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Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047 2011

Open to Public Inspection

| Ā                 | For the  | e 2011 c     | alendar year, or tax year beginning , and ending   |                   |                  |                              |  |
|-------------------|--|--------------|--|-------------------|------------------|------------------------------|--|
|                   | Check if a                                       |              | C Name of organization   |                   | D Employ         | er Identification number     |  |
| ш-                | Address c  |              | FOOD BANK OF SOUTH CENTRAL MICHIGAN  |                   |                  |                              |  |
| $\equiv$          |  | -            | Doing Business As  |                   | 38-              | -2445948                     |  |
| 닏                 | Name cha   | ange         | Number and street (or P O box if mail is not delivered to street address)  | Room/suite        |                  | one number                   |  |
| Ш                 | Initial retui                                    | ım           | 5451 WAYNE RD  |                   | 269              | 9-964-3663                   |  |
|                   | Terminate  | ed           | City or town, state or country, and ZIP + 4  |                   |                  |                              |  |
| $\Box$            | Amended  | l return     | BATTLE CREEK MI 49017  |                   | G Gross rece     | espts \$ 19,163,022          |  |
| $\equiv$          |  |              | F Name and address of pnncipal officer   |                   |                  |                              |  |
| Ш                 | Application                                      | on pending   | MR. ROBERT RANDELS   | H(a) Is this a gr | oup return for   | affiliates? Yes X No         |  |
|                   |  |              | 5451 WAYNE ROAD  | H(b) Are all affi | liates included  | 7 Yes No                     |  |
|                   |  |              | BATTLE CREEK MI 49017  | If "No.           | ," attach a list | (see instructions)           |  |
| $\overline{}$     | Tax-exen   | mpt status   | X 501(c)(3) 501(c) ( ) ◀ (insert no ) 4947(a)(1) or 527  |                   |                  |                              |  |
| J                 | Website  | . 7.3        | WW.FOODBANKOFSCM.ORG   | H(c) Group exe    | emption numbe    | er 🕨                         |  |
| <u>-</u>          |  | organization |  |                   | 983              | M State of legal domicile MI |  |
|                   | art I  | <del></del>  | immary   |                   | '                |                              |  |
|                   |  |              | scribe the organization's mission or most significant activities   |                   |                  |                              |  |
| ٠.                | ' '  | •            | N, COLLECT, WAREHOUSE, AND FACILITATE FOOD DISTRIBUTION  | ON                |                  |                              |  |
| ű                 |  |              | ,,,  |                   |                  |                              |  |
| ГПа               |  |              |  |                   |                  |                              |  |
| Š                 | 20   | Check thi    | s box > if the organization discontinued its operations or disposed of more than 25%   | of its net assets |                  |                              |  |
| & Governance      | 1  |              | of voting members of the governing body (Part VI, line 1a)   |                   | 3                | 13                           |  |
| Š                 |  |              | of independent voting members of the governing body (Part VI, line 1b)   |                   | 4                | 13                           |  |
| Activities        | 1  |              | nber of individuals employed in calendar year 2011 (Part V, line 2a)   |                   | 5                | 30                           |  |
| Ę                 | i  |              | nber of volunteers (estimate if necessary)   |                   | 6                | 2500                         |  |
| ⋖                 |  |              | elated business revenue from Part VIII, column (C), line 12  |                   | 7a               | 0                            |  |
|                   | 1  |              | ated business taxable income from Form 990-T, line 34  |                   | 7b               | 0                            |  |
| -                 | <del>                                     </del> |              |  | Prior Yea         | r                | Current Year                 |  |
| 9                 | 8 (  | Contribut    | ions and grants (Part VIII, line 1h)   | 14,640            |                  | 18,079,722                   |  |
| 0 म्हर्ग्हर्गाह्य | 9 1  | Program      | service revenue (Part VIII, line 2g)   |                   | 9,857            | 1,086,943                    |  |
| , o               | 10   |              | nt income (Part VIII, column (A), lines 3, 4, and 7d)  |                   | 0,606            | -13,226                      |  |
| 0.4               | 11 (   | Other rev    | renue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e), iiv 🗼 😲 👭  |                   | 6,165            | <u>-730</u>                  |  |
| _                 | 12   | Total reve   | enue – add lines 8 through 11 (must equal Part VIII, column (A), line 12)  | 15,70             |                  | 19,152,709                   |  |
| 3                 | 13 (   | Grants ar    | nd similar amounts paid (Part IX, column (A), lines 1–3)   | 12,032            | 2,553            | 16,189,450                   |  |
| _                 | 14 6   | Benefits p   | paid to or for members (Part IX, column (A), line 4) ,   |                   | 0                | 0                            |  |
| <b>MANAS</b>      | 15 9   | Salaries,    | other compensation, employee benefits (Part IX, column (A), lines 5–10)  | 96                | 3,987            | 1,082,175                    |  |
| ¥ĕ.               | 16a i  | Professio    | nal fundraising fees (Part IX, column (A), line 11e)   | ·                 | 0                | 0                            |  |
| 袋                 | b  | Total fund   | draising expenses (Part IX, column (D), line 25) ▶ 28,207  |                   |                  |                              |  |
| <b>S</b> E        | 17 (   | •            | penses (Part IX, column (A), lines 11a-11d, 11f-24e)   |                   | 0,030            | 2,040,034                    |  |
| C                 | 18   | Total exp    | enses Add lines 13-17 (must equal Part IX, column (A), line 25)  | 14,70             |                  | 19,311,659                   |  |
|                   | 19 F   | Revenue      | less expenses Subtract line 18 from line 12  |                   | 0,894            | -158,950                     |  |
| Net Assets or     |  |              | . (2.1)  | Beginning of Cur  |                  | End of Year                  |  |
| Sset              | 20   |              | ets (Part X, line 16)  |                   | 5,229            | 5,211,639<br>701,424         |  |
| Y S               | 21   |              | ilities (Part X, line 26)  |                   | 4,690<br>0,539   | 4,510,215                    |  |
|                   |  |              | is or fund balances Subtract line 21 from line 20  | 4,030             | J, 339           | 4,510,215                    |  |
|                   | Part II  |              | gnature Block  |                   |                  |                              |  |
|                   |  |              | perjury, I declare that I have examined this return, including accompanying schedules and stateme property is Declaration of preparer (other than officer) is based on all information of which preparer h |                   |                  | wleage and belief, it is     |  |
|                   |  | T N          | Ed. C. h. Ly   |                   | <del></del>      | 11/12                        |  |
| <b>C</b> :        |  | 1 2          | gnature of officer   |                   | Date             | 1.7.0                        |  |
| Sig               | _  |              |  | TIVE DIR          |                  |                              |  |
| He                | ei <del>U</del>                                  | 7            | ype or pnnt name and title   | TIAR DIK          | ECTOR.           |                              |  |
|                   |  | <del> </del> | preparer's name Preparer's signature   | Date              | Chast            | f PTIN                       |  |
| Pai               | id   | 1            | GERBER   | 5/24              | Check self-em    | □"                           |  |
|                   | eparer   | $\vdash$     | ETGUED OPTEGET VINIVIE C CEDDED DILG   | <del></del>       |                  | P01379296<br>38-2771156      |  |
|                   | e Only   | Firm's nar   | 4625 BECKLEY RD BLDG 400   |                   | m's EIN          | <u> </u>                     |  |
|                   | ··· <b>,</b>                                     | F            | DAMMIE ODDEN MI 4001E  |                   |                  | 269-979-4102                 |  |
| N40               | v the IP   | Firm's add   | s this return with the preparer shown above? (see instructions)  | J P               | hone no          | X Yes No                     |  |
|                   |  |              | duction Act Notice see the separate instructions   | <del></del> ·     |                  | A Tes No                     |  |

|   | _  | ervice Accomplishments                                  |                                       | _          |
|---|--|---|---------------------------------------|------------|
| Ch                                      | eck if Schedule O conta  | <u>ains a response to any question in this Part</u>     | 111                                   |            |
| 1 Briefly describ                       | e the organization's mission   |   |                                       |            |
| GLEAN, CO                               | LLECT, WAREHOUS  | E, AND FACILITATE FOOD DIS                              | TRIBUTION                             |            |
|   | •  | •   |                                       |            |
|   |  |   |                                       |            |
|   |  |   |                                       |            |
| 2 Did the organ                         | ization undertake any significa  | int program services during the year which were not lis | ted on the                            |            |
| •                                       | • •  | int program services during the year which were not is  | ica on the                            | Yes X No   |
| prior Form 99                           |  | hadda O   |                                       | Tes A No   |
|   | ribe these new services on Sc  |   |                                       |            |
|   | ization cease conducting, or n   | nake significant changes in how it conducts, any progra | ım                                    |            |
| services?                               |  |   |                                       | Yes X No   |
| If "Yes," desci                         | ribe these changes on Schedu   | ıle O   |                                       |            |
| 4 Describe the                          | organization's program service   | e accomplishments for each of its three largest progran | n services, as measured by            |            |
| expenses Se                             | ction 501(c)(3) and 501(c)(4)  | organizations and section 4947(a)(1) trusts are require | d to report the amount of             |            |
|   |  | penses, and revenue, if any, for each program service   |                                       |            |
| g.c.mo ame am                           |  | , parious, and reserves, it arry, its effect program of |                                       |            |
| An (Codo                                | \(\( \int \) \( \int \ | , 977, 543 including grants of \$ 16,1                  | 89,450 ) (Revenue \$                  | 1,086,943) |
| 4a (Code                                |  |   | 89,430 ) (Revenue \$                  | 1,000,943) |
|   |  | EHOUSE AND FACILITATE THE                               |                                       |            |
| DISTRIBU                                | TION OF FOOD T   | O THE NEEDY. OVER 11.5 MI                               | LLION                                 |            |
| POUNDS W                                | ERE DISTRIBUTE   | D DURING 2011.  |                                       |            |
|   |  |   |                                       |            |
|   |  |   |                                       |            |
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|   |  |   |                                       |            |
|   | <del></del>  |   | · · · · · · · · · · · · · · · · · · · |            |
| Ah (Codo                                | \ (Evnences \$   | including grants of \$                                  | \ (Payanua ¢                          | <b>\</b>   |
| 4b (Code                                | ) (Expenses \$   | including grants of \$                                  | ) (Revenue \$                         | )          |
| 4b (Code                                | ) (Expenses \$   | including grants of \$                                  | ) (Revenue \$                         | )          |
| 4b (Code                                | ) (Expenses \$   | including grants of \$                                  | ) (Revenue \$                         | )          |
| 4b (Code                                | ) (Expenses \$   | including grants of \$                                  | ) (Revenue \$                         | )          |
| 4b (Code                                | ) (Expenses \$   | including grants of \$                                  | ) (Revenue \$                         | )          |
| 4b (Code                                | ) (Expenses \$   | including grants of \$                                  | ) (Revenue \$                         | )          |
| 4b (Code                                | ) (Expenses \$   | including grants of \$                                  | ) (Revenue \$                         | )          |
| 4b (Code                                | ) (Expenses \$   | including grants of \$                                  | ) (Revenue \$                         | )          |
| 4b (Code                                | ) (Expenses \$   | including grants of \$                                  | ) (Revenue \$                         | )          |
| 4b (Code                                | ) (Expenses \$   | including grants of \$                                  | ) (Revenue \$                         | )          |
| 4b (Code                                | ) (Expenses \$   | including grants of \$                                  | ) (Revenue \$                         | )          |
| 4b (Code                                | ) (Expenses \$   | including grants of \$                                  | ) (Revenue \$                         | )          |
| 4b (Code                                | ) (Expenses \$   | including grants of \$                                  | ) (Revenue \$                         | )          |
| 4b (Code                                | ) (Expenses \$   | including grants of \$                                  | ) (Revenue \$                         | )          |
| 4b (Code                                | ) (Expenses \$   | including grants of \$                                  | ) (Revenue \$                         | )          |
|   |  |   |                                       | )          |
|   |  |   |                                       | )          |
|   |  |   |                                       | )          |
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|   |  |   |                                       | )          |
|   |  |   |                                       | )          |
|   |  |   |                                       | )          |
|   |  |   |                                       | )          |
| 4c (Code                                | ) (Expenses \$   | including grants of \$                                  |                                       | )          |
| 4c (Code  4d Other program              | ) (Expenses \$   | including grants of \$                                  |                                       | )          |
| 4c (Code  4d Other program (Expenses \$ | ) (Expenses \$   | including grants of \$                                  |                                       | )          |

# Form 990 (2011) FOOD BANK OF SOUTH CENTRAL MICHIGAN 38-2445948

| Pa  | art IV · Checklist of Required Schedules  |           |          |              |
|-----|---|-----------|----------|--------------|
|     |   |           | Yes      | No           |
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"   |           |          |              |
|     | complete Schedule A   | 1         | Х        |              |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?   | 2         | Х        |              |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to  |           |          |              |
|     | candidates for public office? If "Yes," complete Schedule C, Part I   | 3         |          | X            |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)   |           |          |              |
|     | election in effect during the tax year? If "Yes," complete Schedule C, Part II  | 4         |          | x            |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,  |           |          |              |
|     | assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,   |           |          | }            |
|     | Part III  | 5         | ĺ        | х            |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors   |           |          |              |
|     | have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If   |           |          |              |
|     | "Yes," complete Schedule D, Part I  | 6         |          | х            |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space,   |           |          |              |
|     | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II  | 7         |          | Х            |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"   |           |          |              |
|     | complete Schedule D, Part III   | 8         |          | X            |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part   |           |          |              |
|     | X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"  |           |          |              |
|     | complete Schedule D, Part IV  | 9         |          | X            |
| 10  | Did the organization, directly or through a related organization, hold assets in temporarily restricted   |           |          |              |
|     | endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V  | 10        |          | X            |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,  |           |          |              |
|     | VII, VIII, IX, or X as applicable   |           | 1        |              |
| а   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"  |           |          |              |
|     | complete Schedule D, Part VI  | 11a       | X        |              |
| b   | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more  | l         |          |              |
|     | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  | 11b       |          | <u> </u>     |
| С   | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more   |           |          |              |
|     | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII   | 11c       |          | <u> </u>     |
| ď   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets  |           |          |              |
|     | reported in Part X, line 16? If "Yes," complete Schedule D, Part IX   | 11d       |          | X            |
| е   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X   | 11e       |          | X            |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses   |           |          |              |
|     | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  | 11f       |          | _ <u>X</u> _ |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete   |           | <b>.</b> |              |
|     | Schedule D, Parts XI, XII, and XIII   | 12a       | Х        |              |
| D   | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if  | 425       |          | v            |
| 13  | the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 12b<br>13 | $\dashv$ | <u>x</u>     |
| 14a |   | 14a       |          | X            |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,  | .70       |          |              |
| -   | fundraising, business, investment, and program service activities outside the United States, or aggregate   |           |          |              |
|     | foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV  | 14b       |          | x            |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any  | .,,       |          |              |
|     | organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV  | 15        | - 1      | X            |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance   |           |          |              |
|     | to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV   | 16        |          | x            |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on  |           |          |              |
|     | Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)  | 17        |          | X            |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on   |           |          |              |
|     | Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  | 18        | х        |              |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?  |           |          | _            |
|     | If "Yes," complete Schedule G, Part III   | 19        |          | <u>X</u>     |
|     | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H   | 20a       |          | <u>X</u>     |
| b   | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?  | 20b       | Í        |              |

|            | 1990 (2011) FOOD BANK OF SOUTH CENTRAL MICHIGAN 38-2445948  |            | P            | age 4          |
|------------|---|------------|--------------|----------------|
| <u> Pa</u> | art IV Checklist of Required Schedules (continued)  |            | T            | <del></del>    |
|            |   |            | Yes          | No             |
| 21         | Did'the organization report more than \$5,000 of grants and other assistance to any government or organization  |            | ₩.           |                |
|            | in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21         | X            | _              |
| 22         | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States  |            |              | x              |
|            | on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22         |              |                |
| 23         | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the   |            |              |                |
|            | organization's current and former officers, directors, trustees, key employees, and highest compensated   |            |              | x              |
|            | employees? If "Yes," complete Schedule J  | 23         | <u> </u>     |                |
| 24a        | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than   |            |              |                |
|            | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b   | 24a        |              | x              |
|            | through 24d and complete Schedule K. If "No," go to line 25   |            |              |                |
| b          | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b        | <u> </u>     | <del> </del>   |
| С          | Did the organization maintain an escrow account other than a refunding escrow at any time during the year   | 240        |              |                |
|            | to defease any tax-exempt bonds?  | 24c<br>24d |              | <del> </del>   |
| d<br>OF-   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 240        |              | <del> </del> - |
| 25a        | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction   | 25a        |              | x              |
|            | with a disqualified person during the year? If "Yes," complete Schedule L, Part I   | 25a        | $\vdash$     | -              |
| b          | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior  |            |              |                |
|            | year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?  | 25b        |              | x              |
| 26         | If "Yes," complete Schedule L, Part I Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or | 230        | <del> </del> | 1              |
| 26         | disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II                                    | 26         |              | x              |
| 27         | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,  | 20         |              | <del></del>    |
| 27         | substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled   |            |              |                |
|            | entity or family member of any of these persons? If "Yes," complete Schedule L, Part III  | 27         | 1            | x              |
| 28         | Was the organization a party to a business transaction with one of the following parties (see Schedule L,   |            |              |                |
| 20         | Part IV instructions for applicable filing thresholds, conditions, and exceptions)  |            |              |                |
| а          | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV   | 28a        | •            | х              |
| b          | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete  | 100        |              |                |
| -          | Schedule L, Part IV   | 28b        |              | x              |
| С          | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)   |            |              |                |
| J          | was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV  | 28c        |              | x              |
| 29         | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  | 29         | X            |                |
| 30         | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified  |            |              |                |
|            | conservation contributions? If "Yes," complete Schedule M   | 30         |              | x              |
| 31         | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,   |            |              |                |
| ٠.         | Part I  | 31         |              | x              |
| 32         | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"   |            |              |                |
|            | complete Schedule N, Part II  | 32         | •            | x              |
| 33         | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations  |            |              |                |
|            | sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I   | 33         |              | X              |
| 34         | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,   |            |              |                |
|            | IV, and V, line 1   | 34         |              | X              |
| 35a        | Did the organization have a controlled entity within the meaning of section 512(b)(13)?   | 35a        |              | X              |
| b          | Did the organization receive any payment from or engage in any transaction with a controlled entity within the  |            |              |                |
|            | meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  | 35b        |              | Х              |
| 36         | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable  |            |              |                |
|            | related organization? If "Yes," complete Schedule R, Part V, line 2   | 36         |              | Х              |
| 37         | Did the organization conduct more than 5% of its activities through an entity that is not a related organization  |            |              |                |
|            | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,  |            |              |                |
|            | Part VI   | 37         |              | X              |

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and

19? Note. All Form 990 filers are required to complete Schedule O

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Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V Yes No 0 1a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 0 1b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable Did the organization comply with backup withholding rules for reportable payments to vendors and 1c reportable gaming (gambling) winnings to prize winners? Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax 2a 30 Statements, filed for the calendar year ending with or within the year covered by this return X If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) X Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O 3b b At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial X account)? 4a If "Yes," enter the name of the foreign country b See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a 5a Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b 5c c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? Does the organization have annual gross receipts that are normally greater than \$100,000, and did the 6a X organization solicit any contributions that were not tax deductible? 6a If "Yes," did the organization include with every solicitation an express statement that such contributions or b gifts were not tax deductible? 6b Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods 7a and services provided to the payor? 7b b If "Yes." did the organization notify the donor of the value of the goods or services provided? Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? 7c If "Yes," indicate the number of Forms 8282 filed during the year 7е Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h h 8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? 8 Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 4966? 9a Did the organization make a distribution to a donor, donor advisor, or related person? 9Ь 10 Section 501(c)(7) organizations. Enter 10a Initiation fees and capital contributions included on Part VIII, line 12 Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b b 11 Section 501(c)(12) organizations. Enter Gross income from members or shareholders 11a Gross income from other sources (Do not net amounts due or paid to other sources 11b against amounts due or received from them ) Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b 13 Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state? 13a Note. See the instructions for additional information the organization must report on Schedule O Enter the amount of reserves the organization is required to maintain by the states in which 13b the organization is licensed to issue qualified health plans Enter the amount of reserves on hand 13c C X 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O 14b b

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response to any question in this Part VI X Section A. Governing Body and Management Yes No 13 Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O 13 Enter the number of voting members included in line 1a, above, who are independent 1b Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 2 X any other officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct 3 X supervision of officers, directors, or trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 Did the organization have members or stockholders? Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a X 7a one or more members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, X 7b stockholders, or persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following X The governing body? 8a X b Each committee with authority to act on behalf of the governing body? 8h Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code ) Yes No 10a Did the organization have local chapters, branches, or affiliates? 10a If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? X 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990 X 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X 12b b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," X describe in Schedule O how this was done 12c 13 Did the organization have a written whistleblower policy? 13 X Did the organization have a written document retention and destruction policy? 14 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X The organization's CEO, Executive Director, or top management official 15a X 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement X with a taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure 17 List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website Another's website X Upon request Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year 20 State the name, physical address, and telephone number of the person who possesses the books and records of the ROBERT RANDELS 5451 WAYNE RD organization > MI 49016 BATTLE CREEK

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order: individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

| Check this box if neither the orga | nization nor any   | relate                                  | ed or                 | ganı                   | zatio             | ns c                         | ompe      | ensated any current officer,                      | director, or trustee   | <u> </u>  |
|------------------------------------|--|---|-----------------------|------------------------|-------------------|------------------------------|-----------|---|--|---|
| (A)<br>Name and Title              | (B) Average hours per week (describe hours for   | bo                                      | x, unle               | Pos<br>check<br>ess pe | rson i<br>Iirecto | than o<br>s both<br>r/trusto | an<br>80) | (D) Reportable compensation from the organization | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the |
|                                    | related organizations in Schedule O)   | Individuat trustee or director          | Institutional trustee | Officer                | Key employee      | Highest compensated employee | Former    | (W-2/1099-MISC)                                   | (VV-2/1095-MISC)   | organization<br>and related<br>organizations        |
| (1) MICHELLE MACKAY                |  |   |                       |                        |                   |                              |           |   |  |   |
| BOARD MEMBER                       | 1.00   | X                                       |                       |                        |                   | ļ                            |           | 0   | 0  |   |
| (2) HARRY BONNER                   |  |   |                       |                        |                   |                              |           |   |  |   |
| BOARD MEMBER                       | 1.00   | X                                       |                       |                        |                   |                              |           | 0   | 0  | 0   |
| (3) SANDI JASPER                   |  |   |                       |                        |                   |                              |           |   |  |   |
| BOARD MEMBER                       | 1.00   | X                                       |                       |                        |                   |                              |           | 0   | 0  | 0   |
| (4) JIM FELDPAUSCH                 |  |   |                       |                        |                   |                              |           |   |  |   |
| BOARD MEMBER                       | 1.00   | X                                       |                       |                        |                   |                              |           | 0   | 0  | 0   |
| (5) ARCHIE ARMINO                  |  |   |                       |                        |                   |                              |           |   |  |   |
| BOARD MEMBER                       | 1.00   | X                                       |                       |                        |                   |                              |           | 0   | 0  | 0   |
| (6) PATTY PARKER                   |  | 1                                       |                       |                        |                   |                              |           |   |  |   |
| VICE CHAIR                         | 1.00   | X                                       |                       | X                      |                   |                              |           | 0   | 0  | 0   |
| (7) MARTY LEHMAN                   |  |   |                       |                        |                   |                              |           |   |  |   |
| TREASURER                          | 1.00   | X                                       |                       | X                      |                   | <u> </u>                     |           | 0   | 0  | 0   |
| (8) SHEILA LIPSEY                  |  |   |                       |                        | 1                 | 1                            |           |   |  |   |
| BOARD MEMBER                       | 1.00   | X                                       |                       |                        |                   |                              | <u> </u>  | 0   | 0  | 0   |
| (9) MICHAEL MCCULLOU               | Ti and the second secon |   |                       |                        |                   |                              |           |   |  |   |
| CHAIR                              | 1.00   | X                                       |                       | X                      |                   |                              |           | 0   | 0  | 0   |
| (10) JULIE MOORE                   |  |   |                       |                        |                   |                              |           |   |  |   |
| SECRETARY                          | 1.00   | X                                       |                       | X                      |                   |                              |           | 0   | 0  | 0   |
| (11)WENDA DISSINGER                |  |   |                       |                        |                   |                              |           |   |  |   |
| BOARD MEMBER                       | 1.00   | X                                       |                       |                        | L_                |                              | _         | 0   | 0  | 0   |
| (12) JEFF NEWHOUSE                 |  |   |                       |                        |                   |                              |           |   |  |   |
| BOARD MEMBER                       | 1.00   | X                                       |                       |                        |                   |                              |           | 0   | 0  | 0   |
| (13) VISNU SOOKHAI                 |  |   |                       |                        |                   |                              |           |   |  |   |
| BOARD MEMBER                       | 1.00   | X                                       |                       |                        | <u> </u>          | _                            | <u> </u>  | 0   | 0  | 0   |
| (14) ROBERT RANDELS                |  |   |                       |                        | 1                 |                              |           |   |  |   |
| EXEC. DIR.                         | 40.00  | نــــــــــــــــــــــــــــــــــــــ |                       | X                      | L                 | <u> </u>                     | L_        | 97,887  | 0  | 10,048  |

Form 990 (2011)

|             | 990 (2011) FOOD BAN  |  |  |                         |                        |                         |                              |             |   |   | Page 8   |
|-------------|--|--|--|-------------------------|------------------------|-------------------------|------------------------------|-------------|---|---|--|
| Pa          | rt VII Section A. Officer (A) Name and title   | (B) Average hours per week (describe                           | (C) Position (do not check more than or box, unless person is both a officer and a director/fruster. |                         |                        |                         |                              | n an from   |   | (E)  Reportable compensation from related organizations | (F) Estimated amount of other compensation               |
|             |  | hours for<br>related<br>organizations<br>in Schedule<br>O)     | or director  |                         | Officer                | Key employee            | Highest compensated employee | Former      | organization<br>(W-2/1099-MISC)                           | (W-2/1099-MISC)   | from the<br>organization<br>and related<br>organizations |
| 15)         |  | <del></del>  |  |                         |                        |                         |                              |             |   |   | ····   |
| 16)         |  |  |  |                         |                        |                         |                              |             |   |   | -  |
| 17)         |  |  |  |                         |                        |                         |                              |             |   |   |  |
| 18)         |  |  |  |                         |                        |                         |                              |             |   |   | •  |
| 19)         |  |  |  |                         |                        |                         |                              |             |   |   |  |
| 20)         |  |  |  |                         |                        |                         |                              |             |   |   |  |
| 21)         |  |  | -  | <del></del>             |                        |                         |                              |             |   |   |  |
| 22)         | · · · · · · · · · · · · · · · · · · ·  |  |  |                         |                        |                         |                              |             |   |   |  |
| 23)         |  |  |  |                         | -                      |                         |                              |             |   |   | <del></del>  |
| 24)         |  |  | 1  |                         |                        |                         |                              |             |   |   |  |
| 25)         |  |  |  |                         |                        |                         |                              |             |   |   |  |
|             | Sub-total  Total from continuation she   | ote to Dort VII. S   | · notic  | A                       | 1                      | <b>1</b>                | L.,                          | <b>&gt;</b> | 97,887  |   | 10,048   |
| d           | Total (add lines 1b and 1c)  | ecs to Part VII, S   | ecu  | лі А                    |                        |                         |                              | <u> </u>    | 97,887  |   | 10,048   |
| 2           | Total number of individuals (in reportable compensation from   | -  |  | to th                   | ose                    | liste                   | d abo                        | ve)         | who received more than \$10                               | 00,000 in   |  |
| 3<br>4<br>5 | Did the organization list any for employee on line 1a? If "Yes," For any individual listed on lin organization and related organization and related organization and person listed on line 1 | ' complete Schedi<br>e 1a, is the sum o<br>nizations greater t | ule J<br>of rep<br>han S   | for s<br>ortab<br>\$150 | uch i<br>le co<br>,000 | indiv<br>ompe<br>? If " | idual<br>ensat<br>Yes,'      | ion a       | and other compensation fron<br>nplete Schedule J for such | n the   | Yes No 3 X 4 X   |
| Sec         | for services rendered to the o   |  | es," c   | omp                     | ete S                  | Sche                    | dule                         | J fo        | r such person   |   | 5 X  |
| 1           | Complete this table for your fire  | ve highest compe   |  |                         |                        |                         |                              |             |   |   |  |
|             |  | (A)<br>nd business address                                     |  |                         |                        |                         |                              |             |   | (B)<br>ion of services                                  | (C)<br>Compensation                                      |
|             |  |  |  |                         |                        |                         |                              |             |   |   |  |
|             |  |  |  |                         |                        |                         |                              | _           |   |   |  |
|             |  |  |  |                         |                        |                         |                              |             |   | ·····   |  |
|             |  |  |  |                         |                        | •••                     |                              |             | <del></del>   |   |  |
|             |  |  |  |                         |                        |                         |                              |             |   |   |  |

Total number of independent contractors (including but not limited to those listed above) who

received more than \$100,000 of compensation from the organization ▶

Form 990 (2011) FOOD BANK OF SOUTH CENTRAL MICHIGAN 38-2445948

| Pa   | rt V          | Statement of  | Revenue                 |                        |                      |   |   |   |
|--|---------------|---|-------------------------|------------------------|----------------------|---|---|---|
|  | •             |   |                         |                        | (A)<br>Total revenue | (B) Related or exempt function revenue  | (C)<br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
| s, Grants<br>Amounts                                   | b             | Federated campaigns Membership dues Fundraising events  | 1a                      | 282,638<br>41,733      |                      | levelue                                 | , | 512, 513, 01 514  |
| Contributions, Gifts, Grants and Other Similar Amounts | е             | Related organizations Government grants (contributions) All other contributions, gifts, grants and similar amounts not included a | i,                      | 1,408,992<br>6,346,359 |                      |   |   |   |
| Contri<br>and O  | _             | Noncash contributions included in <b>Total</b> . Add lines 1a–1f  | lines 1a-1f \$ <b>1</b> | .5,796,086<br>▶        | 18,079,722           |   |   |   |
| Program Service Revenue                                | 2a<br>b<br>c  | 2a FEES FROM MEMBER AGENCIES<br>b   |                         |                        | 1,086,943            | 1,086,943                               |   |   |
| rogram Sen   | d<br>e<br>f   | All other program service   | e revenue               |                        |                      | 7077,000                                |   |   |
| مَ   | g             | Total. Add lines 2a-2f  |                         | <b>•</b>               | 1,086,943            |   |   |   |
|  | 3             | Investment income (incluand other similar amount Income from investment   | ts)                     | <b>&gt;</b>            | -13,226              |   |   | -13,226   |
|  |               | Gross rents   | Real                    | (II) Personal          |                      |   |   |   |
|  | c<br>d<br>7a  | Less rental exps  Rental inc or (loss)  Net rental income or (los  Gross amount from (i) Si                                       | s)<br>ecunties          | (ii) Other             |                      |   |   |   |
|  | b             | sales of assets other than inventory Less cost or other basis & sales exps  |                         |                        |                      |   |   |   |
|  | c<br>d        | Gain or (loss)  Net gain or (loss)  |                         | <b>—</b>               |                      |   |   |   |
| Other Revenue  | 8a            | Gross income from fundraisii<br>(not including \$<br>of contributions reported on I   | 37,229<br>line 1c)      | F 700                  |                      |   |   |   |
| Other  | С             | See Part IV, line 18<br>Less direct expenses<br>Net income or (loss) from   | r                       | 5,700<br>10,313        | -4,613               |   |   |   |
|  | b             | Gross income from gaming a<br>See Part IV, line 19<br>Less direct expenses  | a<br>b                  |                        |                      |   |   |   |
|  |               | Net income or (loss) from<br>Gross sales of inventory,<br>returns and allowances  |                         | ▶                      |                      |   |   |   |
|  |               | Less cost of goods sold<br>Net income or (loss) from<br>Miscellaneous Re  |                         | Busn Code              | ,                    | , |   |   |
|  | 11a<br>b<br>c | MISCELLANEOUS IN  | COME                    |                        | 3,883                | 3,883                                   |   |   |
|  | d             | All other revenue   |                         |                        |                      |   |   |   |
|  | e             | Total. Add lines 11a-11d  |                         | <b>&gt;</b>            | 3,883<br>19,152,709  | 1,090,826                               |   | _12_006   |
|  | 12            | Total revenue. See insti  | ructions                | <b>P</b>               | 19,152,709           | 1,090,826                               | 0                                       | -13,226   |

# Form 990 (2011) FOOD BANK OF SOUTH CENTRAL MICHIGAN

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

|     | Check if Schedule O contains a response to any question in this Part IX                        |                |                          |                                    |                                       |  |  |  |  |  |  |
|-----|--|----------------|--------------------------|------------------------------------|---------------------------------------|--|--|--|--|--|--|
| Do  | not include amounts reported on lines 6b,  | (A)            | (B)                      | (C)                                | (D)                                   |  |  |  |  |  |  |
|     | , 8b, 9b, and 10b of Part VIII.  | Total expenses | Program service expenses | Management and<br>general expenses | Fundraising<br>expenses               |  |  |  |  |  |  |
| 1   |  |                |                          | ,                                  |                                       |  |  |  |  |  |  |
| •   | organizations in the U.S. See Part IV, line 21   | 16,189,450     | 16,189,450               |                                    |                                       |  |  |  |  |  |  |
| 2   | Grants and other assistance to individuals in  | 20/200/200     | 20/200/100               |                                    |                                       |  |  |  |  |  |  |
| 2   | the U.S. See Part IV, line 22  |                |                          |                                    |                                       |  |  |  |  |  |  |
| ,   | ř  |                | <del> </del>             |                                    | <del></del>                           |  |  |  |  |  |  |
| 3   | Grants and other assistance to governments, organizations, and individuals outside the         |                |                          |                                    |                                       |  |  |  |  |  |  |
|     | ,  |                |                          |                                    |                                       |  |  |  |  |  |  |
|     | U S See Part IV, lines 15 and 16   |                |                          |                                    |                                       |  |  |  |  |  |  |
| 4   | Benefits paid to or for members  |                |                          |                                    |                                       |  |  |  |  |  |  |
| 5   | Compensation of current officers, directors,   | 97,887         |                          | 97,887                             |                                       |  |  |  |  |  |  |
| •   | trustees, and key employees  | 91,881         |                          | 31,001                             |                                       |  |  |  |  |  |  |
| 6   | Compensation not included above, to disqualified   |                |                          |                                    |                                       |  |  |  |  |  |  |
|     | persons (as defined under section 4958(f)(1)) and  |                |                          |                                    |                                       |  |  |  |  |  |  |
| _   | persons described in section 4958(c)(3)(B)   | CEC 057        | 611,925                  | 44 030                             |                                       |  |  |  |  |  |  |
| 7   | Other salaries and wages   | 656,857        | 011,925                  | 44,932                             | <del></del>                           |  |  |  |  |  |  |
| 8   | Pension plan accruals and contributions (include   | 46 500         | 41 574                   | E 006                              |                                       |  |  |  |  |  |  |
| _   | section 401(k) and 403(b) employer contributions)  | 46,580         | 41,574                   | 5,006                              | <del></del>                           |  |  |  |  |  |  |
| 9   | Other employee benefits  | 214,909        | 185,377                  | 29,532                             | · <del>··</del> ··                    |  |  |  |  |  |  |
| 10  | Payroll taxes  | 65,942         | 52,864                   | 13,078                             | · · · · · · · · · · · · · · · · · · · |  |  |  |  |  |  |
| 11  | Fees for services (non-employees)  |                |                          |                                    |                                       |  |  |  |  |  |  |
| a   | Management   |                |                          |                                    |                                       |  |  |  |  |  |  |
| ь   | Legal  | 22 415         | -                        | 22 45 5                            | ····                                  |  |  |  |  |  |  |
| C   | Accounting   | 33,415         |                          | 33,415                             |                                       |  |  |  |  |  |  |
| d   | Lobbying   |                |                          |                                    |                                       |  |  |  |  |  |  |
| е   | Professional fundraising services See Part IV, line 17   |                |                          |                                    |                                       |  |  |  |  |  |  |
| f   | Investment management fees   |                |                          |                                    | ·········                             |  |  |  |  |  |  |
| g   | Other  |                |                          |                                    |                                       |  |  |  |  |  |  |
| 12  | Advertising and promotion  |                |                          | 1 - 222                            |                                       |  |  |  |  |  |  |
| 13  | Office expenses  | 33,702         | 17,813                   | 15,889                             |                                       |  |  |  |  |  |  |
| 14  | Information technology   |                |                          |                                    |                                       |  |  |  |  |  |  |
| 15  | Royalties  |                |                          |                                    |                                       |  |  |  |  |  |  |
| 16  | Occupancy  | 48,329         | 48,329                   |                                    |                                       |  |  |  |  |  |  |
| 17  | Travel   | 205,205        | 205,205                  |                                    |                                       |  |  |  |  |  |  |
| 18  | Payments of travel or entertainment expenses   |                |                          |                                    |                                       |  |  |  |  |  |  |
|     | for any federal, state, or local public officials  |                |                          |                                    |                                       |  |  |  |  |  |  |
| 19  | Conferences, conventions, and meetings   | 14,972         | 7,774                    | 7,198                              |                                       |  |  |  |  |  |  |
| 20  | Interest   |                |                          |                                    |                                       |  |  |  |  |  |  |
| 21  | Payments to affiliates   |                |                          |                                    |                                       |  |  |  |  |  |  |
| 22  | Depreciation, depletion, and amortization  | 122,342        | 101,436                  | 20,906                             |                                       |  |  |  |  |  |  |
| 23  | Insurance  | 11,119         | 11,119                   |                                    |                                       |  |  |  |  |  |  |
| 24  | Other expenses Itemize expenses not covered  | Ī              |                          |                                    |                                       |  |  |  |  |  |  |
|     | above (List miscellaneous expenses in line 24e If  | Ī              |                          |                                    |                                       |  |  |  |  |  |  |
|     | line 24e amount exceeds 10% of line 25, column   | 1              |                          |                                    |                                       |  |  |  |  |  |  |
|     | (A) amount, list line 24e expenses on Schedule O)  |                | 4 2 2 2 2 2 2            |                                    |                                       |  |  |  |  |  |  |
| а   | FOOD PURCHASED   | 1,360,893      | 1,360,893                |                                    |                                       |  |  |  |  |  |  |
| b   | MAINTENANCE  | 61,141         | 58,514                   | 2,627                              |                                       |  |  |  |  |  |  |
| С   | OUTSIDE SERVICES   | 58,514         | 48,595                   | 9,919                              | ·                                     |  |  |  |  |  |  |
| d   | FUNDRAISING  | 28,207         | ·····                    |                                    | 28,207                                |  |  |  |  |  |  |
| е   | All other expenses   | 62,195         | 36,675                   | 25,520                             | <del></del>                           |  |  |  |  |  |  |
| 25  | Total functional expenses Add lines 1 through 24e  | 19,311,659     | 18,977,543               | 305,909                            | 28,207                                |  |  |  |  |  |  |
| 26  | Joint costs. Complete this line only if the<br>organization reported in column (B) joint costs |                |                          |                                    |                                       |  |  |  |  |  |  |
|     | from a combined educational campaign and   |                |                          |                                    |                                       |  |  |  |  |  |  |
|     | fundraising solicitation Check here ▶ ☐ if   |                |                          |                                    |                                       |  |  |  |  |  |  |
|     | following SOP 98-2 (ASC 958-720)   |                |                          |                                    |                                       |  |  |  |  |  |  |
| DAA |  |                |                          |                                    | Form <b>990</b> (2011)                |  |  |  |  |  |  |

| (B)<br>End of year<br>515,514<br>1,312,129<br>325,065<br>271,788 |
|--|
| End of year  515,514  1,312,129  325,065  271,788                |
| 515,514<br>1,312,129<br>325,065<br>271,788                       |
| 1,312,129<br>325,065<br>271,788                                  |
| 325,065<br>271,788   |
| 271,788  |
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|  |
| , <b>†</b>   |
|  |
| 1,137,630  |
| 12,388   |
| 12,500   |
|  |
| 866,424  |
| 505,959  |
| 66,227   |
| 3  |
| 4  |
| 198,515  |
| 5,211,639  |
| 267,745  |
| 8  |
| 433,679  |
| 0  |
| 1  |
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| 1  |
| 2  |
| 3  |
| 4  |
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|  |
| 5  |
| 701,424  |
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|  |
| 3,841,963  |
| 3,841,963<br>668,252   |
| 9  |
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| , <sup>†</sup>   |
| <del></del>  |
| 1 1  |
| 2  |
| 4,510,215  |
|  |

| Form | 990 (2011) FOOD BANK OF SOUTH CENTRAL MICHIGAN 38-2445948   | _ |       | Pag          | e 12                                       |
|------|---|---|-------|--------------|--|
| Pa   | rt XI Reconciliation of Net Assets  |   |       |              |  |
|      | Check if Schedule O contains a response to any question in this Part XI                                       |   |       |              | $oldsymbol{oldsymbol{oldsymbol{\square}}}$ |
|      | •   |   | •     |              |  |
| 1    | Total revenue (must equal Part VIII, column (A), line 12)   | 1 | 19,15 |              |  |
| 2    | Total expenses (must equal Part IX, column (A), line 25)  | 2 | 19,31 |              |  |
| 3    | Revenue less expenses Subtract line 2 from line 1   | 3 |       | 58, <u>9</u> |  |
| 4    | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                     | 4 | 4,69  |              |  |
| 5    | Other changes in net assets or fund balances (explain in Schedule O)  | 5 |       | 21,3         | <u> 374</u>                                |
| 6    | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33,             |   |       |              |  |
|      | column (B))   | 6 | 4,51  | LO,2         | <u> 215</u>                                |
| Pa   | rt XII Financial Statements and Reporting   |   |       |              |  |
|      | Check if Schedule O contains a response to any question in this Part XII                                      |   |       |              | $\Box$                                     |
|      |   |   |       | Yes          | No   |
| 1    | Accounting method used to prepare the Form 990  |   |       | I            |  |
|      | If the organization changed its method of accounting from a prior year or checked "Other," explain in         |   |       | I            |  |
|      | Schedule O  |   |       | 1            |  |
| 2a   | Were the organization's financial statements compiled or reviewed by an independent accountant?               |   | 2a    |              | <u> </u>                                   |
| b    | Were the organization's financial statements audited by an independent accountant?                            |   | 2b    | X            |  |
| С    | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight   |   |       |              |  |
|      | of the audit, review, or compilation of its financial statements and selection of an independent accountant?  |   | 2c_   | X            |  |
|      | If the organization changed either its oversight process or selection process during the tax year, explain in |   |       | 1            |  |
|      | Schedule O  |   |       | 1            |  |
| d    | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were   |   |       | 1            |  |
|      | issued on a separate basis, consolidated basis, or both   |   |       | 1            |  |
|      | Separate basis Consolidated basis Both consolidated and separate basis  |   |       | 1            |  |
| 3a   | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in   |   |       |              |  |
|      | the Single Audit Act and OMB Circular A-133?  |   | 3a    | Х            |  |
| b    | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the  |   |       |              |  |
|      | required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits       |   | 3b    | Х            |  |
|      |   |   | Form  | n 990        | (2011)                                     |

SCHEDULE A (Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

FOOD BANK OF SOUTH CENTRAL MICHIGAN

Employer identification number 38-2445948

|            |   |  | FOOD DAME OF                            | SCOIN CENTRAL                                    | 31011  | 32311          |              |                  | <u> </u>   |                   | <del>5540</del>                         |          |             |
|------------|---|--|---|--|--|----------------|--------------|------------------|--|-------------------|---|----------|-------------|
| P          | art l   | Reas   | on for Public Charity                   | Status (All organizations                        | must co  | mplete t       | this pa      | rt.) See         | <u>e instr</u>                                   | uction:           | s                                       |          |             |
| The        | orgar   | nization is not a  | a private foundation because            | it is (For lines 1 through 11, che               | eck only or                                      | ne box )       |              |                  |  |                   |   |          |             |
| 1          | $\Box$  | A church, con  | vention of churches, or asso            | ciation of churches described in                 | section 1  | 70(b)(1)(      | A)(i).       |                  |  |                   |   |          |             |
| 2          | П   | A school desc  | cribed in section 170(b)(1)(A           | A)(ii). (Attach Schedule E)                      |  |                |              |                  |  |                   |   |          |             |
| 3          | П   | A hospital or a  | a cooperative hospital service          | e organization described in <b>sect</b> i        | ion 170(b)                                       | (1)(A)(iii)    |              |                  |  |                   |   |          |             |
| 4          | $\sqcap$  | •  | •                                       | in conjunction with a hospital de                |  |                |              | )(A)(iii).       | Enter ti   | ne hosp           | ıtal's name.                            |          |             |
| ·          | ш   | city, and state  |   |  |  |                |              | , , ,            |  |                   |   |          |             |
| 5          | $\Box$  | -  |   | a college or university owned or                 | operated   | hv a nove      | rnmenta      | al unit de       | scribed  | ın                |   |          |             |
| •          | ш   | _  | b)(1)(A)(iv). (Complete Part            |  | ороликов   | o, a goic      |              |                  | 00.1500  | •••               |   |          |             |
|            |   |  |   | ··· /<br>vernmental unit described in <b>sec</b> | stion 170/                                       | h)/4\/A\/s     | ۸            |                  |  |                   |   |          |             |
| 6          | X   |  |   |  |  |                |              | n tha aa         | aaral ni   | ıblıc             |   |          |             |
| 7          | •   | =  |   | ubstantial part of its support from              | i a govein                                       | illelitai uli  | וונ טו ווטוו | ii tile gel      | ierai pu   | IDIIC             |   |          |             |
| _          |   |  | section 170(b)(1)(A)(vi). (Co           |  |  |                |              |                  |  |                   |   |          |             |
| 8          | Н   | A community trust described in section 170(b)(1)(A)(vi). (Complete Part II )  An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross |   |  |  |                |              |                  |  |                   |   |          |             |
| 9          |   | •  | • | • •  |  |                |              |                  |  | _                 |   |          |             |
|            |   | •  | ·                                       | ot functions—subject to certain e                | •  |                |              |                  |  | ıts               |   |          |             |
|            |   | • •  | •                                       | d unrelated business taxable inco                | -  |                | 11 tax) fr   | om busi          | nesses   |                   |   |          |             |
|            |   | . ,  | •                                       | , 1975 See <b>section 509(a)(2).</b> (           |  | •              |              |                  |  |                   |   |          |             |
| 10         | Щ   | •  | •                                       | xclusively to test for public safety             |  |                |              |                  |  |                   |   |          |             |
| 11         |   | •  | •                                       | xclusively for the benefit of, to pe             |  |                |              | -                |  |                   |   |          |             |
|            |   |  |   | d organizations described in sec                 |  |                |              |                  |  | tion              |   |          |             |
|            | 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h            |  |   |  |  |                |              |                  |  |                   |   |          |             |
|            |   | a Type   |   | c Type III–Functions                             |  |                | d            |                  | e IIIOt  |                   |   |          |             |
| ę          |   |  |   | nization is not controlled directly              |  |                |              |                  |  |                   |   |          |             |
|            | other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) |  |   |  |  |                |              |                  |  |                   |   |          |             |
|            |   | or section 509   | 9(a)(2)                                 |  |  |                |              |                  |  |                   |   |          |             |
| f          |   | If the organiza  | ation received a written deter          | mination from the IRS that it is a               | Type I, Ty                                       | pe II, or T    | ype III s    | upportin         | g  |                   |   |          |             |
|            |   | organization,  | check this box                          |  |  |                |              |                  |  |                   |   |          |             |
| g          |   | Since August   | 17, 2006, has the organization          | on accepted any gift or contributi               | on from a  | ny of the      |              |                  |  |                   |   |          |             |
| Ū          |   | following pers   |   |  |  |                |              |                  |  |                   |   |          |             |
|            |   | • .  |   | ntrols, either alone or together wi              | th persons                                       | describe       | ed in (ii) a | and              |  |                   |   | Yes      | No          |
|            |   | • • •  | v, the governing body of the            | ·  | •  |                |              |                  |  |                   | 11g(i)                                  |          |             |
|            |   | ` '  | member of a person describe             | •  |  |                |              |                  |  |                   | 11g(ii)                                 |          |             |
|            |   |  | ontrolled entity of a person de         |  |  |                |              |                  |  |                   | 11g(ııı                                 | _        | $\vdash$    |
| h          |   |  | ollowing information about th           |  |  |                |              |                  |  |                   | ( · · · · · · · · · · · · · · · · · · · | <u></u>  | L           |
|            | II) Nam   | e of supported   | (ii) EIN                                | (iii) Type of organization                       | (iv) is the o                                    | organization   | (v) Did s    | ou notify        | (vi)   | ls the            | (iiv)                                   | nount of |             |
|            | • •   | ganization   | (11) 2.11                               | (described on lines 1–9                          | 1  | sted in your   | the organ    | nization in      | organiza   |                   | sup                                     |          |             |
|            |   |  |   | above or IRC section                             | governing  | document?      |              | of your<br>port? |  | zed in the<br>S ? |   |          |             |
|            |   |  |   | (see instructions))                              | Yes  | No             | Yes          | No.              | Yes  | No                |   |          |             |
|            |   |  |   |  | 168  | .40            | 108          | NO               | 108  | 140               |   |          |             |
| (A)        |   |  |   | 1  |  |                |              |                  |  | [                 |   |          |             |
|            |   |  |   |  | <del> </del>                                     | <del> </del> - | ļ            | <del> </del>     | <del> </del>                                     |                   |   |          |             |
| (B)        |   |  |   | 1  |  |                |              |                  |  | i l               |   |          |             |
|            | _   |  |   |  | <del>                                     </del> | <b></b>        | <del></del>  | <del></del>      | -  |                   |   |          |             |
| (C)        |   |  |   |  |  |                |              |                  |  |                   |   |          |             |
| (D)        |   |  |   |  | <del> </del>                                     | ļ <u> </u>     | ļ            | <b> </b>         | <del>                                     </del> |                   |   |          | <del></del> |
| (D)        |   |  |   |  |  |                |              |                  |  |                   |   |          |             |
| (E)        |   |  |   |  |  |                |              |                  |  |                   | <del></del>                             |          |             |
|            |   |  |   | <u> </u>   | 1  | ļ              | ļ            | <u> </u>         | ļ  |                   |   |          |             |
| <b>.</b> . | _,  |  |   |  |  |                |              |                  |  |                   |   |          |             |
| Tot        | a i   |  | ,                                       | I .  | I  | 1              | ł            | ł                | 1  | , 1               | i e                                     |          |             |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec      | tion A. Public Support   |                         |                       |                         |                      |            |                       |
|----------|--|-------------------------|-----------------------|-------------------------|----------------------|------------|-----------------------|
| Caler    | ndar year (or fiscal year beginning in)  | (a) 2007                | (b) 2008              | (c) 2009 `              | (d) 2010             | (e) 2011   | (f) Total             |
| 1        | Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")   | 10,330,425              | 9,456,305             | 11,028,273              | 14,640,836           | 18,079,722 | 63,535,561            |
| 2        | Tax revenues levied for the<br>organization's benefit and either paid<br>to or expended on its behalf  |                         |                       |                         |                      |            |                       |
| 3        | The value of services or facilities furnished by a governmental unit to the organization without charge  |                         |                       |                         |                      |            |                       |
| 4        | Total. Add lines 1 through 3   | 10,330,425              | 9,456,305             | 11,028,273              | 14,640,836           | 18,079,722 | 63,535,561            |
| 5        | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount |                         |                       |                         |                      |            |                       |
| _        | shown on line 11, column (f)   |                         |                       |                         |                      |            | 2,830,721             |
| <u>6</u> | Public support. Subtract line 5 from line 4 tion B. Total Support  |                         |                       |                         |                      | 1          | 60,704,840            |
|          | idar year (or fiscal year beginning in) ▶  | (a) 2007                | (b) 2008              | (c) 2009                | (d) 2010             | (e) 2011   | (f) Total             |
| 7        | Amounts from line 4  | 10,330,425              | 9,456,305             | 11,028,273              | 14,640,836           | 18,079,722 |                       |
| 8        | Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources   | 80,803                  | 18,847                | 22,023                  | 67,806               | -13,226    | 63,535,561<br>176,253 |
| 9        | Net income from unrelated business activities, whether or not the business is regularly carried on   |                         |                       |                         |                      |            |                       |
| 10       | Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)  |                         |                       |                         |                      |            |                       |
| 11       | Total support. Add lines 7 through 10  |                         |                       |                         |                      |            | 63,711,814            |
| 12       | Gross receipts from related activities, etc. (s  | see instructions)       |                       |                         |                      | 12         | 1,096,526             |
| 13       | First five years. If the Form 990 is for the o   | organization's first, s | second, third, fourth | n, or fifth tax year as | s a section 501(c)(  | 3)         |                       |
|          | organization, check this box and stop here   |                         |                       |                         |                      |            |                       |
| Sec      | tion C. Computation of Public Su   | pport Percenta          | age                   |                         |                      |            |                       |
| 14       | Public support percentage for 2011 (line 6,  | column (f) divided b    | y line 11, column (   | f))                     |                      | 14         | 95.28%                |
| 15       | Public support percentage from 2010 Scheo  |                         |                       |                         |                      | 15         | 90.92%                |
| 16a      | 33 1/3% support test—2011. If the organiz  | zation did not check    | the box on line 13    | , and line 14 is 33 1   | /3% or more, chec    | k this     |                       |
|          | box and stop here. The organization qualifi  |                         | · -                   |                         |                      |            | ► X                   |
| b        | 33 1/3% support test—2010. If the organiz  |                         |                       |                         | 33 1/3% or more,     |            | . 🗂                   |
|          | check this box and <b>stop here</b> . The organiza   |                         |                       | •                       |                      |            | ▶ [_                  |
| 17a      | 10%-facts-and-circumstances test—201   | •                       |                       |                         |                      |            |                       |
|          | 10% or more, and if the organization meets   |                         |                       |                         | • •                  |            |                       |
|          | Part IV how the organization meets the "faci   | ts-and-circumstanc      | es" test. The organ   | ization qualifies as    | a publicly supporte  | ed         |                       |
| _        | organization   |                         |                       |                         |                      |            | ▶ 📋                   |
| b        | 10%-facts-and-circumstances test—201   | •                       |                       |                         |                      | ne         |                       |
|          | 15 is 10% or more, and if the organization in  |                         |                       |                         | •                    |            |                       |
|          | Explain in Part IV how the organization mee  | is the "tacts-and-cil   | rcumstances" test     | i ne organization q     | uanties as a publici | у          | ▶ □                   |
| 40       | supported organization   | natahaaka bay           | line 12 10= 10= :     | 170 or 17h -ha-l-1      | lhio hav and ans     |            | ▶ ∐                   |
| 18       | Private foundation. If the organization did  | not check a box on      | iine 13, 16a, 16b, 1  | i/a, or 1/b, cneck 1    | inis box and see     |            | ▶ □                   |
|          | instructions   |                         |                       |                         |                      |            |                       |

Schedule A (Form 990 or 990-EZ) 2011

Part III · Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning in) ▶ (d) 2010 (f) Total (a) 2007 (b) 2008 (c) 2009 (e) 2011 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6 Section B. Total Support Calendar year (or fiscal year beginning in) ▶ (b) 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total (a) 2007 q Amounts from line 6 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 15 % 16 % Public support percentage from 2010 Schedule A, Part III, line 15 16 Section D. Computation of Investment Income Percentage 17 Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) 17 % 18 Investment income percentage from 2010 Schedule A, Part III, line 17 18 % 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 19a 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and

line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

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Schedule A (Form 990 or 990-EZ) 2011 FOOD BANK OF SOUTH CENTRAL MICHIGAN 38-2445948

Page 4

Part IV • Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions)

#### SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

## **Supplemental Financial Statements**

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. OMB No 1545-0047 Open to Public

➤ Attach to Form 990. ➤ See separate instructions. Inspection Employer identification number Name of the organization 38-2445948 FOOD BANK OF SOUTH CENTRAL MICHIGAN Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Tax Year 2a Total number of conservation easements 2b Total acreage restricted by conservation easements 2c c Number of conservation easements on a certified historic structure included in (a) d Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) Yes (i) and section 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" to Form 990, Part IV, line 8 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenues included in Form 990, Part VIII, line 1 \$

|          | · · · · · · · · · · · · · · · · · · ·  | NK OF SOUTH                |                      |                      |   | nata (continu                          |            | Page 2      |
|----------|--|----------------------------|----------------------|----------------------|---|--|------------|-------------|
|          | rt III · Organizations Maintaini   |                            |                      |                      |   | sets (continu                          | eu)        |             |
| 3        | Using the organization's acquisition, access collection items (check all that apply) |                            |                      |                      | a significant use of its                |  |            |             |
| а        | Public exhibition  | d 🔄 I                      | Loan or exchang      | ge programs          |   |  |            |             |
| b        | Scholarly research   | е 📙 (                      | Other                |                      |   |  |            |             |
| С        | Preservation for future generations  |                            |                      |                      |   |  |            |             |
| 4        | Provide a description of the organization's of XIV                                   | collections and explain h  | ow they further t    | he organization's e  | xempt purpose in Part                   |  |            |             |
| 5        | During the year, did the organization solicit  | or receive donations of a  | art, historical trea | asures, or other sin | nılar                                   |  | _          | _           |
|          | assets to be sold to raise funds rather than   |                            |                      |                      |   | Ye                                     |            | No          |
| Pa       | rt IV Escrow and Custodial A   | _                          | -                    | _                    | swered "Yes" to Forn                    | n 990, Part I\                         | <b>/</b> , |             |
|          | line 9, or reported an amo   |                            |                      |                      |   |  |            |             |
| 1a       | Is the organization an agent, trustee, custoo  | dian or other intermediar  | y for contribution   | ns or other assets r | not                                     |  | _          | _           |
|          | included on Form 990, Part X?  |                            |                      |                      |   | Y€                                     | s L        | _ No        |
| b        | If "Yes," explain the arrangement in Part XI   | V and complete the follo   | wing table           |                      | [ <del>1</del>                          |  |            |             |
|          |  |                            |                      |                      |   | Amoun                                  | t          |             |
|          | Beginning balance  |                            |                      |                      | 1c                                      |  |            |             |
|          | Additions during the year  |                            |                      |                      | 1d                                      |  |            |             |
| е        | • •  |                            |                      |                      | 1e                                      | <del></del>                            |            |             |
| f        | Ending balance   |                            |                      |                      | 1f                                      | —————————————————————————————————————— |            | <del></del> |
|          | Did the organization include an amount on l  |                            | 17                   |                      |   | Ye                                     | s          | No          |
| ******** | if "Yes," explain the arrangement in Part XI  Endowment Funds. Com                   |                            | otion oncivo         | od "Voo" to For      | rm 000 Port IV line (                   | 10                                     |            |             |
|          | ert V Endowment Funds. Com   | (a) Current year           | (b) Pnor yea         |                      |   |  | r voore    | hank        |
| 4-       | Decrease of week belongs   | (a) Curent year            | (D) Filol yea        | ai (c) i wo ye       | als back (d) Thee years                 | Dack (e) Foo                           | years      | Dack        |
| _        | Beginning of year balance  |                            | , ,                  |                      |   |  |            | <del></del> |
| b        | Contributions  |                            |                      |                      |   |  |            | ·····       |
| C        | Net investment earnings, gains, and  |                            |                      |                      |   |  |            |             |
|          | losses Grants or scholarships  |                            |                      |                      |   |  |            |             |
|          | •  |                            |                      |                      |   |  |            |             |
| е        | Other expenditures for facilities and  |                            |                      |                      |   |  |            |             |
|          | programs Administrative expenses   | · · · · ·                  |                      |                      |   |  |            | ·····       |
| g        | End of year balance  |                            |                      |                      |   |  |            |             |
| 2        | Provide the estimated percentage of the cu   | rrent year end halance (   | line 1a column       | (a)) held as         | I                                       |  |            |             |
| -<br>а   | Board designated or quasi-endowment  | %                          | ,o .g, co.a          | (4),                 |   |  |            |             |
|          | • .  | <b>%</b>                   |                      |                      |   |  |            |             |
| C        | Temporarily restricted endowment ▶   | %                          |                      |                      |   |  |            |             |
|          | The percentages in lines 2a, 2b, and 2c sho  | ould equal 100%            |                      |                      |   |  |            |             |
| 3a       | Are there endowment funds not in the poss  | ession of the organization | on that are held a   | and administered fo  | or the                                  |  |            |             |
|          | organization by  |                            |                      |                      |   |  | Yes        | No          |
|          | (i) unrelated organizations  |                            |                      |                      |   | 3a(i)                                  |            |             |
|          | (ii) related organizations   |                            |                      |                      |   | 3a(ii)                                 |            |             |
| b        | If "Yes" to 3a(II), are the related organization                                     | ns listed as required on t | Schedule R?          |                      |   | 3b                                     |            |             |
| _4       | Describe in Part XIV the intended uses of the  | ne organization's endowi   | ment funds           |                      |   |  |            |             |
| Pa       | irt VI Land, Buildings, and Eq   | uipment. See Forn          | n 990, Part X        | (, line 10.          | · · · · · · · · · · · · · · · · · · ·   | - <b>,-</b>                            | _          |             |
|          | Description of property  | (a) Cost or other b        | asis (b)             | Cost or other basis  | (c) Accumulated                         | (d) Book                               | value      |             |
|          |  | (investment)               |                      | (other)              | depreciation                            |  |            |             |
| . 1a     | Land   |                            |                      | 10,000               | *************************************** |  | _          | 000         |
| b        | Buildings  |                            |                      | 1,107,454            |   |  |            | 944         |
|          | Leasehold improvements   |                            |                      | 57,065               |   |  |            | 787         |
|          | Equipment  |                            |                      | 464,138              |   |  |            | 129         |
|          | Other  |                            |                      | 502,357              |   |  |            | 564         |
| ıota     | I. Add lines 1a through 1e (Column (d) must  | . equai romi 990, Part X   | ., column (B), IIN   | E 10(C) )            | •                                       | יו פי                                  | oo,        | 424         |

| 260 05/22/2012 8 47 AM Pg 26<br>Schedule D (Form 990) 2011 FOOD BANK OF SOUTH C | ENTRAL MICHIGAN      | T 38-2445948                            | Page <b>3</b>   |
|---|----------------------|---|-----------------|
| Part VII · Investments—Other Securities. See Form 99                            | 90, Part X, line 12. |   |                 |
| (a) Description of security or category   | (b) Book value       | (c) Method of vi                        | aluation        |
| . (including name of security)  |                      | Cost or end-of-year                     | market value    |
| 1) Financial derivatives  |                      |   |                 |
| 2) Closely-held equity interests  |                      |   |                 |
| 3) Other  |                      |   |                 |
| (A)   |                      |   |                 |
| (B)   |                      |   |                 |
| (C)   |                      |   |                 |
| (D)   |                      |   |                 |
| (E)   |                      |   |                 |
| (F)   |                      |   |                 |
| (G)   |                      |   |                 |
| (H)   |                      |   |                 |
| (1)   |                      |   |                 |
|   | <u> </u>             |   |                 |
| Part VIII Investments—Program Related. See Form 9                               | 90, Part X, line 13  |   | <del></del>     |
| (a) Description of investment type  | (b) Book value       | (c) Method of va<br>Cost or end-of-year |                 |
| (1)   |                      |   |                 |
| (2)   |                      |   |                 |
| (3)   |                      |   |                 |
| (4)   |                      |   |                 |
| (5)   |                      |   |                 |
| (6)   |                      |   |                 |
| (7)   |                      |   |                 |
| (8)   |                      |   |                 |
| (9)   |                      |   |                 |
| 10)   |                      |   |                 |
| otal. (Column (b) must equal Form 990, Part X, col (B) line 13)                 | •                    |   |                 |
| Part IX Other Assets. See Form 990, Part X, line 15                             |                      |   |                 |
| (a) Description   |                      |   | (b) Book value  |
| (1)   |                      |   |                 |
| (2)   |                      |   |                 |
| (3)   |                      |   |                 |
| (4)   |                      |   |                 |
| (5)   | · ···.               |   |                 |
| (6)   |                      |   |                 |
| (7)   |                      |   |                 |
| (8)   |                      |   | ·/ <del>-</del> |
| (9)   | ·····                |   |                 |
| 10)   |                      |   | <del>-</del>    |
| otal. (Column (b) must equal Form 990, Part X, col. (B) line 15.)               |                      | <u> </u>                                |                 |
| Part X Other Liabilities. See Form 990, Part X, line 2                          | 25                   |   |                 |
| . (a) Description of liability  | (b) Book value       |   |                 |
| (1) Federal income taxes  |                      |   |                 |
| (2)   |                      | 1                                       |                 |
| (3)   |                      | <u> </u>                                |                 |
| (4)   |                      | [                                       |                 |
| (5)   |                      | <u> </u>                                |                 |
| (6)   |                      | E .                                     |                 |

(7) (8) (9) (10) (11) Total. (Column (b) must equal Form 990, Part X, col (B) line 25)

2. FIN 48 (ASC 740) Footnote In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740)

|        | dule D (Form 990) 2011 FOOD BANK OF SOUTH CENTRAL MIC  |              |                                       |                                       | Page <b>4</b>       |
|--------|--|--------------|---------------------------------------|---------------------------------------|---------------------|
| Pa     | art XI · Reconciliation of Change in Net Assets from Form 990 to                                     | <b>Audit</b> | ed Financial Statem                   | ents                                  |                     |
| 1      | Total revenue (Form 990, Part VIII, column (A), line 12)   |              |                                       | 1                                     | 19,152,709          |
| 2      | Total expenses (Form 990, Part IX, column (A), line 25)  |              |                                       | 2                                     | 19,311,659          |
| 3      | Excess or (deficit) for the year Subtract line 2 from line 1   |              |                                       | 3                                     | -158,950            |
| 4      | Net unrealized gains (losses) on investments   |              |                                       | 4                                     | -21,374             |
| 5      | Donated services and use of facilities   |              |                                       | 5                                     |                     |
| 6      | Investment expenses  |              |                                       | 6                                     |                     |
| 7      | Prior period adjustments   |              |                                       | 7                                     |                     |
| 8      | Other (Describe in Part XIV)   |              |                                       | 8                                     |                     |
| 9      | Total adjustments (net) Add lines 4 through 8  |              |                                       | 9                                     | -21,374             |
| 10     | Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9             |              |                                       | 10                                    | -180,324            |
| Pa     | art XII Reconciliation of Revenue per Audited Financial Statemen                                     | nts W        | ith Revenue per Ret                   | urn                                   |                     |
| 1      | Total revenue, gains, and other support per audited financial statements                             |              | <u></u>                               | 1                                     | 2,952,198           |
| 2      | Amounts included on line 1 but not on Form 990, Part VIII, line 12                                   |              |                                       |                                       |                     |
| а      | Net unrealized gains on investments  | 2a           | -21,374                               |                                       |                     |
| b      | Donated services and use of facilities   | 2b           |                                       | ]                                     |                     |
| С      | Recoveries of prior year grants  | 2c           |                                       | ]                                     |                     |
| d      | Other (Describe in Part XIV )  | 2d           | -16,189,450                           | 1 1                                   |                     |
| е      | Add lines 2a through 2d  |              | <u> </u>                              | 2e                                    | -16,210,824         |
| 3      | Subtract line 2e from line 1   |              |                                       | 3                                     | 19,163,022          |
| 4      | Amounts included on Form 990, Part VIII, line 12, but not on line 1:                                 |              |                                       |                                       |                     |
| а      | Investment expenses not included on Form 990, Part VIII, line 7b                                     | 4a           |                                       |                                       |                     |
| ь      | Other (Describe in Part XIV )  | 4b           | -10,313                               |                                       |                     |
| С      | Add lines 4a and 4b  |              | • • • • • • • • • • • • • • • • • • • | 4c                                    | -10,313             |
| 5      | Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)                        |              |                                       | 5                                     | 19,152,709          |
| ****** | art XIII Reconciliation of Expenses per Audited Financial Stateme                                    | ents V       | Vith Expenses per R                   | eturn                                 |                     |
| 1      | Total expenses and losses per audited financial statements   |              |                                       | 1                                     | 3,132,522           |
| 2      | Amounts included on line 1 but not on Form 990, Part IX, line 25                                     |              |                                       |                                       |                     |
| а      | Donated services and use of facilities   | 2a           |                                       |                                       |                     |
| b      | Prior year adjustments   | 2b           |                                       | 1                                     |                     |
| С      | Other losses   | 2c           |                                       | 1 ]                                   |                     |
| d      | Other (Describe in Part XIV)   | 2d           | 10,313                                | [ ]                                   |                     |
| е      | Add lines 2a through 2d  |              |                                       | 2e                                    | 10,313              |
| 3      | Subtract line 2e from line 1   |              |                                       | 3                                     | 3,122,209           |
| 4      | Amounts included on Form 990, Part IX, line 25, but not on line 1:                                   | 1            |                                       |                                       |                     |
| а      | Investment expenses not included on Form 990, Part VIII, line 7b                                     | 4a           |                                       |                                       |                     |
|        | Other (Describe in Part XIV )  | 4b           | 16,189,450                            | 1 1                                   |                     |
|        | Add lines 4a and 4b  | ·            |                                       | 4c                                    | 16,189,450          |
|        | Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)                       |              |                                       | 5                                     | 19,311,659          |
|        | rt XIV Supplemental Information  |              |                                       | · · · · · · · · · · · · · · · · · · · |                     |
|        | plete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines | 1a and       | I 4, Part IV, lines 1b and 2b         |                                       |                     |
|        | V, line 4, Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and   |              |                                       |                                       |                     |
|        | additional information   |              |                                       |                                       |                     |
| •      | ART XI, LINE 8 - RECONCILIATION OF CHANGES   | - OI         | HER                                   |                                       |                     |
| V      | ALUE OF PRODUCT DISTRIBUTED  |              | \$                                    | -16                                   | ,189,450            |
| D:     | IRECT FUND RAISING EXPENSE   |              | \$                                    |                                       | 10,313              |
|        |  |              |                                       |                                       | · ·                 |
| D.     | IRECT FUND RAISING EXPENSE   |              | \$                                    |                                       | -10,313             |
|        | IRECT FUND RAISING EXPENSE ALUE OF PRODUCTS DISTRIBUTED  |              | \$<br>\$                              | 16                                    | -10,313<br>,189,450 |

PART XII, LINE 2D - REVENUE AMOUNTS INCLUDED IN FINANCIALS - OTHER

Part XIV - Supplemental Information (continued)

VALUE OF PRODUCT DISTRIBUTED

\$ -16,189,450

PART XII, LINE 4B - REVENUE AMOUNTS INCLUDED ON RETURN - OTHER

DIRECT FUND RAISING EXPENSE

\$ -10,313

PART XIII, LINE 2D - EXPENSE AMOUNTS INCLUDED IN FINANCIALS - OTHER

DIRECT FUND RAISING EXPENSE

\$ 10,313

PART XIII, LINE 4B - EXPENSE AMOUNTS INCLUDED ON RETURN - OTHER

VALUE OF PRODUCTS DISTRIBUTED

\$ 16,189,450

**SCHEDULE G** (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

**Supplemental Information Regarding** 

Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

See separate instructions.

OMB No 1545-0047

Open To Public Inspection

| Name of the organization   | BANK OF SO   | итн с             | ENTRAL N   | MIC  | HIG  | AN   | Employer identified 38-244  |   |
|--|--|-------------------|--|--|--|--|---|---|
| Fundraising  | Activities. Complete filers are not requi  | ete if the        | e organizatio  | n ans  | wer  |  |   |   |
| 1 Indicate whether the organ a Mail solicitations b Internet and email solic c Phone solicitations d In-person solicitations 2a Did the organization have a or key employees listed in b If "Yes," list the ten highest compensated at least \$5,000 | ization raised funds throu<br>citations<br>a written or oral agreeme<br>Form 990, Part VII) or er<br>paid individuals or entitie | e f g ent with ar | Solicitation Solicitation Solicitation Special fund Special fund | of non<br>of gov<br>draisin<br>luding<br>ofessio<br>to agr | ernmer<br>ernmer<br>office<br>onal fur<br>eeme | ernment grants ent grants ents ers, directors, trustees undraising services? | draiser is to be  | ☐ Yes ☐ No  |
| (I) Name and addres<br>or entity (fund   |  |                   | (ii) Activity  | (iii) Did<br>raiser<br>custo<br>contr<br>contrib           | have<br>dy or<br>ol of                         | (Iv) Gross receipts from activity  | (v) Amount paid to<br>(or retained by)<br>fundraiser listed in<br>col (i) | (vi) Amount paid to<br>(or retained by)<br>organization |
| 1  |  |                   |  | Yes  | No   |  |   |   |
| 2  |  |                   |  |  |  |  |   |   |
| 3  |  |                   |  |  |  |  |   |   |
| 4  |  |                   |  |  |  |  |   |   |
| 5  |  |                   |  |  |  |  |   |   |
| 6  |  |                   |  |  |  |  |   |   |
| 7  |  |                   |  |  |  |  | <del></del>   |   |
| 8  |  |                   |  |  |  |  |   |   |
| 9  |  |                   |  |  |  |  |   |   |
| 10   |  |                   |  |  |  |  |   |   |
| Total  |  | Lashaana          |  |  | <b>•</b>                                       |  |   |   |

registration or licensing

Page 2

| Ρ               |   |   | nization answered "Yes" to F                     |                             |  |  |  |  |  |  |  |
|-----------------|---|---|--|-----------------------------|--|--|--|--|--|--|--|
|                 | more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000  (a) Event #1  (b) Event #2  (c) Other events |   |  |                             |  |  |  |  |  |  |  |
|                 |   | (a) Event #1  | (b) Event #2                                     | (c) Other events            |  |  |  |  |  |  |  |
|                 |   | CELEBRITY WAITE   | EMPTY BOWL                                       | 1                           | (d) Total events (add col. (a) through         |  |  |  |  |  |  |
| 9               |   | (event type)  | (event type)                                     | (total number)              | col (c))                                       |  |  |  |  |  |  |
| Revenue         | 1 Gross receipts  | 21,093  | 12,706   | 7,880                       | 41,679   |  |  |  |  |  |  |
|                 | Less Charitable     contributions     Gross income (line 1 minus)   | 15,393  | 12,706   | 7,880                       | 35,979   |  |  |  |  |  |  |
|                 | line 2)   | 5,700   |  |                             | 5,700  |  |  |  |  |  |  |
|                 | 4 Cash prizes   |   |  |                             |  |  |  |  |  |  |  |
|                 | 5 Noncash prizes  |   |  |                             |  |  |  |  |  |  |  |
| sesue           | 6 Rent/facility costs   |   |  |                             |  |  |  |  |  |  |  |
| Direct Expenses | 7 Food and beverages  |   |  |                             |  |  |  |  |  |  |  |
| Dire            | 8 Entertainment   |   |  |                             |  |  |  |  |  |  |  |
|                 | 9 Other direct expenses   | 6,066   | 3,635  | 612                         | 10,313   |  |  |  |  |  |  |
|                 | 10 Direct expense summary A   | Add lines 4 through 9 in column (d)                                       |  | ▶                           | 10,313 <sub>)</sub><br>-4,613                  |  |  |  |  |  |  |
|                 |   |   |  |                             |  |  |  |  |  |  |  |
| -               |   | n Form 990-EZ, line 6a  | wered "Yes" to Form 990, Pa                      | int tv, line 19, or reporte | u more   |  |  |  |  |  |  |
| une             |   | (a) Bingo   | (b) Pull tabs/instant<br>bingo/progressive bingo | (c) Other gaming            | (d) Total gaming (add col (a) through col (c)) |  |  |  |  |  |  |
| Revenue         | [   |   |  |                             |  |  |  |  |  |  |  |
|                 | 1 Gross revenue   | <del></del>   |  |                             |  |  |  |  |  |  |  |
| ses             | 2 Cash prizes   |   |  |                             | · · · · · · · · · · · · · · · · · · ·          |  |  |  |  |  |  |
| Direct Expenses | 3 Noncash prizes  |   |  |                             | ·  |  |  |  |  |  |  |
| Direc           | 4 Rent/facility costs   |   |  |                             | -  |  |  |  |  |  |  |
|                 | 5 Other direct expenses   |   | N 0/   |                             | · · · · · · · · · · · · · · · · · · ·          |  |  |  |  |  |  |
|                 | 6 Volunteer labor   | Yes %   | Yes %  | Yes %                       |  |  |  |  |  |  |  |
|                 | 7 Direct expense summary A  | Add lines 2 through 5 in column (d)                                       |  | <b>•</b>                    |  |  |  |  |  |  |  |
|                 | 8 Net gaming income summa   | ary Combine line 1, column d, and   | line 7   | <b>&gt;</b>                 |  |  |  |  |  |  |  |
|                 | ` '   | organization operates gaming activ<br>operate gaming activities in each o |  |                             | 9a 🗌 Yes 🗍 No                                  |  |  |  |  |  |  |
|                 | a Were any of the organization's o  | gaming licenses revoked, suspend  | ded or terminated during the tax year            | ·?                          | 10a 🗌 Yes 🗍 No                                 |  |  |  |  |  |  |

| che | dule G (Form 990 or 990-EZ) 2011            | FOOD              | BANK         | OF        | SOUTH        | CENTRAL            | MICHIGAN        | 38-24459           | 48            | Page 3      |
|-----|---|-------------------|--------------|-----------|--------------|--------------------|-----------------|--------------------|---------------|-------------|
| 1   | Does the organization operate gaming ac     | tivities witl     | nonmem       | bers?     |              |                    |                 |                    | Y             | es No       |
| 2   | Is the organization a grantor, beneficiary  | or trustee        | of a trust o | r a mei   | mber of a pa | irtnership or othe | er entity       |                    | _             | _           |
|     | formed to administer charitable gaming?     |                   |              |           |              |                    |                 |                    | Y             | es 🗌 No     |
| 3   | Indicate the percentage of gaming activity  | y operated        | ın           |           |              |                    |                 |                    |               | _           |
| а   | The organization's facility                 |                   |              |           |              |                    |                 | 13a                | ·             | %           |
| b   | An outside facility                         |                   |              |           |              |                    |                 | 13t                | ,             | %           |
| 4   | Enter the name and address of the perso     | n who pre         | pares the    | organiz   | ation's gami | ng/special event   | s books and     | <del></del>        |               |             |
|     | records                                     |                   |              |           |              |                    |                 |                    |               |             |
|     | Name ▶                                      |                   |              |           |              |                    |                 |                    |               |             |
|     | Address ▶                                   |                   |              |           |              |                    |                 |                    |               |             |
| 5a  | Does the organization have a contract wi    | th a third p      | arty from v  | whom t    | he organizat | ion receives gan   | ning            |                    |               | _           |
|     | revenue?                                    |                   |              |           |              |                    |                 |                    | Y             | es 💹 No     |
| b   | If "Yes," enter the amount of gaming reve   |                   | -            | -         | zation >     | \$                 | and             | I the              |               |             |
|     | amount of gaming revenue retained by the    |                   | ty ► \$      | 5         |              |                    |                 |                    |               |             |
| С   | If "Yes," enter name and address of the ti  | hird party        |              |           |              |                    |                 |                    |               |             |
|     | Name ▶                                      |                   |              |           |              |                    |                 |                    |               |             |
|     | Address ►                                   |                   |              |           |              |                    |                 |                    |               |             |
| 6   | Gaming manager information                  |                   |              |           |              |                    |                 |                    |               |             |
|     | Name ▶                                      |                   |              |           |              |                    |                 |                    |               |             |
|     | Gaming manager compensation ▶ \$            |                   |              |           |              |                    |                 |                    |               |             |
|     | Description of services provided ▶          |                   |              |           |              |                    |                 |                    |               |             |
|     | Director/officer Emp                        | loyee             |              | Indep     | endent cont  | ractor             |                 |                    |               |             |
| 7   | Mandatory distributions                     |                   |              |           |              |                    |                 |                    |               |             |
| а   | Is the organization required under state la | aw to make        | e charitable | e distrit | outions from | the gaming proc    | eeds to         |                    |               |             |
|     | retain the state gaming license?            |                   |              |           |              |                    |                 |                    | Y             | es 🗌 No     |
| b   | Enter the amount of distributions required  | d under sta       | ite law to b | e distri  | buted to oth | er exempt organ    | izations or     |                    | _ <del></del> | <del></del> |
|     | spent in the organization's own exempt a    | ctivities du      | ring the ta  | x year    | \$           |                    |                 |                    |               |             |
| ar  | t IV Supplemental Informati                 | i <b>on</b> . Con | nplete th    | ıs par    | t to provid  | de the explan      | ations required | by Part I, line 2I | o,            |             |
|     | columns (iii) and (v), and                  |                   |              |           |              |                    | 7b, as applicab | le. Also comple    | te this       |             |
|     | part to provide any additi                  | onal info         | rmation      | (see      | instruction  | าร)                |                 |                    |               |             |
|     |   |                   |              |           |              |                    |                 | <del></del>        |               |             |

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| 05/22/2012 |
| F260       |

SCHEDULEI (Form 990)

Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

OMB No 1545-0047 2011

Open to Public Inspection

| Name of the organization | rganization FOOD BANK OF SOUTH CENTRAL MI  | CENTRAL M  | ICHIGAN                             | 7  |  | Employer Id 38-24   | Employer Identification number 38-2445948 |                                    |        |
|--------------------------|--|--|-------------------------------------|--|--|---|---|------------------------------------|--------|
| Part i                   | General Information on Grants and Assistance   | Assistance                                       |                                     |  |  |   |   |                                    |        |
| 1 Does<br>the s          | Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States | amount of the grar<br>92<br>oring the use of gra | its or assista                      | ince, the grantees' elig<br>he United States   | ibility for the grants or              | assistance, and   |   | Yes                                | N<br>N |
| ल                        | Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Check this box if no one recipient received more than \$5,000 Part II can be duplicated if additional space is needed  | vernments and ecipient that repace is needer     | 1 Organiz<br>ceived mo              | Organizations in the United States. Complete if the organization answered "Yes" eived more than \$5,000. Check this box if no one recipient received more than \$5,00. | ted States. Com<br>theck this box if n | olete if the orgal<br>o one recipient                       | nization answe<br>received more           | red "Yes"<br>than \$5,000          |        |
| -                        | (a) Name and address of organization or government   | (a) EIN  | (c) IRC<br>section<br>if applicable | (d) Amount of cash<br>grant  | (e) Amount of non-<br>cash assistance  | (f) Method of valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of non-cash assistance    | (h) Purpose of grant or assistance | ıt.    |
| (1) VARI                 | (1) VARIOUS ORGANIZATIONS  |  |                                     |  | 16,189,450 SEE                         |   | FO SCHD O DONATED FOOD                    | FOOD ASSISSTANCE<br>DD             | ĘĮ.    |
| (2)                      |  |  |                                     |  |  |   |   |                                    |        |
| (3)                      |  |  |                                     |  |  |   |   |                                    |        |
| (4)                      |  |  |                                     |  |  |   |   |                                    |        |
| (5)                      |  |  |                                     |  |  |   |   |                                    |        |
| (9)                      |  |  |                                     |  |  |   |   |                                    |        |
| 6)                       |  |  |                                     |  |  |   |   |                                    |        |
| (8)                      |  |  | :                                   |  |  |   |   |                                    |        |
| (6)                      |  |  |                                     |  |  |   |   |                                    |        |
| 2 Ente                   | Enter total number of section 501(c)(3) and government organizations listed in Enter total number of other organizations listed in the line 1 table  | ganizations listed ii<br>table                   | n the line 1 table                  | able   |  |   |   |                                    |        |

Schedule I (Form 990) (2011)

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

| 38-2445948       |
|------------------|
| MICHIGAN         |
| CENTRAL          |
| F SOUTH          |
| BANK O           |
| FOOD             |
| (Form 990) (2011 |

| Schedule I (Fo | Schedule I (Form 990) (2011) FOOD BANK OF SOUTH CENTRAL   | SOUTH CENTRAL            | L MICHIGAN 38-2445948 | 38-2445948                |                                | Page <b>2</b> ·   |
|----------------|---|--------------------------|-----------------------|---------------------------|--------------------------------|---|
| Part III       | Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. | Individuals in the U     | nited States. Comp    | lete if the organization  | answered "Yes" to Form 9       |   |
|                | Part III can be duplicated if additional space is needed  | nal space is needed      |                       |                           |                                |   |
|                | (a) Type of grant or assistance   | (b) Number of            | (c) Amount of         | (d) Amount of             | (e) Method of valuation (book, | (e) Method of valuation (book, (f) Description of non-cash assistance |
|                |   | recipients               | cash grant            | non-cash assistance       | FMV, appraisal, other)         |   |
|                |   |                          |                       |                           |                                |   |
| 1              |   |                          |                       |                           |                                |   |
|                |   |                          |                       |                           |                                |   |
| 2              |   |                          |                       |                           |                                |   |
|                |   |                          |                       |                           |                                |   |
| ო              |   |                          |                       |                           |                                |   |
|                |   |                          |                       |                           |                                |   |
| 4              |   |                          |                       |                           |                                |   |
|                |   |                          |                       |                           |                                |   |
| 5              |   |                          |                       |                           |                                |   |
|                |   |                          |                       |                           |                                |   |
| 9              |   |                          |                       |                           |                                |   |
|                |   |                          |                       |                           |                                |   |
| 7              |   |                          |                       |                           |                                |   |
| Part IV        | Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.   | plete this part to provi | ide the information r | equired in Part I, line 2 | ., and any other additional    | information.  |

Schedule I (Form 990) (2011)

# SCHEDULE M (Form 990)

### **Noncash Contributions**

Complete if the organizations answered "Yes" on Form

990, Part IV, lines 29 or 30

Attach to Form 990

OMB No 1545-0047

2011

Open To Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

FOOD BANK OF SOUTH CENTRAL MICHIGAN

Employer identification number 38-2445948

| Pa  | rt 1 Types of Property                     |              |                                       |   |                         |             |             |          |
|-----|--|--------------|---------------------------------------|---|-------------------------|-------------|-------------|----------|
|     |  | (a)          | (b)                                   | (c)   | (d)                     |             |             |          |
|     |  | Check if     | Number of contributions or            | Noncash contribution<br>amounts reported on | Method of determining   | ıg          |             |          |
|     |  | applicable   | items contributed                     | Form 990, Part VIII, line 1g                | noncash contribution am | ounts       | _           |          |
| 1   | Art—Works of art                           |              |                                       |   |                         | •           |             |          |
| 2   | Art—Historical treasures                   |              |                                       |   |                         |             |             |          |
| 3   | Art—Fractional interests                   |              |                                       |   |                         |             |             |          |
| 4   | Books and publications                     |              |                                       |   |                         |             |             |          |
| 5   | Clothing and household                     |              |                                       |   |                         |             |             |          |
|     | goods                                      |              |                                       |   |                         |             |             |          |
| 6   | Cars and other vehicles                    |              |                                       |   |                         |             |             |          |
| 7   | Boats and planes                           |              |                                       |   |                         |             |             |          |
| 8   | Intellectual property                      |              | · · · · · · · · · · · · · · · · · · · |   |                         |             |             |          |
| 9   | Securities—Publicly traded                 |              |                                       |   |                         |             |             |          |
| 10  | Securities—Closely held stock              |              |                                       |   |                         |             |             |          |
| 11  | Securities—Partnership, LLC,               |              |                                       |   |                         |             |             |          |
|     | or trust interests                         |              |                                       |   |                         |             |             |          |
| 12  | Securities—Miscellaneous                   |              |                                       |   |                         |             |             |          |
| 13  | Qualified conservation                     |              |                                       |   |                         |             |             |          |
|     | contribution—Historic                      |              |                                       |   |                         |             |             |          |
|     | structures                                 |              |                                       |   |                         |             |             |          |
| 14  | Qualified conservation                     |              |                                       |   |                         |             |             |          |
|     | contribution—Other                         |              |                                       |   |                         | <del></del> |             |          |
| 15  | Real estate—Residential                    |              |                                       |   |                         |             |             |          |
| 16  | Real estate—Commercial                     |              |                                       |   |                         |             |             |          |
| 17  | Real estate—Other                          | <u> </u>     |                                       |   | <del></del>             |             |             |          |
| 18  | Collectibles                               |              | 0515714                               | 15 706 006                                  | A /T D DED THED THE     |             | <del></del> |          |
| 19  | Food inventory                             | X            | 9515714                               | 15,796,086                                  | \$/LB PER FEEDING       | AME         | RIC         | <u>A</u> |
| 20  | Drugs and medical supplies                 |              |                                       |   |                         |             |             |          |
| 21  | Taxidermy                                  |              |                                       |   |                         |             |             |          |
| 22  | Historical artifacts                       |              | <del></del> -                         |   |                         |             |             |          |
| 23  | Scientific specimens                       |              |                                       |   | <del></del>             |             |             |          |
| 24  | Archeological artifacts                    |              |                                       |   |                         |             |             |          |
| 25  | Other ► ( )                                |              |                                       |   |                         |             |             |          |
| 26  | Other ► ( )                                |              |                                       |   |                         |             |             |          |
| 27  | Other ()                                   |              |                                       |   | <del></del>             |             |             |          |
| 28  | Other ( )                                  | <u> </u>     | tion divine the tay year f            | ar contributions for                        |                         |             |             |          |
| 29  | Number of Forms 8283 received by the       | -            | •                                     |   | 29 0                    |             |             |          |
|     | which the organization completed For       | IIII 0203, F | art IV, Duriee Acknowled              | gement                                      | 29   0                  |             | Yes         | No       |
| 200 | During the year, did the organization      | receive by   | contribution any property             | reported in Part I lines 1_2                | 8 that                  |             | 163         | 110      |
| JUA | it must hold for at least three years from |              |                                       |   |                         |             | - 1         |          |
|     | used for exempt purposes for the ent       |              |                                       | , and which is not required t               | o be                    | 30a         | 1           | x        |
| b   | If "Yes," describe the arrangement in      | _            | period.                               |   |                         | 30a         |             |          |
| 31  | Does the organization have a gift acc      |              | alicy that requires the revi          | ew of any non-standard                      |                         |             | - 1         |          |
| J1  | contributions?                             | cptarioc pe  | moy that requires the revi            | CW of any non-standard                      |                         | 31          | 1           | X        |
| 32a |  | d narties o  | r related organizations to            | solicit process or sell pond                | each                    | 3.          |             |          |
| J40 | contributions?                             | a parties of | reaced organizations to               | conon, process, or sen none                 |                         | 32a         | l           | x        |
| b   | If "Yes," describe in Part II              |              |                                       |   |                         | JEa         |             |          |
| 33  | If the organization did not report an a    | mount in co  | olumn (c) for a type of pro           | perty for which column (a)                  | s checked.              |             | 1           |          |
|     | describe in Part II                        |              | (e, ie. a type of pro                 | .pay ior inmenioriumni (u) i                |                         |             | I           |          |
|     |  |              |                                       |   | <del>"</del>            |             |             |          |

FOOD BANK OF SOUTH CENTRAL MICHIGAN 38-2445948 Schedule M (Form 990) (2011)

Page 2

· Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Internal Revenue Service

FOOD BANK OF SOUTH CENTRAL MICHIGAN

Employer Identification number 38-2445948

FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990
THE FORM 990 IS REVIEWED BY THE BOARD OF DIRECTORS FINANCE COMMITTEE PRIOR
TO BEING SUBMITTED. EACH MEMBER MUST SIGN OFF THAT THEY HAVE REVIEWED AND
APPROVE THE FORM 990.

FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY

BOARD MEMBERS ARE REQUIRED TO FILL OUT CONFLICT OF INTEREST FORMS ANNUALLY.

ANY ISSUES ARE ADDRESSED AT BOARD MEETINGS.

FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFFICIAL

THE BOARD OF DIRECTORS IS RESPONSIBLE FOR REVIEW AND APPROVAL ANNUALLY.

FORM 990, PART VI, LINE 15B - COMPENSATION PROCESS FOR OFFICERS

THE BOARD OF DIRECTORS IS RESPONSIBLE FOR REVIEW AND APPROVAL ANNUALLY.

FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION DOCUMENTS ARE AVAILABLE UPON REQUEST.

(Rev January 2012)

### Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

Department of the Treasury File a separate application for each return. Internal Revenue Service ► X If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form). Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868 Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions) For more details on the electronic filing of this form, visit www irs gov/efile and click on e-file for Chanties & Nonprofits Automatic 3-Month Extension of Time. Only submit original (no copies needed) A corporation required to file Form 990-T and requesting an automatic 6-month extension-check this box and complete Part I only All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns Enter filer's identifying number, see instructions Name of exempt organization or other filer, see instructions Employer identification number (EIN) or Type or print FOOD BANK OF SOUTH CENTRAL MICHIGAN X 38-2445948 File by the due date for Number, street, and room or suite no. If a P.O. box, see instructions Social security number (SSN) filing your 5451 WAYNE RD return See City, town or post office, state, and ZIP code. For a foreign address, see instructions instructions BATTLE CREEK MI 49017 01 Enter the Return code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Code Is For Code Is For Form 990-T (corporation) Form 990 01 07 Form 1041-A ი8 Form 990-BL 02 Form 990-EZ 01 Form 4720 09 Form 5227 04 Form 990-PF 10 Form 6069 Form 990-T (sec 401(a) or 408(a) trust) 05 11 Form 8870 Form 990-T (trust other than above) 06 12 ROBERT RANDELS 5451 WAYNE RD The books are in the care of ▶ BATTLE CREEK MI 49016 Telephone No ▶ 269-964-3663 FAX No > 269-966-4147 If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If this is If it is for part of the group, check this box for the whole group, check this box and attach a list with the names and EINs of all members the extension is for I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until 08/15/12, to file the exempt organization return for the organization named above. The extension is for the organization's return for ► X calendar year 2011 or tax year beginning , and ending Final return If the tax year entered in line 1 is for less than 12 months, check reason Initial return Change in accounting period If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions За b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and

Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions

EFTPS (Electronic Federal Tax Payment System) See instructions

estimated tax payments made. Include any prior year overpayment allowed as a credit

Balance due. Subtract line 3b from line 3a Include your payment with this form, if required, by using

3b