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range in Accounting Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust

Treated as a Private Foundation

OMB No 1545-0052

Eor# 990-PF Department of the Treasury Internal Revenue Service

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements AUG 1, For calendar year 2011 or tax year beginning 2011 , and ending DEC 31. 2011 Name of foundation A Employer identification number 41-1506784 MARVIN & BETTY BORMAN FOUNDATION Number and street (or P O box number if mail is not delivered to street address) Room/suite B Telephone number 6126728233 3300 WELLS FARGO CENTER, 90 S 7TH ST. City or town, state, and ZIP code C If exemption application is pending, check here MINNEAPOLIS, 55402 G Check all that apply Initial return Initial return of a former public charity D 1. Foreign organizations, check here Final return Amended return Foreign organizations meeting the 85% test, check here and attach computation Address change Name change X Section 501(c)(3) exempt private foundation H Check type of organization: E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation under section 507(b)(1)(A), check here I Fair market value of all assets at end of year | J | Accounting method: X Cash Accrual F If the foundation is in a 60-month termination Other (specify) (from Part II, col (c), line 16) under section 507(b)(1)(B), check here 4,166,741. (Part I, column (d) must be on cash basis) ▶\$ Part | Analysis of Revenue and Expenses (d) Disbursements (b) Net investment (c) Adjusted net (a) Revenue and (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a)) charitable purposes (cash basis only) expenses per books income ıncome 5,50 N/A Contributions, gifts, grants, etc., received الريزية والريا 2 Check X If the foundation is not required to attach Sch. 8 Interest on savings and temporary cash investments 3. ₹. STATEMENT 1 STATEMENT 29,278. 29,278 Dividends and interest from securities 5a Gross rents · March b Net rental income or (loss) 37,815. 6a Net gain or (loss) from sale of assets not on line 10 Revenue b Gross sales price for all assets on line 6a 47,423. 37,815. 7 Capital gain net income (from Part IV, line 2) rwesting with: 8 Net short-term capital gain 9 Income modifications 10a Gross sales less returns and allowances TIP THE T b Less Cost of goods sold c Gross profit or (loss) 11 Other income 67,096. 67,096. 12 Total, Add lines 1 through 11 Õ. O. 13 Compensation of officers, directors, trustees, etc. 14 Other employee salaries and wages 15 Pension plans, employee benefits 1,700. 850. 850. STMT 3 16a Legal fees b Accounting fees STMT 4 5,646. 5,646. Ō. c Other professional fees and Administrative 17 Interest 18 Taxes 19 Depreciation and depletion 20 Occupancy 21 Travel, conferences, and meetings 22 Printing and publications STMT 5 20. 20.23 Other expenses Operating 24 Total operating and administrative 870. expenses. Add lines 13 through 23 7,366. 6,496 12,396. 12,396. 25 Contributions, gifts, grants paid 26 Total expenses and disbursements. 19,762 6,496 13,266. Add lines 24 and 25 27 Subtract line 26 from line 12: 47,334. & Excess of revenue over expenses and disbursements 60,600. b Net investment income (if negative, enter -0-) N/A C Adjusted net income (if negative, enter -0-)

LHA For Paperwork Reduction Act Notice, see instructions.

Form **990-PF** (2011)

Page:

Έ	art	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	(a) Book Value	(b) Book Value	(c) Fair Market Value
_	1		24,792.	10,677.	
	1	· ·	35,226.	14,498.	14,498.
		Savings and temporary cash investments			14,490.
	3	Accounts receivable	A LEVEL HARM		
	١.	Less: allowance for doubtful accounts	155 1 115 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		1807 CAR S. C. MATTER H. C. C. C.
	4	Piedges receivable >			MA COLUMNIA
		Less, allowance for doubtful accounts			
		Grants receivable		 	
	6	Receivables due from officers, directors, trustees, and other			
		disqualified persons		The second secon	(a more a fine
	7	Other notes and loans receivable	W BRILLING IS		
		Less: allowance for doubtful accounts ▶			
ţ	8	Inventories for sale or use			
Assets	9	Prepaid expenses and deferred charges			
Ÿ	10a	Investments - U.S and state government obligations		-	
	Ь	Investments - corporate stock STMT 6	3,029,698.	3,111,875.	4,141,566.
	c	Investments - corporate bonds			
	1	Investments - land, buildings, and equipment, basis	· 多。这个人的意思。	FELTER WILL	
	`	Less accumulated depreciation	Joseph Land Delle and Walne Mandelline and a	jara, rasa digaran Kalibera Kilimar na shiradi nanalilikir maharaliki (nosta disebasia	Contraction of the second seco
	12	Investments - mortgage loans			
	13	Investments - other			
	14		EN SALESSE - SE CAL		Programme Company
	'"		The state of the s		
	4.5	Less accumulated depreciation			
	13	Other assets (describe			
	4.	Taket and the hear constituted by all filance	3,089,716.	3,137,050.	4,166,741.
	16	Total assets (to be completed by all filers)	3,003,710.	3,137,030.	388 1 100,741.
	17				
	18	Grants payable			
es	19	Deferred revenue			
Ħ	20	Loans from officers, directors, trustees, and other disqualified persons			
Liabilities	21	Mortgages and other notes payable			
	22	Other liabilities (describe			
				_	
	23	Total liabilities (add lines 17 through 22)	0.	0.	
		Foundations that follow SFAS 117, check here			
۰,		and complete lines 24 through 26 and lines 30 and 31.			
ances	24	Unrestricted			
	25	Temporarily restricted			
Ва	26				
Б		Foundations that do not follow SFAS 117, check here			
Net Assets or Fund Ba		and complete lines 27 through 31.			[1] [1] [1] [1] [1] [1] [1] [1] [1] [1]
ō	27	Capital stock, trust principal, or current funds	0.	0.	- 12 1/2 1/2 1 2 min 2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1
set	28	Paid-in or capital surplus, or land, bldg , and equipment fund	0.	0.	The sear out to the search of
As	29	Retained earnings, accumulated income, endowment, or other funds	3,089,716.	3,137,050.	
ĕ	30	Total net assets or fund balances	3,089,716.	3,137,050.	SECTION OF THE SECTION
_			<u> </u>		
	31	Total liabilities and net assets/fund balances	3,089,716.	3,137,050.	1 13 4 3 1 1 3 1 1 1 1 1 1 1 1 1 1 1 1 1
=	_			, _ , , , , , , , , , , , , , , , , , ,	
P	art	Analysis of Changes in Net Assets or Fund E	Balances		
1	Tota	net assets or fund balances at beginning of year - Part II. column (a), line	e 30		T
		st agree with end-of-year figure reported on prior year's return)		1	3,089,716.
2	-	r amount from Part I, line 27a		2	3,089,716.
		r increases not included in line 2 (itemize)		3	0.
		lines 1, 2, and 3		4	3,137,050.
		eases not included in line 2 (itemize)		5	0.
		I net assets or fund balances at end of year (line 4 minus line 5) - Part II, o	rolumn (h) line 30		3,137,050.
<u>6</u>	iola	i not assets of fund balances at end of year (line 4 millus line 5) - Part II, t	onami (b), ime oo		Form 990-PF (2011)

Part IV Ca	pital Gains and L	osses for Tax on In	vestment	Income						
	(a) List and describe the l 2-story brick warehouse	kind(s) of property sold (e.g. ; or common stock, 200 shs	, real estate, . MLC Co.)		1 . b	How ac - Purc - Dona	hase	(c) Date a (mo., d		(d) Date sold (mo., day, yr.)
<u>1a</u>					┞					
	ATTACHED STA	TEMENT			-					
<u>C</u>					╁					
<u>d</u>					-					
(e) Gross s	ales price (f)	Depreciation allowed (or allowable)		t or other basis xpense of sale	I.		<u> </u>		ain or (loss s (f) minus	
а										
b										
С										·
d										
е	47,423.	·		9,60	18.					37,815.
Complete only	for assets showing gain if	ocolumn (h) and owned by t							ol. (h) gain not less tha	
(i) F.M.V. as (of 12/31/69	(j) Adjusted basis as of 12/31/69		cess of col. (1) col. (j), if any		-			(from col. (
_a										
<u>b</u>										
С										
d										
е										37,815.
2 Capital gain net	income or (net capital los	If gain, also enter s) If (loss), enter -0	n Part I, line In Part I, line	7 7	}	2	1			37,815.
3 Net short-term of	capital gain or (loss) as de	fined in sections 1222(5) an	ıd (6):							
	er in Part I, line 8, column		, ,		}				/ -	
If (loss), enter -	D- in Part I, line 8	4040/-16-	D		لل	3			N/A	·
		Section 4940(e) for			_		nent inc	ome		···
(For optional use by	y domestic private founda	tions subject to the section 4	1940(a) tax on	net investment in	ncome	e.)				
If section 4940(d)(2	2) applies, leave this part t	olank								
		2 tax on the distributable am			riod?					Yes X No
If "Yes," the foundat	ion does not qualify unde	r section 4940(e). Do not co	mplete this pa	rt.	00					
1 Enter the appro	(a)	umn for each year; see instri	uctions before	making any entit						(d)
	periód years	(b) Adjusted qualifying dis	tributions	Net value of no	(c) oncha		use assets	1		oution ratio vided by col. (c))
<u>`</u>	r tax year beginning in)		3,128.	7101 14140 01 110			2,375		(coi. (b) div	.040962
	2010		$\frac{3,128}{7,428}$.				$\frac{2,373}{2,007}$.053118
	2009		2,018.		- 2	56	2,007 3,997	+		.078790
	2008		0,780.				$\frac{3,557}{3,623}$.047656
	2007 2006		4,394.				1,004			.061293
	2006		4,354.			, 00	1,001	+	<u> </u>	.001233
2 Total of line 1, o	volumo (d)							2		.281819
•	, ,	ase period - divide the total o	on line 2 by 5	or by the number	r of ve	ars		<u> </u>		
=	nas been in existence if les		511 11110 L By 0,	or by the namber	, .			3		.056364
the tournation (ido poem in existence in les	is than o yours								
4 Enter the net va	lue of noncharitable-use a	ssets for 2011 from Part X,	line 5					4		3,959,860.
5 Multiply line 4 b	y line 3							5_		223,194.
6 Enter 1% of net	investment income (1% o	of Part I, line 27b)						6		606.
7 Add lines 5 and	6							7		223,800.
8 Enter qualifying	distributions from Part XI	i, line 4						8		13,266.
If line 8 is equal See the Part VI		check the box in Part VI, line	1b, and comp	olete that part usir	ng a 1	% tax	rate			·-

123531

3b 4a

4b

Yes X No

N/A

3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time

4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?

Form 4720, to determine if the foundation had excess business holdings in 2011)

had not been removed from jeopardy before the first day of the tax year beginning in 2011?

b If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,

b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that

during the year?

Total number of other employees paid over \$50,000

0.

3 NONE

Total. Add lines 1 through 3

All other program-related investments. See instructions.

P	Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations	ndations,	see instructions)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes.	11322	
а	Average monthly fair market value of securities	1a	3,991,869.
	Average of monthly cash balances	1b	28,293.
	Fair market value of all other assets	10	
d	Total (add lines 1a, b, and c)	1d	4,020,162.
е	Reduction claimed for blockage or other factors reported on lines 1a and	وتيريز	
	1c (attach detailed explanation) 1e 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	4,020,162.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	60,302.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4.	5	3,959,860.
6	Minimum investment return. Enter 5% of line 5 ADJUSTED FOR SHORT TAX PERIOD	6	82,995.
-P	Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations are	nd certain	
	foreign organizations check here and do not complete this part.)	, ,	0.0.05
1	Minimum investment return from Part X, line 6	1 1	82,995.
	Tax on investment income for 2011 from Part VI, line 5		
b	Income tax for 2011. (This does not include the tax from Part VI.)	35	1 010
C	Add lines 2a and 2b	2c	1,212.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	81,783.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	81,783.
6	Deduction from distributable amount (see instructions)	6	0.
7_	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	81,783.
P	art XII, Qualifying Distributions (see instructions)		
<u>-</u>	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:	_ 20 D	
a		1a	13,266.
	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	*
3	Amounts set aside for specific charitable projects that satisfy the		
	Suitability test (prior IRS approval required)	3a	
	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	13,266.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		
•	income. Enter 1% of Part I, line 27b	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	13,266.
-	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation	qualifies for	the section
	4940(e) reduction of tax in those years.		

Rart XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2010	(c) 2010	(d) 2011
1 Distributable amount for 2011 from Part XI,		· 不是可以不是	20054FP 2 18FF	
line 7				81,783.
2 Undistributed income, if any, as of the end of 2011	高等水体等通常		ANGELERINE AND	THE PROPERTY OF THE PARTY OF TH
a Enter amount for 2010 only		は、意味を発生を	0.	等的。我们还是15个数点
b Total for prior years.	ALL SEPTEMBER		等等基础是多门通	
	A STANKE STANK	0.		A CONTRACT OF THE PARTY
3 Excess distributions carryover, if any, to 2011:				
a From 2006				
b From 2007				
c From 2008 30,369.				
dFrom 2009 15,778.				
e From 2010	46 147			
f Total of lines 3a through e	46,147.		Provide the second	The state of the s
4 Qualifying distributions for 2011 from				
Part XII, line 4: ►\$ 13,266.				
a Applied to 2010, but not more than line 2a	THE PROPERTY CONTRACTOR STREET	STEPPEN WITH COMP. CALL	95099538860 400058	725 406 6 20 12 13 13 15 15 15 15 15 15 15 15 15 15 15 15 15
b Applied to undistributed income of prior		0.		
years (Election required - see instructions)	artist Landing Co.	1760 - 1894 36 - 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Proceedings of the Control of the Co	ST STORAGE STATE TO
c Treated as distributions out of corpus	0.	建筑水水水		
(Election required - see instructions)	· · * * * * * * * * * * * * * * * * * *	1	Commission of the contraction	13,266.
d Applied to 2011 distributable amount	0.	14 - 14 - 14 - 14 - 14 - 14 - 14 - 14 -	The American American	\$ 44 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7
e Remaining amount distributed out of corpus	46,147.	L (5.15/45) Let 1/2/46/4/4		46,147.
5 Excess distributions carryover applied to 2011 (If an amount appears in column (d), the same amount		The control of the same of the control of the contr	The state of the s	A 196 196 196 196 196 196 1
must be shown in column (a))				
6 Enter the net total of each column as indicated below:			19 m 通知的。这种的	
2 Corpus Add lines 3f, 4c, and 4e Subtract line 5	والمرابعة المعاديد والمتعاديد المعاديد المعاديد			
b Prior years' undistributed income. Subtract	- WEST STEEL WEST STEEL COM			AND THE BEST OF THE
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of				
deficiency has been issued, or on which the section 4942(a) tax has been previously				
assessed		0.	17 1. 16 16 16 17 18 18 18 18 18 18 18 18 18 18 18 18 18	233. Project 100
d Subtract line 6c from line 6b. Taxable				
amount - see instructions	"我们还是这些少人就是	0.	The State of the state of the state of	
e Undistributed income for 2010. Subtract line		成於基實的公司	,	The state of the s
4a from line 2a. Taxable amount - see instr	1. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2.		U .	10 m
f Undistributed income for 2011 Subtract		"是我们是是我们的。"		
lines 4d and 5 from line 1. This amount must	The contraction of the state of	The second of the second of the second of	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	22,370.
be astributed in 2012	· , · · · · · · · · · · · · · · · · · ·	, -2, -, -, -, -, -, -, -, -, -, -, -, -, -,		22,370.
7 Amounts treated as distributions out of		1 7 mg - mg - 12 8 7 14 .		
corpus to satisfy requirements imposed by	0.		and the second of the second o	
section 170(b)(1)(F) or 4942(g)(3) 8 Excess distributions carryover from 2006		5 6 6 7 7 7 7 7 7	A STAND NAME OF	1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2012.	ļ	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	7111. 12 7 7 5	2 3 3 3
Subtract lines 7 and 8 from line 6a	0.	A CONTRACT OF THE	13 TO 12 TO	1.3 - 1.4 - 2.5
10 Analysis of line 9.	- 14 + 1 + 1 + 1 + 1 + 1 + 1 + 1 + 1 + 1	CE 107		10 1 1 1
a Excess from 2007				
b Excess from 2008				
c Excess from 2009		last of the last	The state of the s	
d Excess from 2010		· 拉连进等公司被	は変わずり、過ぎらっ り	[27] 医原生性原生
e Excess from 2011	TATE TO THE TENTON	न्द्रीके जिल्हा में है निवास	1380年至1374年,日	م الراب المرابع المرابع المربع
				Form 990-PF (2011)

3 Grants and Contributions Paid During the Y	ear or Approved for Future	Payment		
Recipient	If recipient is an individual,	Foundation	Purpose of grant or	
Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	status of	Purpose of grant or contribution	Amount
	or substantial contributor	recipient		
a Paid during the year				
		ļ		
SEE ATTACHED LIST	NONE	PUBLIC	SEE ATTACHED LIST	
			<u> </u>	12,396.
				ļ
		ļ		
		<u> </u>		
		<u> </u>	<u> </u>	12,396.
Total	1	1	<u>▶</u> 3a	12,390.
b Approved for future payment				
NONE				
		1		
•				
	}			
		1		1
				-
				1
		İ		
Table		1	▶ 3b	0.
Total				orm 990-PF (2011)

Part XVI-A Analysis of Income-Producing Activities

MARVIN & BETTY BORMAN FOUNDATION

Enter, gross amounts unless otherwise indicated	Unrelate	d business income		ded by section 512, 513, or 514	(e)
	(a) Business code	(b) Amount	(C) Exclu- sion code	(d) Amount	Related or exempt function income
1 Program service revenue	code		2000		
b	-				
c	-		 		
и 			 		
е	-		\vdash		
1			 -		
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments			14		
4 Dividends and interest from securities			14	29,278.	
 5 Net rental income or (loss) from real estate: a Debt-financed property b Not debt-financed property 			بالأن ما يا		
6 Net rental income or (loss) from personal property					
7 Other investment income					
8 Gain or (loss) from sales of assets other than inventory			18	37,815.	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
b	-				
C	- -	. <u>-</u>			
d	-				
e					
12 Subtotal. Add columns (b), (d), and (e)	4、海疫药	0.	1000	67,096.	
13 Total. Add line 12, columns (b), (d), and (e)	 			13	67,096.
(See worksheet in line 13 instructions to verify calculations.))				
Part YVI:R Polationship of Activities	to the Acce	mplishment of Ex	omn	t Durnocos	

▼	the foundation's exempt purposes (other than by providing funds for such purposes).
100501	
123621 12-02-11	Form 990-PF (201

MARVIN & BETTY BORMAN FOUNDATION

01111 330 11 (201	I) PERCENTING	DIII DOME	N I COMPILITOR	41 1300 / 04
Part XVII	Information Regarding	g Transfers To a	nd Transactions and	Relationships With Noncharitable
	Exempt Organizations	5		

1 Did th	e organization directly or indi	rectly engage in any of the following	ng with any other organization	described in section 501(c) of Yes No
		(3) organizations) or in section 52			18 1 2 2 2 1 2 1 3 1 3 1 3 1 3 1 3 1 3 1 3
		ation to a noncharitable exempt or			
(1) C	ash				1a(1) X
(2) 0	ther assets				1a(2) X
b Other	transactions;				\$\$\$ \$\frac{1}{2}\$\$\frac{1}{2}\$\$\frac{1}{2}\$\$
(1) S	ales of assets to a noncharital	ible exempt organization			[1b(1)] X
(2) P	urchases of assets from a no	oncharitable exempt organization			1b(2) X
(3) R	ental of facilities, equipment,	or other assets			1b(3) X
(4) R	eimbursement arrangements	í			1b(4) X
(5) L	oans or loan guarantees				1b(5) X
(6) P	erformance of services or me	embership or fundraising solicitatio	ons		1b(6) X
c Sharir	ig of facilities, equipment, ma	ailing lists, other assets, or paid em	ployees		1c X
d If the a	answer to any of the above is	"Yes," complete the following sche	edule. Column (b) should alwa	ays show the fair market va	alue of the goods, other assets,
or ser	vices given by the reporting fo	oundation. If the foundation receiv	ed less than fair market value	in any transaction or shari	ing arrangement, show in
colum		other assets, or services received.			
(a)Line no	(b) Amount involved	(c) Name of noncharitable	e exempt organization	(d) Description of transfe	ers, transactions, and sharing arrangements
		N/A			
				<u> </u>	
_					
			···		
				<u> </u>	
			· · · · · · · · · · · · · · · · · · ·		<u> </u>
		<u> </u>			
	. <u></u>			↓	
		<u> </u>		<u> </u>	
	•	tiy affiliated with, or related to, one		itions described	
		er than section 501(c)(3)) or in section	tion 52/7		Yes X No
b It "Yes	," complete the following sch		(b) Type of organization	/a/ Docc	ription of relationship
	(a) Name of org	janization	(b) Type of organization	(6) Desc	Tiption of relationship
	N/A				
			 		
				· 	
	·				
116	nder penalties of persity 1 declare	that I have examined this return including	no accompanying schedules and s	tatements, and to the best of m	y knowledge
ar		mplete Declaration of preparer (other tha			knowledge May the iHS discuss this return with the preparer
Sign There	Kally	244 1	1 5.15.10	Director	shown below (see instr.)? X Yes No
	Signature of officer of trustee	romon	Date 5-13-13	Title	Yes No
	Print/Type preparer's na			Date Check	T I I PTIN
	Fillib Type preparer 5 na	allie richard 33	nigital and		nployed
Paid	DAVID R. L	.EVT ' (<i>Mu</i>		Sulve	P00130433
Prepare			, , ,	Firm's	EIN ► 34-1873282
Use On				l'iiii s	LIN P 34 10/3202
Jag On		22 SOUTH 9TH STR	REET, SUITE 10	000	
	l l	INNEAPOLIS, MN 5		Phone	eno. 612-339-7811
	FII			11 110110	Form 990-PF (2011)
					000 11 (2011)

123622 12-02-11 Marvin & Betty Borman Foundation Contributions Short Year Ended December 31, 2011

		SHOLL LOLL	SHOLL I CALLINGU DECERNOSI 31, 2011		
	Organization (Name and Address	Date	Durnose	Junomy	Cubtotal
-		Date	send in r	AIROUIL	Subtotal
-	Camden's Concert, 6328 Timber Trail, Edina, MN 55439	08/13/11	Giff	\$75.00	\$75.00
2	Foundation Fighting Blindess, 7168 Columbia Gateway Drive, Suite 100, Columbia, MD 21046	09/23/11	Vision Walk	\$50 00	\$125.00
3	Greater Minneapolis Crisis Nursery, 5400 Glenwood Avenue, Golden Valley, MN 55422-9881	10/26/11	Gift	\$100.00	\$225.00
4	Greater Twin Cities United Way, 404 South Eighth Street, Mumeapolis, MN 55404-1084	11/11/11	Contribution	\$2,500.00	\$2,725 00
5	Harvard Law School Fund, 125 Mount Auburn Street, Cambridge, MA 02138	11/11/11	Annual Fund	\$1,000.00	\$3,725.00
9	JCRC, 12 North 12th Street, Suite 480, Mumeapolis, MN 55403	11/17/11	Contribution	\$200.00	\$3,925.00
7	Jewish Family & Children's Service, 13100 Wayzata Boulevard, Suite 400, Membership Department, Minnetonka, MN 55305-1842	09/11/11	Bobby & Elliot Cohen Celebrations	\$75.00	\$4,000.00
8	Jewish Family & Children's Service, 13100 Wayzata Boulevard, Suite 400, Membership Department, Minnetonka, MN 55305-1842	10/26/11	JFCS 23rd Annual Benefit Contribution	\$100.00	\$4,100.00
6	Mentoring Partnership of Minnesota, 81 South 9th Street, Suite 200, Minneapolis, MN 55402	10/10/11	Gift	\$200.00	\$4,300.00
9	10 Minneapolis Community & Technical College, 1501 Hennepin Avenue, Minneapolis, MN 55403-9810	10/26/11	Scholarship Fund	\$1,000.00	\$5,300 00

	\$5,400.00	\$5,500.00	\$5,700.00	\$5,750.00	\$5,850.00	\$5,950 00	\$6,000.00	\$6,220.00	\$6,245.00	\$6,345.00	\$6,445.00	\$8,445.00
	\$100.00	\$100.00	\$200 00	\$50.00	\$100.00	\$100.00	\$50.00	\$220 00	\$25.00	\$100.00	\$100.00	\$2,000.00
***	Gift to the Dana-Farber Cancer Institute	Gift	Contribution	Membership/Contribution	Sheila & Hy Paisner 60th Anniversary	With Deepest Sympathy Howard Weisskopf Family	Installation of Rabbi Gertman	2011 Gift to Fund	Charter Member Honor Roll	Gift	Gift	Marvin and Betty Borman Football Scholarship Fund
	08/09/11	10/26/11	10/26/11	10/10/11	08/29/11	10/07/11	10/11/11	10/14/11	10/17/11	10/26/11	10/05/11	11/11/11
	12 Pan-Mass Challenge - c/o Steven Singer, 44 York Street, Lexington, MA 02420	13 Second Harvest Heartland, P.O. Box 64501, St. Paul, MN 55164-0051	14 Sholom Community Alliance, Attn: Donations Coordinator, 3620 Phillips Parkway, St. Louis Park, MN 55426-3700	15 Southern Poverty Law Center, 400 Washington Avenue, P.O. 548, Montgomery, AL 36177-9621	16 Temple Israel, 2324 Emerson Avenue So., Mınneapolis, MN 55405	17 Temple Israel, 2324 Emerson Avenue So, Minneapolis, MN 55405	18 Temple Israel, 2324 Emerson Avenue So., Minneapolis, MN 55405	19 The Fund for the Legal Aid Society, 430 First Avenue North, Suite 300, Minneapolis, MN 55401-1780	20 The National World War II Museum, P.O. Box 97336, Washington, D.C. 20090-7336	21 Union Gospel Mission, P.O. Box 64389, St. Paul, MN 55164-9748	22 United States Holocaust Memorial Museum PO Box 7022 Albert Lea, MN 56007-8022	23 University of Minnesota Foundation, McNamara Alumni Center, 200 Oak Street Southeast, Suite 500, Minneapolis, MN 55455- 2010

5,	24 University of Minnesota Foundation,	11/11/11	Betty Borman Freshman Four Year Merit \$2,000.00	\$2,000.00	\$10,445.00
	McNamara Alumni Center, 200 Oak Street Southeast Suite 500 Minneandle MN 55455		Scholarship		
	2010				
12.	25 Walker Art Center	10/06/11	Membership Renewal (\$2,000.00 with	\$1,951.00	\$12,396.00
	1750 Hennepin Ave.		\$49.00 non-deductible)		
	Minneapolis, MN 55403				

:

(a) List and 2-story bi	describe the kind(s) of property solorick warehouse; or common stock, 20	i, e g., real estate, 00 shs. MLC Co.	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo , day, yr.)
1a 91 EXXON MOBIL	CORP		P	09/23/03	08/04/11
b 40 BAKER HUGHE			P	01/22/98	
c 100 EXXON MOBI			P		08/10/11
d 100 TJX COS IN			P	12/31/99	
	INC		P	10/13/97	
	INC		P	10/14/97	
03 D T D T T T T T T T T T T T T T T T T	DIVIDENDS		*	10/14/5/	00/24/11
	DIVIDENDS			,	·
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0					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale) Gain or (loss) lus (f) minus (g)	
a 6,783.		1,287.	· · · · · · · · · · · · · · · · · · ·		5,496.
b 2,706.		738.			1,968.
c 6,944.		1,415.		······································	5,529.
d 5,465.		1,003.			4,462.
16 500				12,020.	
2 2 4				1,704.	
C C 2 C				6,636.	
		 		0,030.	
h					
1					
1					
k					
1					
m					
n				·	
0					
Complete only for assets showing	ng gain in column (h) and owned by t	the foundation on 12/31/69	(I) Los	ses (from col. (h))	
(i) F.M.V. on of 10/01/60	(j) Adjusted basis	(k) Excess of col (i)	Gains (excess of	of col. (h) gain over ot less than "-0-")	coi (k),
(i) F.M V. as of 12/31/69	as of 12/31/69	over col (j), if any		01 1635 than -0-)	
a					5,496.
b					1,968.
С					5,529.
d					4,462.
e					12,020.
f					1,704.
g			 		6,636.
h			·		
1					
I	-				
<u>k</u>				<u> </u>	
w					
<u>n</u>					
0			<u> </u>		
2 Capital gain net income or (net ca	apital loss) { If gain, also enter 1/1 (loss), enter 1/2	in Part I, line 7 I-" in Part I, line 7	2		37,815.
3 Net short-term capital pain or (In-	ss) as defined in sections 1222(5) an	, I			-
If gain, also enter in Part I, line 8,	column (c).	``			
If (loss), enter "-0-" in Part I, line			3	N/A	

Investment Report

December 1, 2011 - December 31, 2011

Envelope 021122331 MARVIN BETTY BORMAN FNDTN MINNEAPOLIS MN 55402-3903 3300 WELLS FARGO CENTER 90 SOUTH 7TH STREET 00001413 01 AV 0 340 05001413

DISCIPLINED GROWTH INVESTORS 150 SOUTH FIFTH STREET FIFTH STREET TOWERS MINNEAPOLIS MN 55402 Phone: (612)317-4100 **Your Advisor SUITE 2550**

brokerage 633-599018	MAHVIN BE	MAHVIN BELLY BURMAN FNULN	z				
Account Summary		Income Summary	2		Realized Gain/Loss from Sales	oss from Sale	9
Beginning value as of Dec 1	\$2,605,749.51		This Period	Year to Date		This Period	Year to
Change in investment value	21,194.92	Taxable			Long-term gain	\$0.00	\$31,180
Ending value as of Dec 31	\$2,626,944.43	Dividends	\$7,088.40	\$27,916.73	· · · · · · · · · · · · · · · · · · ·		
		Interest	0.08	6.53	This may not reflect all of your gains/losses because of incomplete cost basis.	of your gains/losses i	because of
		Return of capital	0.00	503.62			
		Total	\$7,089.48	\$28,426.88			

\$31,180 10 Year to Date

> Your Advisor is an independent organization and is not affiliated with Fidelity Investments. Brokerage services provided by Fidelity Brokerage Services LLC, Member NYSE, SIPC 800-544-6666. Brokerage Accounts carned with National Financial Services LLC, Member NYSE, SIPC

Holdings (Symbol) as of Docember 31, 2011	Guentity December 31, 2011	Price per Unit December 31, 2011	Total Cost Basis	Total Value December 1, 2011	Total Value December 31, 2011	Unrealized Gain (Loss) December 31, 2011
Stocks 99% of holdings						
SEAGATE TECHNOLOGY PLC COM USD0.00001						
(STX)	3,247.000	\$16.400	\$54,406.531	\$55,523.70	\$53,250.80	-\$ 1,155.73
GARMIN LTD COM CHF10 00 (GRMN)	1,500.000	39.810	49,114.05	54,885.00	59,715.00	10,600.95
NOBLE CORPORATION (SWITZERLAND) COM	850.000	30.220	17,881.881	29,350.50	25,687.00	7,805.12
CHF3 54 (NE)						•

Page 1 of 7



(903 50) ROC from 1099 43,249 93 Actual cost basis

Investment Report

December 1, 2011 - December 31, 2011

Brokerage 633-599018 MARVIN	IN BETTY BORMAN FNDTN	FNDTN				
Holdings (Symbol) as of December 31, 2011	Quantity December 31, 2011	Price per Unit December 31, 2011	Total Cost Basis	Total Value December 1, 2011	Total Value December 31, 2011	Unreelized Gain (Loss) December 31, 2011
ROYAL CARIBBEAN CRUISES COM STK	1,700.000	24.770	22,047.221	47,107.00	42,109.00	20,061.78
USD0.01 (RCL.)						
ADOBE SYS INC (ADBE)	000.006	28.270	7,490.821	24,678.00	25,443.00	17,952.18
ADVANCED MICRO DEVICES INC (AMD)	4,300.000	5.400	57,974.97	24,467.00	23,220.00	- 34,754.97
AKAMAI TECH (AKAM)	2,100.000	32,280	46,219.72	60,711.00	67,788.00	21,568.28
APPLE INC (AAPL)	150.000	405.000	1,321.22	57,330.00	60,750.00	59,428.78
ARM HOLDINGS PLC ADS EACH REP 3 ORD	3,575.000	27.670	19,010.18	101,065.25	98,920.25	79,910.07
GBP0.0005 (ARMH)						
AUTODESK INC (ADSK)	2,400.000	30.330	60,167.94	81,768.00	72,792.00	12,624.06
AVIAT NETWORKS INC COM (AVNW)	3,000.000	1.830	44,581.921	5,280.00	5,490.00	- 39,091.92
BAKER HUGHES INC (BHI)	400.000	48.640	7,389.331	21,844.00	19,456.00	12,066.67
BRADY CORP CLA (BRC)	800.000	31.570	25,880.47	23,952.00	25,256.00	- 624.47
CABELAS INC (CAB)	2,000.000	25.420	43,678.881	47,140.00	50,840.00	7,161.12
CHEESECAKE FACTORY INC (CAKE)	1,200.000	29.350	29,763.401	34,032.00	35,220.00	5,456.60
CORPORATE EXECUTIVE BRD CO (EXBD)	1,200.000	38.100	42,350.12	47,028.00	45,720.00	3,369.88
DOLBY LABORATORIES INC CL A (DLB)	950.000	30.510	40,686.14	31,274.00	28,984.50	- 11,701.64
DREAMWORKS ANIMATION SKG INC CL A (DWA)	1,500.000	16.595	39,940.91	27,855.00	24,892.50	- 15,048.41
E TRADE FINL CORP COM NEW (ETFC)	1,730.000	7.960	50,458.001	15,881.40	13,770 80	- 36,687.20
EATON CORP (ETN)	2,200.000	43.530	39,058.681	98,802.00	95,766.00	56,707.32
EDWARDS LIFESCIENCES CORP (EW.)	1,800.000	70.700	26,175.61t	118,854.00	127,260.00	101,084.39
ETHAN ALLEN INTERIOR INC (ETH)	2,850.000	23.710	62,172.891	57,855.00	67,573.50	5,400.61
EXXON MOBIL CORP (XOM)	200.000	84.760	2,832.98	16,088.00	16,952.00	14,119.02
FACTSET RESEARCH SYS INC (FDS)	850,000	87.280	41,165.73t	79,245.50	74,188.00	33,022.27
GENTEX CORP (GNTX)	1,300.000	29.590	11,178.37#	38,324.00	38,467.00	27,288.63
INTUITIVE SURGICAL INC COM NEW (ISRG)	100.000	463.010	9,150.531	43,421.00	46,301.00	37,150.47
INTUIT ING (INTU)	3,400.000	52 590	20,711.53t	181,016.00	178,806.00	158,094.47
JANUS CAP GROUP INC (JNS)	3,700.000	6.310	49,328.291	24,420.00	23,347.00	- 25,981.29
JETBLUE AWYS CORP (JBLU)	2,000.000	5.200	21,532.39t	8,240.00	10,400.00	- 11,132.39
LANDSTAR SYSTEMS INC (LSTR)	1,300.000	47.920	52,133.38t	60,151.00	62,296.00	10,162.62
LIMITED BRANDS INC (LTD.)	2,200.000	40.350	29,751,26t	93,126.00	88,770.00	59,018.74
LINCOLN NATIONAL CORP IND (LNC)	1,131,000	19.420	37,791.621	22,823.58	21,964.02	- 15,827.60
MICROCHIP TECH INC (MCHP)	1,300.000	36.630	44,153.43 A	45,383.00	47,619.00	3,465.57
MIDDLEBY CORP (MIDD.)	800.000	94.040	38,985.541	73,024.00	75,232.00	36,246.46
NUTRI SYS INC NEW COM (NTRI)	1,000.000	12,930	35,552,261	11,640.00	12,930.00	- 22,622.26

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Investment Report

December 1, 2011 - December 31, 2011

Brokerage 633-599018	MARVIN BETTY BORMAN FNDTN	FNDTN				
Holdings (Symbol) as of December 31, 2011	Quantity December 31, 2011	Price per Unit December 31, 2011	Total Cost Basis	Total Value December 1, 2011	Total Value December 31, 2011	Unrealized Gain (Loss) December 31, 2011
OPEN TEXT CO COM STK NPV	1,900.000	51.140	40,790.241	108,338.00	97,166.00	56,375.76
ISIN #CA6837151068 SEDOL #2260824						
(OTEX)						
PAYCHEX INC (PAYX)	800.000	30.110	22,050.11	23,288.00	24,088.00	2,037.89
PLANTRONICS INC NEW (PLT)	1,400.000	35.640	32,138.891	48,244.00	49,896 00	17,757 11
PLEXUS CORP (PLXS)	3,500.000	27.380	73,156.681	95,025.00	95,830 00	22,673.32
RALPH LAUREN CORP COM USD0 01 CLASS A	SS A					
(RL)	400.000	138.080	21,537.511	56,744.00	55,232 00	33,694.49
SELECT COMFORT CORP (SCSS)	2,075.000	21,690	28,310.611	38,449.75	45,006.75	16,696.14
TJX COMPANIES INC (TJX)	2,900.000	64.550	26,340.421	178,930 00	187,195.00	160,854.58
TW TELECOM INC COM (TWTC)	2,200.000	19 380	40,346.671	41,338.00	42,636.00	2,289.33
TEXAS INSTRUMENTS INC (TXN)	1,000.000	29.110	13,403.871	30,100.00	29,110.00	15,706.13
TRIMBLE NAV LTD (TRMB)	1,900.000	43.400	38,614.881	81,852.00	82,460.00	43,845 12
VARIAN MEDICAL SYS INC (VAR.)	200.000	67.130	29,248.631	43,561.00	46,991.00	17,742.37
VIASAT INC (VSAT)	650.000	46.120	22,510.55	30,758.00	29,978.00	7,467.45
YAHOO INC (YHOO)	3,700.000	16.130	23,468,251	58,127.00	59,681.00	36,212.75
Subtotal of Stocks			1,593,955.50 (903 50) ROC		2,612,446.12	1,018,490.62
Core Account 1% of holdings			1,593,052 Total Cost Basis	ost Basis		
CASH	14,498.310	1.000	not applicable	7,409.83	14,498.31	not applicable
Subtotal of Core Account					14,498.31	

Total

All positions held in cash account unless indicated otherwise.

t - Third-party provided

Cost Basis - the original amount pald for a security, including the amount of reinvested dividends and capital gains, plus or minus certain adjustments. See last page of statement for details. Total Cost Basis does not include the cost basis on core, money market or other positions where cost basis is unknown or not applicable.

\$ 1,018,490.62

\$2,626,944.43

Transaction Details

ils (for holdings with activity this period)

FORM 990-PF INTEREST ON SAV	INGS A	AND TEM	PORARY C	ASH IN	VESTMENTS	STATEMENT	1
SOURCE						AMOUNT	
TRADITION							3.
TOTAL TO FORM 990-PF, PART I	, LIN	E 3, CO	LUMN A			×	3.
FORM 990-PF DIVIDEN	DS ANI	D INTER	EST FROM	SECUF	RITIES	STATEMENT	2
SOURCE		GROSS	AMOUNT		ITAL GAINS IVIDENDS	COLUMN (A))
FIDELITY SIT INVESTMENTS		•	14,859. 21,055.		0. 6,636.	14,85 14,41	
TOTAL TO FM 990-PF, PART I,	LN 4		35,914.		6,636.	29,27	78.
FORM 990-PF		LEGAL	FEES			STATEMENT	3
DESCRIPTION	EXP	(A) ENSES BOOKS	(B) NET INVI MENT INC		(C) ADJUSTED NET INCOM		
MASLON EDELMAN BORMAN & BRAND		1,700.	*************************************	850.		85	50.
TO FM 990-PF, PG 1, LN 16A	 	1,700.		850.		85	50.
FORM 990-PF	OTHER	PROFES	SIONAL F	EES		STATEMENT	4
DESCRIPTION	EXPI		(B) NET INVI MENT IN	EST-			
INVESTMENT MANAGEMENT FEES		5,646.	5	,646.			0.
TO FORM 990-PF, PG 1, LN 16C		5,646.	5	,646.			0.

FORM 990-PF	OTHER E	XPENSES			STATEMENT	5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVE MENT INC		(C) ADJUSTED NET INCOM		
MISCELLANEOUS EXPENSE	20.		0.			20.
TO FORM 990-PF, PG 1, LN 23		0.			20.	
DESCRIPTION	CORPORAT		вос	OK VALUE	FAIR MARKE VALUE	ET
FIDELITY - SEE ATTACHED SIT US GOVT SECURITIES FUND SIT DIVIDEND GROWTH FUND CL	r			1,593,052. 609,811. 909,012.	2,612,4 610,2 918,8	257.
TOTAL TO FORM 990-PF, PART I	I, LINE 10B			3,111,875.	4,141,5	66.
FORM 990-PF	PART XV - L OF FOUNDATI		:RS		STATEMENT	7

NAME OF MANAGER

MARVIN BORMAN ELIZABETH BORMAN

MINUTES OF SPECIAL MEETING OF BOARD OF DIRECTORS OF THE MARVIN AND BETTY BORMAN FOUNDATION -oOo-

A special meeting of the board of directors of the MARVIN AND BETTY BORMAN FOUNDATION was held at the office of the corporation in Minneapolis, Minnesota, on July 25, 2011, pursuant to waiver of notice signed by all of the directors, reading as follows:

WAIVER OF NOTICE

We, the undersigned, being all of the directors of the MARVIN AND BETTY BORMAN FOUNDATION, do hereby waive notice of the time, place, and purpose of a special meeting of the board of directors of said corporation and do fix the 25th day of July, 2011, at ten o'clock a.m., as the time, and the office of the corporation in Minneapolis, Minnesota, as the place of said meeting, the purpose thereof being:

1. To adopt a new calendar year for the Foundation;

Dated July 25, 2011

Meron Borman

Marvin Borman

Elizabeth S. Borman

DIRECTORS

Both of the directors attended the meeting.

Marvin Borman, president of the corporation, presided at the meeting; Elizabeth S. Borman, secretary, made a record of the business transacted thereat.

The chairman then stated that the directors of the Marvin and Betty Borman Foundation, having determined that it would in the best interests of the corporation to change its fiscal year to a calendar year, hereby unanimously adopt the following resolution:

RESOLVED: That the fiscal year end of the corporation may be and is hereby changed from July 31st to a calendar year end of December 31st of each year.

There being no further business to come before the special meeting, it was adjourned.

Elizabeth S. Borman, Secretary

ATTEST:

Marvin Borman, President

Marvin Bomer