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Form **990-PF**

Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0052

Department of the Treasury Internal Revenue Service

For	caler	ndar year 2011 or tax year	r beginning		, and ending		
1	HE	foundation CUDAHY FOUN				A Employer identification	
_		KEVIN L. LI			Room/suite	39-672080	5
		and street (or P O box number i	B Telephone number				
_	25		PREET		420	414-355-3	
	•	own, state, and ZIP code WAUKEE, WI	53202			C If exemption application is	pending, check here
		all that apply	Initial return	Initial return of a fo	ormer public charity	D 1. Foreign organization	is, check here
_			Final return	Amended return	mer public dilatity		
			Address change	Name change		Foreign organizations in 2. check here and attach of	neeting the 85% test, computation
H	Check	type of organization:	X Section 501(c)(3) e	xempt private foundation		E If private foundation st	atus was terminated
<u>L</u>		ction 4947(a)(1) nonexem		Other taxable private founda		under section 507(b)(1	I)(A), check here
		arket value of all assets at e		*	L Accrual	F If the foundation is in a	
	rom i ►\$	Part II, col. (c), line 16) 9 - 0 0 5		Other (specify) Sumn (d) must be on cash b	pasis.)	under section 507(b)(1	(B), check here
TT	art I	Analysis of Revenue an	nd Expenses	(a) Revenue and	(b) Net investment	(c) Adjusted net	(d) Disbursements
		(The total of amounts in colu- necessarily equal the amoun	imns (b), (c), and (d) may not its in column (a))	expenses per books	income	income	for chantable purposes (cash basis only)
	1	Contributions, gifts, grant	ts, etc , received	22,060.		N/A	
	2	interest on savings and tempor					+
	3	cash investments	·	20.050	20 540		STATEMENT 2
	4	Dividends and interest fro	om securities	28,958.	39,549.		STATEMENT 2
		Gross rents Net rental income or (loss)					
•	62	Net gain or (loss) from sale of	assets not on line 10	<24,662,011.	>	11-11-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-	STATEMENT 1
ž	b	Gross sales price for all assets on line 6a	9,028,967.				
Revenue	7	Capital gain net income (from	Part IV, line 2)		3,592,055.		
4	8	Net short-term capital gai	ın	 			
	9	Income modifications Gross sales less returns					
ക	10a			1.45	rodlad dod, see to see	'H-N-11 - 1-1 1	H-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1
SCANNED	1	Gross profit or (loss)	<u></u>				
影	11	Other income		9,504.	9,504.		STATEMENT 3
3	12	Total Add lines 1 throug	<u>h 11</u>	<24,601,489.			
Ö	13	Compensation of officers, dire	ectors, trustees, etc	22,060.	11,030.		11,030.
\supseteq	14	Other employee salaries a	•		<u>.</u>		
'⊰ წ	15	Pension plans, employee Legal fees	Denents				
ခြဲ ေ	b	Accounting fees	STMT 4	4,700.	0.	<u></u>	4,700.
C & & Expense	C	Other professional fees	STMT 5	42,147.	80,275.		19,519.
©∂U¢ itive Ey	17	Interest					
હ∂∪ and Administrative	18	Taxes	STMT 6	5,585.	0.		0.
i. Si	19	Depreciation and depletio	on				
Adn	20	Occupancy Travel, conferences, and (meetings		· · · · · · · · · ·	<u> </u>	
ď	22	Printing and publications					
e Di	23	Other expenses	STMT 7	11,958,873.	0.		1,185.
Operating	24	Total operating and adm	nistrative				
Doe	_[expenses. Add lines 13 ti	hroq 6£ \$3	12,033,365.	91,305.		36,434. 7,117,560.
J	25	Contributions, gifts, grant		7,117,560.			/,11/,560.
	祖	Total expenses and disb		19,150,925.	91,305.		7,153,994.
	27	Suntiacting 26 from Inc	12		21,303.		1,123,734.
	N	Excess of revenue over expens		<43,752,414.	>		
	ı	Net investment income (7	3,549,803.		т
1235		Adjusted net income (if no	egative, enter -0-)			N/A	

12-02-11 LHA For Paperwork Reduction Act Notice, see instructions.

THE CUDAHY FOUNDATION

C/O KEVIN L. LINDSEY CO-TRUSTEE

39-6720806

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P;	art	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	(a) Book Value	(b) Book Value	(c) Fair Market Value
	٠1	Cash - non-interest-bearing	146,173.	1,020,103.	
ļ		Savings and temporary cash investments	<1,789,533.	> 22,724.	1,020,103.
ı		Accounts receivable			
ł		Less allowance for doubtful accounts			
1		Pledges receivable			
		Less allowance for doubtful accounts			
		Grants receivable			
	-	Receivables due from officers, directors, trustees, and other			
	U	disqualified persons			
	7	Other notes and loans receivable 11,957,688.			······································
1	•	Other notes and loans receivable Less allowance for doubtful accounts \blacktriangleright 11,957,688.	18,657,688.	0.	.0.
s		Inventories for sale or use			, , , , , , , , , , , , , , , , , , , ,
Assets		Prepaid expenses and deferred charges			
As		Investments - U S and state government obligations		-	
		Investments - corporate stock STMT 8	36,984,433.	9,203,520.	7,962,217.
		Investments - corporate bonds			
		Investments - land, buildings, and equipment basis			
	• •	Less accumulated depreciation			
	12	Investments - mortgage loans			
	13	Investments - other	,		
		Land, buildings, and equipment basis	II. AIII-MANANIN II IIII III III III		
	1.4	Less accumulated depreciation STMT 9	'		
	15	Other assets (describe			
		Other assert (assertes)			
	16	Total assets (to be completed by all filers)	53,998,761.	10,246,347.	9,005,044.
		Accounts payable and accrued expenses			
	18	Grants payable			
s	19	Deferred revenue			
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons			
ją.	21	Mortgages and other notes payable			
Ë	l	Other liabilities (describe			
	23	Total liabilities (add lines 17 through 22)	0.	0.	å
		Foundations that follow SFAS 117, check here			; ,
		and complete lines 24 through 26 and lines 30 and 31.			
ces	24	Unrestricted			
au	25	Temporarily restricted			
Ba	26	Permanently restricted			
ī		Foundations that do not follow SFAS 117, check here			
린		and complete lines 27 through 31.			
Net Assets or Fund Balan	27	Capital stock, trust principal, or current funds	53,998,761.	10,246,347.	
set	28	Paid-in or capital surplus, or land, bldg, and equipment fund	0.	0.	
As	29	Retained earnings, accumulated income, endowment, or other funds	0.	0.	
Ne S	30	Total net assets or fund balances	53,998,761.	10,246,347.	
_					
	31	Total liabilities and net assets/fund balances	53,998,761.	10,246,347.	
p	art	Analysis of Changes in Net Assets or Fund B	alances		
		I net assets or fund balances at beginning of year - Part II, column (a), line	30		
ı		st agree with end-of-year figure reported on prior year's return)	••	1	53,998,761.
2	•	er amount from Part I, line 27a		2	53,998,761. <43,752,414.
3		er increases not included in line 2 (itemize)		3	0.
3		lines 1, 2, and 3		4	10,246,347.
5		reases not included in line 2 (itemize)		5	0.
6		il net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	olumn (b), line 30	6	10,246,347.
<u>~</u>	100	the second of the second second of Jose (into 1 things into 5) I set if of	1-11		Form 990-PF (2011)

C/O KEVIN L. LINDSEY CO-TRUSTEE

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	and Losses for Tax on the line kind(s) of property solo		t Income	(b) Ho	w acquired	(c) Date	acquired	(d) Date sold	
	rehouse, or common stock, 20			P - D -	Purchase Donation	(mo , c	day, yr)	(mo , day, yr)	
1a DETAIL AVAILAB	LE IN TAXPAYER	R'S FILE			P	VARI	OUS	VARIOUS	
<u>b</u>		·				-			
<u>c</u>		·							
<u>d</u>									
	(f) Depreciation allowed	(n) Cos	st or other basis			(h) G	Sain or (loss	1	
(e) Gross sales price	(or allowable)		expense of sale	Ì			s (f) minus		
a 9,028,967.			5,436,91	2.				3,592,05	5.
b									
C									
<u>d</u>								 -	
<u>e</u>		1	10/04/00						
Complete only for assets showin							Col (h) gain not less tha		
(i) F M V. as of 12/31/69	(j) Adjusted basis as of 12/31/69		cess of col (I) col (j), if any	-	•	Losses	(from col	(h))	
3			(),,					3,592,05	5.
a b								0,002,000	
C				_					
d									
е									
	∫ If gain, also	enter in Part I, line	7	1					_
2 Capital gain net income or (net ca		ter -0- in Part I, line		<i>"</i> [2			3,592,05	<u>5 </u>
3 Net short-term capital gain or (los		(5) and (6)							
If gain, also enter in Part I, line 8,	column (c).						N/A		
If (loss), enter -0- in Part I, line 8 Part V Qualification U	nder Section 4940(a)	for Boduced	Tay on Net	Inve	stment in	come	N/A	<u> </u>	
(For optional use by domestic private									
(For optional use by domestic private	Touridations subject to the sec	mon 4940(a) tax on	i net mvestment m	come j					
If section 4940(d)(2) applies, leave th	is part blank								
Was the foundation liable for the sect	ion 4942 tax on the distributab	ole amount of any ve	ear in the base pen	10d?				Yes X	No
If "Yes," the foundation does not qual									
1 Enter the appropriate amount in e	ach column for each year, see	instructions before	making any entrie	s				1	
(a) Base period years	(b)		N-4 1 4	(c)		_ [(d) bution ratio	
Calendar year (or tax year beginning	ng in) Adjusted qualifyin	-	Net value of nor			l l	(col (b) di	vided by col (c))	. 1
2010		420,780. 521,064.	·	26,	713,79 986,62	4 • 1		.0157	
2009		260,930.			136,67			.0524	
2008		960,994.			584,09			.7219	
2006		052,779.			029,43			.0841	
2000		, , , , , , , , , , , , , , , , , , ,	· · · · · · · · · · · · · · · · · · ·						
2 Total of line 1, column (d)						2	1	.8935	54
3 Average distribution ratio for the 5	5-year base period - divide the	total on line 2 by 5,	or by the number	of year	S				
the foundation has been in exister	•	•		•		3_	ļ L	.1787	11
4 Enter the net value of noncharitab	le-use assets for 2011 from Pa	art X, line 5				4		9,565,32	<u>7.</u>
								1 700 404	_
5 Multiply line 4 by line 3						5		1,709,429	<u>9.</u>
							}	25 400	0
6 Enter 1% of net investment incom	ie (1% of Part I, line 27b)					6		35,49	<u>.</u>
7 Add lines 5 and 6						7	}	1,744,92	7
AUU IIII C COIIII UUA						<u>'</u>		-1,33176	<u></u>
8 Enter qualifying distributions from	Part XII, line 4					8		7,153,99	4.
If line 8 is equal to or greater than		I line 1h and come	olete that nart using	n a 1%	tax rate		·	· · · · · · · · · · · · · · · · · · ·	
See the Part VI instructions		.,							

	THE CUDAHY FOUNDATION		1		(
Form			720806		Page 4
	t VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4	948 -	see instru	ctior	ns)
	Exempt operating foundations described in section 4940(d)(2), check here 🕨 🔲 and enter "N/A" on line 1				
•	Date of ruling or determination letter (attach copy of letter if necessary-see instructions)			- 4	
þ	Domestic foundations that meet the section 4940(e) requirements in Part V, check here 🕒 🗶 and enter 1%	1	<u></u> 3:	, 4	98.
	of Part I, line 27b				
	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b) 💚				^
	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	21	= 1	0.
	Add lines 1 and 2	3	3:	7,4	98.
	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)	4	21	5,4	
	Tax based on Investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5		J , 4	90.
	Credits/Payments 2011 estimated tax payments and 2010 overpayment credited to 2011 6a 2,800.				
	Exempt foreign organizations - tax withheld at source Tax paid with application for extension of time to file (Form 8868) 6c 40,000.				
	Duoling Williams	7	4:	2 . 8	00.
	Total credits and payments. Add lines 6a through 6d Enter any penalty for underpayment of estimated tax. Check here X if Form 2220 is attached	8		7	$\frac{00.}{47.}$
	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9			
	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10		6.5	55.
	Enter the amount of line 10 to be Credited to 2012 estimated tax 6,555. Refunded	11			0.
	t VII-A Statements Regarding Activities				
	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene			Yes	No
	any political campaign?		1a		X
	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)?		1b		X
	If the answer is "Yes" to $1a$ or $1b$, attach a detailed description of the activities and copies of any materials published	ed or			
	distributed by the foundation in connection with the activities.				
	Did the foundation file Form 1120-POL for this year?		10		X
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year				
_	(1) On the foundation ►\$ 0. (2) On foundation managers ►\$ 0.	_			
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation				
	managers > \$ 0.				
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?		2		X
	If "Yes," attach a detailed description of the activities.				
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation,	or			.,
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		3		X
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	NT.	/ 3 48		X
	If "Yes," has it filed a tax return on Form 990-T for this year?	N/			X
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?		5		<u> </u>
	If "Yes," attach the statement required by General Instruction T.				
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either				
	By language in the governing instrument, or	o love			,
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state	e law	6	X	1 '
_	remain in the governing instrument?		7	X	
7	Did the foundation have at least \$5,000 in assets at any time during the year?		- '		ļ:
	If "Yes," complete Part II, col. (c), and Part XV. Enter the states to which the foundation reports or with which it is registered (see instructions)				
ва	WI				
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)				
	of each state as required by General Instruction G? If "No," attach explanation		8b	X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calculation within the meaning of section 4942(j)(3) or 4942(j)(5) for calculation within the meaning of section 4942(j)(3) or 4942(j)(5) for calculation within the meaning of section 4942(j)(3) or 4942(j)(5) for calculation within the meaning of section 4942(j)(3) or 4942(j)(5) for calculation within the meaning of section 4942(j)(3) or 4942(j)(5) for calculation within the meaning of section 4942(j)(3) or 4942(j)(5) for calculation within the meaning of section 4942(j)(3) or 4942(j)(5) for calculation within the meaning of section 4942(j)(3) or 4942(j)(5) for calculation within the meaning of section 4942(j)(3) or 4942(j)(5) for calculation within the meaning of section 4942(j)(3) or 4942(j)(5) for calculation within the meaning of section 4942(j)(3) or 4942(j)(4) for calculation within the meaning of section 4942(j)(3) or 4942(j)(4) for calculation within the meaning of section 4942(j)(4) for calculation 4942(j)(4) for calculation 4942(j)(4) for calculation 4942(j)(4) for calculation 4942(endar			.,
	year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," complete Part XIV		9	ļ	X
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		10		X
			Form 990	-26	(2011)

3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time

c if the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here

Yes X No

during the year? b If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2011.)

valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach

N/A

N/A

2b

3b

4a

4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?

b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2011?

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X

statement - see instructions)

0

Total number of other employees paid over \$50,000

3 N/A

Total. Add lines 1 through 3

All other program-related investments. See instructions

C/O KEVIN L. LINDSEY CO-TRUSTEE 39-6720806 Page 8 Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.) Part X 1 Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes 7,710,663. a Average monthly fair market value of securities 1a 1,721,162. b Average of monthly cash balances 1b 279,167. c Fair market value of all other assets 10 9,710,992 d Total (add lines 1a, b, and c) 1d e Reduction claimed for blockage or other factors reported on lines 1a and 0. 1c (attach detailed explanation) 1e 2 Acquisition indebtedness applicable to line 1 assets 710,992. Subtract line 2 from line 1d 3 145,665. Cash deemed held for charitable activities Enter 1 1/2% of line 3 (for greater amount, see instructions) 4 9,565,327. Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4. 5 478,266 Minimum investment return. Enter 5% of line 5 Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain Part XI foreign organizations check here and do not complete this part) 478,266. 1 Minimum investment return from Part X, line 6 35,498. Tax on investment income for 2011 from Part VI, line 5 2a 2b Income tax for 2011 (This does not include the tax from Part VI.) <u>35,</u>498. c Add lines 2a and 2b 2¢ 3 Distributable amount before adjustments. Subtract line 2c from line 1 Recoveries of amounts treated as qualifying distributions 4 5 Add lines 3 and 4 6 Deduction from distributable amount (see instructions) 7 Distributable amount as adjusted Subtract line 6 from line 5. Enter here and on Part XIII, line 1 Part XII Qualifying Distributions (see instructions) Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes. 7,153,994. Expenses, contributions, gifts, etc - total from Part I, column (d), line 26 1a 1b b Program-related investments - total from Part IX-B 2 Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes Amounts set aside for specific charitable projects that satisfy the a Suitability test (prior IRS approval required) За 3b b Cash distribution test (attach the required schedule) 7,153,994. 4 Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4 Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section

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5

6

35,498.

7,118,496.

income Enter 1% of Part I, line 27b

Adjusted qualifying distributions. Subtract line 5 from line 4

4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

, ,	(a) Corpus	(b) Years prior to 2010	(c) 2010	(d) 2011
1 Distributable amount for 2011 from Part XI,				442 769
line 7			aannid dulla dullada ataab	442,768.
2 Undistributed income, if any, as of the end of 2011			0.	
a Enter amount for 2010 only			V •]	
b Total for prior years		0.		
3 Excess distributions carryover, if any, to 2011.		——————————————————————————————————————		
a From 2006 2,091,027.		,		
b From 2007 35,381,809.				
c From 2008 104,096.				
d From 2009				
e From 2010				
f Total of lines 3a through e	37,576,932.			
4 Qualifying distributions for 2011 from				
Part XII, line 4 ▶\$ 7,153,994.				
a Applied to 2010, but not more than line 2a			0.	- na u i 'ata-ma'alli u mamut
b Applied to undistributed income of prior		_		
years (Election required - see instructions)	<u> </u>	0.	. 4-nn. 1 - 1-111	······································
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			442 760
d Applied to 2011 distributable amount	6 511 006			442,768.
e Remaining amount distributed out of corpus	6,711,226.	tur		0.
5 Excess distributions carryover applied to 2011 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	44,288,158.			
b Prior years' undistributed income Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		, ,
d Subtract line 6c from line 6b Taxable				
amount - see instructions		0.		
e Undistributed income for 2010 Subtract line				
4a from line 2a Taxable amount - see instr			0.	
f Undistributed income for 2011 Subtract				
lines 4d and 5 from line 1. This amount must				0.
be distributed in 2012				
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by	0.			
section 170(b)(1)(F) or 4942(g)(3)				······································
8 Excess distributions carryover from 2006	2,091,027.			
not applied on line 5 or line 7 9 Excess distributions carryover to 2012.	2/031/02/1			
Subtract lines 7 and 8 from line 6a	42,197,131.			
10 Analysis of line 9				
a Excess from 2007 35,381,809				
b Excess from 2008 104,096.	,			
c Excess from 2009				`
d Excess from 2010				
e Excess from 2011 6,711,226.	,			Form 000 PE (2011)

THE CUDAHY FOUNDATION

		EY CO-TRUST			720806	Page 10
Part XIV Private Operating For			-A, question 9)	N/A		
1 a If the foundation has received a ruling or	determination letter that	it is a private operating				
· foundation, and the ruling is effective for	2011, enter the date of t	the ruling	>			
b Check box to indicate whether the found	ation is a private operatii	ng foundation described i	n section	4942(J)(3) or 4	942(j)(5)	
2 a Enter the lesser of the adjusted net	Tax year	·	Prior 3 years			
income from Part I or the minimum	(a) 2011	(b) 2010	(c) 2009	(d) 2008	(e) To	tal
investment return from Part X for						
each year listed						
b 85% of line 2a						
© Qualifying distributions from Part XII.					 	
line 4 for each year listed					1	
d Amounts included in line 2c not						
used directly for active conduct of			ļ		1	
exempt activities						
e Qualifying distributions made directly	· · · · · · · · · · · · · · · · · · ·				 	
• • • • • • • • • • • • • • • • • • • •					1	
for active conduct of exempt activities						•
Subtract line 2d from line 2c 3 Complete 3a, b, or c for the				 	 	
alternative test relied upon			1		1	
a "Assets" atternative test - enter.						
(1) Value of all assets						
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)						
b "Endowment" alternative test - enter						
2/3 of minimum investment return shown in Part X, line 6 for each year					1	
listed						
c "Support" alternative test - enter						
(1) Total support other than gross		1				
investment income (interest,						
dividends, rents, payments on						
securities loans (section					-	
512(a)(5)), or royalties)				 	 	
(2) Support from general public and 5 or more exempt						
organizations as provided in						
section 4942(j)(3)(B)(iii)			 	 		
(3) Largest amount of support from					1	
an exempt organization						
(4) Gross investment income		L				
Part XV Supplementary Info			if the foundatio	n had \$5,000 or m	ore in asso	ets
at any time during the	ne year-see insti	ructions.)			· · · · · · · · · · · · · · · · · · ·	
1 Information Regarding Foundation	n Managers:					•
a List any managers of the foundation who			ributions received by th	ne foundation before the clo	ose of any tax	
year (but only if they have contributed m	iore than \$5,000) (See s	ection 507(d)(2))				
NONE						
b List any managers of the foundation who			or an equally large por	tion of the ownership of a p	partnership or	
other entity) of which the foundation has	a 10% or greater interes	st				
NONE						
2 Information Regarding Contribution						
Check here 🕨 🗶 if the foundation of	nly makes contributions	to preselected charitable	organizations and does	not accept unsolicited req	uests for funds	If
the foundation makes gifts, grants, etc. (see instructions) to indiv	iduals or organizations u	nder other conditions,	complete items 2a, b, c, an	d d	
a The name, address, and telephone numb	er of the person to whor	n applications should be	addressed			
b The form in which applications should be	e submitted and informat	tion and materials they sh	rould include			
c Any submission deadlines						
		· · · · · · · · · · · · · · · · · · ·				
d Any restrictions or limitations on awards	, such as by geographica	al areas, charitable fields,	kinds of institutions, or	r other factors		

Page 11

Part XV Supplementary Information (continued) 3 Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Recipient Purpose of grant or contribution Foundation show any relationship to any foundation manager or substantial contributor Amount status of Name and address (home or business) recipient a Paid during the year GREAT LAKES FUTURE, INC 500 N HARBOR DR. MILWAUKEE, WI 53202 6,442,200. SEE ATTACHED STATEMENT 675,360. **▶** 3a 7,117,560. b Approved for future payment NONE Total

Part XVI-A Analysis of Income-Producing Activities

nter gross amounts unless otherwise indicated	(a)	business income (b)	(C) Exclu-	(d)	(e) Related or exempt
Program service revenue.	Business code	Amount	sion code	Amount	function income
_	- C000		- 0000		
ab	_				
,					
d					
8					
f					
g Fees and contracts from government agencies					
Membership dues and assessments					
Interest on savings and temporary cash		_			
investments					
Dividends and interest from securities			14	28,958.	
Net rental income or (loss) from real estate.					
a Debt-financed property					
b Not debt-financed property				· · · · · · · · · · · · · · · · · · ·	
Net rental income or (loss) from personal					
property					
Other investment income					9,504
Gain or (loss) from sales of assets other					
than inventory			18	<24,662,011.	<u> </u>
Net income or (loss) from special events				······································	
Gross profit or (loss) from sales of inventory	<u> </u>			···-	
Other revenue:					
a	_				
b	_				
c					
d	_				
c c e	_			<24 622 052	9 50/
c d E Subtotal Add columns (b), (d), and (e)	_	().	<24,633,053.	> 9,504
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)		().	<24,633,053. 13_	> 9,504 <24,623,549
c d E Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) be worksheet in line 13 instructions to verify calculations					> 9,504 <24,623,549
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) be worksheet in line 13 instructions to verify calculations					> 9,504 <24,623,549
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) se worksheet in line 13 instructions to verify calculations (vart XVI-B) Relationship of Activities	s to the Accor	nplishment of	Exemp	t Purposes	
subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) Be worksheet in line 13 instructions to verify calculations. Part XVI-B Relationship of Activities ine No. Explain below how each activity for which in the foundation's exempt purposes (other the	s to the Accor	mplishment of column (e) of Part XV is for such purposes)	Exemp I-A contrib	t Purposes outed importantly to the accord	nplishment of
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) se worksheet in line 13 instructions to verify calculations art XVI-B Relationship of Activities line No. Explain below how each activity for which in the foundation's exempt purposes (other the	s to the Accor	mplishment of column (e) of Part XV is for such purposes)	Exemp I-A contrib	t Purposes outed importantly to the accord	nplishment of
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify calculations art XVI-B Relationship of Activities Relationship of Activities the foundation's exempt purposes (other the	s to the Accor	mplishment of column (e) of Part XV is for such purposes)	Exemp I-A contrib	t Purposes outed importantly to the accord	nplishment of
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify calculations art XVI-B Relationship of Activities Relationship of Activities the foundation's exempt purposes (other the	s to the Accor	mplishment of column (e) of Part XV is for such purposes)	Exemp I-A contrib	t Purposes outed importantly to the accord	nplishment of
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify calculations art XVI-B Relationship of Activities Relationship of Activities the foundation's exempt purposes (other the	s to the Accor	mplishment of column (e) of Part XV is for such purposes)	Exemp I-A contrib	t Purposes outed importantly to the accord	nplishment of
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) se worksheet in line 13 instructions to verify calculations art XVI-B Relationship of Activities line No. Explain below how each activity for which in the foundation's exempt purposes (other the	s to the Accor	mplishment of column (e) of Part XV is for such purposes)	Exemp I-A contrib	t Purposes outed importantly to the accord	nplishment of
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations art XVI-B Relationship of Activities ne No. Explain below how each activity for which in the foundation's exempt purposes (other the	s to the Accor	mplishment of column (e) of Part XV is for such purposes)	Exemp I-A contrib	t Purposes outed importantly to the accord	nplishment of
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations art XVI-B Relationship of Activities ne No. Explain below how each activity for which in the foundation's exempt purposes (other the	s to the Accor	mplishment of column (e) of Part XV is for such purposes)	Exemp I-A contrib	t Purposes outed importantly to the accord	nplishment of
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations art XVI-B Relationship of Activities ne No. Explain below how each activity for which in the foundation's exempt purposes (other the	s to the Accor	mplishment of column (e) of Part XV is for such purposes)	Exemp I-A contrib	t Purposes outed importantly to the accord	nplishment of
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations art XVI-B Relationship of Activities ne No. Explain below how each activity for which in the foundation's exempt purposes (other the	s to the Accor	mplishment of column (e) of Part XV is for such purposes)	Exemp I-A contrib	t Purposes outed importantly to the accord	nplishment of
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations art XVI-B Relationship of Activities ne No. Explain below how each activity for which in the foundation's exempt purposes (other the	s to the Accor	mplishment of column (e) of Part XV is for such purposes)	Exemp I-A contrib	t Purposes outed importantly to the accord	nplishment of
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations art XVI-B Relationship of Activities ne No. Explain below how each activity for which in the foundation's exempt purposes (other the	s to the Accor	mplishment of column (e) of Part XV is for such purposes)	Exemp I-A contrib	t Purposes outed importantly to the accord	nplishment of
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations art XVI-B Relationship of Activities ne No. Explain below how each activity for which in the foundation's exempt purposes (other the	s to the Accor	mplishment of column (e) of Part XV is for such purposes)	Exemp I-A contrib	t Purposes outed importantly to the accord	nplishment of
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) se worksheet in line 13 instructions to verify calculations. Part XVI-B Relationship of Activities sine No. Explain below how each activity for which in the foundation's exempt purposes (other the	s to the Accor	mplishment of column (e) of Part XV is for such purposes)	Exemp I-A contrib	t Purposes outed importantly to the accord	nplishment of
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) se worksheet in line 13 instructions to verify calculations art XVI-B Relationship of Activities line No. Explain below how each activity for which in the foundation's exempt purposes (other the	s to the Accor	mplishment of column (e) of Part XV is for such purposes)	Exemp I-A contrib	t Purposes outed importantly to the accord	nplishment of
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify calculations art XVI-B Relationship of Activities Relationship of Activities the foundation's exempt purposes (other the	s to the Accor	mplishment of column (e) of Part XV is for such purposes)	Exemp I-A contrib	t Purposes outed importantly to the accord	nplishment of
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify calculations art XVI-B Relationship of Activities Relationship of Activities the foundation's exempt purposes (other the	s to the Accor	mplishment of column (e) of Part XV is for such purposes)	Exemp I-A contrib	t Purposes outed importantly to the accord	nplishment of
c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) se worksheet in line 13 instructions to verify calculations art XVI-B Relationship of Activities line No. Explain below how each activity for which in the foundation's exempt purposes (other the	s to the Accor	mplishment of column (e) of Part XV is for such purposes)	Exemp I-A contrib	t Purposes outed importantly to the accord	nplishment of

C/O KEVIN L. LINDSEY CO-TRUSTEE Form 990-PF (2011) Information Regarding Transfers To and Transactions and Relationships With Noncharitable

	Exempt Organ	izations		-			
1 Did the o	rganization directly or indi	rectly engage in any of the following	ng with any other organization	n described in section 501(c) of		Yes	No
)(3) organizations) or in section 5					
		ation to a noncharitable exempt or	• •				
(1) Cash	· · · ·	ation to a nononantable exempt of	igamenton or		1a(1)	1	Х
(2) Othe					1a(2)	\vdash	X
. ,					10(2)		
b Other tran		NIA			1	1	х
- •	s of assets to a noncharita	· •			1b(1)	 	X
- •		ncharitable exempt organization			16(2)	 	
. ,	al of facilities, equipment,				1b(3)	 	X
- •	bursement arrangements				1b(4)	 	X
•	s or loan guarantees				1b(5)	\vdash	X
-		embership or fundraising solicitation			15(6)		X
-		uling lists, other assets, or paid en	• •		10		X
	•	•	· ·	ays show the fair market value of the goods,		ets,	
				in any transaction or sharing arrangement, s	how in		
		other assets, or services received					
(a) Line no	(b) Amount involved	(c) Name of noncharitabl	le exempt organization	(d) Description of transfers, transactions, and	shanng an	angeme	nts
		N/A					
					_		
2a Is the four	indation directly or indirect	tly affiliated with, or related to, one	e or more tax-exempt organiza	ations described			
	*	r than section 501(c)(3)) or in sec			Yes	X	No
	omplete the following sch		Mon VET .	_			
B 11 103, 0	(a) Name of org		(b) Type of organization	(c) Description of relations	hip		
NONE	(2)		(5) 1) 10 10 10 10 10 10 10 10 10 10 10 10 10	()			
				· · · · · · · · · · · · · · · · · · ·			
	- 		 	 			
	 -\		 				
Unde	r penalties of penury. I declare	that I have exampled this return include	ng accompanying schedules and s	tatements, and to the best of my knowledge			<u> </u>
and h					y the IRS d	liscuss t	his er
Sign Here	1/2000 7	See	10-8-12	sho	wn below	(see ins	tr)?
	actual of officer or trustee				X Yes	L	J No ∣
Sig	nature of officer or trustee		Date	Title Chack I of PTIN			
	Print/Type preparer's na	ame Preparer's s	signature	Date Check if PTIN			
Daid	DEDEGGA GO	mmnntin KVMM		self- employed	0410	1 5 7	
Paid Date	REBECCA GO				0419		
Preparer	Firm's name ► DEL	OITTE TAX LIP	٧ '	Firm's EIN ▶ 86-1	105/	12	
Use Only							
		5 EAST WELLS ST			0 ~ 4	222	^
	MI	LWAUKEE, WI 532	202	Phone no 414-			
				Fn	rm 990	-PF /	2011)

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No 1545-0047

2011

Name of the organization
THE CUDAHY FOUNDATION
C/O KEVIN L. LINDSEY CO-TRUSTEE
39-6720806

Organization type (check one):							
Filers of:	Section:						
Form 990 or 990-EZ	501(c)() (enter number) organization						
	4947(a)(1) nonexempt charitable trust not treated as a private foundation						
	527 political organization						
Form 990-PF	X 501(c)(3) exempt private foundation						
	4947(a)(1) nonexempt charitable trust treated as a private foundation						
	501(c)(3) taxable private foundation						
Note. Only a section 501(c)	s covered by the General Rule or a Special Rule. (7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.						
General Rule X For an organizatio contributor. Comp	n filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one lete Parts I and II.						
Special Rules							
509(a)(1) and 170(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections (b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.						
total contributions	For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.						
contributions for u If this box is chect purpose. Do not c	c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. Red, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., omplete any of the parts unless the General Rule applies to this organization because it received nonexclusively le, etc., contributions of \$5,000 or more during the year.						
but it must answer "No" or	hat is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), in Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).						

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Name of organization
THE CUDAHY FOUNDATION

Employer identification number

C/O KEVIN L. LINDSEY CO-TRUSTEE

39-6720806

Part I	Contributors ((see instructions)	. Use duplicate copies	of Part I if additio	nal space is needed.
--------	----------------	--------------------	------------------------	----------------------	----------------------

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	THE ENDEAVORS GROUP LLC 925 E WELLS ST, SUITE 420 MILWAUKEE, WI 53202	\$\$22,060.	Person Payroll X Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Oncash Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Oncash Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Complete Part II if there is a noncash contribution.)

Name of organization

Employer identification number

THE CUDAHY FOUNDATION

C/O KEVIN L. LINDSEY CO-TRUSTEE

39-6720806

Part II	Noncash Property (see instructions). Use duplicate copies of Part	II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$:
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		s	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		*	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
			·

Schedule B (Form 990, 990-EZ, or 990-PF) (2011) Name of organization Employer identification number THE CUDAHY FOUNDATION Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (d) Description of how gift is held (c) Use of gift (e) Transfer of gift Relationship of transferor to transferee Transferee's name, address, and ZIP + 4 (a) No. from Part I (b) Purpose of gift (d) Description of how gift is held (c) Use of gift (e) Transfer of gift Relationship of transferor to transferee Transferee's name, address, and ZIP + 4 (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift

Relationship of transferor to transferee

Transferee's name, address, and ZIP + 4

FORM 990-PF. GAIN OR (LOSS	S) I	FROM SALE	OF A	ASSETS		STATEMENT	1
(A) DESCRIPTION OF PROPERTY				MANNER CQUIRED	DAT ACQUI		OLD
DETAIL AVAILABLE IN TAXPAYER'S FILE	Ξ		PUI	RCHASED	VARIO	US VARIO	US
(B) (C) GROSS COST OR SALES PRICE OTHER BASIS	5	(D) EXPENSE SALE	OF	(E) DEPRE	C. ((F) GAIN OR LOS	S
9,028,967. 33,690,97	78.		0.		0.	<24,662,0	11.
CAPITAL GAINS DIVIDENDS FROM PART 1	۲V						0.
TOTAL TO FORM 990-PF, PART I, LINE	6A				_	<24,662,0	11.
FORM 990-PF DIVIDENDS AND SOURCE	<u>-</u>	TEREST FRO		ECURITIE CAPITAL (DIVIDE	GAINS	STATEMENT COLUMN (A AMOUNT	2
BAIRD US BANK		20,905 8,053			0.	20,9	
TOTAL TO FM 990-PF, PART I, LN 4		28,958	 3. = =		0.	28,9	58.
FORM 990-PF 07	гнег	R INCOME				STATEMENT	3,
DESCRIPTION		(A) REVENU PER BOO		NET I	B) NVEST- INCOME		
FROM BROADWAY REAL ESTATE PARTNERS		9	,504	4.	9,504	•	~
TOTAL TO FORM 990-PF, PART I, LINE			,504		9,504		

FORM 990-PF.	ACCOUNTI	NG FEES	S	TATEMENT 4
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING FEES	4,700.	0.	***************************************	4,700.
TO FORM 990-PF, PG 1, LN 16B	4,700.	0.		4,700.
FORM 990-PF (OTHER PROFES	SIONAL FEES	S	TATEMENT 5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ASSET MANAGEMENT FEES INVESTMENT EXPENSES CONSULTING FEES	0. 22,628. 19,519.	22,760.		0. 0. 19,519.
TO FORM 990-PF, PG 1, LN 16C	42,147.	80,275.		19,519.
FORM 990-PF	TAX	ES	S	TATEMENT 6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
2010 TAXES - BALANCE DUE	2,785.	0.		0 ,
2011 TAXES - ESTIMATED TAX PAYMENTS	2,800.	0.		0.
TO FORM 990-PF, PG 1, LN 18	5,585.	0.		0.

ORM 990-PF. OTHER EXPENSES				STATEMENT	7	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVE MENT INC		(C) ADJUSTED NET INCOM		
DUES & SUBSCRIPTIONS MISCELLANEOUS BAD DEBT EXPENSE	695. 490. 11,957,688.		0. 0. 0.			95. 90. 0.
TO FORM 990-PF, PG 1, LN 23	11,958,873.		0.		1,1	85.
<u>;;</u>						·
FORM 990-PF	CORPORAT	E STOCK	· · · · · ·		STATEMENT	8
DESCRIPTION			воок	VALUE	FAIR MARKE VALUE	Т
BAIRD CYCLICS CORP		•		203,520.	6,927,6 1,034,5	
TOTAL TO FORM 990-PF, PART I	I, LINE 10B	•	9,2	203,520.	7,962,2	17.
FORM 990-PF DEPRECIATION O	F ASSETS NOT	HELD FOR	INVEST	rment	STATEMENT	9
DESCRIPTION		T OR BASIS	ACCUMU DEPREC	JLATED CIATION	BOOK VALU	E
PHOTO COPIER		4,308.		4,308.		0 ਵ
TOTAL TO FM 990-PF, PART II,	LN 14	4,308.		4,308.		0 🛴

	T OF OFFICERS, DIE FOUNDATION MANAGE		STATI	EMENT 10
NAME AND ADDRESS	TITLE AND AVRG HRS/WK		EMPLOYEE BEN PLAN CONTRIB	-
JOHN W. LINNEN 3845 ABBEY CT. BROOKFIELD, WI 53045	DIRECTOR/TRUSTED	E 0.	0.	0.
KEVIN L. LINDSEY 8435 JACKSON PARK BLVD. WAUWATOSA, WI 53226	DIRECTOR/TRUSTED	E 16,287.	0.	0.
JOANNA D. HAMADI W232 N6140 TEAKWOOD CT SUSSEX, WI 53089	DIRECTOR/TRUSTED	E 5,773.	0.	0.
JULIA A. CUDAHY N9119 OAKWOOD LANE MUKWONAGO, WI 53149	DIRECTOR/TRUSTED	О.	0.	0.
LISA A. CUDAHY 1748 LAKEFIELD ROAD CEDARBURG, WI 53012	DIRECTOR/TRUSTED	е О.	0.	0 • <u>. </u>
MELVIN S. NEWMAN 5 JULIE LANE RIVERWOODS, IL 60015	DIRECTOR/TRUSTED	E 0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6	, PART VIII	22,060.	0.	0.

Form **8868**

(Rev January 2012) Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

• If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box

OMB No 1545-1709

ightharpoons X

• If yo	u are filing for an Additional (Not Automatic) 3-Month Ex	tension, d	complete only Part II (on page 2 of	this form)			
Do no	complete Part II unless you have already been granted	an automa	atic 3-month extension on a previous	ly filed Fo	orm 8868.		
	onic filing (e-file). You can electronically file Form 8868 if y					oration	
	ed to file Form 990-T), or an additional (not automatic) 3-mo						
	to file any of the forms listed in Part I or Part II with the ex						
	nal Benefit Contracts, which must be sent to the IRS in pag	•					
	ww irs gov/efile and click on e-file for Charities & Nonprofits		•		· ·	•	
Part	I Automatic 3-Month Extension of Time	Only s	submit original (no copies nee	eded).			
A corp	oration required to file Form 990-T and requesting an autor				·····		
Partio	,				•		
All oth	er corporations (including 1120-C filers), partnerships, REM	IIÇs, and t	rusts must use Form 7004 to reques	t an exter	nsion of time		
to file i	ncome tax returns						
Туре		ctions.	T i	Employe	r identification numb	oer (EIN) or	
print	THE CUDAHY FOUNDATION					_	
File by ti	C/O KEVIN L. LINDSEY CO-TRU	JSTEE		X	39-672080	306	
due date filing you return S	for Number, street, and room or suite no. If a PO box, s		tions	Social se	1)		
instruction		oreign add	fress, see instructions				
			· · · · · · · · · · · · · · · · · · ·				
Enter t	he Return code for the return that this application is for (file	a separa	te application for each return)			0 4	
Applic	ation	Return	Application			Return	
Is For		Code	Is For			Code	
Form 9	990	01	Form 990-T (corporation)			07	
Form 9	990-BL	02	Form 1041-A			08	
Form 9		01	Form 4720			09	
Form 9		04	Form 5227			10	
Form 9	990-T (sec 401(a) or 408(a) trust)	05	Form 6069			11	
Form 9	990-T (trust other than above)	06	Form 8870			12	
	books are in the care of \triangleright 925 E. WELLS ST		AVORS GROUP LLC)	א בווע וו	wr 53202)	
	books are in the care of \triangleright 925 E. WEDDS 5. ephone No \triangleright 414-355-3000	IKEEI		AUADA	, WI 33202		
		46 - 11-	FAX No				
	e organization does not have an office or place of business			(A L	- Alba a de el el este el el	السا	
	is is for a Group Return, enter the organization's four digit	1					
box					ers the extension is	ior	
1 .	request an automatic 3-month (6 months for a corporation AUGUST 15, 2012 , to file the exemp	•	to file Form 990 1) extension of time tion return for the organization name		The extension		
I	s for the organization's return for						
l	calendar year 2011 or						
l	tax year beginning	, an	d ending				
2	f the tax year entered in line 1 is for less than 12 months, c Change in accounting period	heck reas	on Initial return F	-inal retur	n		
3a	f this application is for Form 990-BL, 990-PF, 990-T, 4720, o	or 6069, e	nter the tentative tax, less any				
Ī	nonrefundable credits. See instructions			За	\$ 42	,800.	
b i	f this application is for Form 990-PF, 990-T, 4720, or 6069,	enter any	refundable credits and				
9	estimated tax payments made. Include any prior year overp	ayment a	llowed as a credit	3b	\$ 2	,800.	
	Balance due. Subtract line 3b from line 3a Include your pa	•	· ·		4.0	000	
- H	by using EFTPS (Flectronic Federal Tax Payment System) See instructions 3c \$ 40,000.						

Form 8860 /Day 4 0040)						Page 2
Form 8868 (Rev. 1-2012) If you are filing for an Additional (Not Automatic) 3-Month Ex	toncion	complete only Part II and check this	box		▶ [X
Note. Only complete Part II if you have already been granted an a				RRER		
 If you are filing for an Automatic 3-Month Extension, complete 			ied i Oitti	0000.		
Part # Additional (Not Automatic) 3-Month E			tinal (r	o conie	s needed)	,
Figure 17 - Additional first Automation of Month	X1011010	Enter filer's		_		
Type or Name of exempt organization or other filer, see instru-	ctions	Enter inc. 5			ation number	
print THE CUDAHY FOUNDATION	0110113		211101030	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		(=:: 4 =:
File by the C/O KEVIN L. LINDSEY CO-TRUS	STEE		\overline{X}	39-6	720806	
due date for Number, street, and room or suite no. If a P.O. box, so		tions.	Social se	ecurity nur	nber (SSN)	
filing your 925 E. WELLS STREET, NO. 420				,		
City, town or post office, state, and ZIP code. For a fo		lress, see instructions.				
MILWAUKEE, WI 53202		·				
Enter the Return code for the return that this application is for (file	a separa	te application for each return)			[0 4
+ + + + + + + + + + + + + + + + + + + 		4.				
Application	Return	Application			F	Return
s For	Code_	Is For				Code
Form 990	01					
Form 990-BL	02	Form 1041-A				08
Form 990-EZ	01	Form 4720				09
Form 990-PF	04	Form 5227				10
Form 990-T (sec. 401(a) or 408(a) trust)	05 Form 6069					11
orm 990-T (trust other than above) 06 Form 8870 12					12	
STOP! Do not complete Part II if you were not already granted			ously file	d Form 8	868.	
		AVORS GROUP LLC)			F 22 22	_
The books are in the care of \triangleright 925 E. WELLS ST	REET		AUKEE	, W1	53202	
Telephone No. ► 414-355-3000		FAX No. ▶				_
If the organization does not have an office or place of business					. ▶ ∟	
If this is for a Group Return, enter the organization's four digit (
DOX ►		ch a list with the names and EINs of	all memb	ers the ex	tension is for	
	OVER	BER 15, 2012.				
5 For calendar year 2011, or other tax year beginning		, and ending				 ·
6 If the tax year entered in line 5 is for less than 12 months, ch	neck reaso	on: Initial return	_ Final r	etum		
Change in accounting period State in detail why you need the extension						
7 State in detail why you need the extension ADDITIONAL TIME IS NEEDED TO F	TT.R. Z	COMPLETE AND ACCI	TRATE	RETU	RN.	
INDITIONAL TIME TO NUMBER TO I	<u> </u>	r com Hill hard free	714111	TCD I C	1011	
						
8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, o	or 6069 er	nter the tentative tax less any				
nonrefundable credits. See instructions.	, 0000, c.	no the terraine tex, less any	8a	s	42,	800.
b If this application is for Form 990-PF, 990-T, 4720, or 6069, 6	enter anv	refundable credits and estimated	1		·	
tax payments made Include any prior year overpayment allo						
previously with Form 8868		, <u></u>	8b	\$	42,8	800.
c Balance due. Subtract line 8b from line 8a. Include your pay	yment with	this form, if required, by using				
EFTPS (Electronic Federal Tax Payment System). See instru	•		8c	\$		- 0 -
		t be completed for Part II o	nly.			
inder penalties of penury, I declare that I have examined this form, includir	ng accomp		-	f my knowle	edge and belief	f, -
is true, correct, and complete, and that an authorized to prepare this for	m	•			6110	
ignature ► K W M Title ► C	PA		Date	> 8/	1112	-
				Form	8868 (Rev.	1-2012)

THE CUDAHY FOUNDATION CHARITABLE CONTRIBUTIONS 2011 (including type/purpose)

Recipient Name & Address	Purpose of Grant	Recipient Relationship	Amount
Boys & Girls Clubs of Milw. 1558 N. 6th St. Milwaukee, WI 53212	Educ./Community	None	100,000.00
Discovery World Museum 500 N. Harbor Drive Milwaukee, WI 53202	Educ./Community	None	357,800 00
Donald Driver Foundation 8951 Ruthby, Ste. 11 & 12 Houston, TX	Educ./Community	None	500.00
Milwaukee Riverwalk District 9823 N. Melrose Court Mequon, WI 53097	Community	None	500.00
National Kidney Foundation 16655 W. Bluemound Rd., #240 Brookfield, WI 53005	Community	None	1,500.00
Nat'l Multiple Sclerosis Soc. WI Chapter 1120 James Dr., Ste. A Hartland, WI 53029	Community	None	5,000.00
Pabst Theater Foundation 144 E. Wells Street Milwaukee, WI 53202	Arts	None	135,060.00
Wisc. Women's Health Fdn. 2503 Todd Drive Madison, WI 53713	Community	None	75,000.00

Total2011**Contributions** \$ 675,360.00