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Return of Private Foundation
or Section 4947(a)(1) Nonexempt Charitable Trust
Treated as a Private Foundation

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements.

2011

For calendar year 2011 or tax year beginning

, and ending

Name of foundation

NATEM FOUNDATION INC

Number and street (or P O box number if mail is not delivered to street address)

3555 TIMMONS LANE

Room/suite

800

City or town, state, and ZIP code

HOUSTON, TX 77027-6498

G Check all that apply:

Initial return Initial return of a former public charity
 Final return Amended return
 Address change Name change

H Check type of organization: Section 501(c)(3) exempt private foundation Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation

I Fair market value of all assets at end of year

(from Part II, col. (c), line 16)

► \$ 57,300,378. (Part I, column (d) must be on cash basis)

J Accounting method: Cash Accrual Other (specify) _____Part I Analysis of Revenue and Expenses
(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))

| | | (a) Revenue and expenses per books | (b) Net investment income | (c) Adjusted net income | (d) Disbursements for charitable purposes (cash basis only) |
|---------------------------------------|---|------------------------------------|---------------------------|-------------------------|---|
| | 1 Contributions, gifts, grants, etc., received | | | N/A | |
| | 2 Check ► <input checked="" type="checkbox"/> if the foundation is not required to attach Sch B | | | | |
| | 3 Interest on savings and temporary cash investments | 86. | 86. | | STATEMENT 1 |
| | 4 Dividends and interest from securities | 110,882. | 110,882. | | STATEMENT 2 |
| Revenue | 5a Gross rents | | | | |
| | b Net rental income or (loss) | | | | |
| | 6a Net gain or (loss) from sale of assets not on line 10 | | | | |
| | b Gross sales price for all assets on line 6a | | | | |
| | 7 Capital gain net income (from Part IV, line 2) | | 0. | | |
| | 8 Net short-term capital gain | | | | |
| | 9 Income modifications | | | | |
| | 10a Gross sales less returns and allowances | | | | |
| | b Less Cost of goods sold | | | | |
| | c Gross profit or (loss) | | | | |
| | 11 Other income | | | | |
| | 12 Total. Add lines 1 through 11 | 110,968. | 110,968. | | |
| Operating and Administrative Expenses | 13 Compensation of officers, directors, trustees, etc | 80,507. | 0. | 80,507. | |
| | 14 Other employee salaries and wages | | | | |
| | 15 Pension plans, employee benefits | 10,217. | 0. | 10,217. | |
| | 16a Legal fees | STMT 3 | 4,074. | 0. | 4,074. |
| | b Accounting fees | STMT 4 | 1,575. | 0. | 1,575. |
| | c Other professional fees | STMT 5 | 20,965. | RECEIVED 0. | 20,965. |
| | 17 Interest | | 127. | 0. | 0. |
| | 18 Taxes | STMT 6 | 1,750. | 0. | 0. |
| | 19 Depreciation and depletion | | 1,892. | NOV 21 2012 | 0. |
| | 20 Occupancy | | 16,580. | 0. | 16,580. |
| | 21 Travel, conferences, and meetings | | 1,400. | IRSO | 1,400. |
| | 22 Printing and publications | | | | |
| | 23 Other expenses | STMT 7 | 12,548. | 0. | 11,720. |
| | 24 Total operating and administrative expenses. Add lines 13 through 23 | | 151,635. | 0. | 147,038. |
| | 25 Contributions, gifts, grants paid | | 2,641,017. | | 2,641,017. |
| | 26 Total expenses and disbursements Add lines 24 and 25 | | 2,792,652. | 0. | 2,788,055. |
| | 27 Subtract line 26 from line 12: | | -2,681,684. | | |
| | a Excess of revenue over expenses and disbursements | | | | |
| | b Net investment income (if negative, enter -0-) | | 110,968. | | |
| | c Adjusted net income (if negative, enter -0-) | | | N/A | |

5914

| Assets | Part II Balance Sheets | Attached schedules and amounts in the description column should be for end-of-year amounts only | Beginning of year | End of year | |
|---|---|---|-------------------|----------------|-----------------------|
| | | | (a) Book Value | (b) Book Value | (c) Fair Market Value |
| | | | | | |
| 1 | Cash - non-interest-bearing | | | | |
| 2 | Savings and temporary cash investments | | | | |
| 3 | Accounts receivable ► | 673. | | | |
| | Less: allowance for doubtful accounts ► | | | 673. | 673. |
| 4 | Pledges receivable ► | | | | |
| | Less: allowance for doubtful accounts ► | | | | |
| 5 | Grants receivable | | | | |
| 6 | Receivables due from officers, directors, trustees, and other disqualified persons | | | | |
| 7 | Other notes and loans receivable ► | | | | |
| | Less: allowance for doubtful accounts ► | | | | |
| 8 | Inventories for sale or use | | | | |
| 9 | Prepaid expenses and deferred charges | | | | |
| 10a | Investments - U.S. and state government obligations | | | | |
| b | Investments - corporate stock | | | | |
| c | Investments - corporate bonds | | | | |
| 11 | Investments - land, buildings, and equipment basis ► | | | | |
| | Less accumulated depreciation ► | | | | |
| 12 | Investments - mortgage loans | | | | |
| 13 | Investments - other | | | | |
| 14 | Land, buildings, and equipment: basis ► | 6,867. | | | |
| | Less accumulated depreciation | STMT 8 ► | 2,137. | | |
| 15 | Other assets (describe ► <u>DEPOSITS</u>) | | | 2,300. | 2,300. |
| 16 | Total assets (to be completed by all filers) | | 59,982,053. | 57,300,378. | 57,300,378. |
| 17 | Accounts payable and accrued expenses | | | | 9. |
| 18 | Grants payable | | | | |
| 19 | Deferred revenue | | | | |
| 20 | Loans from officers, directors, trustees, and other disqualified persons | | | | |
| 21 | Mortgages and other notes payable | | | | |
| 22 | Other liabilities (describe ►) | | | | |
| 23 | Total liabilities (add lines 17 through 22) | | 0. | | 9. |
| Net Assets or Fund Balances | Foundations that follow SFAS 117, check here ► <input type="checkbox"/> and complete lines 24 through 26 and lines 30 and 31. | | | | |
| 24 | Unrestricted | | | | |
| 25 | Temporarily restricted | | | | |
| 26 | Permanently restricted | | | | |
| Foundations that do not follow SFAS 117, check here ► <input checked="" type="checkbox"/> and complete lines 27 through 31. | | | | | |
| 27 | Capital stock, trust principal, or current funds | | 0. | 0. | |
| 28 | Paid-in or capital surplus, or land, bldg., and equipment fund | | 0. | 0. | |
| 29 | Retained earnings, accumulated income, endowment, or other funds | | 59,982,053. | 57,300,369. | |
| 30 | Total net assets or fund balances | | 59,982,053. | 57,300,369. | |
| 31 | Total liabilities and net assets/fund balances | | 59,982,053. | 57,300,378. | |

Part III Analysis of Changes in Net Assets or Fund Balances

| | | | |
|---|---|---|-------------|
| 1 | Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return) | 1 | 59,982,053. |
| 2 | Enter amount from Part I, line 27a | 2 | -2,681,684. |
| 3 | Other increases not included in line 2 (itemize) ► | 3 | 0. |
| 4 | Add lines 1, 2, and 3 | 4 | 57,300,369. |
| 5 | Decreases not included in line 2 (itemize) ► | 5 | 0. |
| 6 | Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30 | 6 | 57,300,369. |

Part IV Capital Gains and Losses for Tax on Investment Income

| | | | | | |
|---|---|---|---|--------------------------------------|----------------------------------|
| (a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.) | | | (b) How acquired P - Purchase D - Donation | (c) Date acquired (mo., day, yr.) | (d) Date sold (mo., day, yr.) |
| 1a | | | | | |
| b | NONE | | | | |
| c | | | | | |
| d | | | | | |
| e | | | | | |
| (e) Gross sales price | (f) Depreciation allowed (or allowable) | (g) Cost or other basis plus expense of sale | (h) Gain or (loss) (e) plus (f) minus (g) | | |
| a | | | | | |
| b | | | | | |
| c | | | | | |
| d | | | | | |
| e | | | | | |
| Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 | | | (l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h)) | | |
| (i) F.M.V. as of 12/31/69 | (j) Adjusted basis as of 12/31/69 | (k) Excess of col. (i) over col. (j), if any | | | |
| a | | | | | |
| b | | | | | |
| c | | | | | |
| d | | | | | |
| e | | | | | |
| 2 Capital gain net income or (net capital loss) | { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 } | | 2 | | |
| 3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8 | | | 3 | | |

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

 Yes No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see instructions before making any entries.

| (a) Base period years Calendar year (or tax year beginning in) | (b) Adjusted qualifying distributions | (c) Net value of noncharitable-use assets | (d) Distribution ratio (col. (b) divided by col. (c)) |
|--|--|--|---|
| 2010 | 156,432. | 36,968,807. | .04231 |
| 2009 | 0. | 488. | .00000 |
| 2008 | | | |
| 2007 | | | |
| 2006 | | | |

| | | |
|--|---|-------------|
| 2 Total of line 1, column (d) | 2 | .004231 |
| 3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years | 3 | .002116 |
| 4 Enter the net value of noncharitable-use assets for 2011 from Part X, line 5 | 4 | 57,580,516. |
| 5 Multiply line 4 by line 3 | 5 | 121,840. |
| 6 Enter 1% of net investment income (1% of Part I, line 27b) | 6 | 1,110. |
| 7 Add lines 5 and 6 | 7 | 122,950. |
| 8 Enter qualifying distributions from Part XII, line 4 | 8 | 2,788,055. |

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate.
See the Part VI instructions.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

| | | |
|--|-------------------------|--|
| 1a Exempt operating foundations described in section 4940(d)(2), check here ► <input type="checkbox"/> and enter "N/A" on line 1. | 1 2 3 4 5 | 1,110. 0. 1,110. 0. 1,110. |
| Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions) | | |
| b Domestic foundations that meet the section 4940(e) requirements in Part V, check here ► <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b | | |
| c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b). | | |
| 2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) | | |
| 3 Add lines 1 and 2 | 6a 6b 6c 6d | 1,000. 400. |
| 4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) | | |
| 5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0- | | |
| 6 Credits/Payments: | | |
| a 2011 estimated tax payments and 2010 overpayment credited to 2011 | | |
| b Exempt foreign organizations - tax withheld at source | | |
| c Tax paid with application for extension of time to file (Form 8868) | | |
| d Backup withholding erroneously withheld | | |
| 7 Total credits and payments. Add lines 6a through 6d | 7 8 9 10 11 | 1,400. 0. 290. 0. |
| 8 Enter any penalty for underpayment of estimated tax. Check here <input checked="" type="checkbox"/> if Form 2220 is attached | | |
| 9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed | | |
| 10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid | | |
| 11 Enter the amount of line 10 to be: Credited to 2012 estimated tax ► 290. Refunded ► 0. | | |

Part VII-A Statements Regarding Activities

| | | | |
|---|-----|---|---|
| 1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign? | N/A | Yes 1a 1b 1c 2 3 4a 4b 5 6 7 8b 9 10 | No X X X X X X X X X X X X X |
| b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)? | | | |
| <i>If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.</i> | | | |
| c Did the foundation file Form 1120-POL for this year? | | | |
| d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: | | | |
| (1) On the foundation. ► \$ 0. (2) On foundation managers. ► \$ 0. | | | |
| e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ► \$ 0. | | | |
| 2 Has the foundation engaged in any activities that have not previously been reported to the IRS? | | | |
| <i>If "Yes," attach a detailed description of the activities.</i> | | | |
| 3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? <i>If "Yes," attach a conformed copy of the changes</i> | | | |
| 4a Did the foundation have unrelated business gross income of \$1,000 or more during the year? | | | |
| b If "Yes," has it filed a tax return on Form 990-T for this year? | | | |
| 5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? | | | |
| <i>If "Yes," attach the statement required by General Instruction T</i> | | | |
| 6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: | | | |
| • By language in the governing instrument, or | | | |
| • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? | | | |
| 7 Did the foundation have at least \$5,000 in assets at any time during the year? | | | |
| <i>If "Yes," complete Part II, col. (c), and Part XV.</i> | | | |
| 8a Enter the states to which the foundation reports or with which it is registered (see instructions) ► NM | | | |
| b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? <i>If "No," attach explanation</i> | | | |
| 9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? <i>If "Yes," complete Part XIV</i> | | | |
| 10 Did any persons become substantial contributors during the tax year? <i>If "Yes," attach a schedule listing their names and addresses</i> | | | |

Part VII-A Statements Regarding Activities (continued)

| | | |
|--|---|---------------------------------------|
| 11 | | X |
| 12 | X | |
| 13 | X | |
| Website address ► N/A | | |
| 14 | The books are in care of ► TIMMONS ADVISORS LLC | Telephone no. ► (713) 961-1600 |
| Located at ► 3555 TIMMONS LANE, SUITE 800, HOUSTON, TX | | |
| ZIP+4 ► 77027-6498 | | |
| 15 | Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year | |
| 16 | 15 | N/A |
| 16 | Yes | No |
| 16 | X | |
| See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign country ► | | |

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

| | Yes | No |
|---|---|--|
| 1a During the year did the foundation (either directly or indirectly): | | |
| (1) Engage in the sale or exchange, or leasing of property with a disqualified person? | <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> No |
| (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? | <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> No |
| (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? | <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> No |
| (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? | <input checked="" type="checkbox"/> Yes | <input type="checkbox"/> No |
| (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? | <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> No |
| (6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) | <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> No |
| b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? | | |
| Organizations relying on a current notice regarding disaster assistance check here ► | | |
| c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2011? | | |
| 2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)): | | |
| a At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2011? | <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> No |
| If "Yes," list the years ► _____, _____, _____, _____ | | |
| b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.) | | |
| c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. | | |
| ► _____, _____, _____, _____ | | |
| 3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? | <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> No |
| b If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2011.) | | |
| 4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? | | |
| b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2011? | | |

Part VII-B | Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?
 Yes No
 (2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?
 Yes No
 (3) Provide a grant to an individual for travel, study, or other similar purposes?
 Yes No
 (4) Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)?
 Yes No
 (5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?
 Yes No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)?

Organizations relying on a current notice regarding disaster assistance check here ►

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? SEE STATEMENT 10

If "Yes," attach the statement required by Regulations section 53.4945-5(d)

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

 Yes No

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

If "Yes" to 6b, file Form 8870

 Yes No

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

 Yes No

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?

N/A

7b

Part VIII | Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation.

| (a) Name and address | (b) Title, and average hours per week devoted to position | (c) Compensation (If not paid, enter -0-) | (d) Contributions to employee benefit plans and deferred compensation | (e) Expense account, other allowances |
|--|---|---|---|---------------------------------------|
| LINDA PRITZKER 3555 TIMMONS LANE, SUITE 800 HOUSTON, TX 770276498 | PRESIDENT/DIRECTOR 5.00 | 0. | 0. | 0. |
| AARON STERN 1012 MARQUEZ PLACE, SUITE 308A SANTA FE, NM 87505 | VICE PRESIDENT/DIRECTOR 3.00 | 0. | 0. | 0. |
| MARY JO SANDLIN 3555 TIMMONS LANE, SUITE 800 HOUSTON, TX 770276498 | SECRETARY/TREASURER/DIRECT 5.00 | 0. | 0. | 0. |
| | | | | |
| | | | | |
| | | | | |

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

| (a) Name and address of each employee paid more than \$50,000 | (b) Title, and average hours per week devoted to position | (c) Compensation | (d) Contributions to employee benefit plans and deferred compensation | (e) Expense account, other allowances |
|--|---|------------------|---|---------------------------------------|
| ADAM RUBEL - 1012 MARQUEZ PLACE, SUITE 307A, SANTA FE, NM 87505 | EXECUTIVE DIRECTOR 40.00 | 80,507. | 0. | 0. |
| | | | | |
| | | | | |
| | | | | |
| | | | | |

Total number of other employees paid over \$50,000 ► 0

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Part VIII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**
3 Five highest-paid independent contractors for professional services. If none, enter "NONE."

| (a) Name and address of each person paid more than \$50,000 | (b) Type of service | (c) Compensation |
|---|---------------------|------------------|
| NONE | | |
| | | |
| | | |
| | | |
| | | |
| | | |

Total number of others receiving over \$50,000 for professional services

►

0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

Expenses

| | | |
|---|------------|--|
| 1 | N/A | |
| | | |
| 2 | | |
| | | |
| 3 | | |
| | | |
| 4 | | |
| | | |

Part IX-B Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

Amount

| | | |
|---|------------|--|
| 1 | N/A | |
| | | |
| 2 | | |
| | | |
| 3 | | |
| | | |

All other program-related investments. See instructions.

| | | |
|---|--|--|
| 3 | | |
| | | |
| | | |

Total. Add lines 1 through 3

►

0.

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Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

| | | | |
|---|---|----|-------------|
| 1 | Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes: | | |
| a | Average monthly fair market value of securities | 1a | 0. |
| b | Average of monthly cash balances | 1b | 58,457,377. |
| c | Fair market value of all other assets | 1c | 0. |
| d | Total (add lines 1a, b, and c) | 1d | 58,457,377. |
| e | Reduction claimed for blockage or other factors reported on lines 1a and 1b (attach detailed explanation) | 1e | 0. |
| 2 | Acquisition indebtedness applicable to line 1 assets | 2 | 0. |
| 3 | Subtract line 2 from line 1d | 3 | 58,457,377. |
| 4 | Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions) | 4 | 876,861. |
| 5 | Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4 | 5 | 57,580,516. |
| 6 | Minimum investment return. Enter 5% of line 5 | 6 | 2,879,026. |

Part XI Distributable Amount (see instructions) (Section 4942(i)(3) and (i)(5) private operating foundations and certain foreign organizations check here ► and do not complete this part.)

| | | | |
|----|--|----|------------|
| 1 | Minimum investment return from Part X, line 6 | 1 | 2,879,026. |
| 2a | Tax on investment income for 2011 from Part VI, line 5 | 2a | 1,110. |
| b | Income tax for 2011. (This does not include the tax from Part VI.) | 2b | |
| c | Add lines 2a and 2b | 2c | 1,110. |
| 3 | Distributable amount before adjustments. Subtract line 2c from line 1 | 3 | 2,877,916. |
| 4 | Recoveries of amounts treated as qualifying distributions | 4 | 0. |
| 5 | Add lines 3 and 4 | 5 | 2,877,916. |
| 6 | Deduction from distributable amount (see instructions) | 6 | 0. |
| 7 | Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1 | 7 | 2,877,916. |

Part XII Qualifying Distributions (see instructions)

| | | | |
|---|---|----|------------|
| 1 | Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes: | | |
| a | Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26 | 1a | 2,788,055. |
| b | Program-related investments - total from Part IX-B | 1b | 0. |
| 2 | Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes | 2 | |
| 3 | Amounts set aside for specific charitable projects that satisfy the: | | |
| a | Suitability test (prior IRS approval required) | 3a | |
| b | Cash distribution test (attach the required schedule) | 3b | |
| 4 | Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4 | 4 | 2,788,055. |
| 5 | Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b | 5 | 1,110. |
| 6 | Adjusted qualifying distributions. Subtract line 5 from line 4 | 6 | 2,786,945. |

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

| | (a) Corpus | (b) Years prior to 2010 | (c) 2010 | (d) 2011 |
|--|---------------|----------------------------|-------------|-------------|
| 1 Distributable amount for 2011 from Part XI, line 7 | | | | 2,877,916. |
| 2 Undistributed income, if any, as of the end of 2011 | | | 1,690,040. | |
| a Enter amount for 2010 only | | | | |
| b Total for prior years: | | 0. | | |
| 3 Excess distributions carryover, if any, to 2011: | | | | |
| a From 2006 | | | | |
| b From 2007 | | | | |
| c From 2008 | | | | |
| d From 2009 | | | | |
| e From 2010 | | | | |
| f Total of lines 3a through e | 0. | | | |
| 4 Qualifying distributions for 2011 from Part XII, line 4: ► \$ 2,788,055. | | | 1,690,040. | |
| a Applied to 2010, but not more than line 2a | | | | |
| b Applied to undistributed income of prior years (Election required - see instructions) | | 0. | | |
| c Treated as distributions out of corpus (Election required - see instructions) | | | | |
| d Applied to 2011 distributable amount | | | | 1,098,015. |
| e Remaining amount distributed out of corpus | 0. | | | |
| 5 Excess distributions carryover applied to 2011 (If an amount appears in column (d), the same amount must be shown in column (a)) | 0. | | | 0. |
| 6 Enter the net total of each column as indicated below: | | | | |
| a Corpus Add lines 3f, 4c, and 4e Subtract line 5 | 0. | | | |
| b Prior years' undistributed income. Subtract line 4b from line 2b | | 0. | | |
| c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed | | | 0. | |
| d Subtract line 6c from line 6b. Taxable amount - see instructions | | | 0. | |
| e Undistributed income for 2010. Subtract line 4a from line 2a. Taxable amount - see instr. | | | | 0. |
| f Undistributed income for 2011. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2012 | | | | |
| 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) | 0. | | | |
| 8 Excess distributions carryover from 2006 not applied on line 5 or line 7 | 0. | | | |
| 9 Excess distributions carryover to 2012. Subtract lines 7 and 8 from line 6a | 0. | | | |
| 10 Analysis of line 9: | | | | |
| a Excess from 2007 | | | | |
| b Excess from 2008 | | | | |
| c Excess from 2009 | | | | |
| d Excess from 2010 | | | | |
| e Excess from 2011 | | | | |

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment

| Recipient | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | Amount |
|--|---|--------------------------------|--|-----------------|
| a Paid during the year | | | | |
| MUSICOSOPHIA-STIFTUNG FINKENHERD 5-6 D-79271 ST PETER, SCHWARZWALD, GERMANY | | FOREIGN CHARITY | PEDAGOGIC PROJECT TO SUPPORT SCHOOL BUILDING RENOVATIONS, AUDIO LECTURES AND PUBLICATIONS. | 271,200. |
| RIME FOUNDATION 810 1ST ST S STE 200 HOPKINS, MN 55343-7668 | | PUBLIC CHARITY | GENERAL OPERATING FUND | 45,000. |
| THE ENGAGE NETWORK 436 14TH ST STE 500 OAKLAND, CA 94612 | | PUBLIC CHARITY | GENERAL OPERATING SUPPORT | 200,000. |
| BUSINESS ALLIANCE FOR LOCAL LIVING ECONOMIES 305 FLORA STREET STE E BELLINGHAM, WA 98225 | | PUBLIC CHARITY | OPERATIONAL SUPPORT | 815,000. |
| INSTITUTE FOR POLICY STUDIES 1112 16TH ST NW STE 600 WASHINGTON, DC 20036-4823 | | PUBLIC CHARITY | NEW ECONOMY WORKING GROUP PROJECT | 250,000. |
| Total | SEE CONTINUATION SHEET(S) | | | ► 3a 2,641,017. |
| b Approved for future payment | | | | |
| ELLA BAKER CENTER FOR HUMAN RIGHTS IN CA 1970 BROADWAY STE 450 OAKLAND, CA 94612 | | PUBLIC CHARITY | OPERATIONS SUPPORT | 98,750. |
| Total | | | | ► 3b 98,750. |

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.

| Enter gross amounts unless otherwise indicated. | Unrelated business income | | (e) Related or exempt function income | |
|--|---------------------------|---------------|---|----------|
| | (a) Business code | (b) Amount | | |
| 1 Program service revenue: | | | | |
| a | | | | |
| b | | | | |
| c | | | | |
| d | | | | |
| e | | | | |
| f | | | | |
| g Fees and contracts from government agencies | | | | |
| 2 Membership dues and assessments | | | | |
| 3 Interest on savings and temporary cash investments | | | 14 86. | |
| 4 Dividends and interest from securities | | | 14 110,882. | |
| 5 Net rental income or (loss) from real estate: | | | | |
| a Debt-financed property | | | | |
| b Not debt-financed property | | | | |
| 6 Net rental income or (loss) from personal property | | | | |
| 7 Other investment income | | | | |
| 8 Gain or (loss) from sales of assets other than inventory | | | | |
| 9 Net income or (loss) from special events | | | | |
| 10 Gross profit or (loss) from sales of inventory | | | | |
| 11 Other revenue: | | | | |
| a | | | | |
| b | | | | |
| c | | | | |
| d | | | | |
| e | | | | |
| 12 Subtotal. Add columns (b), (d), and (e) | | 0. | 110,968. | 0. |
| 13 Total. Add line 12, columns (b), (d), and (e) | | | 13 | 110,968. |

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

| | | Yes | No |
|-----|--|-------|----|
| 1 | Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? | | |
| a | Transfers from the reporting foundation to a noncharitable exempt organization of: | | |
| (1) | Cash | 1a(1) | X |
| (2) | Other assets | 1a(2) | X |
| b | Other transactions: | | |
| (1) | Sales of assets to a noncharitable exempt organization | 1b(1) | X |
| (2) | Purchases of assets from a noncharitable exempt organization | 1b(2) | X |
| (3) | Rental of facilities, equipment, or other assets | 1b(3) | X |
| (4) | Reimbursement arrangements | 1b(4) | X |
| (5) | Loans or loan guarantees | 1b(5) | X |
| (6) | Performance of services or membership or fundraising solicitations | 1b(6) | X |
| c | Sharing of facilities, equipment, mailing lists, other assets, or paid employees | 1c | X |
| d | If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. | | |

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?

Yes No

b If "Yes," complete the following schedule.

| (a) Name of organization | (b) Type of organization | (c) Description of relationship |
|--------------------------|--------------------------|---------------------------------|
| N/A | | |
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**Sign
Here**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

May the IRS discuss this return with the preparer shown below (see instr.)?

May Holmes
Signature of officer or trustee

Rev. B. A. D.

Date _____

11

if which preparer has any knowledge.

URER

Title

May the IRS discuss this return with the preparer shown below (see instr.)?

Yes No

| | | | | | |
|--|--------------------------------|------------------------|-----------|---|-----------|
| Paid Preparer Use Only | Print/Type preparer's name | Preparer's signature | Date | Check <input type="checkbox"/> if self-employed | PTIN |
| | JENNIFER HOLCOMBE | Jennifer Holcombe, CPA | 11/12/12 | | P00466301 |
| | Firm's name ► LINN THURBER LLP | | | Firm's EIN ► 76-0476201 | |
| Firm's address ► 3555 TIMMONS LANE, SUITE 800 HOUSTON, TX 77027 | | | Phone no. | (713) 961-1600 | |

NATEM FOUNDATION INC

27-1345897

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

| Recipient | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | Amount |
|--|---|--------------------------------|-----------------------------------|-------------------|
| TIBETAN BUDDHIST RESOURCE CENTER 17 W 17TH ST 9TH FLOOR NEW YORK, NY 10011-0000 | | PUBLIC CHARITY | GENERAL OPERATING SUPPORT | 100,000. |
| CENTER FOR CONTEMPLATIVE MIND IN SOCIETY INC 15 CONZ ST STE 1 NORTHAMPTON, MA 01060-3151 | | PUBLIC CHARITY | GENERAL OPERATING SUPPORT | 50,000. |
| ELLA BAKER CENTER FOR HUMAN RIGHTS IN CA 1970 BROADWAY STE 450 OAKLAND, CA 94612 | | PUBLIC CHARITY | OPERATIONS SUPPORT | 164,700. |
| TIDES FOUNDATION P O BOX 29903 SAN FRANCISCO, CA 94129 | | PUBLIC CHARITY | BLUE MOUNTAIN CLINIC | 31,070. |
| ARLEE COMMUNITY DEVELOPMENT CORPORATION P O BOX 452 ARLEE, MT 59821-0452 | | PUBLIC CHARITY | DEVELOPMENT OF JOCKO VALLEY | 38,500. |
| SANTA FE COMMUNITY FOUNDATION P O BOX 1827 SANTA FE, NM 87504 | | PUBLIC CHARITY | HAI DONOR ADVISED FUND | 302,000. |
| TIDES FOUNDATION P O BOX 29903 SAN FRANCISCO, CA 94129 | | PUBLIC CHARITY | SOLPO DONOR ADVISED FUND | 302,000. |
| COMPASSION WORKS FOR ALL INC P O BOX 7708 LITTLE ROCK, AR 72217-7708 | | PUBLIC CHARITY | OPERATIONAL SUPPORT | 20,000. |
| THE TIDES FOUNDATION P O BOX 29903 SAN FRANCISCO, CA 94129 | | PUBLIC CHARITY | PEOPLE CENTERED DEVELOPMENT FORUM | 51,547. |
| Total from continuation sheets | | | | 1,059,817. |

2011 DEPRECIATION AND AMORTIZATION REPORT

FORM 990-PF PAGE 1

990-PE

128102
05-01-11

(D) - Asset disposed

* ITC, Section 179, Salvage, Bonus, Commercial Revitalization Deduction

- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only Part II and check this box

Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868.

- If you are filing for an **Automatic 3-Month Extension**, complete only Part I (on page 1)

Part II Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed).

Enter filer's identifying number, see instructions

| | | |
|--|--|--|
| Type or print File by the due date for filing your return. See instructions | Name of exempt organization or other filer, see instructions NATEM FOUNDATION INC | Employer identification number (EIN) or <input checked="" type="checkbox"/> 27-1345897 |
| | Number, street, and room or suite no. If a P O box, see instructions 3555 TIMMONS LANE, NO. 800 | Social security number (SSN) <input type="checkbox"/> |
| | City, town or post office, state, and ZIP code For a foreign address, see instructions. HOUSTON, TX 77027-6498 | |

Enter the Return code for the return that this application is for (file a separate application for each return)

0 4

| Application Is For | Return Code | Application Is For | Return Code |
|--|-------------|--------------------|-------------|
| Form 990 | 01 | | |
| Form 990-BL | 02 | Form 1041-A | 08 |
| Form 990-EZ | 01 | Form 4720 | 09 |
| Form 990-PF | 04 | Form 5227 | 10 |
| Form 990-T (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | 11 |
| Form 990-T (trust other than above) | 06 | Form 8870 | 12 |

STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.

TIMMONS ADVISORS LLC

- The books are in the care of ► **3555 TIMMONS LANE, SUITE 800 - HOUSTON, TX 77027-6498**
Telephone No ► **(713) 961-1600** FAX No. ► **(713) 623-2317**

- If the organization does not have an office or place of business in the United States, check this box ►
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box ► . If it is for part of the group, check this box ► and attach a list with the names and EINs of all members the extension is for

4 I request an additional 3 month extension of time until **NOVEMBER 15, 2012**.

5 For calendar year **2011**, or other tax year beginning _____, and ending _____

6 If the tax year entered in line 5 is for less than 12 months, check reason Initial return Final return
 Change in accounting period

7 State in detail why you need the extension

**TAXPAYER REQUESTS ADDITIONAL TIME TO ACQUIRE THE INFORMATION NECESSARY
TO FILE A COMPLETE AND ACCURATE RETURN.**

| | | |
|---|----|------------------|
| 8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions | 8a | \$ 1,400. |
| b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868. | 8b | \$ 1,400. |
| c Balance due. Subtract line 8b from line 8a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions | 8c | \$ 0. |

Signature and Verification must be completed for Part II only.

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.

Signature ► Henry J. Steiner title ► CPA

Date ► 13 August 2012

Form 8868 (Rev. 1-2012)

FORM 990-PF INTEREST ON SAVINGS AND TEMPORARY CASH INVESTMENTS STATEMENT 1

| SOURCE | AMOUNT |
|--|--------|
| NORTHERN TRUST | 25. |
| UNITED STATES TREASURY | 61. |
| TOTAL TO FORM 990-PF, PART I, LINE 3, COLUMN A | 86. |

FORM 990-PF DIVIDENDS AND INTEREST FROM SECURITIES STATEMENT 2

| SOURCE | GROSS AMOUNT | CAPITAL GAINS DIVIDENDS | COLUMN (A) AMOUNT |
|----------------------------------|--------------|-------------------------|-------------------|
| TEXAS TRUSTEE SERVICES | 110,882. | 0. | 110,882. |
| TOTAL TO FM 990-PF, PART I, LN 4 | 110,882. | 0. | 110,882. |

FORM 990-PF LEGAL FEES STATEMENT 3

| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INVEST- MENT INCOME | (C) ADJUSTED NET INCOME | (D) CHARITABLE PURPOSES |
|----------------------------|------------------------------|-----------------------------------|-------------------------------|-------------------------------|
| LEGAL FEES | 4,074. | 0. | | 4,074. |
| TO FM 990-PF, PG 1, LN 16A | 4,074. | 0. | | 4,074. |

FORM 990-PF ACCOUNTING FEES STATEMENT 4

| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INVEST- MENT INCOME | (C) ADJUSTED NET INCOME | (D) CHARITABLE PURPOSES |
|------------------------------|------------------------------|-----------------------------------|-------------------------------|-------------------------------|
| ACCOUNTING FEES | 1,575. | 0. | | 1,575. |
| TO FORM 990-PF, PG 1, LN 16B | 1,575. | 0. | | 1,575. |

FORM 990-PF

OTHER PROFESSIONAL FEES

STATEMENT

5

| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INVEST- MENT INCOME | (C) ADJUSTED NET INCOME | (D) CHARITABLE PURPOSES |
|------------------------------|------------------------------|-----------------------------------|-------------------------------|-------------------------------|
| OTHER PROFESSIONAL FEES | 20,965. | 0. | | 20,965. |
| TO FORM 990-PF, PG 1, LN 16C | 20,965. | 0. | | 20,965. |

FORM 990-PF

TAXES

STATEMENT

6

| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INVEST- MENT INCOME | (C) ADJUSTED NET INCOME | (D) CHARITABLE PURPOSES |
|-----------------------------|------------------------------|-----------------------------------|-------------------------------|-------------------------------|
| FEDERAL TAXES | 1,750. | 0. | | 0. |
| TO FORM 990-PF, PG 1, LN 18 | 1,750. | 0. | | 0. |

FORM 990-PF

OTHER EXPENSES

STATEMENT

7

| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INVEST- MENT INCOME | (C) ADJUSTED NET INCOME | (D) CHARITABLE PURPOSES |
|----------------------------------|------------------------------|-----------------------------------|-------------------------------|-------------------------------|
| OFFICE & ADMINISTRATIVE EXPENSES | 259. | 0. | | 259. |
| INSURANCE | 3,094. | 0. | | 3,094. |
| ANNUAL SOFTWARE/INTERNET SVC | 7,399. | 0. | | 7,399. |
| MISCELLANEOUS | 666. | 0. | | 0. |
| TO FORM 990-PF, PG 1, LN 23 | 1,130. | 0. | | 968. |
| | 12,548. | 0. | | 11,720. |

FORM 990-PF DEPRECIATION OF ASSETS NOT HELD FOR INVESTMENT STATEMENT 8

| DESCRIPTION | COST OR OTHER BASIS | ACCUMULATED DEPRECIATION | BOOK VALUE | FAIR MARKET VALUE |
|---------------------------|------------------------|-----------------------------|------------|----------------------|
| FURNITURE & FIXTURES | 6,867. | 2,137. | 4,730. | 4,730. |
| TO 990-PF, PART II, LN 14 | 6,867. | 2,137. | 4,730. | 4,730. |

FORM 990-PF EXPLANATION CONCERNING PART VII-A, LINE 12 STATEMENT 9

EXPLANATION

NATEM FOUNDATION SET UP TWO DONOR ADVISED FUNDS - HAI DONOR ADVISED FUND THROUGH THE SANTA FE COMMUNITY FOUNDATION AND SOLPO DONOR ADVISED FUND THROUGH THE TIDES FOUNDATION. THE FOUNDATION HAS TREATED THE DISTRIBUTIONS AS QUALIFYING DISTRIBUTIONS BECAUSE THE FUNDS WILL BE USED TO MAKE ANONYMOUS CONTRIBUTIONS TO OTHER PUBLIC CHARITIES THAT ARE CONSISTENT WITH AND SUPPORT THE PRIMARY CHARITABLE PURPOSES OF THE FOUNDATION.

FORM 990-PF

EXPENDITURE RESPONSIBILITY STATEMENT
PART VII-B, LINE 5C

STATEMENT 10

GRANTEE'S NAME

MUSICOSOPHIA-STIFTUNG

GRANTEE'S ADDRESS

FINKENHERD 5-6
D-79271 ST PETER, SCHWARZWALD, GERMANY

| GRANT AMOUNT | DATE OF GRANT | AMOUNT EXPENDED |
|--------------|---------------|-----------------|
| 271,000. | 02/17/11 | 15,688. |

PURPOSE OF GRANT

SCHOOL BUILDING RENOVATIONS, AUDIO LECTURES AND PUBLICATIONS FOR THE
PEDAGOGIC PROJECT.

DATES OF REPORTS BY GRANTEE

JANUARY 17, 2012

ANY DIVERSION BY GRANTEE

NONE