

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Form 990-PF

Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

OMB No 1545-0052 2011

Department of the Treasury Internal Revenue Service

Note The foundation may be able to use a copy of this return to satisfy state reporting requirements

The Ferrence S Kaiser and Barbara A Kaiser Foundation MI 48746 C It seempon application is pensing, check here C foeck all that apply Initial return Initial return of a former public charty Amended return Amended return Amended return Barbara A Kaiser Foundation Barbar	For e	calend	dar year 2011 or tax year beginning ,	and ending				
Barbara A Kaiser Foundation Among and server of Do bunners and an advanced to sever address? 4922 Barnes Rd Coy trion, rate, and a route of the control o						A Emplo	yer identification number	
Roambale and leves (or P O box number of main and delivered to size audisess) Roambale						26.	2524225	
4 92 2 Barnes RC Cort attent stars and 20 cote MI 1 1 inct Con MI 4 8 7 4 6 G Check all that apply					Room/suite	+		
C Featerplan spotiation in perding, divide Nere C Featerplan spotiation C C C C C C C C C			_	'	10011700110	l b tolopi	iono hambor (soo modesio	-,
MIL 11111 (CO) G Check all that apply						2 "		-b
Final return	_ M	<u>ill</u>	ington MI 48746			C Ir exen	nption application is pending,	check nere
Address change	G C	heck a	all that apply 🔲 Initial return 🔲 Initial retu	rn of a former public of	charity	D 1. For	reign organizations, check he	ere 🕨 📘
H Check type of organization X Section 501(c) sevemp private foundation			Final return Amended	return		2. Fo	reign organizations meeting t	he
Section 4947(a)(1) nonexempt chantable trust			Address change Name cha	ange		85	% test, check here and attach	computation
Section 4947(a)(1) nonexempt chantable trust	H C	heck t	type of organization X Section 501(c)(3) exempt private	foundation		E If priva	ite foundation status was terri	ninated under
Fair market value of all assets at end of year (from Part II, col (c), into 16) \$ 1,052,256 Part I, column (d) must be on cash basis) Part I Analysis of Revenue and Expenses (the load of the speech) Part I Analysis of Revenue and Expenses (the load of the speech) Part I Analysis of Revenue and Expenses (the load of the speech) Part I Analysis of Revenue and Expenses (the load of the speech) Part I	_					section	n 507(b)(1)(A), check here	▶
Part Analysis of Revenue and Expenses The total of expenses in the total of analysis of Revenue and Expenses (The total of Revenue and expenses of the total			· · · · · · · · · · · · · · · · · · ·	X Cash Ac	crual	F If the f	oundation is in a 60-month te	rmination
Part Analysis of Revenue and Expenses (The valid of monitorial columns (b), (c), and (c) may not necessarily equal the amounts noclumns (b), colored (b) (c), and (c) may not necessarily equal the amounts noclumns (b), colored (b) (c) and (c) may not noclumn (a) (see instructions)	en	d of y	ear (from Part II, col (c), Other (specify)			under	section 507(b)(1)(B), check h	ere 🕨 📘
1 Contributions, gifts, grants, etc., received (attach schedule)	lin	e 16) l	▶ \$ 1,052,256 (Part I, column (d) must	be on cash basis)				
1 Contributions gifts, grants, etc., received (attach schedule) 1 Contributions gifts, grants, etc., received (attach schedule) 2 Check X filt flouridation is not required to attach Sch B 3 Interest on savings and temporary cash investments 4 Dividends and interest from securities 21,773 2	Pa	ırt l			(h) Net in	veetment	(c) Advicted not	
1 Contributions, gifs, grants, et., receved (attach schedule) 2 Check ▶								purposes
2 Check ► ☑ if the foundation is not required to altach Sch B 3 Interest on savings and temporary cash investments 4 Dividends and interporary cash investments 5 Gross rents 5 Gross rents 6 A Net grant and a second or fine to the fine of the fin		1			-			(cash basis only)
3		-						
## Dividends and interest from securities 5 Gross rents			·	618	3	250		
Sa Gross rents Sa Net rental income or (loss)		l '			-			
B		ľ					· · · ·	
6a Net gain or (loss) from sale of assets not on line 10	d)							
8 Net short-term capital gain 9 Income modifications 10a Gross sales less returns & allowances b Less Cost of goods sold c Gross profit or (loss) (attach schedule) 11 Other income (attach schedule) 12 Total. Add lines 1 through 11 254,970 257,971	Ž	_		232,579	9			
8 Net short-term capital gain 9 Income modifications 10a Gross sales less returns & allowances b Less Cost of goods sold c Gross profit or (loss) (attach schedule) 11 Other income (attach schedule) 12 Total. Add lines 1 through 11 254,970 257,971	Ve.	Į.	• , ,					
8 Net short-term capital gain 9 Income modifications 10a Gross sales less returns & allowances b Less Cost of goods sold c Gross profit or (loss) (attach schedule) 11 Other income (attach schedule) 12 Total. Add lines 1 through 11 254, 970 2540 15 Compensation of officers, directors, trustees, etc 16 Other employee salaries and wages 15 Pension plans, employee benefits 16 Legal fees (attach schedule) 1	Se.	7	Capital gain net income (from Part IV, line 2)		2	32,579	·····	
10a Gross sales less returns & allowances		8	· · · ·				0	
b Less Cost of goods sold c Gross profit or (loss) (attach schedule) 11 Other income (attach schedule) 12 Total. Add lines 1 through 11 25 Compensation of officers, directors, trustees, etc 14 Other employee salaries and wages 15 Pension plans, employee benefits 16a Legal fees (attach schedule) 15 Accounting fees (attach schedule) 16 Accounting fees (attach schedule) 17 Interest 18 Taxes (attach schedule) 19 Depreciation (attach schedule) Stmt 1 10 Depreciation (attach schedule) and depletion 19 Depreciation (attach schedule) and depletion 19 Occupancy 20 Occupancy 21 Travel, conferences, and meetings 22 Printing and publications 23 Other expenses (attach schedule) 24 Total operating and administrative expenses. 25 Add lines 13 through 23 26 Contributions, grifts, grants paid See Statement 5 27 Subtract line 26 from line 12 28 Excess of revenue over expenses and disbursements 29 Net investment income (if negative, enter -0-) 20 21, 1889		9	Income modifications					
C Gross profit or (loss) (attach schedule) 11 Other income (attach schedule) 12 Total. Add lines 1 through 11 254,970 254,602 C Oriponation of officers, directors, trustees, etc O Other employee salaries and wages 15 Pension plans, employee benefits 16a Legal fees (attach schedule) b Accounting fees (attach schedule) 17 Interest 18 Taxes (attach schedule) (see instructions) 19 Depreciation (attach schedule) and depletion O Occupancy 21 Travel, conferences, and meetings 22 Printing and publications 30 Other expenses (att sch) 31 Stmt 4 32 Conributions, grifts, grants paid 25 Conributions, grifts, grants paid 26 Total expenses and disbursements. Add lines 24 and 25 27 Subtract line 26 from line 12 a Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 25 Continuo Companse (attach schedule) 27 Juli 1 27 Juli 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2		10a	Gross sales less returns & allowances		ſ	DU	CLINEA"	
11 Other income (attach schedule) 12 Total. Add lines 1 through 11 254,970 254,602 0 1 2 2 2 2 2 2 2 2 2	<u>د. «</u>	ь	Less Cost of goods sold			مرا الم مرمون	A CALLED AND THE STATE OF THE S	Ť.
11 Other income (attach schedule) 12 Total. Add lines 1 through 11 254,970 254,602 0 1 2 2 2 2 2 2 2 2 2	20	С	Gross profit or (loss) (attach schedule)			<u>g</u>		<u> </u>
Compensation of officers, directors, trustees, etc O O O O O O O O O		11	Other income (attach schedule)					<u> </u>
Other employee salaries and wages 15 Pension plans, employee benefits 16a Legal fees (attach schedule) b Accounting fees (attach schedule) Stmt 1 c Other professional fees (attach schedule) Stmt 2 17 Interest 18 Taxes (attach schedule) (see instructions) Stmt 3 Depreciation (attach schedule) and depletion Occupancy 11 Travel, conferences, and meetings 22 Printing and publications 23 Other expenses (att sch) Stmt 4 24 Total operating and administrative expenses. Add lines 13 through 23 Contributions, gifts, grants paid See Statement 5 26 Total expenses and disbursements. Add lines 24 and 25 27 Subtract line 26 from line 12 Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 28 20 320 320 320 330 340 340 340 3			Total. Add lines 1 through 11	254,970	2	7		<u> </u>
b Accounting fees (attach schedule) Stmt 1 c Other professional fees (attach schedule) Stmt 2 17 Interest 18 Taxes (attach schedule) (see instructions) Stmt 3 19 Depreciation (attach schedule) and depletion 20 Occupancy 21 Travel, conferences, and meetings 22 Printing and publications 23 Other expenses (att sch) Stmt 4 20 20 24 Total operating and administrative expenses. Add lines 13 through 23 25 Contributions, gifts, grants paid See Statement 5 26 Total expenses and disbursements. Add lines 24 and 25 27 Subtract line 26 from line 12 a Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 820 820 820 821 822 824 825 827 828 829 829 820 827 828 829 829 829 820 827 827 828 829 829 829 829 820 827 827 828 829 829 829 829 820 827 827 828 829 829 829 829 820 827 827 828 829 829 829 829 820 827 827 828 829 829 829 829 829 829 820 820 827 827 828 829 829 829 829 829 829 820 820 827 827 828 829 829 829 829 829 829 829 829 829	Ø?	i	•		<u> </u>	101		=
b Accounting fees (attach schedule) Stmt 1 c Other professional fees (attach schedule) Stmt 2 17 Interest 18 Taxes (attach schedule) (see instructions) Stmt 3 19 Depreciation (attach schedule) and depletion 20 Occupancy 21 Travel, conferences, and meetings 22 Printing and publications 23 Other expenses (att sch) Stmt 4 20 20 24 Total operating and administrative expenses. Add lines 13 through 23 25 Contributions, gifts, grants paid See Statement 5 26 Total expenses and disbursements. Add lines 24 and 25 27 Subtract line 26 from line 12 a Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 820 820 820 821 822 824 825 827 828 829 829 820 827 828 829 829 829 820 827 827 828 829 829 829 829 820 827 827 828 829 829 829 829 820 827 827 828 829 829 829 829 820 827 827 828 829 829 829 829 820 827 827 828 829 829 829 829 829 829 820 820 827 827 828 829 829 829 829 829 829 820 820 827 827 828 829 829 829 829 829 829 829 829 829	S 5	I	• •		ļ. —	استعطا		
b Accounting fees (attach schedule) Stmt 1 c Other professional fees (attach schedule) Stmt 2 17 Interest 18 Taxes (attach schedule) (see instructions) Stmt 3 19 Depreciation (attach schedule) and depletion 20 Occupancy 21 Travel, conferences, and meetings 22 Printing and publications 23 Other expenses (att sch) Stmt 4 20 20 24 Total operating and administrative expenses. Add lines 13 through 23 25 Contributions, gifts, grants paid See Statement 5 26 Total expenses and disbursements. Add lines 24 and 25 27 Subtract line 26 from line 12 a Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 820 820 820 821 822 824 825 827 828 829 829 820 827 828 829 829 829 820 827 827 828 829 829 829 829 820 827 827 828 829 829 829 829 820 827 827 828 829 829 829 829 820 827 827 828 829 829 829 829 820 827 827 828 829 829 829 829 829 829 820 820 827 827 828 829 829 829 829 829 829 820 820 827 827 828 829 829 829 829 829 829 829 829 829	ခြွ	į .	• • •		 			
26 Total expenses and disbursements. Add lines 24 and 25 47, 883 2,713 0 44,369 27 Subtract line 26 from line 12 a Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 251,889		1	,					
26 Total expenses and disbursements. Add lines 24 and 25 47, 883 2,713 0 44,369 27 Subtract line 26 from line 12 a Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 251,889	6	ł				0 713		
26 Total expenses and disbursements. Add lines 24 and 25 47, 883 2,713 0 44,369 27 Subtract line 26 from line 12 a Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 251,889	at (1	·	5,425	1	2,113		2,712
26 Total expenses and disbursements. Add lines 24 and 25 47, 883 2,713 0 44,369 27 Subtract line 26 from line 12 a Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 251,889	57	1		903	1			
26 Total expenses and disbursements. Add lines 24 and 25 47, 883 2,713 0 44,369 27 Subtract line 26 from line 12 a Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 251,889	Ë			- 801	<u> </u>			
26 Total expenses and disbursements. Add lines 24 and 25 47, 883 2,713 0 44,369 27 Subtract line 26 from line 12 a Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 251,889	Ē	i			 			
26 Total expenses and disbursements. Add lines 24 and 25 47, 883 2,713 0 44,369 27 Subtract line 26 from line 12 a Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 251,889	Ă	1	• •	-		1		
26 Total expenses and disbursements. Add lines 24 and 25 47, 883 2,713 0 44,369 27 Subtract line 26 from line 12 a Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 251,889	nd	ł	· · · · · · · · · · · · · · · · · · ·		† ·		·	
26 Total expenses and disbursements. Add lines 24 and 25 47, 883 2,713 0 44,369 27 Subtract line 26 from line 12 a Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 251,889	e e	ţ	•	20				20
26 Total expenses and disbursements. Add lines 24 and 25 47, 883 2,713 0 44,369 27 Subtract line 26 from line 12 a Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 251,889	ij	l						
26 Total expenses and disbursements. Add lines 24 and 25 47, 883 2,713 0 44,369 27 Subtract line 26 from line 12 a Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 251,889	Ē		-	7,066	5	2,713	0	3,552
26 Total expenses and disbursements. Add lines 24 and 25 47, 883 2,713 0 44,369 27 Subtract line 26 from line 12 a Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 251,889	þe	25						
27 Subtract line 26 from line 12 a Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 251,889	_	1				2,713	0	
b Net investment income (if negative, enter -0-) 251, 889		27						
		a	Excess of revenue over expenses and disbursements	207,087	7			
c Adjusted net income (if negative, enter -0-)		b	Net investment income (if negative, enter -0-)		2	51,889		
			Adjusted net income (if negative, enter -0-)	<u> </u>	l	<u> </u>	0	

Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions) 1 Cash—non-interest-bearing 2 Savings and temporary cash investments 3 Accounts receivable ▶ Less allowance for doubtful accounts ▶ 4 Pledges receivable ▶ Less allowance for doubtful accounts ▶ 5 Grants receivable 6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)	(c) Fair Market Value
2 Savings and temporary cash investments 3 Accounts receivable ▶ Less allowance for doubtful accounts ▶ 4 Pledges receivable ▶ Less allowance for doubtful accounts ▶ 5 Grants receivable 6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see	24,602
3 Accounts receivable ► Less allowance for doubtful accounts ► 4 Pledges receivable ► Less allowance for doubtful accounts ► 5 Grants receivable 6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see	24,602
Less allowance for doubtful accounts ▶ 4 Pledges receivable ▶ Less allowance for doubtful accounts ▶ 5 Grants receivable 6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see	
4 Pledges receivable ► Less allowance for doubtful accounts ► 5 Grants receivable 6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see	
Less allowance for doubtful accounts ▶ 5 Grants receivable 6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see	
5 Grants receivable 6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see	
6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see	
disqualified persons (attach schedule) (see	
instructions)	
' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '	
7 Other notes and loans receivable (att. schedule) ▶	
Less allowance for doubtful accounts ▶ 0	[
g 8 Inventories for sale or use	
9 Prepaid expenses and deferred charges 10a Investments—U.S. and state government obligations (attach schedule)	
10a Investments—U S and state government obligations (attach schedule)	
b Investments—corporate stock (attach schedule)	
c Investments—corporate bonds (attach schedule)	
11 Investments—land, buildings, and equipment basis ▶	
Less accumulated depreciation (attach sch.) ▶	
12 Investments—mortgage loans	
13 Investments—other (attach schedule) See Statement 6 856,847 1,042,990	1,027,654
14 Land, buildings, and equipment basis ▶	
Less accumulated depreciation (attach sch.) ▶	
15 Other assets (describe ▶)	
16 Total assets (to be completed by all filers—see the	
instructions Also, see page 1, item I) 861, 175 1, 067, 592	1,052,256
17 Accounts payable and accrued expenses	
18 Grants payable	
19 Deferred revenue	
19 Deferred revenue 20 Loans from officers, directors, trustees, and other disqualified persons 21 Mortgages and other notes payable (attach schedule) 22 Other liabilities (describe)	
21 Mortgages and other notes payable (attach schedule)	
22 Other liabilities (describe ▶)	
23 Total liabilities (add lines 17 through 22) 0	
Foundations that follow SFAS 117, check here	
and complete lines 24 through 26 and lines 30 and 31.	
24 Unrestricted	
25 Temporarily restricted	İ
26 Permanently restricted	İ
Temporarily restricted Permanently restricted Foundations that do not follow SFAS 117, check here and complete lines 27 through 31. Capital stock, trust principal, or current funds Paid-in or capital surplus, or land, bldg, and equipment fund Retained earnings, accumulated income, endowment, or other funds Total liabilities and not assets fund balances (see	İ
and complete lines 27 through 31.	İ
27 Capital stock, trust principal, or current funds	
28 Paid-in or capital surplus, or land, bldg , and equipment fund	İ
29 Retained earnings, accumulated income, endowment, or other funds 861,175 1,067,592	İ
30 Total net assets or fund balances (see instructions) 861,175 1,067,592	Į
Z 31 Total liabilities and net assets/fund balances (see	}
instructions) 861,175 1,067,592	
Part III Analysis of Changes in Net Assets or Fund Balances	
1 Total net assets or fund balances at beginning of year—Part II, column (a), line 30 (must agree with	
end-of-year figure reported on prior year's return)	861,175
2 Enter amount from Part I, line 27a	207,087
3 Other increases not included in line 2 (itemize) ▶ 3	
4 Add lines 1, 2, and 3	1,068,262
5 Decreases not included in line 2 (itemize) ▶ 5	670
6 Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 30 6	1,067,592

(a) List and describe	d Losses for Tax on Investment In the kind(s) of property sold (e.g., real estate, house, or common stock, 200 shs MLC Co)	icome	(b) How acquired P—Purchase D—Donation		e acquired day, yr)	(d) Date sold (mo , day, yr)
1a See Worksheet			5 50.0.0	-		
b						
c						
<u>d</u>						
e						<u> </u>
(e) Gross sales price	(f) Depreciation allowed (or allowable)		other basis			n or (loss) f) minus (g)
а						
b				ļ		
С					_	
d						
<u>e</u>				ļ		
Complete only for assets showing	gain in column (h) and owned by the foundat	tion on 12/31/6	59			(h) gain minus
(I) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69		s of col (i) (j), if any	c		less than -0-) or rom col (h))
a						
b						
С						
d						·
e						
2 Capital gain net income or (net cap	If gain, also enter in Part I, If (loss), enter -0- in Part I,			2		232,579
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6)					
If gain, also enter in Part I, line 8, c	olumn (c) (see instructions) If (loss), enter -	0- in 🔒				
Part I, line 8				3		-19,907
	n 4942 tax on the distributable amount of an aunder section 4940(e) Do not complete this		pase period?			Yes X No
1 Enter the appropriate amount in ea	ch column for each year, see the instruction	s before makır	ng any entries			
(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	Net value	(c) of noncharitable-use asse	ts		(d) tribution ratio divided by col (c))
2010	57,07	o	1,049,	475		0.054380
2009	52,42	_	949,			0.055215
2008	6,07		887,			0.006849
2007						
2006						
2 Total of line 1, column (d)				2		0.116444
3 Average distribution ratio for the 5-	year base period—divide the total on line 2 b	by 5, or by the				
number of years the foundation has	s been in existence if less than 5 years			3		0.038815
4 Enter the net value of noncharitable	e-use assets for 2011 from Part X, line 5			4		949,917
5 Multiply line 4 by line 3				5	;	36,871
6 Enter 1% of net investment income	(1% of Part I, line 27b)			6		2,519
7 Add lines 5 and 6				7	.	39,390
8 Enter qualifying distributions from F	Part XII, line 4			8		44,369
	ine 7, check the box in Part VI, line 1b, and o	complete that	part using a 1% tax	rate See	the	

	1 990-PF (2011) Terrence S Kaiser and 26-2534235				F	age 4
	irt VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)					
1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1					
	Date of ruling or determination letter (attach copy of letter if necessary—see instructions)					
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check	1			2,	519
	here ▶ X and enter 1% of Part I, line 27b					
С	All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of					
	Part I, line 12, col (b)					
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)	2				
3	Add lines 1 and 2	3			2,	<u>519</u>
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4				<u> </u>
5	Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0-	5			2,	519
6	Credits/Payments					
а	2011 estimated tax payments and 2010 overpayment credited to 2011 6a 600					
b	Exempt foreign organizations—tax withheld at source 6b					
C	Tax paid with application for extension of time to file (Form 8868) 6c					
d	Backup withholding erroneously withheld 6d					
7	Total credits and payments Add lines 6a through 6d	7				600
8	Enter any penalty for underpayment of estimated tax. Check here If Form 2220 is attached	8				
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9			1,	919
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10				
11	Enter the amount of line 10 to be Credited to 2012 estimated tax ▶ Refunded ▶	11				
Pa	rt VII-A Statements Regarding Activities					
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it				Yes	No
	participate or intervene in any political campaign?			1a		X
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see page 19					
	of the instructions for definition)?			1b		Х
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials					
	published or distributed by the foundation in connection with the activities					
C	Did the foundation file Form 1120-POL for this year?			1c		Х
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year					
	(1) On the foundation ▶ \$ (2) On foundation managers. ▶ \$					
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed	_				
	on foundation managers > \$					
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?			2		Х
	If "Yes," attach a detailed description of the activities					
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of					
	incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes			3		Х
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?			4a		Х
þ	If "Yes," has it filed a tax return on Form 990-T for this year?]	N/A	4b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?		`	5		X
	If "Yes," attach the statement required by General Instruction T					
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either					
	By language in the governing instrument, or					
	By state legislation that effectively amends the governing instrument so that no mandatory directions that					
	conflict with the state law remain in the governing instrument?			6	_X	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part	XV		7	Х	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶					
	None					
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General					
	(or designate) of each state as required by General Instruction G? If "No," attach explanation			8b	х	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or					
	4942(j)(5) for calendar year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes,"					
	complete Part XIV			9		Х
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their		Ì			
	names and addresses			_10]	X

Form 990-PF (2011)

$\overline{}$	990-PF(2011) Terrence S			2534235			<u> P</u>	age 6
Pa	art VII-B Statements Regard	ing Activities for Which Fo	rm 4720 May Be R	Required (cont	inued)	,		
5a	During the year did the foundation pay	or incur any amount to:		,				
	(1) Carry on propaganda, or otherwise	attempt to influence legislation (sect	tion 4945(e))?	\ `	res X No			
	(2) Influence the outcome of any specif	ic public election (see section 4955)), or to carry on,					
	directly or indirectly, any voter regis	tration drive?		□ `	res X No			İ
	(3) Provide a grant to an individual for t	ravel, study, or other similar purpose	es?	· U	res 🛚 X No			
	(4) Provide a grant to an organization of	ther than a charitable, etc , organiza	ation described in		<u></u>			
	section 509(a)(1), (2), or (3), or sec	ion 4940(d)(2)? (see instructions)		(L	∕es X No			
	(5) Provide for any purpose other than	•	ry, or educational					}
	purposes, or for the prevention of c				res X No			
b	If any answer is "Yes" to 5a(1)–(5), did	•	-		/-			
	Regulations section 53 4945 or in a cur			>	N/A	5b_		ļ
	Organizations relying on a current notic				▶ 📙			
С	If the answer is "Yes" to question 5a(4),	•	on from the tax	/- [
	because it maintained expenditure resp	•		N/A 📗	∕es ∐ No			
	If "Yes," attach the statement required t	, ,						
6a	Did the foundation, during the year, reco	eive any funds, directly or indirectly,	to pay premiums					
_	on a personal benefit contract?				res X No			۱,,
b	Did the foundation, during the year, pay	premiums, directly or indirectly, on	a personal benefit contr	ract?		6b		X
	If "Yes" to 6b, file Form 8870			г.	. 📆			
	At any time during the tax year, was the	• • •			res X No			
	If Yes, did the foundation receive any production of the second of the s				N/A	7b		i
Pa		fficers, Directors, Trustees,	, Foundation Man	agers, Hignly	Paid Employ	ees,		
4 1	and Contractors List all officers, directors, trustees, fou	undation managers and their com-	noncation (con instruc	tions)				
<u></u>	List an officers, directors, trustees, fou	ildation managers and their comp	pensation (see instruc	tions).	(d) Contributions to	1		
	(a) Name and		(b) Title, and average hours per week	(c) Compensation (If not paid, enter	(d) Contributions to employee benefit	(e) Ex	pense a	ccount,
	(a) Name and	address	devoted to position	-0-)	plans and deferred compensation	othe	r allowa	nces
	weenen C Vaigor	Mallangton	Drogs don't W	 -	Compendation	 		
	rrence S Kaiser	Millington	President, T					•
	22 Barnes Rd	MI 48746	2.00	<u> </u>		 		0
	rbara A Kaiser 22 Barnes Rd	Millington MI 48746	2.00					0
	rik M Kalser	Chesaning	2.00	9	°	<u> </u>		
	4 Sunflower Dr	MI 48616	1.00	,				0
	ephanie A Kaiser-Winslow	Vassar	1.00	<u>°</u>	<u>~</u>	<u> </u>		_
	30 S Vassar Rd	MI 48768	1.00	۱ ,	0			0
	Compensation of five highest-paid er			tructions) If non-	' 			
-	"NONE."	p.oyees (emer man mees mees			0, 0			
			(I.) Title and success	[(d) Contributions to			
	(a) Name and address of each employee	paid more than \$50,000	(b) Title, and average hours per week	(c) Compensation	employee benefit		pense ad	
			devoted to position		plans and deferred compensation	otne	r aliowa	nces
NO.	ne							
Tota	number of other employees paid over \$	50,000				•		0
					F	orm 9 9	0-PF	(2011)

orm 990-PF	(2011) Terrence S Kaiser and	26-2534235	Page 7
Part VIII	Information About Officers, Directors, Trustees, Four and Contractors (continued)	dation Managers, Highly Paid Er	mployees,
3 Five hi	ghest-paid independent contractors for professional services (see inst	ructions). If none, enter "NONE."	
	(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE			<u> </u>
		<u>.</u>	
otal number	r of others receiving over \$50,000 for professional services		•
Part IX-A	Summary of Direct Charitable Activities		
	tion's four largest direct charitable activities during the tax year. Include relevant statistical information and other beneficiaries served, conferences convened, research papers produced, etc.	n such as the number of	Expenses
1 N/A			
. 21, 22			
2			
	· · · · · · · · · · · · · · · · · · ·		
3			
4	_ 		
•			
Part IX-B	Summary of Program-Related Investments (see instr	uctions)	
	o largest program-related investments made by the foundation during the tax year on lines 1 and 2		Amount
1 N/A			
2			
•			
All other progra	am-related investments. See instructions		
3			
otai. Add lin	es 1 through 3	▶ [

	Hayder (2011) Terrence 5 Karser and 20-2534235		Page 8
Pa	art X Minimum Investment Return (All domestic foundations must complete this part. Foreign	า fou	ndations,
	see instructions.)		
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc.,		
	purposes		
_	Average monthly fair market value of securities	<u>1a</u>	949,918
b	Average of monthly cash balances	1b	14,465
С	Fair market value of all other assets (see instructions)	1c	0
d	Total (add lines 1a, b, and c)	1d	964,383
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e 0		_
2	Acquisition indebtedness applicable to line 1 assets	2	0
3	Subtract line 2 from line 1d	3	964,383
4	Cash deemed held for charitable activities Enter 1½% of line 3 (for greater amount, see		
	instructions)	4	14,466
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4.	5	949,917
6	Minimum investment return. Enter 5% of line 5	6	47,496
Pa	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating		
	foundations and certain foreign organizations check here and do not complete this part)		
1	Minimum investment return from Part X, line 6	1	47,496
2a	Tax on investment income for 2011 from Part VI, line 5		
þ	Income tax for 2011 (This does not include the tax from Part VI)		
С	Add lines 2a and 2b	2c	2,519
3	Distributable amount before adjustments Subtract line 2c from line 1	3	44,977
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	44,977
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted Subtract line 6 from line 5. Enter here and on Part XIII,		
	line 1	7	44,977
Pa	art XII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
а	Expenses, contributions, gifts, etc —total from Part I, column (d), line 26	1a	44,369
b	Program-related investments—total from Part IX-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,	3.5.	
	purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	44,369
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income		
	Enter 1% of Part I, line 27b (see instructions)	5	2,519
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	41,850

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation

qualifies for the section 4940(e) reduction of tax in those years

Pa	Undistributed income (see instructions	<u> </u>	,		
	•	(a)	(b)	(c)	(d)
1	Distributable amount for 2011 from Part XI,	Corpus	Years prior to 2010	2010	2011
_	line 7				44,977
2	Undistributed income, if any, as of the end of 2011				
	Enter amount for 2010 only			27,314	
	Total for prior years 20 , 20 , 20				
3	Excess distributions carryover, if any, to 2011				
	From 2006	4			
	From 2007	1			
_	From 2008	-			
	From 2009	-			
	From 2010	1		1	
	Total of lines 3a through e	, , , , , , , , , , , , , , , , , , , ,			
4	Qualifying distributions for 2011 from Part XII,				
	line 4 ▶ \$44,369				
	Applied to 2010, but not more than line 2a			27,314	
b	Applied to undistributed income of prior years				
	(Election required—see instructions)				
С	Treated as distributions out of corpus (Election				
	required—see instructions)				
d	Applied to 2011 distributable amount				17,055
е	Remaining amount distributed out of corpus				·
5	Excess distributions carryover applied to 2011				
	(If an amount appears in column (d), the same				
	amount must be shown in column (a))				
6	Enter the net total of each column as				
	indicated below:				
	Corpus Add lines 3f, 4c, and 4e Subtract line 5	. <u></u> .			
þ	Prior years' undistributed income Subtract				
	line 4b from line 2b				
C	Enter the amount of prior years' undistributed			İ	
	income for which a notice of deficiency has				
	been issued, or on which the section 4942(a)				
	tax has been previously assessed				
d	Subtract line 6c from line 6b Taxable			ļ	
	amount—see instructions		- 		
е	Undistributed income for 2010. Subtract line				
	4a from line 2a Taxable amount—see				
_	instructions				·
Ť	Undistributed income for 2011 Subtract lines				
	4d and 5 from line 1. This amount must be				
_	distributed in 2012				27,922
7	Amounts treated as distributions out of corpus			İ	
	to satisfy requirements imposed by section				
_	170(b)(1)(F) or 4942(g)(3) (see instructions)				
8	Excess distributions carryover from 2006 not				
_	applied on line 5 or line 7 (see instructions)				
9	Excess distributions carryover to 2012.				
_	Subtract lines 7 and 8 from line 6a	ļ			
0	Analysis of line 9				
a	Excess from 2007				
b	Excess from 2008				
C	Excess from 2009	}		-	
d	Excess from 2010	-			
е	Excess from 2011	<u> </u>			

Form 990-PF (2011) Terrence S Kaiser and Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9 1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2011, enter the date of the ruling 4942(ı)(5) Check box to indicate whether the foundation is a private operating foundation described in section 4942(j)(3) or Enter the lesser of the adjusted net Tax year Prior 3 years (e) Total **(b)** 2010 (a) 2011 (c) 2009 (d) 2008 income from Part I or the minimum investment return from Part X for each year listed h 85% of line 2a Qualifying distributions from Part XII, line 4 for each year listed d Amounts included in line 2c not used directly for active conduct of exempt activities Qualifying distributions made directly for active conduct of exempt activities Subtract line 2d from line 2c Complete 3a, b, or c for the alternative test relied upon "Assets" alternative test—enter (1) Value of all assets (2) Value of assets qualifying under section 4942(j)(3)(B)(i) "Endowment" alternative test-enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed "Support" alternative test-enter (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) (2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii) (3) Largest amount of support from an exempt organization (4) Gross investment income Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at Part XV any time during the year—see instructions.) Information Regarding Foundation Managers: List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2)) See Statement 7 b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs: unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d The name, address, and telephone number of the person to whom applications should be addressed John W Kidwell C/O Terrence Kaiser 989-921-0010 1003 N Michigan Ave Saginaw MI 48602 b The form in which applications should be submitted and information and materials they should include See Statement 8 c Any submission deadlines See Statement 9 Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors See Statement 10

Supplementary Information (continued) 3 Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, show any relationship to Recipient Foundation Purpose of grant or status of Amount any foundation manager contribution recipient Name and address (home or business) or substantial contributor Paid during the year See Statement 11 40,817 **▶** 3a 40,817 Approved for future payment N/A **▶** 3b Total

_1	Part XVI-A	Analysis of Income-Producing Acti	vities	_			
En	ter gross amo	ounts unless otherwise indicated		ed business income	Exclude	d by section 512, 513, or 514	
			(a) Business code	(b) Amount	(c) Exclusion	(d) Amount	(e) Related or exempt function income
1	Program se	rvice revenue			code		(See instructions)
	a						
	b				ļ		
	c						
	d						
	e						
	¹				 	.	
_		d contracts from government agencies	-			<u> </u>	
	-	dues and assessments	 				610
4		avings and temporary cash investments and interest from securities	<u> </u>		 		618 21,773
		come or (loss) from real estate					21,773
Ŭ		anced property			 		
		t-financed property					
6		come or (loss) from personal property					
	Other invest	· · · · · · · · · · · · · · · · · · ·		"			
8	Gain or (loss	s) from sales of assets other than inventory					232,579
		or (loss) from special events					
10	Gross profit	or (loss) from sales of inventory					
11	Other reven	ue a					
						,	
	d				ļ		
	e						
		d columns (b), (d), and (e)		0	L	0	254,970
		ne 12, columns (b), (d), and (e) in line 13 instructions to verify calculations)				13	254,970
	Part XVI-B	Relationship of Activities to the Ac	complishm	ent of Exempt P	urnose		
_	Line No.	Explain below how each activity for which income i					
	▼	accomplishment of the foundation's exempt purpos					
	N/A						
							_
						· · · · · · · · · · · · · · · · · · ·	
_							
							
_							
_							
		· · · · · · · · · · · · · · · · · · ·				, ,,,	
_							
_							
	_				_		

ra	H AVII	Exempt Organization	_	ansters to an	a iransactio	ns and Relationships w	ith Noncharitable		
1	Did the orga			ge in any of the fol	lowing with any o	other organization described		Yes	No
	_	-		-		ction 527, relating to political			
	organization								ļ
а	Transfers fr	om the reporting found	lation to a no	oncharitable exem	pt organization o	f			ĺ
	(1) Cash						1a(1)	X
	(2) Other a	ssets					1a(2)	X
b	Other transa	actions							
	(1) Sales o	f assets to a noncharit	able exempt	organization			<u>1b(1</u>)	X
	(2) Purchas	ses of assets from a no	oncharitable	exempt organizati	on		1b(2	2)	X
	(3) Rental (of facilities, equipment,	or other ass	sets			1b(3	3)	_X_
	(4) Reimbu	rsement arrangements	3				1b(4)	X
	(5) Loans of	or Ioan guarantees					1b(5	<u>) </u>	X
	(6) Perform	nance of services or me	embership o	r fundraising solici	tations		1b(6	<u>) </u>	X
С	Sharing of f	acilities, equipment, m	ailing lists, o	ther assets, or pa	ıd employees		<u>1c</u>		X
d	If the answe	er to any of the above i	s "Yes," com	plete the following	schedule Colu	mn (b) should always show the f	air market		
		-	_	•	-	the foundation received less tha			
						the goods, other assets, or serv			
	a) Line no	(b) Amount involved	(c) Name	e of noncharitable exem	pt organization	(d) Description of transfers, to	ransactions, and sharing arrangen	nents	
<u> </u>	<u> </u>								
			 -						
									
									
			<u> </u>						
							-		
			 	<u> </u>					
		,							
	 								
2a	Is the found	ation directly or indirec	tly affiliated	with, or related to.	one or more tax	-exempt organizations			
		section 501(c) of the	=			· · · · · · · · · · · · · · · · · · ·	Γ,	Yes X	No
b		nplete the following sc			-,(-,,				,
		a) Name of organization		(b) Type of o	organization	(c) Descri	ption of relationship		
I	V/A					,			
		1.0							
		<u> </u>							
						edules and statements, and to the best of which preparer has any knowledge	my knowledge and belief, it is to	ue,	
	Correct, a	and complete beganation or p	A	anan taxpayer) is based		mior preparer has any knowledge	May the IRS discuss this		
							with the preparer shown (see instructions)?	below Yes	No
Sigr	, ,		Ma			/ /.		<u> </u>	
ler		1 whe	CYX	alsa	6	/7//2 Pres	sident		
	Sign	ature of officer or trustee			Date	Title			
	Print/Ty	pe preparer's name			Preparer's signatur	6/ ///	Date	Check	
aid					<u> </u>	fam /skit		self-em	_
^у гер	arer Jame:	s R. Roberts		<u>-</u>		- V	06/04/12		
Jse (Only Firm's r			oehler &		PC	PTIN POOOO		
	Firm's a			on Square	Blvd		Firm's EIN ▶ 38 - 35.		
		Saqir	naw, Mi	48603			Phone no 989-79		
							Form S	90-PF	(2011)

(15)

Capital Gains and Losses for Tax on Investment Income Form 990-PF 2011 For calendar year 2011, or tax year beginning and ending **Employer Identification Number** Name Terrence S Kaiser and Barbara A Kaiser Foundation 26-2534235 (b) How acquired P-Purchase D-Donation (d) Date sold (mo , day, yr) (a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co (C) Date acquired (mo , day, yr) 08/08/11 (1) 06/01/11 Columbia Acorn International P DFA Emerging Markets Core Equity P 05/04/11 Various (2)DFA International Small Company I P 05/04/11 Various (3) P 05/10/11 Various DFA Small Cap Value (4)P 05/10/11 06/01/11 DFA Intl Large Cap (5) 05/04/11 05/10/11 DFA Internationl Value (6)Dodge & Cox Income Fund P Various 11/22/11 (7)05/10/11 T Rowe Price Small Cap Stock P 06/01/11 (8) 06/01/11 Scout International P 08/08/11 (9) P Vanquard Explorer 06/01/11 11/17/11 (10)04/15/11 P Vanquard Short-Term Bond Index Various (11) 04/15/11 Vanguard Short-Term Investment P (12) Various Blackrock Equity Dividend P Various 05/10/11 P Various (14) Columbia USA Z 05/10/11 Columbia Select p Various 05/10/11 (15) (e) Gross sales price (f) Depreciation allowed (or allowable) (g) Cost or other basis plus expense of sale (h) Gain or (loss) (e) plus (f) minus (g) 626 751 -125 (1)16.175 -536 15,639 (2) 15,000 -2,977 12,023 (3)-6,921 (4) 29,429 36,350 -903 34,097 35,000 (5)34,788 35,000 -212 (6) 75,568 -568 75,000 (7)67,661 70,000 -2,339 (8)1.577 1,884 -307 (9)37.976 (10)<u>33,283</u> -4,693 91,263 208 (11)91,471 (12)63,000 63,534 -534 87,014 58,041 28,973 (13)10,635 10,628 (14)21,263 15,325 14,498 29,823 (15)Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 (I) Gains (Col. (h) gain minus of (k), but not less than -0-) Or Losses (from col. (h)) (i) FMV as of 12/31/69 (j) Adjusted basis as of 12/31/69 (k) Excess of col (i) over col (j), if any -125 (1) -536 (2)-2,977 (3) -6,921 (4)-903 (5) -212 (6)-568 (7)<u>-2,3</u>39 (8) -307 (9) -4,693 (10)208 (11)(12)-534 28,973 (13)10,628 (14)

14,498

Form 990-PF For calendar year 2011, or tax year beginning , and ending	
Name	2011
Cirip	ployer Identification Number
Terrence S Kaiser and Barbara A Kaiser Foundation 26	-2534235
(a) List and describe the kind(s) of property sold, e.g., real estate, (b) How acquired (c) Date a	
(1) Columbia Mid Cap Value P Vari	ous 05/10/11
(2) DFS US Small Cap XM Value P Vari	
(3) DFA Emerging Markets I P 04/2	
(4) DFA US Large Cap Value P Vari	
(5) DFA INTL Large Cap P Vari (6) JPMorgan Mid Cap Value P Vari	
(6) JPMorgan Mid Cap Value P Vari (7) Harbor International FD P Vari	
(8) Harbor Capital Appreciation Fund P 02/03	
(9) IShares Barclays Tips Bonds P 02/03	
(10) IShares Barclays Aggregate Bond P Vari	
(11) IShares Barclays 1-3 year P 02/02	
(12) IShares Barclays 3-7 year P Vari	ous 02/14/11
(13) Pimco Total Return P 02/03	
(14) T Rowe Price Growth Stock P Vari	
(15) T Rowe Price Mid-Cap Growth P 01/14	<u>4/09 Various</u>
(e) Gross sales price (f) Depreciation allowed (g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
(1) 29,352 16,575	12,777
(2) 20,330 10,810	9,520
(3) 20,031 11,642 (4) 67,613 44,775	8,389
(4) 67,613 44,775 (5) 48,285 31,916	22,838
(6) 7,099 4,863	16,369 2,236
(7) 22,383 12,556	9,827
(8) 88,624 70,000	18,624
(9) 21,518 19,493	2,025
(10) 39,630 37,889	1,741
(11) 78,856 78,128	728
(12) 53,269 53,155	114
(13) 60,108 61,225	-1,117
(14) 66,045 43,344	22,701
(15) 5,870 3,487	2,383
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69	
(i) F M V as of 12/31/69 (j) Adjusted basis as of 12/31/69 (k) Excess of col (i) col (k) col (k) col (k)	Gains (Col. (h) gain minus), but not less than -0-) Of Losses (from col. (h))
(1)	12,777
(2)	9,520
(3)	8,389
(4)	22,838
(5)	16,369
(6) (7)	2,236
(8)	9,827 18,624
(9)	2,025
(10)	1,741
(11)	728
(12)	114
(13)	-1,117
(14)	22,701
(15)	2,383

	(Capital Gains and Losse	es for Tax on Ir	vestment Inc	come	
Form	990-PF					2011
L	, For caler	ndar year 2011, or tax year beginning		, and ending		
Name	manaa G Valaa				Employer Id	entification Number
	rence S Kaise bara A Kaiser				26-253	4235
<u> Dar</u>				(b) How acquired		(d) Date sold
	2-story brick w	be the kind(s) of property sold, e.g., real estate, arehouse, or common stock, 200 shs. MLC Co		(b) How acquired P-Purchase D-Donation	(C) Date acquired (mo , day, yr)	(mo , day, yr)
(1) T	Rowe Price S	mall Cap Value		P	Various	05/10/11
	cout Internat			P	Various	05/04/11
	anguard Explo			P	Various	05/10/11
	<u>'anguard 500 I</u>	ndex Funds		P	Various	05/10/11
(5)						
<u>(6)</u>				<u> </u>		
<u>(7)</u>				 		<u> </u>
(8) (9)						
(10)						
(11)	·					
(12)						
(13)						
(14)						
(15)				<u> </u>	<u> </u>	<u> </u>
		· · · · · · · · · · · · · · · · · · ·	···		T	
	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or o	ther basis	(h) Ga	ın or (loss) (f) mınus (g)
	10 264	(U: Allowable)	plus experis		(e) pida	7,784
(1)	18,264 52,412			10,480 31,921		20,491
(2) (3)	21,201			10,790		10,411
(4)	61,713			39,997		21,716
(5)	8,830			00/00/		8,830
(6)				•		
(7)						
(8)						
<u>(9)</u>					ļ <u>. </u>	
(10)					-	
(11)						
(12)				 – –		
(13) (14)		 				
(15)	- · - · · · - ·					
Con	nplete only for assets show	ing gain in column (h) and owned by the	he foundation on 12/31/	69		
(i)	FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess over col	s of col (ı) (ı), ıf any	(I) Gains (C col (k), but not k Losses (fro	col (h) gain minus ess than -0-) Or m col (h))
(1)						7,784
(2)						20,491
(3)					ļ	10,411
<u>(4)</u>						21,716
<u>(5)</u>	 					8,830
<u>(6)</u>					-	
<u>(7)</u>					 	
(8) (9)	· · · - · · · · · · · · · · · · · · · ·	 			 	
(10)		<u> </u>		 	 	
(11)		<u> </u>			1	
(12)						
(13)						
(14)						
(15)		Ī	1		I	

262534235 Terrence S Kaiser and 26-2534235 FYE: 12/31/2011	Federal (Federal Statements		6/4/2012 12:48 PM
Stateme	Statement 1 - Form 990-PF, P	990-PF, Part I, Line 16b - Accounting Fees	inting Fees	
Description Accounting and tax preparation f	Total	Net Investment	Adjusted Net	Charitable Purpose
Total	\$ 820	8	\$	\$ 820
Statement 2	- Form 990-PF,	Part I, Line 16c - Other Professional Fees	fessional Fees	
Description	Total	Net Investment	Adjusted Net	Charitable Purpose
Fiduciary Advisory Fees Total	\$ 5,425	\$ 2,713	w w	\$ 2,712
15	Statement 3 - Form 990	Form 990-PF, Part I, Line 18 - Taxes	axes	
	Total	Net Investment	Adjusted Net	Charitable Purpose
Federal estimated tax Foreign tax Total	\$ 600	w w	w w	v v
Statement 4	- Form	990-PF, Part I, Line 23 - Other Expenses	Expenses	
Description	Total	Net Investment	Adjusted Net	Charitable Purpose
Expenses Licenses and fees	\$	w	<i>ω</i>	\$
Total	\$ 20	w O	\$	\$ 20
				1-4

262534235 Terrence S Kaiser and

26-2534235

Federal Statements

FYE: 12/31/2011

Statement 5 - Form 990-PF, Part I, Line 25 - Noncash Contributions, Gifts, Grants

Amount	Noncash Description	FMV Explanation	Book Value Amount	Book Value Explanation	Date
3,000					12/20/11
1,000					12/20/11
2,000					12/20/11
2,500					12/20/11
600					12/20/11
1,000					12/20/11
2,000					12/16/11
525					12/20/11
400					12/20/11
1,000					12/20/11
2,000 2,500					12/20/11
2,500 525					1/14/11 12/20/11
2,500					12/20/11
1,250					11/17/11
2,525					6/24/11
3,355					11/17/11
3,887					11/17/11
3,000					11/17/11
4,000					6/24/11
1,250					11/18/11

6/4/2012 12:48 PM

262534235 Terrence S Kaiser and 26-2534235 FYE: 12/31/2011

6/4/2012 12:48 PM

Federal Statements

	Statement 6 - Form	6 - Form 990-PF, Part II, Line 13 - Other Investmen	Line	3 - Otner Invest	ments	
Description		Beginning of Year		End of Year	Basis of Valuation	Fair Market Value
Various Mutual Funds	·Ω-	856,847	ري. ا	1,042,990	Cost	\$ 1,027,654
Total	₩	856,847	.Ω.∥	1,042,990		\$ 1,027,654

262534235 Terrence S Kaiser and 26-2534235

6/4/2012 12:48 PM

Federal Statements

.FYE: 12/31/2011

Statement 7 - Form 990-PF, Part XV, Line 1a - Mar	nagers Who Contributed Over 2% or \$5,000
Name of Manager	Amount
Terrence S Kaiser Barbara A Kaiser	\$
Total	\$ 0
19941	* <u> </u>
Form 990-PF, Part XV, Line 1b - Manage	ers Who Own 10% or More Stock
Name of Manager	Amount
none	\$
Total	\$0
Statement 8 - Form 990-PF, Part XV, Line 2b - Ap	oplication Format and Required Contents
Description	
Requests for a Grant application must be mad Foundation's e-maill address. The e-mail ad TBKAISERFOUNDATION@GMAIL.COM. An official Gapplication is provided base on this e-mail Grant application must be fully completed an name and address of the requesting organizat a complete description of the specific purpothe funds are being requested.	dress is Frant account. The ad contain the ion as well as
Statement 9 - Form 990-PF, Part XV, L	ine 2c - Submission Deadlines
Description	
Two weeks before the end of the calandar qua consideration at next quarterly board meetin	
Statement 10 - Form 990-PF, Part XV, Line 2	d - Award Restrictions or Limitations
Description	
mba manudatian finat manudana ananda in tha	

The Foundation first considers awards in the greater Millington Michigan area but may make awards in any area at the sole discretion of the foundation. Awards are made for special projects only and are not made to support the operations of an organization. There are no dollar limitations on awards.

262534235 Terrence S Kaiser and 26-2534235

Federal Statements

FYE: 12/31/2011

Statement 11 - Form 990-PF, Part XV, Line 3a - Grants and Contributions Paid During the Year

		rear			
Name	Add	Address			
Address	Relationship	Status]	Purpose	Amount
Birch Run Memorial Library	11935 Silver	Creek Dr	4		6
Birch Kun M.1 48415 Chesaning Area Emergency Relief	218 S Church	ţ	Grant ior computer	mpucer	3,000
Chesaning MI 48616) }	Grant for needy	edy	1,000
Chesaning Area Emergency Relief	218 S Church	St		1 7000	
Future Leaders of the World	29193 Northwe	Northwestern Hwv	1	Z D	7
		7	ant for	Saginaw Area	2,500
Lifeline Victory Center	800 S State F	Rd	•		
Vassar MI 48768			Grant for fo	food pantry	009
Lifeline Victory Center Vassar MI 48768	800 S State	Ka	Grant for fo	food pantry	1.000
Millington Community Center	8705 State Rd	m.		7	
Millington MI 48746			Grant for needy	edy	2,000
New Covenant Church	13176 N Linde	Linden Rd	Grant for needy	ن فارن	ብ የ
Operation Home Front	PO Box 25			(m))
Grand Ledge MI 48837			Grant for fa	families with needs	400
Operation Home Front	PO Box 25				
Grand Ledge MI 48837			Grant for ge	general needs	1,000
Thumb Area Mudrunners	6918 Caine Rd	F	•		
Vassar MI 48768			Grant for Ch	Christmas for Kids	2,000
Big Brother Big Sister	1910 Fordney	st	Ų		
Saginaw Mi 48601 Vassar Public Schools	220 Athletic	St	Grant ior BB	BBBS 2011	2,500
Vassar MI 48768			Grant for ba	band uniforms	525
YMCA of Saginaw	1915 Fordney	St			
Saginaw MI 48601			Grant for Le	for Leadership Camp	2,500
First Presbyterian Church	250 W Huron Ave	Ave			
Vassar MI 48768	į		Hygiene Kits		1,250
Millington Community Center Millington MI 48746	8705 State Rd	п.	Grant for pa	Grant for parking lot project	2.525
Millington Community Center	8705 State Rd	T	4		
Millington MI 48746			Media wall c	cabinet	3,355

262534235 Terrence S Kaiser and

262534235 Terrence S Ka 26-2534235 FYE: 12/31/2011

Federal Statements

Statement 11	- Form 990-PF, Part X	V, Line 3a - Grar <u>Year (continuec</u>	itatement 11 - Form 990-PF, Part XV, Line 3a - Grants and Contributions Paid During the Year (continued)	
Name	A	Address		
Address	Relationship	Status	Purpose	Amount
Millington Arbela Library Millington MI 48746	8530 Depot St	St	New computer	3,88
New Light Child and Family Institut PO Box 359	nstitut PO Box 359		4	•

3,887	3,000		4,000		1,250	40,817
New computer	Grants for Christmas for Kids		Grant for computers		Hygiene Kits	
	: PO Box 359	220 Athletic St		1629 Brady St		
Millington MI 48746	New Light Child and Family Institut PO Box 359 Millington MI 48746	Townsend North Elementary School	Vassar MI 48768	Trinity United Methodist Church	Chesaning MI 48616	Total



Application for Extension of Time To File an Exempt Organization Return

OMB No 1545-1709

nt of the Revenue	Treasury Service	▶ File a	a separate a	application for each return.			
		tomatic 3-Month Extension, comple	te only Pari	I and check this box			▶ X
	-	·	-	emplete only Part II (on page 2 of this	form)		
	•	· ·	•	3-month extension on a previously filed		68	
Electronic fil	ing (e-file). Yo	u can electronically file Form 8868 if ye	ou need a 3-	month automatic extension of time to f	īle (6 mon	ths for	
a corporation	required to file	Form 990-T), or an additional (not auto	omatic) 3-me	onth extension of time. You can electro	nically file	Form	
8868 to reque	st an extension	of time to file any of the forms listed i	n Part I or P	art II with the exception of Form 8870,	Informatio	n	
Return for Tra	nsfers Associa	ited With Certain Personal Benefit Cor	ntracts, which	h must be sent to the IRS in paper form	nat (see		
instructions)				gov/efile and click on e-file for Charities		ofits	<u></u>
Part I	Automati	c 3-Month Extension of Time	. Only sub	omit original (no copies needed)			
Part I only	·	, ,		extension-check this box and complet ts must use Form 7004 to request an e		of time	▶ 🗆
to file income	•	ing 1120-0 mera), partiterampa, recivir	os, and trus	to must use I om 7004 to request an e	ALCHSION (or time	
	1			Enter filer's			ber, see instruction
Type or		empt organization or other filer, see ins	tructions		Emplo	yer identif	ication number (EIN) or
print		ce S Kaiser and	·		₩ o.c	252	4025
File by the due date for		a A Kaiser Foundat:		 			4235
filing your return See		eet, and room or suite no If a P O box arnes Rd	c, see instruc	ctions	Social	security n	umber (SSN)
instructions	City, town or post office, state, and ZIP code For a foreign address, see instructions Millington MI 48746						
Enter the Retu		e return that this application is for (file a	•				0.
Application		, rotary that the approach to re-	Return	Application			Return
ls For			Code	Is For			Code
Form 990			01	Form 990-T (corporation)			07
						08	
Form 990-E	Z		01	Form 4720			09
Form 990-P	F		04	Form 5227			10
Form 990-T	(sec 401(a) o	r 408(a) trust)	05	Form 6069			11
Form 990-T	(trust other tha	an above)	06	Form 8870			12
		Tri-Star Trust Bank					
		1004 N Michigan Ave					
The books	are in the care of	▶ Saginaw				M	I 48602
Telephone	• No ▶ 98	9-921-0010	FAX No	•			
•		not have an office or place of business					▶ □
_		urn, enter the organization's four digit of			this is		
	group, check th			·	ch		
a list with the	names and EIN	is of all members the extension is for					
1 I reques	t an automatic	3-month (6 months for a corporation re	equired to fil	e Form 990-T) extension of time			
until 0	8/15/12	, to file the exempt organization retur	n for the org	ganization named above. The extension	ıs		
_	organization's r						
▶ X	calendar year	2011 or					
▶ 🗌	tax year begini	ning , and ending		<u> </u>			
	•	in line 1 is for less than 12 months, ch	eck reason	Initial return Final return			
	hange in accou						
		Form 990-BL, 990-PF, 990-T, 4720, o	or 6069, ente	r the tentative tax, less any	20	 \$	60(
		See instructions	enter any ref	undable credits and	3a	*	- 600
•	•	Form 990-PF, 990-T, 4720, or 6069, es made_Include any prior year overpa	~		3b	s	600
· ·		t line 3b from line 3a Include your pay			 	-	
		deral Tax Payment System) See instru			3c	\$	(
Caution. If yo	u are going to	make an electronic fund withdrawal wit	th this Form	8868, see Form 8453-EO and Form 88	379-EO fo	r paymei	nt instructions