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DLN: 93493320045522

# 1

Department of the Treasury

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

ntemal	Revenue	Service   I he organization may have to use a copy	or this return to satisfy :	state reporting i	requirements	Inspection		
A Fo	r the 2	2011 calendar year, or tax year beginning 01-01-2011	and ending 12-31-201	.1	D Employer id	entification number		
_		oplicable C Name of organization MCCULLOUGH-HYDE MEMORIAL HOSPITAL						
_	ress ch	Doing Business As		<b>-</b> ⊦	31-065028 E Telephone no			
_	me char	nge			(513) 524-	5310		
_	ial retur minated	110 NODTH DODIAD STREET	ed to street address) Room/s	uite	<b>G</b> Gross receipts			
_	ended r	City or town, state or country, and ZIP + 4 OXFORD, OH 45056 pending	I	_				
,,,,,	Jileacion	F Name and address of principal officer		H(a) Tables		<b>6</b>		
		JOHN CLEMENTS		affiliat	a group retur es?	n for		
		110 NORTH POPLAR STREET OXFORD,OH 45056						
				1	affiliates includ	led? Yes No (see instructions)		
[ Ta:	x-exem	pt status	4947(a)(1) or		exemption nu			
ı w	ebsite	:► WWW MHMH ORG						
<b>K</b> Forr	n of org	anization Corporation Trust Association Other		L Year of form	nation 1953	◀ State of legal domicile OH		
	rt I	Summary		•	<u> </u>			
Governance	4	Briefly describe the organization's mission or most sign ACUTE CARE HOSPITAL FACILITY DELIVERING QU SERVE		OUR PATIENT	S AND THE C	OMMUNITIES WE		
₹ }	-			-£ 25	:0/ -5			
		Check this box   If the organization discontinued its			i	I		
Activities &		Number of voting members of the governing body (Part Number of independent voting members of the governi			3	10		
E E		rotal number of individuals employed in calendar year			5	642		
2		otal number of volunteers (estimate if necessary) .			6	042		
đ.		otal unrelated business revenue from Part VIII, colur			7a	168,995		
		Net unrelated business taxable income from Form 990			7b	-39,715		
	<del>-</del>	_		Prior		Current Year		
	8	Contributions and grants (Part VIII, line 1h)		472,450	320,518			
Ę	9	Program service revenue (Part VIII, line 2g)		54,810,749	61,910,538			
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4	4, and 7d)		14,279	83,268		
Ť	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8	c, 9c, 10c, and 11e)		897,708	1,030,425		
	12	Total revenue—add lines 8 through 11 (must equal P		66,195,186	63,344,749			
	13	Grants and similar amounts paid (Part IX, column (A		<u> </u>	10,000	34,322		
	14	Benefits paid to or for members (Part IX, column (A)			0	0		
	15	Salaries, other compensation, employee benefits (Pa						
\$	10	5-10)			28,783,775 2			
Expenses	16a	Professional fundraising fees (Part IX, column (A), li	ne 11e)		0			
ਡੋ	b	Total fundraising expenses (Part IX, column (D), line 25) 🕨 0						
	17	Other expenses (Part IX, column (A), lines 11a-110			36,832,589 33,959			
	18	Total expenses Add lines 13-17 (must equal Part I		-	55,626,364	62,379,448		
. er	19	Revenue less expenses Subtract line 18 from line 1	2	Beginning	568,822	965,301		
Net Assets of Fund Balances				Ye		End of Year		
3 TE	20	Total assets (Part X, line 16)			50,013,680	45,819,702		
2 m	21	Total liabilities (Part X, line 26)			27,186,878	22,027,599		
	22	Net assets or fund balances Subtract line 21 from li	ine 20		22,826,802	23,792,103		
Par Under know	r <b>t III</b> r penal	Signature Block ties of perjury, I declare that I have examined this return, and belief, it is true, correct, and complete. Declaration of	including accompanying s	chedules and sta	atements, and t	o the best of my		
c: -		****** Signature of officer		201 Dat	2-10-31 e			
Sign Here		JOHN CLEMENTS VICE PRESIDENT/CFO		540	-			
		Type or print name and title						
Paid		Preparer's signature NANCY KIRCHNER		Check if self- employed •	Preparer's taxpa (see instructions P00386751	yer identification number 5)		
Prepa Use (	arer's	Firm's name (or yours BLUE & CO LLC if self-employed),		<u> </u>	EIN • 35-11786	561		
JSG (	Jilly	address, and ZIP + 4 8800 LYRA DRIVE SUITE 450			Dhono no 🕨 🗥	514) 995 3593		
		COLUMBUS, OH 43240			Phone no 🕨 (6	014) 880-2583		

May the IRS discuss this return with the preparer shown above? (see instructions) . . . . . . . . .

✓ Yes 

✓ No

Par		<b>t of Program Serv</b> edule O contains a res			tIII		<del>/</del>
1	Briefly describe the	e organization's missior	ı				
<u>A C U</u>	TE CARE HOSPITA	L FACILITY DELIVERI	NG QUALITY	SERVICES TO O	JR PATIENTS AN	D THE COMMUN	ITIES WE SERVE
2		n undertake any signific or 990-EZ?			year which were n		Yes 🗸 No
	If "Yes," describe tl	nese new services on S	chedule O				
3	Did the organization services?	n cease conducting, or	make sıgnıfıcaı	nt changes in how	it conducts, any p		Yes ✓ No
	If "Yes," describe ti	nese changes on Sched	ule O				
4	expenses Section	ization's program service 501(c)(3) and 501(c)(4) ons to others, the total	l) organization:	s and section 494	7(a)(1) trusts are	required to report	
4a	(Code	) (Expenses \$	4,237,617	ıncludıng grants of s	i	) (Revenue \$	20,507,580 )
		NSISTING OF INPATIENT (34 OR PROCEDURES (3,526 PR				G GENERAL SURGERY	(1,621 PROCEDURES),
4b	(Code	) (Expenses \$	4,617,910	ıncludıng grants of s	;	) (Revenue \$	15,727,056 )
	PHARMACY-CONSISTI TREATMENT	NG OF CARE PROVIDED TO I	NPATIENTS (26%)	AND OUTPATIENTS (7	74%) OUTPATIENT CA	ARE INCLUDES A MAJO	OR PROGRAM FOR ONCOLOGY
	(Code	) (Expenses \$	4,170,728	including grants of s	<u> </u>	) (Revenue \$	26,176,606 )
		, , ,	LOGY SERVICES I	NCLUDING XRAY, ULTI		D NUCLEAR MEDICIN	E TOTAL PROCEDURE VOLUME
	(Code	) (Expenses \$	40,030,689	including grants of s	17.50	00 ) (Revenue \$	1
	•	ONSISTED OF 2,608 DISCHA			•	, ,	IN ADDITION, 744
	OBSERVATION DAYS O	F SERVICE WERE PROVIDED EBT EXPENSE IS INCLUDED I	OVERALL, INPATI				
	Other program se	rvices (Describe in Sch	redule O )				
тм	(Expenses \$	40,030,689 inc		of\$	17,500 ) (Reven	ue \$	)
4e	Total program ser	vice expenses►\$	53,056,94	4			

Part IV	Checklist of	Required	<b>Schedules</b>

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{*}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170 (b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II $\bullet$	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part $IV$ .	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm <b>990</b>	(2011)

Part V	Statements Regarding Other IRS Filings and Tax Compliance	

	Check if Schedule O contains a response to any question in this Part V		. [	
			Yes	No
.a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
	<b>1a</b> 64			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
a.	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this			
_	return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		105	
а	Did the organization have unrelated business gross income of \$1,000 or more during the			
•	year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account or securities account)?	4a		No
h	·			140
,	If "Yes," enter the name of the foreign country ►			
	See madactions for iming requirements for Form 1D F 30-22 1, Report of Foreign Bank and Financial Accounts			
а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
		5b		
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
а	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		No
_	organization solicit any contributions that were not tax deductible?			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
h	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year   7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7£		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			140
9	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a			
	Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
		•		
_	Sponsoring organizations maintaining donor advised funds.  Did the organization make any taxable distributions under section 4966?	9a		
	-			
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter  Instruction food and capital contributions included on Part VIII. June 12			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
D	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other			
_	sources against amounts due or received from them )			
2~	Section 4947(a)(1) non-evernt charitable trusts. Is the ergonization filing Form 000 in liquid Form 10413	122		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  If "Yes " enter the amount of tax-exempt interest received or asserted during the	12a		
D	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?			
-	Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue			
	qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
h	Enter the aggregate amount of reserves the organization is required to maintain by	<u> </u>		
	the states in which the organization is licensed to issue qualified health plans			
c	Enter the aggregate amount of reserves on hand			
	13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
h	If "Yes." has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule O	14b		

**Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
4_				
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	evenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17				
10	Section 6104 requires an organization to make its Form 1022 (or 1024 if applicable) 990, and 990, T (501/c)			

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

Own website Another's website V Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization >
  JAMES MILLER
  110 NORTH POPLAR STREET

OXFORD,OH 450561292 (513)524-5310

## Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ◆ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) Average hours per week (describe hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D)  Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		11130)	organizations
(1) JOHN HARLAND MD TRUSTEE	1 00	х						0	0	0
(2) SUSAN CROSS LIPNICKEY VICE CHAIRMAN	1 00	х						0	0	0
(3) JACK MANN TRUSTEE	1 00	х						0	0	0
(4) RICHARD M NORMAN SECRETARY-TREASURER	1 00	Х						0	0	0
(5) ALAN OAK TRUSTEE	1 00	х						0	0	0
(6) WILLIAM R RICHARDSON CHAIRMAN	1 00	х						0	0	0
(7) WILLIAM DOUGLAS ROSS DO TRUSTEE	1 00	х						0	0	0
(8) MICHAEL RUDOLPH TRUSTEE	1 00	х						0	0	0
(9) THOMAS W SPEH TRUSTEE	1 00	х						0	0	0
(10) PAIGE WOOD TRUSTEE	1 00	х						0	0	0
(11) BRYAN HEHEMANN CEO	40 00			х				202,613	0	14,797
(12) JOHN CLEMENTS VP & CFO	40 00			х				96,330	0	4,938
(13) PAMELA COLLINS VP & CPSO	40 00			х				127,687	0	7,511
(14) TAMMY WOOD VP & CAO	40 00			х				118,501	0	14,378
(15) KENNETH KELLER PHYSICIAN	40 00					х		244,989	0	3,654
(16) MATTHEW BIRKLE PHYSICIAN	40 00					х		247,235	0	3,686
(17) RODNEY HOLDERMAN PHARMACY DIRECTOR	40 00					Х		121,681	0	15,560

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (describe hours	unles an	on (d e tha	n on son er a	e bo ıs b nd a	ox, oth )		(D) Reportal compensa from th organizatio 2/1099-M	ition e n (W-	(E) Reportable compensation from related organizations (W- 2/1099- MISC)		(F) Estima amount o compens from organizat relat	ated of other sation the ion and
	for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			MISC)		organiza	
(18) MARK CRISTELL PT DIRECTOR	40 00					Х			126,735		0		15,632
(19) MATTHEW DAGGY PHYSICIAN	40 00					х			111,347		0		1,708
							<u> </u>				$\perp$		
to Sub-Total	to Part VII Soc		<u> </u>	•	•		<b>*</b>						
d Total (add lines 1b and 1c) .				•	•		<b>-</b>	1,39	97,118		0		81,864
Total number of individuals (ind \$100,000 of reportable compe						above	) who	o received mo	ore tha	n			
3 Did the organization list any fo	rmer officer direc	tor or t	ruete	) A	AV 6	mploy		or highest coi	mnans	ated employee		Yes	No
on line 1a? If "Yes," complete So											3		No
4 For any individual listed on line organization and related organi individual											4	Yes	
5 Did any person listed on line 1a services rendered to the organi									ation o	r ındıvıdual for	5		No
Section B. Independent Co	ntractors												
Complete this table for your fiv \$100,000 of compensation fro or within the organization's tax	e highest comper m the organizatio												
-	(A) ame and business add	dress							Descr	(B) iption of services		(C Comper	
HUMANA 101 EAST MAIN STREET LOUISVILLE, KY 40202								HEAL	TH INSU	JRANCE		1	,857,637
CPSI 600 WALL STREET MOBILE, AL 36695								сом	PUTER S	SYSTEMS			742,147
MAYO MEDICAL LABORATORIES 200 FIRST STREET SW ROCHESTER, MN 55905								MED:	ICAL				427,977
SOAP 118 EAST SUPERIOR STREET WAYLAND, MI 49348								TRAN	NSCRIPT	ION			388,191
MASTERPLAN 9582 TOPANGA CANYON BLVD								ВІОМ	IEDICAL				353,731

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►34

Form 99							Page <b>9</b>
	<b>/111</b>	Statement of Revenue		<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
まま	1a	Federated campaigns 1a					
를 를 다	b	Membership dues 1b					
.કુ. 🖁	C	Fundraising events 1c					
<u>≅</u> ,ਰ	d	Related organizations 1d	206,331				
ă Sim	e	Government grants (contributions) 1e					ļ
Contributions, gifts, grants and other similar amounts	f	All other contributions, gifts, grants, and similar amounts not included above	114,187				
き	g	Noncash contributions included in					
Š Ž	h	Innes 1a-1f \$  Total. Add lines 1a-1f	▶	320,518			
			usiness Code	·			
Program Service Revenue	2a	PATIENT SERVICES	900099	61,910,538	61,910,538		
9. 84	ь		300033	01,510,000	01,510,000		
e H	c						
er M	d						
Ø E	e						
เล	f	All other program service revenue					
Š	g	Total. Add lines 2a-2f		61,910,538			
	3	Investment income (including dividends, i		01,510,000			
		and other similar amounts)	. ▶ [	82,344			82,344
	4	Income from investment of tax-exempt bond proce	eds 🕨				
	5	Royalties					
	6a	(i) Real (Gross rents 292,371	(II) Personal				
	b	Less rental 0					
	c	expenses Rental income 292,371					
		or (loss)  Net rental income or (loss)		292,371		168,995	123,376
	d	(i) Securities	(II) Other	2,3,1		100,555	123,370
	7a	Gross amount	924				
		from sales of assets other					
	b	than inventory Less cost or	0				
		other basis and sales expenses					
	C	Gain or (loss)	924				
	d	Net gain or (loss)	•	924			924
Other Revenue	8a	Gross income from fundraising events (not including \$					
ě		of contributions reported on line 1c) See Part IV, line 18					
<u>.</u>		a					
ŧ	b	Less direct expenses b					
0	9a	Net income or (loss) from fundraising ever	nts F				
	<b>3</b> a	Gross income from gaming activities See Part IV, line 19					
	b	Less direct expenses b					
	10a	Net income or (loss) from gaming activitie Gross sales of inventory, less returns and allowances .	s				
	ь	Less cost of goods sold b					
	С	Net income or (loss) from sales of invento					
	11-		usiness Code 722210	237,350			237,350
	11a b	MISCELLANEOUS	900099	170,610	170,610		237,330
	С В	MISCELLANEOUS OCCUPATIONAL HEALTH	624310	154,749	154,749		
	d	All other revenue	12.010	175,345	175,345		
	e	Total. Add lines 11a-11d			, -		
	12	Total revenue. See Instructions	<b>▶</b>	738,054			
	_		L	63,344,749	62,411,242	168,995	443,994

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

	neck if Schedule O contains a response to any question in this Part IX			<u> </u>	
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	<b>(A)</b> Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	34,322	34,322		
2	Grants and other assistance to individuals in the United States See Part IV, line 22	,	,		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees				
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	22,394,180	20,668,042	1,726,138	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	342,714	246,754	95,960	
9	Other employee benefits	4,053,719	2,918,678	1,135,041	
10	Payroll taxes	1,594,586	1,148,102	446,484	
11	Fees for services (non-employees)	•	-		
а	Management				-
ь	Legal	228,287		228,287	
c	Accounting	162,726		162,726	
d	Lobbying			·	
e	Professional fundraising See Part IV, line 17				
f	Investment management fees				
g	Other	7,503,758	6,414,465	1,089,293	
12	Advertising and promotion	296,384	210,735	85,649	
13	Office expenses	810,632	624,749	185,883	
14	Information technology	802,638	800,284	2,354	
15	Royalties	002,030	000,201	2,331	
16	Occupancy	2,463,001	1,084,111	1,378,890	_
17	Travel	48,457	20,541	27,916	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	10,137	20,311	27,310	
19	Conferences, conventions, and meetings	49,705	37,191	12,514	
20	Interest	806,496		806,496	
21	Payments to affiliates	·			-
22	Depreciation, depletion, and amortization	4,130,611	2,932,734	1,197,877	
23	Insurance	502,035	373,033	129,002	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	MEDICAL SUPPLIES	9,414,011	9,336,988	77,023	
b	BAD DEBT	6,013,424	6,013,424		
c	OTHER EXPENSES	727,762	192,791	534,971	
d					
e					
f	All other expenses				_
25	Total functional expenses. Add lines 1 through 24f	62,379,448	53,056,944	9,322,504	0
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	. , .	. ,		

Part X **Balance Sheet** (A) (B) Beginning of year End of year 700 1 1 6.276.513 3.495.515 2 2 3 3 8,061,967 4 4 8.206.772 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 0 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 7 1.143.460 8 1,176,581 9 906,249 1,302,270 Prepaid expenses and deferred charges . . . . . . 72,678,641 10a Land, buildings, and equipment cost or other basis *Complete* Part VI of Schedule D 10a 10b 43,821,722 b Less accumulated depreciation . . . . . 30,233,845 10c 28,856,919 11 11 12 12 Investments—other securities See Part IV, line 11 . . . . . . 13 13 Investments—program-related See Part IV, line 11 . . 14 14 3,391,646 2,780,945 15 15 50,013,680 45,819,702 16 16 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 5,334,341 4,241,958 17 17 Accounts payable and accrued expenses . 18 18 19 19 20 19.461.501 20 17.328.895 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 Secured mortgages and notes payable to unrelated third parties . . . 23 24 Unsecured notes and loans payable to unrelated third parties . . . . 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 2,391,036 25 456,746 D . . . . 26 27, 186, 878 26 22,027,599 **Total liabilities.** Add lines 17 through 25 . . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 22,826,802 27 23,792,103 Unrestricted net assets . . . . 28 28 Temporarily restricted net assets . . . . . Fund 29 29 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ 

and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds . . . . . 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 33 22.826.802 33 23,792,103 Total net assets or fund balances . . . . . 34 Total liabilities and net assets/fund balances . . . . . 50.013.680 34 45.819.702

Ра	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		63.3	344,74
2	Total expenses (must equal Part IX, column (A), line 25)	2 62			
3	Revenue less expenses Subtract line 2 from line 1	3		g	965,30
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		22,8	326,80
5	Other changes in net assets or fund balances (explain in Schedule O)	5			
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		23,7	792,10
Par	Table 1 The Check of Schedule O contains a response to any question in this Part XII			୮	
1	Accounting method used to prepare the Form 990			Yes	No
2a	Schedule O  Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both  Separate basis  Consolidated basis  Both consolidated and separated basis	sued			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	quired	3b		

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As Filed Data -

DLN: 93493320045522

OMB No 1545-0047

### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection **Employer identification number** 

		ne organi: H-HYDE MI	zation EMORIAL HOSP	PITAL					Employer	ident if icat io	n number			
									31-06502					
	rt I			blic Charity Sta						nstructions				
	organı —			te foundation becaus					) X					
1 2	<u>'</u>		•	on of churches, or a: d in <b>section 170(b)(1</b>			-	)(1)(A)(I).						
3	, 고			perative hospital se				n 170/h\/1\	(A)(iii)					
4	F									1)(A)(iii) E	nter the			
7	,		A medical research organization operated in conjunction with a hospital described in <b>section 170(b)(1)(A)(iii).</b> Enter the hospital's name, city, and state								iller tile			
5	Г	_	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II)											
6	_			local government or		tal unit desc	rihed in <b>secti</b>	on 170(h)(1	)(A)(v)					
7	<u>'</u>			at normally receives						rom the gene	aral nublic			
•	,	describ		actioninally receives	a sabstantit	ar part or its	Support from	a governine	incar anne or n	rom the gent	arar public			
		sect ion	170(b)(1)(	(A)(vi) (Complete P	art II )									
8				described in <b>section</b>										
9	Γ			at normally receives										
		•		ities related to its e	•	_								
				oss investment inco						tax) from bu	sinesses			
	_			ganızatıon after June										
10	<u> </u>			ganızed and operated										
11	ļ			ganized and operated ly supported organiz										
				bes the type of supp						ee <b>section s</b>	os(a)(s): elleek			
		a	Type I	<b>b</b> $\Gamma$ Type I	I <b>c</b>	Type III	- Functional	ly integrated	<b>d</b>	<b>d</b>	III - Other			
е	Γ		-	ox, I certify that the	_		-							
			han foundatı n 509(a)(2)	on managers and ot	her than one	or more pub	olicly support	ed organizat	ions describ	ed in sectior	n 509(a)(1) or			
f				received a written de	etermination	from the IR	S that it is a	Гуре I, Туре	e II or Type :	III supportır	ng organization,			
		check	this box								· · ·			
g				2006, has the organ	ızatıon accep	oted any gift	or contributi	on from any	of the					
			ng persons? erson who di	rectly or indirectly c	ontrols, eith	eralone ort	ogether with	persons des	cribed in (ii)		Yes No			
				governing body of th						11g				
				er of a person descri						11g	<del></del>			
		(iii) a 3	35% control	lled entity of a perso	n described i	ın (ı) or (ıı) a	ibove?			11g(				
h		Provide	e the follown	ng information about	the supporte	ed organızat	ıon(s)				<u> </u>			
				(iii)	(iv)		(>		(					
	<b>/:</b> \			Type of	Is the	е	(v) Did you not	ify the	(vi) Is th					
	(i) Name		(ii)	organization (described on	organizati		organizati		organizat	-	(vii)			
9	suppo		EIN	lines 1- 9 above	col (ı) lıst your gove		col (ı) of	•	col (ı) org		A mount of			
organızatıon		ation		or IRC section	docume		suppor	t?	ın the U	S?	support?			
				(see instructions))	Yes	No	Yes	No	Yes	No	1			
				ilistructions))	163	110	163	140	163	140	1			
											1			
											1			
Tota														

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page <b>2</b>
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	<b>(b)(1)(A)(iv)</b> I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su					Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	(e) 2011	( <b>f</b> ) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	<b>endar year</b> (or fiscal yea	r beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV ) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions )			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and <b>sto</b>	p here						<b>▶</b> □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and <b>stop here.</b> The org  33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and <b>stop here.</b> The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	<b>2010.</b> If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	<b>▶</b> □
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization  Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	<b>►</b> □

**▶**□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).							
	Facts And Circumstances Test							
Explanation								

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493320045522

OMB No 1545-0047

### SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Political Campaign and Lobbying Activities

f the organization answered "Yes	," to Form 990, Part IV	, Line 3, or Form 990-E	Z, Part V, line 46 (Politic	al Campaign Activities),
hen				

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

Provide a description of the organization's direct and indirect political campaign activities on behalf of or

Section 527 organizations Complete Part I-A only

### If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35c (Proxy Tax), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the	orgar	nızatıon	
MCCULLOUGH-	1 adyh	MEMORIAL	HOSPITAI

Employer identification number

31-0650283

Part I-A	Complete if	the organization i	s exempt under s	ection 501(c) (	<u>or is a section 527</u>	organization.

- in opposition to candidates for public office in Part IV Political expenditures Volunteer hours
- Part I-B Complete if the organization is exempt under section 501(c)(3).
- Enter the amount of any excise tax incurred by the organization under section 4955
- Enter the amount of any excise tax incurred by organization managers under section 4955
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?
- Was a correction made?
- b If "Yes," describe in Part IV

### Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

- Enter the amount directly expended by the filing organization for section 527 exempt function activities
- Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities
- 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b
- Did the filing organization file Form 1120-POL for this year? Yes Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing

organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	( <b>b)</b> Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0-

**f** Grassroots lobbying expenditures

(The term "expenditures" means amounts paid or incurred.)  Lia Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 over \$1,000,000 but not over \$1,000,000 \$1,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)	ווטפ	edule C (F	01111 9 9 0 01 9 9 0 - EZ ) 2 0 1 1					Page <b>∠</b>
A Check   If the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member expenses, and share of excess lobbying expenditures)    Check   If the filing organization checked box A and "limited control" provisions apply    Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)   Organization Total Incurred (The term "expenditures" means amounts paid or incurred.)   Organization Total Incurred (The term "expenditures to influence a legislative body (direct lobbying)	Pa	rt II-A		n is exempt under	section 501(	c)(3) and fi	iled Form 5768	(election
expenses, and share of excess lobbying expenditures)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures to influence public opinion (grass roots lobbying)  Lobbying expenditures to influence a legislative body (direct lobbying)  Total lobbying expenditures (add lines 1a and 1b)  Other exempt purpose expenditures  Total obtaining purpose expenditures (add lines 1c and 1d)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000 but not over \$1,500,000  S1,000 but not over \$1,500,000  Over \$1,0	١	Check		an affiliated group (and	lıst ın Part IV ea	ch affiliated gr	oup member's nam	e, address, EIN,
Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Total lobbying expenditures to influence public opinion (grass roots lobbying)  Total lobbying expenditures (add lines 1 aand 1b)  Other exempt purpose expenditures (add lines 1 aand 1b)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line Le, column (a) or (b) is:  If the amount on line Le, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S10,000,000  Over \$1,000,000 but not over \$1,000,000  S10,000,000  Fig. So of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S10,000,000  Fig. So of the excess over \$1,000,000  Fig. So of the excess over \$1,000			expenses, and share of excess lob	bying expenditures)		_	•	
Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,0	3	Check	ıf the filing organization checked bo	ox A and "limited contro	ol" provisions app	ly	1	1
(The term "expenditures" means amounts paid or incurred.)  Ital Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1225,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1225,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but			Limits on Lobbying	Expenditures			(a) Filing	(b) Affiliated
Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 15% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S100,000 plus 15% of the excess over \$1,000,000  Over \$1,000,000  Over \$1,000,000  Over \$1,000,000  The lobbying nontaxable amount is:  Not over \$500,000  Over \$1,000,000  Over \$1,000,00					l.)		Organization's Totals	Group Totals
b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,7000,000  Over \$1,000,000 but not over \$1,7000,000  S225,000 plus 15% of the excess over \$1,000,000  Over \$1,7000,000  Over \$1,7000,000  F17,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$1,7000,000  F17,000,000  S1,000,000  F17,000,000  F17,000,		<b>-</b>			1 \		100013	1 ocars
c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  In the excess over \$1,000,000  F1,000,000  F1,000,0								
d O ther exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000					ying)			
Total exempt purpose expenditures (add lines 1c and 1d)    Lobbying nontaxable amount Enter the amount from the following table in both columns   If the amount on line 1e, column (a) or (b) is:			,	b)				
f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$17,000,000 but not over \$1,7000,000  Over \$17,000,000 but not over \$17,000,000  S225,000 plus 10% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  Over \$17,000,000  S225,000 plus 5% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  S1,000,000  S1,000,0	d	Otherexe	empt purpose expenditures					
Columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$500,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000  Over \$1,500,000  S1,000,000	e	Total exe	mpt purpose expenditures (add lines 1	.c and 1d)				
Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,000,000  Over \$1,500,000 but not over \$1,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  S1,000,000  Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  Subtract line 1f from line 1c If zero or less, enter -0-  If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying celling amount	f		nontaxable amount Enter the amount	from the following table	in both			
Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,000,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,00		If the an	ount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Section \$225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  h Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1ffrom line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  2a Lobbying ceiling amount		Not over \$5	500,000	20% of the amount on lii	ne 1e			
Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,00		Over \$500,	000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying celling amount		Over \$1,00	0,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1ffrom line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount		Over \$1,50	0,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	000		
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount		Over \$17,0	00,000	\$1,000,000				
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount								
i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount		Grassroo	ts nontaxable amount (enter 25% of li	ne 1f)				
i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount	h	Subtract	line 1a from line 1a If zero or less. en	ter -0 -				
Jection 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying ceiling amount								
4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount					organization file	Form 4720 re	portina	
(Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount							F - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	┌ Yes ┌ No
Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 2009  Lobbying non-taxable amount		(Sor	ne organizations that made a	section 501(h) el	ection do not	have to co		ne five
beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  2a Lobbying non-taxable amount  b Lobbying ceiling amount			Lobbying Exp	enditures During	4-Year Avera	ging Period	d	
<b>b</b> Lobbying ceiling amount				(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> Total
	2a	Lobbyin	g non-taxable amount					
	b							
c Total lobbying expenditures	c	Total loi	obying expenditures					
d Grassroots non-taxable amount	d	Grassro	ots non-taxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))	e							

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form	5768
(election under section 501(h)).	

		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
а	Volunteers?		Νo	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo	
C	Media advertisements?		Νo	
d	Mailings to members, legislators, or the public?		Νo	
е	Publications, or published or broadcast statements?		Νo	
f	Grants to other organizations for lobbying purposes?		Νo	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo	
i	Other activities? If "Yes," describe in Part IV	Yes		6,500
j	Total lines 1c through 1i			6,500
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$ ?		Νo	
b	If "Yes," enter the amount of any tax incurred under section 4912			
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

## Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

# Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
C	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	

### Part IV Supplemental Information

5 Taxable amount of lobbying and political expenditures (see instructions)

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Identifier	Return Reference	Explanation
	- · · · · · · <b>,</b> · · -	SUPPORT PROVIDED THROUGH DUES PAID TO OHA AND
ACTIVITIES		AHA OHA = \$1,469 AHA = \$5,031

DLN: 93493320045522

OMB No 1545-0047

### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

	me of the organization CULLOUGH-HYDE MEMORIAL HOSPITAL	·	Employer identification number
	SOLESS SIT THE TELLORIZE HOST TIME		31-0650283
Pa	organizations Maintaining Donor Acorganization answered "Yes" to Form 99	0, Part IV, line 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advifunds are the organization's property, subject to the		or advised <b>Yes No</b>
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit		•
Pa	rt II Conservation Easements. Complete	if the organization answered "Yes" to	o Form 990. Part IV. line 7.
1 2	Purpose(s) of conservation easements held by the or Preservation of land for public use (e.g., recreating Protection of natural habitat Preservation of open space  Complete lines 2a-2d if the organization held a quality easement on the last day of the tax year	on or pleasure) Preservation of an Preservation of a G	certified historic structure
	easement on the last day of the tax year		Held at the End of the Year
а	Total number of conservation easements		2a
ь	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified his	toric structure included in (a)	2c
d	Number of conservation easements included in (c) ac	cquired after 8/17/06	2d
3	Number of conservation easements modified, transfe	erred, released, extinguished, or terminate	ed by the organization during
	the taxable year ►		
4	Number of states where property subject to conserva	ation easement is located ►	<u></u>
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		dling of violations, and <b>Yes No</b>
6	Staff and volunteer hours devoted to monitoring, insp	pecting and enforcing conservation easem	nents during the year ►
7	A mount of expenses incurred in monitoring, inspectings \$	ng, and enforcing conservation easements	s during the year
8	Does each conservation easement reported on line 2 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	?(d) above satisfy the requirements of sec	tion Yes No
9	In Part XIV, describe how the organization reports cobalance sheet, and include, if applicable, the text of the organization's accounting for conservation easen	the footnote to the organization's financial	
Par	<b>Complete of the organization answered</b>	ons of Art, Historical Treasures,	or Other Similar Assets.
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin	for public exhibition, education or research	ch in furtherance of public service,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research i	
	(i) Revenues included in Form 990, Part VIII, line 1		<b>►</b> \$
	(ii) Assets included in Form 990, Part X		<b>►</b> \$
2	If the organization received or held works of art, histofollowing amounts required to be reported under SFA		
а	Revenues included in Form 990, Part VIII, line 1		<b>▶</b> \$

**b** Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Art	<u>:, His</u>	tori	<u>cal Tı</u>	reası	ures, or O	<u>the</u>	<u>r Similar Asse</u>	ets (c	ontinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne foll	owing	that a	re a significa	nt u	se of its collectio	n	
а	Public exhibition		d	Γ	Loan	orexo	change progra	ams			
b	Scholarly research		e	Γ	Othe	r					
С	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	ıın hov	w the	/ furth	er the	organızatıon	's ex	empt purpose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t									Yes	┌ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an						n answered	Y" t	es" to Form 99	0,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ınterme	ediary	for c	ontrıbı	utions	or other ass	ets i		Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the	follow	/ıng ta	able		Г		Amo	unt	
С	Beginning balance							1c	Aillo	<u> </u>	
d	Additions during the year						<b>⊢</b>	1d			
e	Distributions during the year						-	1e			
f	Ending balance						<u> </u>	1f			
2a	Did the organization include an amount on Fo	orm 990 Part X lin	e 212							Yes	
	If "Yes," explain the arrangement in Part XIV	•	C 21						,	. 03	, 110
	t V Endowment Funds. Complete		n ans	were	rd "Ye	s" to	Form 990	Par	t IV line 10		
	Endownient i and complete	(a)Current Year		Prior '			wo Years Back			<b>e)</b> Four Y	ears Back
1a	Beginning of year balance										
b	Contributions										
c	Investment earnings or losses										
d	Grants or scholarships										
e	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the yea	r end balance held	as			•			•		
а	Board designated or quasi-endowment 🕨										
b	Permanent endowment 🕨										
С	Term endowment ▶										
За	Are there endowment funds not in the posses organization by	ssion of the organiz	atıon	that a	re hel	d and	administered	l for	the	Yes	No
	(i) unrelated organizations								3a(i)		
	(ii) related organizations								3a(ii)		<u></u>
	If "Yes" to 3a(II), are the related organizatio	•				•			3b		
4	Describe in Part XIV the intended uses of th										
Par	t VI Land, Buildings, and Equipme	ent. See Form 99	90, Pa	art X	, line	10.					
	Description of property				Cost or (inves		( <b>b)</b> Cost or ot basis (other		(c) Accumulated depreciation	<b>(d)</b> Bo	ook value
<b>1</b> a l	and						548,	616			548,616
b i	Buildings						26,251,	708	12,778,270	1	13,473,438
<b>c</b> l	easehold improvements						5,718,	699	2,096,242		3,622,457
d i	Equipment						39,829,	167	28,947,210	1	0,881,957
_e (	Other	<u></u>	_				330,	451			330,451
Tota	. Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, colui	mn (B,	), line	10(c).	)		•		2	28,856,919
		orm 990, Part X, colui	mn (B	), line	10(c).	) .		•	► Schedule D (		28,856,919

Part VII Investments—Other Securities. See	Form 990, Part X, line 1		
<ul><li>(a) Description of security or category (including name of security)</li></ul>	(b)Book value		od of valuation f-year market value
		Cost of end-o	i-year market value
(1)Financial derivatives			
(2)Closely-held equity interests Other			
Other			
-			
<b>-</b>	_		
	•	10	
Part VIII Investments—Program Related. Se	ee Form 990, Part X, line		
(a) Description of investment type	(b) Book value		od of valuation f-year market value
		Cost of elia-o	i-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	<b>•</b>		
Part IX Other Assets. See Form 990, Part X, II	ne 15.		
(a) Descri	ption		(b) Book value
(1) UNAMORTIZED FINANCE COSTS			122,537
(2) DOCTORS' LOANS RECEIVABLE			942,035
(3) CASH SURRENDER VALUE			36,629
(4) DUE FROM RELATED PARTY			1,679,744
(4) DOL TROPI RELATED I ARTI			1,073,744
Total. (Column (b) should equal Form 990, Part X, col.(B) line	15)	<u> </u>	2,780,945
		<u></u>	2,760,945
Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability			
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes			
ESTIMATED THIRD PARTY SETTLEMENTS	456,746		
	1		
	<del> </del>		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 )	450 740		
Total (Column (b) should equal Form 990, Part X, COI (b) line 25 )	456,746		

Par	t XII Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	าts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	63,344,749
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	62,379,448
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	965,301
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	965,301
	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p		
1	Total revenue, gains, and other support per audited financial statements	1	63,344,749
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	0
3	Subtract line <b>2e</b> from line <b>1</b>	3	63,344,749
4	A mounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV) 4b		
С	Add lines 4a and 4b	<b>4</b> c	0
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	63,344,749
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	
1	Total expenses and losses per audited financial statements	1	62,379,448
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
С	Other losses		
d	Other (Describe in Part XIV) 2d		
е	Add lines <b>2a</b> through <b>2d</b>	2e	0
3	Subtract line <b>2e</b> from line <b>1</b>	3	62,379,448
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)		
С	Add lines <b>4a</b> and <b>4b</b>	<b>4</b> c	0
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	62,379,448
	<b>Supplemental Information</b> nplete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III	art IV .	lines 1 b and 2 b.

Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any

additional information

Identifier Return Reference Explanation

#### **Additional Data**

Software ID: Software Version:

**EIN:** 31-0650283

Name: MCCULLOUGH-HYDE MEMORIAL HOSPITAL

Form 990, Special Condition Description:

### **Special Condition Description**

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program services

(Code )(Expenses \$ 40,030,689 including grants of \$ 17,500)(Revenue \$ )

INPATIENT VOLUME CONSISTED OF 2,608 DISCHARGES AND 9,943 PATIENT DAYS WITH AN AVERAGE LENGTH OF STAY OF 3 5 DAYS IN ADDITION, 744 OBSERVATION DAYS OF SERVICE WERE PROVIDED OVERALL, INPATIENT AND OUTPATIENT CARE REPRESENT 29% AND 81% OF GROSS PATIENT REVENUE, RESPECTIVELY BAD DEBT EXPENSE IS INCLUDED IN THIS NUMBER

## OMB No 1545-0047

Open to Pu<u>blic</u> **Inspection** 

### SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

**Hospitals** 

Name of the organization

**Employer identification number** MCCULLOUGH-HYDE MEMORIAL HOSPITAL 31-0650283 Charity Care and Certain Other Community Benefits at Cost Yes No 1a Did the organization have a charity care policy? If "No," skip to question 6a . . . . . . . . . . . . Yes 1b Yes

If the organization had multiple hospitals, indicate which of the following best describes application of the charity care policy to the various hospitals Applied uniformly to most hospitals Applied uniformly to all hospitals Generally tailored to individual hospitals Answer the following based on the charity care eligibility criteria that applies to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing free care? If "Yes." indicate which of the following is the FPG family income limit for eligibility for free care 3a Yes C Other \_\_ 150% **—** 200% 100% Did the organization use FPG to determine eligibility for providing discounted care? If "Yes," indicate which of the following is the family income limit for eligibility for discounted care Yes 300% **—** 350% 400% 200% If the organization did not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization uses an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care Did the organization's policy provide free or discounted care to the "medically indigent"? . . . . . . . . . . Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during 5a Yes

If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted 5c Did the organization prepare a community benefit reportduring the tax year? . . . . . . . . . . . . . . . . . . Yes 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H

If "Yes," did the organization's charity care expenses exceed the budgeted amount? . . . . . . . . .

7	Charity Care and Certain O	ther Commun	iity Benefits	at Cost			
	Charity Care and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
а	Charity care at cost (from Worksheet 1)			1,397,381		1,397,381	2 480 %
b	Medicaid (from Worksheet 3, column a)			5,477,152	3,680,357	1,796,795	3 190 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)						
d	<b>Total</b> Charity Care and Means-Tested Government Programs			6,874,533	3,680,357	3,194,176	5 670 %
е	Other Benefits Community health improvement services and community benefit operations (from (Worksheet 4)			89,496		89,496	0 160 %
f	Health professions education (from Worksheet 5)						
g	Subsidized health services (from Worksheet 6)						
h	Research (from Worksheet 7)						
i	Cash and in-kind contributions for community benefit (from Worksheet 8)						
j	<b>Total</b> Other Benefits			89,496		89,496	0 160 %
k	Total. Add lines 7d and 7j			6,964,029	3,680,357	3,283,672	5 830 %

5b

Νo

Pa	rt II Community Building	ng Activitie	<b>s</b> Complete t	this table if the o	rganıza	tion co	nducte	d any commur	nity l	ouildin	g
	activities.	(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	(c) Total community building expense	(d) [	orect offs revenue	-	(e) Net communi building expense		(f) Pero total ex	
1	Physical improvements and housing										
2	Economic development										
3	Community support			43,6	93			43	,693	0	080 %
4	Environmental improvements										
5	Leadership development and training										
	for community members  Coalition building										
	Community health improvement										
	advocacy								_		
9	Workforce development Other								-		
10	Total			43,6	93			43	,693	0	080 %
Pai	tatti Bad Debt, Medicar	e, & Collec	tion Practic	es	•						
1 2 3 4 Sect 5 6 7 8	ion A. Bad Debt Expense  Did the organization report ba Statement No 15? Enter the amount of the organ Enter the estimated amount of patients eligible under the organ Provide in Part VI the text of In addition, describe the costinationale for including a portion of the Medicare  Enter total revenue received for Enter Medicare allowable cost Subtract line 6 from line 5. The Describe in Part VI the extensional electron of the Check the box that describes accounting system of the organization have a wiff "Yes," did the organization's contain provisions on the collection Practices.	ization's bad define organization's chad define footnote to ng methodolog n of bad debt arom Medicare as of care relative is to which any osting method the method us to which and the method us for the debt collection posection practice	ebt expense ion's bad debt arity care polic the organization by used in dete imounts as cor (including DSH ing to payment us or (shortfall) shortfall report ology or source ed st to charge ra ection policy delicy that applies is to be followe	expense attributaby	ments the second of the reacted the amount of the reacted the second of the seco	at desced on line  5 6 7 d as coount rep	mmunit orted o	2,525,638  0 ad debt expense ad 3, and  9,376,842  11,734,125  -2,357,283  ry benefit n line 6		Yes Yes Yes	No
Pa	assistance? Describe in Part rt IV Management Com	panies and	Joint Ventu	ires (see instruc	tıons)						
	(a) Name of entity	(t	o) Description of p activity of entit		(c) Organ profit % o owners	or stock	eı	) Officers, directors, trustees, or key mployees' profit % stock ownership%	pro	e) Physk ofit % or ownershi	stock
1											
2											
3											
4											
5									+		
6									+		
7											
									+		
8									+		
9											
10											
11											
12											
13							1				

Part	V Facility Information									
Section	on A. Hospital Facilities	Licens	General	Childre	Teachii	Ortical	Resear	ER-24 hours	ER-other	
(list in	order of size from largest to smallest)	Licensed hospital	l medical &	Children's hospital	Teaching hospital	ассезв	Research facility	hours	<u> </u>	
	How many hospital facilities did the organization operate during the tax year?		al & surgical	otal	to.	Ortical access hospital	ty			
Name	and address									
										Other (Describe)
1	MCCULLOUGH HYDE MEMORIAL HOSPITAL 110 N POPLAR STREET OXFORD,OH 45056	x	х					х	х	DSH
2	MCCULLOUGH HYDE MEMORIAL HOSPITAL 5151 MORNING SUN RD OXFORD,OH 45056								x	PHYSICAL THERAPY
3	MCCULLOUGH HYDE MEMORIAL HOSPITAL 10058 COOLEY RD BROOKVILLE,IN 47012								x	OUTPATIENT
4	MCCULLOUGH HYDE MEMORIAL HOSPITAL 1390 EATON RD HAMILTON,OH 45013								х	PHYSICAL THERAPY
5	MCCULLOUGH HYDE MEMORIAL HOSPITAL 2449 ROSS-MILLVILLE RD HAMILTON,OH 45013								х	OUTPATIENT- URGENT CARE-PT
		1								
		1								

## Part V Facility Information (continued) Section B. Facility Policies and Practices.

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

MCCULLOUGH-HYDE MEMORIAL HOSPITAL

Name of Hospital Facility:	
ine Number of Hospital Facility (from Schedule H, Part V, Section A):	1

			Yes	No
Co	mmunity Health Needs Assessment (Lines 1 through 7 are optional for 2011)			
1	During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment ("Needs Assessment")? If "No," skip to question 8	1		
	If "Yes," indicate what the Needs Assessment describes (check all that apply)			
	a A definition of the community served by the hospital facility			
	<b>b</b> Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health			
	needs of the community			
	d			
	e The health needs of the community			
	f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and			
	minority groups  g The process for identifying and prioritizing community health needs and services to meet those needs			
	h The process for consulting with persons representing the community's interests			
	<del>_</del>			
	Information gaps that limit the hospital facility's ability to assess the community's health needs			
_	j Other (describe in Part VI)			
	Indicate the tax year the hospital facility last conducted a Needs Assessment 20			
3	In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into			
	account input from persons who represent the community, and identify the persons the hospital facility consulted	3		
4	Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the	_		
_	other hospital facilities in Part VI	4	$\vdash$	
Э	Did the hospital facility make its Needs Assessment widely available to the public?	5		
	If "Yes," indicate how the Needs Assessment was made widely available (check all that apply)			
	a Hospital facility's website			
	<b>b</b> Available upon request from the hospital facility			
_	C Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)			
	a Adoption of an implementation strategy to address the health needs of the hospital facility's community			
	<b>b</b> Execution of the implementation strategy			
	c Development of a community-wide community benefit plan for the facility			
	d Participation in community-wide community benefit plan			
	e 「 Inclusion of a community benefit section in operational plans			
	f Adoption of a budget for provision of services that address the needs identified in the CHNA			
	g   Prioritization of health needs in the community			
	h   Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	i			
7	Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No,"			
	explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs	7		
Fir	nancial Assistance Policy			
_	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	8	Yes	
9	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	9	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care \(\begin{align*} \) 100 00000000000\\ \] If "No," explain in Part VI the criteria the hospital facility used			
	11 No, explain in fact vi the criteria the hospital facility used			

Pā	rt V Facility Information (continued)			
		_	Yes	No
10	Used FPG to determine eligibility for providing discounted care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care 300 000000000000% If "No," explain in Part VI the criteria the hospital facility used			1
11	Explained the basis for calculating amounts charged to patients?	11	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
	a ✓ Income level			
	<b>b</b> Asset level			
	c Medical indigency			
	d Insurance status			
	e Uninsured discount			
	f Medicaid/Medicare			
	g			
	h  Other (describe in Part VI)			
12	Explained the method for applying for financial assistance?	12	Yes	
13	Included measures to publicize the policy within the community served by the hospital facility?	13	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	a The policy was posted at all times on the hospital facility's web site			
	b 🔽 The policy was attached to all billing invoices			
	c  The policy was posted in the hospital facility's emergency rooms or waiting rooms			
	d  The policy was posted in the hospital facility's admissions offices			
	e The policy was provided, in writing, to patients upon admission to the hospital facility			
	f ✓ The policy was available upon request			
	g Other (describe in Part VI)			
Bill	ing and Collections			
	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written	financial		
	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?		Yes	
15	Check all of the following collection actions against an individual that were permitted under the hospital facility			
	policies during the tax year before making reasonable efforts to determine the patient's eligibility under the fac FAP	llity's		
	a Reporting to credit agency			
	b Lawsuits			
	c Liens on residences			
	d  Body attachments or arrests			
	e Other similar actions (describe in Part VI)			
16	Did the hospital facility or an authorized third party perform any of the following actions during the tax year bef	ore		
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	16	Yes	
	If "Yes," check all actions in which the hospital facility or a third party engaged			
	a 🔽 Reporting to credit agency			
	<b>b</b> Lawsuits			
	c  Liens on residences			
	d F Body attachments			
	e Other similar actions (describe in Part VI)			
17	Indicate which efforts the hospital facility made before initiating any of the actions checked in question 16 (ch	eck all		
	tha <u>t</u> apply)			
	a Notified patients of the financial assistance policy upon admission			
	<b>b</b> ▼ Notified patients of the financial assistance policy prior to discharge			
	${f c}$ Notified patients of the financial assistance policy in communications with the patients regarding the pa	tients'		
	<u>bills</u>			
	d Documented its determination of whether patients were eligible for financial assistance under the hospit	al		
	facility's financial assistance policy			
	• C Other (describe in Part VI)			

If "Yes," explain in Part VI

provided to that patient?

. . . . . . . . . . . . . . . . . . . .

20

21

Νo

Νo

### Part V Facility Information (continued) Policy Relating to Emergency Medical Care Yes 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals **18** | Yes If "No," indicate why a ☐ The hospital facility did not provide care for any emergency medical conditions **b** The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI **d** Other (describe in Part VI) Individuals Eligible for Financial Assistance 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAPeligible individuals for emergency or other medically necessary care The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged b The hospital facility used the average of it's three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d Other (describe in Part VI)

20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care? . . . . . . . . . . . .

21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for services

If "Yes," explain in Part VI Schedule H (Form 990) 2011

chedule H	(Form	990)	2011
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Page **7** 

Part V	Facility	Information	(continued	)
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Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size from largest to smallest)

How many non-hospital facilities did the organization operate during the tax year?		
Name and address	Type of Facility (Describe)	
1		
2		
3		
4		
5		
5		
7		
В		
9		

### Part VI Supplemental Information

Complete this part to provide the following information

- Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part III, Part III, lines 4, 8, and 9b, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21
- 2 **Community health needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any community health needs assessments reported in Part V, Section B
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Identifier	ReturnReference	Explanation
		PART I, LINE 7, COLUMN (F) THE BAD DEBT EXPENSE INCLUDED ON FORM 990, PART IX, LINE 25, COLUMN (A), BUT SUBTRACTED FOR PURPOSES OF CALCULATING THE PERCENTAGE IN THIS COLUMN IS \$ 6013424

Schedule H (Form 990) 2011 Page **8** 

Identifier	ReturnReference	Explanation
Identifier		Explanation  PART II MCCULLOUGH-HYDE MEMORIAL HOSPITAL PROMOTES HEALTH AND WELLBEING IN OUR COMMUNITY IN NUMEROUS WAYS NOT LISTED IN THE COMMUNITY EVENTS AND PROGRAMS SECTION OF THE 990 EXAMPLES INCLUDE 1 MHMH HELPED PROMOTE WELLNESS BY PROVIDING MEETING SPACE TO THE INFANT/CHILD LOSS BEREAVEMENT SUPPORT GROUP AND FIBROMYALGIA SUPPORT GROUP 2 MHMH ASSISTED OUR LOCAL SCHOOL DISTRICT WITH IDENTIFIEDHEALTH/WELLNESS NEEDS EXAMPLES INCLUDE A DEVELOPED AND PROVIDED CRISIS CARDS FOR ALL 8TH GRADERS AND ALL COUNSELORS IN THE SCHOOL DISTRICT B DEVELOPED CURRICULUM THAT COMBINED TRADITIONAL LEARNING WITH EXERCISE TO HELP FIGHT OBESITY IN OUR ELEMENTARY STUDENTS C DEVELOPED AND HELD MINI HEALTH SEMINARS FOR 6TH GRADE STUDENTS ON SLEEP, NUTRITION, EXERCISE AND MENTAL HEALTH 3 MHMH PROVIDED OFFICE SPACE AND MEETING SPACE FOR THE OXFORD COLLEGE CORNER CLINIC, WHICH IS A CLINIC THAT PROVIDES FREE HEALTH CARE TO THE UNINSURED AND UNDERINSURED ADULTS IN OUR COMMUNITY 4 MHMH IMPROVED THEIR EMPLOYEE WELLNESS PROGRAM BY A IMPLEMENTING A HEALTH RISK ASSESSMENT FOR THEIR EMPLOYEES TO IDENTIFY HEALTH NEEDS/CONCERNS IN OUR EMPLOYEE POPULATION B OFFERING MAMMOGRAMS AND PROSTATE SCREENING TO APPROPRIATE EMPLOYEES FREE OF CHARGE C INCENTIVIZING EMPLOYEES TO ADOPT HEALTHIER
<u> </u>	I	BEHAVIOR

Identifier	ReturnReference	Explanation
		PART III, LINE 4 THE HOSPITAL HAS A DETAILED FINANCIAL ASSISTANCE POLICY WHICH STATES THAT TO PARTICIPATE IN CHARITY CARE CANDIDATES MUST COOPERATE FULLY IN ADDITION THE HOSPITAL EDUCATES PATIENTS WITH LIMITED ABILITY TO PAY REGARDING FINANCIAL ASSISTANCE FOR THIS REASON THE ORGANIZATION BELIEVES THAT IT ACCURATELY CAPTURES ALL CHARITY CARE DEDUCTIONS PROVIDED ACCORDING TO THE FINANCIAL ASSISTANCE POLICY AND THE AMOUNT OF BAD DEBT EXPENSE ATTRIBUTABLE TO PATIENTS ELIGIBLE UNDER THE ORGANIZATION'S CHARITY CARE POLICY IS NEGLIGIBLE

Schedule H (Form 990) 2011 Page **8** 

Identifier	ReturnReference	Explanation
		PART III, LINE 8 THE SOURCE USED TO DETERMINE THE AMOUNT OF MEDICARE ALLOWABLE COSTS REPORTED FOR PART III, SECTION B, MEDICARE HAS BEEN PROVIDED FROM THE YEAR ENDED DECEMBER 31, 2011 REPORT HOSPITAL STATEMENT OF REIMBURSABLE COST

Schedule H (Form 990) 2011 Page **8** 

Identifier	ReturnReference	Explanation
		PART III, LINE 9B ONCE IT HAS BEEN DETERMINED THAT A PATIENT QUALIFIES FOR CHARITY CARE/FINANCIAL ASSISTANCE, COLLECTION PRACTICES ARE STOPPED

Schedule H (Form 990) 2011 Page **8** 

Identifier	ReturnReference	Explanation
MCCULLOUGH-HYDE MEMORIAL HOSPITAL		PART V, SECTION B, LINE 19D DISCOUNT BASED ON AVG COMMERCIAL INSURANCE WRITEDOWN

Identifier	ReturnReference	Explanation
		PART VI, LINE 2 MCCULLOUGH-HYDE USES A PROCESS OF ASSESSMENT TO GAUGE THE HEALTHCARE NEEDS OF THE COMMUNITY WE SERVE THE COMPONENTS OF THAT PROCESS FOR 2011 WERE 1 A NINE-MONTH STRATEGIC PLANNING PROCESS WITH INPUT FROM VARIOUS STAKEHOLDER GROUPS INCLUDING THE MEDICAL STAFF, THE LOCAL COMMUNITY FOUNDATION, THE LOCAL FREE MEDICAL CLINIC (OXFORD COLLEGE CORNER CLINIC), THE LOCAL SOCIAL NEEDS UMBRELLA ORGANIZATION (FAMILY RESOURCE CENTER), AND SEVERAL SMALLER FOCUS GROUPS OF PATIENTS, COMMUNITY LEADERS, AND NON-PATIENTS 2 ALL UNINSURED EMERGENCY DEPARTMENT PATIENTS ARE ASSESSED BY STAFF AND REFERRED TO THE LOCAL FREE MEDICAL CLINIC FOR FOLLOW-UP CARE AND ASSISTANCE, WHEN APPROPRIATE THAT DATA INFORMS POTENTIAL EDUCATION AND SERVICE PROGRAMS THAT THE HOSPITAL OFFERS TO THE COMMUNITY 3 ON-GOING PARTNERSHIPS WITH MIAMI UNIVERSITY, THE CITY OF OXFORD, AND THE LOCAL SCHOOL DISTRICT TO JOINTLY ADDRESS SPECIFIC HEALTH CARE NEEDS OF THEIR RESPECTIVE POPULATIONS 4 AN ON-GOING, LESS FORMAL PROGRAM, GATHERS INPUT FROM MINISTERS IN
		OUR CHAPLAIN PRÓGRAM AND FROM OUR MANY VOLUNTEERS

Identifier	ReturnReference	Explanation
rdentiner		PART VI, LINE 3 FINANCIAL COUNSELORS ARE LOCATED IN THE PATIENT ACCESS AREAS AND PATIENTS ARE OFTEN REFERRED TO THEM AFTER THE COMPLETION OF THE REGISTRATION PROCESS IN THE EVENT THAT FINANCIAL COUNSELORS ARE NOT AVAILABLE PATIENT ACCESS STAFF IS EDUCATED ON THE CHARITY CARE/FINANCIAL ASSISTANCE POLICIES AND HAVE APPLICATIONS AVAILABLE CHARITY CARE INFORMATION IS ALSO INCLUDED ON OUR PATIENT STATEMENTS ALL CUSTOMER SERVICE REPRESENTATIVES ARE FAMILIAR WITH OUR POLICIES AND CAN SPEAK TO OUR CUSTOMERS ABOUT CHARITY CARE/FINANCIAL ASSISTANCE ELIGIBILITY BROCHURES EXPLAINING CHARITY CARE/FINANCIAL ASSISTANCE ARE ALSO AVAILABLE IN VARIOUS LOCATIONS THROUGHOUT
		THE HOSPITAL

Identifier	ReturnReference	Explanation
Identifier		EXPLANATION  PART VI, LINE 4 MCCULLOUGH HYDE MEMORIAL HOSPITAL SERVES A DIVERSE DEMOGRAPHIC INCLUDING THE NORTHWESTERN CORNER OF BUTLER COUNTY, OHIO, THE SOUTHWESTERN CORNER OF PREBLE COUNTY, OHIO AND THE COUNTIES OF FRANKLIN, UNION AND FAYETTE IN INDIANA THE MAIN CAMPUS IS LOCATED IN OXFORD, OHIO, THE HOME OF MIAMI UNIVERSITY WITH A POPULATION RANGING TO NEARLY 30,000 DURING THE SCHOOL YEAR TO HALF THAT NUMBER DURING THE SUMMER MHMH COUNTS ITS PRIMARY SERVICE AREA AS THE FOLLOWING OXFORD,OH - 45056 - POPULATION 29,739 BROOKVILLE, IN - 47012 - POPULATION 10,455 COLLEGE CORNER, OH - 45003 - POPULATION 971 EATON, OH - 45320 - POPULATION 15,354 SOMERSVILLE, OH - 45064 - 2,963 CAMDEN, OH - 45311 - 7,215 LIBERTY, IN - 47353 - 5,698 WEST COLLEGE CORNER, IN - 47003 - 834 TOTAL PRIMARY SERVICE AREA POPULATION = 73,229AND ITS PRIMARY AND ITS SECONDARY SERVICE AREAS ARE THE FOLLOWING HAMILTON, OH - 45013 - 54,814 CONNERSVILLE, IN - 47331 - 23,438 METAMORA, IN - 47030 - 1,631 OKEANA, OH - 45053 - 3,712 TOTAL SECONDARY SERVICE AREA POPULATION = 83,595IN TERMS OF SOCIO-ECONOMIC DEMOGRAPHICS, THE EDUCATIONAL ATTAINMENT IS LOWER THAN COUNTY, STATE AND NATIONAL AVERAGES AND THE UNEMPLOYMENT HIGHER THAN COUNTY, STATE AND
		IN INDIANA AND THE RURAL AREAS IN PREBLE AND BUTLER COUNTIES (CAMDEN, SOMERVILLE) ARE DESIGNATED AS HEALTH PROFESSIONAL SHORTAGE AREAS BY THE NATIONAL HEALTH SERVICE
		CORPS MCCULLOUGH HYDE HAS RECRUITED, SUPPORTED AND WILL CONTINUE TO RECRUIT AND SUPPORT BOTH PRIMARY CARE PHYSICIANS AND SPECIALISTS TO MEET THE NEEDS OF RESIDENTS OF THESE COMMUNITIES
		Schedule H (Form 990) 2011

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Schedule I (Form 990)

Department of the Treasury

# **Grants and Other Assistance to Organizations, Governments and Individuals in the United States**

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

OMB No 1545-0047

2011

DLN: 93493320045522

Open to Public
Inspection

nternal Revenue Service   Name of the organization						Employer identifi	ication number
ACCULLOUGH-HYDE MEMO	ORIAL HOSPITAL					31-0650283	
Part I General Info	rmation on Grants	s and Assistance				l	
the selection criteria us  Describe in Part IV the	sed to award the grants e organization's procedu	stantiate the amount of t or assistance? ires for monitoring the us	e of grant funds in the l	United States			ΓYes Γ
Form 990, Par	t IV, line 21 for any	o Governments and recipient that received (0) if additional space	d more than \$5,000.	. Check this box if r	no one recipient rece	ived more than \$5,0	000. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) TALAWANDA SCHOOL DISTRICT131 WEST CHESTER ST OXFORD,OH 45056	31-6005340		10,000				SCHOOL PROGRAMS
(2) SANE OF BUTLER COUNTYPO BOX 18818 FAIRFIELD,OH 45018	31-1604036		7,500				FORENSIC CARE
_		+					
		overnment organizations					

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistanc

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier Return Reference

Explanation

(Form 990)

Department of the Treasury

Internal Revenue Service

DLN: 93493320045522

OMB No 1545-0047

**Compensation Information Schedule J** 

> For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization MCCULLOUGH-HYDE MEMORIAL HOSPITAL	Employer identification number
	31-0650283
Part I Questions Regarding Compensation	

			Yes	Νo			
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form						
	990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items						
	First-class or charter travel  Housing allowance or residence for personal use						
	Travel for companions Payments for business use of personal residence						
	Tax idemnification and gross-up payments  Health or social club dues or initiation fees						
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)						
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain						
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?						
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization organization's CEO/Executive Director Check all that apply						
	Compensation committee						
	✓ Independent compensation consultant ✓ Compensation survey or study						
	Form 990 of other organizations  A pproval by the board or compensation committee						
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization						
а	Receive a severance payment or change-of-control payment?	4a		No			
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes				
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo			
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III						
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.						
5	For persons listed in form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the revenues of						
а	The organization?	5a		No			
b	Any related organization?	5b		No			
	If "Yes," to line 5a or 5b, describe in Part III						
6	For persons listed in form $990$ , Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of						
а	The organization?	6a		Νo			
b	Any related organization?						
	If "Yes," to line 6a or 6b, describe in Part III						
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III						
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III	8		No			
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9					

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name			W-2 and/or 1099-MIS	SC compensation (iii) Other	(C) Retirement and other deferred	<b>(D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	<b>(F)</b> Compensation reported in prior
		(i) Base compensation	incentive reportable compensation		compensation			Form 990 or Form 990-EZ
(1) BRYAN HEHEMANN	(I) (II)	198,026 0	0 0	4,587 0	938 0	13,859 0	217,410 0	0
(2) KENNETH KELLER	(I) (II)	240,419 0	0	<b>4,</b> 570 0	0	3,654 0	248,643 0	0 0
(3) MATTHEW BIRKLE	(I) (II)	247,235 0	0 0	0	0 0	3,686 0	250,921 0	0 0

Schedule J (Form 990) 2011 Page **3** 

## Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
	'	BRYAN HEHEMANN - LIFE INSURANCE POLICY - PAID UP POLICY AT 65 FACE AMOUNT IS 100K WITH CASH SURRENDER VALUE THERE IS AN ANNUAL PREMIUM OF \$8,874 WITH THE VALUE AT 12/31/11 AT \$36,629

Schedule K (Form 990)

**Supplemental Information on Tax Exempt Bonds** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

DLN: 93493320045522

Open to Public **Inspection** 

Internal Revenue Service Name of the organization

Department of the Treasury

Employer identification number

MCCULLOUGH-HYDE MEMORIAL HOSPITAL										31-0650283				
Pä	art I Bond Issues													
	(a) Issuer Name	(b) Issuer EIN	<b>(c)</b> CUSIP #	(d) Date Issued	(e) Issue Price	(f) [	(f) Description of Purpose			(g) Defeased		(h) On Behalf of Issuer		Pool ncing
									Yes	No	Yes	No	Yes	No
A	BUTLER COUNTY-SERIES 2009A	31-6000061		05-07-2003	17,223,844	CONTRU	CTION/EXP	ANSION		X		х		X
В	BUTLER COUNTY-SERIES 2009B	31-6000061		05-07-2003	4,776,156	CONTRUCTION/EXPANSION				X		Х		Х
Pa	rt III Proceeds								<u> </u>		<u> </u>	'		
					Α		İ	В		С		D		
1	A mount of bonds retired													
	A mount of bonds defeased													
3	Total proceeds of issue				17	7,223,844		477,156						
4	Gross proceeds in reserve for													
5	Capitalized interest from pro													
6	Proceeds in refunding escro													
7	Issuance costs from procee					176,587 49,807								
8	Credit enhancement from pro													
9	Working capital expenditures													
10	Capital expenditures from pr	oceeds ———————————————————————————————————			1	1,735,397 489,470								
11	Other spent proceeds													
12	O ther unspent proceeds													
13	Year of substantial completi				201:			11	<b>W</b> = -		N	ا ســـ		NI -
1.4	Were the bonds issued as pa	art of a current refu	ndina issue?		Yes	No	Yes X	No	Yes		No	Yes	+	No
14	<u>·</u>		-			.,	^	.,						
<u>15</u>						X		Х		_			_	
16	6 Has the final allocation of proceeds been made?						Х							
17	Does the organization maint	·	and records to s	upport the final	Х		Х							
Pa	rt IIII Private Business	Use						в	<del>-</del>			т _		
					Yes	No	Yes	No No	Yes	<u>c</u>	No	Yes	<u>D</u>	No
		.			110					-	.10			

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Par	t IIII Private Business Use (Continued)								
			4		В		С		D
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use?		×		×				
b	If 'Yes' to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of bond-financed property?		Х		х				
d	If 'Yes' to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		•		•		•		
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section								

Χ

Part IV Arbitrage

Total of lines 4 and 5

501(c)(3) organization, or a state or local government

post-issuance compliance of its tax-exempt bond liabilities?

Has the organization adopted management practices and procedures to ensure the

		A		В		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and								
	Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?								
	boliu issue.		X		X				
2	Is the bond issue a variable rate issue?		X		Х				
	Has the organization or the governmental issuer entered								
	into a hedge with respect to the bond issue?								
			X		X				
							<u>l</u>		
b	Name of provider								
С С	Term of hedge								
d	Was the hedge superintegrated?								
	Was a hedge terminated?								
е	was a neuge terminated?								
4a	Were gross proceeds invested in a GIC?		Х		Х				
ь	Name of provider								
	Term of GIC								
			T		T		1		Γ
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary								
	period?		X		X				
6	Did the bond issue qualify for an exception to rebate?		×		×				
								1	

## Part V Procedures To Undertake Corrective Action

#### Part VI Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier Return Reference Explanation

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As Filed Data -

DLN: 93493320045522

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2011

Open to Public

Inspection

Name of the organization MCCULLOUGH-HYDE MEMORIAL HOSPITAL	Employer identifi	cation number
	31-0650283	

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	THE 990 IS PREPARED BY THE CPA FIRM, BLUE & CO LLC AND PRESENTED TO CFO AND FINANCE COMMITTEE FOR REVIEW THE 990 IS THEN PRESENTED AT THE BOARD MEETING
	FORM 990, PART VI, SECTION B, LINE 12C	ANNUALLY THE CORPORATE COMPLIANCE OFFICER REQUIRES THE OFFICERS, TRUSTEES, DIRECTORS AND KEY EMPLOYEES TO DISCLOSE IN WRITING ANY INTEREST THAT COULD GIVE RISE TO CONFLICTS
	FORM 990, PART VI, SECTION B, LINE 15	THE PROCESS FOR DETERMINING COMPENSATION INCLUDES INDEPENDENT CONSULTANT INPUT, WRITTEN EMPLOY MENT CONTRACT, COMPENSATION SURVEY STUDY AND APPROVAL BY THE BOARD
	FORM 990, PART VI, SECTION C, LINE 19	UPON INDIVIDUAL REQUEST

efile GRAPHIC print - DO NOT PROCESS | As Filed Data SCHEDULE R | Related Or

DLN: 93493320045522

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2011

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

Name of the organization MCCULLOUGH-HYDE MEMORIAL HOSPITAL				<b>Employer</b> i	dentification number 83		
Part I Identification of Disregarded Entities (Com	plete if the organization	answered "Yes" (	on Form 990, Par	t IV, line 33.)			
(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income Er	<b>(e)</b> nd-of-year assets	<b>(f)</b> Direct controlling entity		
			+ +				
Part II Identification of Related Tax-Exempt Orga or more related tax-exempt organizations during	<b>nizations</b> (Complete If the tax year.)	the organization	answered "Yes" o	on Form 990, F	Part IV, line 34 becaus	e it had	one
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity sta (if section 501(c))		cont	( <b>g)</b> 512(b)(13 trolled nization
(1) MCCULLOUGH-HYDE MEMORIAL HOSPITAL ENDOWMENT						Yes	No
110 NORTH POPLAR  OXFORD, OH 45056 23-7374256	OBTAIN CHARITABLE CONTRIBUTIONS, MANAGE THEM AND DISBURSE BY BOARD DIRECTION	ОН	501(C)(3)	LINE 1	1A, I		No
For Privacy Act and Paperwork Reduction Act Notice, see the Instruc	tions for Form 990.	Cat No 501	.35Y		Schedule R (	orm 990	2011

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line	e 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	,	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total income	(g) Share of end-of- year assets	(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Gene mana parti	ral or nging	<b>(k)</b> Percentage ownership
							Yes	No		Yes	No	
												i

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Рптагу activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total Income	(g) Share of end-of-year assets	<b>(h)</b> Percentage ownership

chedu	ule R (Form 990) 2011		Pa	ge 3
Part	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35,	A, or 36.)		
1	Note. Complete line 1 if any entity is listed in Parts II, III or IV		Yes	No
<b>1</b> Dur	ring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			П
a l	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a		No
Ь	Gift, grant, or capital contribution to related organization(s)	1b		No
c (	Gift, grant, or capital contribution from related organization(s)	<b>1</b> c	Yes	
d I	Loans or loan guarantees to or for related organization(s)	1d		No
e I	Loans or loan guarantees by related organization(s)	1e		No
f s	Sale of assets to related organization(s)	1f		No
g I	Purchase of assets from related organization(s)	1g		No
h I	Exchange of assets with related organization(s)	1h		No
i L	ease of facilities, equipment, or other assets to related organization(s)	<b>1</b> i		No
j L	ease of facilities, equipment, or other assets from related organization(s)	1j		No
k I	Performance of services or membership or fundraising solicitations for related organization(s)	1k		No
I P	Performance of services or membership or fundraising solicitations by related organization(s)	11		No
m s	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1m		No
n s	Sharing of paid employees with related organization(s)	1n		No
<b>o</b> 1	Reimbursement paid to related organization(s) for expenses	<b>10</b>		No
рΙ	Reimbursement paid by related organization(s) for expenses	1р		No
q (	O ther transfer of cash or property to related organization(s)	1q		No
r	Other transfer of cash or property from related organization(s)	1r		No
<b>2</b> I	f the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction	n thresholds		
	(a) (b) (c)	(d)		

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determining amount involved
(1) MCCULLOUGH-HYDE MEMORIAL HOSPITAL ENDOWMENT	С	206,331	
(2)			
(3)			
(4)			
(5)			
(6) 			

## Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	org	(e) Are all partners section 501(c)(3) janizations?	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets		Disproprtionate allocations?		(i) e allocations? Code V-L amount in 20 of Schedul (Form 106		Disproprtionate allocations?		Gene man part	<b>j)</b> eral or aging ener?	<b>(k)</b> Percentage ownership
			,	Yes	No			Yes	No		Yes	No					

# Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493320045522

OMB No 1545-0172

**Depreciation and Amortization** (Including Information on Listed Property)

Department of the Treasury See separate instructions. Attach to your tax return. Sequence No 179 Internal Revenue Service (99) Name(s) shown on return Business or activity to which this form relates **Identifying number** MCCULLOUGH-HYDE MEMORIAL HOSPITAL FORM 990 PAGE 10 31-0650283 **Election To Expense Certain Property Under Section 179** Note: If you have any listed property, complete Part V before you complete Part I. 500.000 1 Maximum amount (see instructions) 1 **2** Total cost of section 179 property placed in service (see instructions) . . . 2 **3** Threshold cost of section 179 property before reduction in limitation (see instructions) 3 2,000,000 4 Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0-4 5 Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married filing separately, see instructions (b) Cost (business use 6 (a) Description of property (c) Elected cost only) **7** Listed property Enter the amount from line 29 8 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 9 9 Tentative deduction Enter the smaller of line 5 or line 8 **10** Carryover of disallowed deduction from line 13 of your 2010 Form 4562 10 11 Business income limitation Enter the smaller of business income (not less than zero) or line 5 (see instructions) 11 12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11 13 Carryover of disallowed deduction to 2012 Add lines 9 and 10, less line 12 Note: Do not use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Do not include listed property ) (See instructions ) 14 Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions) 14 15 **16** Other depreciation (including ACRS) MACRS Depreciation (Do not include listed property.) (See instructions.) 17 MACRS deductions for assets placed in service in tax years beginning before 2011 18 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here Section B-Assets Placed in Service During 2011 Tax Year Using the General Depreciation System (c) Basis for (b) Month and depreciation (a) Classification of (g)Depreciation (d) Recovery year placed in (business/investment (e) Convention (f) Method property period deduction service use only—see instructions) 19a 3-year property **b** 5-year property c 7-year property d 10-year property **e** 15-year property **f** 20-year property g 25-year property h Residential rental 27 5 yrs ММ S/L property 27 5 yrs MMS/L 39 yrs MM i Nonresidential real property ММ Section C—Assets Placed in Service During 2011 Tax Year Using the Alternative Depreciation System **20a** Class life S/L **b** 12-year 12 yrs S/L **c** 40-year 40 yrs ΜМ S/L Part IV **Summary** (see instructions) 22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here 4,130,611 and on the appropriate lines of your return Partnerships and S corporations—see instructions 23 For assets shown above and placed in service during the current year, enter the 23 portion of the basis attributable to section 263A costs

Part V

Listed Property (Include automobiles, certain other vehicles, certain computers, and property used for entertainment, recreation, or amusement.)

**Note:** For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete **only** 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A—Depre	ciation a	nd Other I	nforma	tion (C	aution	: See i	the i	instruc	tions	for li	mits 1	or pa	sseng	er au	tomoŁ	iles.)
<b>24a</b> Do you have evider	nce to support	the business/inv	estment u	ise claime	d? ┌ Yes	Γ <sub>No</sub>		2	<b>4b</b> If "\	∕es," ıs	the ev	ıdence	written?	Гүе	sГN	)
(a) Type of property (list vehicles first)	<b>(b)</b> Date placed in service	(c) Business/ investment use percentage	(c Cost o ba		(busines	(e) deprecia ss/investr e only)		<b>(f)</b> Recover period	y M∈	(g) ethod/ ventior		<b>(h</b> Depreci deduc	ation/		(i) Electe section : cost	179
<b>25</b> Special depreciation allo 50% in a qualified busi	· · · · · · · · · · · · · · · · · · ·		erty placed	in service (	during the	tax year	and u	used moi	e than	25						
<b>26</b> Property used more	e than 50%	ın a qualıfıed	business	use												
		%									+			-		
		%									+			+		
<b>27</b> Property used 50%	orless in a		iness us	e										_		
		%							S/L - S/L -		_			4		
		%							S/L -							
28 Add amounts in co	olumn (h), lır	nes 25 throug	ıh 27 En	ter here a	and on lu	ne 21, <sub>l</sub>	oage	1 .	28	8						
29 Add amounts in co	olumn (ı), lın	e 26 Enterh	ere and c	n line 7,	page 1					•		29				
			ction B													
Complete this section If you provided vehicles to														se vehic	les	
					a)	(1		1	(c)		(c			2)		f)
year (do not inclu-			_	Vehi	cle 1	Vehi	cle 2	. V	ehicle	3	Vehi	cle 4	Vehi	cle 5	Vehi	icle 6
<b>31</b> Total commuting i	mıles drıven	during the ye	ar .													
32 Total other persor	nal(noncomm	nuting) miles	drıven													
33 Total miles driven through 32	during the y		s 30													
34 Was the vehicle a	vaılable for p	ersonal use		Yes	No	Yes	No	Ye	s 1	No.	Yes	No	Yes	No	Yes	No
during off-duty ho	urs? .															
<b>35</b> Was the vehicle us owner or related p		y by a more th	nan 5%													
<b>36</b> Is another vehicle			e? .													
Section	on C—Que	stions for	Emplo	ers W	ho Pro	vide \	/ehi	icles	or U	se by	/ The	ir En	nploy	ees	l .	
Answer these questio 5% owners or related				eption to	comple	ting Se	ction	B for v	ehicle	s use	d by e	mploy	ees wh	o are	not mo	re tha
<b>37</b> Do you maintain a employees? .		cy statement											our •	<u> </u>	es	No
<b>38</b> Do you maintain a	written polic	cy statement	that prof	nibits per	sonal us	e of vel	nicle	s, exce	pt con	nmutır	ng, by					
employees? See t						ers, dire	ector	s, or 1	% or m	nore o	wners		• •	-	-+	
<b>39</b> Do you treat all us						•	٠. ٠	•	• .	•	. •		•	-		
<b>40</b> Do you provide movehicles, and reta				oyees, ol	btain info	ormatio •	n froi	m your •    •	emplo •	yees .	about •	the us	e of the	e		
<b>41</b> Do you meet the r	equirements	concerning	qualified a	automobi	le demor	nstratio	n us	e? (See	ınstrı	uction	s)					
<b>Note:</b> If your answ	ver to 37, 38	, 39, 40, or 4	1 is "Ye	s," do no	t comple	te Sect	ion E	3 for the	cove	red ve	hicles	5				
Part VI Amo	rtization															
(a) Description of c	costs	(b) Date amortization begins	n	( A mort a mo	ızable			<b>(d)</b> Code ection		(e) mortiz period ercen	ation d or			<b>(f)</b> rtızatı hıs ye		
<b>42</b> A mortization of co	sts that her		ur 2011	tax vear	(see ins	truction	ns )		<u> </u>	3.3011	30					
		, ==,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1	,	,	1	,									
						-+			$\dashv$							
43 Amortization of co	sts that beg	jan before you	ur 2011 t	ax year					•		43					
44 Total. Add amoun	_	•		•	ere to re	port				Ì	44					

**FINANCIAL STATEMENTS** 

**DECEMBER 31, 2011 AND 2010** 

# TABLE OF CONTENTS DECEMBER 31, 2011 AND 2010

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Statements of Cash Flows	5
Notes to Financial Statements	6



#### REPORT OF INDEPENDENT AUDITORS

Board of Directors MCCULLOUGH-HYDE MEMORIAL HOSPITAL, INC. Oxford, OH

We have audited the accompanying balance sheets of McCullough-Hyde Memorial Hospital, Inc. (the "Hospital") as of December 31, 2011 and 2010, and the related statements of operations and changes in net assets and cash flows for the years then ended. These financial statements are the responsibility of the Hospital's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Hospital as of December 31, 2011 and 2010, and its results of operations, changes in net assets and cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America

Bener G. LLC

April 26, 2012

# BALANCE SHEETS DECEMBER 31, 2011 AND 2010

## **ASSETS**

		2011	2010
Current assets Cash and cash equivalents Patient accounts receivable, net of estimated allowance for doubtful accounts of \$7,373,000	\$	3,496,215	\$ 6,276,513
in 2011 and \$10,401,000 in 2010		8,206,772	8,061,967
Due from Trust		1,679,744	1,241,293
Inventory		1,176,581	1,143,460
Prepaid expenses and other		1,302,270	 1,390,585
Total current assets		15,861,582	18,113,818
Assets whose use is limited		-	343,515
Property and equipment, net		28,856,919	30,233,845
Other assets		1,101,201	 1,322,502
Total assets	<u>\$</u>	45,819,702	\$ 50,013,680

# BALANCE SHEETS DECEMBER 31, 2011 AND 2010

# **LIABILITIES AND NET ASSETS**

	2011	2010
Current liabilities		
Current maturities of long-term debt	\$ 2,227,470	\$ 2,132,607
Accounts payable and accrued expenses	1,330,082	1,781,834
Salaries and wages payable	503,421	424,256
Accrued paid time off	1,285,079	1,282,141
Other liabilities	1,123,376	1,846,110
Estimated third-party settlements	456,746	2,391,036
Total current liabilities	6,926,174	9,857,984
Long-term debt - less current maturities	15,101,425	17,328,894
Total liabilities	22,027,599	27,186,878
Unrestricted net assets	23,792,103	22,826,802
Total liabilities and net assets	\$ 45,819,702	\$ 50,013,680

# STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS YEARS ENDED DECEMBER 31, 2011 AND 2010

	2011	2010
Revenues		
Net patient service revenues	\$ 61,910,538	\$ 64,810,749
Other revenue	1,236,756	1,141,619
Total revenues	63,147,294	65,952,368
Operating expenses		
Salaries and wages	22,394,180	22,655,430
Employee benefits	5,991,020	6,128,346
Contracted wages	2,357,395	2,095,563
Purchased services	6,636,399	6,511,642
Supplies	10,083,693	10,181,502
Other expenses	2,508,045	3,250,736
Utilities	956,151	1,008,586
Bad debt	6,013,424	8,365,197
Insurance	502,034	477,319
Depreciation and amortization	4,130,611	4,054,725
Interest	806,496	897,318
	22 222 112	07.000.004
Total operating expenses	62,379,448	65,626,364
Operating gain	767,846	326,004
Nonoperating income		
Investment income	82,344	13,683
Gain on disposal of assets	924	596
Unrestricted gifts	114,187	228,539
Total nonoperating income	197,455	242,818
Excess of revenues over expenses/ Change in unrestricted net assets	965,301	568,822
Unrestricted net assets - beginning of year	22,826,802	22,257,980
Unrestricted net assets - end of year	\$ 23,792,103	\$ 22,826,802

# STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2011 AND 2010

	 2011		2010
Cash flows from operating activities			
Change in unrestricted net assets	\$ 965,301	\$	568,822
Adjustments to reconcile change in unrestricted net assets			
to net cash flows provided by operating activities			
Depreciation and amortization	4,130,611		4,054,725
Bad debts	6,013,424		8,365,197
Gain on disposal of assets	(924)		(596)
Changes in operating assets and liabilities			
Patient accounts receivable	(6,158,229)	(	10,550,475)
Inventory	(33,121)		(105,797)
Prepaid expenses and other	88,315		73,101
Other assets	221,301		(108,937)
Due from Trust	(438,451)		(470,813)
Accounts payable and accrued expenses	(451,752)		153,275
Salaries and wages payable	79,165		115,464
Accrued paid time off	2,938		68,141
Other liabilities	(722,734)		608,015
Estimated third-party settlements	(1,934,290)		1,445,910
Net cash flow from operating activities	1,761,554		4,216,032
Cash flows from investing activities			
Change in assets whose use is limited	343,515		1,876,291
Proceeds from sale of equipment	1,328		-
Purchase of property and equipment	(2,754,089)		(3,464,724)
Net cash flow from investing activities	 (2,409,246)		(1,588,433)
<b>G</b>	· · · · · ·		, , ,
Cash flows from financing activities	(0.400.000)		(0.044.700)
Principal payments on long-term debt	 (2,132,606)		(2,041,786)
Net cash flow from financing activities	 (2,132,606)		(2,041,786)
Change in cash and cash equivalents	(2,780,298)		585,813
Cash and cash equivalents - beginning of year	 6,276,513		5,690,700
Cash and cash equivalents - end of year	\$ 3,496,215	<u>\$</u>	6,276,513
Supplemental disclosures of cash flow information			
Cash paid during the year for interest	\$ 806,496	\$	897,318

# NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2011 AND 2010

#### 1. NATURE OF OPERATIONS AND SIGNIFICANT ACCOUNTING POLICIES

#### **Organization**

McCullough-Hyde Memorial Hospital, Inc. (the "Hospital"), is an Ohio not-for-profit corporation which operates a 60 bed acute care hospital facility in Oxford, Ohio. The Hospital offers inpatient and outpatient health care services to patients in the Oxford vicinity.

The McCullough-Hyde Memorial Hospital Trust was specifically organized to provide financial support to McCullough-Hyde Memorial Hospital, Inc. Under the Hospital's bylaws, the Hospital's Board shall consist of the same individuals serving on the Board of Trustees for the Trust.

The accompanying financial statements present only the financial position, operations, changes in net assets and cash flows of the Hospital. As the Trust controls the Hospital, the Hospital's financial statements are consolidated into the Trust's consolidated financial statements in a separate report.

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make certain assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### Cash and Cash Equivalents

For the purposes of the accompanying financial statements, the Hospital considers all highly liquid investments with original maturities of three months or less to be cash equivalents.

The Hospital places its cash and cash equivalents with high credit quality financial institutions. The Hospital periodically maintains cash balances which are in excess of those insured by the Federal Depository Insurance Corporation.

#### **Inventories**

Inventories, which consist of pharmaceutical, medical and surgery supplies, are stated at the lower of cost or market determined by the first-in, first-out method.

# NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2011 AND 2010

#### **Property and Equipment**

Property and equipment are stated at cost less accumulated depreciation. Depreciation and amortization are provided over the estimated useful lives of the assets using the straight-line method. The Hospital capitalizes all equipment (1) costing more than \$2,000 and (2) having a useful life of two or more years.

#### Assets Whose Use is Limited

Assets whose use is limited consist of money market funds held by the trustee of the 2009 bond proceeds.

#### Physician Recruitment Agreements and Physician Advances Receivable

Consistent with the Hospital's policy on physician relocation and recruitment, the Hospital provides income guarantees to certain physicians who agree to relocate to the community to fill a need in the Hospital's service area and commit to remain in practice for a specified term. Under such agreements, the Hospital is required to make payments to the physicians in excess of amounts earned in their respective practices up to the amount of the income guarantee. Income guarantee periods are generally two years. Such payments are recoverable from the physicians in the event that their commitment period is not met, which is typically three years. The Hospital also advances monies to physicians under various loan agreements. These loans are unsecured and are forgiven systematically in accordance with the loan agreements. Should the arrangement between the Hospital and the physician be terminated prior to the end date agreed upon by both parties, the Hospital will pursue collection of any outstanding advances.

The Hospital recorded a liability for guarantees of approximately \$261,000 and \$293,000 in other liabilities at December 31, 2011 and 2010 for the estimated obligation to the Hospital under these arrangements with an offsetting asset recorded in prepaid expenses and other within the accompanying balance sheet.

#### Net Patient Service Revenue

Net patient service revenues are reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under payment agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

# NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2011 AND 2010

#### Patient Accounts Receivable

Accounts receivable for patients, insurance companies, and governmental agencies are based on gross charges less an allowance for contractual adjustments and interim payment advances. An allowance for contractual adjustments and interim payment advances is based on expected payment rates from payors based on current reimbursement methodologies. This amount also includes amounts received as interim payments against unpaid claims by certain payors.

#### Allowance for Uncollectible Accounts

An allowance for uncollectible accounts is established on an aggregate basis by using historical write-off rate factors applied to unpaid accounts based on aging. Loss rate factors are based on historical loss experience and adjusted for economic conditions and other trends affecting the Hospital's ability to collect outstanding amounts. Uncollectible amounts are written off against the allowance for doubtful accounts in the period they are determined to be uncollectible.

#### **Income Taxes**

The Hospital is exempt from income taxes under Section 501(c) (3) of the United States Internal Revenue Code.

Accounting principles generally accepted in the United States of America require management to evaluate tax positions taken by the Hospital and recognize a tax liability if the Hospital has taken an uncertain position that more likely than not would not be sustained upon examination by various federal and state taxing authorities. Management has analyzed the tax positions taken by the Hospital, and has concluded that as of December 31, 2011 and 2010, there are no uncertain positions taken or expected to be taken that would require recognition of a liability or disclosure in the accompanying financial statements.

The Hospital has filed its federal and state income tax returns for periods through December 31, 2010 and is subject to routine audits by taxing jurisdictions. However, as of the date the financial statements were available to be issued, there were no audits for any tax periods in progress. These income tax returns are generally open to examination by the relevant taxing authorities for a period of three years from the later of the date the return was filed or its due date (including approved extensions).

# NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2011 AND 2010

## Excess of Revenues over Expenses

The statement of operations includes excess of revenues over expenses as its performance indicator. Included in excess of revenues over expenses/change in unrestricted net assets are investment income, unrestricted gifts and loss on disposal of assets.

#### **Charity Care**

The Hospital provides care without charge or at amounts less than its established rates to patients who meet certain criteria under its charity care policy. Because the Hospital does not collect amounts deemed to be charity care, they are not reported as revenue.

Of the Hospital's total reported expenses (approximately \$62,379,000 and \$65,626,000 during 2011 and 2010, respectively), an estimated \$867,000 and \$1,012,000 arose from providing services to charity patients during 2011 and 2010, respectively. The estimated costs of providing charity services are based on a calculation which applies a ratio of costs to charges to the gross uncompensated charges associated with providing care to charity patients. The ratio of cost to charges is calculated based on the Hospital's total expenses (less bad debt expense) divided by gross patient service revenue. The Hospital participates in the Hospital Care Assurance Program (HCAP) which provides for additional payments to hospitals that provide a disproportionate share of uncompensated services to the indigent and uninsured. Net amounts received through this program totaled approximately \$389,000 and \$360,000 for 2011 and 2010, respectively.

#### Concentrations of Credit Risk

The Hospital grants credit without collateral to patients, most of whom are local residents and are insured under third-party payor agreements. The mix of receivables from patients and third-party payers in 2011 and 2010 follows:

	2011		2010	
	Accounts	Gross	Accounts	Gross
	Receivable	Revenue	Receivable	Revenue
Commercial	35%	47%	34%	50%
Medicare	27%	38%	23%	35%
Medicaid	10%	9%	11%	9%
Self-pay	28%	6%	32%	6%
	100%	100%	100%	100%

# NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2011 AND 2010

#### Reclassifications

Certain 2010 amounts have been reclassified to conform to the 2011 presentation in the accompanying financial statements. Such reclassifications did not impact the 2010 change in net assets and unrestricted net assets at December 31, 2010.

## Subsequent Events

The Hospital has evaluated events or transactions occurring subsequent to the balance sheet date for recognition and disclosure in the accompanying financial statements through the date the financial statements are issued, which is April 26, 2012.

## 2. NET PATIENT SERVICE REVENUES

Total gross patient service revenues, contractual and administrative adjustments and allowances and charity care for the years ended December 31, were as follows:

		2011		2010
Gross patient service revenues at established rates Less:	\$	129,296,761	\$	130,631,289
Contractual and administrative adjustments and allowances Charity care		(65,396,045) (1,990,178)		(63,512,586) (2,307,954)
Net patient service revenues	_\$_	61,910,538	\$	64,810,749

The Hospital provides charity care to patients who meet certain criteria under the Hospital's charity care policy without charge or at amounts less than established rates.

A summary of the payment arrangements with major third-party payors follows:

## **Medicare**

Inpatient acute care services rendered to Medicare program beneficiaries and defined capital costs related to Medicare beneficiaries are paid at prospectively determined rates per discharge. These rates vary according to a patient classifications system that is based on clinical, diagnostic, and other factors. Medicare outpatient services are primarily paid on a prospective basis. The Hospital's Medicare cost reports have been audited and finalized by the Medicare fiscal intermediary through December 31, 2007.

# NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2011 AND 2010

#### Medicaid

Inpatient and outpatient services rendered to the Ohio Medicaid program beneficiaries are paid at prospectively determined rates per case of services. Capital related costs are reimbursed on a reasonable cost basis. The Hospital is reimbursed at a tentative rate with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicaid fiscal intermediary. The Hospital's Medicaid cost reports have been audited and finalized by the Medicaid fiscal intermediary through December 31, 2005. Inpatient and outpatient services rendered to the Indiana Medicaid program beneficiaries are reimbursed under prospectively determined rates per discharge and standard flat fees based on services provided, respectively.

Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. The Hospital believes that it is in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoing. Compliance with such laws and regulations can be subject to regulatory action including fines, penalties and exclusions from Medicare and Medicaid programs.

The Hospital has also entered into payment agreements with certain commercial insurance carriers and preferred provider organizations. The methods for payment under these agreements include prospectively determined rates-per-discharge, discounts from established charges, prospectively determined per diem rates and outpatient case rates. The Hospital estimates an allowance for doubtful accounts based on an evaluation of historical losses, current economic conditions and other factors unique to the Hospital's client base.

#### PROPERTY AND EQUIPMENT

Property and equipment consist of the following at December 31:

	2011		 2010
Land and improvements Buildings Equipment	\$	2,035,419 30,483,604 39,829,167	\$ 1,989,833 30,366,749 36,280,207
Total		72,348,190	68,636,789
Accumulated depreciation Construction in progress		(43,821,722) 330,451	 (39,762,939) 1,359,995
Property and equipment, net	\$	28,856,919	\$ 30,233,845

## NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2011 AND 2010

#### 4. LONG-TERM DEBT

Long-term debt consists of the following at December 31:

	 2011	 2010
Health Care Facilities Revenue and Refunding bonds, Series A, with monthly payments of \$195,658; interest at 4.35% through September 2014, balloon payment of \$8,313,120 due September 29, 2014	\$ 13,452,363	\$ 15,174,146
Health Care Facilities Revenue and Refunding Bonds, Series B, with monthly payments of \$49,267; interest at 4.40% through September 2014, balloon payment	0.070.500	4 007 055
of \$2,649,173 due September 29, 2014	 3,876,532	 4,287,355
Less current portion	17,328,895 (2,227,470)	 19,461,501 (2,132,607)
Noncurrent portion	\$ 15,101,425	\$ 17,328,894

During 2009, the Hospital issued \$17,223,844 in Health Care Facilities Revenue Refunding Bonds Series A, and \$4,776,156 in Health Care Facilities Revenue Refunding Bonds Series B, with fixed interest rates of 4.35% and 4.40%, respectively. The bonds were issued to refund the 1996 Master Lease Purchase agreement, the 2003 Lease Purchase agreement, the 2006 Master Lease Purchase agreement, and the 2007 Master Lease Purchase agreement totaling \$20,058,735. The 2009 issue also provided approximately \$2 million in funds for future capital projects. The Hospital has pledged to the bond trustee a security interest in all present and future gross receipts as well as mortgage on the property and other lease and rental properties.

The Hospital is bound by the terms of the Master Trust Indenture to various operational and financial covenants. The Hospital is subject to certain restrictive covenants with respect to days cash on hand, fixed charge ratio and debt to capitalization ratio. The Hospital believes it is in compliance with these covenants at December 31, 2011.

As of December 31, 2011, future payments on the long-term debt are as follows:

2012	\$ 2,227,470
2013	2,326,551
2014	 12,774,874
Total	\$ 17,328,895

# NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2011 AND 2010

## 5. PENSION PLAN

The Hospital sponsors a defined contribution plan covering substantially all employees. Net pension cost including administrative expenses related to this plan was approximately \$343,000 and \$346,000 in 2011 and 2010, respectively.

## 6. PROFESSIONAL LIABILITY INSURANCE

The Hospital maintains professional liability insurance coverage with a commercial insurance carrier. The policy covers losses of \$1,000,000 individually and \$3,000,000 in the aggregate. In addition, the Hospital maintains commercial excess liability insurance with limits of \$5,000,000 per occurrence and in the annual aggregate. Management believes claims outstanding against the Hospital at December 31, 2011 are adequately covered by commercial insurance.

#### 7. FUNCTIONAL EXPENSES

The Hospital provides general health care services to residents within its geographic region. Healthcare program and general and administrative expenses at December 31, 2011 and 2010 follows:

	2011	2010
Healthcare program services	\$ 55,808,941	\$ 58,375,882
General and administrative services	6,570,507	7,250,482
	\$ 62,379,448	\$ 65,626,364

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#### 8. RELATED ORGANIZATION

The McCullough-Hyde Memorial Hospital Trust (the "Trust") was organized to provide financial support to the Hospital. The Board of Trustees of the Trust determines the amount of support to be provided, as well as how the funds are to be used.

Amounts due from the Trust approximated \$1,680,000 and \$1,241,000 at December 31, 2011 and 2010, respectively.

## NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2011 AND 2010

Summarized financial information of the Trust for the years ended December 31 follows:

	2011		2010
Assets	\$ 10,167,153	\$	10,419,036
Liabilities	1,701,503	Ψ	1,268,390
Net assets	8,465,650		9,150,646
Unrestricted revenues and other support	(126,278)		1,259,873
Unrestricted expenses	562,746		614,770

#### 9. COMMITMENTS

The Hospital leases space and equipment for various purposes with Ross Medical Complex being the most significant, with terms ranging from 3 to 15 years.

Future annual minimum lease payments under the leases are as follows:

2012	\$ 1,049,658
2013	965,400
2014	703,062
2015	687,152
2016	580,675
Thereafter	 2,835,197
Total	\$ 6,821,144

Rental expense for the Hospital was \$1,506,851 and \$1,652,679 during December 31, 2011 and 2010, respectively.

#### 10. CONTINGENCIES

There are a variety of legal proceedings and claims by others against the Hospital in a variety of matters arising out of the conduct of the Hospital's business. The ultimate resolution of such claims would not, in the opinion of management, have a material adverse effect on the financial statements.