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DLN: 93493320039272

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

Open to Public Inspection

A Fo	r the 2	2011 ca	lendar year, or tax year beginning 01-01-2011 aı	nd ending 12-31-	2011		
<b>B</b> Ch	eck ıf ap	plicable	C Name of organization Tufts Health Plan Foundation Inc			D Emplo	yer identification number
_	dress cha	-	Doing Business As				374263 none number
_	me chan	-				-	972-9400
_	tıal returi		Number and street (or P O box if mail is not delivered to s 705 MOUNT AUBURN STREET	treet address) Roor	m/suite	, ,	receipts \$ 32,857,835
_	mınated						
_	nended r		City or town, state or country, and ZIP + 4 WATERTOWN, MA 024721508				
Ap	plication	pending					
			F Name and address of principal officer James Roosevelt Jr		H(a)	Is this a group	return for Yes 🔽 No
			705 Mount Auburn Street			aiiiiates	j les j• No
			Watertown, MA 024721508		H(b)	Are all affiliates	
т Та	x-exem	pt status	▼ 501(c)(3)	a)(1) or	一 、		n a list (see instructions)
1 W	ebsite:	: <b>►</b> WW	WTUFTSHEALTHPLANFOUNDATIONORG		H(c)	Group exempt	non number p
			✓ Corporation Trust Association Other ►		<u> </u>	ear of formation 20	007 <b>M</b> State of legal domicile M
	rt I		mary		- 1	ear or formation 20	1007   14 State of legal doffficile 14
			escribe the organization's mission or most significa	ınt activities			
	т	HEFO	JNDATION'S MISSION IS TO PROMOTE HEALT		AND THE	DELIVERY OF	QUALITY HEALTHCARE IN
ပ္ည	2	OUR CO	MMUNITIES				
Governance	-						
<u>ş</u>	_						
ŝ			is box দ if the organization discontinued its oper			than 25% of its	net assets
			of voting members of the governing body (Part VI,				3 10
ĕ			of independent voting members of the governing bo				4
Activities &	1		mber of individuals employed in calendar year 201		a)	•	5
a ब			mber of volunteers (estimate if necessary)				6
			related business revenue from Part VIII, column (C	• •			7a
	b N	let unre	lated business taxable income from Form 990-T, li	ne 34			7b
					Prior Year	Current Year	
<u>a</u>	8		outions and grants (Part VIII, line 1h)		•	10,062,	
enu	9		m service revenue (Part VIII, line 2g)			0 (	
Revenue	10		ment income (Part VIII, column (A), lines 3, 4, and	•	807,		
	11		revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c evenue—add lines 8 through 11 (must equal Part \	lung		0 (	
	12		evenue—aud inies o tinough 11 (must equal rait v		, iiile	10,869,	595 18,188,558
	13		and similar amounts paid (Part IX, column (A), lin			2,328,	940 2,931,918
	14	Benefi	s paid to or for members (Part IX, column (A), line	4)			0 (
Ø	15	Salarıe 10)	s, other compensation, employee benefits (Part IX	, column (A), lin	es 5-	355,	273 401,538
Expenses	16a	•	sional fundraising fees (Part IX, column (A), line 1:	1e)		333,	0 (0
<del>5</del>	ь		ndraising expenses (Part IX, column (D), line 25) •0	,			
Ш	17		expenses (Part IX, column (A), lines 11a-11d, 11	f-24e)		303,	996 540,984
	18		expenses Add lines 13–17 (must equal Part IX, co			2,988,	· ·
	19		ue less expenses Subtract line 18 from line 12 .		-	7,881,	
ያ ያ					Ве	ginning of Curre	ent End of Year
Net Assets or Fund Balances		_	. (5.1)		<u> </u>	Year	
A Ba	20		assets (Part X, line 16)		<u> </u>	57,583,	
2 <u>2</u> 2	21		iabilities (Part X, line 26)		•	103, 57,479,	· · ·
	rt III		ature Block	<u> </u>	•	37,479,	72,009,440
			erjury, I declare that I have examined this return, inclu	ding accompanyir	ng schedule	s and statements	, and to the best of my
	ledge a ledge.	nd belie	f, it is true, correct, and complete. Declaration of preparation	arer (other than o	fficer) is ba	sed on all informa	ation of which preparer has an
		<b>N</b>				2012-11-09	
Sigr		Signa	ture of officer			Date	
Her	e		SH KURPAD SVP & CFO				
		Type	or print name and title			r	
		Prepare		e	Check if self-		's taxpayer identification number tructions)
Paid		signatui	<b>,</b>		employe		addions;
			ame (or yours ERNST & YOUNG US LLP			EIN Þ	
Jse	Only		mployed), , and ZIP + 4 111 MONUMENT CIRCLE STE 2600			— LIN F	
			INDIANAPOLIS, IN 46204			Phone no	o 🕨 (317) 681-7000
			s this return with the preparer shown above? (see			L	

May the IRS discuss this return with the preparer shown above? (see instructions)  $\,$  .

0) (Revenue \$

0)

Form 990 (2011)

Other program services (Describe in Schedule O )

Total program service expenses►\$

0 including grants of \$

3,485,076

4d

(Expenses \$

	·		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		Νo
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		Νο
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a		No
Ь	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		Νο
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Νο
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νo
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		Νο
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Νo
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		Νo
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		Νo
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Νο
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If</i> "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> " <i>Yes,"</i> complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νο
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		Νo
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related	36	Yes	
37	organization? If "Yes," complete Schedule R, Part V, line 2	30	-	
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note: All Form 990 filers are required to complete Schedule O.	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
14				
	<b>1a</b> 8			
D	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
Ī	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this			
	return			
Ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
2-				
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Νο
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account or securities			
	account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ►NL, BD			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νο
_	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			
	2. 105 to fine 54 of 55, and the organization merorin 5000-11.	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		Νο
	organization solicit any contributions that were not tax deductible?			
Ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		Νo
	services provided to the payor?			
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νο
d	If "Yes," indicate the number of Forms 8282 filed during the year			
u	The rest, indicate the number of Forms 8282 med during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		Νο
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νο
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	76		
_	Form 1098-C?	7h		
8	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		Νο
9	Consequence are minutaine maintaining dance advised founds			
	Sponsoring organizations maintaining donor advised funds.			
a	Did the organization make any taxable distributions under section 4966?	9a		
ь	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
	facilities ————————————————————————————————————			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other			
	sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
ь	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?			
	Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue			
	qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by			
_	the states in which the organization is licensed to issue qualified health plans			
С	Enter the aggregate amount of reserves on hand			
	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νο
h	If "Yes." has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule 0	14b		

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management						
			Yes	No			
1a	Enter the number of voting members of the governing body at the end of the tax						
	year						
В	Enter the number of voting members included in line 1a, above, who are independent						
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes				
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?.						
4							
5							
6	Did the organization have members or stockholders?	6	Yes				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the						
а	year by the following  The governing body?	8a	Yes				
a b	Each committee with authority to act on behalf of the governing body?	8b	Yes				
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the		163				
	9		Νo				
	ction B. Policies (This Section B requests information about policies not required by the Internal						
ке	venue Code.)		Yes	No			
102	Did the organization have local chapters, branches, or affiliates?	10a	163	No			
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	104		NO			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?						
11a	11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filin the form?						
Ь	Describe in Schedule O the process, if any, used by the organization to review the Form 990						
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes				
	Were officers, directors or trustees, and key employees required to disclose annually interests that could give						
	rise to conflicts?	12b	Yes				
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes				
13	Did the organization have a written whistleblower policy?	13	Yes				
14	Did the organization have a written document retention and destruction policy?	14	Yes				
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?						
а	The organization's CEO, Executive Director, or top management official	15a	Yes				
b	<b>b</b> Other officers or key employees of the organization						
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)						
16a	<b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a						
_	taxable entity during the year?	16a		No			
b							
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b					
Se	ction C. Disclosure						
17	List the States with which a copy of this Form 990 is required to be filed▶MA						
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)	_					

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

☐ O wn website ☐ A nother's website ☐ Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization > UMESH KURPAD 705 MOUNT AUBURN STREET

WATERTOWN, MA 024721508 (617) 972-9400

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) A verage hours per week (describe hours  (C) Position (do not che more than one box unless person is bo an officer and a director/trustee)							(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	for Inglies Page Page Page Page Page Page Page Page		Former		MISC)	organizations				
(1) JOHN BAACKES DIRECTOR	1 0	х						2,000	0	0
(2) DAVID GREEN DIRECTOR	1 0	х						1,000	5,500	0
(3) JACKIE JENKINS-SCOTT DIRECTOR	1 0	х						2,000	30,500	0
(4) VINCENT MOR DIRECTOR	1 0	х						2,500	0	0
(5) THOMAS P O'NEILL III DIRECTOR	1 0	х						3,000	36,000	0
(6) JAMES ROOSEVELT PRESIDENT & CEO	2 0	х		х				0	1,878,622	238,061
(7) GEORGE A RUSSELL JR DIRECTOR	1 0	х						2,000	0	0
(8) BARBARA SHATTUCK KOHN DIRECTOR	1 0	х						2,000	0	0
(9) STEVEN A TOLMAN DIRECTOR	1 0	х						1,500	0	0
(10) ELIZABETH A WALKER DIRECTOR	1 0	х						1,500	0	0
(11) LOIS CORNELL CLERK & DIRECTOR	1 0			Х				0	753,522	45,951
(12) DAVID ABELMAN PRESIDENT	13 0			х				0	562,246	51,179
(13) ROLAND PRICE TREASURER	5 0			х				0	283,607	59,119
(14) UMESH KURPAD SVP AND CFO	0 0			х				0	764,468	117,356
(15) ANNMARIE BOURISQUOT-KING DIRECTOR OF GRANTS	50 0					х		0	121,798	29,616

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Title	(B) A verage hours per week (describe	erage Position (do not check ours more than one box, our unless person is both eek an officer and a scribe director/trustee)					(D) Reportable compensation from the organization (W- 2/1099-MISC)		(E) Reportable compensation from related organizations (W- 2/1099-		(F) Estima amount o compens from t	ated fother sation the on and	
		hours for related organizations in Schedule O)	Individual trustae or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former			MISC)			ed itions
												+		
												+		
												+		
												+		
												_		
1b	Sub-Total			• •	•	•		<b>F</b>						
d	Total from continuation sheets to Total (add lines 1b and 1c).	to Part VII, Sec	tion A	•	•	•		<u>-</u>		17,500	4,436,2	63		541,282
2	Total number of individuals (inclustation) \$100,000 of reportable compens	_				ted	above	) who	receive					
													Yes	No
3	Did the organization list any <b>form</b> on line 1a? <i>If</i> "Yes," complete Sch	·							r highes	t compens	ated employee	3		No
4	For any individual listed on line 1 organization and related organization individual											4	Yes	
5	Did any person listed on line 1a i services rendered to the organiza								-		r individual for	5		No
	stion D. Indonendant Cont													
1	ction B. Independent Cont Complete this table for your five \$100,000 of compensation from or within the organization's tax yo	highest comper the organizatio												
	(A)  Name and business address  (B)  Description of services							(C Comper						
None													·	
	Fotal number of independent contr \$100,000 of compensation from t			ot lin	nıted	l to	those	liste	d above)	who receiv	ed more than			

Part V	7444	Statement of Revenue				
14.			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
쓸쓸	1a	Federated campaigns 1a				
亞英	Ь	Membership dues 1b				
Contributions, gifts, grants and other similar amounts	c	Fundraising events 1c				
£ ≝ ≟	d	Related organizations 1d 15,000,	000			
ᅙᆖ						
2 E	e		<u> </u>			
율등	f	All other contributions, gifts, grants, and 1f 150, similar amounts not included above	000			
ē€	g	Noncash contributions included in				
ŧξ		lines 1a-1f \$				
၀ွန္	h	Total. Add lines 1a-1f	15,150,000			
		Business Co	de l			
Ę	2a	343111333 33				
E Ke						
産	Ь					
Program Service Revenue	C					
2	d					
=	e					
<u> </u>	f	All other program service revenue				
္နိ						
<u> </u>	g	<b>Total.</b> Add lines 2a-2f	0			
	3	Investment income (including dividends, interest				
		and other similar amounts)	1,228,390			1,228,390
	4	Income from investment of tax-exempt bond proceeds I	▶ 0			
	5	Royalties	0			
		(ı) Real (ıı) Persona	I			
	6a	Gross rents				
	Ь	Less rental				
	l c	expenses Rental income				
	١.	or (loss)				
	d	Net rental income or (loss)				
		(i) Securities (ii) Other				
	7a	Gross amount 16,479,445 from sales of				
		assets other than inventory				
	Ь	Less cost or 14,669,277				
		other basis and sales expenses				
	c	Gain or (loss) 1,810,168				
	d	Net gain or (loss)	1,810,168			1,810,168
	8a	Gross income from fundraising				
Other Revenue		events (not including  \$ of contributions reported on line 1c)				
ů Č		See Part IV, line 18				
<u>.</u>		a				
Ě	Ь	Less direct expenses b				
0	c	Net income or (loss) from fundraising events	0			
	9a	Gross income from gaming activities See Part IV, line 19 a				
	ь	Less direct expenses b				
	c	Net income or (loss) from gaming activities	<b>-</b>			
	10a	Gross sales of inventory, less returns and allowances .				
	ь	Less cost of goods sold <b>b</b>				
	٥	-	<b>▶</b> 0			
	<u> </u>	Miscellaneous Revenue Business Co.				
	11a	Dusiness Col				
	Ь					
	c					
	d	All other revenue				
	e	Total. Add lines 11a-11d	. 0			
	12	Total revenue. See Instructions	18,188,558			3,038,558
	1		10,100,000	i e		. 2,020,230

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

Do no	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	2,931,918	2,931,918		
2	Grants and other assistance to individuals in the United States See Part IV, line 22	0	_,,,,,,,,		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	17,500	17,500		
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	290,935	290,935		
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	18,966	18,966		
9	Other employee benefits	74,137	74,137		
10	Payroll taxes	0			
11	Fees for services (non-employees)				
а	Management	0			
ь	Legal	114		114	
С	Accounting	32,000		32,000	
d	Lobbying	0		·	
e	Professional fundraising See Part IV, line 17	0			
f	Investment management fees	312,769		312,769	
g	Other	94,639	94,639	312,733	
12	Advertising and promotion	13,300	31,003	13,300	
13	Office expenses	771	771	13,300	
14	Information technology	0	771		
15	Royalties	0			
16	Occupancy	0			
17	Travel	9,095		9,095	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	9,093		9,093	
19	Conferences, conventions, and meetings	10,799		10,799	
20	Interest	10,799		10,799	
21	Payments to affiliates	30,360	30,360	+	
22	Depreciation, depletion, and amortization	30,360	30,300		
23	Insurance	0			
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	SOFTWARE DUES	25,850	25,850		
b	ANNUAL REPORT	4,861		4,861	
c	TRAINING	2,880		2,880	
d	BANK FEES	1,883		1,883	
е					
f	All other expenses	1,663		1,663	
25	Total functional expenses. Add lines 1 through 24f	3,874,440	3,485,076	389,364	(
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				rm <b>990</b> /2011

Pa	rt X	Balance Sheet			
			(A) Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing	0	1	0
	2	Savings and temporary cash investments	7,990,176	2	8,908,434
	3	Pledges and grants receivable, net	0	3	0
	4	Accounts receivable, net	0	4	0
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of			
		Schedule L	0	5	0
	6	Receivables from other disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$ Complete Part II of			
60		Schedule L	0	6	0
Assets	7	Notes and loans receivable, net	0	7	0
8	8	Inventories for sale or use	0	8	0
-	9	Prepaid expenses and deferred charges	0	9	0
	10a	Land, buildings, and equipment cost or other basis Complete Part  VI of Schedule D  10a			
	ь	Less accumulated depreciation 10b	0	10c	
	11	Investments—publicly traded securities	0	11	0
	12	Investments—other securities See Part IV, line 11	49,592,850	12	63,298,095
	13	Investments—program-related See Part IV, line 11	0	13	0
	14	Intangible assets	0	14	0
	15	Other assets See Part IV, line 11	202	15	0
	16	Total assets. Add lines 1 through 15 (must equal line 34)	57,583,228	16	72,206,529
	17	Accounts payable and accrued expenses .	77,533	17	78,950
	18	Grants payable	0	18	0
	19	Deferred revenue	0	19	0
	20	Tax-exempt bond liabilities	0	20	0
<u>v</u>	21	Escrow or custodial account liability $\  extit{Complete Part IV of Schedule D}$	0	21	0
iabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
豆		persons Complete Part II of Schedule L	0	22	0
	23	Secured mortgages and notes payable to unrelated third parties	0	23	0
	24	Unsecured notes and loans payable to unrelated third parties	0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule  D	26,063	25	58,133
	26	Total liabilities. Add lines 17 through 25	103,596	26	137,083
ه د		Organizations that follow SFAS 117, check here ► ✓ and complete lines 27 through 29, and lines 33 and 34.	1.00,000	20	,
Balance	27	Unrestricted net assets	57,479,632	27	72,069,446
<u> </u>	28	Temporarily restricted net assets	0	28	0
	29	Permanently restricted net assets	0	29	0
r Fund		Organizations that do not follow SFAS 117, check here ► ☐ and complete lines 30 through 34.			
ŏ	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	_
\$ S \$	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net	33	Total net assets or fund balances	57,479,632	33	72,069,446
ž	34	Total liabilities and net assets/fund balances	57,583,228	34	72,206,529
	"	Total natificio and not assets/fund parameter 1 1 1 1 1	37,303,220	J4	12,200,329

Pa	Check if Schedule O contains a response to any question in this Part XI			. 🔽	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		18,1	188,55
2	Total expenses (must equal Part IX, column (A), line 25)	2			374,440
3	Revenue less expenses Subtract line 2 from line 1	3		14,3	314,118
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		57,4	179,63
5	Other changes in net assets or fund balances (explain in Schedule O)	5		2	275,69
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		72,0	069,440
Pai	Tt XII Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII		•	୮	
1	Accounting method used to prepare the Form 990 Cash Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain its Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both	ıssued			
	Separate basis Consolidated basis 🔽 Both consolidated and separated basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	ie	3a		Νο
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b		

**Employer identification number** 

## OMB No 1545-0047

Inspection

#### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

Attach to Form 990 or Form 990-EZ. See separate instructions.

Name of the organization Tufts Health Plan Foundation Inc

26-1374263 Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

A church, convention of churches, or association of churches section 170(b)(1)(A)(i).

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).

A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II)

A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in

section 170(b)(1)(A)(vi) (Complete Part II)

A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)

An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III)

An organization organized and operated exclusively to test for public safety Seesection 509(a)(4).

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check

the box that describes the type of supporting organization and complete lines 11e through 11h **b** Type II Type III - Other ▼ Type I 

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or

section 509(a)(2)

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (III) below, the governing body of the the supported organization?

(ii) a family member of a person described in (i) above?

(iii) a 35% controlled entity of a person described in (i) or (ii) above?

Provide the following information about the supported organization(s)

	Yes	No
11g(i)		Νo
11g(ii)		Νo
11g(iii)		Νo

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	I Your governing I		(v) Did you notify the organization in col (i) of your support?		(vi)  Is the organization in col (i) organized in the US?		(vii) A mount of support?
		instructions))	Yes	No	Yes	No	Yes	No	
(A) TUFTS ASSOCIATED HEALTH MAINTENANCE ORGANIZATION INC	042674079	0	Yes						0
Total									

ınstructıons

	Support Schedule (Complete only if yo	u checked the	box on line 5,	7, or 8 of Part	I or if the organ	nization f	ailed to	qualify
	under Part III. If the	organization	rails to quality t	<u>inder the tests</u>	listed below, pi	ease cor	npiete	Part III.)
	ection A. Public Support endar year (or fiscal year beginning	1	1	1	1			
Car	in)	(a) 2007	<b>(b)</b> 2008	(c) 2009	( <b>d)</b> 2010	(e) 2	011	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not							
	ınclude any "unusual							
	grants ")							
2	Tax revenues levied for the organization's benefit and either							
	paid to or expended on its							
	behalf							
3	The value of services or facilities							
_	furnished by a governmental unit to							
	the organization without charge							
4	<b>Total.</b> Add lines 1 through 3							
5	The portion of total contributions by							
	each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the amount shown on line 11, column							
	(f)							
6	Public Support. Subtract line 5 from							
	line 4							
_ <u>S</u>	ection B. Total Support							
Cal	endar year (or fiscal year beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	<b>(e)</b> 20	11	(f) Total
	ın)	(-,	(-,	(0, 2000	(-,	(-,		
7	A mounts from line 4						<del></del>	
8	Gross income from interest,							
	dividends, payments received on securities loans, rents, royalties							
	and income from similar							
	sources							
9	Net income from unrelated							
	business activities, whether or							
	not the business is regularly							
	carried on							
10	Other income (Explain in Part							
	IV ) Do not include gain or loss from the sale of capital assets							
11	Total support (Add lines 7							
	through 10)							
12	Gross receipts from related activities	es, etc (See ins	tructions )		•	12		
13	First Five Years If the Form 990 is t	or the organizati	on's first, second	. third. fourth. or	fifth tax vear as a	501(c)(3	) organi	zation.
	check this box and <b>stop here</b>	<b>.</b>	· · · · · · · · · · · · · · · · · · ·	,,,	,	(- / (-	,	<b>▶</b> ┌
_ <u>s</u>	ection C. Computation of Pub							
14	Public Support Percentage for 2011	. (line 6 column	(f) divided by line	11 column (f))		14		
15	Public Support Percentage for 2010	) Schedule A , Pa	rt II, line 14			15		
16a	<b>33 1/3% support test—2011.</b> If the				line 14 is 33 1/3%	6 or more	, check '	
_	and <b>stop here.</b> The organization qua		, ,,					<b>▶</b> ┌
b	<b>33 1/3% support test—2010.</b> If the				6a, and line 15 is	33 1/3% (	or more,	
17-	box and stop here. The organization				no 12 165 16	الحميما	1.4	▶
т/а	10%-facts-and-circumstances test- is 10% or more, and if the organization							
	in Part IV how the organization mee							ted
	organization	to the lacts diff	a circumstances	cost The Organia	Lation quanties as	a publicly	Sappor	red ▶□
ь	10%-facts-and-circumstances test-	<b>-2010.</b> If the ora	anızatıon dıd not	check a box on li	ne 13, 16a, 16b.	or 17a and	d line	• •
_	15 is 10% or more, and if the organ							
	Explain in Part IV how the organizat	ion meets the "f	acts and circums	tances" test Th	e organızatıon qua	lıfıes as a	publich	
	supported organization			بمد می	4-11			<b>►</b> □
18	Drivate Foundation If the organizati	on did not chack	' a hov on line 13	165 166 1757	ar 1 /h chack thic	nov and c	- 0 0	

**▶**□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons **b** Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (d) 2010 (e) 2011 (c) 2009 (f) Total ın) A mounts from line 6 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b c Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16

S	ection D. Computation of Investment Income Percentage		
17	Investment income percentage for <b>2011</b> (line 10c column (f) divided by line 13 column (f))	17	
18	Investment income percentage from <b>2010</b> Schedule A, Part III, line 17	18	

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3% support tests—2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 20:	L 1
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Page **4** 

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).

#### **Facts And Circumstances Test**

#### **Explanation**

NO MONETARY SUPPORT IS PROVIDED TO THE SUPPORTED ORGANIZATION THE SUPPORTING ORGANIZATION (THE FOUNDATION) PERFORMS SERVICES FOR THE SUPPORTED ORGANIZATION WHICH ARE GRANTMAKING, PROGRAM SUPPORT AND EDUCATIONAL ACTIVITIES FURTHER MONETARY SUPPORT IS NOT REQUIRED

Schedule A (Form 990 or 990-EZ) 2011

#### **Additional Data**

Software ID: Software Version:

**EIN:** 26-1374263

Name: Tufts Health Plan Foundation Inc

#### Form 990, Special Condition Description:

**Special Condition Description** 

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493320039272

OMB No 1545-0047

Open to Public Inspection

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

► Attach to Form 990. ► See separate instructions. Name of the organization
Tufts Health Plan Foundation Inc

**Employer identification number** 

D =	rt I Organizations Maintaining Donor A	dvised Funds	ori	O+F	er Simila		1374		Comple	ta if th
•	organization answered "Yes" to Form 99			<u> </u>	iei Siiiiia	- I unus	01 7	Counts	• Comple	ite ii tii
		(a) Dono	rad	VIS	ed funds		<b>(b)</b> Fu	nds and o	other accou	ınts
	Total number at end of year									
	Aggregate contributions to (during year)									
	Aggregate grants from (during year)									
	Aggregate value at end of year									
	Did the organization inform all donors and donor advi funds are the organization's property, subject to the	•					rised		☐ Yes	┌ No
	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit			_	-	•		ose	☐ Yes	┌ No
1	t II Conservation Easements. Complete	ıf the organızat	ion	ans	swered "Ye	s" to For	m 990	, Part I\	V, line 7.	
	Purpose(s) of conservation easements held by the o Preservation of land for public use (e g , recreating Protection of natural habitat	•	k all	Pi	t apply) reservation o reservation o					ea
	Preservation of open space									
	Complete lines 2a-2d if the organization held a qual	ıfıed conservatıor	con	ntrib	ution in the	form of a c	onserv	atıon		
	easement on the last day of the tax year						<del></del>			.,
	Total number of conservation easements					2a	He	eld at the	End of the	Year
	Total acreage restricted by conservation easements					2b	+			
	Number of conservation easements on a certified his		clud	ed ı	n (a)	2c				
	Number of conservation easements included in (c) a				()	2d	+			
	Number of conservation easements modified, transfe	erred, released, ex	ktıng	uısl	hed, or termı	nated by t	he org	anızatıon	during	
	Number of states where property subject to conserva	atıon easement ıs	loca	atec	I <b>▶</b>					
	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		nıtor	ıng,	ınspection,	handling o	f viola	ions, and	☐ Yes	┌ No
	Staff and volunteer hours devoted to monitoring, insp	pecting and enfor	cına	con	servation ea	sements	durina	he vear l	<b>.</b>	
	A mount of expenses incurred in monitoring, inspecti	_	_				=	•		
	Does each conservation easement reported on line 2 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	2(d) above satisfy	the	req	uirements of	fsection			☐ Yes	┌ No
	In Part XIV, describe how the organization reports of balance sheet, and include, if applicable, the text of t the organization's accounting for conservation easer	the footnote to th								
ľ	Organizations Maintaining Collection Complete if the organization answered						ther S	imilar	Assets.	
	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fire	for public exhibit	ıon,	edu	cation or res	earch in f				e,
	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition,							•	
	(i) Revenues included in Form 990, Part VIII, line 1						I	<b>-</b> \$		
	(ii) Assets included in Form 990, Part X						h	<b>-</b> \$		
	If the organization received or held works of art, hist following amounts required to be reported under SFA	·				ts for fina				
	Revenues included in Form 990, Part VIII, line 1	-					ı	<b>-</b> \$		

**b** Assets included in Form 990, Part X

Par	t III	Organizations Maintaining Co	llections of Art,	. His	<u>tori</u>	<u>cal Tr</u>	easur	es, or C	the	r Similar A	ssets (c	ontınued)
3		ng the organization's accession and others s (check all that apply)	r records, check any	ofth	e foll	owing t	hat are	a signific	ant us	se of its collec	tion	
а	Γ	Public exhibition		d	$\vdash$	Loan	orexcha	ange prog	rams			
b	Γ	Scholarly research		e	Γ	O ther	-					
c	$\Gamma$	Preservation for future generations										
4	Prov Part	ride a description of the organization's co XIV	ollections and explai	n how	v they	/ furthe	r the or	ganızatıor	ı's ex	empt purpose	ın	
5		ng the year, did the organization solicit o ets to be sold to raise funds rather than t			,					ılar	☐ Yes	┌ No
Par	rt IV	Escrow and Custodial Arrang Part IV, line 9, or reported an an						answere	d "Y	es" to Form	990,	
1a		ne organization an agent, trustee, custod uded on Form 990, Part X?						other ass	ets r	ıot	┌ Yes	☐ No
b	If"Y	es," explain the arrangement in Part XI\	/ and complete the f	ollow	ing ta	able		Г				
								-	_	Α.	mount	
с	_	inning balance							1c			
d		itions during the year							1d			
e	Dıst	ributions during the year							1e			
f	Endi	ing balance							<b>1</b> f			
2a	Dıd t	the organization include an amount on Fo	orm 990, Part X, line	21?							☐ Yes	┌ No
b	If "Y	es," explain the arrangement in Part XIV										
Pa	rt V	Endowment Funds. Complete i										
4_	Pogu	anning of woor holones	(a)Current Year	(b)	Prior \	rear	(c)Iwo	Years Back	(a)	Three Years Back	(e)Four Y	'ears Back
1a L		Inning of year balance tributions										
b		estment earnings or losses										
c d		nts or scholarships										
e	Othe	er expenditures for facilities programs										
f		ninistrative expenses										
g	End	of year balance										
2	Prov	ride the estimated percentage of the yea	r end balance held a	s							•	
а	Boar	d designated or quasi-endowment 🕨										
b	Perm	nanent endowment 🕨										
c	Term	n endowment 🕨										
3a		there endowment funds not in the posses	ssion of the organiza	ition t	that a	re held	d and ad	mınıstere	d for	the		
	_	nization by nrelated organizations								3-	Yes	No
					•				•		(i) (ii)	<del>                                     </del>
ь		related organizations 'es" to 3a(ii), are the related organization			ched	ule R?			٠		вь	<del>                                     </del>
4		cribe in Part XIV the intended uses of th	•									
Pai	rt VI	Land, Buildings, and Equipme	nt. See Form 990	0, Pa	rt X,	line 1	LO.					
		Description of property				a) Cost o sıs (ınve	or other estment)	(b)Cost or basis (ot		(c) Accumula depreciatio		Book value
1a	Land											
ь	Buıldı	ngs										
c	Lease	ehold improvements										
d	Equip	ment										
e	Other											
		Lines 1s 1s (Column (d) should savel Fa	000 B-4 V	(D)	1	10(-) )				<u> </u>		

Part VIII Investments—Other Securities. See	orm 990, Part X, line 12	2.	
(a) Description of security or category	(b)Book value	(c) Method of valuation	
(including name of security)	(B)Book value	Cost or end-of-year market value	
(1)Financial derivatives			
(2)Closely-held equity interests			
(3)O ther			
(A) POOLED INVESTMENTS	63,298,095		C
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	63,298,095		
Part VIII Investments—Program Related. See			
		(c) Method of valuation	
(a) Description of investment type	(b) Book value	Cost or end-of-year market value	
Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )			_
Part IX Other Assets. See Form 990, Part X, Im	e 15.		
	e 15.	(b) Book value	
Part IX Other Assets. See Form 990, Part X, Im	e 15.	(b) Book value	
Part IX Other Assets. See Form 990, Part X, Im	e 15.	(b) Book value	
Part IX Other Assets. See Form 990, Part X, Im	e 15.	(b) Book value	
Part IX Other Assets. See Form 990, Part X, Im	e 15.	(b) Book value	
Part IX Other Assets. See Form 990, Part X, Im	e 15.	(b) Book value	
Part IX Other Assets. See Form 990, Part X, Im	e 15.	(b) Book value	
Part IX Other Assets. See Form 990, Part X, Im	e 15.	(b) Book value	
Part IX Other Assets. See Form 990, Part X, Im	e 15.	(b) Book value	
Part IX Other Assets. See Form 990, Part X, Im	e 15.	(b) Book value	
Part IX Other Assets. See Form 990, Part X, Im	e 15.	(b) Book value	
Part IX Other Assets. See Form 990, Part X, Im	e 15.	(b) Book value	
Part IX Other Assets. See Form 990, Part X, Im	e 15.	(b) Book value	
Part IX Other Assets. See Form 990, Part X, Im	e 15.	(b) Book value	
Part IX Other Assets. See Form 990, Part X, Im	e 15.	(b) Book value	
Part IX Other Assets. See Form 990, Part X, Im	e 15.	(b) Book value	
Part IX Other Assets. See Form 990, Part X, Im	e 15.	(b) Book value	
Part IX Other Assets. See Form 990, Part X, lin (a) Description	e 15. tion		
Part IX Other Assets. See Form 990, Part X, line (a) Description (b) Should equal Form 990, Part X, col.(B) line 19	e 15. tion  5)	(b) Book value	
Part IX Other Assets. See Form 990, Part X, lin  (a) Description  (b) Should equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X,	e 15. tion  5.) , line 25.		
Part IX Other Assets. See Form 990, Part X, line (a) Description (b) Should equal Form 990, Part X, col.(B) line 19	e 15. tion  5)		
Part IX Other Assets. See Form 990, Part X, lin  (a) Description  (b) Should equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X,	e 15. tion  5.) , line 25.		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability	e 15. tion  5.) , line 25. (b) A mount 0		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	e 15. tion  5.)		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	e 15. tion  5.) , line 25. (b) A mount 0		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	e 15. tion  5.) , line 25. (b) A mount 0		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	e 15. tion  5.) , line 25. (b) A mount 0		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	e 15. tion  5.) , line 25. (b) A mount 0		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	e 15. tion  5.) , line 25. (b) A mount 0		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	e 15. tion  5.) , line 25. (b) A mount 0		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	e 15. tion  5.) , line 25. (b) A mount 0		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	e 15. tion  5.) , line 25. (b) A mount 0		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	e 15. tion  5.) , line 25. (b) A mount 0		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	e 15. tion  5.) , line 25. (b) A mount 0		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	e 15. tion  5.) , line 25. (b) A mount 0		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	e 15. tion  5.) , line 25. (b) A mount 0		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	e 15. tion  5.) , line 25. (b) A mount 0		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	e 15. tion  5.) , line 25. (b) A mount 0		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	e 15. tion  5.) , line 25. (b) A mount 0		

	t XII Reconciliation of Change in Net Assets from Form 990 to Financial Stateme	113	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	18,188,558
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	3,874,440
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	14,314,118
4	Net unrealized gains (losses) on investments	4	275,696
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	275,696
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	14,589,814
Par	XIII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	18,151,485
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
Ь	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	275,696
3	Subtract line <b>2e</b> from line <b>1</b>	3	17,875,789
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 312,769		
b	Other (Describe in Part XIV) 4b		
c	Add lines <b>4a</b> and <b>4b</b>	4c	312,769
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	18,188,558
	Reconciliation of Expenses per Audited Financial Statements With Expenses	<u>per</u>	
1	Total expenses and losses per audited financial statements	1	3,561,671
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
ь	Prior year adjustments	1	
c	Other losses	1	
d	Other (Describe in Part XIV) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	3,561,671
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 312,769		
b	Other (Describe in Part XIV) 4b		
c	Add lines <b>4a</b> and <b>4b</b>	4c	312,769
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	3,874,440
Par	t XIV Supplemental Information		

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	<b>Explanat ion</b>
ASC 740 (FKA FIN 48) FOOTNOTE	,	IN 2011, THE AUDITED FINANCIAL STATEMENTS FOR THE FOUNDATION DID NOT DISCLOSE AN ASC 740 FOOTNOTE

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Schedule I (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

## Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

OMB No 1545-0047

2011

DLN: 93493320039272

Open to Public Inspection

Employer identification number

Tufts Health Plan Foundation Inc						26-1374263	
Part I General Informatio							
Does the organization maintain in the selection criteria used to aw	ard the grants or as	sıstance?					<b>▽</b> Yes <b>┌</b>
2 Describe in Part IV the organiza							
Form 990, Part IV, line Part IV and Schedule	e 21 for any recip	ient that received r	nore than \$5,000. Ch	eck this box if no one	recipient receive	ed more than \$5,000	. Use
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance
See Additional Data Table							
<ul><li>Enter total number of section 50</li><li>Enter total number of other orga</li></ul>						· · · · · • <u>•                          </u>	73

PROCEDURES FOR

OF GRANTS

MONITORING THE USE

(a)Type of grant or assistance

(b) Number of

recipients

(f)Description of non-cash assistance

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990,	Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.	

(d)A mount of

non-cash assistance

(e)Method of valuation

(book, FMV, appraisal, other)

(c)A mount of

cash grant

Part IV Supplementa	al Information. Complete this	part to provide the info	rmation required in Par	t I, line 2, and any other a	additional information.					
Identifier Return Reference Explanation										
DESCRIPTION OF SCHORGANIZATION'S		R ALL GRANTS THE FOUNDATION REQUIRES A SITE VISIT BY OUR STAFF, ONGOING MONITORING, ONE TERIM PROGRESS REPORT WITH FOLLOW-UP AS NEEDED AND ONE POST-GRANT FINAL REPORT THE								

FOUNDATION ALSO CHECKS THE GRANTEES 501(C)(3) STATUS

Software ID: Software Version:

**EIN:** 26-1374263

Name: Tufts Health Plan Foundation Inc

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Action for Boston Community Development178 TREMONT STREET BOSTON, MA 02111	04- 2304133	501(C)(3)	65,000				Stay Strong Initiative & Boston Emergency Fund for
AIDS Action Committee of Massachusetts75 AMORY STREET BOSTON, MA 02119	02- 2707246	501(C)(3)	42,569				Positive A ging/Lasting Strength

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
All Out Adventures Inc 184 NORTHAMPTON ST EASTHAMPTON, MA 01027	04- 3559633	501(C)(3)	17,295				O utdoor Recreation for Seniors
Alliance Foundation for Community Healthopen open, MA 99999	01- 0676306	501(C)(3)	24,000				Vıv Byen ak Maladı Dyabt - Lıvıng Well with Dıabetes

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Alzheimers Disease & Related Disorders Assc311 Arsenal St Watertown, MA 024722782	04- 2731194	501(C)(3)	25,000				Support for Informal Caregivers of Persons with Alzheimers in MA
Available Potential Enterprises LtdPO BOX 61 WILLIAMSBURG, MA 01096	04- 2685501	501(C)(3)	14,400				Williamsburg Intergeneratioal Gardening Program

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Best Buddies International150 Midway Road STE 155 Cranston, RI 02920	52- 1614576	501(C)(3)	20,000				Best Buddies Intergenerational College Project (Reaching out to Cambridge Seniors)
Bethany Home of Rhode Island Inc 111 S Angell St Providence, RI	05- 0258941	501(C)(3)	43,036				Bethany Home Cares

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV,	(g) Description of non-cash	(h) Purpose of grant or assistance
J					`appraisal, other)	assistance	
Brandeis University 415 South St MSC 110 Waltham, MA 02453	04- 2103552	501(C)(3)	20,000				Massachusetts Health Policy Forum
Brockton Neighborhood Health Center63 MAIN STREET BROCKTON, MA 02301	04- 3165044	501(C)(3)	45,000				Healthy Agıng

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Cambridge Community Foundation99 BISHOP ALLEN DR CAMBRIDGE, MA 021393428	04- 6012492	501(C)(3)	10,000				Matching Grant Program Healthy Aging ROCS (Reaching Out to Cambridge Seniors)
Cape Cod Volunteers Inc27 Winter St Yarmouth Port, MA	05- 1140462	501(C)(3)	20,000				Volunteer Opportunity Centers

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	` '	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Central Massachusetts Area Health Education Center35 Harvard St STE 300 Worcester, MA 01609	04- 2775264	501(C)(3)	45,000				Vibrant Lifestyles Healthy Aging Across Communities
Community Action Committee of Cape Cod & Islands115 ENTERPRISE ROAD HYANNIS, MA 026012212	04- 2396835	501(C)(3)	20,000				Skill Building Support for Caregivers/Exercise for Wellness

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Community Health Center of Cape Cod 107 COMMERCIAL ST MASHPEE, MA 026490000	04- 3370560	501(C)(3)	43,050				Continued Case Management for Healthy Seniors
Community Health Programs Inc444 Stockbridge Rd Great Barrington, MA 01230	04- 2582119	501(C)(3)	10,000				Senior Life History Project

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Community Teamwork Inc155 Merrimack St Lowell, MA 01852	04- 2382027	501(C)(3)	30,525				Bone Builders and Fall Prevention Enhancement
Developmental Evaluation and Adjustment Facilities 215 BRIGHTON AVE ALLSTON, MA 021342013	04- 2628350	501(C)(3)	40,000				Healthy Lifestyles for Deaf Seniors

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV,	(g) Description of non-cash	(h) Purpose of grant or assistance
or government		паррпсавте		assistance	appraisal, other)	assistance	or assistance
Discovering What's Next Revitalizing Retirement I225 NEVADA ST NEWTON, MA 02460	20- 3044597	501(C)(3)	18,500				Transition to Encore Careers Building Pathways to New Opportunities & Expanding the Encore Work Continuum
Educational Development Center Inc55 CHAPEL STREET NEWTON, MA 024581060	04- 2241718	501(C)(3)	60,000				Chronic Care Community Corps

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Edward M Kennedy Institute400 ATLANTIC AVENUE BOSTON, MA 02110	02- 0705535	501(C)(3)	20,000				Planning Grant for Developing Healthcare Curriculum
Elder Services of the Merrimack Valley Inc360 MERRIMACK ST 5 LAWRENCE, MA 01843	04- 2545136	501(C)(3)	50,000				The Healthy Ideas Program

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Families First Parenting Programs Inc99 Bishop Allen Dr Cambridge, MA 02139	04- 3413397	501(C)(3)	10,000				Grandparents Parenting Again
Franklin County Home Care Corporation330 MONTAGUE CITY RD TURNERS FALLS, MA 01376	04- 2542539	501(C)(3)	64,336				Take Steps To Healthy Agıng

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Friends of the A mesbury Council on Aging9 School St A mesbury, MA 01913	04- 3297941	I 501(C)(3)	24,290				A mesbury Caregiver Essentials (ACE)
Generations Incorporated25 KINGSTON ST BOSTON, MA 021112200	04- 3227007	I 501(C)(3)	40,000				Healthy Aging Initiative

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Greater Boston Guild for the Blind 15 W 65th St New York, NY 10023	04- 2103893	501(C)(3)	10,230				SightCare Diabetes and Low Vision Education
Health Resources in Action Inc95 BERKELEY STREET BOSTON, MA 02116	04- 2229839	501(C)(3)	144,364				Greater Boston ITN Affiliate Fee & Mass in Motion Municipal Wellness and Leadership Grant Initiative

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Hearth Inc1640 WASHINGTON ST BOSTON, MA 021183380	04- 3206820	1 501(0)(3)	40,000				Housing as the Key to Healthy Aging
Hebrew SeniorLife 1200 CENTRE STREET BOSTON, MA 021311011	90- 0183119	501(C)(3)	117,034				Prevention Through Action Culturally Inclusive Training and Education for

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Homefront Health Care725 Branch Ave STE 214 Providence, RI 02904	05- 6020861	501(C)(3)	59,438				HIP-SAFE (Homefront Intervention to Prevent Slips & Falls in Elders
Inquilinos Boricuas en Accion Inc405 Shawmut Ave Boston, MA 02118	23- 7102740	501(C)(3)	25,000				Vılla Vıctorıa Elder Support Program

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Jewish Community Housing for the Elderly30 WALLINGFORD ROAD BRIGHTON, MA 021354708	04- 2607197	501(C)(3)	25,000				Generations Together
Jewish Family & Children's Service 1430 MAIN STREET WALTHAM, MA 024511623	04- 2104356	L 501(C)(3)	45,000				Steps for LIfe

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Jumpstart for Young Children Inc308 Congress St 6th Floor Boston, MA 02210	04- 3262046	501(C)(3)	30,000				Jumpstart Massachusetts Community Corps
Justice Resource Institute Inc281 Summer St 5th Floor Boston, MA 02210	04- 2526357	501(C)(3)	34,821				HIV and Aging Health Information Project

(a) Name and address of organization	(b) EIN	(c) IRC Code section	(d) A mount of cash grant	(e) A mount of non-cash	(f) Method of valuation	(g) Description of	(h) Purpose of grant
or government		ıf applıcable		assistance	(book, FMV, appraisal, other)	non-cash assistance	or assistance
Kit Clark Senior Services Inc1500 DORCHESTER AVENUE BOSTON, MA 02122	46- 0516856	I 501(C)(3)	68,680				Fıt-4-Lıfe
La Alianza Hispana Inc409 DUDLEY STREET RO XBURY, MA 021193366	23- 7121158	1 5017637	30,000				Vibrant Lifestyles Art Therapy Program

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Massachusetts Assoc of Older Americans Inc19 Temple Pl 4th Floor Boston, MA 02111	23- 7039551	501(C)(3)	55,601				Moving On Reengaging Older Caregivers in Community Life
Massachusetts General Hospital101 Huntington Ave STE 300 Boston, MA 02199	04- 1564655	501(C)(3)	50,000				Senior Wellness

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Massachusetts Public Health Assn 434 JAMAICA WY JAMAICA PLAIN,MA 021302009	04- 2326503	501(C)(3)	15,000				Act FRESH Senior 2
Merrimack Valley Food Bank735 BROADWAY ST LOWEIL, MA 018543129	22- 3241609	501(C)(3)	10,000				Mobile Pantry Program

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Minuteman Senior Services26 Crosby St Bedford, MA 01803	04- 2587212	I 501(C)(3)	32,000				Healthy Connections
Montachusett Opportunity Council Inc133 Prichard St Fitchburg, MA 01420	04- 2401111	501(C)(3)	39,920				Linking Initiatives for Vibrant Elders (LIVE) in North Central Massachusetts

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Mystic Valley Elder Services Inc300 Commercial St 19 Malden, MA 02148	04- 2562646	I 501(C)(3)	10,000				Reading Partners
National Council on the Aging Inc1901 L Street NW Washington, DC 20036	13- 1932384	501(C)(3)	50,000				Self-Care Management Alliance

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Newton Community Svce CNTR Inc (SOAR 55)492 WALTHAM STREET NEWTON, MA 024651920	04- 2232418	501(C)(3)	44,952				Volunteering as a Pathway to Vibrant Aging
Ocean State Center for Independent Living1944 WARWICK AVE WARWICK, RI 028892448	05- 0439495	501(C)(3)	40,000				Home Sweet Accessible Home Project

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Operation ABLE of Greater Boston Inc 131 TREMONT STREET BOSTON, MA 021111317	04- 2761871	501(C)(3)	35,000				ABLE Volunteers
Project RIGHT Inc 320 A Blue Hill Ave Dorchester, MA 02121	04- 3265420	1 501(0)(3)	10,000				Grove Hall Senior Empowerment Initiative

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Rhode Island Free Clinic Inc655 BROAD STREET PROVIDENCE, RI 029071444	05- 0501276	501(C)(3)	60,000				Healthy Lifestyles for Today and Tomorrow
Rogerson Communities Inc1 FLORENCE STREET BOSTON, MA 021313638	04- 2104319	I 501(C)(3)	50,000				Healthy Rogerson

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Root Cause Institute ONE CANAL PARK 3RD FL CAMBRIDGE, MA 02141	20- 0703238	501(C)(3)	95,000				Massachusetts Chronic Disease Self-Management Program Business Plan
Samaritans Inc41 WEST ST 4TH FL BOSTON, MA 021111209	04- 2643466	501(C)(3)	13,000				Wellness Approach to Senior Suicide Prevention (Outbound Call Project)

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SCM Community Transportation167 HOLLAND ST SOMERVILLE, MA 021442401	04- 2743790	501(C)(3)	56,244		,		Door2Door to the Arts
Somerville- Cambridge Elder Services Inc61 MEDFORD ST SOMERVILLE, MA 021430000	04- 2515020	501(C)(3)	36,190				A Collaborative Effort Between Somerville- Cambridge Elder Services and the Cambridge Health Alliance to Prevent Falls Among Seniors

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Southwest Boston Senior Services Inc 555 AMORY ST JAMAICA PLAIN, MA 021302652	23- 7304163	501(C)(3)	70,000				A geWell Southwest Boston
Springwell Inc125 WALNUT STREET WATERTOWN, MA 024724052	04- 2616064	501(C)(3)	30,000				Healthy Agıng Inıtıatıve

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
The Carroll Center for the Blind Inc770 Centre St Newton, MA 02458	04- 2106173	501(C)(3)	50,000				Project Safe Home
The Food Bank of Western Massachusetts97 N Hatfield Rd Hatfield, MA 01038	04- 2751023	501(C)(3)	25,000				Brown Bag Food for Elders

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
The Greater Boston Food Bank Inc70 SOUTH BAY BOSTON, MA 021180000	04- 2717782	501(C)(3)	15,000				The Brown Bag Program for Seniors in Need
The Providence Center528 NORTH MAIN ST PROVIDENCE, RI 029045757	05- 0316969	501(C)(3)	42,000				InShape Seniors

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal,	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
The Volunteer Family101 Arch St 19th Floor Boston, MA 02110	04- 1593814	501(C)(3)	20,000		other)		Tufts Health Plan Foundation Future Philanthropists Initiative
Third Sector New England555 AMORY ST JAMAICA PLAIN, MA 02130	04- 2261109	501(C)(3)	30,669				Healthy Aging in the LGBT Community

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Tufts Health Care Institute136 HARRISON AVENUE BOSTON, MA 021111817	04- 3289926	501(C)(3)	20,000				Practicing Medicine in a Changing Health Care Environment The Challenges of Caring for Complex and Chronically Ill Patients
United Way51 SLEEPER STREET BOSTON, MA 022101208	04 <i>-</i> 2382233	501(C)(3)	20,038				Workplace Giving 2011

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
VNA & Hospice of Cooley Dickinson Inc 168 INDUSTRIAL DR NORTHAMPTON, MA 01060	22- 2617175	501(C)(3)	59,565				Strength in Numbers Falls Prevention Education for Seniors
VNA Care Network Inc 120 Thomas St Worcester, MA 01608	04- 2103825	501(C)(3)	14,000				Fewer Falls, Safer Seniors

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal,	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Water Way Arts for Health and Energy Inc1615 BEACON STREET BROOKLINE, MA 024464602	20- 2332178	501(C)(3)	25,000		other)		Tai Chi for Healthy Aging
Watertown Community Foundation71 Barnard Ave Watertown, MA 02472	30- 0229398	501(C)(3)	25,000				Tufts Health Plan Foundation Fund for A Healthy Watertown

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV,	of non-cash	(h) Purpose of grant or assistance
					appraisal, other)	assistance	
Westbay Community Action Inc224 BUTTO NWOODS AVE WARWICK, RI 028867541	05- 0311985	501(C)(3)	42,000				Elder Safety
Whittier Street Health Center Committee Inc 1125 TREMONT ST ROXBURY, MA 021202178	04- 2619517	501(C)(3)	48,000				Geriatric Chronic Disease Case Management Program

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
YMCA of Greater Boston316 HUNTINGTON AVENUE BOSTON, MA 021155019	04- 2103551	501(C)(3)	50,000				Get Fit, Stay Fit for Life

**Compensation Information** 

DLN: 93493320039272

**Employer identification number** 

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Tuft	ts Health Plan Foundation Inc		• •			
			26-1374263			
Pa	rt I Questions Regarding Compensation					
					Yes	Νo
1a	Check the appropriate box(es) if the organization provided ar 990, Part VII, Section A, line 1a Complete Part III to prov					
	First-class or charter travel	Housing allowance or residence for				
	Travel for companions	Payments for business use of perso				
	Tax idemnification and gross-up payments	Health or social club dues or initiat				
	Discretionary spending account	Personal services (e g , maid, chau				
b	If any of the boxes in line 1a are checked, did the organizati reimbursement orprovision of all the expenses described ab	, , ,	•	1b		
2	Did the organization require substantiation prior to reimburs officers, directors, trustees, and the CEO/Executive Directors	• .		2		
3	Indicate which, if any, of the following the organization uses organization's CEO/Executive Director Check all that apply Compensation committee  Independent compensation consultant  Form 990 of other organizations					
4	During the year, did any person listed in Form 990, Part VII or a related organization					
а	Receive a severance payment or change-of-control paymen	t?		4a		Νο
ь	Participate in, or receive payment from, a supplemental none	qualified retirement plan?		4b	Yes	
С	Participate in, or receive payment from, an equity-based cor	mpensation arrangement?		4c		Νο
	If "Yes" to any of lines 4a-c, list the persons and provide th		n Part III			
_	Only 501(c)(3) and 501(c)(4) organizations only must comp					
5	For persons listed in form 990, Part VII, Section A, line 1a, compensation contingent on the revenues of	did the organization pay or accrue a	ny			
а	The organization?			5a		Νo
b				5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, line 1a, compensation contingent on the net earnings of	did the organization pay or accrue a	ny			
а	The organization?			6a		Νo
b	Any related organization?			6b	Yes	
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, line 1a, payments not described in lines 5 and 6? If "Yes," describe		n-fixed	7		No
8	Were any amounts reported in Form 990, Part VII, paid or a subject to the initial contract exception described in Regs in Part III			8		No
9	If "Yes" to line 8, did the organization also follow the rebutta	able presumption procedure describe	d in Regulations			"

section 53 4958-6(c)?

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name	,	(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & Incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) JAMES ROOSEVELT	(I) (II)	0 779,439	0 992,722	- 1	- 1	0 12,567	0 2,116,683	0
(2) LOIS CORNELL	(I) (II)	0 373,582	0 342,404	ı "I	0 28,726	0 17,225	0 799,473	0 0
(3) DAVID ABELMAN	(I) (II)	0 300,004	0 233,280	0 28,962	0 33,589	0 17,590	0 613,425	0 0
(4) ANNMARIE BOURISQUOT-KING	(I) (II)	0 105,641	0 28,750	-	-	0 13,929	0 151,414	0 0
(5) ROLAND PRICE	(I) (II)	0 208,588	0 66,442	0 8,577	-	0 10,787	0 342,726	0
(6) UMESH KURPAD	(I) (II)	0 386,250	0 367,763	0 10,455	0 99,369	0 17,987	0 ' 881,824	0
	<u> </u>	1	<u>                                     </u>	1				<u></u>
	<u> </u>		·'	<u> </u>	<u> </u>	<b></b>		
	<u> </u> '	1	·'	<u> </u>				
	<u> </u>	1	<u> </u> '	<u> </u>			'	
_	'	1	<u></u>	<u>                                     </u>	1			

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
	· '	THE FOUNDATION USES THE COMPENSATION POLICIES OF ITS SOLE MEMBER, TUFTS ASSOCIATED HEALTH MAINTENANCE ORGANZIATION, INC (TAHMO)
COMPENSATION	PART I, LINE	THE RELATED ORGANIZATION MAINTAINS AN EXECUTIVE SAVINGS PLAN (ESP) FOR ITS SENIOR MANAGERS WITH THE TITLE DIRECTOR AND ABOVE THE NUMBERS LISTED ON SCHEDULE J, PART II, COLUMN C REFLECT BOTH THE EMPLOYEE DEFERRALS AS WELL AS THE EMPLOYER CONTRIBUTIONS TO THE ESP
COMPENSATION	PART I, LINE 6B	THE OFFICERS OF TUFTS ASSOCIATED HEALTH MAINTENANCE ORGANIZATION, INC ARE ELIGIBLE TO PARTICIPATE IN AN EXECUTIVE INCENTIVE PLAN THAT IS BASED ON THE OVERALL ANNUAL SUCCESS OF THE ORGANIZATION THE ORGANIZATION'S GOALS ARE ESTABLISHED EARLY IN THE YEAR AND APPROVED BY ITS INDEPENDENT BOARD OF DIRECTORS ONE OF THE COMPONENTS OF THE PLAN IS BASED ON MEETING TARGETED NET EARNINGS IN 2011, THIS COMPONENT AMOUNTED TO 25% OF TARGETED BONUS COMPENSATION THE EMPLOYEES WHO PARTICIPATE IN THIS PLAN ARE - DAVID ABELMAN - JAMES ROOSEVELT - ROLAND PRICE - LOIS CORNELL - UMESH KURPAD

Schedule J (Form 990) 2011

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493320039272

**SCHEDULE 0** 

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No 1545-0047
2011
Open to Public

Inspection

Name of the organization Tufts Health Plan Foundation Inc	Employer identifi	cation number
	26-1374263	

ldentifier	Return Reference	Explanation
ORGANIZATION'S MISSION	FORM 990, PART III, LINE 1	IN ORDER TO PROVIDE BENEFITS TO THE COMMUNITY OUTSIDE OF ITS REGULAR LINES OF BUSINESS, TUFTS ASSOCIATED HEALTH MAINTENANCE ORGANIZATION, INC (TAHMO) CREATED THE TUFTS HEALTH PLAN FOUNDATION, A 501(C)(3) CHARITABLE AND SUPPORTING ORGANIZATION OF TAHMO THE MISSION OF THE FOUNDATION IS TO PROMOTE HEALTHY LIFESTYLES AND THE DELIVERY OF QUALITY CARE THE FOUNDATION ACHIEVES THIS MISSION PRIMARILY THROUGH GRANTMAKING TO CHARITABLE, SERVICE-PROVIDING ORGANIZATIONS, PROGRAM SUPPORT AND EDUCATIONAL ACTIVITIES THE FOUNDATION'S FOCUS IS HEALTHY AGING - IMPROVING THE LIVES OF OLDER ADULTS 60 AND OVER THE TUFTS HEALTH PLAN FOUNDATION HAS CHOSEN TO FOCUS ON HEALTHY AGING IN ORDER TO ADDRESS THE NEEDS OF OUR COMMUNITIES IN MASSACHUSETTS AND RHODE ISLAND, AND TO HELP MEET THE CHALLENGES AND OPPORTUNITIES OF AN AGING SOCIETY THE FOUNDATION MAKES GRANTS THROUGH THE FOUR AREAS OF CAREGIVER SUPPORT, FALL PREVENTION, INTERGENERATIONAL COLLABORATION AND VIBRANT LIFESTYLES

ldentifier	Return Reference	Explanation
PROGRAM SERVICE ACCOMPLISHMENTS		FORM 990, PART III, LINE 4A IN 2011, THE TUFTS HEALTH PLAN FOUNDATION COMPLETED ITS THIRD YEAR FOCUSING ON HEALTHY A GING FOR OLDER ADULTS 60-PLUS AND OVER TO ENSURE THAT OLDER ADULTS SPEND MORE YEARS IN GOOD HEALTH AND BNGAGED AS VITAL MEMBERS OF OUR COMMUNITIES THE FOUNDATION WORKS WITH PROGRAMS THAT ADDRESS THE DEVELOPMENT AND MAINTENANCE OF OPTIMAL PHY SICAL, MENTAL AND SOCIAL WELL-BEING AND FUNCTION IN OLDER ADULTS THROUGH FOUR AREAS 1 CAREGIVER SUPPORT - TRAINING, EDUCATION AND RESOURCES TO SUPPORT CAREGIVERS AND CARE RECIPIENTS 2 FALL PREVENTION - EXERCISE AND EDUCATION FOR OLDER ADULTS THAT WILL REDUCE FEAR OF FALLS AND INCREASE MOBILITY, STRENGTH AND BALANCE 3 INTERGENERATIONAL COLLABORATION - OLDER ADULTS AND YOUNGER GENERATIONS ENRICHING EACH OTHERS LIVES THROUGH MENTORING, TUTORING AND YOUNGER GENERATIONS ENRICHING EACH OTHERS LIVES THROUGH MENTORING, TUTORING AND YOUNGER GENERATIONS ENRICHING EACH OTHERS LIVES THROUGH MENTORING, TUTORING AND YOUNGER GENERATIONS ENRICHING EACH OTHERS LIVES THROUGH MENTORING, TUTORING AND VOLUNTEER ACTIVITIES 4 VIBRANT LIFESTYLES - EXERCISE, NUTRITION AND EVIDENCE-BASED CHRONIC DISEASE MANAGEMENT, SOCIAL AND RECREATIONS 190, PART III, LINE 4B COMMUNITY SUPPORT GRANTS IN ADDITION TO ITS HEALTHY AGING FOCUS, THE FOUNDATION ALSO SUPPORTS WORTHY COMMUNITY PROGRAMS SUCH AS THE GREATER BOSTON FOOD BANK'S BROWN BAG PROGRAM THAT PROVIDES HEALTHY, NUTRITIOUS FOOD TO INDIVIDUALS IN NEED FORM 990, PART III, LINE 4C IN 2009, THE TUFTS HEALTH PLAN FOUNDATION (THEF) WAS CHOSEN AS ONE OF 19 FOUNDATIONS NATIONWIDE TO RECEIVE FUNDING FROM THE ROBERT WOOD JOHNSON FOUNDATION PARTINERS INVESTING IN NURSING'S FUTURE (PIN), A NATIONAL INITIATIVE TO HELP ADDRESS THE LONG-TERM SHORTAGE OF NURSES ACROSS THE COUNTRY THE TWO-YEAR, \$250,000 MATCHING GRANT FUNDED A THREE-STATE COLLABORATION IN MASSACHUSETTS, NEW HAMPSHIRE AND RHODE ISLAND TITLED "CREATUTITY AND CONNECTIONS BUILDING A REGIONAL NURSING FOUNDATION FRAMEWORK" THE FUT HE FORGAM AS ONE OF THIS MATCHING GRANT TO 2011, THE TUTO THE PROG

ldentifier	Return Reference	Explanation
DESCRIPTION OF RELATIONSHIPS	FORM 990, PART VI, LINE 2	TWO DIRECTORS OF THE FOUNDATION ALSO SERVE AS DIRECTORS OF ANOTHER UNRELATED ORGANIZATION THE UNRELATED ORGANIZATION DOES NOT HAVE A BUSINESS RELATIONSHIP WITH THE FOUNDATION

ldentifier	Return Reference	Explanation
DESCRIPTION OF MANAGEMENT ARRANGEMENT	· ·	THE FOUNDATION IS A SUPPORTING ORGANIZATION OF TUFTS ASSOCIATED HEALTH MAINTENANCE ORGANIZATION, INC (TAHMO) TAHMO AND ITS SUBSIDIARY, TUFTS ASSOCIATED HEALTH PLAN, INC (TAHP), PROVIDE ADMINISTRATIVE AND MANAGEMENT SERVICES TO THE FOUNDATION

Identifier	Return Reference	Explanation
MEMBERS	FORM 990, PART VI, LINES 6A AND 7A	TUFTS ASSOCIATED HEALTH MAINTENANCE ORGRANIZATION, INC (TAHMO) AS THE SOLE CORPORATE MEMBER OF THE FOUNDATION, ELECTS THE MEMBERS OF THE FOUNDATION'S GOVERNING BODY

ldentifier	Return Reference	Explanation
DESCR CLASSES OF PERSONS, DECISIONS REQUIRING APPR & TYPE OF VOTING RIGHTS		TAHMO, AS THE SOLE CORPORATE MEMBER OF THE FOUNDATION, HAS THE RIGHT TO MAKE CERTAIN DECISIONS REGARDING THE FOUNDATION, AND IS REQUIRED TO APPROVE ANY CHANGES TO THE FOUNDATION'S BY LAWS

ldentifier	Return Reference	Explanation
PROCESS USED BY GOVERNING BODY TO REVIEW 990	FORM 990, PART VI, LINE 11B	THE FORM 990 IS PREPARED IN OUR FINANCE DEPARTMENT, WITH ASSISTANCE FROM OUR EXTERNAL ACCOUNTANTS, ERNST & YOUNG THIS PREPARATION BEGAN IN JUNE 2012 SOME INFORMATION IS PROVIDED BY OUR DIRECTOR OF GRANTS, AND SECTIONS OF THE FORM ARE REVIEWED BY OUR INSIDE LEGAL COUNSEL CERTAIN SECTIONS OF THE FORM ARE REVIEWED BY A NUMBER OF SENIOR MANAGERS, OUR CHIEF FINANCIAL OFFICER REVIEWS THE FORM IN ITS ENTIRETY ONCE THE FORM IS COMPLETE, IN NOVEMBER 2012, IT IS FORWARDED ON TO OUR BOARD OF DIRECTORS AND IT IS THEN SUBMITTED FOR FILING

ldentifier	Return Reference	Explanation
DESCRIPTION OF PROCESS TO MONITOR TRANSACTIONS FOR CONFLICTS OF INTEREST	FORM 990, PART VI, LINE 12C	ON AN ONGOING BASIS AND BEFORE ANY GRANTS ARE AWARDED, ALL BOARD MEMBERS AND STAFF MEMBERS ARE ASKED TO DISCLOSE ANY RELATIONSHIPS OR POTENTIAL CONFLICTS OF INTEREST WITH ANY GRANTEES OR BUSINESS PARTNERS ALSO, THE FOUNDATION BOARD MEMBERS RECEIVE ANNUAL CONFLICTS STATEMENTS, WHICH ARE REVIEWED DURING THE GRANT REVIEW PROCESS, STAFF MEMBERS WITH AN ACTUAL OR POTENTIAL CONFLICT ARE PERMITTED TO COMMENT ON A PARTICULAR REQUEST, BUT ARE NOT ALLOWED TO PARTICIPATE IN FINAL DECISIONS DISCLOSURES ARE REPORTED IN THE DOCKET OF GRANTS PRESENTED TO THE BOARD FOR VOTE, AND BOARD MEMBERS ARE AGAIN REQUESTED TO DISCLOSE ANY POTENTIAL CONFLICTS JUST PRIOR TO THE VOTE TAKING PLACE ANY BOARD MEMBER WITH AN ACTUAL OR POTENTIAL CONFLICT IS PERMITTED TO COMMENT, BUT IS NOT ALLOWED TO VOTE ON THE PARTICULAR MATTER

Identifier	Return	Explanation
Identifier  OFFICES & POSITIONS FOR WHICH PROCESS WAS USED, & YEAR PROCESS WAS BEGUN	Reference FORM 990, PART VI,	THE FOUNDATION DOES NOT HAVE ANY EMPLOYEES THE EMPLOYEES OF RELATED ORGANIZATIONS PROVIDE SERVICES TO THE FOUNDATION THE PRESIDENT IS COMPENSATED SOLELY FOR HIS DUTIES PERFORMED IN THE CAPACITY AS AN OFFICER OF TAHMO AND TAMP THERE IS NO REMUNIPRATION FOR DUTIES RELATED TO THE TUFTS HEALTH PLAN FOUNDATION. THE COMPENSATION COMMITTEE (THE "COMMITTEE") OF THE BOARD OF DIRECTORS (THE "BOARD") OF TUFTS ASSOCIATED HEALTH MAINTENANCE ORGANIZATION (TU FTS OR THE "COMPANY") REVIEWS AND ADMINISTERS TOTAL REMUNIPRATION OPPORTUNITIES, POLICIES, PROGRAMS, AND MAJOR CHANGES IN TUFTS BENEFIT PLANS THAT A RE APPLICABLE TO THE OFFICERS AND EXECUTIVES OF THE COMPANY (THE "EXECUTIVES" - THESE INCLUDE THE CEO, COO, AND ALL SENIOR VICE PRESIDENTS), AS WELL AS TO ANY OTHER INDIVIDUAL OR GROUPS THE COMMITTEE DEEMS APPROP RIATE BASED ON TIS INTERPRETATION OF THE DEFINITION OF "DISQUALIFIED PERSONS" IN SECTION 4 958 OF THE INTERNAL REVENUE CODE OF 1986 THE COMMITTEE IS COMPRISED OF INDEPENDENT DIRECT ORS OF THE COMMITTEE REVIEWS TO THE FULL BOARD OF DIRECTORS FOR CEO COMPENSA TION, THE COMMITTEE REVIEWS THE INFORMATION DESCRIBED BELOW AND RECOMMENDS THE CEO'S COMPENSATION TO THE FULL BOARD OF DIRECTORS FOR CEO COMPENSA TION, THE COMMITTEE REVIEWS THE INFORMATION DESCRIBED BELOW AND RECOMMENDS THE CEO'S COMPENSATION TO THE FULL BOARD FOR ITS APPROVAL THE COMMITTEE REVIEWS AND APPROVES COMPENSATION TO THE FULL BOARD FOR ITS APPROVAL THE COMMITTEE REVIEWS AND APPROVES COMPENSATION TO THE SOLD THE SIND THE SIND THAT THE TOTAL REMUNERATION DATA AND REASONA BLENESS THE TOTAL COMPENSATION TO PROPENDED THAT THE TOTAL REMUNERATION FOR THE PULL BOA RD ON THIS INFORMATION IT IS THE BOARDS INTENTION THAT THE TOTAL REMUNERATION PRACTICES OF A CROSS-SECTION OF BUSINESS SECTORS WITH WHICH THE COMPITURE PROVIDED TO EXECUTIVES OF THE COMPANY ARE INT BRIDED TO BE COMPENSATION TO PROPORTUNITIES PROVIDED TO EXECUTIVES OF THE COMPANY ARE INT BRIDED TO BE COMPENSATION THAT THE TOTAL REMUNERATION PRACTICES OF A CROSS-SECTION OF BUSINESS SECTORS IN BOTH FOR
		ONSULTANTS, AND COUNSEL TO PROVIDE MARKET DATA REPORTS, ANALYSIS, AND OPINIONS WITH RESPEC T TO COMPENSATION-RELATED MATTERS THE DATA REVIEWED CONSISTS OF COMPARABLE, RELEVANT MARK ET DATA FOR THE COMPANY'S POSITIONS FROM PUBLISHED SURVEYS, AND OTHER AVAILABLE SOURCES, OF HEALTH AND MANAGED CARE INSTITUTIONS AND THE GENERAL INDUSTRY OTHER SURVEYS OF SPECIALIZED SKILL SETS OR EMPLOYEE ATTRIBUTES CRITICAL TO THE SUCCESS OF THE COMPANY, E.G., ACTUAR IAL, LEGAL, ETC., ARE ALSO INCORPORATED AS NEEDED, ALONG WITH GEOGRAPHIC REFERENCES TO THE BOSTON AND NEW ENGLAND LABOR MARKETS. THE COMMITTEE WILL RELY ON THIS MARKET DATA TO ASSE SS, DETERMINE, AND VALIDATE COMPENSATION LEVELS FOR THE COMPANY'S EXECUTIVES. THE COMMITTEE USES THIS DATA IN ITS REVIEW OF - SETTING BASE SALARIES - IN LIGHT OF MARKET DATA AND THE INDIVIDUAL'S PERFORMANCE, BACKGROUND, EXPERIENCES, AND PERSONAL SKILLS. BASE SALARY WILL BE SET SO THAT THE TARGETED POSITIONING OF AN EXECUTIVE IS AT THE 50TH PERCENTILE FOR EACH POSITION ACTUAL BASE SALARY MAY VARY BASED ON SKILLS, BACKGROUND, AND EXPERIENCE - AN
		NUAL INCENTIVE COMPENSATION - THE COMPANY'S GOAL IS TO PROVIDE COMPETITIVE AND REASONABLE OPPORTUNITIES UNDER THE TERMS OF AN EXECUTIVE ANNUAL INCENTIVE PLAN FOR THE SELECTED POSIT IONS WHICH ARE RESPONSIBLE FOR A CHIEVING PERFORMANCE GOALS THAT REFLECT THE OVERALL MISSIO N OF THE COMPANY, THE STRATEGIC DIRECTION OF THE COMPANY FOR THE PERFORMANCE YEAR, AND THE INDIVIDUAL'S PERFORMANCE DURING THAT YEAR THE COMMITTEE MAKES EVERY EFFORT TO ESTABLISH A PRESUMPTION THAT THE TOTAL REMUNERATION OPPORTUNITIES PROVIDED TO EXECUTIVES ARE REASONA BLE, AS SUCH PRESUMPTION IS CONTEMPLATED IN SECTION 4958 OF THE INTERNAL REVENUE CODE OF 1 986, AS AMENDED FROM TIME TO TIME IN ESTABLISHING THE PRESUMPTION OF REASONABLENESS, THE COMMITTEE MAY ENGAGE THE PROFESSIONAL SERVICES OF INDEPENDENT LEGAL COUNSEL, COMPENSATION EXPERTS, ACCOUNTANTS, AND OTHER EXPERTS AND ADVISORS TIMING EXECUTIVE BENCHMARKING IS COM PLETED ON AN ANNUAL BASIS BENCHMARKING IS COMPLETED BY THE EXTERNAL CONSULTANT ENGAGED BY THE COMPENSATION COMMITTEE EVERY TWO YEARS, AND BY THE INTERNAL COMPENSATION TEAM ON ALTE RNATING YEARS THE ANALYSIS COMPLETED IN Q4, 2011 WAS COMPLETED BY THE EXTERNAL CONSULTANT ENGAGED BY THE COMMITTEE TO COMPLETE THE ANALYSIS, THE CONSULTANT - COLLECTED RELEVANT INFORMATION REGARDING THE COMPANY'S OPERATIONS, COMPLEXITY, STRUCTURE, SIZE, AND SCOPE, AS WELL AS RELEVANT BACKGROUND ON THE EXECUTIVES' DU

ldentifier	Return Reference	Explanation
OFFICES & POSITIONS FOR WHICH PROCESS WAS USED, & YEAR PROCESS WAS BEGUN	FORM 990, PART VI, LINES 15A AND 15B	TIES AND SCOPE OF RESPONSIBILITIES - DETERMINED THE SURVEY SOURCES TO USE IN THE ANALYSIS, BASED ON THE COMPANY'S COMPETITIVE MARKET FOR EXECUTIVE POSITIONS (AS DESCRIBED ABOVE) - MATCHED THE COMPANY'S EXECUTIVE POSITIONS IN THE SURVEYS BASED ON THE COMPANY'S SIZE COMPL EXITY, AND SCOPE, AS WELL AS ACCORDING TO SPECIFIC POSITION RESPONSIBILITIES AND REPORTING RELATIONSHIPS - VALIDATED THE SURVEY SOURCES AND MARKET MATCHES WITH THE INTERNAL COMPENS ATION TEAM TO ENSURE CONSISTENCY - REVIEWED, COMPILED, AND SUMMARIZED THE DATA IN REPORT F ORM THE REPORT SUMMARIZING THE RESULTS OF THE ANALYSIS WAS PRESENTED TO THE COMPENSATION C OMMITTEE FOR DISCUSSION AND DELIBERATION DOCUMENTATION A SUMMARY OF THE DISCUSSIONS AND D ELIBERATIONS OF THE COMMITTEE ARE DOCUMENTED IN THE MEETING MINUTES, WHICH ARE REVIEWED AN DAPPROVED BY THE COMMITTEE COPIES OF ALL MEETING MATERIALS DISTRIBUTED PRIOR TO AND DURI NG THE MEETING ARE MAINTAINED IN THE CORPORATE RECORDS ALONG WITH MEETING MINUTES

ldentifier	Return Reference	Explanation
AVAIL OF GOV DOCS, CONFLICT OF INTEREST POLICY, & FIN STMTS TO GEN PUBLIC	FORM 990, PART VI, LINE 19	THE GOVERNING DOCUMENTS, CONFLICTS OF INTEREST POLICY AND FINANCIAL STATEMENTS OF THE FOUNDATION ARE AVAILABLE AT ITS HEADQUARTERS IN WATERTOWN, MA ALL REQUESTS CAN BE MADE TO THE CORPORATE COMMUNICATIONS OR FINANCE DEPARTMENTS

ldentifier	Return Reference	Explanation
HOURS WORKED FOR RELATED ORGANIZATION	FORM 990, PART VII	HOURS LISTED BELOW ARE FOR TUFTS ASSOCIATED HEALTH PLANS, INC (TAHP), TUFTS BENEFIT ADMINISTRATORS, INC (TBA), TOTAL HEALTH PLAN, INC (THP), AND TUFTS ASSOCIATED HEALTH MAINTENANCE ORGANIZATION (TAHMO) - DAVID GREEN 1 HOUR WITH TAHMO - JACKIE JENKINS-SCOTT 3 HOURS WITH TAHMO - THOMAS P O'NEILL, III 3 HOURS WITH TAHMO - JAMES ROOSEVELT 5 HOURS WITH TAHP, 8 HOURS WITH TBA, 3 HOURS WITH THP, AND 22 HOURS WITH TAHMO - LOIS CORNELL 10 HOURS WITH TAHP, 8 HOURS WITH TBA, 3 HOURS WITH THP, AND 20 HOURS WITH TAHMO - ROLAND PRICE 5 HOURS WITH TAHP, 3 HOURS WITH TBA, 3 HOURS WITH THP, AND 26 HOURS WITH TAHMO - DAVID ABELMAN 14 HOURS WITH TAHP, 3 HOURS WITH TBA, 3 HOURS WITH THP, AND 13 HOURS WITH TAHMO

ldentifier	Return Reference	Explanation				
OTHER CHANGES IN NET ASSETS OR FUND	FORM 990, PART XI, LINE	UNREALIZED GAINS/(LOSS) ON INVESTMENTS				
BALANCES	5	\$275,696				

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DLN: 93493320039272

SCHEDULE R (Form 990)

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2011

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
Tufts Health Plan Foundation Inc

Employer identification number
26-1374263

Part I	Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)										
	(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity					

**Part II** Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	Section 5 conti organ	<b>g)</b> 12(b)(13) olled ization	
						Yes	No	
(1) TUFTS ASSOC HEALTH MAINTENANCE ORG INC								
705 MOUNT AUBURN STREET	НМО	MA	501(C)(4)	N/A	NA		No	
WATERTOWN, MA 02472 04-2674079								

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 3
	because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total income	(g) Share of end-of- year assets	(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	<b>(j</b> Gener mana partr	al or ging	<b>(k)</b> Percentage ownership
							Yes	No		Yes	No	
							·	·				

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	<b>(h)</b> Percentage ownership
(1) TUFTS ASSOCIATED HEALTH PLANS INC 705 Mount Aubum St WATERTOWN, MA 024721508 04-2985923	MANAGEMENT SVCS	МА	ТАНМО	C Corp	0	0	0 %

(6)

Part '	Transactions With Related Organizations (Complete if the organization answered	"Yes" on Form 990, Pa	ort IV, line 34, 35, 3	<sup>,</sup> 5A, or 36.)			
No	te. Complete line 1 if any entity is listed in Parts II, III or IV				Y	es	No
<b>1</b> Durir	g the tax year, did the orgranization engage in any of the following transactions with one or more related o	organizations listed in Par	ts II-IV?				_
a Re	ceipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			18	а		No
<b>b</b> G	ft, grant, or capital contribution to related organization(s)			11	b		No
<b>c</b> Gı	c Gift, grant, or capital contribution from related organization(s)						
<b>d</b> Lo	ans or loan guarantees to or for related organization(s)			10	d		No
<b>e</b> Lo	ans or loan guarantees by related organization(s)			16	2		No
f Sa	le of assets to related organization(s)			11	<del> </del>		No
<b>g</b> P	rchase of assets from related organization(s)			19	9		No
h E	change of assets with related organization(s)			11	h		No
i Le	i Lease of facilities, equipment, or other assets to related organization(s)						No
<b>j</b> Le	ase of facilities, equipment, or other assets from related organization(s)			1j	<del> </del>	+	No
<b>k</b> Pe	rformance of services or membership or fundraising solicitations for related organization(s)			11	k		No
l Pe							
	aring of facilities, equipment, mailing lists, or other assets with related organization(s)			1,	m Ye	es	_
n SI	aring of paid employees with related organization(s)			11	n Ye	es	
					1		_
<b>o</b> Re	imbursement paid to related organization(s) for expenses			10	o Ye	es	
p Re	imbursement paid by related organization(s) for expenses			11	P		No
<b>q</b> 0	her transfer of cash or property to related organization(s)			10	<del> </del>		No
r 01	her transfer of cash or property from related organization(s)			11	r		No
<b>2</b> If	the answer to any of the above is "Yes," see the instructions for information on who must complete this lii	ne, including covered relat	tionships and transact	 :ion thresholds			
	(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determ involve	nining a	amou	nt
(1)							
(2)							
(3)							
(4)				<del>                                     </del>			
(E)							
(5)				1			

#### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			311)	Yes	No			Yes	No		Yes	No	

Schedule R (Form 990) 2011

### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Ident if ier	Ret urn Ref erence	Explanation
REIMBURSEMENT	SCHEDULE R,	THE FOUNDATION REIMBURSES TAHMO FOR ALL PAYMENTS DIRECTLY RELATED TO THE FOUNDATION
PAID TO OTHER	PART V, LINE	
ORGANIZATION	10	

Schedule R (Form 990) 2011