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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Inspection

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public

OMB No 1545-0047

	A F	or the	2011 calendar year, or tax year beginning and e	nding						
Ē	3 c	heck if	C Name of organization		D Employer identific	ation number				
	a	pplicabl								
		Addre	ss GDDUTGDG TNG							
	H	_jchang □]Name			39-1047205					
	느	_lchang∈ Tlnıtıal								
	느		· ·	Room/suite	E Telephone number					
	L	Termir ated	130 E WADNOT STREET		920.4	<u>437.8256</u>				
		Ameno return	City or town, state or country, and ZiP + 4		G Gross receipts \$	2,559,965.				
		Applic tion	GREEN BAY, WI 54301		H(a) Is this a group re-	turn				
		pendir	F Name and address of principal officer ROBERT JOHNSON		for affiliates?	Yes X No				
			130 E WALNUT STREET, GREEN BAY, WI 543	01	H(b) Are all affiliates incl					
-	. 7	22.026	empt status		1 .	list (see instructions)				
-			e: AMERICANFOUNDATIONONLINE. COM	<u> </u>	1	· ·				
				1	H(c) Group exemption					
			organization: X Corporation	L Year	of formation: 1965 M	State of legal domicile: WI				
L	Pa	rt I	Summary							
	ø	1	Briefly describe the organization's mission or most significant activities: ${ m \underline{COUNS}}$	ELING	AND FORSTER	R CARE				
63	Governance		SERVICES							
2013	Ë	2	Check this box 🕨 🔲 if the organization discontinued its operations or dispose	ed of more	than 25% of its net as:	sets				
$\overline{\mathbf{z}}$	š	3	Number of voting members of the governing body (Part VI, line 1a)		3	20				
\sim	ŏ		Number of independent voting members of the governing body (Part VI, line 1b)		4	20				
Ħ	Activities &		Total number of individuals employed in calendar year 2011 (Part V, line 2a)		5	47				
>=	ij	l .			1	43				
MAY	₹		Total number of volunteers (estimate if necessary)		6					
_	Ac	l	Total unrelated business revenue from Part VIII, column (C), line 12		7a	0.				
\square		<u>b</u>	Net unrelated business taxable income from Form 990-T, line 34	7b	0.					
SCANNED				Prior Year	Current Year					
爱	Ð	8	Contributions and grants (Part VIII, line 1h)		1,936,736.	1,719,159.				
	Revenue	9	Program service revenue (Part VIII, line 2g)		702,568	736,072.				
\mathbb{Q}	ě	10	Investment income (Part VIII column (A), (rites 3, 14, and 7d)		-118.	22.				
60	Œ	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c and 11e)		0.	86,381.				
			Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		2,639,186.	2,541,634.				
-			Grants and similar amounts paid (Part/M-Column (A), lines 1/3)		0.	0.				
		l	101			· 				
			Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.				
	es	I	Salaries, other compensation, employee benefits (Part IX) column (A), lines 5-10)	_	1,441,833.	1,396,125.				
	Expenses	16a	Professional fundraising fees (Part-IX, column (A), line 11e)	. —	0.	0.				
	χ̈	b b	Total fundraising expenses (Part IX, column (D), line 25) 58,31	<u> 1. </u>						
	ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		1,190,985.	1,001,338.				
		18	Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)		2,632,818.	2,397,463.				
		19	Revenue less expenses Subtract line 18 from line 12		6,368.	144,171.				
č	Salances			Rei	ginning of Current Year	End of Year				
5	霊	20	Total assets (Part X, line 16)	120	958,689.	1,012,011.				
•	æş		Total liabilities (Part X, line 16)		159,221.	68,335.				
2	Fund	1	, , , , , , , , , , , , , , , , , , , ,	<u> </u>						
		<u> 22</u> 	Net assets or fund balances Subtract line 21 from line 20 Signature Block		799,468.	943,676.				
_	_									
			Ities of perjury, I declare that I have examined this return, including accompanying schedules		•	knowledge and belief, it is				
<u>t</u>	rue,	correc	t, and complete. Declaration of preparer (other than officer) is based on all information of while	ch preparer	has any knowledge.					
			Walso V. Alfason		- Hould	6.2013				
5	Sigr	า	Signature of officer		Date V	,				
H	ler	е	■ ROBERT JOHNSON, EXECUTIVE DIRECTOR							
			Type or print name and title							
_			Print/Type preparer's name Preparer's signature	<u> </u>	Date/ / Check	PTIN				
P	aid		WILLIAM O. EVENSON	2 / L	1/24/13 If self-employer	P00053568				
		arer			 	39-0912608				
	•			I.C.	Firm's EIN	33-0312000				
L	126	Only	Firm's address 400 REID STREET, SUITE V			20 226 225				
_			DE PERE, WI 54115-2164		Phone no. 92	20.336.9850				
<u> </u>	Лау	the IF	RS discuss this return with the preparer shown above? (see instructions)			X Yes No				
1	320	01 01-2	3-12 LHA For Paperwork Reduction Act Notice, see the separate instruction	ns.		Form 990 (2011)				

Form	990 (2011) SERVICES, INC.	39-1047205 P	age 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response to any question in this Part III		
1	Briefly describe the organization's mission COUNSELING AND FOSTER CARE SERVICES		
			
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O	Yes X	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O	Yes X	□No
4	Describe the organization's program service accomplishments for each of its three largest program services, as Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of		
4a	others, the total expenses, and revenue, if any, for each program service reported (Code	H-RISK CHILDRE AS BECOME A TLY LICENSES	EN
4b	(Code) (Expenses \$ 803,046. including grants of \$) (Revenue the ORGANIZATION PROVIDES COUNSELING INDIVIDUALS IN NEED THEIR ABILITY TO PAY. THE COUNSELING PROGRAM OFFERS THE DIALECTICAL BEHAVIOR THERAPY, BOTH INDIVIDUAL AND GROUP ASPERGER'S GROUP IN THE COUNTRY.	D, REGARDLESS E ONLY	
4c	(Code) (Expenses \$	ue \$)
4d	Other program services (Describe in Schedule O)	١	
	(Expenses \$ including grants of \$) (Revenue \$ Total program service expenses ▶ 2,180,419.	1	
70	Total program set vice expenses P 2/100/317		

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	_4		<u>X</u>
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	_6		<u>X</u> _
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X_
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		· •	
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	446		x
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	110		x
4	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	11c		A
u	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
_	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	1.10		
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		_==_	
	Schedule D, Parts XI, XII, and XIII	12a	х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
_	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	-	X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			٠,
••	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

39-1047205 Page 4

Form 990 (2011) SERVICES, INC.

Part IV Checklist of Required Schedules (continued)

			res	NO
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			<u></u>
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		<u> </u>
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			,,
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current	ļ		
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			\ _{3,7}
	Schedule J	23		<u> </u>
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			₩
	Schedule K. If "No", go to line 25	24a		X
0	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	24b		
С	• • • • • • • • • • • • • • • • • • • •	240		
4	any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24c 24d		
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a	24u		_
ZJa	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	250		
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	į		
	Schedule L, Part I	25b		X_
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	l		
_	instructions for applicable filing thresholds, conditions, and exceptions)	ļ		
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	X_	ļ <u></u>
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	1		
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			.,
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			.
20	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N. Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
00	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity?			
•	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		x
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		х
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	X	
		Form	990 (2011)

rai	Check if Schedule O contains a response to any question in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0	1 1	.	ł
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 47			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За		3a		X_
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			Í
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c	•	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible?	6a	Х	
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			İ
	were not tax deductible?	6b	X	
7	Organizations that may receive deductible contributions under section 170(c).			İ
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X	-
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			İ
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	-	-
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting			İ
_	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	9a		İ
a	Did the organization make any taxable distributions under section 4966? Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:	90		
а	Initiation fees and capital contributions included on Part VIII, line 12			İ
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter			
a	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			İ
	amounts due or received from them)			İ
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		İ
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O	T		
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand	$\sqcup \sqcup$		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
		Earm	മമവ /	20111

Form 990 (2011)

SERVICES, INC.

39-1047205

Page 6

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions.

	Check if Schedule O contains a response to any question in this Part VI			\mathbf{X}
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 20			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
~	officer, director, trustee, or key employee?	2	х	
_	Did the organization delegate control over management duties customarily performed by or under the direct supervision		-22	-
3		3		Х
	of officers, directors, or trustees, or key employees to a management company or other person?			X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or	_	.	
	more members of the governing body?	7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			77
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	_		
	The governing body?	8a	_ <u>X</u> _	
b	Each committee with authority to act on behalf of the governing body?	_8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	~	
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990	40.	v	
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	<u>X</u>	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			37
	in Schedule O how this was done	12c	37	X
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	_X	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			77
	taxable entity during the year?	16a		<u>X</u>
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
200	exempt status with respect to such arrangements?	16b		
	Let the states with which a copy of this Form 900 is required to be filed NIT			
17 10	List the states with which a copy of this Form 990 is required to be filed ►WI Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) a	wailah		
18		vandD	10	
	for public inspection. Indicate how you made these available. Check all that apply Own website			
40		d fina-	oral	
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, an	и шап	icidi	
20	statements available to the public during the tax year.	-		
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person of	IIOH P		
	KARLA CULBERTSON - 920-437-8256 130 E WALNUT STREET, GREEN BAY, WI 54301			
	130 E WALNUT STREET, GREEN BAY, WI 54301			

Form 990 (2011) SERVICES, INC.

39-1047205

⊃age **7**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees; highest compensated employees, and former such persons

(A)	(B)	(C)				1341	(D)	(E)	(F)	
Name and Title	Average hours per	Position (do not check more than one box, unless person is both an officer and a director/trustee)					h an	Reportable compensation	Reportable compensation	Estimated amount of other
	week (describe hours for related organizations in Schedule O)	stee or director	Institutional trustee	Officer		Highest compensated employee		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) GAIL MCNUTT										
PRESIDENT	2.00	X		X				0.	0.	0.
(2) SUE WEYERS	0.00								0	
VICE PRESIDENT	2.00	X		X				0.	0.	0.
(3) RAY GARDNER	0.50								0	•
TREASURER	0.50	Х		Х				0.	0.	0.
(4) ROSS TOWNSEND	0.50	7.		,,					0	^
SECRETARY	0.50	X		X				0.	0.	0.
(5) JOHN BLOOR	0.50	х						0.	0.	0.
MEMBER	0.50	Λ						U •	U •	0.
(6) JUDY DOCTER	0.50							0.	0.	0.
MEMBER	0.50	Δ						0.	0.	<u></u>
(7) MICKI KOEHLER	0.50	v						0.	0.	0.
MEMBER		Λ					_	0.	<u></u>	<u> </u>
(8) JAMES KRESS	0.50	v						0.	0.	0.
MEMBER (9) VICKI LIENBACH	0.50	Δ				 			0.	•
, ,	0.50	v						0.	0.	0.
MEMBER (10) RANDY JOHNSON	0.30	22							<u> </u>	
MEMBER	0.50	x	-					0.	0.	0.
(11) WAYNE LUBNER						 				
MEMBER	0.50	$ \mathbf{x} $						0.	0.	0.
(12) JOE KELLNER									· · · · · · · · · · · · · · · · · · ·	
MEMBER	0.50	x						0.	0.	0.
(13) JOHN LIPPERT										
MEMBER	0.50	x						0.	0.	0.
(14) JOYCE MCCOLLUM										
MEMBER	0.50	Х						0.	0.	0.
(15) REV CHARLES MIZE										
MEMBER	0.50	X						0.	0.	0.
(16) JOHN SCHWARTZ										
MEMBER	0.50	X						0.	0.	0.
(17) BISHOP ROBERT MORNEAU										
MEMBER	0.50	X						0.	0.	
132007 01-23-12										Form 990 (2011)

Form 990 (2011) SERVICES									39-104	: / 4	05	Ра	ige C
Part VII Section A. Officers, Directors, Tru		mple	yee			ligh	est	Compensated Employe		_			
(A) Name and title	(B) Average hours per week	box,	Position (do not check more than one box, unless person is both an officer and a director/trustee)					(D) Reportable compensation from	(E) Reportable compensation from related		Estir amo	F) mateo unt c ther	
	(describe hours for related organizations		Institutional trustee		oyee	Highest compensated employee		the	organizations (W-2/1099-MISC)	- 1	compe fror orgar and	n the	e on
	ın Schedule O)	Individual	Institutio	Officer	Key employee	Highest c	Former				organ	ızatıo	ıns
(18) PAT O'KEEFE												•	
MEMBER	0.50	X				ļ	<u> </u>	0.).			0.
(19) KATHY REINKE MEMBER	0.50	x						0.	(0.
(20) TERRY WICKMAN													
MEMBER	0.50	X	-			-	_	0.).			0.
(21) ROBERT P JOHNSON EXECUTIVE DIRECTOR	50.00			$ \mathbf{x} $				87,601.	().			0.
(22) MICHAEL HOGAN						ĺ				7			
DIRECTOR OF ADMINISTRATIVE OPERATION	45.00			х		ļ		74,620.	(<u>).</u>			0.
(23) CINDY BARTEL	50.00			x				68,529.	(,			0.
DIRECTOR OF OUTPATIENT SERVICES (24) RYAN GOOD	30.00			Δ		ļ		00,329.		' +			<u> </u>
DIRECTOR OF FOSTER CARE	50.00			х				9,995.	C).			0.
(25) DAN HOLSTEAD													
DIRECTOR OF FOSTER CARE	50.00			Х				52,914.).			0.
(26) VICKIE PATTERSON	30.00			x				32,371.	ſ).			0.
DEVELOPMENT DIRECTOR 1b Sub-total	30.00			ΙΔ.			l	326,030.		5:1			0.
c Total from continuation sheets to Part VII	Section A							0.		<u>;</u>			0.
d Total (add lines 1b and 1c)						>		326,030.).			0.
2 Total number of individuals (including but no	ot limited to th	ose	liste	ed at	oove	e) wł	no re	eceived more than \$100,	000 of reportable				^
compensation from the organization								· · ·			TY	es	0 No
3 Did the organization list any former officer,	director, or tru	ıstee	e, ke	y en	nplo	yee.	or	highest compensated er	nployee on	Г			
line 1a? If "Yes," complete Schedule J for se										-	3	-	X
4 For any individual listed on line 1a, is the su and related organizations greater than \$150									ne organization		4		х
5 Did any person listed on line 1a receive or a									dual for services				
rendered to the organization? If "Yes," comp	olete Schedul	e J f	or s	uch j	oers	son					5		<u> </u>
Section B. Independent Contractors						roots		that recovered more than 6	\$100,000 of compo	ncat	tion fro		
 Complete this table for your five highest cor the organization. Report compensation for the 										iisai	uon no	111	
(A)		oui (<u> </u>	g		<u> </u>		(B)			(C)		
Name and business	address	NC	ONI	3			-	Description of se	ervices	Co	mpens	ation	1
		_											
							_						
							_						
				•									
2 Total number of independent contractors (in	ncludina but n	ot lir	nite	d to	tho	se lu	sted	d above) who received m	ore than				
\$100,000 of compensation from the organiz	=	•••)		,					

SERVICES, INC.

Part VIII Statement of Revenue (D)
Revenue
excluded from
tax under (A) (B) (C) Related or Unrelated Total revenue exempt function business sections 512, revenue revenue 513, or 514 ibutions, Gifts, Grants ther Similar Amounts 1 a Federated campaigns 1a 1b **b** Membership dues 16,716. c Fundraising events 1c d Related organizations 1d 1e 1,335,440 e Government grants (contributions) f All other contributions, gifts, grants, and 367,003 similar amounts not included above g Noncash contributions included in lines 1a-1f \$ 719,159 h Total. Add lines 1a-1f Business Code 2 a COUNSELING FEES 624100 736,072. 736,072. Program Service f All other program service revenue 736,072. q Total. Add lines 2a-2f Investment income (including dividends, interest, and 22. 22. other similar amounts) Income from investment of tax-exempt bond proceeds 4 5 Royalties (i) Real (II) Personal 6 a Gross rents b Less rental expenses Rental income or (loss) d Net rental income or (loss) (II) Other 7 a Gross amount from sales of (i) Securities assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$16,716. of contributions reported on line 1c) See a 104,712 Part IV, line 18 18,331 b Less direct expenses 86,381. c Net income or (loss) from fundraising events 86,381. 9 a Gross income from gaming activities See Part IV, line 19 а **b** Less direct expenses b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue **Business Code** 11 a d All other revenue e Total. Add lines 11a-11d 541,634. 736,072. 0. 86,403. Total revenue See instructions.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

com	plete columns (B), (C), and (D)				
	Check if Schedule O contains a respon	ise to any question in thi	s Part IX (B)	(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	(B) Program service expenses	(C) Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the United States See Part IV, line 22				
3	Grants and other assistance to governments,		•		
	organizations, and individuals outside the				
	United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members	· · · · · · · · · · · · · · · · · · ·			
5	Compensation of current officers, directors,	326,030.	326,030.		
	trustees, and key employees Compensation not included above, to disqualified	320,030.	320,030.		
6	persons (as defined under section 4958(f)(1)) and				
	persons (as defined under section 4950(1)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	862,390.	695,685.	122,224.	44,481.
8	Pension plan accruals and contributions (include	302,3300	0,00,000.		
3	section 401(k) and section 403(b) employer contributions)				
9	Other employee benefits	113,763.	106,888.	6,875.	
10	Payroll taxes	93,942.	82,025.	8,507.	3,410.
11	Fees for services (non-employees):		•		
а	Management				
b	Legal	479.	479.		
С	Accounting	18,954.	14,097.	4,857.	
đ	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees	198.		198.	
g	Other	58,448.	58,448.		
12	Advertising and promotion	41,328.	31,520.		9,808.
13	Office expenses	37,019.	29,357.	5,246.	2,416.
14	Information technology				
15	Royalties	06 100	05 500	600	
16	Occupancy	26,182.	25,502.	680.	
17	Travel				
18	Payments of travel or entertainment expenses				
40	for any federal, state, or local public officials	10,952.	10,319.	548.	85.
19	Conferences, conventions, and meetings Interest	223.	223.	740.	
20 21	Payments to affiliates	225.	225.		
22	Depreciation, depletion, and amortization	30,799.	28,490.	2,309.	
23	Insurance	24,784.	21,970.	2,010.	804.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule O.)	671 500	671 500		
a	FOSTER CARE STIPENDS	671,500. 20,855.	671,500. 20,855.		
b	TRAINING TELEPHONE	20,833.	20,855.		
c d	MEMBERSHIP, DUES, ETC	19,277.	19,277.		
	All other expenses	19,578.	16,992.	5,279.	-2,693.
25	Total functional expenses. Add lines 1 through 24e	2,397,463.	2,180,419.	158,733.	58,311.
26	Joint costs. Complete this line only if the organization	_,,,	_,,		20,0220
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
			•		Form 990 (2011)

39-1047205 Page 11

orm 990 (2011)

Pai	rt X	Balance Sheet				
				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	,		1	82,717.
	2	Savings and temporary cash investments			2	
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net		345,319.	4	322,486.
	5	Receivables from current and former officers, di	ectors, trustees, key			
-		employees, and highest compensated employee	es Complete Part II			
		of Schedule L		5		
	6	Receivables from other disqualified persons (as	defined under section			
		4958(f)(1)), persons described in section 4958(c	(3)(B), and contributing			
		employers and sponsoring organizations of sect	ion 501(c)(9) voluntary			
		employees' beneficiary organizations (see instru	ctions)		6	
ets	7	Notes and loans receivable, net			7	
Assets	8	Inventories for sale or use			8	
-	9	Prepaid expenses and deferred charges		8,524.	9	6,244.
	10a	Land, buildings, and equipment cost or other				
		basis Complete Part VI of Schedule D	10a 878,7	795.		
	ь	Less. accumulated depreciation	10ь 279,0	603,873.	10c	599,730 .
	11	Investments - publicly traded securities			11	
	12	Investments - other securities See Part IV, line 1	973.	12	834.	
	13	Investments - program-related See Part IV, line		13		
	14	Intangible assets		14		
	15	Other assets See Part IV, line 11			15	
	16	Total assets. Add lines 1 through 15 (must equal	al line 34)	958,689.	16	1,012,011.
	17	Accounts payable and accrued expenses		159,221.	17	68,335.
	18	Grants payable			18	
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
S	21	Escrow or custodial account liability Complete I	Part IV of Schedule D		21	
Liabilities	22	Payables to current and former officers, director	s, trustees, key employee	s,		
iab		highest compensated employees, and disqualifi	ed persons Complete Par	rt II		
_		of Schedule L			22	
	23	Secured mortgages and notes payable to unrela	ted third parties		23	
	24	Unsecured notes and loans payable to unrelated	third parties		24	
	25	Other liabilities (including federal income tax, pa				
		parties, and other liabilities not included on lines	17-24) Complete Part X	of		
		Schedule D		150 001	25	60.005
	26	Total liabilities. Add lines 17 through 25	. (50)	159,221.	26	68,335.
		Organizations that follow SFAS 117, check he	re 🕨 🔼 and compl	ete		
Ses		lines 27 through 29, and lines 33 and 34.		516 510		656 005
anc	27	Unrestricted net assets		716,710.		656,285.
Bal	28	Temporarily restricted net assets		82,758.		287,391.
Net Assets or Fund Balances	29	Permanently restricted net assets			29	
Ĩ		Organizations that do not follow SFAS 117, cl	neck here L and			
S OI		complete lines 30 through 34.				
set	30	Capital stock or trust principal, or current funds			30	
As	31	Paid-in or capital surplus, or land, building, or eq			31	
Net	32	Retained earnings, endowment, accumulated in	come, or other funds	700 460	32	042 676
	33	Total net assets or fund balances		799,468.	33	943,676.
	34	Total liabilities and net assets/fund balances		958,689.	34	1,012,011.

Form **990** (2011)

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

39-1047205 SERVICES, INC. Page 12 Form 990 (2011) Part XI Reconciliation of Net Assets X Check if Schedule O contains a response to any question in this Part XI 2,541,634. Total revenue (must equal Part VIII, column (A), line 12) 2,397,463. 2 Total expenses (must equal Part IX, column (A), line 25) 2 144,171. Revenue less expenses. Subtract line 2 from line 1 3 3 799,468. Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 4 4 37. Other changes in net assets or fund balances (explain in Schedule O) 5 5 943:676. Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) 6 Part XII Financial Statements and Reporting $[\mathbf{x}]$ Check if Schedule O contains a response to any question in this Part XII Yes No X Accrual Cash Accounting method used to prepare the Form 990 If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2a 2b X Were the organization's financial statements audited by an independent accountant? If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, X review, or compilation of its financial statements and selection of an independent accountant? 2c If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both X Separate basis Consolidated basis Both consolidated and separate basis 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit X Act and OMB Circular A-133? За

3b

Form 990 (2011)

SCHEDULE À (Form 990 or 990-EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Inspection

Employer identification number

lame o	of the organizat	ion AMERICA	N FOUNDATION	1 OF C	COUNSE	LING		E	mployer i	dentification	n nui	mber
			ES, INC.						39	9-1047	205	
Part	I Reason	for Public Char	rity Status (All organiz	zations mu	ist comple	te this par	t) See ins	tructions.				
he org	anization is not a	a private foundation	because it is (For lines	1 through	11, check	only one b	ox.)					
1	_		s, or association of chur			-) .				
2	A school des	scribed in section 17	70(b)(1)(A)(II). (Attach Sc	chedule E)	i							
з 🗌	_		ital service organization	•		170(b)(1)	(A)(iii).					
4	¬		operated in conjunction					(b)(1)(A)(ii	ii). Enter tl	he hospital's	s nam	e.
_	city, and stat	-						(-)(-)(-)	.,			•
5 <u></u>	¬ '		benefit of a college or u	niversity o	wned or o	perated by	a governi	mental uni	t describe	ed in		
` _	-	(b)(1)(A)(iv). (Compl	-	, .		, ,	- 3				•	
6	¬		nent or governmental uni	ıt describe	d in sectio	n 170(h)(1)(A)(v)					
7 🔀		-	eives a substantial part					or from the	neneral r	ublic descr	ihed ii	n
	-	(b)(1)(A)(vi). (Comple	•	or its supp	on nom a	governine	intal unit c)	, general p	Jubile deser	ibcu ii	•
в 🗀	¬		section 170(b)(1)(A)(vi).	(Complete	Port II \							
9 🗀	–		ceives (1) more than 33			rom contr	butione n	namharchi	in fees an	d aross rec	ainte :	from
У			nctions - subject to certa							_		
		•	axable income (less sec	•	•	•				•		
		509(a)(2). (Complete	•	tion 511 te	k) HOIH bu	1311103363	acquired b	ry trie orga	iiiiZaliOii a	iller June St), 131	3
о 🗀	7		e Fart in) perated exclusively to te	et for publ	ic cafety 9	Soo coatia	n E00(a)(4\				
11	¬ ·	•	perated exclusively to te perated exclusively for the	•	•			•	or out the	nurnasas at	000	or.
'' '	_	-	•						•	•		,
			ations described in secti organization and compl				e) Occ Sec	200011 209(a)(3). One	CK IIIE DOX	ııaı	
	a Type	··	¬ *	c III Typ	_		to aratad		٠	Type III - O	thor	
	_ ''		at the organization is not			•	-	r mara dia	u u			_
е					-	-						1
		=	than one or more publicly		_				9(a)(1) or s	ection 509(a)(2)	
f			tten determination from	uie ino uia	atitisa ty	рет, туре	ii, or type	3 111				
_		rganization, check th				- fra	af tha fall		2			L
g	-		organization accepted ar			-		• •		-	V	
	• • • • • • • • • • • • • • • • • • • •	-	lirectly controls, either al	ione or tog	ether with	persons c	iescribea	in (ii) and (iii) below,	44-(5)	Yes	No
	•	• •	upported organization?	,						11g(i)		
		•	n described in (i) above?		- 0					11g(ii)		
	• •	•	person described in (i) o							11g(iii)		
h	Provide the f	ollowing information	about the supported or	ganization	(S)							
		Ι	(iii) Type of	b				(vii) le	tho			
	ne of supported	(ii) EIN	organization		organization sted in your			Lorganizatio	on in col. I	(vii) Am		f
0	rganization		(described on lines 1-9	governing	document?	? (i) of your support? (ii) organized in the support						
			above or IRC section (see instructions))	Yes	No	Yes	No	Yes	No			
			(occ menonono)	103	110	103	110	103	110			
									1			
								1				
				 		-	-		+ +			
								 	 -			
					1							
				+		-	 	 	 -			
						1						
			 	1	 			 	 -			
ntal												

Schedule A (Form 990 or 990 EZ) 2011 SERVICES, INC.

39-1047205 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support (a) 2007 Calendar year (or fiscal year beginning in) (b) 2008(c) 2009 (d) 2010 (e) 2011 (f) Total 1 Gifts, grants, contributions, and membership fees received (Do not 235,112. 243,496. 336,671. 488,431 69,107. include any "unusual grants ") 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 336,671. 69,107. 235,112. 243,496. 488,431. Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the · amount shown on line 11, column (f) 1372817. 6 Public support. Subtract line 5 from line 4 Section B. Total Support (a) 2007 Calendar year (or fiscal year beginning in) (b) 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total 69,107. 235,112. 243,496. 336,671. 488,431 1372817. 7 Amounts from line 4 Gross income from interest. dividends, payments received on securities loans, rents, royalties -118 22 5,534. 4.976. 1.485 -831 and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital 112 assets (Explain in Part IV) 1378463. 11 Total support. Add lines 7 through 10 10.901.247. 12 12 Gross receipts from related activities, etc. (see instructions) 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 99.59 14 Public support percentage for 2011 (line 6, column (f) divided by line 11, column (f)) 14 98.56 15 15 Public support percentage from 2010 Schedule A, Part II, line 14 16a 33 1/3% support test - 2011. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and \triangleright X stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2010. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10% -facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10% -facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the

organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2011 Part III | Support Schedule for Organizations Described in Section 509(a)(2)

Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II If the organization fails to
ruplify under the tests listed below, please complete Part II \

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total_
1	Gifts, grants, contributions, and membership fees received (Do not						
	include any "unusual grants ")	_					
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus- iness under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						1
	Amounts included on lines 1, 2, and			•			
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6) ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
	Total support (Add lines 9, 10c, 11, and 12)			<u> </u>			L
14	First five years. If the Form 990 is for	the organization's	s first, second, thi	rd, fourth, or fifth ta	ax year as a secti	on 501(c)(3) organi	zation,
	check this box and stop here	o Compressed De					<u> </u>
	ction C. Computation of Publ					T "T	
	Public support percentage for 2011 (I	,	•	column (f))		15	%
	Public support percentage from 2010 ction D. Computation of Investigation					16	%
						47	0/
	Investment income percentage for 20			ile 13, column (t))		17	%
	Investment income percentage from 2			on line 14 and line	15 ie mara tha-	33 1/3% and line	17 is not
ıya	33 1/3% support tests - 2011. If the more than 33 1/3%, check this box as	•					17 13 HUL
b	33 1/3% support tests - 2010. If the	organization did r	not check a box or	n line 14 or line 19a	a, and line 16 is m	ore than 33 1/3%,	. —
	line 18 is not more than 33 1/3%, che			•		_	
רוע:	Private foundation If the organization	a ala not check a	DOX OR LINE 14 19	ia or iyo check ff	us nox and see if	ISHUCHORS	■

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

➤ Attach to Form 990. ➤ See separate instructions.

2011
Open to Public Inspection

Name of the organization

AMERICAN FOUNDATION OF COUNSELING SERVICES, INC.

Employer identification number 39-1047205

organization answered "Yes" to Form 990, Part IV, line 6 (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) Aggregate value at end of year Aggregate value at end of year Dot the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization form all grainess, donors, and donor advisors in writing that the assets held in donor advised funds are the organization form all grainess, donors, and donor advisors in writing that grain funds can be used only for chantable purposes and not for the benefit of the donor or donor advisor, or for any other purpose confering impermissable private benefit? Part II Conservation Easements. Compete if the organization answered "Yes" to Form 990, Part IV, line 7 Purpose(s) of conservation assements held by the organization answered "Yes" to Form 990, Part IV, line 7 Preservation of land for public use (e.g., recreation or education) Preservation of an instorically important land area Preservation of land for public use (e.g., recreation or education) Preservation of a certified historic structure Preservation of land for public use (e.g., recreation or education) Preservation of a certified historic structure Preservation of conservation easements Preservation of a certified historic structure Preservation of conservation easements Preservation of a certified historic structure Preservation of conservation easements Preservation of conservation easements Preservation Pre	Pai	Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the							
1 Total number at end of year 2 Aggregate contributions to (during year) 3 Aggregate grants from (during year) 4 Aggregate value at end of year 5 Did the organization inform all grantees, donors, and donor advisors in writing that the assets held in donor advisord funds are the organization inform all grantees, donors, and donor advisors in writing that at grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring myemmesdels private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7 1 Purpose(s) of conservation easements held by the organization (check at that apply) Preservation of and for public use (e.g., recreation or education) Preservation of and for public use (e.g., recreation or education) Preservation of and or public use (e.g., recreation or education) Preservation of and or further labitat Preservation of and or public use (e.g., recreation or education) Preservation of a conservation easement in the labitation of the labitati		organization answered "Yes" to Form 990, Part IV, line	e 6						
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Impermissible private benefit? Yes No									
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a Revenues included in Form 990, Part VIII, line 1	_	-		3					
	а		_ (▶ \$					
	h	Assets included in Form 990, Part X		S					

	dule D (Form 990) 2011 SERVICE	S, INC.					39	<u> 10</u>	47205 Page 2
Pa	t III Organizations Maintaining C	ollections of A	rt, His	torical Tr	easures,	or Other	Similar	Asse	ts (continued)
3	Using the organization's acquisition, accession	on, and other record	ds, chec	k any of the	following that	at are a sigi	nificant use	e of its	collection items
	(check all that apply):								
а	Public exhibition	c	ı 🔲	Loan or exc	hange progr	ams			
b	Scholarly research	€	, 🔲	Other		_			
C	Preservation for future generations								
4	Provide a description of the organization's co	ollections and explain	ın how th	ney further t	he organızat	on's exem _l	ot purpose	ın Par	t XIV
5	During the year, did the organization solicit o	r receive donations	of art, hi	storical trea	sures, or oth	er sımılar a	ssets		
	to be sold to raise funds rather than to be ma					_		L	Yes No
Pa	t IV Escrow and Custodial Arran		ete if the	e organizatio	n answered	"Yes" to Fo	orm 990, P	art IV,	line 9, or
	reported an amount on Form 990, Par	t X, line 21.							
1a	Is the organization an agent, trustee, custodi	an or other intermed	diary for	contribution	ns or other as	ssets not in	cluded	_	
	on Form 990, Part X?							L	」Yes No
b	If "Yes," explain the arrangement in Part XIV	and complete the fo	ollowing	table					
									Amount
С	Beginning balance						1c		
d	Additions during the year						1d		
е	Distributions during the year						1e		
f	Ending balance						1f		
	Did the organization include an amount on Fo	orm 990, Part X, line	217						」Yes No
	If "Yes," explain the arrangement in Part XIV								
Pai	t V Endowment Funds. Complete if			•	ı				T
		(a) Current year	(b) P	rior year	(c) Two yea	rs back (d) Three year	rs back	(e) Four years back
1a	Beginning of year balance	 							
b	Contributions								
С	Net investment earnings, gains, and losses								
d	Grants or scholarships				 				
е	Other expenditures for facilities	-							
_	and programs								
f	Administrative expenses								
g	End of year balance					-			
2	Provide the estimated percentage of the curr	ent year end baland		g, column (a	a)) neid as				
a	Board designated or quasi-endowment	0/	%						
D	Permanent endowment	%							
С	The percentages in lines 20. 3h, and 20 should	%							
2-	The percentages in lines 2a, 2b, and 2c should have there endowment funds not in the posse		ation the	at are bold a	and administr	arad for the	organizati		
Sa		SSION OF THE Organiz	auon un	at are rielu a	ina administr	ried for the	Organizati	1011	Yes No
	by: (i) unrelated organizations								3a(i)
	(ii) related organizations								3a(ii)
h	If "Yes" to 3a(ii), are the related organizations	listed as required o	on Sched	dule B2					3b
4	Describe in Part XIV the intended uses of the	•							<u> </u>
-	t VI Land, Buildings, and Equipm								
	Description of property	(a) Cost or o			or other	(c) Acc	umulated		(d) Book value
	Cocomplian or property	basis (investi		' '	(other)		eciation		(2)
1a	Land				· · · · · · · · · · · · · · · · · · ·	-			
	Buildings	718.	157.			14	19,134	1.	569,023.
C	Leasehold improvements		373.				1,019		19,354.
d	Equipment	140,				12	28,912		11,353.
	Other								
	. Add lines 1a through 1e (Column (d) must ed	gual Form 990, Part	X, colur	nn (B), line 1	10(c))			•	599,730.

Schedule D (Form 990) 2011

Schedule D (Form 990) 2011 SERVICES, I			39-	1047205	Page 3
Part VII Investments - Other Securities. Se	e Form 990, Part X, line 1:	2			
(a) Description of security or category (including name of security)	(b) Book value	Cos	c) Method of valuationst or end-of-year marke		
	-	003	St of end-or-year marke	- value	
(1) Financial derivatives(2) Closely-held equity interests					
(3) Other					
(A)					
(B)				-	
(C)					
(D)					
(E)					
(G)		 			
(H)					
(1)					
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.)					
Part VIII Investments - Program Related. S	ee Form 990, Part X, line	13			
(a) Description of investment type	(b) Book value	Cos	(c) Method of valuations or end-of-year market		
<u>(1)</u>		<u> </u>			
(2)		<u> </u>			
(3)		 			
(4)		<u> </u>			
(5) (6)					
(7)					
(8)					
(9)					
(10)		<u></u>			
Total (Col (b) must equal Form 990, Part X, col (B) line 13.) Part IX Other Assets. See Form 990, Part X, line	45				
	Description			(b) Book va	lue
(1)				(-,	
(2)	-				
(3)					
(4)					
(5)					
(6)			_		
(8)					
(9)					
(10)					
Total. (Column (b) must equal Form 990, Part X, col (B) line			•		
Part X Other Liabilities. See Form 990, Part X,	line 25.	#NB-11-1			
1. (a) Description of liability		(b) Book value			
(1) Federal income taxes		-			
(3)	-	-			
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					
(11) Total. (Column (b) must equal Form 990, Part X, col (B) line	25.1				
2. FIN 48 (ASC 740) Footnote in Part XIV, provide the text of the footnote to	the organization's financial stater	nents that reports the organiz	zation's liability for uncertain	tax positions under	
132053 01-23-12			Schee	dule D (Form 9	90) 2011

Sche	dule D	(Form 990) 2011 SERVICES, INC.				<u> 39</u>	104/205 Page 4		
Par	t XI	Reconciliation of Change in Net Assets from Form 990 to	Audited Fin	ancial S	tate	ment	s		
1	Total r	evenue (Form 990, Part VIII, column (A), line 12)		1			2,541,634.		
2	Total e	expenses (Form 990, Part IX, column (A), line 25)		2			2,397,463.		
3	Exces	s or (deficit) for the year. Subtract line 2 from line 1		3			144,171.		
4	Net un	nrealized gains (losses) on investments		4			37.		
5		ed services and use of facilities		5					
6	Invest	ment expenses		6					
7		period adjustments		7					
8	Other	(Describe in Part XIV)		8_					
9		adjustments (net) Add lines 4 through 8		9			37.		
10	Exces	s or (deficit) for the year per audited financial statements. Combine lines 3 and	9	10			144,208.		
Par	t XII	Reconciliation of Revenue per Audited Financial Statemen	its With Rev	venue p	er R	eturn	<u>-</u>		
1	Total r	evenue, gains, and other support per audited financial statements				1	2,588,303.		
2		nts included on line 1 but not on Form 990, Part VIII, line 12.			Ì				
а	Net un	nrealized gains on investments	2a		37.				
b	Donate	ed services and use of facilities	2b	28,49	99.				
С	Recov	eries of prior year grants	2c	-					
		(Describe in Part XIV)	2d	18,13	33.				
е	Add lir	nes 2a through 2d		-		2e	46,669.		
3		act line 2e from line 1				3	2,541,634.		
_		nts included on Form 990, Part VIII, line 12, but not on line 1							
		ment expenses not included on Form 990, Part VIII, line 7b	4a						
		(Describe in Part XIV)	4b						
		nes 4a and 4b		-		4c	0.		
5	Total r	evenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)			Ì	5	2,541,634.		
		Reconciliation of Expenses per Audited Financial Stateme	nts With Ex	penses	per	Retu	rn		
1	Total e	expenses and losses per audited financial statements				1	2,444,095.		
2	Amour	nts included on line 1 but not on Form 990, Part IX, line 25			į				
а	Donate	ed services and use of facilities	2a	28,49	99.				
b	Prior v	ear adjustments	2b						
	Other I	•	2c						
d	Other	(Describe in Part XIV)	2d	18,13	33.				
е	Add Iir	nes 2a through 2d		_		2e	46,632.		
3	Subtra	act line 2e from line 1			ĺ	3	2,397,463.		
4	Amour	nts included on Form 990, Part IX, line 25, but not on line 1							
а	Investi	ment expenses not included on Form 990, Part VIII, line 7b	4a						
b	Other	(Describe in Part XIV)	4b						
		nes 4a and 4b				4c	0.		
5	Total e	expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)				5	2,397,463.		
Par	t XIV	Supplemental Information							
Comp	lete th	is part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III,	lines 1a and 4,	Part IV, Iir	nes 1t	and 2	2b, Part V, line 4, Part		
X, lıne	2, Par	t XI, line 8; Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also comple	ete this part to	provide an	y ado	litional	ınformatıon		
PART X, LINE 2: U.S. GAAP REQUIRES MANAGEMENT TO EVALUATE TAX									
POSITIONS TAKEN BY THE ORGANIZATION AND RECOGNIZE A TAX LIABILITY(OR									
ASSET) IF THE ORGANIZATION HAS TAKEN AN UNCERTAIN POSITION THAT MORE									
LIKELY THAN NOT WOULD NOT BE SUSTAINED UPON EXAMINATION BY A TAXING									
<u> PUA</u>	HOR	ITY. MANAGEMENT HAS ANALYZED THE TAX P	OSITION	S TAKE	EN :	BY 1	THE		
ORGANIZATION, AND HAS CONCLUDED THAT AS OF DECEMBER 31, 2011 AND 2010,									
THE	RE	ARE NO UNCERTAIN POSITIONS TAKEN OR EXP	ECTED TO	D BE 7	ľAK:	EN 7	THAT WOULD		
		D DDGGGUTMTON OF 5 175571	OD DESC				•		
REC	REQUIRE RECOGNITION OF A LIABILITY(OR ASSET) OR DISCLOSURE IN THE								

Schedule D (Form 990) 2011 SERVICES, INC. 39-104/205 Page 5
Part XIV Supplemental Information (continued)
FINANCIAL STATEMENTS. THE ORGANIZATION IS SUBJECT TO ROUTINE AUDITS BY
TAXING JURISDICTIONS; HOWEVER, THERE ARE CURRENTLY NO AUDITS FOR ANY TAX
PERIODS IN PROGRESS.
THE ORGANIZATION WILL RECOGNIZE FUTURE ACCRUED INTEREST AND PENALTIES
RELATED TO UNRECOGNIZED TAX BENEFITS IN INCOME TAX EXPENSE IF INCURRED.
THE ORGANIZATION IS NO LONGER SUBJECT TO FEDERAL TAX EXAMINATIONS BY TAX
AUTHORITIES FOR YEARS BEFORE 2008 AND STATE EXAMINATIONS FOR YEARS BEFORE
2007.
FUNDRAISING EXPENSES
·

SCHEDULE G

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Open To Public Inspection

Name of the organization

AMERICAN FOUNDATION OF COUNSELING

SERVICES, INC.

Employer identification number 39-1047205

Schedule G (Form 990 or 990-EZ) 2011

Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17 Form 990-EZ filers are not Part I required to complete this part 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply Mail solicitations Solicitation of non-government grants b Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events C In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990. Part VII) or entity in connection with professional fundraising services? Yes __ No b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (v) Amount paid (iii) Did fundraiser (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) to (or retained by) (ii) Activity have custody or control of contributions? or entity (fundraiser) from activity fundraiser organization listed in col (i) Yes Nο Total List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

LHA Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2011 SERVICES, INC. 39-1047205 Page 2 Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b List events with gross receipts greater than \$5,000 (c) Other events (a) Event #1 (b) Event #2 (d) Total events NONE ETHICS IN (add col (a) through BUSINESS DIN col (c)) (event type) (total number) (event type) 121,428. 121,428. Gross receipts 16,716. 16,716 2 Less: Charitable contributions 104,712. 104,712. Gross income (line 1 minus line 2) Cash prizes Noncash prizes Expenses 1,310. 1,310. Rent/facility costs 13,698. Food and beverages 13,698. 8 Entertainment 3,323. 3,323. Other direct expenses 18,331; 10 Direct expense summary Add lines 4 through 9 in column (d) 86,381. 11 Net income summary Combine line 3, column (d), and line 10 Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a (d) Total gaming (add (b) Pull tabs/instant (c) Other gaming Revenue (a) Bingo bingo/progressive bingo col (a) through col (c)) Gross revenue 2 Cash prizes Direct Expenses 3 Noncash prizes Rent/facility costs 5 Other direct expenses Yes Yes Yes 6 Volunteer labor No No 7 Direct expense summary Add lines 2 through 5 in column (d) 8 Net gaming income summary Combine line 1, column d, and line 7 9 Enter the state(s) in which the organization operates gaming activities. Yes a is the organization licensed to operate gaming activities in each of these states? b If "No," explain: _ 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? Yes b If "Yes," explain.

26

132082 01-23-12

Schedule G (Form 990 or 990-EZ) 2011

Sch	edule G (Form 990 or 990 EZ) 2011 SERVICES, INC.	<u> 39-1</u>	04720	5 Page 3
11	Does the organization operate gaming activities with nonmembers?		Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	No 🗆
13	Indicate the percentage of gaming activity operated in			
	The organization's facility		13a	%
	An outside facility		13b	%
	Enter the name and address of the person who prepares the organization's gaming/special events books and record	ds.		
	Name ▶			
	Address ▶			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	No
b	olf "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amount	unt		
	of gaming revenue retained by the third party > \$			
С	: If "Yes," enter name and address of the third party			
	Name			
	Address >			·
16	Gaming manager information			
	Name ▶			
	Gaming manager compensation ▶ \$			
	Description of services provided			
				·····
	Director/officer Employee Independent contractor			
17	Mandatory distributions			
	Is the organization required under state law to make charitable distributions from the gaming proceeds to			
_	retain the state gaming license?		Yes	No
ь	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent i	n the		
_	organization's own exempt activities during the tax year > \$			
Pa	rt IV Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, colu	mns (III)	and (v), a	nd Part III,
	lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional info			
			•	•
				

SCHEDULE L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No 1545-0047

Open To Public Inspection

Name of the organization AMERIC

AMERICAN FOUNDATION OF COUNSELING

Employer identification number 39-1047205

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) Corrected? Yes No (b) Description of transaction (b) Description of transaction (c) Corrected? Yes No Yes No 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (a) Name of interested persons interested persons (b) Loan to or from the organization? To From To From (c) Orginal principal amount (d) Balance due (e) In default? Yes No Yes No Y		Transacti		on 501(c)(3) and section	n 501(c)(4) organizatio	ns only)		<u> </u>	1/20	<u> </u>	
(a) Name of disqualified person (b) Description of transaction (c) Corrected? Yes No No No No No No No No No No No No No N			•					/ line 4∩	b		
(a) Name of disqualified person (b) Description of transaction Yes No Yes No 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (a) Name of interested person and purpose To From To From To From (b) Loan to or from the organization? To From To Fr		IIZALIOIT ALISY	vereu res	OITTOIN 990, Partiv,	ine 25a or 25b, or 1 or	IIII 330°L	<u> </u>	v, iiiie <u>40</u>	<u> </u>	(c) Corr	ected?
2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (a) Name of interested person and purpose (b) Loan to or from the organization amount (c) Onginal principal amount (d) Balance due (e) In default? (f) Approved by board or committee? To From Yes No Yes No Yes No Yes No To From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (d) Balance due (e) In default? (g) Written agreement? Yes No Yes No Yes No To From Interested Persons No Ye	(a) Name of disc	(a) Name of disqualified person				of transa	iction				
Section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (a) Name of interested person and purpose (b) Loan to or from the organization? To From (c) Original principal amount (d) Balance due default? To From Yes No Yes N										165	140
Section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (a) Name of interested person and purpose (b) Loan to or from the organization? To From (c) Original principal amount (d) Balance due default? To From Yes No Yes N											
Section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (a) Name of interested person and purpose (b) Loan to or from the organization? To From (c) Original principal amount (d) Balance due default? Yes No Yes No Yes No Yes No To From Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (b) Relationship between interested person and (c) Amount and type of											
Section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (a) Name of interested person and purpose (b) Loan to or from the organization? To From (c) Original principal amount (d) Balance due default? To From Yes No Yes N											
Section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (a) Name of interested person and purpose (b) Loan to or from the organization? To From (c) Original principal amount (d) Balance due default? Yes No Yes No Yes No Yes No To From Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (b) Relationship between interested person and (c) Amount and type of											
Section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (a) Name of interested person and purpose (b) Loan to or from the organization? To From (c) Original principal amount (d) Balance due default? Yes No Yes No Yes No Yes No To From Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (b) Relationship between interested person and (c) Amount and type of						-				-	_
Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (a) Name of interested person and purpose (b) Loan to or from the organization? To From (c) Original principal amount (d) Balance due (e) In default? Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Original principal amount (a) Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (b) Relationship between interested person and (c) Amount and type of	·	sed on the o	organization	managers or disqualifi	ed persons during the	year un	der				
Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (a) Name of interested person and purpose											
Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (a) Name of interested person and purpose (b) Loan to or from the organization? To From To From (c) Original principal amount (d) Balance due default? Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (b) Relationship between interested person and (c) Amount and type of	3 Enter the amount of tax, if any	y, on line 2,	above, reim	bursed by the organiza	ation			▶ \$.			
Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (a) Name of interested person and purpose (b) Loan to or from the organization? To From To From (c) Original principal amount (d) Balance due default? Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Original principal amount (d) Balance due default? Yes No Yes No Yes No Yes No Yes No Yes No Yes No Original principal amount (d) Balance due default? Yes No Yes No Yes No Yes No Yes No Yes No Original principal amount (d) Balance due default? Yes No Yes No Yes No Yes No Yes No Yes No Original principal amount (d) Balance due default? Yes No Yes No Yes No Yes No Yes No Yes No Original principal amount (d) Balance due default? Yes No Yes No Ye	Dont II I ages to and/on	Fuere led		<u> </u>							
(a) Name of interested person and purpose (b) Loan to or from the organization? To From To From (c) Original principal amount (d) Balance due default? Yes No Yes No Yes No Yes											
the organization? To From (b) Coard or organization? To From (c) Original principal amount (d) Balance due (e) by board or committee? Yes No Yes No Yes No Yes No Organization (e) Original principal agreement? Yes No Yes No Organization (e) Original principal amount (e) Original principal agreement? Yes No Yes No Organization (e) Original principal agreement? Yes No Yes No Organization (e) Original principal agreement? Yes No Organization (e) Original principal agreement? Yes No Organization (e) Original principal agreement? Yes No Organization (e) Original principal agreement? Yes No Organization (e) Original principal agreement? Yes No Organization (e) Organization		í			line 26, or Form 990-E			Ba (f) App	roved		
Datal Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (b) Relationship between interested person and (c) Amount and type of				(c) Original principal amount	(d) Balance due			by boa	ard or		
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (b) Relationship between interested person and (c) Amount and type of		То	From			Yes	No	Yes	No	Yes	No
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (b) Relationship between interested person and (c) Amount and type of											
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (b) Relationship between interested person and (c) Amount and type of											
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (b) Relationship between interested person and (c) Amount and type of											
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (b) Relationship between interested person and (c) Amount and type of											
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (b) Relationship between interested person and (c) Amount and type of						<u> </u>					
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (b) Relationship between interested person and (c) Amount and type of											
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (b) Relationship between interested person and (c) Amount and type of										<u> </u>	
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (b) Relationship between interested person and (c) Amount and type of						<u> </u>					
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (b) Relationship between interested person and (c) Amount and type of											
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (b) Relationship between interested person and (c) Amount and type of								<u> </u>			
Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (b) Relationship between interested person and (c) Amount and type of	<u>[otal </u>					<u> </u>					
(a) Name of interested person (b) Relationship between interested person and (c) Amount and type of	Part III Grants or Assist	tance Ber	nefiting l	nterested Person	s.						
	Complete if the organ	nization ansv	vered "Yes'	on Form 990, Part IV,	line 27						
	(a) Name of interested p	erson				and					f
					<u>. </u>	<u>.</u>					
										_	
							_				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2011

AMERICAN FOUNDATION OF COUNSELING 39-1047205 Page 2 Schedule L (Form 990 or 990-EZ) 2011 SERVICES INC. **Business Transactions Involving Interested Persons.** Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c (e) Sharing of (b) Relationship between interested (a) Name of interested person (c) Amount of (d) Description of organization's person and the organization transaction transaction revenues? Yes No DAN HOLSTEAD FORMER DIRECTOR OF 1,021.HIS NEW COM X Part V Supplemental Information Complete this part to provide additional information for responses to questions on Schedule L (see instructions) SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS: (A) NAME OF PERSON: DAN HOLSTEAD (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION: FORMER DIRECTOR OF FOSTER CARE (D) DESCRIPTION OF TRANSACTION: HIS NEW COMPANY PROVIDES OCCASSIONAL RESPITE FOR OUR FOSTER KIDS

SCHEDULE O' (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Name of the organization

AMERICAN FOUNDATION OF COUNSELING SERVICES, INC.

Employer identification number 39-1047205

FORM 990, PART VI, SECTION A, LINE 2: ONE OF OUR BOARD MEMBERS IS THE GRANDDAUGHTER OF OUR PRESIDENT EMERITUS.

FORM 990, PART VI, SECTION A, LINE 7A: THE BOARD HAS A NOMINATION

COMMITTEE THAT SOLICITS POTENTIAL BOARD CANDIDATES FROM A VARIETY OF SOURCES INCLUDING CURRENT BOARD MEMBERS AND THE VOLUNTEER LIST. NOMINATION COMMITTEE DEVELOPS A RECOMMENDATION LIST AND PRESENTS THE LIST OT THE BOARD OF DIRECTORS ANNUALLY FOR REVIEW AND DISCUSSION. DETERMINED AS VAIBLE CANDIDATES ARE RANKED IN ORDER OF PREFERENCE AS THERE MAY BE MORE CANDIDATES THAN OPEN POSITIONS. THE EXECUTIVE DIRECTOR SENDS A LETTER TO EACH NOMINEE OUTLINING THE AGENCY AND ASKING THEM TO CONSIDER JOINING THE BOARD. THE EXECUTIVE DIRECTOR MEETS WITH THE NOMINEE AND FORMALLY OFFERS THE SEAT ON THE BOARD. IF THE NOMINEE ACCEPTS, THE TERM STARTS IN AUGUST AND BEGINS ATTENDING MEETINGS STARTING IN SEPTEMBER. DEPENDING UPON THE NUMBER OF OPEN POSITIONS ON THE BOARD, THERE ARE GENERALLY 3-5 NEW MEMBERS A YEAR. EACH BOARD MEMBER CAN SERVE UP TO TWO CONSECUTIVE 3-YEAR TERMS.

FORM 990, PART VI, SECTION B, LINE 11: MEMBERS OF THE EXECUTIVE BOARD
REVIEW FORM 990 BEFORE SIGNING.

FORM 990, PART VI, SECTION B, LINE 15: THE BOARD EVALUTED PERFORMANCE AND DETERMINES COMPENSATION OF THE ORGANIZATION'S EXECUTIVE DIRECTOR

ACCORDINGLY. THE BOARD EVALUATED PERFORMANCE AND DETERMINES COMPENSATION
FOR OTHER DIRECTORS ACCORDINGLY.

Schedule O (Form 990 or 990-EZ) (2011)	Page 2
Name of the organization AMERICAN FOUNDATION OF COUNSELING SERVICES, INC.	Employer identification number 39-1047205
FORM 990, PART VI, SECTION C, LINE 19: DOCUMENTS AVAILABLE	E UPON REQUEST
FORM 990, PART XI, LINE 5, CHANGES IN NET ASSETS:	
NET UNREALIZED GAINS ON INVESTMENTS:	37.
FORM 990 PART XII LINE 2C	
THE ORGANIZATION HAS A COMMITTEE THAT ASSUMES RESPONSIBIL	ITY FOR
OVERSIGHT OF THE AUDIT AND THAT PROCESS HAS NOT CHANGED F	ROM THE PRIOR
YEAR.	