue C	ode.)	
			Yes	No
10a b	Did the organization have local chapters, branches, or affiliates?	10a 10b		✓
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form?	11a	1	
b 12a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? <i>If "No," go to line 13 </i>	12a 12b		1
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done.	12c		
13 14 15	Did the organization have a written whistleblower policy?	13 14	✓	✓
a b	The organization's CEO, Executive Director, or top management official	15a 15b	1	
16a	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Secti	on C. Disclosure			
17 18	List the states with which a copy of this Form 990 is required to be filed ► Missouri Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Sectio available for public inspection. Indicate how you made these available. Check all that apply. ☐ Own website ☐ Another's website ✓ Upon request	n 501((c)(3)s	only)
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of and financial statements available to the public during the tax year	of inte	rest p	oolicy,
20	State the name, physical address, and telephone number of the person who possesses the books and records organization: Sandy Starke 7867 S Highway 13 Higginsville MO 64037	of the	•	

Form	noo	(201	1١

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization no	any relate	d orga	anız	atio	n c	ompe	nsa	ted any currer	t officer, director	r, or trustee.
	(C)					-				
(A)	(B)	(B) Position			(D)	(E)	(F)			
Name and Title	Average	(do not check more than one box, unless person is both an						Reportable	Reportable	Estimated
	hours per	office	ficer and a director/trustee)				ee)	compensation	compensation from	
	week (describe	유	sul	₽	Ke	em Hig	Fo	from the	related organizations	other compensation
	hours for	Individual trustee or director	t t	Officer	Key employee	ples	Former	organization	(W-2/1099-MISC)	from the
	related organizations	tor	iona		oldı	e co	`	(W-2/1099-MISC)		organization and related
	ın Schedule	rust	2		yee	n pe				organizations
	O)	8	Institutional trustee			Highest compensated employee				
						ä				
(1) Densil Allen										
Director	2	1						1250		
(2) Stan Rhodes										
Director	2	✓						4250		
(3) Richard Strobel										
Director	2	✓				<u></u>		1500		
(4) Ronald Steelman					ł					
Director	2	✓						3000		
(5) Clark Bredehoeft					ĺ '					
President	4			✓				4375		
(6) Paul Nolte							1			
Treasurer	3			✓	<u> </u>			3500		
(7) Robert Simmons							ŀ			
Secretary	4			✓				5875		
(8) Max Swisegood	1									
Vice-President	2	<u> </u>		✓	_			4875		
(9) Dale Jarman		١,			1		Į			
Director	3	✓			<u> </u>		<u> </u>	4375		
(10) Donna Matthews	4						,			
Retired Director			-			-	✓	3150		
(11) Charles Baile							,	0005		
Retired Director			H	_	<u> </u>	-	✓	2625		
(12) Mike Gray	40				,			100000		
General Manager	40	_			✓		<u> </u>	100092	_	
(13)	1									
(14)	<u> </u>					<u> </u>				
3	1									

Part	VII Section A. Officers, Directors, Trust	ees, Key E	mploy	/ees	s, ar	nd H	lighe	st C	ompensated E	mployees (co	ntınued	d)		
					•	C)								
	(A)	(B) Position (do not check more than or			one	(D)	(E)			(F)				
	Name and title	Average hours per	box, i	unles	s pe	rson	ıs both	an	Reportable compensation	Reportable compensation from			mated ount o	
		week					or/trust		from	related		0	ther	
		(describe hours for	Individual trustee or director	nstiti	Officer	Key employee	mple	Former	the organization	organizations (W-2/1099-MIS		comp	ensat n the	
		related	dual ecto	Αġ	"	μpl	st co	ª	(W-2/1099-MISC)	,	-	orgai	nzatio	on
		organizations in Schedule	ੋ <u>ਫ਼</u> ੋ	alt		оуеє	omp					and organ	relate izatio	
		O)	l te	Institutional trustee			Highest compensated employee					•		
				•			Ē.							
(15)														
(16)							••	 -						
(17)					_									
														
(19)												<u> </u>		-
											_			
											-			
(23)														
(24)														
(25)														
1b	Sub-total						•	>	138867					
C	Total from continuation sheets to Part			•				>						
d	Total (add lines 1b and 1c)							<u> </u>	138837					
2	Total number of individuals (including but reportable compensation from the organi			ose	list	ed a	above	e) W	ho received me	ore than \$100),000 o	ıt.		
	Toportable compensation from the organi	<u> Lations i</u>											Yes	s No
3	Did the organization list any former of							emp	oloyee, or high	est compens	sated			
	employee on line 1a? If "Yes," complete S	Schedule J	for st	ıch	indi	ividu	ıal				•	3	\	
4	For any individual listed on line 1a, is the													
	organization and related organizations individual	greater th	an \$1	150,	000)'? <i>I</i> 1	"Ye	s,"	complete Sch	edule J for	such			+,
5	Did any person listed on line 1a receive of	r accrue co	· ·	nsat	tion	fror	n anv	. un	related organiz	ation or indiv	udual	4		√
3	for services rendered to the organization?											5		1
Section	on B. Independent Contractors									· · · · · · · · · · · · · · · · · · ·				<u> </u>
1	Complete this table for your five highest of													
	compensation from the organization. Repyear.	ort compe	nsatio	on fo	or th	ne c	alend	lar y	ear ending wit	h or within th	e orga	nizatı	on's	tax
	(A) Name and business add	ress							(B) Description of s	ervices	Co	(C) mpens	ation	
Scobe	e Construction							Lin	e Construction	/Replace			(647414
Asplu								_	e Trimming					194750
North	east Rural Services							Tre	e Trimming					253775
2	Total number of independent contractor received more than \$100,000 of compens							th	nose listed abo	ove) who				

Part	VIII	Statement of Reve	enue					
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
nts nts	1a	Federated campaigns	1a				<u> </u>	
irar oun	b	Membership dues .	1b		ł			
s, G	С	Fundraising events .	1c					
Gift lar /	d	Related organizations	1d			•		
ıs, (imi	е	Government grants (con			į			
Contributions, Gifts, Grants and Other Similar Amounts	f	All other contributions, gr						
ig #		and similar amounts not inc						
d of	g	Noncash contributions includ	led in lines 1a-1f \$					
	h	Total. Add lines 1a-11	<u>f</u>		0			
Program Service Revenue				Business Code				
ě	2a	Electric Revenue		221000	24239183	24239183		_
ě,	b	Joint Pole Use		221000	16920			16920
ξ̈	С	Other Electric Revenue	e	221000	95345	95345		
Sel	d	Capital Credit Paymen	ts	221000	1019533	1019533		
Jam J	е							
go	f	All other program serv						_
	g	Total. Add lines 2a-21			25370981	· · · · · ·		
	3	Investment income			54000	54000		
		and other similar amo	•	3	51993	51993	· ·	
	4	Income from investment						
	5	Royalties	(i) Real	(II) Personai				
	6-	Cross ropts	(1) 1 1041	(ii) i diddilai				
	6a b	Gross rents Less: rental expenses						
	C	Rental income or (loss)				İ		
	d	Net rental income or (. •	0	0		
	7a	Gross amount from sales of	(i) Securities	(II) Other				-
		assets other than inventory						
	ь	Less: cost or other basis			İ			
	_	and sales expenses .						
	c	Gain or (loss)		20572				
	d	Net gain or (loss)			20572	20572	· - 	
_		• • •						
evenue	8a	Gross income from fu	ındraısıng					
Ve		events (not including \$						
		of contributions reporte						
Other R		See Part IV, line 18 .						
₹		Less: direct expenses				}.		
		Net income or (loss) fi		events . ►				
	9a	Gross income from ga]				
	١.	See Part IV, line 19 .		-				
	1	Less: direct expenses						
		Net income or (loss) for		ivities	0	0		
	10a	Gross sales of in returns and allowance		0450				
			-					
		Less: cost of goods s Net income or (loss) fi						500
	<u> </u>	Miscellaneous R		Business Code	588			588
	11a			220.71033 0040		-		-
	b							
	C						-	
	d	All other revenue .				+		
	-	Total. Add lines 11a-		▶	0			1
	12	Total revenue. See in			25444134	25426626		17508

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Check if Schedule O contains a response to any question in this Part IX									
	t include amounts reported on lines 6b, 7b, , and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses				
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21	0	0						
2	Grants and other assistance to individuals in the United States. See Part IV, line 22	0	0						
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16	0	o						
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	61880	0	61880	0				
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0		o	0				
7	Other salaries and wages	886790	786698	100092	0				
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1448365	1448365	0	0				
9	Other employee benefits	25854	25854	0	0				
10	Payroll taxes	814010	814010	0	0				
11	Fees for services (non-employees):								
а	Management	0	0	0	0				
b	Legal	48458	48458	0	0				
С	Accounting	10134	10134	0	0				
d	Lobbying	0	0	0	0				
е	Professional fundraising services See Part IV, line 17	0			0				
f	Investment management fees	0	0	0	0				
g	Other	0	0	0	0				
12	Advertising and promotion	78533	78533	0	0				
13	Office expenses	223313	223313	0	0				
14	Information technology	0	0	0	0				
15	Royalties	0	0	0	0				
16	Occupancy	2500	2500	0	0				
17	Travel	266087	266087	0	0				
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	0	0	0				
19	Conferences, conventions, and meetings .	123821	123821	0	0				
20	Interest	1317373	1317373	0	0				
21	Payments to affiliates	0	0	0	0				
22	Depreciation, depletion, and amortization .	1656803	1656803	0	0				
23	Insurance	61401	61401	0	0				
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column								
	(A) amount, list line 24e expenses on Schedule O.)								
а	Equipment Rental/Maintentance	159805	159805	0	0				
b	Wholesale Power	15711276	15711276	0	0				
С	RW Contract/Pole Inspections	605011	605011						
d									
е	All other expenses Miscellaneous	798041	798041	0	0				
25	Total functional expenses. Add lines 1 through 24e	24299455	24137483	161972	0				
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here following SOP 98-2 (ASC 958-720)								

Р	art X	Balance Sheet			
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	2309703	1	1208768
	2	Savings and temporary cash investments	2724249	2	850704
	3	Pledges and grants receivable, net	0	3	0
	4	Accounts receivable, net	2501805	4	2229903
	5	Receivables from current and former officers, directors, trustees, k			
		employees, and highest compensated employees. Complete Part II	of		
		Schedule L	0	5	0
	6	Receivables from other disqualified persons (as defined under secti	on		
		4958(f)(1)), persons described in section 4958(c)(3)(B), and contributi			
		employers and sponsoring organizations of section 501(c)(9) volunta	ary		
ţ		employees' beneficiary organizations (see instructions)	0	6	0
Assets	7	Notes and loans receivable, net	0	7	0
Ä	8	Inventories for sale or use	294814	8	256460
	9	Prepaid expenses and deferred charges	278099	9	44624
	10a	Land, buildings, and equipment: cost or			
		other basis. Complete Part VI of Schedule D 57069	9653		
	b	Less: accumulated depreciation 10b 14345	5009 41220123	10c	42724644
	11	Investments—publicly traded securities	0	11	0
	12	Investments—other securities. See Part IV, line 11	0	12	0
	13	Investments—program-related. See Part IV, line 11	11997910	13	12693299
	14	Intangible assets	0		0
	15	Other assets. See Part IV, line 11	7499	15	22580
_	16	Total assets. Add lines 1 through 15 (must equal line 34)		16	60030982
	17	Accounts payable and accrued expenses	1690179		1276037
	18	Grants payable	0		0
	19	Deferred revenue	0	19	0
	20	Tax-exempt bond liabilities	0	20	0
	21	Escrow or custodial account liability. Complete Part IV of Schedule D .	0	21	0
Liabilities	22	Payables to current and former officers, directors, trustees, k			
Ħ		employees, highest compensated employees, and disqualified persor			
iab		Complete Part II of Schedule L		22	0
_	23	Secured mortgages and notes payable to unrelated third parties		23	0
	24	Unsecured notes and loans payable to unrelated third parties	29440326	24	28504714
	25	Other liabilities (including federal income tax, payables to related the			
		parties, and other liabilities not included on lines 17-24). Complete Part of Schedule D	t X 729132		630370
				25	
_	26	Total liabilities. Add lines 17 through 25		26	30411121
es		lines 27 through 29, and lines 33 and 34.	ete		
auc	27	Unrestricted net assets	29474565	27	29619861
39	28	Temporarily restricted net assets	0	28	0
ᅙ	29	Permanently restricted net assets	0	29	0
Net Assets or Fund Balances		Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34.			
tsc	30	Capital stock or trust principal, or current funds	0	30	0
Š	31	Paid-in or capital surplus, or land, building, or equipment fund		31	0
As	32	Retained earnings, endowment, accumulated income, or other funds .	-	32	Ō
ē	33	Total net assets or fund balances	29474565	33	29619861
_	34	Total liabilities and net assets/fund balances		34	60030982

Form **990** (2011)

За

Form 990 (2011)

If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations Complete Part I-A only.

If the organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

	•	10 10 1111 330, 1 art 14, 1111c 4, 01 1 0111	•		, aren
	•	that have filed Form 5768 (election und		· ·	
		that have NOT filed Form 5768 (election			
If the c	rganization answered "Yes	" to Form 990, Part IV, line 5 (Proxy 1	fax) or Form 990-E	Z, Part V, line 35c (Proxy T	ax), then
	ction 501(c)(4), (5), or (6) orga	anizations: Complete Part III			
Name o	of organization			Employer ide	ntification number
WEST	CENTRAL ELECTRIC COO				44-0483533
Part	I-A Complete if th	e organization is exempt und	er section 501(d	c) or is a section 527	organization.
1		the organization's direct and indire			
2	· · · · · · · · · · · · · · · · · · ·				500
3	•				0
Part	Complete if the	e organization is exempt und	er section 501(c	c)(3).	
1		excise tax incurred by the organiza			
2		excise tax incurred by organization			
3		ed a section 4955 tax, did it file For			
4a	Was a correction made?		=		Tyes No
b	If "Yes," describe in Part		• • • • •		res no
Part		e organization is exempt und	er section 501/	c) except section 501	1(c)(3)
1		ly expended by the filing organiz			1(0)(0).
•		· · · · · · · · · · · · · · · · · · ·		· .	0
2		filing organization's funds contrib			, ,
2		vities	•		500
3		expenditures. Add lines 1 and 2			300
3					500
4		n file Form 1120-POL for this year			
5		ses and employer identification nur	•	•	
		ents. For each organization listed,			
	•	ontributions received that were pro		, ,	•
	as a separate segregated	fund or a political action committe	e (PAC) if additio	nai space is needed, prov	ride information in Part IV.
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
				filing organization's funds If none, enter -0-	contributions received and promptly and directly
				lulius il lione, enter -o-	delivered to a separate
					political organization If
					none, enter -0-
(1) AN	MECPAC	PO BOX 1645, JEFFERSON CITY,	43-1441879	500	0
('')		MO 65102	40-1441070	000	<u> </u>
(2)					
\ -)					
(3)			-		
(3)					
<i>(4</i>)	_				
(4)					
/E\					
(5)					
/C)	-	-			
(6)					

Da	 2

Par	t II-A Complete if the organization section 501(h)).	01(c)(3) and file	ed Form 5768 (election under						
A (Check ► ☐ if the filing organization bel name, address, EIN, expen			up member's					
В	Check [if the filing organization che			trol" provisions	apply.				
	Limits on Lobb				(a) Filing	(b) Affiliated			
	(The term "expenditures" me	eans amounts	paid or incurred.)	organization's totals	group totals			
18	Total lobbying expenditures to influence	public opinion	(grass roots lobby	ring)					
t	Total lobbying expenditures to influence	a legislative be	ody (direct lobbyin	g)					
(Total lobbying expenditures (add lines 1a	and 1b) .							
(Other exempt purpose expenditures .								
•									
f									
	If the amount on line 1e, column (a) or (b) is:								
	Not over \$500,000								
	Over \$500,000 but not over \$1,000,000								
	Over \$1,000,000 but not over \$1,500,000								
	Over \$1,500,000 but not over \$17,000,000	over \$1,000,000 ver \$1,500,000.							
	Over \$17,000,000								
- (· · · · · · · · · · · · · · · · · · ·								
Ì	•								
i	Subtract line 1f from line 1c. If zero or les								
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?									
4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)									
Lobbying Expenditures During 4-Year Averaging Period									
	Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) Total			
28	Lobbying nontaxable amount		-						
k	Lobbying ceiling amount (150% of line 2a, column (e))								
•	Total lobbying expenditures								
	Grassroots nontaxable amount								
-	Grassroots ceiling amount (150% of line 2d, column (e))								
f	Grassroots lobbying expenditures								

Part	II-B Complete if the organization is exempt under section 501(c)(3) and has NOT find (election under section 501(h)).	iled I	Form	5768		
For e	ach "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description	(a)		(b)	
	lobbying activity.	Yes	No	A	moun	t
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
а	Volunteers?					
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			_		
C	Media advertisements?					
d e	Publications, or published or broadcast statements?					
f	Grants to other organizations for lobbying purposes?					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			,		
i	Other activities?					
j	Total. Add lines 1c through 1i					
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			- 		
b	If "Yes," enter the amount of any tax incurred under section 4912					
c d	If "Yes," enter the amount of any tax incurred by organization managers under section 4912 . If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Part		<i>(</i> 5) <i>(</i>	or se	ction		
T GIT C	501(c)(6).	(0), (01.0		
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		ļ
3	Did the organization agree to carry over lobbying and political expenditures from the prior year? .			3	<u>L.</u>	<u> </u>
Part	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR answered "Yes."		Part		ine 3	3, is
1	Dues, assessments and similar amounts from members	.	1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts political expenses for which the section 527(f) tax was paid).	Οĭ	_			
a	Current year	.	2a	•		
b	Carryover from last year	ì	2b			
с 3	Total	,	2c 3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of	the	<u> </u>			
	excess does the organization agree to carryover to the reasonable estimate of nondeductible lobby and political expenditure next year?		4			
5	Taxable amount of lobbying and political expenditures (see instructions)		5			
Par						
Comp	lete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; F	art II	-A; aı	nd Part	II-B,	line
1. Als	o, complete this part for any additional information.					
	······································					
				••		

Schedule C (For	m 990 or 990-EZ) 2011	Page 4
Part IV	Supplemental Information (continued)	

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No 1545-0047

Department of the Treasury Internal Revenue Service ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization Employer identification number WEST CENTRAL ELECTRIC COOPERATIVE, INC. 44-0483533 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 1 2 Aggregate contributions to (during year) . Aggregate grants from (during year) . . Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Preservation of a certified historic structure Protection of natural habitat ☐ Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. 2a Total number of conservation easements . . Total acreage restricted by conservation easements 2b c Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 6 7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) 8 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and 9 balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: Assets included in Form 990, Part X

Pane	2

Part		Collections of	Art, His	torical 1	reasures,	or Ot	her Similar A	ssets (continued)
3	Using the organization's acquisition, collection items (check all that apply):		ther reco	ds, chec	k any of the	follov	ving that are a	significant use of its
а	☐ Public exhibition				or exchange			
b	Scholarly research		е	☐ Othe	·		-	
_	Preservation for future generations	5						
4	Provide a description of the organiza	tion's collections	and expla	ain how t	hey further th	ne org	janization's exe	mpt purpose in Part
_	XIV.		J					I
5	During the year, did the organization assets to be sold to raise funds rather							
Part								
raru	line 9, or reported an amour				janization a	13446	ied ies to i	Omi 550, i ait iv,
	Is the organization an agent, trustee	. custodian or oth	ner intern	nediary fo	or contribution	ons or	other assets r	not
	included on Form 990, Part X?							
b	If "Yes," explain the arrangement in P	art XIV and compl	lete the fo	llowing t	able:			
	, ,	·					<i>A</i>	Amount
С	Beginning balance					10	:	
d	Additions during the year					1d	1	
e	Distributions during the year					1e		
f	Ending balance					1f		
2a	Did the organization include an amou		art X, line	217 .		•		☐ Yes ☐ No
	If "Yes," explain the arrangement in P				"Voo" to Ec	O	OO Dort IV lin	<u> </u>
Par	V Endowment Funds. Compl	(a) Current year		or year			(d) Three years bad	
10	Beginning of year balance	(a) odirent year	(5) 1 11	or year	(o) Two years	Duon	(a) Triico years bac	(c) i dai yeare basis
1a b	Contributions						<u> </u>	
C	Net investment earnings, gains, and							
_	losses							
d	Grants or scholarships							
е	Other expenditures for facilities and							
	programs				_			
f	Administrative expenses						~	
g	End of year balance							
2	Provide the estimated percentage of t	the current year er	nd balanc	e (line 1g	j, column (a))	held	as:	
a	Board designated or quasi-endowme		%					
b	Permanent endowment							
С	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2		00%					
3a	Are there endowment funds not in th			zation th	at are held a	nd ad	ministered for t	he
-	organization by:	- p						Yes No
	(i) unrelated organizations							3a(i)
	(ii) related organizations							3a(ii)
b	If "Yes" to 3a(II), are the related organ							3b
4	Describe in Part XIV the intended use							
Part				T	1			
	Description of property	(a) Cost or o (investri		1 ' '	or other basis other)		Accumulated epreciation	(d) Book value
1a	Land							54734
b	Buildings							1028837
C	Leasehold improvements			ļ				0
d	Equipment			<u> </u>				41641073
e	Other	.	000 D= :1	<u> </u>	- (D) (III - 40)	-11		427244
Total.	Add lines 1a through 1e. (Column (d) r	nust equal Form 9	190, Part .	x, columi	1 (B), IINE 10(c).)	<u> ▶ </u>	42724644

Part VII Investments—Other Securities.	. See Form 990, Part X, I	ine 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of val Cost or end-of-year m	
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)	 -		
(1)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12) ▶	1 C F 000 D-+V	Eng 40	
Part VIII Investments—Program Related			
(a) Description of investment type	(b) Book value	(c) Method of val Cost or end-of-year m	
(1) WEST CENTRAL SERVICES, LLC	279510		
(2) COOPERATIVE FINANCE CORPORATION	120694		
(3) NW ELECTRIC POWER COOPERATIVE, INC	11350817		
(4) MFA OIL COMPANY	17244		
(5) NATIONAL INFORMATION SOLUTIONS COOP	10547		
(6) NATIONAL RURAL UTILITIES COOPERATIVE	658043		
(7) RURAL ELECTRIC SUPPLY CORP	5100		
(8) FEDERATED RURAL ELECTRIC INSUR EXCHA	136770		
(9) ARKANSAS ELECTRIC COOPERATIVE, INC	109631		
(10) OTHER Total. (Column (b) must equal Form 990, Part X, col (B) line 13.)	4943 12693299	· ·	
Part IX Other Assets. See Form 990, Pa			
· - · · · · · · · · · · · · · · · · · ·) Description		(b) Book value
(1)	,		
(2)			
(3)			
(4)			· · · · · · · · · · · · · · · · · · ·
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, co	ol. (B) line 15.)	. <u>.</u>	
Part X Other Liabilities. See Form 990,	Part X, line 25.	•	
1. (a) Description of liability	(b) Book value		
(1) Federal income taxes	-20473		
(2) STATE INCOME TAXES	-7654		
(3) SOCIAL SECURITY TAXES	-28770		,
(4) STATE SALES TAX	31690		
(5) PROPERTY TAXES	-622		
(6) CONSUMER DEPOSITS/PREPAYMENTS	423680		
(7) VACATION/HOLIDAY PAY ACCRUAL	-90685		
(8) INTEREST PAYMENT ACCRUAL	13204		
(9) ACCRUED PAYROLL	49704		1
(10) FEDERAL/STATE UNEMPLOYMENT TAX	-1057		•
(11) SICK LEAVE BENEFIT ACCRUAL	261353		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	630370		

Schedu	le D (Form 990) 2011		Page 4
Par	XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Staten	nents	;
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV.)	8	
9	Total adjustments (net). Add lines 4 through 8	9	- " -
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10	-
Part	XII Reconciliation of Revenue per Audited Financial Statements With Revenue pe	r Re	turn
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
С	Recoveries of prior year grants		
d	Other (Describe in Part XIV.)		
е	Add lines 2a through 2d	26	<u>.</u>
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV.)		
С	Add lines 4a and 4b		;
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		
Part	XIII Reconciliation of Expenses per Audited Financial Statements With Expenses p	er R	leturn
1	Total expenses and losses per audited financial statements	_1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities	_	
b	Prior year adjustments		
С	Other losses	_	
d	Other (Describe in Part XIV.)		
е	Add lines 2a through 2d	26)
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV.)		
c	Add lines 4a and 4b	40	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	
Part			
Part V	elete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Innes 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also conditional information.		
			·

Schedule D (Fo	orm 990) 2011	Page 5
Part XIV	Supplemental Information (continued)	
		•••••
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SCHEDULE J (Form 990)

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 23.

► Attach to Form 990.

► See separate instructions.

OMB No 1545-0047 2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

WEST CENTRAL ELECTRIC COOPERATIVE, INC

Employer identification number 44-0483533

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	☐ First-class or charter travel ☐ Housing allowance or residence for personal use			
	☐ Travel for companions ☐ Payments for business use of personal residence			
	☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees			
	☐ Discretionary spending account ☐ Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
_	explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. Explain in Part III.			
	✓ Compensation committee	1		
	☐ Independent compensation consultant ☐ Compensation survey or study			
	☐ Form 990 of other organizations ☐ Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		1
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		✓
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		✓
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5–9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
а	The organization?	5a		
b	Any related organization?	5b		
6	If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
6	compensation contingent on the net earnings of:			
а	The organization?	6a		
b	Any related organization?	6b		ļ,
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		I

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(ii)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

Note, the sum of columns (b)(I)(I) for each fisted find violation for the sum of columns (b) (c) amounts for the first manner of the columns	or eac	In listed individual mu	W 2 and/or 1000 Mis	Count of Forms	In VII, Section A, III I	ia, applicable colum	III (U) ario (E) arriourii	S IOI III III III III III III III III II
		(b) Dieakuowii O	1 VY-2 AIIU/OI 1033-IVII.	SO COLLIDERISATION	(C) Retirement and	(D) Nontaxable	(E) Total of columns	
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(a)-(ı)(a)	reported as deferred in prior Form 990
	9	3150					3150	
DOINNA MALLINEWS	: 🖹							
CHABIES BAILE	: =	2625					2625	
OTANLES DAILE	E							
	8							
၈	€							
	8							
4	€				6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	: : : : : : : : : : : : : : : : : : :
	8							
S	€							
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7	(ii)							
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	8							1
6	€							
	8							
10	€							
	())							
11	(3)							
	€							
12	(ii)							
	(1)							
13	€							
	€							
14	<u> </u>							
	9							
15	€							
	8							
16	(ii)							
							Sct	Schedule J (Form 990) 2011

Page 3	3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II.	:CTED.									Schedule J (Form 990) 2011
	Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.	ABOVE INDIVIDUALS WERE FORMER DIRECTORS. CHARLES BAILE RESIGNED AND DONNA MATTHEWS WAS NOT RE-ELECTED									
Schedule J (Form 990) 2011 Part III Supplemental Information	Complete this part to provide the information, explana Also complete this part for any additional information.	ABOVE INDIVIDUALS WERE FORMER DIRECTORS. CHARLE									

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Open to Public Inspection

Employer identification number

WEST CENTRAL ELECTRIC COOPERATIVE, INC	44-0483533
PART VI, LINE 11B: The Form 990 is reviewed by an independent auditor and then copies are provide	d for the members of the board.
The form is signed by the president of the board.	
PART VI, LINE 15B: A salary/compensation committee is selected by the board, made up of board me	mbers. Compensation
recommendations are based on a comparative analysis study. Recommendations are then approved	by full board.
PART VI, LINE 19: Form 990 is available to all members upon verbal or written request at the Coopera	tive's headquarters facility.
·····	

Schedule O (Form 990 or 990-EZ) (2011)	Page 2
Name of the organization	Employer identification number
	••••
	•••••••••••••••••••••••••••••••••••••••
······································	

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

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OMB No. 1545-0047

Open to Public

Inspection Employer Identification number 44-0483533 Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) WEST CENTRAL ELECTRIC COOPERATIVE, INC. Part I

	(a) Name, address, and EIN of disregarded entity		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity	
(1)								1
(2)								1
(6)								ı
(4)								1
(2)								1
(9)	(9)							1
Part II	Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)	inizations (Complete s during the tax year.)	if the organization a	answered "Yes" to	Form 990, Part	IV, line 34 beca	use it had	1
	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public chanty status (if section 501(c)(3))	s Direct controlling entity	(g) Section 512(b)(13) controlled entity?	l ®
							Yes No	
(3)								
(2)								ŀ
(3)								I
(4)								1
(2)				,				1
(9)								1
(2)								1
For Paperw	For Paperwork Reduction Act Notice, see the Instructions for Form 990.		Cat.	Cat. No. 50135Y		Schedule	Schedule R (Form 990) 2011	Ξ۱

(k) Percentage ownership Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) (i) General or managing partner? ŝ Yes (i) Code V.–UBI amount in box 20 of Schedule K-1 (Form 1065) (h)
Disproportionate
allocations? ŝ Yes (g) Share of end-of-(f) Share of total income (e)
Predominant
income (related,
unrelated,
excluded from
tax under
sections 512-514) (d)

Unect controlling entity (c) Legal domicile (state or foreign country) (b) Primary activity Ë related organization Name, address, and Part III Ξ (2) ල

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8 Percentage ownership Ξ Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) (g) Share of end-of-year assets 317813 20572 (f) Share of total income Type of entity (C corp, S corp, C (d)
(Direct controlling entity foreign country) Legal domicile (state or છ MISSOURI INTERNET PROVIDER Primary activity (1) WEST CENTRAL SERVICES, LLC 42-1662788 PO BOX 512, HIGGINSVILLE, MO 64037 (a)
Name, address, and EIN of related organization Part IV € 8 ල © 9

Schedule R (Form 990) 2011

E

Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.) Schedule R (Form 990) 2011 Part V Transactio

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?	d organizations listed in	ו Parts II–IV?	Yes	2
			. 1a 🗸	
b Gift, grant, or capital contribution to related organization(s)			ф ф	
c Gift, grant, or capital contribution from related organization(s)			1c	>
d Loans or loan guarantees to or for related organization(s)			/ pt	
e Loans or loan guarantees by related organization(s)			1e	>
f Sale of assets to related organization(s)			*	~
0			1g	\
			4	
i Lease of facilities, equipment, or other assets to related organization(s)			;=	>
i Lease of facilities, equipment, or other assets from related organization(s)			-	
k Performance of services or membership or fundraising solicitations for related organization(s)			+	-
l Performance of services or membership or fundraising solicitations by related organization(s)			> =	
_			- T	ŀ
n Sharing of paid employees with related organization(s)			<u>.</u>	>
o Reimbursement paid to related organization(s) for expenses			10	1
p Reimbursement paid by related organization(s) for expenses			1p	
A Other transfer of each or premarty to related executivation(c)			5],
r Other transfer of cash or property from related organization(s)		· · · · · · · ·	-	. >
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered		relationships and tran	and transaction thresholds.	<u>ن</u> ان
(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved	ĝų.
WEST CENTRAL SERVICES, LLC (1)	A - INTEREST	4321	4321 ACTUAL COSTS	
WEST CENTRAL SERVICES, LLC (2)	D - PRINCIPAL	14175	14175 ACTUAL COSTS	
WEST CENTRAL SERVICES, LLC (3)	L - MANAGEMENT FE	78126	78126 ACTUAL COSTS	
WEST CENTRAL SERVICES, LLC (4)	M - RENTS	24000	24000 ACTUAL COSTS	
WEST CENTRAL SERVICES, LLC (5)	O-REIMBURSEMENTE	1383	1383 ACTUAL COSTS	
(9)				
		Sche	Schedule R (Form 990) 2011	201

Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.) Part VI

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

or gross revenue, mar was not a related organization, oee instructions regarding exclusion to certain investment parties in ps.	gailleathoir, See	I I I I I I I I I I I I I I I I I I I	garding exclusi	5		i ilvestillerit p	icial al info]	ļ			-	
(a) Name, address, and EiN of entity	(b) Primary activity	(c) Legal domicile	(d) Predominant	Are all p	artners	(f) Share of	(g) Share of	(n) Disproporti	onate	(code V—UBI	General or		(k) Percentage
		(state or foreign	income (related,	secti	5	total income	'n	allocations?	ns, an	amount in box 20	managi		ownership
		country)		1 501(c)(3) organizations?)(3) trons?				<u> </u>	of Schedule K-1 (Form 1065)	partner?		
			section 512-514)	Yes No	ę			Yes	ş		Yes	ટ	
(1)									-				
(2)													
(3)													
(4)												. <u></u>	
(5)													
(9)													
ω													
(8)													
(6)													
(10)													
(11)													
(12)	-												
(13)													
(14)													
(15)													
(16)													
										Sche	dule R (Form 9	Schedule R (Form 990) 2011

scneaule H (r	-om 990) 2011	Page 3
Part VII	Supplemental Information Complete this part to provide additional information for responses to questions on Schedule R (see instructions).	
-		