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Form **990**
 Department of the Treasury
 Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)
 The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047
2011
Open to Public Inspection

A For the 2011 calendar year, or tax year beginning 01-01-2011 and ending 12-31-2011

- B** Check if applicable:
 Address change
 Name change
 Initial return
 Terminated
 Amended return
 Application pending

C Name of organization
 THE TEXAS TECHNOLOGY DEVELOPMENT CENTER
 Doing Business As
 T3DC
 Number and street (or P O box if mail is not delivered to street address) Room/suite
 14785 OMICRON DR
 City or town, state or country, and ZIP + 4
 SAN ANTONIO, TX 782453211

D Employer identification number
 26-2448192
E Telephone number
 (210) 674-4177
G Gross receipts \$ 216,365

F Name and address of principal officer
 H RANDALL GOLDSMITH
 14785 OMICRON DR NO 100
 SAN ANTONIO, TX 782453211

H(a) Is this a group return for affiliates? Yes No
H(b) Are all affiliates included? Yes No
 If "No," attach a list (see instructions)
H(c) Group exemption number ▶

I Tax-exempt status 501(c)(3) 501(c) () (Insert no) 4947(a)(1) or 527

J Website: ▶ WWW.T3DC.ORG

K Form of organization Corporation Trust Association Other ▶ **L** Year of formation 2008 **M** State of legal domicile TX

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities THE TEXAS TECHNOLOGY DEVELOPMENT CENTER IS FOCUSED ON PROVIDING EARLY-STAGE INVESTMENT CAPITAL AND COMMERCIALIZATION EXPERTISE TO BOOST THE DEVELOPMENT OF A COMMERCIALY VIABLE (SEE SCHEDULE O)		
	2 Check this box <input checked="" type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	9
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	9
	5 Total number of individuals employed in calendar year 2011 (Part V, line 2a)	5	1
	6 Total number of volunteers (estimate if necessary)	6	
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
	b Net unrelated business taxable income from Form 990-T, line 34	7b	
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	125,932	213,769
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	0	0
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	47,650	2,596
	12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	173,582	216,365
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)	0	0
	14 Benefits paid to or for members (Part IX, column (A), line 4)	0	0
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	154,562	123,532
	16a Professional fundraising fees (Part IX, column (A), line 11e)	0	0
	b Total fundraising expenses (Part IX, column (D), line 25) ▶ ⁰		
	17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	356,029	488,123
	18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	510,591	611,655
19 Revenue less expenses Subtract line 18 from line 12	-337,009	-395,290	
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21 Total liabilities (Part X, line 26)	1,473,381	0
	22 Net assets or fund balances Subtract line 21 from line 20	215,729	0

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here
 Signature of officer: *****
 Date: 2012-09-21
 Type or print name and title: RANDY GOLDSMITH PRESIDENT/CEO

Paid Preparer's Use Only
 Preparer's signature: Joy Reiner
 Date: _____
 Check if self-employed
 Preparer's taxpayer identification number (see instructions): _____
 Firm's name (or yours if self-employed), address, and ZIP + 4: BDO USA LLP, 40 NE Loop 410 Suite 200, San Antonio, TX 78216
 EIN: _____
 Phone no: (210) 342-8000

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III Yes No

1 Briefly describe the organization's mission

THE TEXAS TECHNOLOGY DEVELOPMENT CENTER IS FOCUSED ON PROVIDING EARLY-STAGE INVESTMENT CAPITAL AND COMMERCIALIZATION EXPERTISE TO BOOST THE DEVELOPMENT OF A COMMERCIALY VIABLE TECHNOLOGY AND TO READY A DEVELOPING BUSINESS FOR OUTSIDE INVESTMENT (SEE SCHEDULE O)

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses \$ 398,198 including grants of \$) (Revenue \$)
T3DC FOCUSES ON ASSISTING HIGH PERFORMANCE, INNOVATION INTENSIVE ENTREPRENEUR VENTURES, WHETHER THEY ARE STARTUPS OR MATURE COMPANIES, IN ACCESSING RESOURCES CRITICAL TO THEM ACHIEVING THEIR BUSINESS OBJECTIVES

4b (Code) (Expenses \$ including grants of \$) (Revenue \$)

4c (Code) (Expenses \$ including grants of \$) (Revenue \$)










4d Other program services (Describe in Schedule O)
(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses \$ 398,198

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A.</i>	Yes	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)?	Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I.</i>		No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II.</i>		No
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III.</i>		
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I.</i>		No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II.</i>		No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III.</i>		No
9 Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV.</i>		No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V.</i>		No
11 If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI.</i>		No
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII.</i>		No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII.</i>		No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX.</i>		No
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X.</i>		No
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X.</i>		No
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII.</i>		No
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional.</i>	Yes	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E.</i>		No
14a Did the organization maintain an office, employees, or agents outside of the United States?		No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Part I.</i>		No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? <i>If "Yes," complete Schedule F, Part II and IV.</i>		No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S? <i>If "Yes," complete Schedule F, Part III and IV.</i>		No
17 Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i>		No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II.</i>		No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III.</i>		No
20a Did the organization operate one or more hospitals? <i>If "Yes," complete Schedule H.</i>		No
b If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements.		

Part IV Checklist of Required Schedules *(continued)*

21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25</i>	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> 	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> 	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> 	31	Yes	
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> 	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> 	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i> 	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> 	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> 	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> 	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V

Table with columns for question number, question text, sub-column (e.g., 1a, 1b), and Yes/No columns. Rows include questions about Form 1096, W-2G forms, employee reporting, foreign accounts, prohibited transactions, and charitable trusts.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a (9), 1b (9), 2 (No), 3 (No), 4 (No), 5 (No), 6 (No), 7a (No), 7b (No), 8a (Yes), 8b (Yes), 9 (No).

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a (No), 10b, 11a (Yes), 11b, 12a (Yes), 12b (Yes), 12c (Yes), 13 (Yes), 14 (Yes), 15a (Yes), 15b (Yes), 16a (No), 16b.

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed
18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection
19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public
20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) JAMES R DUBLIN CHAIRMAN	3 0	X		X				0	0	
(2) STEPHEN M DUFILHO VICE CHAIRMAN	3 0	X		X				0	0	
(3) JOHN KERR SECRETARY	25	X		X				0	0	
(4) BRUCE BARSHOP TRUSTEE	25	X						0	0	
(5) GLENN BIGGS TRUSTEE	25	X						0	0	
(6) J BRUCE BUGG JR TRUSTEE	25	X						0	0	
(7) JOHN W FEIK TRUSTEE	25	X						0	0	
(8) J RANDOLPH HARIG TRUSTEE	25	X						0	0	
(9) ELAINE MENDOZA TRUSTEE	25	X						0	0	
(10) H RANDALL GOLDSMITH PRESIDENT/CEO	40 0			X				115,000	0	243
(11) C DENISE BREEDLOVE CFO	40 0			X				0	86,600	14,051

Part VIII Statement of Revenue

			(A)	(B)	(C)	(D)		
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514		
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns 1a						
	b	Membership dues 1b						
	c	Fundraising events 1c						
	d	Related organizations 1d	28,750					
	e	Government grants (contributions) 1e	179,019					
	f	All other contributions, gifts, grants, and similar amounts not included above 1f	6,000					
	g	Noncash contributions included in lines 1a-1f \$ <u>28,750</u>						
	h	Total. Add lines 1a-1f ▶	213,769					
Program Service Revenue	2a	_____ Business Code _____						
	b	_____						
	c	_____						
	d	_____						
	e	_____						
	f	All other program service revenue						
	g	Total. Add lines 2a-2f ▶	0					
Other Revenue	3	Investment income (including dividends, interest and other similar amounts) ▶	2,596			2,596		
	4	Income from investment of tax-exempt bond proceeds ▶	0					
	5	Royalties ▶	0					
	6a	Gross rents	(i) Real					
			(ii) Personal					
			b	Less rental expenses				
			c	Rental income or (loss)				
	d	Net rental income or (loss) ▶						
	7a	Gross amount from sales of assets other than inventory	(i) Securities					
			(ii) Other					
			b	Less cost or other basis and sales expenses				
			c	Gain or (loss)				
	d	Net gain or (loss) ▶	0					
	8a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18 a						
	b	Less direct expenses b						
c	Net income or (loss) from fundraising events ▶	0						
9a	Gross income from gaming activities See Part IV, line 19 a							
b	Less direct expenses b							
c	Net income or (loss) from gaming activities ▶	0						
10a	Gross sales of inventory, less returns and allowances a							
b	Less cost of goods sold b							
c	Net income or (loss) from sales of inventory ▶	0						
	Miscellaneous Revenue	Business Code						
11a	_____	_____						
b	_____	_____						
c	_____	_____						
d	All other revenue							
e	Total. Add lines 11a-11d ▶	0						
12	Total revenue. See Instructions ▶	216,365			2,596			

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Check if Schedule O contains a response to any question in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	0			
2	Grants and other assistance to individuals in the United States See Part IV, line 22	0			
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	115,243	115,243		
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	0			
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	0			
9	Other employee benefits	0			
10	Payroll taxes	8,289	8,289		
11	Fees for services (non-employees)				
a	Management	0			
b	Legal	7,646		7,646	
c	Accounting	1,320		1,320	
d	Lobbying	0			
e	Professional fundraising See Part IV, line 17	0			
f	Investment management fees	0			
g	Other	16,511		16,511	
12	Advertising and promotion	2,129	2,129		
13	Office expenses	20,361	8,871	11,490	
14	Information technology	6,336	412	5,924	
15	Royalties	0			
16	Occupancy	261,656	252,802	8,854	
17	Travel	3,464	1,412	2,052	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	21		21	
20	Interest	0			
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	50,939		50,939	
23	Insurance	7,220	7,220		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	CONSULTING FEES	74,750		74,750	
b	PRIOR YEAR EXCESS LEASE PMTS	31,207		31,207	
c	DUES & FEES	4,058	1,820	2,238	
d	MISCELLANEOUS	505		505	
e					
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	611,655	398,198	213,457	0
26	Joint costs. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X Balance Sheet

		(A)		(B)
		Beginning of year		End of year
Assets	1 Cash—non-interest-bearing	44,942	1	0
	2 Savings and temporary cash investments	50,085	2	0
	3 Pledges and grants receivable, net	0	3	0
	4 Accounts receivable, net	1,138,647	4	0
	5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L	0	5	0
	6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L	0	6	0
	7 Notes and loans receivable, net	0	7	0
	8 Inventories for sale or use	0	8	0
	9 Prepaid expenses and deferred charges	24,407	9	0
	10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D			
	b Less accumulated depreciation	152,402	10c	
	11 Investments—publicly traded securities	0	11	0
	12 Investments—other securities See Part IV, line 11	47,318	12	0
	13 Investments—program-related See Part IV, line 11	0	13	0
	14 Intangible assets	0	14	0
	15 Other assets See Part IV, line 11	15,580	15	0
16 Total assets. Add lines 1 through 15 (must equal line 34)	1,473,381	16	0	
Liabilities	17 Accounts payable and accrued expenses	215,729	17	0
	18 Grants payable	0	18	0
	19 Deferred revenue	0	19	0
	20 Tax-exempt bond liabilities	0	20	0
	21 Escrow or custodial account liability Complete Part IV of Schedule D	0	21	0
	22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L	0	22	0
	23 Secured mortgages and notes payable to unrelated third parties	0	23	0
	24 Unsecured notes and loans payable to unrelated third parties	0	24	0
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D	0	25	0
	26 Total liabilities. Add lines 17 through 25	215,729	26	0
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	1,257,652	27	0
	28 Temporarily restricted net assets	0	28	0
	29 Permanently restricted net assets	0	29	0
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
33 Total net assets or fund balances	1,257,652	33	0	
34 Total liabilities and net assets/fund balances	1,473,381	34	0	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	216,365
2	Total expenses (must equal Part IX, column (A), line 25)	2	611,655
3	Revenue less expenses Subtract line 2 from line 1	3	-395,290
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1,257,652
5	Other changes in net assets or fund balances (explain in Schedule O)	5	-862,362
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	0

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		No
b	Were the organization's financial statements audited by an independent accountant?	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		

SCHEDULE A
(Form 990 or 990EZ)

Public Charity Status and Public Support

2011

Open to Public Inspection

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Department of the Treasury
Internal Revenue Service

Name of the organization
THE TEXAS TECHNOLOGY DEVELOPMENT CENTER

Employer identification number
26-2448192

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

- 1 A church, convention of churches, or association of churches **section 170(b)(1)(A)(i).**
- 2 A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 8 A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)
- 10 An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**
- 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h
 a Type I b Type II c Type III - Functionally integrated d Type III - Other
- e By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
- f If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?
 (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?
 (ii) a family member of a person described in (i) above?
 (iii) a 35% controlled entity of a person described in (i) or (ii) above?
- h Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support?
			Yes	No	Yes	No	Yes	No	
Total									

Part II Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")			1,651,167	125,932	213,769	1,990,868
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3			1,651,167	125,932	213,769	1,990,868
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public Support. Subtract line 5 from line 4						1,990,868

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7 Amounts from line 4			1,651,167	125,932	213,769	1,990,868
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources			285	332	2,596	3,213
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income (Explain in Part IV.) Do not include gain or loss from the sale of capital assets						
11 Total support (Add lines 7 through 10)						1,994,081
12 Gross receipts from related activities, etc. (See instructions)					12	

13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here** **Section C. Computation of Public Support Percentage**

14 Public Support Percentage for 2011 (line 6 column (f) divided by line 11 column (f))	14	
15 Public Support Percentage for 2010 Schedule A, Part II, line 14	15	
16a 33 1/3% support test—2011. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
b 33 1/3% support test—2010. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
17a 10%-facts-and-circumstances test—2011. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
b 10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions <input type="checkbox"/>		

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public Support (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support (Add lines 9, 10c, 11 and 12.)						
14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f))	15	
16 Public support percentage from 2010 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))	17	
18 Investment income percentage from 2010 Schedule A, Part III, line 17	18	

- 19a 33 1/3% support tests—2011.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization
- b 33 1/3% support tests—2010.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization
- 20 Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV **Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Explanation

Additional Data

Software ID:

Software Version:

EIN: 26-2448192

Name: THE TEXAS TECHNOLOGY DEVELOPMENT CENTER

Form 990, Special Condition Description:

Special Condition Description

**SCHEDULE M
(Form 990)**

Department of the Treasury
Internal Revenue Service

NonCash Contributions

OMB No 1545-0047
2011
Open to Public Inspection

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30.**
▶ **Attach to Form 990.**

Name of the organization
THE TEXAS TECHNOLOGY DEVELOPMENT CENTER

Employer identification number
26-2448192

Part I Types of Property

	(a) Check if applicable	(b) Number of Contributions or items contributed	(c) Contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining contribution amounts
1 Art—Works of art				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded				
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (OFFICE FURNITURE)	X	1	28,750	FMV
26 Other ▶ (_____)				
27 Other ▶ (_____)				
28 Other ▶ (_____)				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement **29** 0

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?		No
b If "Yes," describe the arrangement in Part II		
31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?		No
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions?		No
b If "Yes," describe in Part II		
33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II		

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
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**SCHEDULE N
(Form 990 or 990-EZ)**

Liquidation, Termination, Dissolution or Significant Disposition of Assets

OMB No 1545-0047

2011

**Open to Public
Inspection**

Department of the Treasury
Internal Revenue Service

▶ Complete if the organization answered "Yes" to Form 990, Part IV, lines 31 or 32 or Form 990-EZ, line 36.
▶ Attach certified copies of any articles of dissolution, resolutions or plans.
▶ Attach to Form 990 or 990-EZ.

Name of the organization

THE TEXAS TECHNOLOGY DEVELOPMENT CENTER

Employer identification number

26-2448192

Part I Liquidation, Termination or Dissolution. Complete if the organization answered "Yes" to Form 990, Part IV, line 31, or Form 990-EZ, line 36. Use Part III if additional space is needed.

1	(a) Description of asset(s) distributed or transaction expenses paid	(b) Date of distribution	(c) Fair market value of asset(s) distributed or amount of transaction expenses	(d) Method of determining FMV for asset(s) distributed or transaction expenses	(e) EIN of recipient	(f) Name and address of recipient	(g) IRC section of recipient(s) (if tax-exempt) or type of entity
	CASH AND CASH EQUIVALENTS	12-31-2011	20,253	COST	74-2311260	TEXAS RESEARCH AND TECHNOLOGY FOUND 14785 OMICRON DR STE 100 SAN ANTONIO, TX 78245	501(C)(3)
	RECEIVABLES	12-31-2011	125,037	COST	74-2311260	TEXAS RESEARCH AND TECHNOLGY FOUNDA 14785 OMICRON DR STE 100 SAN ANTONIO, TX 78245	501(C)(3)
	PREPAIDS	12-31-2011	1,300	COST	74-2311260	TEXAS RESEARCH AND TECHNOLOGY FOUND 14785 OMICRON DR STE 100 SAN ANTONIO, TX 78245	501(C)(3)
	FIXED ASSETS	12-31-2011	87,709	BOOK VALUE	74-2311260	TEXAS RESEARCH AND TECHNOLOGY FOUND 14785 OMICRON DR STE 100 SAN ANTONIO, TX 78245	501(C)(3)
	NET ASSETS T3DC, LLC	12-31-2011	628,063	FMV	74-2311260	TEXAS RESEARCH AND TECHNOLOGY FOUND 14785 OMICRON DR STE 100 SAN ANTONIO, TX 78245	501(C)(3)

		Yes	No
2	Did or will any officer, director, trustee, or key employee of the organization		
a	Become a director or trustee of a successor or transferee organization?		No
b	Become an employee of, or independent contractor for, a successor or transferee organization?		No
c	Become a direct or indirect owner of a successor or transferee organization?		No
d	Receive, or become entitled to, compensation or other similar payments as a result of the organization's liquidation, termination, or dissolution?		No
e	If the organization answered "Yes" to any of the questions in this line, provide the name of the person involved and explain in Part III ▶		

Part III Supplemental Information. Complete to provide the information required by Parts I and II, and any additional information.

Identifier	Return Reference	Explanation
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SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.
▶ **Attach to Form 990 or 990-EZ.**

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization
THE TEXAS TECHNOLOGY DEVELOPMENT CENTER

Employer identification number

26-2448192

Identifier	Return Reference	Explanation
FORM 990, PART I, LINE 1	DESCRIPTION OF ORGANIZATION MISSION	TECHNOLOGY AND TO READY A DEVELOPING BUSINESS FOR OUTSIDE INVESTMENT IN THE SAN ANTONIO TEXAS AREA
FORM 990, PART III, LINE 1	DESCRIPTION OF ORGANIZATION MISSION	IN THE SAN ANTONIO TEXAS AREA
FORM 990, PART VI, SECTION B, LINE 11		THE FORM 990 IS PRESENTED TO THE T3DC BOARD OF DIRECTORS ANY QUESTIONS WILL BE REVIEWED AFTER A FINAL REVIEW AND APPROVAL, A COPY OF THE FORM WILL BE SUBMITTED TO THE IRS
FORM 990, PART VI, SECTION B, LINE 12C		T3DC REQUIRES THAT EACH TRUSTEE REVIEWS AND RETURNS A SIGNED COPY OF THE CONFLICT OF INTEREST POLICY EACH YEAR AT ITS ANNUAL MEETING T3DC'S PRESIDENT FOLLOWS UP WITH INDIVIDUAL TRUSTEES TO ENSURE THAT EACH TRUSTEE HAS MADE THE REQUIRED ANNUAL DISCLOSURES TRUSTEES ARE REMINDED THAT THEY ARE REQUIRED TO PROVIDE WRITTEN UPDATES TO THE CHAIRMAN IF CIRCUMSTANCES CHANGE DURING THE YEAR, REQUIRING AN AMENDED REPORT BOARD OF TRUSTEES MEETING MINUTES ALSO RECORD SPECIFIC INSTANCES WHERE A TRUSTEE ABSTAINS FROM VOTING BECAUSE HE/SHE BELIEVES THEY HAVE A CONFLICT OF INTEREST
FORM 990, PART VI, SECTION B, LINE 15		T3DC BOARD OF TRUSTEES REVIEW, EVALUATE AND SET SALARIES AND APPROVE INCREASES THE TRUSTEES USE DATA OBTAINED FROM LOCAL INSTITUTIONS AND/OR FOUNDATIONS IN ADDITION TO COMPENSATION SURVEYS OBTAINED FROM NATIONAL AND LOCAL STAFFING ORGANIZATIONS TO DETERMINE A RANGE OF RATES BEFORE MAKING A RECOMMENDATION APPROVAL IS REQUIRED BY THE BOARD OF TRUSTEES DOCUMENTATION INCLUDES COMPARATIVE DATA, COMMITTEE NOTES AND APPROVED MINUTES FROM THE BOARD MEETING THE LAST COMPENSATION REVIEW WAS PERFORMED DECEMBER 2010
FORM 990, PART VI, SECTION C, LINE 19		THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, FINANCIAL STATEMENTS, AND FORM 990 ARE AVAILABLE UPON REQUEST, AT NO CHARGE, AT THE FOUNDATION'S OFFICE, 14785 OMICRON DRIVE, SUITE 100, SAN ANTONIO, TX 78245
FORM 990, PART XI, LINE 5	CHANGES IN NET ASSETS	EQUITY LOSS OF AFFILIATE -194,708 DISSOLUTION OF T3DC - 86,408 TRANSFER OF T3DC, LLC TO TRTF -581,246 ----- TOTAL -862,362

**SCHEDULE R
(Form 990)**

Related Organizations and Unrelated Partnerships

OMB No 1545-0047

2011

**Open to Public
Inspection**

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.**
▶ **Attach to Form 990.** ▶ **See separate instructions.**

Department of the Treasury
Internal Revenue Service

Name of the organization
THE TEXAS TECHNOLOGY DEVELOPMENT CENTER

Employer identification number
26-2448192

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) T3DC LLC 14785 OMICRON DRIVE STE 100 SAN ANTONIO, TX 78245 27-3188112	SEE PART VII	TX	193,399	0	SEE PART VII

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled organization	
						Yes	No
(1) TEXAS RESEARCH AND TECHNOLOGY FOUNDATION 14785 OMICRON DRIVE STE 100 SAN ANTONIO, TX 78245 74-2311260	SEE PART VII	TX	501(C)(3)	LINE 7			No

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of **(i)** interest **(ii)** annuities **(iii)** royalties **(iv)** rent from a controlled entity
- b** Gift, grant, or capital contribution to related organization(s)
- c** Gift, grant, or capital contribution from related organization(s)
- d** Loans or loan guarantees to or for related organization(s)
- e** Loans or loan guarantees by related organization(s)

- f** Sale of assets to related organization(s)
- g** Purchase of assets from related organization(s)
- h** Exchange of assets with related organization(s)
- i** Lease of facilities, equipment, or other assets to related organization(s)
- j** Lease of facilities, equipment, or other assets from related organization(s)
- k** Performance of services or membership or fundraising solicitations for related organization(s)
- l** Performance of services or membership or fundraising solicitations by related organization(s)
- m** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- n** Sharing of paid employees with related organization(s)

- o** Reimbursement paid to related organization(s) for expenses
- p** Reimbursement paid by related organization(s) for expenses
- q** Other transfer of cash or property to related organization(s)
- r** Other transfer of cash or property from related organization(s)

	Yes	No
1a		No
1b	Yes	
1c	Yes	
1d		No
1e		No
1f		No
1g		No
1h		No
1i		No
1j		No
1k		No
1l		No
1m	Yes	
1n	Yes	
1o		No
1p		No
1q		No
1r	Yes	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determining amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier	Return Reference	Explanation
SCHEDULE R, PART I, COLUMN (B)		ATTRACT HIGH-TECH AND BIOTECH BUSINESSES TO SAN ANTONIO
SCHEDULE R, PART I, COLUMN (E)		WITH THE TERMINATION OF T3DC, T3DC, LLC HAS BEEN MERGED WITH TEXAS RESEARCH AND TECHNOLOGY FOUNDATION
SCHEDULE R, PART I, COLUMN (F)		THE TEXAS TECHNOLOGY DEVELOPMENT CENTER
SCHEDULE R, PART II, COLUMN (B)		TO BUILD A WORLD-CLASS BIOSCIENCE RESEARCH CENTER



Office of the Secretary of State

December 05, 2011

Capitol Services Inc
P O Box 1831
Austin, TX 78767 USA

RE:
Texas Research and Technology Foundation (File Number: 69722901)

It has been our pleasure to approve and place on record the filing instrument effecting a merger. The appropriate evidence of filing is attached for your files. Payment of the filing fee is acknowledged by this letter.

If we can be of further service at any time, please let us know.

Sincerely,

Corporations Section
Business & Public Filings Division

Enclosure



Office of the Secretary of State

CERTIFICATE OF MERGER

The undersigned, as Secretary of State of Texas, hereby certifies that a filing instrument merging

THE TEXAS TECHNOLOGY DEVELOPMENT CENTER
Domestic Nonprofit Corporation
[File Number: 800967132]

Into

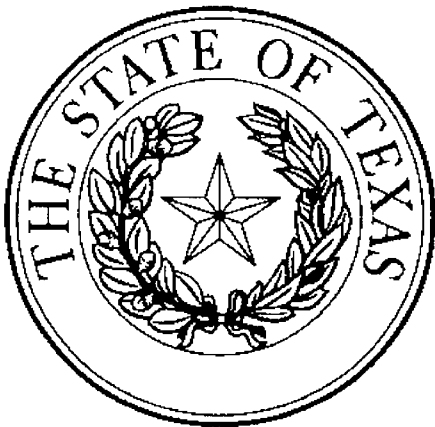
Texas Research and Technology Foundation
Domestic Nonprofit Corporation
[File Number: 69722901]

has been received in this office and has been found to conform to law.

Accordingly, the undersigned, as Secretary of State, and by the virtue of the authority vested in the secretary by law, hereby issues this certificate evidencing the acceptance and filing of the merger on the date shown below.

Dated: 12/02/2011

Effective: 12/02/2011



A handwritten signature in black ink, appearing to read "Hope Andrade".

Hope Andrade
Secretary of State

CERTIFICATE OF MERGER
OF
THE TEXAS TECHNOLOGY DEVELOPMENT CENTER
INTO
THE TEXAS RESEARCH AND TECHNOLOGY FOUNDATION

Pursuant to Sections 10.151 and 10.152 of the Texas Business Organizations Code (the "TBOC"), the undersigned submits this Certificate of Merger for the purpose of effecting a merger (the "Merger") of The Texas Technology Development Center, a Texas nonprofit corporation ("Subsidiary"), with and into the Texas Research and Technology Foundation, a Texas nonprofit corporation (the "Parent"), with the Parent continuing as the surviving entity (the "Surviving Entity") and hereby certifies that:

1. The name of the Parent is the Texas Research and Technology Foundation and it is a nonprofit corporation organized under the laws of the State of Texas, file number 69722901. The Parent will survive the Merger as the Surviving Entity. The name of the Subsidiary is The Texas Technology Development Center and it is a nonprofit corporation organized under the laws of the State of Texas, file number 800967132. The Subsidiary will not survive the Merger.
2. The total number of outstanding membership interests ("Interests") of the Subsidiary and the number and percentage of such interests owned by the Parent are as follows:

Number of Interests Outstanding	Number of Interests Owned by the Parent	Percentage of Interests Outstanding Owned by the Parent
1	1	100%

3. A copy of the resolutions of merger adopted by the Board of Directors of the Parent authorizing the Merger (the "Resolutions") is attached to and incorporated by reference into this Certificate of Merger as Attachment A. The Resolutions were adopted and approved by the Board of Directors of the Parent as required by the TBOC and the Parent's governing documents. The Resolutions were adopted by the Board of Directors of the Parent on August 15, 2011.
4. No amendments to the Certificates of Formation of either the Parent or the Surviving Entity are desired to be effected by the Merger.
5. As provided in Sections 21.452(c) and 21.459(b) of the TBOC, the approval of the Merger by the shareholders of the Parent is not required by the TBOC, and as provided in Section 10.006(b) of the TBOC, the approval of the Merger and the plan of merger by Subsidiary is not required by the TBOC.
6. Upon the Merger taking effect, the Surviving Entity will be responsible for the payment of all fees and franchise taxes of the Subsidiary as required by law, and the Surviving Entity will be obligated to pay such fees and franchise taxes if the same are not timely paid.
7. This document becomes effective when the document is accepted and filed by the Secretary of State of the State of Texas.

IN WITNESS WHEREOF, the undersigned signs this Certificate of Merger subject to the penalties imposed by law for the submission of a materially false or fraudulent instrument. The undersigned certifies that the statements contained herein are true and correct, and that the person signing is authorized under the provisions of the TBOC, or other law applicable to and governing the Parent, to execute this Certificate of Merger.

Date: 8/20/, 2011.

TEXAS RESEARCH AND TECHNOLOGY
FOUNDATION

By: _____

York Duncan
York Duncan, President

ATTACHMENT A

RESOLVED, that the Board hereby approves a merger of the Texas Technology Development Center, a Texas nonprofit corporation (“TTTDC”) with the Texas Research and Technology Foundation (“TRTF”), on substantially the terms set forth below.

ARTICLE I

THE MERGER

1.01 Merger. Upon the terms and conditions set forth herein and in accordance with the Texas Business Organization Code (the “TBOC”), TTTDC shall be merged with and into the TRTF, with the separate existence of TTTDC ceasing and the TRTF being the surviving entity (the “Surviving Entity”). The TRTF and TTTDC shall be referred to herein as the “Constituent Entities.”

1.02 Effective Time of Merger. The Merger shall become effective when a Certificate of Merger (the “Certificate of Merger”) consistent with this resolution is executed by an “authorized representative” and is filed and recorded in the office of the Secretary of State of the State of Texas (the “Effective Time”).

ARTICLE II

TERMS AND CONDITIONS OF MERGER

2.01 Effects of Merger. The Merger shall have the effects set forth in the TBOC. Without limiting the generality of the foregoing sentence, and subject thereto, at the Effective Time:

- (a) The Constituent Entities shall be a single nonprofit corporation, which shall be the TRTF, the nonprofit corporation designated herein as the Surviving Entity, which thereupon and thereafter shall carry on its business and shall continue its existence as a nonprofit corporation to be governed by the laws of the State of Texas;
- (b) The separate existence of TTTDC shall cease;
- (c) The Surviving Entity shall thereupon and thereafter possess all the rights, privileges, and powers of each of the Constituent Entities, and all property, real, personal and mixed, and all debts due to either Constituent Entity, as well as all other things and causes of action belonging to each Constituent Entity shall be vested in the Surviving Entity, and shall thereafter be the property of the Surviving Entity as they were of each Constituent Entity, without reversion or impairment, any further act or deed, or any transfer or assignment having occurred by reason of the Merger; but all rights of creditors and all liens upon any property of either Constituent Entity shall be preserved unimpaired, and all debts, liabilities and duties of each Constituent Entity shall thenceforth attach to the Surviving Entity, and may be enforced against it to the same extent as if said debts, liabilities and duties had been incurred or contracted by it;

- (d) All acts, plans, policies, contracts, approvals and authorizations of TTTDC and its sole member, board of directors, officers and agents, which were valid and effective immediately prior to the Effective Time shall be taken for all purposes as the acts, plans, policies, contracts, approvals and authorizations of the Surviving Entity and shall be effective and binding thereon as the same were with respect to TTTDC, and the employees, if any, of TTTDC shall become the employees of the Surviving Entity and continue to be entitled to the same rights and benefits which they enjoyed as employees of TTTDC; and
- (e) The assets, liabilities, reserves and accounts of each Constituent Entity shall be recorded on the books of the Surviving Entity at the amounts at which they, respectively, shall then be carried on the books of such Constituent Entity subject to such adjustments or eliminations of intercompany items as may be appropriate in giving effect to the Merger.

2.02 Board of Directors and Officers of the TRTF. The Board of Directors, and the members thereof, and the officers of the TRTF immediately prior to the Effective Time shall be and constitute the Board of Directors, and the members thereof, and the officers of the Surviving Entity to serve in accordance with the Bylaws of the Surviving Entity (the "Bylaws") until their respective successors shall have been duly elected and qualified or until their service has otherwise been terminated.

2.03 Cancellation of TTTDC Membership Interest. Immediately prior to the Effective Time, the TRTF will be the sole member of TTTDC, and immediately after the Effective Time, the TRTF shall own the business and assets of TTTDC directly. As a result of such ownership, each membership interest of the TRTF held immediately prior to the Effective Time shall, by virtue of the Merger and without any action on the part of the Constituent Entities, be canceled at the Effective Time.

2.04 Constituent Documents of Surviving Entity. Upon the Merger becoming effective, the TRTF's Articles of Incorporation, as existing and constituted immediately prior to the Effective Time, shall be and constitute the Articles of Incorporation of the Surviving Entity.

2.05 Further Assurances. If at any time after the Effective Time, the Surviving Entity shall consider or be advised that any deeds, bills of sale, assignments or assurances or any other acts or things are necessary, desirable or proper (a) to vest, perfect or confirm, of record or otherwise, in the Surviving Entity, its right, title or interest in, to or under any of the rights, privileges, powers, franchises, properties or assets of either of the Constituent Entities or (b) otherwise to carry out the purposes of these resolutions, the Surviving Entity and its Board of Directors and appropriate officers or their designees shall be authorized to execute and deliver, in the name and on behalf of either of the Constituent Entities, all such deeds, bills of sale, assignments and assurances and do, in the name and on behalf of the Constituent Entities, all such other acts and things necessary, desirable or proper to vest, perfect or confirm the Surviving Entity's right, title or interest in, to or under any of the rights, privileges, powers, franchises, properties or assets of the Constituent Entities and otherwise to carry out the purposes of these resolutions.

RESOLVED FURTHER, that the President, Secretary or Treasurer of the TRTF (each, an "Authorized Officer," and together, the "Authorized Officers") be, and each of them with full

authority to act without the others hereby is, authorized and empowered, for and on behalf of the TRTF, to do and perform all such acts and things and to enter into, execute, verify and deliver all such certificates, instruments, agreements, notices and other documents, and to effect such filings with any and all appropriate regulatory authorities, provincial, territorial and federal, as may be required or as in the judgment of such Authorized Officer shall be necessary, advisable or appropriate and in the best interest of the TRTF to effectuate the purposes of the foregoing resolutions, with the taking of any such action by any such Authorized Officer being conclusive evidence that same did meet such standard; all such actions to be performed in such manner.

RESOLVED FURTHER, that the Authorized Officers be, and each of them hereby is, authorized, empowered, and directed, for and on behalf of the TRTF, to certify and attest to any documents which he or she may deem necessary or appropriate to effectuate the purposes of the foregoing resolutions, provided, that such attestation shall not be required for the due authorization, execution and delivery or validity of the particular document.

RESOLVED FURTHER, that each Authorized Officer is authorized to pay any and all expenses and fees arising in connection with the matters described in the foregoing resolutions, including, without limitation, accountants' fees and attorneys' fees, and that each Authorized Officer is hereby authorized to negotiate, execute, deliver and direct payment under any guarantee or indemnity agreement which such Authorized Officer shall deem necessary or advisable to accomplish the matters which are the subject of these resolutions.

RESOLVED FURTHER, that any and all actions previously taken by any of the Authorized Officers or representatives of the TRTF, for and on behalf and in the name of the TRTF, on or prior to the date of these resolutions, in connection with any of the foregoing resolutions be, and the same hereby are, in all respects ratified, confirmed, approved and adopted as acts of the TRTF for all purposes.