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DLN: 93491135008962

OMB No 1545-0052

Department of the Treasury Internal Revenue Service

Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

2011

For	cale	ndar year 20	011, or tax	year be	ginning 01-	-01-2	2011 , and	dend	ling 12-31-	2011	
G C1	neck a	ll that apply	Initial retu		Initial return		former public ch		Final re	turn	
		undation -LINK MEMORIAL FC				<u>J</u> -				lentification numbe	er
44.1	CKJON	-LINK MEMORIAL I C	DONDATION						38-6083931		
		I street (or P O box ENPORT	number if mail is	not delivere	ed to street addres	ss) Ro	om/suite		B Telephone no	ımber (see page 10 c	of the instructions)
Cıtv	or town	n, state, and ZIP cod	e						C If exemption	application is pendin	a, check here ► □
		11 48602							· '	rganizations, check he	· <u> </u>
		<u> </u>	<u> </u>		3) exempt priv				_		
_		/pe of organization 14947(a)(1) non						nn		rganizations meeting re and attach computa	
		ket value of all as					Cash 🔽 Acc			undation status was t	
of	ear <i>(f</i>	rom Part II, col. (F o	ther (specify)	_				n 507(b)(1)(A), chec ation is in a 60-montl	
		\$ 4,674,313		(Part I,	column (d) mus	t be o	n cash basıs.)			n 507(b)(1)(B), chec	
Pa	rt I	total of amounts	of Revenue as in columns (b), (al the amounts in columns)	c), and (d)	may not) Revenue and expenses per books	(d)	Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
	1	Contributions, gifts	, grants, etc , rece	eived (attac	h schedule)						
	2	Check 🟲 🔽 ıf the	foundation is not	t required to	attach Sch B						
	3	Interest on sav	ings and tempo	orary casl	nınvestments		26,785		26,785	26,785	
	4	Dividends and i	interest from se	ecurities.			100,865		100,865	100,865	
	5a										
	b	Net rental incor									
Revenue	6a .	Net gain or (loss) from sale of assets not on line 10 Gross sales price for all assets on line 6a80,672				-20,299					
	b										
Æ	7	Capital gain ne Net short-term									
	8	Income modific									_
	10a	Gross sales less ret		1							
	ь	Less Cost of g									
	ر ا	Gross profit or									
	11	Other income (attach schedul	e)							
	12	Total. Add lines	s 1 through 11				107,351		127,650	127,650	
	13	Compensation	of officers, dire	ctors, tru	stees, etc		3,200		800	800	2,400
ωń	14	O ther employed	e salarıes and ı	wages .							
<u>\$</u>	15	Pension plans,	employee bene	efits							
Expenses	16a	Legal fees (atta	ich schedule).			195	5,610		5,610	5,610	
	ь	Accounting fee	•	•		95	7,477		7,477	7,477	
₹	C	O ther profession	onal fees (attac	h schedu	le)	1953	27,295		9,803	9,803	17,492
and Administrative	17										
돌	18	Taxes (attach sche	, , , ,		,	195	2,768		2,768	2,768	
틸	19	Depreciation (a									
Ą	20	Occupancy .				·					
пd	21	Travel, confere									
ල ල	22	Printing and pu Other expenses				195	1,550		1,550	1,550	
¥.	23	Total operating	•	•		<u> </u>	1,550		1,330	1,330	
Operating	24	Add lines 13 th	•	-			47,900		28,008	28,008	19,892
Ö	25	Contributions,				-	113,880		20,000	20,000	113,880
	26	Total expenses a					161,780		28,008	28,008	133,772
	27	Subtract line 26					<u>, </u>		•	,	,
	a	Excess of rever		ses and di	isbursements		-54,429				
	ь	Net investment	_						99,642		
	С	Adjusted net in	ncome (If negat	ıve, enter	-0-)					99,642	

Рa	rt II	Balance Sheets Attached schedules and amounts in the description column	Beginning of year	End of	<u> </u>
		Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions)		b) Book Value 29,527	(c) Fair Market Value
	1	Cash—non-interest-bearing	15,995		
	2	Savings and temporary cash investments	64,744	34,332	34,332
	3	Accounts receivable Less allowance for doubtful accounts			
	_				
	4	Pledges receivable			
	_	Less allowance for doubtful accounts -			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other			
		disqualified persons (attach schedule) (see page 15 of the			
	_	instructions)			
	7	Other notes and loans receivable (attach schedule)			
		Less allowance for doubtful accounts 🟲			
455 e ts	8	Inventories for sale or use			
Š	9	Prepaid expenses and deferred charges			
-	10a	Investments—U S and state government obligations (attach schedule)			
	b	Investments—corporate stock (attach schedule)	3,333,291	3,256,798	3,425,561
	c	Investments—corporate bonds (attach schedule)	1,111,422	1,150,366	1,184,893
	11	Investments—land, buildings, and equipment basis ▶			
		Less accumulated depreciation (attach schedule)			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)			
	14	Land, buildings, and equipment basis 🟲			
		Less accumulated depreciation (attach schedule)			
	15	Other assets (describe 🟲)			
	16	Total assets (to be completed by all filers—see the			
		ınstructions Also, see page 1, item I)	4,525,452	4,471,023	4,674,313
	17	Accounts payable and accrued expenses			
	18	Grants payable			
å	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
Liabilit	21	Mortgages and other notes payable (attach schedule)			
⊒	22	Other liabilities (describe 🟲)			
	23	Total liabilities (add lines 17 through 22)		0	
		Foundations that follow SFAS 117, check here 🕨 🦵			
s		and complete lines 24 through 26 and lines 30 and 31.			
or Fund Balances	24	Unrestricted			
<u>ā</u>		Temporarily restricted			
8	26	Permanently restricted			
Ξ		Foundations that do not follow SFAS 117, check here 🕨 🔽			
뢰		and complete lines 27 through 31.			
	27	Capital stock, trust principal, or current funds			
왍	28	Paid-in or capital surplus, or land, bldg , and equipment fund			
Assets	29	Retained earnings, accumulated income, endowment, or other funds	4,525,452	4,471,023	
d T	30	Total net assets or fund balances (see page 17 of the			
Net		instructions)	4,525,452	4,471,023	
	31	Total liabilities and net assets/fund balances (see page 17 of			
		the instructions)	4,525,452	4,471,023	
Pa	rt II	Analysis of Changes in Net Assets or Fund Balances			
1		Total net assets or fund balances at beginning of year—Part II, column	(a) line 20 /must sares	 	
1			(a), line 30 (must agree	1	4,525,452
2		Enter amount from Part I, line 27a			-54,429
3		Other increases not included in line 2 (itemize)		3	JT,TZ5
ა 4		Add lines 1, 2, and 3		- 3	4,471,023
5		Decreases not included in line 2 (itemize)		5	7,771,023
5 6		Total net assets or fund balances at end of year (line 4 minus line 5)—P			4,471,023
-		. Till se abbets of fand balances at end of year (fine 4 fillings fine 5)—r	,	<u>- · · · · · · · · · · · · · · · · · · ·</u>	1,171,023

	90-PF (2011)	d I				Page 3
Part .	Capital Gains an	d Losses for Tax on Inve	stment Incom	(b) How acquired	4	
		e kınd(s) of property sold (e g , re se, or common stock, 200 shs M		P—Purchase D—Donation	(c) Date acquired (mo , day, yr)	(d) Date sold (mo , day, yr)
1 a	GENERAL MOTORS CC			Р	2001-06-28	2011-07-29
	GENERAL MOTORS CO	WT07 16		Р	2001-06-28	2011-07-29
	GENERAL MOTORS CO	WT07 19		Р	2001-06-28	2011-07-29
d	PREFERRED PLUS GEC			P	2005-06-09	2011-09-15
	WELLS FARGO CAP TR			P	2003 00 03	2011-04-25
e	WELESTANGO CAP IN				_	
(e) Gross sales price	(f) Depreciation allowe (or allowable)	1 10	st or other basis expense of sale	(e) plus (f	or (loss)) mınus (g)
a	2,	721		11,65	7	-8,936
ь	1,	239		7,57	1	-6,332
С	1,	712		5,77	3	-4,061
d	25,	000		25,97	0	-970
е	50,	000		50,00	0	
Co	mplete only for assets sho	wing gain in column (h) and owne	d by the foundation	on on 12/31/69	(I) Gains (Col	(h) gain minus
	FM V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) E>	cess of col (1) col (j), if any	col (k), but not	less than -0-) or om col (h))
a						-8,936
ь						-6,332
С						-4,061
d						-970
е						
2	Capital gain net income	or (net capital loss)	If gain, also ente If (loss), enter -0	r ın Part I , lıne 7) - ın Part I , lıne 7	2	-20,299
3	Net short-term capital o	ه Jain or (loss) as defined in sectio	ns 1222(5) and (6	, 5)	2	20,233
3					,	
	If gain, also enter in Par If (loss), enter -0 - in Pa	t I , line 8 , column (c) (see pages rt I , line 8	13 and 17 of the	instructions)	} 3	
Part	V Qualification Un	der Section 4940(e) for R	educed Tax o	n Net Investme	nt Income	
(For ont		ate foundations subject to the se				
(1010pc	ional ase by domestic priv	ate foundations subject to the se	2001011 13 10 (4) (4)	Con nec my estiment	income y	
Ifsection	on 4940(d)(2) applies, lea	ve this part blank				
		ection 4942 tax on the distributa ualify under section 4940(e) Do			eriod?	Γ Yes Γ No
1 Ent	ter the appropriate amount	: in each column for each year, se	ee page 18 of the	ınstructions before	makıng anv entries	
	(a)	, ,		Т	(d)	
	period years Calendar	(b) Adjusted qualifying distributions	(c Net value of nonch		Distributio	
year (d	or tax year beginning in)		Net value of florien		(col (b) divided	
	2010	178,112		4,397,549		0 040503
	2009	205,012		4,115,506		0 049815
	2008	237,420		4,733,454		0 050158
	2007	270,733		5,680,099		0 047663
	2006	242,852		5,450,931		0 044552
2	Total of line 1, column (d)			2	0 232691
3	·	, io for the 5-year base period—div		<u> </u>		
J		foundation has been in existence			3	0 046538
4	Enter the net value of no	oncharitable-use assets for 2011	from Part X, line	5	4	4,787,036
				F		-
5	Multiply line 4 by line 3.				5	222,779
6	Enter 1% of net investm	nent income (1% of Part I, line 2	7b)		6	996
7	Add lines 5 and 6				7	223,775
8		tions from Part XII, line 4		<u></u>	8	133,772
	If line 8 is equal to or gr the Part VI instructions	eater than line 7, check the box on page 18	ın Part VI, lıne 1b	, and complete that	part using a 1% ta	rate See

	990-PF (2011) t VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see page 18 of the ins	tructic		age 4
1a	Exempt operating foundations described in section 4940(d)(2), check here T and enter "N/A" on line 1			
	Date of ruling or determination letter (attach copy of letter if necessary–see instructions)			
ь	Domestic foundations that meet the section 4940(e) requirements in Part V, check			1,993
c	here Fand enter 1% of Part I, line 27b			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)			
3	Add lines 1 and 2			1,993
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)			1,000
5	Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0			1,993
6	C redits/P ayments			_,
а	2011 estimated tax payments and 2010 overpayment credited to 2011 6a 2,000			
ь	Exempt foreign organizations—tax withheld at source 6b			
c	Tax paid with application for extension of time to file (Form 8868) 6c			
d	Backup withholding erroneously withheld 6d			
7	Total credits and payments Add lines 6a through 6d			2,000
8	Enter any penalty for underpayment of estimated tax. Check here 🔽 If Form 2220 is attached. 🕏 🔒			
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed			
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid 10			7
11	Enter the amount of line 10 to be Credited to 2012 estimated tax 7 Refunded 11			
Par	t VII-A Statements Regarding Activities			
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did		Yes	No
	ıt participate or intervene in any political campaign?	. 1a		No
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see page 19 of			
	the instructions for definition)?	. 1b		No
	If the answer is "Yes" to 1a or 1b , attach a detailed description of the activities and copies of any materials			
_	published or distributed by the foundation in connection with the activities.			,,_
٠	Did the foundation file Form 1120-POL for this year?	1c		No
d	(1) On the foundation $*$ \$ (2) On foundation managers $*$ \$			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed			
_	on foundation managers > \$			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	. 2		No
	If "Yes," attach a detailed description of the activities.			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles			
	of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	. з		No
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a		No
b	If "Yes," has it filed a tax return on Form 990-T for this year?	4b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	. 5		No
	If "Yes," attach the statement required by General Instruction T.			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument, or			
	By state legislation that effectively amends the governing instrument so that no mandatory directions			
	that conflict with the state law remain in the governing instrument?	. 6	Yes	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see page 19 of the instructions) MI			
ь	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney	1		
	General (or designate) of each state as required by General Instruction G? If "No," attach explanation .	8b		
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3)			
	or 4942(j)(5) for calendar year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV on	1		
	page 27)? If "Yes," complete Part XIV	. 9		No
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	10		No

Form	990-PF (2011)		Р	age 5
Pai	rt VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the			
	meaning of section 512(b)(13)? If "Yes," attach schedule (see page 20 of the instructions)	11		No
12	Did the foundation acquire a direct or indirect interest in any applicable insurance contract before August 17, 2008?	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13		
	Website address ►N/A			
14	The books are in care of ▶DAVID A BEYERLEIN Telephone no ▶(989)793-	-9830	
	Located at ►3023 DAVENPORT SAGINAW MI ZIP+4 ►48602			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —Check here			<u> </u>
13	and enter the amount of tax-exempt interest received or accrued during the year	• •		- ,
4.0			1	l
16	At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over		Yes	No
	a bank, securities, or other financial account in a foreign country?	16		
	See the instructions for exceptions and filing requirements for Form TD F 90-22 1 If "Yes", enter the name of the			
-	foreign country			
Pal	TE VII-B Statements Regarding Activities for Which Form 4720 May Be Required File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1.			165	NO
Ia	During the year did the foundation (either directly or indirectly) (1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes Vo			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			
	a disqualified person?			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? Yes V No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? Yes V No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available			
	for the benefit or use of a disqualified person)?			
	(6) Agree to pay money or property to a government official? (Exception. Check "No"			
	if the foundation agreed to make a grant to or to employ the official for a period			
	after termination of government service, if terminating within 90 days)			
Ь	If any answer is "Yes" to $1a(1)-(6)$, did any of the acts fail to qualify under the exceptions described in Regulations			
	section 53 4941(d)-3 or in a current notice regarding disaster assistance (see page 20 of the instructions)?	1b		
	Organizations relying on a current notice regarding disaster assistance check here			
C	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts,			
	that were not corrected before the first day of the tax year beginning in 2011?	1 c		
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private			
	operating foundation defined in section 4942(j)(3) or 4942(j)(5))			
а	At the end of tax year 2011, did the foundation have any undistributed income (lines 6d			
	and 6e, Part XIII) for tax year(s) beginning before 2011?			
	If "Yes," list the years 🕨 20, 20, 20			
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2)			
	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2)			
	to all years listed, answer "No" and attach statement—see page 20 of the instructions)	2b		
С	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here			
_	▶ 20, 20, 20			
За	Did the foundation hold more than a 2% direct or indirect interest in any business			
p .	enterprise at any time during the year?			
D	If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation			
	or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved			
	by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine			
	if the foundation had excess business holdings in 2011.).	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
ъ ъ	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its			110
-	charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2011?	4b		No

5a	During the year did the foundation	pav or incur anv amoun	t to		_	•				
	(1) Carry on propaganda, or other			ıslatıon (section 49	45(e))?	No			
	(2) Influence the outcome of any									
	on, directly or indirectly, any voter registration drive?									
	(3) Provide a grant to an individual for travel, study, or other similar purposes?									
	(4) Provide a grant to an organiza				scrib	ped				
	in section 509(a)(1), (2), or (3			· -			No No			
	(5) Provide for any purpose other									
	educational purposes, or for th	ne prevention of cruelty	to ch	ıldren or anımals?.			, No			
ь	If any answer is "Yes" to 5a(1)-(5), dıd any of the transac	tions	s fail to qualify under	r the	exceptions described in				
Regulations section 53 4945 or in a current notice regarding disaster assistance (see page 22 of the instructions)?							5b			
	Organizations relying on a current	notice regarding disast	eras	ssistance check her	e	▶↑	-			
c	If the answer is "Yes" to question	5a(4), does the foundat	ion c	laım exemptıon from	the					
	tax because it maintained expend	iture responsibility for t	he gr	ant?		Г Yes Г	- No			
	If "Yes," attach the statement requi	red by Regulations section	n 53.	4945-5(d).						
6a	Did the foundation, during the yea	r, receive any funds, dire	ectly	or indirectly, to pay						
	premiums on a personal benefit co	ontract?					No No			
b	Did the foundation, during the yea	r, pay premiums, directl	y or i	ndirectly, on a perso	onal I	benefit contract?		6b		No
	If "Yes" to 6b, file Form 8870.									
7a	At any time during the tax year, w	as the foundation a part	y to a	a prohibited tax shel	ter tı	ransaction? TYes T	- No			
b	If yes, did the foundation receive	any proceeds or have ar	ny ne	t income attributable	e to t	the transaction?		7b		
Da	Information About	Officers, Director	s, Tı	rustees, Founda	tio	n Managers, Highly	Paid	Emp	loye	es,
	and Contractors					22 (11 : 1 : 1:				
	List all officers, directors, trustees	(b) Title, and average		c) Compensation ((d) Contributions to	ns).			
	(a) Name and address	hours per week		If not paid, enter		mployee benefit plans		•	e acc	•
		devoted to position		-0-)	and	deferred compensation	otr	ier alli	owanc	es
See	Additional Data Table									
2	Compensation of five highest-paid	employees (other than	thos	e included on line 1–	-see	page 23 of the instruction	ns).			
	If none, enter "NONE."	<u> </u>		<u> </u>						
(a)	Name and address of each employ	ee (b) Title, and aver				(d) Contributions to employee benefit	(e) E	xpens	e acc	ount.
(,	paid more than \$50,000	hours per week devoted to positi		(c) Compensation	n	plans and deferred			owanc	
		devoted to positi				compensation				
ИОИ	IE									
T-+-	I number of other employees paid o	uar # E 0 000								

Part VIII Information About Officers, Directors, True and Contractors (continued)	ustees, Foundation Managers, Highly	Paid Employees,
3 Five highest-paid independent contractors for professional service	ces (see page 23 of the instructions). If none, e	nter "NONE".
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
Total number of others receiving over \$50,000 for professional service	es	
Part IX-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year Includ	e relevant statistical information such as the number of	Ι
organizations and other beneficiaries served, conferences convened, research papers	produced, etc	Expenses
1		
2		
3		
4		
	- (
Part IX-B Summary of Program-Related Investmen Describe the two largest program-related investments made by the foundation du		
	iring the tax year on lines 1 and 2	Amount
1 N/A		
2		
All other program-related investments See page 24 of the instruct	tions	
3		

Form	990-PF (2011)		Page 8
Pa	Minimum Investment Return (All domestic foundations must complete this part. For see page 24 of the instructions.)	reign	foundations,
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc ,		
	purposes		
а	A verage monthly fair market value of securities	1a	4,784,719
b	A verage of monthly cash balances	1b	75,216
С	Fair market value of all other assets (see page 24 of the instructions)	1c	0
d	Total (add lines 1a, b, and c)	1d	4,859,935
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation)		
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	4,859,935
4	Cash deemed held for charitable activities $$ Enter 1 $$ 1/2% of line 3 (for greater amount, see page 25		
	of the instructions)	4	72,899
5	Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, line 4	5	4,787,036
6	Minimum investment return. Enter 5% of line 5	6	239,352
Par	Distributable Amount (see page 25 of the instructions) (Section 4942(j)(3) and (j)(
	foundations and certain foreign organizations check here 🕨 📗 and do not complete t		
1	Minimum investment return from Part X, line 6	1	239,352
2a	Tax on investment income for 2011 from Part VI, line 5 2a 1,993	_	
b	Income tax for 2011 (This does not include the tax from Part VI) 2b	_	
С	Add lines 2a and 2b	2c	1,993
3	Distributable amount before adjustments Subtract line 2c from line 1	3	237,359
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	237,359
6	Deduction from distributable amount (see page 25 of the instructions)	6	
7	Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII,		
	line 1	7	237,359
Par	Qualifying Distributions (see page 25 of the instructions)		
1	A mounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
а	Expenses, contributions, gifts, etc —total from Part I, column (d), line 26	1a	133,772
b	Program-related investments—total from Part IX-B	1b	
2	A mounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc ,		
	purposes	2	
3	A mounts set aside for specific charitable projects that satisfy the		
а	Suitability test (prior IRS approval required)	За	
ь	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	133,772
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		
	income Enter 1% of Part I, line 27b (see page 26 of the instructions).	5	
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	133,772
_	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether		· · · · · · · · · · · · · · · · · · ·
	the section 4940(e) reduction of tax in those years		

	ondistributed Income (see page	(a)	(b)	(c)	(d)
	D	Corpus	Years prior to 2010	2010	2011
	Distributable amount for 2011 from Part XI, line 7				237,339
	Undistributed income, if any, as of the end of 2011				
	Enter amount for 2010 only				
	Total for prior years 20, 20, 20				
	Excess distributions carryover, if any, to 2011				
	From 2006				
	From 2007				
	From 2008				
	From 2009				
	From 2010	F 206			
	Total of lines 3a through e	5,206			
4	Qualifying distributions for 2011 from Part				
	XII, line 4 🕨 \$ 133,772				
	Applied to 2010, but not more than line 2a				
b	Applied to undistributed income of prior years				
	(Election required—see page 26 of the instructions)				
С	Treated as distributions out of corpus (Election required—see page 26 of the instructions)				
	Applied to 2011 distributable amount				133,772
	• •				155,772
	Remaining amount distributed out of corpus	5,206			5,206
5	Excess distributions carryover applied to 2011	3,200			3,200
	(If an amount appears in column (d), the same amount must be shown in column (a).)				
6	Enter the net total of each column as indicated below:				
а	Corpus Add lines 3f, 4c, and 4e Subtract line 5				
b	Prior years' undistributed income Subtract line 4b from line 2b				
С	Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d	Subtract line 6c from line 6b Taxable				
	amount—see page 27 of the instructions				
е	Undistributed income for 2010 Subtract line 4a from line 2a Taxable amount—see page 27 of the instructions				
f	Undistributed income for 2011 Subtract				
	lines 4d and 5 from line 1 This amount must				98,381
_	be distributed in 2011				30,301
/	Amounts treated as distributions out of corpus to satisfy requirements imposed by				
	section 170(b)(1)(F) or 4942(g)(3) (see page 27				
	of the instructions)				
8	Excess distributions carryover from 2006 not applied on line 5 or line 7 (see page 27 of the instructions)				
۵	Excess distributions carryover to 2012.				
,	Subtract lines 7 and 8 from line 6a				
10	Analysis of line 9				
	Excess from 2007				
b	_				
С	Excess from 2009				
d	Excess from 2010				
e	Excess from 2011				

P	art XIV Private Operating Four	ndations (see p	page 27 of the in	structions and Pai	rt VII-A, question	າ 9)
1a	If the foundation has received a ruling or d foundation, and the ruling is effective for 2					
b	Check box to indicate whether the organize	ation is a private o	perating foundation	n described in sectio	on 「 4942(1)(3) o	or - 4942(j)(5)
	Enter the lesser of the adjusted net	Tax year	<u> </u>	Prior 3 years	3/(/	
	income from Part I or the minimum	(a) 2011	(b) 2010	(c) 2009	(d) 2008	(e) Total
	Investment return from Part X for each year listed	(,	(-,	(-,	(,	
b	85% of line 2a					
С	Qualifying distributions from Part XII,					
	line 4 for each year listed		1			_
d	Amounts included in line 2c not used directly for active conduct of exempt activities					
е	Qualifying distributions made directly					
	for active conduct of exempt activities Subtract line 2d from line 2c					
3	Complete 3a, b, or c for the					
	alternative test relied upon					
а	"Assets" alternative test—enter					
	(1) Value of all assets		1			
	(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b	"Endowment" alternative test— enter 2/3					
	of minimum investment return shown in Part X, line 6 for each year listed					
c	"Support" alternative test—enter					
	(1) Total support other than gross					
	investment income (interest,					
	dividends, rents, payments on securities loans (section					
	512(a)(5)), or royalties)					
	(2) Support from general public					
	and 5 or more exempt organizations as provided in					
	section 4942(j)(3)(B)(III)					
	(3) Largest amount of support					
	from an exempt organization (4) Gross investment income		1			
Pa	rt XV Supplementary Information	n (Complete t	this part only it	the organizati	on had \$5.000 (or more in
	assets at any time during					
1	Information Regarding Foundation Manage					
а	List any managers of the foundation who have before the close of any tax year (but only i					idation
	belove the cross or any tax year (but only)	reney have continu	racea more enam qu	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	55, (d)(L),	
b	List any managers of the foundation who over				lly large portion of t	he
	ownership of a partnership or other entity)	of willell the found	ation has a 10% o	r greater interest		
2	Information Regarding Contribution, Grant	, Gift, Loan, Schol	arship, etc., Progra	ims:		_
	Check here F If the foundation only ma	kes contributions (to preselected chai	rıtable organızatıons	and does not acce	pt
	unsolicited requests for funds If the found		grants, etc (see p	age 28 of the instru	ctions) to individua	ls or organizations
	under other conditions, complete items 2a	, b, c, and d				
_	The name, address, and telephone number	c of the person to w	whom applications	chould be addressed		
а	DAVID A BEYERLEIN	of the person to v	viloili applications :	siloulu de addressed		
	3023 DAVENPORT					
	SAGINAW, MI 48602					
_	(989) 793-9830					
b	The form in which applications should be s LETTER FORM	submitted and info	rmation and materi	als they should inclu	ıde	
_	Any submission deadlines					
С	ONGOING REQUESTS					
d	Any restrictions or limitations on awards,	such as by deodra	iphical areas, chari	table fields, kinds of	Institutions or oth	 er
-	factors		,	2.2.2.2.2, 111140 01		
	BOARD DISCRETION					

Name and address (home or business) a Paid during the year See Additional Data Table Alloudity or substantial contributor or su	Recipient	If recipient is an individual, show any relationship to	Foundation	Purpose of grant or	A mount
a Paid during the year See Additional Data Table Total	Name and address (home or business)	any foundation manager		contribution	Amount
	a Paid during the year	any foundation manager	status of recipient	contribution	Amount
	T-4-1				112000
	b Approved for future payment	<u> </u>			113,880

Form 990-F	PF (2011) -A Analysis of Income-Produc	rina Activitie				Page 1 2
	s amounts unless otherwise indicated		usiness income	Excluded by section	512, 513, or 514	(e)
-	n service revenue	(a) Business code	(b)	(c) Exclusion code	(d) A mount	Related or exemp function income (See page 28 of the instructions)
b	and contracts from government agencies rship dues and assessments on savings and temporary cash investments inds and interest from securities			14 14	26,785 100,865	
b Not do 6 Net renta 7 Other II 8 Gain or (9 Net Inco 10 Gross p 11 Other r 6 c	financed property			18	-20,299	
e	al Add columns (b), (d), and (e). Add line 12, columns (b), (d), and (e). Orksheet in line 13 instructions on page 2 B Relationship of Activities to Explain below how each activity for wh		ulations) plishment of l ported in column	Exempt Purpos (e) of Part XVI-A co	es ontributed importa	107,351 ntly to
•	the accomplishment of the organizatio page 28 of the instructions)	ns exempt purp	oses (other than i	by providing tunds to	or such purposes)	(5ee

Part	XVII	Information Ro Noncharitable		nsfers To and Tra	nsac	tions a	nd Relations	hips With					
1 Did 1	the organi			e following with any other	organiza	ation descr	ibed in section			Yes	No		
_	-	·		ons) or in section 527, relat	-					103	-110		
	. ,	•	. , . , .	narıtable exempt orga		_							
		· -							1a(1)		No		
									1a(2)		No		
` ,	er trans								(-)				
			ritable exempt or	ganızatıon					1b(1)		No		
				empt organization							No		
				S							No		
									1b(4)		No		
											No		
				draising solicitations.							No		
									10(6)		No		
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees						ket val t value							
(a) Line	No	(b) Amount involved	(c) Name of nonch	arıtable exempt organızatı	on	(d) Desc	ription of transfers,	transactions, and sha	rıng arra	ngemer	nts		
					+								
-													
					_								
-													
2a Is t	he found	ation directly or indi	l rectly affiliated wi	th, or related to, one o	or more	e tax-exe	empt organizatio	ns					
				an section 501(c)(3))					.Г _{Yе}	s F	No		
b If"\	res," cor	nplete the following s	schedule										
		(a) Name of organization	n	(b) Type of orga	nızatıon		(c)	Description of relation	nship				
	the be based		ind belief, it is tru	ave examined this ret e, correct, and comple as any knowledge		eclaration							
	Sig	nature of officer or t	rustee			 Date		Title					
- .							Date	<u>, </u>	I _{PTIN}				
Sign Here	ر س س	Preparer's DAV Signature	ID A BEYERLEIN				2012-05-14	Check if self- employed ▶					
ß	Paid Preparer Use Only	Firm's name 🕨	ΥE	O & YEO PC				Firm's EIN ►					
	¥_≳ S&=		PO	BO X 3275									
		Firm's address 🕨	SA	GINAW, MI 48605				Phone no (989)793-	9830			
M			. Alexandra		-1.			<u> </u> 	Yes マ	N 1-			
May the	e IRS dis	cuss this return with	tne preparer sho	wn above? See instru	ctions			P -1 '	res '	No			

Additional Data

Software ID: Software Version:

EIN: 38-6083931

Name: WICKSON-LINK MEMORIAL FOUNDATION

Form 990PF - Special Condition Description:

Special Condition Description

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation

compensation				
(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
BJ HUMPHREYS 🕏	PRESIDENT	800	0	0
4560 ASHLAND SAGINAW,MI 48603	2 00			
SUSAN PIESKO 🕏	TRUSTEE	800	0	0
690 WREN RD FRANKENMUTH,MI 48734	0 50			
LOUIS HANISKO 📆	TRUSTEE	400	0	0
3696 PRARIE CREEK LANE SAGINAW,MI 48603	0 25			
DAVID BEYERLEIN 📆	TREASURER	0	0	0
4388 BROOKSTONE SAGINAW,MI 48603	1 00			
JOHN HUMPHREYS 📆	TRUSTEE	600	0	0
810 FAIRWAY RD SAGINAW,MI 48603	0 50			
CHARLES NICKLESS	TRUSTEE	600	0	0
655 WILLOW LN FRANKENMUTH,MI 48734	0 50			

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment Recipient If recipient is an individual, Foundation Purpose of grant or Amount show any relationship to status of contribution Name and address (home or any foundation manager recipient business) or substantial contributor a Paid during the year EMMAUS HOUSE733 S 14TH ST NONE NON PROFIT HALF-WAY HOUSE FOR 6,000 SAGINAW, MI 48601 WOMEN FIRST WARD COMMUNITY CENTER NONE NON PROFIT AFTER SCHOOL PROGRAM 9,000 1410 NORTH TWELFTH ST SAGINAW, MI 48601 FRANKENMUTH CITY BEAUTIFI NONE NON PROFIT PROMOTE CITY 6,000 CITY HALL 240 W GENESEE BEAUTIFICATION FRANKENMUTH, MI 48734 FRANKENMUTH COMMUNITY FOU NONE NON PROFIT PROMOTE FRANKENMUTH 2,500 BETTERMENT PO BOX 83 FRANKENMUTH, MI 48734 FRANKENMUTH SCHOOL DISTRI NONE SCHOOL SOCIAL STUDIES/MATH 500 941 E GENESEE CURRICULUM FRANKENMUTH, MI 48734 NONE FRIENDS OF HOYT PARKHOYT NON PROFIT RESTORE, PROMOTE, AND 8,500 PRESERVE HOYT SAGINAW, MI 48601 ALLEVIATE HUNGER AND END HIDDEN HARVEST940 E GENESEE NONE NON PROFIT 5,000 SAGINAW, MI 48607 FOOD WASTE JUNIOR ACHIEVEMENT1781 NON-PROFIT **EDUCATING YOUTH ON** NONE 2,000 **FORDNEY** BUSINESS SAGINAW, MI 48601 MICHIGAN SPECIAL OLYMPICS NONE NON-PROFIT ATHLETICS FOR THOSE W/ 500 4084 JOHN R ROAD DISABILITIES TROY, MI 48085 MY PLACE FOUNDATION4901 NONE NON-PROFIT TRANSITIONAL CARE FOR 2,000 TOWNE CENTRE RD OFFENDERS **STE 101** SAGINAW, MI 48604 PTI & BALCONY805 N HAMILTON NONE NON-PROFIT **ENTERTAINMENT AND** 2,500 **EDUCATION** SAGINAW, MI 48602 NONE NON-PROFIT PROMOTE CHILDHOOD READ ASSOCIATION 100 S 2,530 JEFFERSON SUITE 40 READING SAGINAW, MI 48607 SAGINAW CHILDREN'S ZOO1730 S NON PROFIT NONE ANIMAL EDUCATION FOR 1,500 WASHINGTON AVE CHILDREN SAGINAW, MI 48601 SAGINAW COMMUNITY FOUNDAT CHILDREN FOOD PROGRAM NONE NON PROFIT 17,200 100 SOUTH JEFFERSON STE SAGINAW, MI 48607 SAGINAW COUNTY YOUTH NON NON-PROFIT CHILD & FAMILY SERVICE 2,500 PROTECT COUNCI1226 N AGENCY MICHIGAN AVE SAGINAW, MI 48602 SAGINAW HABITAT FOR HUMAN NONE NON PROFIT **ECUMENICAL HOUSING** 3,000 315 W HOLLAND AVE MINISTRY SAGINAW, MI 48602 SAGINAW VALLEY AFRICAN AM NONE NON PROFIT EDUCATION/TRAINING OF 2,000 515 N WASHINGTON AVE AFRICAN-AM MEN 2ND FLOOR SAGINAW, MI 48607 SAGINAW VALLEY CONCERT NONE NON PROFIT **EXPRESSION OF THE ARTS** 1,000 ASSOC203 N WASHIGTON AVE SAGINAW, MI 48607 SAGINAW VALLEY STATE UNIV UNIVERSITY SUPPORT FINANCIAL NEEDS NONE 500 7400 BAY RD OFUNIVERSIT UNIVERSITY CENTER, MI 48710 ADVANCEMENT FOR INDIV W/ SAID919 VETERANS MEMORIAL NONE NON PROFIT 5,000 DISABILITY PKW SAGINAW, MI 48601 SALVATION ARMY2030 N NONE NON PROFIT SHELTER & FOOD FOR 2,500 DISPLACED/NEEDY CAROLINA SAGINAW, MI 48601 ST JOHN LUTHERAN CHURCH505 E NONE CHURCH CHILDREN'S SUMMER DAY 5,000 CARPENTER ST CAMP MIDLAND, MI 48640 ST LORENZ LUTHERAN SCHOOL NONE SCHOOL LUTHERAN EDUCATION 5,000 140 CHURCHGROVE RD FRANKENMUTH, MI 48734 ST MARY'S OF MI FOUNDATION NON PROFIT NONE **EXCELLENCE IN PATIENT** 5,000 800 S WASHINGTON AVE CARE SAGINAW, MI 48601 **EXPRESSION OF THE ARTS** TEMPLE THEATRE FOUNDATION NON PROFIT NONE 150 203 N WASHIGNTON AVE SAGINAW, MI 48607 PUBLIC PARKS AND THOMAS TOWNSHIP PARKS NONE NON PROFIT 1,500 ASSOC249 NORTH MILLER RD **FACILITIES** SAGINAW, MI 48609 NON PROFIT UNDERGROUND RAILROAD1230 S NONE ASSIST VICTIMS OF 15,000 WASHINGTON AVE VIOLENCE/ASSAULT SAGINAW, MI 48601 113,880

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TY 2011 Accounting Fees Schedule

Name: WICKSON-LINK MEMORIAL FOUNDATION

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
INDIRECT ACCOUNTING FEES	7,477	7,477	7,477	

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TY 2011 Compensation Explanation

Name: WICKSON-LINK MEMORIAL FOUNDATION

Person Name	Explanation
BJ HUMPHREYS	
SUSAN PIESKO	
LOUIS HANISKO	
DAVID BEYERLEIN	
JOHN HUMPHREYS	
CHARLES NICKLESS	

TY 2011 Investments Corporate Bonds Schedule

Name: WICKSON-LINK MEMORIAL FOUNDATION

Name of Bond	End of Year Book Value	End of Year Fair Market Value
AMERICAN FUND - CAPITAL WLD BOND FD	557,166	586,111
AMERICAN FUND - THE BOND FUND OF AM	563,200	568,640
GENERAL ELECTRIC CAPITAL CORP	30,000	30,142

TY 2011 Investments Corporate Stock Schedule

Name: WICKSON-LINK MEMORIAL FOUNDATION

Name of Stock	End of Year Book Value	End of Year Fair Market Value
AMERICAN FUND - GROWTH FUND OF AM	368,444	530,870
AMERICAN FUND - INCOME FUND OF AM	59,620	77,618
AMERICAN FUND - INVESTMENT CO. OF AM	265,587	302,898
AMERICAN FUND -FUNDAMENTAL INVESTORS	204,852	229,071
AT&T INC	25,606	26,750
BAC CAPITAL TRUST II	25,733	20,890
BAC CAPITAL TRUST V	25,825	18,570
BANK OF AMERICA CORP.	29,934	5,165
BANK OF AMERICA CORP.	17,280	14,520
BLACKROCK DIVERSIFIED INCOME STRATEG	39,039	19,950
BLACKROCK EQUITY A	374,941	365,849
BLACKROCK GLOBAL ALLOCATION A	271,939	284,572
BLACKROCK GLOBAL GROWTH A	295,114	336,005
BLACKROCK GLOBAL SMALL CAP A	194,361	171,095
CALOMOS CONV OPP INC	30,223	16,890
CITIGROUP CAP VII	50,000	48,400
CITIGROUP CAP XI	25,566	21,370
CVS CAREMARK	17,780	20,390
DANAHER CORP	28,958	47,040
DAVIS / NEW YORK VENTURES	117,508	134,125
F & C CLAYMORE PFD SECURITIES	25,890	18,071
FANNIE MAE	17,281	897
FIDELITY ADVANCE - MID CAP A	32,370	25,606
FIDELITY ADVANCE - MID CAP B	72,406	72,931
FINANCIAL SECURITY ASSURANCE HOLDING	30,115	28,224
FLEET CAPITAL TRUST IX 6.0%	25,814	19,000
FLEET CAPITAL TRUST VIII 7.2%	50,000	41,480
GENERAL MOTORS CORP. PFD STOCK		
GENERAL MOTORS		40
HANCOCK JOHN PFD INC FUND	30,000	25,044

Name of Stock	End of Year Book Value	End of Year Fair Market Value
ING GROUP NV	24,832	17,204
J P MORGAN & CO.	36,131	33,250
JOHNSON & JOHNSON	32,792	41,971
JP MORGAN CHASE CAPITAL X 6.625%	25,910	25,230
LOWE'S	20,190	25,380
LOWE'S	13,062	15,228
MARATHON OIL	14,463	22,958
MERRILL LYNCH PFD CAP TR	50,000	39,840
METLIFE INC. PREFERRED STOCK	43,546	43,316
MICROSOFT CORP.	13,765	12,980
PREFERRED PLUS GEC-1		
ROYAL BANK OF SCOT	26,614	11,390
UNITED HEALTH GROUP	18,955	20,272
VALERO	5,283	10,525
VODAFONE GRP PLC SPN	4,069	14,716
WACHOVIA	25,000	25,820
WELLS FARGO		
BAC MARKET LINKED STEP UP	50,000	52,100
BAC VARIABLE COUPON NOTES	50,000	41,900
BANK OF AMERICA NA	50,000	48,150

TY 2011 Legal Fees Schedule

Name: WICKSON-LINK MEMORIAL FOUNDATION

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
INDIRECT LEGAL FEES	5,610			

TY 2011 Other Expenses Schedule

Name: WICKSON-LINK MEMORIAL FOUNDATION

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
EXPENSES				
INSURANCE	1,384	1,384	1,384	
INVESTMENT FEE	166	166	166	

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TY 2011 Other Professional Fees Schedule

Name: WICKSON-LINK MEMORIAL FOUNDATION

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ADMINISTRATIVE EXPENSES	27,295	9,803	9,803	17,492

TY 2011 Taxes Schedule

Name: WICKSON-LINK MEMORIAL FOUNDATION

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FOREIGN TAXES	123	123	123	
FEDERAL EXCISE	2,645	2,645	2,645	