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# Form **990-PF**Department of the Treasury Internal Revenue Service

# or Section 4947(a)(1) Nonexempt Charitable Trust

Treated as a Private Foundation

Note The foundation may be able to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-0052

For calendar year 2011 or tax year beginning , and ending A Employer identification number Name of foundation MAX M. & MARJORIE S. FISHER FOUNDATION, 38-1784340 INC. Number and street (or P O box number if mail is not delivered to street address) Room/suite B Telephone number TWO TOWNE SQUARE 920 248-415-1444 City or town, state, and ZIP code C If exemption application is pending, check here 48076 SOUTHFIELD, MI G Check all that apply: Initial return Initial return of a former public charity D 1. Foreign organizations, check here Final return Amended return Foreign organizations meeting the 85% test, check here and attach computation Address change Name change X Section 501(c)(3) exempt private foundation H Check type of organization: E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust \_\_\_\_ Other taxable private foundation under section 507(b)(1)(A), check here X Accrual I Fair market value of all assets at end of year | J | Accounting method: If the foundation is in a 60-month termination Other (specify) under section 507(b)(1)(B), check here (from Part II, col. (c), line 16) 235, 216, 760. (Part I, column (d) must be on cash basis) ▶\$ Part I | Analysis of Revenue and Expenses (d) Disbursements (a) Revenue and (b) Net investment (c) Adjusted net (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) ) for charitable purposes (cash basis only) expenses per books income ıncome Contributions, gifts, grants, etc., received 30,389 N/A if the foundation is not required to attach Sch. B. Interest on savings and temporary cash investments 4,724,357 4,724,486. STATEMENT 4 Dividends and interest from securities 5a Gross rents b Net rental income or (loss) 3,420,070 STATEMENT 6a Net gain or (loss) from sale of assets not on line 10 b Gross sales price for all 31,081,236. 3,291,588 7 Capital gain net income (from Part IV, line 2) Net short-term capital gain Income modifications STATEMENT D Less Cost of goods solo 6. c Gross profit or (toss) SO -785,343 -693,875 11 Other income STATEMENT 1 NOX 2 1 2012 Total Add in 389,608 322,070. 12 0. œ 0. 13 Other employee salares processes U T 451,180 0. 451,180. 112,390 15 Pension plans, employe 0. 113,860. Expenses <u>54,144</u> STMT 6 0 16a Legal fees 55,279. **b** Accounting fees STMT 7 56,835 0. 48,670. STMT 107,207 25,485. 89,070. c Other professional fees 17 Interest 238 400. 0. 48,077 STMT 9 0. -5,977. 18 9,198. 0. 19 Depreciation and depletion 51,384 0 51,384. 20 Occupancy 23,822 0 22,634. 21 Travel, conferences, and meetings 10,752 10,772. 0. 22 Printing and publications STMT 10 104,916 675,701 466,922. 23 Other expenses 24 Total operating and administrative 2,030,143 701,186 1,304,194. expenses. Add lines 13 through 23 8,407,407 12,111,196. 25 Contributions, gifts, grants paid 26 Total expenses and disbursements. 10,437,550 701,186 13,415,390. Add lines 24 and 25 27 Subtract line 26 from line 12: -3,047,9422 Excess of revenue over expenses and disbursements 6,620,884 b Net investment income (if negative, enter -0-) N/A C Adjusted net income (if negative, enter -0-)

SCANNED NOV 2 7 20

123501 12-02-11 LHA For Paperwork Reduction Act Notice, see instructions.

Part 1  Balance Sheets   Attached schedules and amounts in the description column should be for end-of-year amounts only   Cash - non-interest-bearing   3,164. 200,672. 200,672	age 2
Cash - non-interest-bearing   3,164   200,672   200,672   200,672	
2 Savings and temporary cash investments 3 Accounts receivable ► 16,459,527.  Less: allowance for doubtful accounts ► 13,175,323. 16,459,527. 16,459,527.  4 Pledges receivable ► 13,175,323. 16,459,527. 16,459,527.  5 Grants receivable 6 Receivables due from officers, directors, trustees, and other disqualified persons  7 Other notes and loans receivable ►	3
3 Accounts receivable ► 16,459,527.  Less: allowance for doubtful accounts ► 13,175,323. 16,459,527. 16,459,55  4 Pledges receivable ► 16,459,55  5 Grants receivable 6 Receivables due from officers, directors, trustees, and other disqualified persons  7 Other notes and loans receivable	
Less: allowance for doubtful accounts ► 13,175,323. 16,459,527. 16,459,52  4 Pledges receivable ► Less: allowance for doubtful accounts ► Grants receivable  6 Receivables due from officers, directors, trustees, and other disqualified persons  7 Other notes and loans receivable ►	<u> </u>
4 Pledges receivable  Less: allowance for doubtful accounts ►  5 Grants receivable  6 Receivables due from officers, directors, trustees, and other disqualified persons  7 Other notes and loans receivable  ▶	
Less: allowance for doubtful accounts ►  5 Grants receivable 6 Receivables due from officers, directors, trustees, and other disqualified persons  7 Other notes and loans receivable  ►	<u> 27.</u>
5 Grants receivable 6 Receivables due from officers, directors, trustees, and other disqualified persons 7 Other notes and loans receivable	
6 Receivables due from officers, directors, trustees, and other disqualified persons 7 Other notes and loans receivable	
disqualified persons 7 Other notes and loans receivable	
7 Other notes and loans receivable	
liess; allowance for doubtful accounts	
E035, GIOWANIOC TOT GODDING P	
g 8 Inventories for sale or use	
9 Prepaid expenses and deferred charges  100 Investments - LLS and state government obligations	
10a Investments - U.S. and state government obligations	
b Investments - corporate stock	
c Investments - corporate bonds	
11 Investments - land, buildings, and equipment basis	
Less accumulated depreciation > 21,400.	
12 Investments - mortgage loans	
13 Investments - other STMT 12 232,393,656. 211,918,528. 211,918,53	28.
14 Land, buildings, and equipment: basis ► 281,877.	
Less accumulated depreciation STMT 13 81,110. 210,808. 200,767. 200,76	<u> 57.</u>
15 Other assets (describe ►)	
16 Total assets (to be completed by all filers) 250,621,884. 235,216,760. 235,216,76	<u>. 0 .</u>
17 Accounts payable and accrued expenses 177,421. 38,179.	
18 Grants payable 9,034,337. 5,330,548.	
g 19 Deferred revenue	
19 Deterred revenue 20 Loans from officers, directors, trustees, and other disqualified persons 21 Mortgages and other notes payable 22 Other habilities (describe	
21 Mortgages and other notes payable	
22 Other liabilities (describe >)	
23 Total liabilities (add lines 17 through 22) 9, 211, 758. 5, 368, 727.	
Foundations that follow SFAS 117, check here	
and complete lines 24 through 26 and lines 30 and 31.	
24 Unrestricted	
25 Temporarily restricted	
26 Permanently restricted	
24 Unrestricted 25 Temporarily restricted 26 Permanently restricted Foundations that do not follow SFAS 117, check here and complete lines 27 through 31.	
and complete lines 27 through 31.	
Capital stock, trust principal, or current funds  Paid-in or capital surplus, or land, bldg., and equipment fund  Retained earnings, accumulated income, endowment, or other funds  Total net assets or fund balances  Capital stock, trust principal, or current funds  0.  241,410,126.229,848,033.	
28 Paid-in or capital surplus, or land, bldg., and equipment fund	
29 Retained earnings, accumulated income, endowment, or other funds 241,410,126. 229,848,033.	
30 Total net assets or fund balances 241,410,126. 229,848,033.	
050 601 004 005 016 560	
31 Total liabilities and net assets/fund balances 250,621,884. 235,216,760.	<del></del>
Part III Analysis of Changes in Net Assets or Fund Balances	
The state of the s	
2 Enter amount from Part I, line 27a 2 Other recesses not included in line 2 (itemize)	
3 Other increases not included in line 2 (itemize)  4 Add lines 1, 2, and 3  4 238, 362, 18	0.
220 040 0	
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30 [6] 229, 848, 0.  Form 990-PF (2	

Form 990-PF (2011) INC <u>38-1784340</u> Page 3 Part IV Capital Gains and Losses for Tax on Investment Income (b) How acquired P - Purchase (a) List and describe the kind(s) of property sold (e.g., real estate, (c) Date acquired (d) Date sold 2-story brick warehouse; or common stock, 200 shs. MLC Co.) (mo., day, yr.) (mo., day, yr ) D - Donation 1a SEE ATTACHED STATEMENTS b C d е (f) Depreciation allowed (g) Cost or other basis (h) Gain or (loss) (e) Gross sales price (or allowable) plus expense of sale (e) plus (f) minus (g) b C d 30,075,500 3,291,588. 31,081,236 е Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 (I) Gains (Col. (h) gain minus col. (k), but not less than -0-) or (j) Adjusted basis (k) Excess of col. (i) Losses (from col. (h)) (i) F.M.V. as of 12/31/69 as of 12/31/69 over col. (j), if any b C d 3,291,588. If gain, also enter in Part I, line 7 2 Capital gain net income or (net capital loss) <u>3,291,588.</u> If (loss), enter -0- in Part I, line 7 3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). N/A If (loss), enter -0- in Part I, line 8 Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income (For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.) If section 4940(d)(2) applies, leave this part blank. Yes X No Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part. Enter the appropriate amount in each column for each year; see instructions before making any entries (d)
Distribution ratio
(col. (b) divided by col. (c)) (a) Base period years (c) Adjusted qualifying distributions Net value of noncharitable-use assets Calendar year (or tax year beginning in) 14,471,864. 249,140,941 .058087 2010 12,156,208 220,601,616 .055105 2009 <u>5,029,496</u>. <u>196,188,687</u> 2008 025636 10,229,754 243,689,042 .041979 2007 6.843.296 245,463,873 <u>0</u>27879 2006 2 Total of line 1, column (d) .208686 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years 3 <u>.041</u>737 4 Enter the net value of noncharitable-use assets for 2011 from Part X, line 5 <u>242,697,852.</u> <u>10,129,480.</u> Multiply line 4 by line 3 5 Enter 1% of net investment income (1% of Part I, line 27b) 66,209. 6 <u>10,195,689.</u> Add lines 5 and 6 7 8 Enter qualifying distributions from Part XII, line 4 13,415,390. If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions. 123521 12-02-11

	990-PF (2011) INC: Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4940(c)	38-	1784340	) uctio	Page 4
	Exempt operating foundations described in section 4940(d)(2), check here \(\bigs\) and enter "N/A" on line 1.	70	300 111311	40110	113)
14	Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)				
	Domestic foundations that meet the section 4940(e) requirements in Part V, check here X and enter 1%	1		56 3	209.
ט	of Part I, line 27b		<u>`</u>	0 , 2	109.
	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).	į			
	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2			Λ
2	Add lines 1 and 2	3		56,2	000
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	<u>`</u>	70,2	0.
5	Tax based on investment income Subtract line 4 from line 3. If zero or less, enter -0-	5	<del></del> ,	6 2	09.
6	Credits/Payments.		<del> </del>	0 , 2	.03.
-	2011 estimated tax payments and 2010 overpayment credited to 2011 6a 150,000.	}			
	Exempt foreign organizations - tax withheld at source	ľ			
	Tax paid with application for extension of time to file (Form 8868)  6c				
	Backup withholding erroneously withheld  6d				
	Total credits and payments. Add lines 6a through 6d	7	1 1	50.0	00.
8	Enter any <b>penalty</b> for underpayment of estimated tax. Check here if Form 2220 is attached	8		, , , ,	00.
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9			
10	Overpayment If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	{	33.7	91.
11	Enter the amount of line 10 to be: Credited to 2012 estimated tax	11	<u>`</u>		0.
	rt VII-A Statements Regarding Activities				
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene	n		Yes	No
	any political campaign?		1a		X
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)?		16		X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published	d or		Ţ	
	distributed by the foundation in connection with the activities			ŀ	
C	Did the foundation file Form 1120-POL for this year?		1c		Х
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:				
	(1) On the foundation. $\triangleright$ \$ (2) On foundation managers. $\triangleright$ \$				
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation				ļ
	managers. ▶ \$0.				Ì
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?		2	<u> </u>	X
	If "Yes," attach a detailed description of the activities.				
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or				
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		3_	X	
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?		4a	X	
	If "Yes," has it filed a tax return on Form 990-T for this year?		4b	X	<u> </u>
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?		_ 5_	<u> </u>	X
	If "Yes," attach the statement required by General Instruction T				
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:			i	}
	By language in the governing instrument, or				
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state in the state	aw			
	remain in the governing instrument?		6_	X	<u> </u>
7	Did the foundation have at least \$5,000 in assets at any time during the year?		7	X	
_	If "Yes," complete Part II, col. (c), and Part XV.			}	1
8a	Enter the states to which the foundation reports or with which it is registered (see instructions)  MI				
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)				
	of each state as required by General Instruction G? If "No," attach explanation		8b	X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calen	dar			
	year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," complete Part XIV		9		X_
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		10		<u> </u>
			Form 990	LDF	20111

Form **990-PF** (2011

	1 990-PF (2011) INC: 38-178	34340	F	Page 5
Pa	art VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?			
	If "Yes," attach statement (see instructions)	12		<u>X</u>
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	_X_	
	Website address ► <u>WWW.MMFISHER.ORG</u>			
14	The books are in care of ► JANET HOWARD Telephone no. ► 248 - 4		<u>440</u>	
	Located at ► TWO TOWNE SQUARE #900, SOUTHFIELD, MI ZIP+4 ►	<u> 18076</u>		<del></del> -
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here		<b>,</b> ▶	
	and enter the amount of tax-exempt interest received or accrued during the year		/A	No
16	At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over a bank,	1 5	Yes	NO
	securities, or other financial account in a foreign country?  See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign	16	X	
	country SEE STATEMENT 14		-	
Pa	art VII-B Statements Regarding Activities for Which Form 4720 May Be Required	<del>J</del>		
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)		1	
	a disqualified person? Yes X No		ľ	
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?  X Yes No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available	1 1	1	
	for the benefit or use of a disqualified person)?  (2) Agree to see many as properly to a representation of the property of th			
	(6) Agree to pay money or property to a government official? (Exception. Check "No"			
	if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)			
h	o If any answer is "Yes" to 1a(1)-(6), did <b>any</b> of the acts fail to qualify under the exceptions described in Regulations			
u	section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	16	- }	X
	Organizations relying on a current notice regarding disaster assistance check here	-"		
C	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
	before the first day of the tax year beginning in 2011?	1c	I	X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation			
	defined in section 4942(j)(3) or 4942(j)(5)):			
а	At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning			
	before 2011?			
	If "Yes," list the years , , , , , , , , , , , , , , , , , , ,			
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect		İ	
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)  N/A	0.		
	statement - see instructions.)  If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.	2b		
· ·	• [ [ [ [ [ [ [ [ [ [ [ [ [ [ [ [ [ [ [		ŀ	
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
-	during the year?			
b	of "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after			
_	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose	}		
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,			
	Form 4720, to determine if the foundation had excess business holdings in 2011.) N/A	3b		
	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			
	had not been removed from jeopardy before the first day of the tax year beginning in 2011?	4b	<u></u> _	X
	f f	orm <b>990-</b>	·PF /2	n111

Form 990-PF (2011) INC .			38-17843	340	Page 6
Part VII-B   Statements Regarding Activities for Which	Form 4720 May Be F	Required (contin	ued)		
5a During the year did the foundation pay or incur any amount to					1
(1) Carry on propaganda, or otherwise attempt to influence legislation (sectio	n 4945(e))?	Y	es X No		
(2) Influence the outcome of any specific public election (see section 4955); of	or to carry on, directly or indire				1
any voter registration drive?			es X No		-
(3) Provide a grant to an individual for travel, study, or other similar purposes	?	Y6	es X No		-
(4) Provide a grant to an organization other than a charitable, etc., organization	n described in section				- [
509(a)(1), (2), or (3), or section 4940(d)(2)?		Ye	es X No		
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational purposes, or f	or			ł
the prevention of cruelty to children or animals?		Ye	s X No		
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify un	der the exceptions described i	n Regulations			
section 53.4945 or in a current notice regarding disaster assistance (see instru	rctions)?		N/A	5b	
Organizations relying on a current notice regarding disaster assistance check h	nere	•			
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption f	rom the tax because it maintai	ined			
expenditure responsibility for the grant?	N	Γ/A □ Y€	s 🔲 No		-
If "Yes," attach the statement required by Regulations section 53.494	5-5(d).			- 1	ŀ
6a Did the foundation, during the year, receive any funds, directly or indirectly, to	pay premiums on				
a personal benefit contract?		Y6	s X No	- 1	1
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	personal benefit contract?		Ĺ	6b	<u> </u>
If "Yes" to 6b, file Form 8870					
7a At any time during the tax year, was the foundation a party to a prohibited tax s	shelter transaction?	Ye	es 🗶 No 📙		
b If "Yes," did the foundation receive any proceeds or have any net income attrib			N/A	7b	
Part VIII Information About Officers, Directors, Trust	ees, Foundation Ma	nagers, Highly	/		
Faiu Employees, and Contractors	<del></del>				
1 List all officers, directors, trustees, foundation managers and their		(c) Compensation	(d) Contributions to	T	
(a) Name and address	(b) Title, and average hours per week devoted	(if not paid,	(d) Contributions to employee benefit plans and deferred	accou	xpense nt, other
	to position	enter -0-)	compensation	allov	/ances
SEE STATEMENT 15	1	0.	_	1	^
SEE STATEMENT 15		<u> </u>	0.		0.
				ŀ	
				1	
				<del>                                     </del>	
				<u> </u>	
2 Compensation of five highest-paid employees (other than those inc	luded on line 1). If none,	enter "NONE."			
( ) Now and obtained free homelesses and more than \$50,000	(b) Title, and average		(d) Contributions to employee benefit plans and deferred	(e) E	other
(a) Name and address of each employee paid more than \$50,000	hours per week devoted to position	(c) Compensation	and deferred compensation	accour	it, other ances
DOUGLAS BITONTI STEWART - TWO TOWNE	EXECUTIVE DIR	ECTOR		<del></del>	
SOUARE, SUITE 920, SOUTHFIELD, MI	40.00	232,600.	33,476.		0.
	PROGRAM MANAG				
SUITE 920, SOUTHFIELD, MI 48076	40.00	84,458.	22,306.	Ì	0.
JENNIFER A. FAHNESTOCK - TWO TOWNE	GRANTS MANAGE				
SQUARE, SUITE 920, SOUTHFIELD, MI	40.00	76,172.	5,213.		0.
	EXECUTIVE ASS			<u> </u>	<u>-</u> -
SUITE 920, SOUTHFIELD, MI 48076	40.00	50,750.	23,945.		0.
				<u></u>	
Total number of other employees paid over \$50,000					0

Form 990-PF (2011) INC.	38-	1784340 Page 7
Part VIII Information About Officers, Directors, Trustees, Foundate Paid Employees, and Contractors (continued)	ion Managers, Highly	
3 Five highest-paid independent contractors for professional services. If none, enter	"NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
TFG, LLC - TWO TOWNE SQUARE, SUITE 920,		
SOUTHFIELD, MI 48076	SHARED SERVICES	FEE 1039540.
CLARK HILL - 500 WOODWARD AVENUE, SUITE 3500,		
DETROIT, MI 48226	LEGAL FEES	53,359.
PLANTE & MORAN, PLLC		
P.O. BOX 307, SOUTHFIELD, MI 48037	ACCOUNTING FEES	52,890.
	_	
Total number of others receiving over \$50,000 for professional services		<u> </u>
Part IX-A Summary of Direct Charitable Activities		<del></del>
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistic		Expenses
number of organizations and other beneficiaries served, conferences convened, research papers produ	iced, etc.	Ехропосо
1 <u>N/A</u>		
		·
2		
^		
3		
A		
4		
Part IX-B Summary of Program-Related Investments		<u> </u>
Describe the two largest program-related investments made by the foundation during the tax year on li	nes 1 and 2.	Amount
1 N/A		, , , , , , , , , , , , , , , , , , ,
2		
All other program-related investments. See instructions.		·
3		
Total. Add lines 1 through 3	<b>•</b>	0.

123561 12-02-11

For	rm 990-PF (2011) INC:		38	3-1784340	Page 8
P	Part X Minimum Investment Return (All domestic foundations must complete this part	Foreign foun	dation	s, see instructions)	
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:				
a	Average monthly fair market value of securities		1a	240,172	,242.
b	Average of monthly cash balances		1b	6,221	
C	Fair market value of all other assets		1c		0.
d	Total (add lines 1a, b, and c)	[	1d	246,393	,758.
е	Reduction claimed for blockage or other factors reported on lines 1a and				
	1c (attach detailed explanation)	0.	ì		
2	Acquisition indebtedness applicable to line 1 assets		2		0.
3	Subtract line 2 from line 1d	[	3	246,393	,758.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)		4	3,695	
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4		5	242,697	
6	Minimum investment return. Enter 5% of line 5		6	12,134	
P	Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foreign organizations check here  and do not complete this part.)	oundations and	d certair	1	
1	Minimum investment return from Part X, line 6		1	12,134	.893.
2a		6,209.			70301
b			- 1		
c	A111 O. 10h		2c	66	,209.
3	Distributable amount before adjustments. Subtract line 2c from line 1	Ī	3	12,068	
4	Recoveries of amounts treated as qualifying distributions	1	4		0.
5	Add lines 3 and 4	Ī	5	12,068	
6	Deduction from distributable amount (see instructions)	Ī	6		0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	Ī	7	12,068	
P	Part XII Qualifying Distributions (see instructions)		<u></u>		
<u></u>	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:	Т			
·a	The state of the s		1a	13,415	.390.
b	The state of the s		1b		0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	ľ	2		
3	Amounts set aside for specific charitable projects that satisfy the:	ļ.			
	Suitability test (prior IRS approval required)		3a		
	Cash distribution test (attach the required schedule)	ľ	3b		
4	Qualifying distributions Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	Ī	4	13,415	.390.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment				70201
_	income. Enter 1% of Part I, line 27b		5	66	,209.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	Ī	6	13,349	
-	Note The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether th	e foundation of	<del></del>		<u></u>
	4940(e) reduction of tax in those years.				

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INC.

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Page 9

#### Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2010	(c) 2010	( <b>d</b> ) 2011
Distributable amount for 2011 from Part XI, line 7				12,068,684.
2 Undistributed income, if any, as of the end of 2011				12,000,004.
a Enter amount for 2010 only			0.	
b Total for prior years:			<del></del>	
,		0.		
3 Excess distributions carryover, if any, to 2011:				
a From 2006				
<b>b</b> From 2007				
c From 2008 4,257,616.				
d From 2009 1,233,007.				
e From 2010 2,282,829.	5 550 450			
f Total of lines 3a through e	7,773,452.			<del></del>
4 Qualifying distributions for 2011 from		İ		
Part XII, line 4: ► \$ 13,415,390.			•	
a Applied to 2010, but not more than line 2a			0.	
b Applied to undistributed income of prior		0		
years (Election required - see instructions) c Treated as distributions out of corpus		0.		
(Election required - see instructions)	0.			
d Applied to 2011 distributable amount	0.			12,068,684.
e Remaining amount distributed out of corpus	1,346,706.			12,000,004.
5 Excess distributions carryover applied to 2011	0.	<del></del>		0.
(If an amount appears in column (d), the same amount must be shown in column (a) )				<u> </u>
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	9,120,158.			
<b>b</b> Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of deficiency has been issued, or on which				
the section 4942(a) tax has been previously		_		
assessed		0.		
d Subtract line 6c from line 6b. Taxable				
amount - see instructions	· · · · · · · · · · · · · · · · · · ·	0.		
e Undistributed income for 2010. Subtract line			0	
4a from line 2a. Taxable amount - see instr.  f Undistributed income for 2011. Subtract	···		0.	······································
lines 4d and 5 from line 1. This amount must				
be distributed in 2012				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3)	0.	j		
8 Excess distributions carryover from 2006		-		<del> </del>
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2012.				
Subtract lines 7 and 8 from line 6a	9,120,158.			
10 Analysis of line 9:				
a Excess from 2007		Ĭ		
b Excess from 2008 4, 257, 616.				
c Excess from 2009 1,233,007.			İ	
d Excess from 2010 2, 282, 829.				
e Excess from 2011 1,346,706.	L			Farm 000 DE (0044)
				C IN III I I I I (00 4 4)

MAX M. & MARJORIE S. FISHER FOUNDATION, Form 990-PF (2011) INC Page 10 38-1784340 Part XIV | Private Operating Foundations (see instructions and Part VII-A, question 9) N/A1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2011, enter the date of the ruling 4942(j)(3) or 4942(1)(5) b Check box to indicate whether the foundation is a private operating foundation described in section Tax year Prior 3 years 2 a Enter the lesser of the adjusted net (c) 2009 (a) 2011 (b) 2010 (d) 2008income from Part I or the minimum (e) Total investment return from Part X for each year listed **b** 85% of line 2a c Qualifying distributions from Part XII, line 4 for each year listed d Amounts included in line 2c not used directly for active conduct of exempt activities e Qualifying distributions made directly for active conduct of exempt activities Subtract line 2d from line 2c Complete 3a, b, or c for the alternative test relied upon: a "Assets" alternative test - enter: (1) Value of all assets (2) Value of assets qualifying under section 4942(j)(3)(B)(i) b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed c "Support" alternative test - enter: (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) (2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii) (3) Largest amount of support from an exempt organization (4) Gross investment income Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.) Information Regarding Foundation Managers: a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).) NONE b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest. MARJORIE S. FISHER Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs: Check here LX if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d. a The name, address, and telephone number of the person to whom applications should be addressed.

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

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Form 990-PF (2011)

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b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

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3 Grants and Contributions Paid During the	Year or Approved for Future	Payment		_
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient	Contribution	7.51105711
a Paid during the year				
AIDS PARTNERSHIP MICHIGAN	N/A	PUBLIC CHARITY	HIV COUNSELING,	
2751 EAST JEFFERSON AVE #301			resting, referral,	
DETROIT, MI			PREVENTION	25,00
MERICAN ENDOWMENT FOUNDATION O BOX 911	N/A	PUBLIC CHARITY		
NUDSON OH			FUND/GENERAL SUPPORT GRANT	400.00
iobook, on		-	SKANI	400,000
AMERICAN JEWISH COMMITTEE	N/A	PUBLIC CHARITY	APPEAL FOR HUMAN	
L65 EAST 56TH STREET			RELATIONS	
YEW YORK, NY				30,000
MERICAN RESEARCH CENTER IN EGYPT	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	
PO BOX 911				
UDSON OH				200,000
AMHERST H WILDER FOUNDATION	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	
51 LEXINGTON PARKWAY NORTH				
AINT PAUL MN				40 000
Total SEE CO  b Approved for future payment	ONTINUATION SHEE	IT(S)	▶ 3a	12 111 19
SLEANERS FOOD BANK	N/A	PUBLIC CHARITY	EMERGENCY NEEDS	
131 BEAUFAIT				
ETROIT MI				100,000
IRTHRIGHT ISRAEL	N/A	PUBLIC CHARTTY	GENERAL PURPOSE GRANT	
O ABOX 1784				
EW YORK, NY				200,000
OYS AND GIRLS CLUBS OF PALM BEACH	N/A	PUBLIC CHARITY	FOOD CO-OP PROGRAM	
00 NORTHPOINT PKWY #204		!		
TOTAL SEE CO	     NTINUATION SHEE	m/ C \	L	10,000
Total SEE CC	MITHUATION SURE	11/01	<u>▶ 3b</u>	3 501 711 n <b>990-PF</b> (2011

T NT/	
1 1311	٠.

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Part XVI-A	Analysis of Income-Producing	Activities
Part' XVI-A	Analysis of Income-Producing	ACTIVIT

Enter gross amounts unless otherwise indicated.	Unrelated bu	isiness income		d by section 512, 513, or 514	(e)	
•	(a) Business	(b) Amount	Exclu-	(d) Amount	Related or exempt function income	
1 Program service revenue:	code		code		Tunction income	
a	·					
b	1 1				<del></del>	
c	1 1					
d	1	<del></del>	<del></del>		<del></del> -	
e	·	<del></del>	<del>  -</del>		<del></del>	
f	·					
Membership dues and assessments	<del></del>	<del></del>				
3 Interest on savings and temporary cash	<del>  -</del>		<del> </del>	<del></del>		
investments						
4 Dividends and interest from securities	<u> </u>		14	4,724,486.		
5 Net rental income or (loss) from real estate:				1,721,100.		
a Debt-financed property			<del>                                     </del>	<del></del>		
b Not debt-financed property						
6 Net rental income or (loss) from personal						
property	1		1			
7 Other investment income	531390	-91,468.	14	-710,482.		
8 Gain or (loss) from sales of assets other		<u>=</u>			<del></del>	
than inventory	531390	144,701.	18	3,275,369.		
9 Net income or (loss) from special events						
10 Gross profit or (loss) from sales of inventory	211110	6.				
11 Other revenue:						
a ROYALTY INCOME - OIL						
b WELL			15	1,925.		
c ROYALTY INCOME FROM K-1			15	14,682.		
d						
e						
12 Subtotal. Add columns (b), (d), and (e)		53,239.		7,305,980.	0.	
13 Total. Add line 12, columns (b), (d), and (e)				13	7,359,219.	
(See worksheet in line 13 instructions to verify calculations.)				<del></del>		

#### Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No.	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes).				
$-\dagger$					

123621 12-02-11

123622 12-02-11

# Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

## **Schedule of Contributors**

Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No 1545-0047

2011

Employer identification number

M	AX M. & MARJORIE S. FISHER FOUNDATION,	
II	NC.	38-1784340
Organization type (check	one)·	
Filers of:	Section:	
Form 990 or 990-EZ	501(c)( ) (enter number) organization	
	4947(a)(1) nonexempt charitable trust not treated as a private foundation	
	527 political organization	
Form 990-PF	X 501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private foundation	
	501(c)(3) taxable private foundation	
	is covered by the <b>General Rule</b> or a <b>Special Rule.</b> )(7), (8), or (10) organization can check boxes for both the General Rule and a Special Ru	e See instructions
General Rule		
X For an organization contributor Comp	n filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in mo plete Parts I and II	oney or property) from any one
Special Rules		
509(a)(1) and 170(	c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the region (b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the gift) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1 Complete Parts I and II	
total contributions	c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contrib of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educruelty to children or animals. Complete Parts I, II, and III	
contributions for u If this box is check purpose Do not c	c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributes exclusively for religious, charitable, etc., purposes, but these contributions did not totated, enter here the total contributions that were received during the year for an exclusively omplete any of the parts unless the <b>General Rule</b> applies to this organization because it le, etc., contributions of \$5,000 or more during the year	al to more than \$1,000 y religious, charitable, etc.,
out it <b>must</b> answer "No" on	hat is not covered by the General Rule and/or the Special Rules does not file Schedule B I Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I It the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF)	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Schedule	B (Form 990, 990 EZ, or 990 PF) (2011)		Page
Name of or		E	nployer identification number  38-1784340
Part I	Contributors (see instructions) Use duplicate copies of Part I if add	ditional space is needed	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	MAX M. FISHER ORIGINAL TRUST  TWO TOWNE SQUARE, SUITE 900  SOUTHFIELD, MI 48076	\$ 35,374	Person X Payroll  Noncash (Complete Part II if there is a noncash contribution
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II if there is a noncash contribution
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		<b></b> \$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II if there Is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash

(Complete Part II if there is a noncash contribution)

Name of organization

Employer identification number

MAX M. & MARJORIE S. FISHER FOUNDATION,

	Name of December 2		-1784340
art II	Noncash Property (see instructions) Use duplicate copies of P	Part II if additional space is needed	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. rom	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received

Name of orga	anization  & MARJORIE S. FISHER FO	OUNDATION,		Employer identification number
Part III	Exclusively religious, charitable, etc., individues year. Complete columns (a) through (e) and the the total of exclusively religious, charitable, etc., of Use duplicate copies of Part III if additional seconds.	contributions of <b>\$1,000 or less</b> for t	(7), (8), or (10) organization is completing Part III, enter the year. (Enter this information once	38-1784340 ns that total more than \$1,000 for the
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	ription of how gift is held
		(e) Transfer of gift		
	Transferee's name, address, and	ZIP + 4	Relationship of tra	nsferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	ription of how gıft is held
	Transferee's name, address, and	(e) Transfer of gift ZIP + 4		nsferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desci	ription of how gift is held
		(e) Transfer of gift		
	Transferee's name, address, and	ZIP + 4	Relationship of tran	nsferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desci	ription of how gıft is held
		(e) Transfer of gift		
	Transferee's name, address, and a		Relationship of tran	sferor to transferee

Part XV Supplementary Information 3 Grants and Contributions Paid During the			т	
Recipient	If recipient is an individual,	T		
Name and address (home or business)	show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
ANTI-DEFAMATION LEAGUE 823 UNITED NATIONS PLAZA NEW YORK, NY	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	30,000
ART ROAD NO PROFIT CORPORATION 15030 SANTA ANITA LIVONIA, MI	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	12,500
BIRTHRIGHT ISREAL FOUNDATION PO BOX 1784 NEW YORK, NY	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	100,000
BOY SCOUTS OF AMERICA - DETROIT CHAPTER 1776 W. WARREN AVENUE DETROIT, MI	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	1,000
BRIGHTMOOR ALLIANCE 17421 TELEGRAPH DETROIT, MI	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	74,950
CHILDREN'S HOSPITAL OF MICHIGAN FDTN 3911 BEAUBIEN STREET DETROIT, MI	N/A	PUBLIC CHARITY	THE HORIZONS PROJECT	97,801
CITY CONNECT DETROIT 613 ABBOTT STREET DETROIT, MI	N/A	PUBLIC CHARITY	SUMMER YOUTH EMPLOYMENT	17,050
CITY MISSION 20405 SCHOOLCRAFT, P.O. BOX 231135 DETROIT, MI	N/A		HOLIDAY OUTREACH PROGRAM	56,592.
COLLEGE FOR CREATIVE STUDIES 201 E KIRBY DETROIT, MI	N/A	PUBLIC CHARITY	NEIGHBORHOOD ARTS	77,025.
COMMISSION FOR JEWISH EDUCATION OF THE PALM BEACHES 3267 NORTH MILITARY TRAIL WEST PALM BEACH, FL	N/A	PUBLIC CHARITY	TEEN TZEDAKAH PROJECT	E0.000
Total from continuation sheets	<del></del>	I	<u> </u>	50,000. 11,416,196.

Part XV Supplementary Information	on		38-178	
3 Grants and Contributions Paid During the	Year (Continuation)			
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
	or substantial contributor	Todipion		
COMMUNITY FOUNDATION FOR SOUTHEAST	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	
41CHIGAN				
333 WEST FORT STREET				
DETROIT, MI				3,720,00
COUNCIL OF MICHIGAN FOUNDATIONS	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	
ONE SOUTH HARBOR AVE				
GRAND HAVEN MI				12,9
OUNCIL ON FOUNDATIONS, INC.	N/A	DUBLIC CUADIMY	GENERAL DURROGE GRANG	
2121 CRYSTAL DRIVE, SUITE 700	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	
ARLINGTON, TX				25, 20
DETROIT SYMPHONY ORCHESTRA	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	
DETROIT, MI				266.6
DETROIT YOUTH FOUNDATION	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	
7375 WOODWARD AVENUE				10 50
SEIROIT, MI		<del> </del>	<del> </del>	12,50
DEVELOPMENT CENTERS	N/A	PUBLIC CHARITY	BRIGHTMOOR - CAPACITY	
17421 TELEGRAPH RD			BUILDING	
DETROIT, MI		· <del> </del>	-	271,33
ISHER BERNSTEIN INSTITUTE	N/A	PUBLIC CHARITY	FISHER BERNSTEIN	
15 SOUTH STREET			INSTITUTE/BRANDEIS	
ALTHAM, MA	<del></del>	<del> </del>		125,00
ORGOTTEN HARVEST	N/A	PUBLIC CHARITY	BRIGHTMOOR MOBILE	
21800 GREENFIELD			PANTRY PROJECT	
AK PARK, MI				100,00
ROM K-1 AETHER REAL ASSETS I LP	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	
515 WYNKOOP STREET, SUITE 310				
DENVER, CO	<del> </del>	ļ		8
FROM K-1 ARTEMIS FUND	N/A	PUBLIC CHARTTY	GENERAL PURPOSE GRANT	
1801 PGA BOULEVARD	[		DESIGNATION OF GRANT	
PALM BEACH GARDENS, FL		<u></u>		
Total from continuation sheets				

INC.
Part XV Supplementary Information

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Y	ear (Continuation)	·-		
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient	Contribution	
FROM K-1 BLACKSTONE REAL ESTATE	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	
PARTNERS V				
345 PARK AVENUE				
NEW YORK, NY 10154				8.
FROM K-1 BLACKSTONE REAL ESTATE	N/A	DIBLIC CHARTTY	GENERAL PURPOSE GRANT	
PARTNERS VI-NQ	N/A	TOBBIC CHARTII	GENERAL FORFOSE GRANT	
345 PARK AVENUE				
NEW YORK, NY 10154				2.
FROM K-1 DARWIN VENTURE CAPITAL	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	
FUND-OF-FUNDS II, LP				
ONE EMBARCADERO CENTER STE 2240			1	
SAN FRANCISCO CA 94111				30.
FROM K-1 ENERGY CAPITAL TE-L INDIRECT	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	
51 JOHN F KENNEDY PARKWAY, SUITE 200				_
SHORT HILLS, NJ	<del> </del>	<del> </del>		<u>2.</u>
FROM K-1 PRAIRIE CPAITAL V	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	
191 N WACKER DRIVE SUITE 800				
CHICAGO IL				32.
-				
FROM K-1 SQUARE MILE PARTNERS III TE	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	
622 THIRD AVENUE, 33RD FLOOR				
NEW YORK NY	<del></del>	-		1.
FROM K-1 TFG OPPORTINISTIC INCOME	N/A	DIIRI.TC CHARITY	GENERAL PURPOSE GRANT	
FUND	, A	TOBBIC CHARTII	GENERAL FORFOSE GRANT	
4801 PGA BOULEVARD				
PALM BEACH GARDENS, FL				58.
				-
FROM K-1 TFG REAL ESTATE FUND II	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	
4801 PGA BOULEVARD		}		
PALM BEACH GARDENS, FL				9.
FROM K-1 TFG SECONDARIES FUND	N/A	PUBLIC CHARTEY	GENERAL PURPOSE GRANT	
4801 PGA BOULEVARD	.,	CHARTTI	DEMENT FOR GRANT	
PALM BEACH GARDENS FL 33418		[		21.
				21,
FROM K-1 TFG SMP REAL ESTATE FUND	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	
4801 PGA BOULEVARD				
PALM BEACH GARDENS, FL 33418				24.
Total from continuation sheets				<del></del>

INC.

Part XV Supplementary Information 3 Grants and Contributions Paid During the				
Recipient	If recipient is an individual.	T	T	
Name and address (home or business)	show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
FROM K-1 TRIDENT V LP 20 HORSENECK LANE GREENWICH, CT	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	
FROM K-1 W CAPITAL PARTNERS II ONE EAST 52ND STREET, 5TH FLOOR NEW YORK, NY	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	
GRANT MANAGERS NETWORK 1101 14TH STREET NW, SUITE 420 WASHINGTON, DC	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	2,000
GRANTMAKERS FOR CHILDREN YOUTH AND FAMILIES 8757 GEORGIA AVENUE, SUITE 540 SILVER SPRING, MD	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	1,500
HEAT AND WARMTH FUND 607 SHELBY STREET DETROIT, MI	N/A	PUBLIC CHARITY	EMERGENCY NEEDS	75,000
HILLEL FOUNDATION FOR JEWISH CAMPUS LIFE 800 8TH ST NORTHWEST WASHINGTON, DC	N/A	PUBLIC CHARITY	ALTERNATIVE BREAK IN PARTNERSHIP	15,000
JEWISH AGENCY FOR ISRAEL 633 THIRD AVENUE NEW YORK, NY	N/A	PUBLIC CHARITY	YOUTH ALIYAH VILLAGE/KIRYAT YEARIM	1,400,000
JEWISH FEDERATION OF GREATER ANN ARBOR 2939 BIRCH HOLLOW DRIVE	N/A	PUBLIC CHARITY	STUDENT EXCHANGE	10.000
ANN ARBOR, MI JEWISH FEDERATION OF METROPOLITAN DETROIT 6735 TELEGRAPH ROAD BLOOMFIELD HILLS, MI	N/A	PUBLIC CHARITY	CAPITAL CAMPAIGN/GENERAL PURPOSE GRANT	10,000
JEWISH FEDERATION OF METROPOLITAN DETROIT 6735 TELEGRAPH ROAD	N/A	PUBLIC CHARITY	MAX M. FISHER LIBRARY - ARCHIVES	-
BLOOMFIELD HILLS MI Total from continuation sheets	_1	L		38,845.

## ${\tt MAX\ M.}$ & ${\tt MARJORIE\ S.}$ FISHER FOUNDATION,

INC.

Part XV Supplementary Information 38-1784340

Part XV Supplementary Information 3 Grants and Contributions Paid During the N				
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (nome of oddiness)	or substantial contributor	recipient		
JEWISH FEDERATION OF NORTH AMERICA 6735 TELEGRAPH ROAD BLOOMFIELD HILLS, MI	N/A	PUBLIC CHARITY	FLIGHT	150,000
JEWISH FUNDERS NETWORK 150 WEST 30TH STREET NEW YORK, NY	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	143,000
LIBRARY OF CONGRESS LO1 INDEPENDENCE AVE WASHINGTON, DC	N/A	PUBLIC CHARITY	VISITING SCHOLARS CENTER	333,333
MICHIGAN NONPROFIT ASSOCIATION LO48 PIERPONT DRIVE, SUITE 3 LANSING, MI	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	70,580
MICHIGAN OPERA THEATRE 1526 BROADWAY DETROIT, MI	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	50,000
NATIONAL CENTER FOR FAMILY PHILANTHROPHY, INC. 1101 CONNECTICUT AVE NW, SUITE 220 WASHINGTON, DC	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	10,000
OLD NEWSBOYS GOODFELLOW FUND PO BOX 44444 DETROIT, MI	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	1,000
PHILANTHROPY NEW YORK 79 5TH AVENUE NEW YORK, NY	N/A	PUBLIC CHARITY	MEMBERSHIP DUES	1,200
SALEM HIGH SCHOOL ALUMNI ASSOCIATION 328 E STATE STREET SALEM, OH	N/A	PUBLIC CHARITY	GENERAL PURFOSE GRANT	7,500
SALVATION ARMY OF SOUTHEAST MICHIGAN 16130 NORTHLAND DRIVE SOUTHFIELD MI	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	5 .000
SOUTHFIELD, MI  Total from continuation sheets		<u> </u>		5,0

INC.

38-1784340 Part XV | Supplementary Information Grants and Contributions Paid During the Year (Continuation) If recipient is an individual, Recipient show any relationship to any foundation manager Foundation Purpose of grant or Amount status of contribution Name and address (home or business) or substantial contributor recipient SPHINX ORGANIZATION N/A PUBLIC CHARITY GENERAL PURPOSE GRANT 400 RENAISSANCE CENTER, SUITE 2550 DETROIT MI 160,000. STARFISH FAMILY SERVICES N/A PUBLIC CHARITY GENERAL PURPOSE GRANT 30000 HIVELEY ROAD INKSTER MI 235,000. N/A PUBLIC CHARITY COF FAMILY FOTN STORYCORPS CONFERENCE 80 HANSON PLACE 2ND FLOOR BROOKLYN, NY 3,500. THE OHIO STATE UNIVERSITY FOUNDATION PUBLIC CHARITY MBA STUDENT HOUSING N/A 46 E 16TH AVE AND GENERAL SUPPORT COLUMBUS, OH 718,500, UNITED JEWISH FOUNDATION N/A PUBLIC CHARITY GENERAL PURPOSE GRANT 6735 TELEGRAPH ROAD BLOOMFIELD HILLS, MI 400,000, N/A UNITED NEGRO COLLEGE FUND PUBLIC CHARITY GENERAL PURPOSE GRANT 3031 W. GRAND BLVD DETROIT, MI 5,000. UNITED WAY N/A PUBLIC CHARITY GENERAL PURPOSE GRANT 1212 GRISWOLD DETROIT, MI 321 100. UNIVERSITY OF ALABAMA AT BIRMINGHAM N/A PUBLIC CHARITY EMERGING HIV/AIDS RESEARCH 845 19TH STREET SOUTH BIRMINGHAM, AL 200,000. WAYNE STATE UNIVERSITY N/A PUBLIC CHARITY DAMON J. KEITH CIVIL 5475 WOODWARD AVENUE RIGHTS CENTER DETROIT MI 50,000, PUBLIC CHARITY INTERACTIVE SMART N/A WORLD ORT 274 MADISON AVE RM 1106 CLASSROOMS NEW YORK, NY 125,000.

Total from continuation sheets

INC.

3 Grants and Contributions Approved for F	uture Payment (Continuation)	)		
Recipient	If recipient is an individual, show any relationship to	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	any foundation manager or substantial contributor	recipient	33777	
DETROIT SYMPHONY ORCHESTRA	N/A	PUBLIC CHARITY	OPERATIONAL /	
3711 WOODWARD AVENUE			EDUCATIONAL PURPOSES	
DETROIT, MI				333,3
HEAT AND WARMTH FUND	N/A	PUBLIC CHARITY	EMERGENCY NEEDS	
607 SHELBY STREET DETROIT, MI				175_00
JEWISH FEDERATION OF METROPOLITAN DETROIT	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	
6735 TELEGRAPH ROAD				
BLOOMFIELD HILLS, MI				1,616,53
JEWISH FEDERATION OF NORTH AMERICA	N/A	PUBLIC CHARITY	FLIGHT	
6735 TELEGRAPH				
BLOOMFIELD HILLS, MI	· · · · · · · · · · · · · · · · · · ·	+		150,00
LIBRARY OF CONGRESS 101 INDEPENDENCE AVE	N/A	PUBLIC CHARITY	VISITING SCHOLARS CENTER	
WASHINGTON, DC			CENTER	666,66
				, , , , , , , , , , , , , , , , , , , ,
MICHIGAN ASSOCIATED OF UNITED WAYS	N/A	PUBLIC CHARITY	MICHIGAN BENEFIT	
330 MARSHALL ST SUITE 211			ACCESS INITIATIVE	
LANSING, MI				50,00
MICHIGAN OPERA THEATRE	N/A	PUBLIC CHARITY	GENERAL PURPOSE GRANT	
1526 BROADWAY DETROIT, MI				50,00
				30,00
MICHIGANS CHILDREN	N/A	DIIBITO CHARTMY	GREAT START FOR A	
428 WEST LENAWEE	.,	SEE CHARTTI	GREATER MICHIGAN	
LANSING, MI			-	25,00
		1		
WORLD ORT	N/A	PUBLIC CHARITY	INTERACTIVE SMART	
274 MADISON AVE RM 1106			CLASSROOMS	
NEW YORK, NY		<del> </del>		125,17
		<u></u>	L	
Total from continuation sheets			<del></del>	3 191 71

Part IV Capital Gains and Losses for Tax on Investment Income (b) How acquired P - Purchase (a) List and describe the kind(s) of property sold, e.g., real estate, (c) Date acquired (d) Date sold 2-story brick warehouse; or common stock, 200 shs. MLC Co. (mo., day, yr) (mo, day, yr.) D - Donation 1a MELLON PUBLICLY TRADED SECURITIES VARIOUS VARIOUS b MELLON PUBLICLY TRADED SECURITIES VARIOUS VARIOUS c OIL WELL EQUIPMENT P VARIOUS VARIOUS d MELLON PUBLICLY TRADED SECURITIES CAPITAL GAIN DI P VARIOUS VARIOUS e BLACKSTONE RE PARTNERS VARIOUS VARIOUS f BLACKSTONE RE PARTNERS VI VARIOUS VARIOUS g BLACKSTONE RE PARTNERS VI-NQ VARIOUS VARIOUS h METROPOLITAN RE PARTNERS INTERNATIONAL II VARIOUS VARIOUS VARIOUS TFG RAM FUND VARIOUS TFG RAM FUND VARIOUS **VARIOUS** TFG SMP REAL ESTATE FUND VARIOUS VARIOUS I TFG ARTEMIS FUND VARIOUS **VARIOUS** m TFG SECONDARIES FUND VARIOUS **VARIOUS** FUND n FORTRESS CREDIT OPPORTUNITIES (B) WARIOUS VARIOUS FUND (B) o FORTRESS CREDIT **OPPORTUNITIES** <u>VARIOUS</u> VARIOUS (g) Cost or other basis (f) Depreciation allowed (h) Gain or (loss) (e) Gross sales price (or allowable) plus expense of sale (e) plus (f) minus (g) 30,075,500 28,671,214 -1,404,286. a 2,323,657 2,323,657. b 21,340 21,340. C 65,025. d 65,02<u>5</u> 0. е 0. 0. q 0. h 0. 0. 0. k 0. 0. m 0. П 0. 0 Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 (I) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), (j) Adjusted basis (k) Excess of col. (i) (i) F.M.V. as of 12/31/69 but not less than "-0-") as of 12/31/69 over col. (j), if any -1,404,286. a 2,323,657. b 21,340. C 65,025. d 0. е 0. f 0. g 0. h 0. 0. 0. 0<u>.</u> 1 0. m 0. n 0. 0 { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 } 2 Capital gain net income or (net capital loss) Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8

Part IV   Capital Gains and Losses for Tax on Investment Income		· <del></del>		
<ul> <li>(a) List and describe the kind(s) of property sold, e.g , real estate,</li> <li>2-story brick warehouse; or common stock, 200 shs. MLC Co</li> </ul>			(c) Date acquired (mo., day, yr.)	(d) Date sold (mo , day, yr.)
1a SQUARE MILE PARTNERS III TE			VARIOUS	VARIOUS
b SQUARE MILE PARTNERS III TE			VARIOUS	VARIOUS
c W CAPITAL PARTNERS II			VARIOUS	VARIOUS
d TRIDENT V LP			VARIOUS	VARIOUS
e AETHER REAL ASSETS LP				VARIOUS
f AETHER REAL ASSETS LP				VARIOUS
g TFG EUROPEAN REAL ESTATE FUND				VARIOUS
h BLACKSTONE RE PARTNERS V				VARIOUS
BLACKSTONE RE PARTNERS VI				VARIOUS
BLACKSTONE RE PARTNERS VI				VARIOUS
k BLACKSTONE RE PARTNERS VI-NO				VARIOUS
BLACKSTONE RE PARTNERS VI-NO				VARIOUS
m TFG US EQUITY INDEX LLC				VARIOUS
n TFG US EQUITY INDEX LLC				VARIOUS
o TFG US ACTIVE EQUITY LLC				VARIOUS
(f) Depreciation allowed	(g) Cost or other basis	(h	Gain or (loss)	
(e) Gross sales price (i) Depreciation anowed (or allowable)	plus expense of sale	V	lus (f) minus (g)	
<u>a</u>		<del></del>		0.
<u>b</u>				0.
C				0.
<u>d</u>			<del></del>	0.
<u>e</u>				<u> </u>
<u>f</u>				0.
9				0.
<u>h</u>		<del></del>		11,543.
				3,559.
<u>.</u>				22,086.
<u>k</u>				3,567.
		· · · · · · · · · · · · · · · · · · ·		<u>-29.</u>
m				190,057.
n				787,077.
Complete only for assets showing gain in column (h) and owned by ti	he foundation on 12/31/69	(N.L.)		020,647.
	(k) Excess of col. (i)		ses (from col. (h)) of col. (h) gain ovei	cot (k)
(i) F.M.V. as of 12/31/69 (j) Adjusted basis as of 12/31/69	over col. (j), if any		ot less than "-0-")	· (i,),
a				0.
b				0.
C				0.
d				0.
e			-	0.
f				0.
g				0.
h				11,543.
1				3,559.
				22,086.
k				3,567.
1				-29.
m				190,057.
n			1,	787,077.
0			-1,	020,647.
	un Port I Juno 7			
2 Capital gain net income or (net capital loss) { If gain, also enter '-0-	in Part I, line 7			
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and				
If gain, also enter in Part I, line 8, column (c).	<b>}</b>   _			
If (loss), enter "-0-" in Part I, line 8		<u> </u>		

Part IV   Capital Gains and Losses for Tax on Investment Income					
	(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.  (b) How acquired P - Purchase (mo., day, yr) (mo., day, yr)				
1a TFG US ACTIVE	EQUITY LLC		VARIOUS VARIOUS		
b METROPOLITAN B	RE PARTNERS INTER	NATIONAL II	VARIOUS VARIOUS		
c NEW MOUNTAIN H	PARTNERS III		VARIOUS VARIOUS		
d NEW MOUNTAIN H		· · · · · · · · · · · · · · · · · · ·	VARIOUS VARIOUS		
	DISTRESSED OPP FU		VARIOUS VARIOUS		
f SIGULAR GUFF I			VARIOUS VARIOUS		
· · · · · · · · · · · · · · · · · · ·	ONAL EQUITY FUND		VARIOUS VARIOUS		
	ONAL EQUITY FUND	<u> </u>	VARIOUS VARIOUS		
TFG RAM FUND TFG RAM FUND			VARIOUS VARIOUS		
k TFG REAL ESTAT	re fund II		VARIOUS VARIOUS		
TFG SMP REAL E		<del></del>	VARIOUS VARIOUS VARIOUS VARIOUS		
m TFG SMP REAL H			VARIOUS VARIOUS VARIOUS VARIOUS		
n TFG ARTEMIS FU			VARIOUS VARIOUS		
	JND		VARIOUS VARIOUS		
(e) Gross sales price	(f) Depreciation allowed	(g) Cost or other basis	(h) Gain or (loss)		
(e) Gross sales price	(or allowable)	plus expense of sale	(e) plus (f) minus (g)		
a			46.		
b	<u></u>		-32,129.		
<u>C</u>			14.		
<u>d</u>			-45,126.		
<u>e</u>			1,167.		
<u>f</u>			89,555.		
9			46,078.		
<u>h</u>			257,386.		
1		<del></del>	562.		
k			-58,916. 5,851.		
1			-41,690.		
m			-8,853.		
n			210.		
0			28,829.		
Complete only for assets show	ng gain in column (h) and owned by	the foundation on 12/31/69	(I) Losses (from col. (h))		
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (I) over col. (I), If any	Gains (excess of col. (h) gain over col. (k), but not less than "-0-")		
<u>a</u>			46.		
<u>b</u>	<del> </del>		-32,129.		
C			14.		
<u>d</u>	<del> </del>		-45,126.		
<u>e</u>			1,167.		
<u>f</u>			89,555.		
<u>g</u>			46,078.		
<u>h</u>			257,386.		
			<u>562.</u> -58,916.		
k			5,851.		
1			-41,690.		
<u></u>			-8,853.		
n			210.		
0			28,829.		
2 Capital gain net income or (net ca	apıtal loss) {   If gaın, also enter   If (loss), enter "-0	in Part I, line 7	2		
3 Net short-term capital gain or (lo	ss) as defined in sections 1222(5) an	<u> </u>			
	If gain, also enter in Part I, line 8, column (c).  If (loss), enter "-0-" in Part I, line 8				

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Part IV Capital Gains and Losses for Tax on Investment Income (b) How acquired (c) Date acquired (a) List and describe the kind(s) of property sold, e.g., real estate, (d) Date sold Purchase 2-story brick warehouse; or common stock, 200 shs. MLC Co. (mo., day, yr.) (mo., day, yr.) D - Donation 1a TFG EUROPEAN REAL ESTATE FUND VARIOUS VARIOUS TFG SECONDARIES FUND VARIOUS **VARIOUS** FUND TFG SECONDARIES VARIOUS **VARIOUS** d FORTRESS CREDIT OPPORTUNITIES FUND (B) VARIOUS **VARIOUS** e FORTRESS CREDIT OPPORTUNITIES FUND (B) VARIOUS VARIOUS f NEW MOUNTAIN PARTNERS III (TIER VARIOUS **VARIOUS** g SIGULAR GUFF DISTRESSED OPP FUND III VARIOUS **VARIOUS** h SIGULAR GUFF DISTRESSED OPP FUND III VARIOUS VARIOUS I SOUARE MILE PARTNERS III TE VARIOUS **VARIOUS** SQUARE MILE PARTNERS III VARIOUS VARIOUS k W CAPITAL PARTNERS II VARIOUS WARIOUS CTF OPP INVSTMT ALLOC PORT | WTC VARIOUS **VARIOUS** m WTC - CTF OPP INVSTMT ALLOC PORT VARIOUS VARIOUS n TFG OPPORTINISTIC INCOME FUND VARIOUS VARIOUS FUND o TFG OPPORTINISTIC INCOME **VARIOUS VARIOUS** (f) Depreciation allowed (g) Cost or other basis (h) Gain or (loss) (e) Gross sales price (or allowable) plus expense of sale (e) plus (f) minus (g) 13,414. a 653. b 176,813. C 866. d -62<u>,578</u>. е -11. 7,754. g 28,216. h 66. 103,178. 331,302. k -122,511. <u>480,027.</u> m 281,578. л 106,369. 0 Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 (I) Losses (from col. (h)) Gains (excess of col. (h) gain over col (k), (j) Adjusted basis (k) Excess of col. (i) (i) F.M.V. as of 12/31/69 but not less than "-0-") as of 12/31/69 over col. (j), if any 13,414. a 653. b 17<u>6,813.</u> C 866. d -62,578. е -11. 7,754. g 28,216. h 66\_. 103,178. 331,302. k -122,511. <u>480,027.</u> m 281,578. n 106,369. 0 If gain, also enter in Part I, line 7 2 Capital gain net income or (net capital loss) If (loss), enter "-0-" in Part I, line 7 2 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8

۲	art IV   Capital Gains and Lo	sses for Tax on Investment Income			,	
	. (a) List and 2-story b	d describe the kind(s) of property sol rick warehouse; or common stock, 2	d, e.g , real estate, 00 shs. MLC Co.	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo , day, yr )
1a	DARWIN VENTURE	CAPITAL FUND-OF		VARIOUS	VARIOUS	
$\overline{}$		CAPITAL FUND-OF	-FUNDS II LP		VARIOUS	VARIOUS
	ENERGY CAPITAL					VARIOUS
	AETHER REAL AS		<del></del>			VARIOUS_
	AETHER REAL AS		<del></del>			VARIOUS_
		UARDIAN BLOCKER				VARIOUS
		RWAY MASTER FUND				VARIOUS
<u>h</u>	THE FISHER FAI	RWAY MASTER FUND	LTD		VARIOUS	VARIOUS_
			<del></del>			
	<del></del>			<del> </del>		
_ <u>k</u>						<u> </u>
			<del></del>			
<u>m</u>				<del></del>		<del></del>
<u>n</u>				<del></del>		
_0		(f) Depreciation allowed	(g) Cost or other basis		Gain or (loss)	<u> </u>
	(e) Gross sales price	(or allowable)	plus expense of sale		lus (f) minus (g)	
_		· · · · · · · · · · · · · · · · · · ·				13,222.
a b						30,828.
C				<del></del>		21,765.
d				<del></del>		4,661.
e						4,653.
f						631.
g						6,865.
h						-1,992.
工						
<u>k</u>						
<u>m</u>						
<u>n</u>						
0	On plate only for secrets showing	 ng gain in column (h) and owned by i	the foundation on 19/21/60			
	Complete only for assets shown				ses (from col. (h)) if col (h) gain ovei	
	(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		ot less than "-0-")	——————————————————————————————————————
<u>a</u>						13,222.
<u>b</u>						30,828.
<u>c</u>						21,765.
<u>d</u>						4,661.
<u>e</u>						4,653.
<u>f</u>						631.
9					<del></del> _	6,865.
<u>h</u>						<u>-1,992.</u>
<u></u>						
1						<del></del>
<u>k</u>	<del> </del>					
<u> </u>						
<u>u</u>						
0						
<u> </u>						· · · · · · · · · · · · · · · · · · ·
	Capital gain net income or (net ca	(1000), 0		2	3,	<u>291,588.</u>
3	Net short-term capital gain or (lo	ss) as defined in sections 1222(5) an	d (6):	Ì		
	If gain, also enter in Part I, line 8, If (loss), enter "-0-" in Part I, line	, column (c). 8		3	N/A	

FORM 99	00-PF	GAIN OR (LOSS)	FROM SALE	OF	ASSETS	•	ST	ATEMENT	2
DESCRIE	(A) PTION OF PROPERT	Ϋ́Υ		i	MANNER ACQUIRED		TE IRED	DATE SO	OLD
MELLON	PUBLICLY TRADE	SECURITIES				VARI	ous	VARIOU	JS
	(B)	(C)	(D)	0.11	(E)			(F)	
	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE SALE	OF.	DEPRE	c.	GAII	N OR LOSS	3
	28,671,214.	30,091,719.		0	•	0.		-1,420,50	)5.
DESCRIE	(A) PTION OF PROPERT	Ϋ́Υ		Ž	MANNER ACQUIRED	DA ACQU		DATE SO	DLD
MELLON	PUBLICLY TRADER	SECURITIES				VARI	OUS	VARIOU	JS
	(B) GROSS SALES PRICE	(C) VALUE AT TIME OF ACQ.	(D) EXPENSE SALE	OF	(E) DEPRE	c.	GAII	(F) N OR LOSS	5
	2,323,657.	0.		0	•	0.		2,323,65	57.
DESCRIF	(A) PTION OF PROPERT	Ϋ́Υ		1	MANNER ACQUIRED	DA ACQU		DATE SO	)LD
OIL WEL	L EQUIPMENT	<del></del> .		PU	URCHASED	VARI	ous	VARIOU	JS
	(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)			(F)	
	SALES PRICE	OTHER BASIS	SALE		DEPRE	C. 	GAIN	OR LOSS	: —
	21,340.	0.		0.	•	0.		21,34	0.

•								
(A) DESCRIPTION OF PROPERTY	?			ANNER QUIRED	DA ACQU		DATE	SOLI
MELLON PUBLICLY TRADED GAIN DISTRIBUTIONS	SECURITIES CAP	ITAL	PUR	CHASED	VARI	OUS	VAR	ious
(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE		GAIN	(F) OR LO	oss
65,025.	0.		0.		0.		65	,025.
(A) DESCRIPTION OF PROPERTY	<del>,</del> 			ANNER QUIRED	DA ACQU		DATE	SOLI
BLACKSTONE RE PARTNERS	V		PUR	CHASED	VARI	ous	VAR	ous
(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE		CATN	(F)	ngg
0.	-70,586.		0.		0.			586.
(A) DESCRIPTION OF PROPERTY				ANNER QUIRED	DA' ACQU		DATE	SOLE
BLACKSTONE RE PARTNERS			PUR	CHASED	VARI	ous	VARI	OUS
(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	c.		(F) OR LO	SS
0.	504.		0.		0.		<del></del>	504.
(A) DESCRIPTION OF PROPERTY				ANNER QUIRED	DA'		DATE	SOLD
BLACKSTONE RE PARTNERS	— VI-NQ		PUR	CHASED	VARIO	ous	VARI	ous
(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)			(F)	
SALES PRICE	OTHER BASIS	SALE		DEPRE	c. 	GAIN	OR LO	SS
0.	72.		0.		0.			-72.

•	•						
DESCRIPT	(A) ION OF PROPERTY				MANNER CQUIRED	DATE ACQUIRED	DATE SOLI
METROPOL	ITAN RE PARTNERS	S INTERNATIONAL	II	PUI	RCHASED	VARIOUS	VARIOUS
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	C. GATN	(F) OR LOSS
	0.	80.		0.		0.	-80.
DESCRIPT	(A) ION OF PROPERTY				ANNER CQUIRED	DATE ACQUIRED	DATE SOLD
TFG RAM I	FUND	_		PUF	RCHASED	VARIOUS	VARIOUS
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	C. GAIN	(F) I OR LOSS
<del></del>	0.	-252.	·····	0.		0.	252.
DESCRIPT	(A) ION OF PROPERTY				IANNER CQUIRED	DATE ACQUIRED	DATE SOLD
TFG RAM I	FUND	_		PUF	RCHASED	VARIOUS	VARIOUS
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	C. GAIN	(F) I OR LOSS
	0.	-3,023.		0.		0.	3,023.
, DESCRIPT	(A) ION OF PROPERTY				IANNER QUIRED	DATE ACQUIRED	DATE SOLD
TFG SMP F	REAL ESTATE FUNI	- )		PUF	CHASED	VARIOUS	VARIOUS
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	C. GAIN	(F)
	0.	22,384.	<del>-</del>	0.		0.	-22,384.

DESCRIPT	(A) FION OF PROPERTY				MANNER CQUIRED	DATE ACQUIRED	DATE SOLD
TFG ARTI	EMIS FUND	_		PU	RCHASED	VARIOUS	VARIOUS
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	C GAIN	(F)
-	0.	-1,141.		0.	·	0.	1,141.
DESCRIPT	(A) TION OF PROPERTY	_			MANNER CQUIRED	DATE ACQUIRED	DATE SOLD
TFG SECO	ONDARIES FUND			PU	RCHASED	VARIOUS	VARIOUS
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	C. GAIN	(F)
_	0.	-13.		0.		0.	13.
	(A) TION OF PROPERTY			A	MANNER CQUIRED	DATE ACQUIRED	
FORTRESS	CREDIT OPPORTU			PU	RCHASED	VARIOUS	VARIOUS
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	C. GAIN	(F) OR LOSS
_	0.	-20.		0.		0.	20.
DESCRIPT	(A) TION OF PROPERTY				MANNER CQUIRED	DATE ACQUIRED	DATE SOLD
FORTRESS	CREDIT OPPORTU	- NITIES FUND (B)		PU	RCHASED	VARIOUS	VARIOUS
	(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)		(F)
_	SALES PRICE	OTHER BASIS	SALE		DEPRE		OR LOSS
	0.	899.		0.		0.	-899.

•								
(A) DESCRIPTION OF PR	OPERTY				IANNER CQUIRED	DATI ACQUII		ATE SOLI
SQUARE MILE PARTN	ERS II	I TE		PUF	CHASED	VARIOU	JS ,	VARIOUS
(B) GROSS		(C) COST OR	(D) EXPENSE	OF	(E)		( F	
SALES PR	ICE	OTHER BASIS	SALE		DEPRE	C. (	GAIN O	R LOSS
	0.	-29.		0.	<del></del>	0.		29.
(A) DESCRIPTION OF PR	OPERTY				IANNER CQUIRED	DATI ACQUII		ATE SOLD
SQUARE MILE PARTN	ERS II	I TE		PUF	RCHASED	VARIOU	JS '	VARIOUS
(B) GROSS SALES PR		(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	c. c	(F GAIN O	) R LOSS
, <del>_</del>	0.	-351.		0.		0.		351.
(A) DESCRIPTION OF PR	OPERTY				IANNER CQUIRED	DATE ACQUIE		ATE SOLD
W CAPITAL PARTNER	SII	_		PUF	CHASED	VARIOU	JS '	VARIOUS
(B) GROSS SALES PR		(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	c. c	(F GAIN O	) R LOSS
	0.	-14,685.		0.		0.	<del></del>	14,685.
(A) DESCRIPTION OF PR	OPERTY				IANNER QUIRED	DATE ACQUIF		ATE SOLD
TRIDENT V LP	<del>-</del>	_		PUR	CHASED	VARIOU	JS V	VARIOUS
(B) GROSS SALES PR		(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	C. 6	(F	) R LOSS
	0.	-13,224.		0.		0.		13,224.
		•						

DESCRIP	(A) TION OF	PROPERTY			1	MANNER ACQUIRED		TE	DATE SOLI
AETHER	REAL ASS	SETS LP	_		P	JRCHASED	VARIOUS		VARIOUS
	GRO	3) DSS PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	c.	GAIN	(F) I OR LOSS
		0.	-1,787.		0	•	0.		1,787.
DESCRIP	(A) TION OF	PROPERTY			2	MANNER ACQUIRED		TE IRED	DATE SOLI
AETHER	REAL ASS	SETS LP	_		PU	JRCHASED	VARI	ous	VARIOUS
	GRO	3) DSS PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	c.	GAIN	(F) I OR LOSS
		0.	-1,791.		0		0.		1,791.
		PROPERTY				MANNER ACQUIRED	ACQU	TE	
TFG EUR		EAL ESTAT			Pί	JRCHASED	VARI	ous	VARIOUS
	GRO	3) DSS PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	С.	GAIN	(F) OR LOSS
		0.	-61,738.		0 .		0.		61,738.
DESCRIP	(A) TION OF	PROPERTY			I	MANNER ACQUIRED	DA ACQU	TE IRED	DATE SOLD
BLACKST	ONE RE I	PARTNERS	v				VARI	OUS	VARIOUS
	GRO	3) DSS PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	c.	GAIN	(F)
		0.	0.	<del></del>	0.		0.	<del></del>	11,543.

(A) DESCRIPTION OF PROPERTY				ANNER QUIRED		TE IRED	DATE SOLD
BLACKSTONE RE PARTNERS			PUR	CHASED	VARI	ous	VARIOUS
(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	c.	GAIN	(F) I OR LOSS
0.	0.		0.		0.		3,559.
(A) DESCRIPTION OF PROPERTY				ANNER QUIRED		TE IRED	DATE SOLD
BLACKSTONE RE PARTNERS	 VI		PUR	CHASED	VARI	ous	VARIOUS
(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	C	C A T N	(F)
O.	0.	SAUE	0.	DEFRE	0.	——	22,086.
(A) DESCRIPTION OF PROPERTY				ANNER QUIRED		TE IRED	DATE SOLD
BLACKSTONE RE PARTNERS	VI-NQ		PUR	CHASED	VARI	ous	VARIOUS
(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	c.	GAIN	(F)
0.	0.		0.		0.		3,567.
(A) DESCRIPTION OF PROPERTY	,			ANNER QUIRED	DA ACQU	TE IRED	DATE SOLD
BLACKSTONE RE PARTNERS	 VI-NQ		PUR	CHASED	VARI	ous	VARIOUS
(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E)	c.	GAIN	(F)
0.	0.		0.	<u> </u>	0.	·	-29.

DESCRIP	(A) PTION OF PROPERTY	_			MANNER CQUIRED		TE	DATE SOLD
TFG US	EQUITY INDEX LLC			PU	RCHASED	VARI	ous	VARIOUS
	(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)			(F)
	SALES PRICE	OTHER BASIS	SALE		DEPRE	c.	GAIN	OR LOSS
	0.	0.		0.		0.		-190,057.
DESCRIP	(A) PTION OF PROPERTY				MANNER CQUIRED		TE	DATE SOLD
TFG US	EQUITY INDEX LLC			PU	RCHASED	VARI	ous	VARIOUS
	(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)			(F)
	SALES PRICE	OTHER BASIS	SALE		DEPRE	C.	GAIN	OR LOSS
	0.	0.		0.		0.		1,787,077.
DESCRIF	(A) PTION OF PROPERTY	_			MANNER CQUIRED	DA ACQU	TE IRED	DATE SOLD
TFG US	ACTIVE EQUITY LL	C		PUI	RCHASED	VARI	ous	VARIOUS
	(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)			(F)
	SALES PRICE	OTHER BASIS	SALE		DEPRE	c.	GAIN	OR LOSS
	0.	0.	<u></u>	0.		0.		1,020,647.
DESCRIP	(A) PTION OF PROPERTY				MANNER CQUIRED	DA ACQU	TE IRED	DATE SOLD
TFG US	ACTIVE EQUITY LLO			PUI	RCHASED	VARI	ous	VARIOUS
	(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)			(F)
	SALES PRICE	OTHER BASIS	SALE		DEPRE	C.	GAIN	OR LOSS
	0.	0.		0.		0.		46.

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DESCRIP'	(A) TION OF PROPERTY	_			MANNER CQUIRED	DATE ACQUIRED	DATE SOLD
METROPO	LITAN RE PARTNER	S INTERNATIONAL	II	PUF	RCHASED	VARIOUS	VARIOUS
	(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)		(F)
_	SALES PRICE	OTHER BASIS	SALE		DEPRE	C. GAIN	OR LOSS
	0.	0.		0.		0.	-32,129.
DESCRIP	(A) TION OF PROPERTY	_			MANNER CQUIRED	DATE ACQUIRED	DATE SOLD
NEW MOU	NTAIN PARTNERS I	II		PUF	RCHASED	VARIOUS	VARIOUS
	(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)		(F)
_	SALES PRICE	OTHER BASIS	SALE		DEPRE	C. GAIN	OR LOSS
	0.	0.		0.		0.	14.
DESCRIP'	(A) TION OF PROPERTY				MANNER CQUIRED	DATE ACQUIRED	DATE SOLD
NEW MOUI	NTAIN PARTNERS I	_ II		PUF	RCHASED	VARIOUS	VARIOUS
	(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)		(F)
-	SALES PRICE	OTHER BASIS	SALE		DEPRE	GAIN	OR LOSS
	0.	0.		0.		0.	-45,126.
DESCRIP	(A) FION OF PROPERTY				IANNER QUIRED	DATE ACQUIRED	DATE SOLD
SIGULAR	GUFF DISTRESSED	OPP FUND II		PUR	CHASED	VARIOUS	VARIOUS
	(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)		(F)
_	SALES PRICE	OTHER BASIS	SALE		DEPRE	GAIN	OR LOSS
	0.	0.		0.		0.	1,167.

		·					
. (A) DESCRIPTION OF PROPERTY				ANNER QUIRED	DA' ACQU		DATE SOLI
SIGULAR GUFF DISTRESSED	OPP FUND II		PUR	CHASED	VARIO	ous	VARIOUS
(B) GROSS	(C) COST OR	(D) EXPENSE	OF.	(E)			(F)
SALES PRICE	OTHER BASIS	SALE		DEPRE	C.	GAIN	OR LOSS
0.	0.		0.		0.		89,555.
(A) DESCRIPTION OF PROPERTY				ANNER QUIRED	DA'I ACQUI		DATE SOLI
TFG INTERNATIONAL EQUIT	Y FUND I		PUR	CHASED	VARIO	บร	VARIOUS
(B) GROSS	(C) COST OR	(D)	OΠ	(E)			(F)
SALES PRICE	OTHER BASIS	EXPENSE SALE	O.F.	DEPRE	c.	GAIN	OR LOSS
0.	0.		0.	<del></del>	0.		46,078.
(A) DESCRIPTION OF PROPERTY				ANNER QUIRED	DA'I ACQUI		DATE SOLD
TFG INTERNATIONAL EQUIT	Y FUND I		PUR	CHASED	VARIO	บร	VARIOUS
(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)			(F)
SALES PRICE	OTHER BASIS	SALE	01	DEPRE	C.	GAIN	OR LOSS
0.	0.		0.		0.		257,386.
(A) DESCRIPTION OF PROPERTY				ANNER QUIRED	DAT ACQUI		DATE SOLD
TFG RAM FUND	_		PUR	CHASED	VARIO	US	VARIOUS
(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)			(F)
SALES PRICE	OTHER BASIS	SALE		DEPRE	c.	GAIN	OR LOSS
0.	0.		0.		0.		562.

DESCRIP	(A) TION OF PROPERTY	•			IANNER 'QUIRED	DATE ACQUIRED	DATE SOLD
TFG RAM	FUND			PUR	CHASED	VARIOUS	VARIOUS
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E)	C. GAIN	(F) N OR LOSS
-	0.	0.		0.		0.	-58,916.
DESCRIP'	(A) TION OF PROPERTY				IANNER QUIRED	DATE ACQUIRED	DATE SOLD
TFG REAL	L ESTATE FUND II	:		PUR	CHASED	VARIOUS	VARIOUS
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	C. GAIN	(F) OR LOSS
-	0.	0.		0.		0.	5,851.
	(A) TION OF PROPERTY	_		AC	IANNER QUIRED	DATE ACQUIRED	DATE SOLD
TFG SMP	REAL ESTATE FUN		(D)	·PUR	CHASED	VARIOUS	VARIOUS
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	C. GAIN	(F) I OR LOSS
-	0.	0.		0.		0.	-41,690.
DESCRIP'	(A) TION OF PROPERTY	,			ANNER QUIRED	DATE ACQUIRED	DATE SOLD
		m		PUR	CHASED	VARIOUS	VARIOUS
TFG SMP	REAL ESTATE FUN	עו					
TFG SMP	REAL ESTATE FUN (B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE		(E)	C. GAIN	(F) I OR LOSS

(A) DESCRIPTION OF PROPERTY				IANNER QUIRED	DA ACQU		DATE SOLD
TFG ARTEMIS FUND	_		PUR	CHASED	VARI	ous	VARIOUS
(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	c.	GAIN	(F) I OR LOSS
0.	0.		0.		0.		210.
(A) DESCRIPTION OF PROPERTY				IANNER CQUIRED	DA ACQU	TE IRED	DATE SOLD
TFG ARTEMIS FUND	_		PUR	CHASED	VARI	ous	VARIOUS
(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	C.	GATN	(F)
0.	0.		0.		0.		28,829.
(A) DESCRIPTION OF PROPERTY				IANNER QUIRED	DA ACQU	TE IRED	DATE SOLD
TFG EUROPEAN REAL ESTAT	E FUND		PUF	CHASED	VARI	ous	VARIOUS
(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	c	CATN	(F)
0.	0.		0.		0.		13,414.
(A) DESCRIPTION OF PROPERTY				ANNER QUIRED	DA ACQU	TE IRED	DATE SOLD
TFG SECONDARIES FUND	_		PUR	CHASED	VARI	ous	VARIOUS
(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	C.	GAIN	(F)
0.	0.		0.		0.		653.

	0.	0.		0.		0.	-11.
_	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	C. GAIN	(F)
NEW MOUN	NTAIN PARTNERS I	II (TIER 1)		PUR	CHASED	VARIOUS	VARIOUS
DESCRIPT	(A) TION OF PROPERTY	_			ANNER QUIRED	DATE ACQUIRED	DATE SOLD
	0.	0.		0.		0.	-62,578.
_	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	C. GAII	(F)
FORTRESS	CREDIT OPPORTU			PUR	CHASED	VARIOUS	VARIOUS
	(A) TION OF PROPERTY			<b>A</b> C	ANNER QUIRED	DATE ACQUIRED	DATE SOLD
	0.	0.		0.		0.	866.
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE		(F) N OR LOSS
FORTRESS	S CREDIT OPPORTU			PUR	CHASED	VARIOUS	VARIOUS
DESCRIPT	(A) TION OF PROPERTY				ANNER QUIRED	DATE ACQUIRED	DATE SOLD
	0.	0.		0.		0.	176,813.
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE		(F) N OR LOSS
TFG SECO	ONDARIES FUND			PUR	CHASED	VARIOUS	VARIOUS
DESCRIPT	(A) FION OF PROPERTY	~			ANNER QUIRED	DATE ACQUIRED	DATE SOLD

	•						
DESCRIP	(A) TION OF PROPERTY				ANNER QUIRED	DATE ACQUIRED	DATE SOLI
SIGULAR	GUFF DISTRESSED	OPP FUND III		PUR	CHASED	VARIOUS	VARIOUS
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	C GATI	(F) N OR LOSS
-	0.	0.		0.		0.	7,754.
DESCRIP'	(A) FION OF PROPERTY				ANNER QUIRED	DATE ACQUIRED	DATE SOLD
SIGULAR	GUFF DISTRESSED	OPP FUND III		PUR	CHASED	VARIOUS	VARIOUS
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	C. GAII	(F) N OR LOSS
-	0.	0.		0.		0.	28,216.
DESCRIP!	(A) TION OF PROPERTY				ANNER QUIRED	DATE ACQUIRED	DATE SOLD
SQUARE 1	MILE PARTNERS II	TE		PUR	CHASED	VARIOUS	VARIOUS
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	C. GAII	(F) N OR LOSS
_	0.	0.		0.	<del> </del>	0.	66.
DESCRIPT	(A) TION OF PROPERTY				ANNER QUIRED	DATE ACQUIRED	DATE SOLD
SQUARE N	MILE PARTNERS II	TE		PUR	CHASED	VARIOUS	VARIOUS
	(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)	<b>.</b>	(F)
_	SALES PRICE	OTHER BASIS	SALE		DEPRE		OR LOSS
	0.	0.		0.		0.	103,178.

DESCRIP	(A) TION OF PROPERTY				MANNER CQUIRED	DA ACQU		DATE SOLD
W CAPIT	AL PARTNERS II	-		PUI	RCHASED	VARI	ous	VARIOUS
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	c.	GAIN	(F)
	0.	0.		0.		0.		331,302.
DESCRIP	(A) TION OF PROPERTY				MANNER CQUIRED		TE IRED	DATE SOLD
WTC - C	TF OPP INVSTMT A	LLOC PORT		PU	RCHASED	VARI	ous	VARIOUS
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	c.	GAIN	(F)
	0.	0.		0.		0.		-122,511.
DESCRIP	(A) TION OF PROPERTY				MANNER CQUIRED	DA ACQU	TE IRED	DATE SOLD
WTC - C	TF OPP INVSTMT A	LLOC PORT		PUI	RCHASED	VARI	ous	VARIOUS
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	c.	GAIN	(F) OR LOSS
	0.	0.		0.		0.		480,027.
DESCRIP	(A) TION OF PROPERTY				IANNER CQUIRED	DA' ACQU		DATE SOLD
TFG OPP	ORTINISTIC INCOM	E FUND		PUF	RCHASED	VARI	ous	VARIOUS
	(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)	2	CA TN	(F)
	SALES PRICE	OTHER BASIS	SALE	0.	DEPRE		———	OR LOSS
	0.	0.		U.		0.		281,578.

•	(A)				1	MANNER	DAT	Ë	
DESCRIE		PROPERTY				CQUIRED	ACQUI		DATE SOLD
TFG OPE	PORTINIS	TIC INCOM	E FUND		PUI	RCHASED	VARIO	บร	VARIOUS
		B) OSS	(C) COST OR	(D) EXPENSE	ΟF	(E)			(F)
		PRICE	OTHER BASIS	SALE	Or	DEPRE	C.	GAIN	OR LOSS
		0.	0 .		0.		0.		106,369.
DESCRIE	(A) PTION OF	PROPERTY				MANNER CQUIRED	DAT ACQUI		DATE SOLD
DARWIN	VENTURE	CAPITAL	FUND-OF-FUNDS	II LP	PUI	RCHASED	VARIO	US	VARIOUS
	GR	B) OSS PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	C.		(F) OR LOSS
		0.	0.		0.		0.	-	13,222.
DESCRIP	(A) PTION OF	PROPERTY				ANNER CQUIRED	DAT ACQUI		DATE SOLD
DARWIN	VENTURE	CAPITAL	- FUND-OF-FUNDS	II LP	PUF	RCHASED	VARIO	US	VARIOUS
		B) OSS	(C) COST OR	(D) EXPENSE	ΩF	(E)		(	(F)
		PRICE	OTHER BASIS	SALE		DEPRE	c	GAIN	OR LOSS
		0.	0.		0.		0.		30,828.
DESCRIP	(A) PTION OF	PROPERTY	_			IANNER CQUIRED	DAT ACQUI		DATE SOLD
ENERGY	CAPITAL	TE-L IND	- IRECT		PUF	CHASED	VARIO	US	VARIOUS
	GRO	3) OSS	(C) COST OR	(D) EXPENSE	OF	(E)			(F)
	SALES	PRICE	OTHER BASIS	SALE		DEPRE	C. (	GAIN	OR LOSS
		0.	0.		0.		0.		21,765.

DESCRIF	(A) PTION OF PROPERTY	_			MANNER CQUIRED	DATE ACQUIR	
AETHER	REAL ASSETS LP			PU	RCHASED	VARIOU	S VARIOUS
	(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)	0 0	(F)
	SALES PRICE	OTHER BASIS	SALE		DEPRE		AIN OR LOSS
	0.	0.		0.		0.	4,661.
DESCRIF	(A) PTION OF PROPERTY				MANNER CQUIRED	DATE ACQUIR	
AETHER	REAL ASSETS LP	_		PU	RCHASED	VARIOU	S VARIOUS
	(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)		(F)
	SALES PRICE	OTHER BASIS	SALE		DEPRE	C. G	AIN OR LOSS
	0.	0.		0.		0.	4,653.
	(A) PTION OF PROPERTY				MANNER CQUIRED	DATE ACQUIR	ED DATE SOLD
NEW MOU	INTAIN GUARDIAN B	LOCKER LP		PU	RCHASED	VARIOU	S VARIOUS
	(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)		(F)
	SALES PRICE	OTHER BASIS	SALE	<b>01</b>	DEPRE	C. G	AIN OR LOSS
	0.	0.		0.		0.	631.
DESCRIE	(A) TION OF PROPERTY				MANNER CQUIRED	DATE ACQUIR	
THE FIS	HER FAIRWAY MAST	ER FUND LTD		PU	RCHASED	VARIOU	S VARIOUS
	(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)		(F)
	SALES PRICE	OTHER BASIS	SALE		DEPRE	C. G	AIN OR LOSS
	0.	0.		0.		0.	6,865.

			MANNER ACQUIRED			DATE	SOLI
UND LTD		- I	PURCHASED	VARI	ous	VAR	IOUS
(C)	(D	)	(E)			(F)	
OST OR ER BASIS				IC.			oss
0.	·	(	).	0.		-1,	,992.
M PART IV							0.
I, LINE 6A				=		3,420	,070.
NDS AND IN	TEREST	FROM	SECURITIE	S	STA	TEMENT	г 3
GR	OSS AMO	UNT					
NT	3,	534.	<del></del>	0.		3,	534.
	62,	167.		0.		62,	167.
	12,	995.		0.		12,	995.
	10,	687.		0.		10,	687.
NERS	62,	862.		0.		62,	862.
NERS	;	283.		0.		•	283.
NERS							935.
IERS							250.
NERS	•						74.
HORE)	32 (					20	
	•						
	,	598.		0.			698.
	^	4 - 2		_		_	4
	·	453.		0.		-	453.
	·	153. 726.		0.		-	453. 726.
	(C) OST OR ER BASIS  0. M PART IV I, LINE 6A  NDS AND IN  GR VT VERS VERS VERS VERS VERS VERS VERS VERS	(C) (D) ST OR EXPEN ER BASIS SA  0.  M PART IV  I, LINE 6A  OR SAND INTEREST  GROSS AMOUNT  VERS VERS VERS VERS VERS VERS VERS VER	(C) (D) EXPENSE OF EXPENSE OF EXPENSE OF SALE  0. (C) (D) EXPENSE OF EXPENSE OF SALE  0. (C) (D) EXPENSE OF EXPENSE OF EXPENSE OF SALE  0. (C) (D) (D) (C) (C) (C) (C) (C) (C) (C) (C) (C) (C	ACQUIRED  PURCHASED  (C) (D) (E)  OST OR EXPENSE OF EXPENSE OF DEPRE  0. 0. 0.  M PART IV  I, LINE 6A  CAPITAL  GROSS AMOUNT DIVIDE  NT 3,534.  NERS 62,167.  NERS 12,995.  NERS 10,687.  NERS 283.  NERS 935.  NERS 935.  NERS 935.  NERS 74.  NORE) 32,855.	ACQUIRED ACQU OUND LTD PURCHASED VARI  (C) (D) (E) DST OR EXPENSE OF ER BASIS SALE DEPREC.  0. 0. 0. 0.  M PART IV I, LINE 6A  CAPITAL GAINS OUND DIVIDENDS  TO STOR EXPENSE OF DEPREC.  0. 0. 0.  M PART IV I, LINE 6A  CAPITAL GAINS DIVIDENDS  OUND DEPREC.  CAPITAL GAINS DIVIDENDS  OUND DEPREC.  CAPITAL GAINS DIVIDENDS  OUND DEPREC.  CAPITAL GAINS DIVIDENDS  OUND DEPREC.  CAPITAL GAINS DIVIDENDS  OUND DEPREC.  CAPITAL GAINS DIVIDENDS  OUND DEPREC.  CAPITAL GAINS DIVIDENDS  OUND DEPREC.  CAPITAL GAINS DIVIDENDS  OUND DEPREC.  CAPITAL GAINS DIVIDENDS  OUND DEPREC.  CAPITAL GAINS DIVIDENDS  OUND DEPREC.  CAPITAL GAINS DIVIDENDS  OUND DEPREC.  CAPITAL GAINS DIVIDENDS  OUND DEPREC.  OUND DEPREC.  CAPITAL GAINS DIVIDENDS  OUND DEPREC.  OUND DEPREC.  CAPITAL GAINS DIVIDENDS  OUND DEPREC.  OUND DEPREC.  CAPITAL GAINS DIVIDENDS  OUND DEPREC.  OUND DEPREC.  CAPITAL GAINS DIVIDENDS  OUND DEPREC.  O	ACQUIRED ACQUIRED PURCHASED VARIOUS  (C) (D) (E) OST OR EXPENSE OF EXPENSE OF DEPREC. GAIN  0. 0. 0.  M PART IV I, LINE 6A  GROSS AMOUNT CAPITAL GAINS DIVIDENDS  NT 3,534. 0. NERS 62,167. 0. NERS 12,995. 0. NERS 10,687. 0. NERS 62,862. 0. NERS 935. 0.	ACQUIRED ACQUIRED DATE  UND LTD PURCHASED VARIOUS VARIOUS  (C) (D) (E) (F)  DET OR EXPENSE OF DEPREC. GAIN OR LO  0. 0. 0. 01.  M PART IV  1, LINE 6A 3,420.  ANDS AND INTEREST FROM SECURITIES STATEMENT  OR GROSS AMOUNT DIVIDENDS AMOUNT  NERS 62,167. 0. 62,  NERS 12,995. 0. 12,  NERS 12,995. 0. 12,  NERS 62,862. 0. 62,  NERS 935. 0.

			30 1,01310
ENERGY CAPITAL TE-L INDIRECT -	······································		
INT	1,397.	0.	1,397.
FORTRESS CREDIT OPPORTUNITIES			
FUND - DIV	679.	0.	679.
FORTRESS CREDIT OPPORTUNITIES		_	
FUND - INT	79,775.	0.	79,775.
MELLON - INTEREST	1,863,240.	0.	1,863,240.
MELLON CUSTODY - DIVIDENDS	801.	0.	801.
METROPOLITAN RE PARTNERS	12 122	0	12 120
INTERNATIONAL II - DIV METROPOLITAN RE PARTNERS	13,132.	0.	13,132.
INTERNATIONAL II - INT	2,373.	0.	2 272
METROPOLITAN RE PARTNERS	2,575.	0.	2,373.
INTERNATIONAL V - INT	27.	0.	27.
NEW MOUNTAIN GUARDIAN BLOCKER LP	27.	0.	27.
- DIV	3,798.	0.	3,798.
NEW MOUNTAIN PARTNERS III (TIER	3,7501	•	3,730.
1) - DIV	1,646.	0.	1,646.
NEW MOUNTAIN PARTNERS III (TIER	-,		2,010.
1) - INT	9.	0.	9.
NEW MOUNTAIN PARTNERS III - DIV	9,394.	0.	9,394.
NEW MOUNTAIN PARTNERS III - INT	1,328.	0.	1,328.
PRAIRIE CAPITAL V - INT	18,743.	0.	18,743.
SIGULER GUFF DISTRESSED			
OPPORTUNITIES FUND II - DIV	57,648.	0.	57,648.
SIGULER GUFF DISTRESSED			
OPPORTUNITIES FUND II - INT	34,340.	0.	34,340.
SIGULER GUFF DISTRESSED	45 055	•	4- 4
OPPORTUNITIES FUND III - DIV	17,855.	0.	17,855.
SIGULER GUFF DISTRESSED	10 104	0	10 104
OPPORTUNITIES FUND III - INT SQUARE MILE PARTNERS III TE -	19,194.	0.	19,194.
DIV	26,444.	0.	26 111
SQUARE MILE PARTNERS III TE -	20,444.	0.	26,444.
INT	7,502.	0.	7,502.
TFG ARTEMIS FUND - DIV	7,419.	0.	7,302.
TFG ARTEMIS FUND - INT	43,703.	0.	43,703.
TFG CASH MANAGEMENT - DIV	2.	Ö.	2.
TFG CASH MANAGEMENT - INT	816.	0.	816.
TFG EUROPEAN REAL ESTATE FUND -		•	010.
INT	28,077.	0.	28,077.
TFG INTERNATIONAL EQUITY FUND I	·	-	,_,,,,
- DIV	604,576.	0.	604,576.
TFG INTERNATIONAL EQUITY FUND I			·
- INT	9.	0.	9.
TFG OPPORTINISTIC INCOME FUND -			
DIV	41,846.	0.	41,846.
TFG OPPORTINISTIC INCOME FUND -			
INT	628,919.	0.	628,919.
TFG RAM FUND - INT	27,902.	0.	27,902.
TFG REAL ESTATE FUND II - DIV	5.	0.	5.
TFG REAL ESTATE FUND II ~ INT	2,949.	0.	2,949.
TFG SECONDARIES FUND - DIV	18,016.	0.	18,016.
TFG SECONDARIES FUND - INT	13,931.	0.	13,931.

MAX M. & MARJORIE S. FISHER FOUNI	DATION,		38-1784340
TFG SMP REAL ESTATE FUND - INT	10,784.	0.	10,784.
TFG US ACTIVE EQUITY LLC - DIV	215,917.	0.	215,917.
TFG US ACTIVE EQUITY LLC - INT	467.	0.	467.
TFG US EQUITY INDEX LLC - DIV	145,624.	0.	145,624.
TFG US EQUITY INDEX LLC - INT	3.	0.	3.
THE FISHER FAIRWAY MASTER FUND			
LTD - DIV	281,718.	0.	281,718.
THE FISHER FAIRWAY MASTER FUND			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
LTD - INT	14,912.	0.	14,912.
TRIDENT V LP - DIV	901.	0.	901.
TRIDENT V LP - INT	675.	0.	675.
W CAPITAL PARTNERS II - DIV	9,089.	0.	9,089.
W CAPITAL PARTNERS II - INT	269.	0.	269.
WTC - CTF OPPORTUNISTIC ALLOC			_
PORTFOLIO - DIV	125,211.	0.	125,211.
WTC - CTF OPPORTUNISTIC ALLOC			,
PORTFOLIO - INT	129,214.	0.	129,214.
TOTAL TO FM 990-PF, PART I, LN 4	4,724,486.	0.	4,724,486.

FORM 990-PF	INCOME AND COST OF GOODS SOLD INCLUDED ON PART I, LINE 10	STATEMENT	4
INCOME			
1. GROSS RECEIPTS 2. RETURNS AND ALLOWA 3. LINE 1 LESS LINE 2		6	6
	(LINE 15)		6
6. OTHER INCOME 7. GROSS INCOME (ADD	LINES 5 AND 6)		6
COST OF GOODS SOLD			
8. INVENTORY AT BEGING 9. MERCHANDISE PURCHA 10. COST OF LABOR 11. MATERIALS AND SUPP 12. OTHER COSTS 13. ADD LINES 8 THROUGH	LIES		
14. INVENTORY AT END O	F YEAR (LINE 13 LESS LINE 14)		

FORM 990-PF OTF	HER INCOME		STATEMENT	<u></u>
DESCRIPTION	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTE NET INCO	
BLACKSTONE REAL ESTATE PARTNERS V	-6,143.	-6,143.	<del></del>	
BLACKSTONE REAL ESTATE PARTNERS VI BLACKSTONE REAL ESTATE PARTNERS	-5,702.			
VI-NQ	453.			
TFG US EQUITY INDEX LLC	-19,617.			
TFG US ACTIVE EQUITY INDEX LLC METROPOLITAN RE PARTNERS	-70,358.	·		
INTERNATIONAL II	-34,515.			
NEW MOUNTAIN PARTNERS III	-15,563.			
SIGULER GUFF DISTRESSED OPP FUND II	-20,987.			
TFG INTERNATIONAL EQUITY FUND I	-225,717.			
TFG RAM FUND	-73,974.	-73,974.		
TFG REAL ESTATE FUND II	-47,223.	-47,223.		
TFG REIT FUND	-6,646.	-6,646.		
TFG SMP REAL ESTATE FUND	-28,654.	-28,654.		
TFG ARTEMIS FUND	-57,892 <b>.</b>	-57,892.		
TFG EUROPEAN REAL ESTATE FUND	-41,137.	-41,137.		
TFG SECONDARIES FUND	-53,449.	-53,449.		
FORTRESS CREDIT OPPORTUNITIES FUND	443,329.	443,329.		
NEW MOUNTAIN PARTNERS III (TEIR 1)	-34.	-34.		
SIGULER GUFF DISTRESSED OPP FUND				
III	27,594.	27,594.		
SQUARE MILE PARTNERS III TE	8,742.	8,742.		
W CAPITAL PARTNERS II WTC - CTF OPPORTUNISTIC INVESTMENT	-40,221.	-40,221.		
ALLOC PORTFOLIO	-103,973.	-103,973.		
TFG OPPORTINISTIC INCOME FUND	997,162.			
DARWIN VENTURE CAPITAL FUND	-63,494.			
BLACKSTONE REAL ESTATE PARTNERS V	10,538.			
BLACKSTONE REAL ESTATE PARTNERS VI BLACKSTONE REAL ESTATE PARTNERS	-2,043.	0.		
VI-NQ	-8,378.			
TFG SMP REAL ESTATE FUND		0.		
TFG ARTEMIS FUND		0.		
TFG EUROPEAN REAL ESTATE FUND	-58,748.	0.		
TFG SECONDARIES FUND	721.	0.		
FORTRESS CREDIT OPPORTUNITIES FUND	7,545.	0.		
NEW MOUNTAIN PARTNERS III (TIER 1)	-1,707.	0.		
W CAPITAL PARTNERS II	94,388.			
METROPOLITAN RE PARTNERS	,	<b>.</b>		
INTERNATIONAL II	-4.034.	0.		
TFG RAM FUND	3,836.			
SQUARE MILE PARTNERS III TE	33,694.			
DARWIN VENTURE CAPITAL FUND	-9.			
TRIDENT V LP		-22,994.		
ENERGY CAPITAL TE-L DIRECT	-17,783.	•		

ENERGY CAPITAL TE-L INDIRECT		-29,181.	
AETHER REAL ASSETS LP	-58,478.	-58,478.	
PRAIRIE CAPITAL V	-37,878.		
NEW MOUNTAIN PARTNERS III CAYMAN			
(AIV-B)	-129.	-129.	
SIGULER GUFF DISTRESSED OPP FUND II	76.	0.	
SIGULER GUFF DISTRESSED OPP FUND			
III	8.	0.	
TFG OPPORTINISTIC INCOME FUND	-50,132.	0.	
ENERGY CAPITAL TE-L INDIRECT	18,706.	0.	
AETHER REAL ASSETS LP	-60,587.	0.	
PRAIRIE CAPITAL V	-971 <b>.</b>	0.	
NEW MOUNTAIN GUARDIAN BLOCKER LP	-78.	-78.	
THE FISHER FAIRWAY MASTER FUND LTD			
METROPOLITAN RE PARTNERS			
INTERNATIONAL IV	-30,381.	-30,381.	
RAM REALTY PARTNERS III	-20,012.		
BLACKSTONE REAL ESTATE PARTNERS			
VII.F	-4,477.	-4,477.	
BLACKSTONE REAL ESTATE PARTNERS			
VII.F-NQ	-58.	-58.	
BLACKSTONE REAL ESTATE PARTNERS			
VII.F (AV-LH)	68.	68.	
TFG US ACTIVE EQUITY INDEX LLC	2,393.	0.	
TRIDENT V LP	-23,807.	0.	
BLACKSTONE REAL ESTATE PARTNERS			
VII.F (AV-LH)	492.		
ROYALTY INCOME - OIL WELL	1,925.	1,925.	
ROYALTY INCOME FROM K-1	14,682.	14,682.	
TOTAL TO FORM 990-PF, PART I, LINE 11	-785,343.	-693,875.	
FORM 990-PF LEG	AL FEES	ST	'ATEMENT 6

FORM 990-PF	LEGAL FEES		STATEMEN	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL FEES	54,144.	0.		55,279.
TO FM 990-PF, PG 1, LN 16A	54,144.	0.		55,279.

FORM 990-PF	ACCOUNTI	NG FEES	S'	TATEMENT 7
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING FEES	56,835.	0.		48,670.
TO FORM 990-PF, PG 1, LN 16B	56,835.	0.		48,670.
FORM 990-PF (	OTHER PROFES	SIONAL FEES	S'	TATEMENT 8
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
MELLON CUSTODIAL FEES PAYROLL 1 FEES PROGRAM CONSULTANT WEBSITE CONSTRUCTION	25,485. 1,520. 78,382. 1,820.	25,485. 0. 0. 0.		0. 1,520. 85,700. 1,850.
TO FORM 990-PF, PG 1, LN 16C	107,207.	25,485.		89,070.
FORM 990-PF	TAX	ES	S	TATEMENT 9
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
990T TAXES 990 PF TAXES STATE TAXES PERSONAL PROPERY TAXES	-10,000. 63,861. -5,977. 193.	0. 0. 0.		0. 0. -5,977. 0.
TO FORM 990-PF, PG 1, LN 18	48,077.	0.		-5,977.
=	<del></del>			

FORM 990-PF	OTHER	EXPENSES	<del></del>	<del></del>	STATEMENT	1
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVE MENT INC		(C) ADJUSTED NET INCOM		
EMPLOYEE TRAINING	10,487		0.	<del> </del>	10,	487
MISCELLANEOUS EXPENSES	12,160		0.		13,	548
TELEPHONE EXPENSE	8,321		0.		•	193
TFG SERVICE PROVIDER FEE	1,039,540		,701.		414,	
D & O INSURANCE POSTAGE	10,247		0.		10,	
POSTAGE INFORMATION SYSTEMS	2,006 8,018		0. 0.			106
GRANT TRACKING SOFTWARE	7,693		0.			- 37
AMORTIZATION	6,444		0.		7,1	693 0
TO FORM 990-PF, PG 1, LN 23	1,104,916	. 675,	,701.		466,	922
FORM 990-PF OTHER DECREAS	ES IN NET A	SSETS OR E	FUND B	ALANCES	STATEMENT	1.
DESCRIPTION					AMOUNT	
DESCRIPTION  UNREALIZED APPRECIATION IN A		S FORM K-1	I RÆP∩	RTING	AMOUNT 4,053,	720
		S FORM K-1	L REPO	RTING	<del></del>	
UNREALIZED APPRECIATION IN A DIFFERENCE IN FINANCIAL STAT	EMENT VERSU	S FORM K-1	l REPO	RTING	4,053,	431
UNREALIZED APPRECIATION IN A DIFFERENCE IN FINANCIAL STAT OF PSHIP INCOME	EMENT VERSU	S FORM K-1	l REPO	RTING	4,053,7	431.
UNREALIZED APPRECIATION IN A DIFFERENCE IN FINANCIAL STAT OF PSHIP INCOME TOTAL TO FORM 990-PF, PART I	PEMENT VERSU			RTING .	4,053,7 4,460,4 8,514,1	131
UNREALIZED APPRECIATION IN A DIFFERENCE IN FINANCIAL STAT OF PSHIP INCOME  TOTAL TO FORM 990-PF, PART I  FORM 990-PF  DESCRIPTION  0.00 SHS PIMCO FDS PAC INVT	OTHER IN  V MGMT	VESTMENTS ALUATION METHOD FMV		-	4,053,7 4,460,4 8,514,1 STATEMENT	131
UNREALIZED APPRECIATION IN A DIFFERENCE IN FINANCIAL STAT OF PSHIP INCOME  TOTAL TO FORM 990-PF, PART I  FORM 990-PF  DESCRIPTION 0.00 SHS PIMCO FDS PAC INVT 3,189,938.00 SHS BLACKSTONE PTRS V TE. 2	OTHER IN  OTHER IN  V  MGMT  R.E.	VESTMENTS ALUATION METHOD FMV FMV	ВОО	K VALUE	4,053,7 4,460,4 8,514,1 STATEMENT	131 151 12 ET
UNREALIZED APPRECIATION IN A DIFFERENCE IN FINANCIAL STAT OF PSHIP INCOME  TOTAL TO FORM 990-PF, PART I  FORM 990-PF  DESCRIPTION  0.00 SHS PIMCO FDS PAC INVT 3,189,938.00 SHS BLACKSTONE PTRS V TE. 2 194,550.156 SHS TFG ACTIVE E LLC	OTHER IN  OTHER IN  WMGMT R.E.	VESTMENTS ALUATION METHOD FMV FMV FMV	B003	K VALUE	4,053,7 4,460,4 8,514,1 STATEMENT FAIR MARKE VALUE	131 151 12 0 .
UNREALIZED APPRECIATION IN A DIFFERENCE IN FINANCIAL STAT OF PSHIP INCOME  TOTAL TO FORM 990-PF, PART I  FORM 990-PF  DESCRIPTION  0.00 SHS PIMCO FDS PAC INVT 3,189,938.00 SHS BLACKSTONE PTRS V TE. 2 194,550.156 SHS TFG ACTIVE E LLC 100,351.716 SHS TFG US EQUIT LLC	OTHER IN  OTHER IN  V  MGMT R.E.  QUITY Y INDEX	VESTMENTS ALUATION METHOD FMV FMV	BOO:	K VALUE 0.	4,053,7 4,460,4 8,514,1 STATEMENT FAIR MARKE VALUE	131 151 12 0. 2222.
UNREALIZED APPRECIATION IN A DIFFERENCE IN FINANCIAL STAT OF PSHIP INCOME  TOTAL TO FORM 990-PF, PART I  FORM 990-PF  DESCRIPTION  0.00 SHS PIMCO FDS PAC INVT 3,189,938.00 SHS BLACKSTONE PTRS V TE. 2 194,550.156 SHS TFG ACTIVE E LLC 100,351.716 SHS TFG US EQUIT LLC 1,994,742.55 SHS SIGULER GUF	OTHER IN  OTHER IN  W  MGMT  R.E.  QUITY  Y INDEX	VESTMENTS ALUATION METHOD FMV FMV FMV	BOO:	X VALUE  0. ,247,222. ,871,361. ,395,276.	4,053,7 4,460,4 8,514,1 STATEMENT FAIR MARKE VALUE 3,247,2 18,871,3 9,395,2	12 12 12 12 12 22 36 36 27 6.
UNREALIZED APPRECIATION IN A DIFFERENCE IN FINANCIAL STAT OF PSHIP INCOME  TOTAL TO FORM 990-PF, PART I  FORM 990-PF  DESCRIPTION  0.00 SHS PIMCO FDS PAC INVT 3,189,938.00 SHS BLACKSTONE PTRS V TE. 2 194,550.156 SHS TFG ACTIVE E LLC 100,351.716 SHS TFG US EQUIT LLC 1,994,742.55 SHS SIGULER GUF DISTRESSED OPPORTUNITY FD II	OTHER IN  OTHER IN  W  MGMT  R.E.  QUITY  Y INDEX	VESTMENTS ALUATION METHOD  FMV FMV FMV FMV FMV	BOO:	X VALUE  0. ,247,222. ,871,361. ,395,276.	4,053,7 4,460,4 8,514,1 STATEMENT FAIR MARKE VALUE 3,247,2 18,871,3	131 151 1: 0: 222: 361: 276:
UNREALIZED APPRECIATION IN A DIFFERENCE IN FINANCIAL STAT OF PSHIP INCOME  TOTAL TO FORM 990-PF, PART I  FORM 990-PF  DESCRIPTION  0.00 SHS PIMCO FDS PAC INVT 3,189,938.00 SHS BLACKSTONE PTRS V TE. 2 194,550.156 SHS TFG ACTIVE E LC 100,351.716 SHS TFG US EQUIT LC 1,994,742.55 SHS SIGULER GUF DISTRESSED OPPORTUNITY FD II 0.00 SHS TFG HEDGE FUND II	OTHER IN  OTHER IN  W  MGMT  R.E.  QUITY  Y INDEX  F	VESTMENTS  ALUATION METHOD  FMV FMV FMV FMV FMV FMV FMV	BOO:	X VALUE  0. ,247,222. ,871,361. ,395,276.	4,053,7 4,460,4 8,514,1 STATEMENT FAIR MARKE VALUE 3,247,2 18,871,3 9,395,2	131 151 1: 0 222 361 388
UNREALIZED APPRECIATION IN A DIFFERENCE IN FINANCIAL STAT OF PSHIP INCOME  TOTAL TO FORM 990-PF, PART I  FORM 990-PF  DESCRIPTION  0.00 SHS PIMCO FDS PAC INVT 3,189,938.00 SHS BLACKSTONE PTRS V TE. 2 194,550.156 SHS TFG ACTIVE E LLC 100,351.716 SHS TFG US EQUIT LC 1,994,742.55 SHS SIGULER GUF DISTRESSED OPPORTUNITY FD II 0.00 SHS TFG HEDGE FUND II 294,036.087 SHS TFG INTERNAT	OTHER IN  OTHER IN  W  MGMT  R.E.  QUITY  Y INDEX  F	VESTMENTS ALUATION METHOD  FMV FMV FMV FMV FMV	BOO: 3 18 9	X VALUE  0. ,247,222. ,871,361. ,395,276. ,970,388. 0.	4,053,7 4,460,4 8,514,1 STATEMENT FAIR MARKE VALUE 3,247,2 18,871,3 9,395,2 1,970,3	131 151 1: 0 2222 361 888 0
UNREALIZED APPRECIATION IN A DIFFERENCE IN FINANCIAL STAT OF PSHIP INCOME  TOTAL TO FORM 990-PF, PART I  FORM 990-PF  DESCRIPTION  0.00 SHS PIMCO FDS PAC INVT 3,189,938.00 SHS BLACKSTONE PTRS V TE. 2 194,550.156 SHS TFG ACTIVE E LLC 100,351.716 SHS TFG US EQUIT LLC	OTHER IN  OTHER IN  WMGMT R.E.  QUITY Y INDEX F	VESTMENTS  ALUATION METHOD  FMV FMV FMV FMV FMV FMV FMV	BOO: 3 18 9	X VALUE  0. ,247,222. ,871,361. ,395,276.	4,053,7 4,460,4 8,514,1 STATEMENT FAIR MARKE VALUE 3,247,2 18,871,3 9,395,2	131 1:51 1:222 361 361 888 0.

MAX M. & MARJORIE S. FISHER FOUNDATION	ON,		38-1784340
3,682,621.00 SHS BLACKSTONE VI	FMV	3,771,885.	3,771,885.
116,654.711 SHS TFG RAM RE FUND LLC	FMV	6,064,908.	6,064,908.
21,464.124 SHS TFG SMP REAL ESTATE	FMV	649,810.	649,810.
1,204,006.239 SHS LOOMIS SAYLES FDS	FMV	1 11 , 1 10 1	013,010.
I FIXED		15,880,842.	15,880,842.
3,014,594.00 SHS TFG PIMCO	FMV	13,000,042.	13,000,042.
DISTRESSED MORTGAGE	1 11 4	2,843,256.	2 042 256
28,728.00 SHS TFG REIT	TOWY?		2,843,256.
	FMV	970,502.	970,502.
0.00 SHS WELLINGTON TR CO	FMV		
OPPORTUNISTIC		0.	0.
90,452.638 SHS LAZARD EMERGING	FMV		
INCOME		8,467,944.	8,467,944.
1,127,948.00 SHS METROPOLITAN REAL	FMV		
ESTATE PARTNERS INT II		1,148,602.	1,148,602.
1,896,232.00 SHS SQUARE MILE	FMV	. ,	_,,
PARTNERS III LP		2,043,506.	2,043,506.
375,930.488 SHS TFG EUROPEAN RE	FMV	2,043,300.	2,043,300.
FUND LLC	LIIV	1 400 205	1 400 205
	THE	1,488,205.	1,488,205.
1,221,332.00 SHS W CAPITAL PARTNERS	FMV	4 044 404	
II		1,246,681.	1,246,681.
13,674.528 SHS TFG ARTEMIS FUND LLC	FMV	2,337,684.	2,337,684.
660,715.00 SHS NEW MOUNTAIN	FMV		
PARNTERS III		744,340.	744,340.
1,250,273.00 SHS SIGULER GUFF DIST	FMV		·
OPP III		1,268,027.	1,268,027.
2,452,944.750 SHS FORTRESS CREDIT	FMV	_,,	1,200,02,
OPPS FUND B LP		2,593,733.	2,593,733.
8,002.174 SHS TFG SECONDARY FUND	FMV		•
		1,511,263.	1,511,263.
172,050.640 SHS PIMCO DISTRESSED	FMV	10 051	40.054
SENIOR CREDIT OPP FD		12,271.	12,271.
268,349.469 SHS TFG MORTGAGE BOND	FMV		
FUND		31,770,910.	31,770,910.
2,105,812.430 DARWIN VENTURES II	FMV		
LLC		2,066,665.	2,066,665.
485,452.050 SHS TRIDENT V LP	FMV	483,691.	483,691.
381,533.00 SHS ENERGY CAPITAL TE-L	FMV		•
DIRECT		415,911.	415,911.
554.423.00 SHS ENERGY CAPITAL TE-L	FMV	,	,
INDIRECT		593,364.	593,364.
751,411.000 SHS AETHER INVESTEMENT	FMV	333,304.	323,304.
PARTNERS	LIIV	852,429.	052 420
	T1167		•
430,867.00 SHS PRAIRIE CAPITAL V	FMV	405,204.	405,204.
224,866.00 SHS BLACKSTONE REAL	FMV		
ESTATE PARTNERS VII		219,865.	219,865.
128,032.00 SHS METROPOLITAN REAL	FMV		
ESTATE PARTNERS INTERNATIONAL IV LP		85,622.	85,622.
1,378,370.780 SHS RAM REALTY	FMV		•
PARTNERS III LP		1,350,604.	1,350,604.
93,521.170 SHS TIGER ASIA FUND	FMV	93,497.	
58,811,556.820 SHS FISHER FAIRWAY	FMV	23,421.	JJ   #J   •
MASTER FUND LTD	1 114	42,500,241.	42,500,241.
	TORAT Z	42,500,241.	42,500,241.
1,051,569.870 SHS PIMCO ALL ASSET	FMV	10 105 116	10 100 11-
FUND INSTITUTION		12,135,116.	12,135,116.
TOTAL TO FORM 990-PF, PART II, LINE 13		211,918,528.	211,918,528.

FORM 990-PF DEPRECIATION OF ASSET	S NOT HELD FOR	INVESTMENT	STATEMENT 13
DESCRIPTION	COST OR OTHER BASIS	ACCUMULATED DEPRECIATION	BOOK VALUE
LEASEHOLD IMPROVEMENTS TOSHIBA COPIER FAX MACHINE SHREDDER AUDIO, PHONE, SECURITY LAPTOP COMPUTER GRANT TRACKING SOFTWARE GRANT TRACKING SOFTWARE IPADS	208,238. 98. 152. 464. 13,260. 10,190. 42,418. 5,659. 1,398.	21,356. 56. 88. 265. 7,576. 3,599. 42,418. 5,659. 93.	186,882. 42. 64. 199. 5,684. 6,591. 0. 0.
TOTAL TO FM 990-PF, PART II, LN 14	281,877.	81,110.	200,767.

NAME OF COUNTRY

CAYMAN ISLANDS IRELAND NETHERLANDS BERMUDA

	T OF OFFICERS, DI FOUNDATION MANAGE		STAT	EMENT 15
NAME AND ADDRESS	TITLE AND AVRG HRS/WK		EMPLOYEE BEN PLAN CONTRIB	EXPENSE
MARJORIE S. FISHER TWO TOWNE SQUARE, SUITE 920 SOUTHFIELD, MI 48076	CHAIRMAN 1.00	0.	0.	0.
JULIE FISHER CUMMINGS TWO TOWNE SQUARE, SUITE 920 SOUTHFIELD, MI 48076	MANAGING TRUSTE	0.	0.	0.
PHILLIP WM. FISHER TWO TOWNE SQUARE, SUITE 920 SOUTHFIELD, MI 48076	SECRETARY 1.00	0.	0.	0.
DR. MARJORIE M. FISHER TWO TOWNE SQUARE, SUITE 920 SOUTHFIELD, MI 48076	TREASURER 1.00	0.	0.	0.
JANE F. SHERMAN TWO TOWNE SQUARE, SUITE 920 SOUTHFIELD, MI 48076	TRUSTEE 1.00	0.	0.	0.
MARY D. FISHER TWO TOWNE SQUARE, SUITE 920 SOUTHFIELD, MI 48076	TRUSTEE 1.00	0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6	, PART VIII	0.	0.	0.

#### AMENDED AND SECOND RESTATED BY-LAWS

OF

# THE MAX M. AND MARJORIE S. FISHER FOUNDATION INC.

#### Article 1

### **TRUSTEES**

### Section 1.1 Organization and General Powers

The Foundation shall be organized on a directorship basis. The business and all of the powers, property, and affairs of the Foundation, except as otherwise provided by the articles of incorporation, these by-laws, or by statute, shall be managed by the board of trustees.

### Section 1.2 Number of Trustees.

The Board of Trustees as of the date of adoption of these Bylaws shall consist of Julie Fisher Cummings, Phillip William Fisher, Marjorie M. Fisher, Jane Sherman, Mary D. Fisher and Marjorie S. Fisher, each to serve during his or her lifetime so long as he or she is Competent, or until he or she resigns or is removed. Julie Fisher Cummings, Phillip William Fisher, Marjorie M. Fisher, Jane Sherman and Mary D. Fisher shall each be referred herein as a "Current Trustee". Upon such time as Marjorie S. Fisher is no longer serving as a trustee, the Board of Trustees shall consist of five (5) trustees. The number of trustees may be increased or decreased upon the affirmative vote of not less than eighty percent (80%) of the then serving trustees, with the concurrence of Marjorie S. Fisher during her lifetime, if she is then Competent.

# Section 1.3 Election of Trustees.

With the exception of Marjorie S. Fisher, a trustee may designate his or her successor in a written letter of resignation delivered to the Foundation or in his or her Last Will & Testament or similar writing to take effect upon such trustee's death, resignation or incompetence. Marjorie S. Fisher shall not appoint a successor trustee. The board of trustees will acknowledge the appointed trustee in the minutes of the first trustee meeting following the Foundation's receipt of the notice appointing the successor trustee. If a trustee has not appointed a successor trustee, the board of trustees will elect a successor upon a majority vote of the then serving board of trustees at a regular or special meeting called for that purpose. The only persons eligible to be a trustee are those persons who are members of the Fisher Family (defined below) and who are Competent (defined below).

(a) Definition of "Fisher Family." The members of the Fisher Family are the lineal descendants of Max M. and Marjorie S. Fisher, including any adopted child or stepchild; provided that with respect to a stepchild, the stepparent who is a lineal descendant of Max M. Fisher, has delivered a written notice to the board of trustees that such stepchild shall be considered, for this purpose, as if he or she were a lineal descendant of Max M. Fisher.

Definition of "Competent." An individual who is over the age of twenty-one (21) years and is not suffering from a mental or physical incapacity rendering such person incapable of acting as a trustee, is Competent. An individual over the age of twenty-one (21) shall be presumed to be Competent. Any determination by the board of trustees that an individual is not Competent shall require a written certification by the individual's regular physician (or by two (2) licensed physicians selected by the then serving board of trustees) that such individual is suffering from a mental or physical incapacity rendering such individual incapable of acting as a trustee, which certification shall indicate whether such incapacity is permanent or temporary. A trustee who is determined to be temporarily not Competent shall be determined to be Competent upon receipt by the then serving board of trustees of a written certification by either (as the than serving board of trustees shall determine) the individual's regular physician or two (2) licensed physicians selected by the then serving board of trustees that the trustee is Competent. Any action by the board of trustees to obtain or accept the certification of the individual's regular physician or two (2) licensed physicians, and the selection of such physicians, shall require the concurrence of a majority of the then serving trustees (not including the trustee whose competency is in question). Any action by the board of trustees to determine that (i) an individual is not Competent or (ii) that a trustee who was temporarily not Competent is Competent, shall require the concurrence of eighty (80%) of the then serving trustees (not including the trustee whose competency is in question).

#### Section 1.4 Term of Office.

With the exception of the Current Trustees and Marjorie S. Fisher, each trustee shall hold office for a term of three (3) years and until a successor is elected or appointed, and qualified, or until such trustee's death, resignation, or removal.

# Section 1.5 Resignation, Removal and Incompetence.

- (a) Resignation. Any trustee may resign at any time by giving written notice to the board of trustees. Such resignation shall take effect at the time specified therein, or if no time is specified therein, then on the date of receipt of such notice of resignation; and unless otherwise specified therein, the acceptance of such resignation shall not be necessary to make it effective.
- (b) Removal. A trustee, other than Marjorie S. Fisher, may be removed from office for Cause by the unanimous vote of all of the then serving trustees other than the trustee whose removal is proposed. Such action shall be taken at a regular meeting of the board of trustees or at a special meeting called for that purpose. The proposed removal shall be set forth in the notice of any such meeting, sent at least ten days prior to the meeting date. "Cause" shall mean gross negligence or willful misconduct on the part of the trustee whose conduct is in question, including without limitation, acts that are illegal or fraudulent.
- (c) Incompetence. If any trustee is at any time temporarily not Competent, then for so long as that trustee is not Competent, he or she shall not be entitled to vote on any matter (including the removal or election of trustees) coming before the board of trustees. A trustee who is temporarily not Competent shall not be counted as a trustee for so long as that trustee is not Competent, for the purpose of determining whether (i) a quorum is present at any meeting of the board of trustees, and (ii) an action or decision has been approved by the requisite number of trustees (i.e., a majority, eighty percent, or unanimous). A trustee who is permanently not Competent shall be deemed to have resigned as a trustee on the date of the determination by the board of trustees that the

trustee is not Competent, as provided in Section 1.3(b).

### Section 1.6 Vacancies.

Any newly created directorships and vacancies occurring on the board of trustees by reason of death, resignation (including for the reason that the trustee is not Competent), retirement, disqualification, or removal may be temporarily filled, subject to the requirements of Section 1.3 (i.e. each elected trustee must be eligible or approved as eligible as provided in Section 1.3), by a vote of a majority of the trustees then in office, although less than a quorum.

# Section 1.7 Annual, Quarter-Annual and Special Meetings.

- (a) Meetings of the Board of Trustees. The board of trustees shall meet at least quarter-annually for the purpose of electing or appointing trustees and officers, as necessary or advisable, presenting to the trustees a financial report for the preceding fiscal year and for the transaction of such other business as may properly be brought before the board of trustees. Such meetings may be held at such date, time and place, within or outside the State of Michigan, as may be determined by the board of trustees (which authority may be delegated to the Secretary of the Foundation), and which date, time and place shall be specified in a notice to be given as hereinafter provided, or according to consent and waiver of notice thereof signed by all trustees. Special meetings of the board of trustees shall be held whenever called by any trustee.
- (b) Notice of Meetings. Notice of any meeting, whether annual, quarter-annual or special, and any adjournment thereof, stating the place, date, and hour of the meeting, shall be mailed to each trustee, addressed to the trustee's residence or usual place of business, or shall be sent to each trustee at such place by electronic communication, facsimile, telegraph or other communications equipment or shall be delivered personally or by telephone, not later than the tenth (10<sup>th</sup>) calendar day before the day on which the meeting is to be held. Notice by electronic communication will be deemed to have been given when electronically transmitted to the person entitled to the notice or communication in a manner authorized by the person. Notice of any meeting of the board of trustees need not be given to any trustee who submits a signed waiver of notice before or after the meeting, or who attends the meeting without protesting, either prior to such meeting or at the commencement of such meeting, the lack of notice to that trustee. Unless limited by statute, the articles of incorporation, these by-laws, or the terms of the notice thereof, any and all business may be transacted at any meeting.

### Section 1.8 Quorum and Manner of Action.

A majority of the trustees in office at the time of any meeting of the board of trustees, present in person (including by remote communication, as further described in Section 1.13), shall be necessary and sufficient to constitute a quorum for the transaction of business. The vote of a majority (or supermajority, if required by Section 1.9 of these by-laws) of all of the trustees then in office, (not just a majority or supermajority, as applicable, of the trustees present at the time of the vote), shall be the act of the board of trustees, except as otherwise required by statute, the articles of incorporation, or these by-laws. A majority of the trustees present, whether or not a quorum is present, may by resolution, from time to time, adjourn any meeting to another place and time for a period not exceeding fourteen calendar (14) days in any one case. If all of the trustees then in office shall unanimously consent in writing, including by electronic transmission such as electronic mail, to any act taken or to be taken by the Foundation, such action shall be a

valid corporate action as though it had been authorized at a meeting of the board of trustees. Written consents will be filed with the minutes of the proceedings of the board of trustees.

# Section 1.9 Actions Requiring Approval of Supermajority.

The following actions shall require the affirmative vote of not less than eighty percent (80%) of the then serving trustees, with the concurrence of Marjorie S. Fisher during her lifetime if she is then Competent.

- (a) Excess Distributions. Any decision to make or to commit to make any distribution by the Foundation for any calendar year which, when added to the distributions previously made by the Foundation for such calendar year, would exceed the minimum distribution amount required by the IRS under section 4942 of the Internal Revenue Code.
- (b) Extraordinary Corporate Action. Any decision to:
  - (i) Participate in or adopt a plan or agreement of reorganization, division, consolidation, or merger;
    - (ii) Dissolve or terminate the Foundation;
  - (iii) Sell, lease, exchange, loan (including the provision of any credit), distribute, or contribute to (whether to the capital or otherwise) any other entity, or agree to sell, lease, exchange, loan (including the provision of any credit), distribute, or contribute to (whether to the capital or otherwise) any other entity, in one distribution or transaction or in a series of related distributions or transactions, greater than 20% of the net fair market value of the Foundation's assets, regardless of the identity of the purchaser or the donee or recipient. For this purpose, the net fair market value of the Foundation's assets shall be the fair market value of the Foundation's assets, determined as provided in Subparagraph (a)(i) of Section 1.9 of these by-laws, reduced by the aggregate amount of any indebtedness, including, without limitation, acquisition indebtedness. The net fair market value of the Foundation's assets shall be determined as of the first day of the applicable calendar year;
  - (iv) Incur any indebtedness, other than de minimis obligations incurred in the ordinary course of the Foundation's business, including, without limitation, acquisition indebtedness;
  - (v) Obligate the Foundation in respect of any indebtedness of any other person or entity, or existing or potential liability of any other person or entity, except as provided in these by-laws;
  - (vi) Form a subsidiary or acquire an interest of greater than twenty (20%) percent in, or control of, any other entity;
  - (vii) Adopt new articles of incorporation or by-laws or amend or repeal the articles of incorporation or these by-laws;
  - (viii) Move the principal office of the Foundation outside of the State of Michigan;

- (ix) Dissolve or terminate the Grants and Distribution Committee or the Finance and Investment Committee;
  - (x) Adopt or amend any of the following:
    - (1) The Foundation's Mission statement;
    - (2) The Charter of the Grants and Distribution Committee or of the Finance and Investment Committee;
    - (3) The Grantmaking guidelines;
    - (4) The Investment policies;
    - (5) The Conflict of interest policies; or
    - (6) The Governance policies.
- (xi) Any increase or decrease in the number of trustees as provided in Section 1.2 of these bylaws.
- (c) Non-Diverse Distributions. Any decision to make or to commit to make any distribution by the Foundation to a single charitable organization (or related charities), which when added to the distributions previously made to such charitable organization (or related charities) during the preceding twelve-month period equals more than twenty-five percent (25%) of the total distributions made and committed to be made to all charitable organizations during the same period.

#### Section 1.10 Dissents.

A trustee who is present at a meeting of the board of trustees, or a board committee of which the trustee is a member, at which action on a corporate matter is taken, is presumed to have concurred in that action unless the trustee's dissent is entered in the minutes of the meeting or unless the trustee files a written dissent to the action with the person acting as secretary of the meeting before the adjournment of it or forwards the dissent by registered mail to the secretary of the corporation promptly after the adjournment of the meeting. The right to dissent does not apply to a trustee who voted in favor of the action. A trustee who is absent from a meeting of the board or a board committee of which the trustee is a member, at which any such action is taken, is presumed to have concurred in the action unless he or she files a written dissent with the secretary of the corporation within a reasonable time after the trustee has knowledge of the action.

### Section 1.11 Organization of Board Meeting.

At each meeting of the board of trustees, the Chairman, or in the Chairman's absence, the Vice Chairman, or in the Vice Chairman's absence, a trustee chosen by a majority of the trustees present, shall act as chairman of the meeting. The Secretary, or in the Secretary's absence, any person appointed by the Chairman, shall act as secretary of the meeting.

# Section 1.12 Compensation.

Each trustee of the Foundation shall serve without fee, but by resolution of the board of trustees, reasonable per diem compensation and reimbursement for actual, reasonable and necessary expenses incurred by a trustee in his or her capacity as a trustee may be allowed.

# Section 1.13 Participation by Remote Communication.

A trustee may participate in a meeting of trustees by conference telephone or other means of remote communication by which all persons participating in the meeting may communicate with each other. Participation in a meeting pursuant to this section constitutes presence in person at the meeting.

#### Article 2

# **COMMITTEES**

# Section 2.1 Grants and Distribution Committee.

The board of trustees, by resolution passed by a majority of the board, shall appoint three or more members of the board as the Grants and Distributions Committee to implement the grantmaking guidelines (as they may have been originally established by Max M. Fisher) adopted by the board of trustees, to gather and present information and make recommendations to the board of trustees regarding proposed grants and distributions. All grants and distributions proposed to be made by the Foundation shall be in accordance with these by-laws and subject to the approval of the board of trustees. The Grants and Distribution Committee shall be chaired by a member of the board of trustees who shall hold that position for a two-year term or until his or her successor has been elected by the board of trustees, consistent with policies adopted by the board of trustees from time to time.

### Section 2.2 Finance and Investment Committee.

The board of trustees, by resolution passed by a majority of the board, shall appoint three or more members of the board as the Finance and Investment Committee to implement the investment policies adopted by the board of trustees, and to make decisions regarding the management and investment of the Foundation's assets. The Finance and Investment Committee shall be chaired by a member of the board of trustees who shall hold that position for a two-year term or until his or her successor has been elected by the board of trustees, consistent with policies adopted by the board of trustees from time to time.

# Section 2.3 Other Committees.

The board of trustees may, from time to time, appoint any other committees of one or more trustees to have the authority that shall be specified by the board of trustees in the resolution making the appointments, or may eliminate existing committees (subject to the provisions of Section 1.9 of these by-laws). The board of trustees may designate one or more trustees as alternate members of any committee to replace an absent or disqualified member at any committee meeting.

#### Article 3

# **OFFICERS**

# Section 3.1 Officers.

The elected officers of the Foundation shall be a Chairman of the Board (sometimes herein referred to as the "Chairman"), a Vice Chairman, a Secretary, a Treasurer and an Executive Director. Except for the Executive Director, all officers of the Foundation shall be elected from among the trustees. One or more Assistant Secretaries, one or more Assistant Treasurers, and such other officers and agents as may from time to time appear to be necessary or advisable in the conduct of the affairs of the Foundation, may be appointed by the board of trustees. Any two or more offices, whether elective or appointive, may be held by the same person, except that an officer shall not execute, acknowledge or verify any instrument in more than one capacity if the instrument is required by law or the articles of incorporation or these bylaws to be executed, acknowledged or verified by two or more officers.

# Section 3.2 Term of Office and Resignation.

So far as practicable, elected officers shall, except as otherwise hereinafter provided, hold office, at the pleasure of the board of trustees, for a term of two years and until his or her successor is elected or appointed or until his or her resignation or removal. Any officer may resign at any time by giving written notice to the board of trustees, the Chairman or the Secretary of the Foundation. Such resignation shall take effect at the time specified therein or if no time is specified therein, then upon receipt of such notice of resignation, and unless otherwise specified therein, the acceptance of such resignation shall not be necessary to make it effective. Except for Marjorie S. Fisher, the Chairman may not serve two consecutive terms. Officers shall be elected and shall serve consistent with policies adopted by the board of trustees from time to time.

### Section 3.3 Removal of Elected Officers.

Any officer elected or appointed by the board of trustees may be removed at any time, with or without cause, by the board of trustees.

### Section 3.4 Vacancies.

If any vacancy shall occur in any office for any reason, the board of trustees may elect or appoint a successor to fill such vacancy for the remainder of the term.

# Section 3.5 Compensation.

The compensation, if any, of all officers of the Foundation shall be fixed by the board of trustees.

### Section 3.6 The Chairman of the Board.

The Chairman of the Board (sometimes herein the "Chairman") shall preside at meetings

of the board of trustees. The Chairman of the Board shall exercise any and all powers and perform any and all duties which are required by these by-laws and which the board of trustees may additionally confer upon the Chairman.

### Section 3.7 The Executive Director.

The Executive Director shall be the chief operating officer and chief executive officer of the Foundation and will have general and active management of the activities of the Foundation. The Executive Director, subject to the control of the board of trustees, will supervise and control all of the property and affairs of the Foundation and will have general duties incident to the office of Executive Director and such other duties as are required by these by-laws or the resolutions of the board of trustees.

# Section 3.8 The Secretary.

The Secretary shall attend meetings of the board of trustees and shall (or shall designate an individual to) record all votes and the minutes of all proceedings in a book to be kept for that purpose and shall, when requested, perform like duties for all committees of the board of trustees. The Secretary shall give or cause to be given notice of all meetings of the board of trustees and committees for which notice may be required and will perform any other duties prescribed by the board of trustees.

# Section 3.9 The Treasurer.

The Treasurer shall oversee the financial activities of the Foundation. The Treasurer will perform all duties incident to the office of Treasurer and other administrative duties prescribed by the board of trustees. All books, papers, vouchers, money and other property of whatever kind belonging to the Foundation which are in the Treasurer's possession or under his or her control must be returned to the Foundation at the time of his or her death, resignation or removal from office.

#### Article 4

### **INDEMNIFICATION**

# Section 4.1 Indemnification: Third-Party Actions.

Subject to, in accordance with, and except as otherwise provided in the articles of incorporation, the Foundation shall, to the fullest extent now or hereafter allowed by law and by regulations and rulings issued by the Internal Revenue Service, indemnify any person (and the heirs, executors, and administrators of any such person) who was or is a party to or is threatened to be made a party to any threatened, pending or completed action, suit, or proceeding, whether civil, criminal, administrative, or investigative (other than an action by or in the right of the Foundation) by reason of the fact that such person is or was a trustee or officer of the Foundation or is liable as a trustee or officer of the Foundation, or is or was serving at the request of the Foundation as a trustee or officer of another corporation, partnership, joint venture, trust, or other enterprise, against expenses (including attorneys' fees), judgments, fines, and amounts paid in settlement (but not including taxes, penalties or expenses of correction), actually and reasonably