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### DLN: 93493192003122

Department of the Treasury

**Return of Organization Exempt From Income Tax** 

OMB No 1545-0047

Open to Public

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

A For	the 2	2011 ca	lendar year, or tax year beginning 01-01-201	.1 and ending 12-31-201	1		·	
B Chec	k ıf ap	pplicable	C Name of organization ASHBY PONDS INC			D Employer	identification number	
Addre	ess ch	ange	Doing Business As			20-5609 E Telephone		
Nam	e char	nge	Doing Business As			-		
_ Initia	ıl retur	m	Number and street (or P O box if mail is not delive	ered to street address) Room/s	ııte	(703) 72:	3-1999 ots \$ 23,948,530	
Term	nnated	d	21170 ASHBY PONDS BLVD			d Gloss receip	JG \$ 23,540,330	
- Amei	nded r	return	City or town, state or country, and ZIP + 4 ASHBURN, VA 20147	•				
Apple	cation	pending	ASTIBORIA, VA 20147					
			F Name and address of principal officer		<b>H(a)</b> Is thi	s a group ret	urn for	
			JOANNE RORAPAUGH 21170 ASHBY PONDS BLVD		affilia	tes?	⊤Yes 🔽 No	
			ASHBURN, VA 20147		H(b) Are al	l affiliates incl	uded?	
				<del> –</del>	I .		st (see instructions)	
		pt status	▼ 501(c)(3)	4947(a)(1) or   527	H(c) Grou	ip exemption	number 🟲	
We	bsite	:: <b>-</b> WW	W NATIONALSENIORCAMPUSES ORG					
<b>(</b> Form	of org	janization	✓ Corporation  Trust  Association  Other ►		<b>L</b> Year of fo	rmation 2006	M State of legal domicile	
Par	ŧΙ	Sumi	 marv				MD	
			escribe the organization's mission or most si	anificant activities				
			E A HOME FOR SENIORS THAT SATISFIE		Y NEEDS SEE	SCHEDULE	0	
Activities & Governance	_							
<u> </u>	-							
<u>,                                    </u>	<b>2</b> (	Sheck th	is box 🛏 if the organization discontinued it	ts operations or disposed	of more than 2	5% of its net	assets	
}			of voting members of the governing body (Pa			3	1	
5			of independent voting members of the govern					
ا ك			mber of individuals employed in calendar yea			5	<u> </u>	
			nber of volunteers (estimate if necessary)			6		
ŧ			related business revenue from Part VIII, col			7a		
			lated business taxable income from Form 99			71		
					Prio	r Year	Current Year	
	8	Contrib	outions and grants (Part VIII, line 1h)	1110	335,656			
<u>9</u>	9		m service revenue (Part VIII, line 2g) .		14,349,850			
Revenue	10		ment income (Part VIII, column (A), lines 3			6,289,914		
윤	11		revenue (Part VIII, column (A), lines 5, 6d,			10,216,013		
	12		evenue—add lines 8 through 11 (must equal		e			
-						31,191,433		
	13		and similar amounts paid (Part IX, column (			2,670		
	14		s paid to or for members (Part IX, column (A			0	0	
8	15	5-10)	es, other compensation, employee benefits (F	Part IX, column (A), lines		4,979,960	5,194,786	
Expenses	16a	Profess	sional fundraising fees (Part IX, column (A),	line 11e)		0	C	
<u>*</u>	b	Total fun	ndraising expenses (Part IX, column (D), line 25) 🜬					
_ ,	17		expenses (Part IX, column (A), lines 11a-1	1d, 11f-24e)		17,396,746	20,551,715	
	18	Total e	expenses Add lines 13–17 (must equal Part	IX, column (A), line 25)		22,379,376	25,758,067	
	19	Revenu	ue less expenses Subtract line 18 from line	12		8,812,057	-1,809,962	
3 %						of Current	End of Year	
net Assets of Fund Balances		_				ear		
88	20		ssets (Part X, line 16)			211,013,603		
<u> </u>	21		labilities (Part X, line 26)			207,678,936		
	22 		sets or fund balances Subtract line 21 from	line 20		3,334,667	1,524,705	
	penal dge a	ties of pe	ature Block erjury, I declare that I have examined this return i, it is true, correct, and complete. Declaration o					
		****	**		20	)12-06-27		
Sign		Signat	ture of officer			ate		
Here			N ERSTAD TREASURER or print name and title					
Paid		Preparer's			Check if self- employed 🕨 🔽	Preparer's tax (see instruction P00928918	payer identification number ons)	
Prepar			me (or yours MCGLADREY LLP		•	ETN & 42 0=	14225	
Use Oı	nly	ıf self-em	nployed), and ZIP + 4 $\frac{100 \text{ INTERNATIONAL DRIVE STE } 140}{100 \text{ INTERNATIONAL DRIVE STE } 140}$			EIN ▶ 42-071	14325	

BALTIMORE, MD 21202

May the IRS discuss this return with the preparer shown above? (see instructions)  $\ \ . \ \ \ .$ 

✓ Yes 

✓ No

Phone no 🕨 (410) 246-9300

Form	n 990 (2011)				Page <b>2</b>
Par	<b>Statement of Program</b> Check if Schedule O contain			I	୮
1	Briefly describe the organization's	mission			
	BOARD OF DIRECTORS OF NATIO				
CRE	ATING COMMUNITIES THAT CELE	BRATE LIFE SEE SC	HEDULE O FOR THE	COMPLETE MISSION STA	<u> TEMENT                                 </u>
2	Did the organization undertake any	significant program s	ervices during the yea	r which were not listed on	
	the prior Form 990 or 990-EZ? .				┌ Yes ┌ No
	If "Yes," describe these new servic	es on Schedule O			
3	Did the organization cease conduct				F., F.,
	services?				┌ Yes ┌ No
_	If "Yes," describe these changes or				
4	Describe the organization's prograr expenses Section 501(c)(3) and 5 grants and allocations to others, th	01(c)(4) organization	s and section 4947(a	)(1) trusts are required to rej	
4a	(Code ) (Expense	s \$ 24,202,674	including grants of \$	11,566 ) (Revenue \$	16,168,740 )
	ASHBY PONDS PROVIDES SERVICES NEED RESIDENTS INCLUDE, BUT ARE NOT LIMIT	ED BY SENIOR RESIDENTS,	WHO RESIDE IN 450 INDE	EPENDENT LIVING UNITS THE SERV	ICES WE PROVIDE TO OUR
4b	(Code ) (Expense	s \$	ıncludıng grants of \$	) (Revenue \$	)
4c	(Code ) (Expense	s \$	ıncludıng grants of \$	) (Revenue \$	)
4d	Other program services (Describ	e ın Schedule O )			
	(Expenses \$	including grants o	f\$	) (Revenue \$	)
4e	Total program service expenses►	24,202,67	'4		
	- · · · · · · · · · · · · · · · · · · ·				

Part IV (	Checklist	of Rea	uired	Schedu	les
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	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💋	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$	3		No
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section $501(c)(4)$ , $501(c)(5)$ , or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $V^{\bullet}$	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νo
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b	_	No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
	<i>IV</i>	28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If</i> "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

Part V	Statements Regarding Other IRS Filings and Tax Compliance	

	Check in Schedule O contains a response to any question in this Part V	•	•1	
			Yes	No
la	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	1a 47			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
ā	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
ā	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	-		
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
3	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
•	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club 10b			
U	facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
U	sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
L3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?  Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the aggregate amount of reserves on hand  13c			
l4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

**Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management										
			Yes	No							
1a	Enter the number of voting members of the governing body at the end of the tax  vear										
b	Enter the number of voting members included in line 1a, above, who are										
2	Independent										
3	other officer, director, trustee, or key employee?	2		No							
4	supervision of officers, directors or trustees, or key employees to a management company or other person? .	3	Yes								
	filed?										
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No							
6	Did the organization have members or stockholders?	6	Yes								
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes								
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes								
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following										
а	The governing body?	8a	Yes								
b	Each committee with authority to act on behalf of the governing body?	8b	Yes								
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	Yes								
Se	ection B. Policies (This Section B requests information about policies not required by the Internal										
Re	venue Code.)										
			Yes	No							
	Did the organization have local chapters, branches, or affiliates?	10a		Νo							
b	<b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt										
_		10b									
	affiliates, and branches to ensure their operations are consistent with the organization's exempt	10b 11a	Yes								
11a	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing		Yes								
11a b 12a	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review the Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13		Yes								
11a b 12a	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review the Form 990	11a									
11a b 12a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review the Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13	11a	Yes	5 5 6 7 8 8							
11a b 12a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review the Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b	Yes	5 5 5 5							
11a b 12a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review the Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	11a 12a 12b	Yes Yes Yes								
11a b 12a b c	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review the Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b 12c 13	Yes Yes Yes								
11a b 12a b c 13 14 15	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review the Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	11a 12a 12b 12c 13	Yes Yes Yes								
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11a b 12a b c 13 14 15	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review the Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes								
11a b 12a b c 13 14 15	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review the Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	N.							
11a b 12a b c 13 14 15 a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review the Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No							
11a b 12a b c 13 14 15 a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review the Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes Yes	No							
11a b 12a b c 13 14 15 a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review the Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  Lif "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  Lif "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No							

- 17 List the States with which a copy of this Form 990 is required to be filed ► VA
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available.

Own website 🔽 Another's website 🔽 Upon request

- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ► BRUCE SIXX

701 MAIDEN CHOICE LANE BALTIMORE, MD 21228

(410) 402-4779

# <u>Part VIII</u> Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization	ion nor any rela	ted org	janız	ation	s cc	mpen	sate	d any current or fo	rmer officer, direct	or, or trustee
<b>(A)</b> Name and Title	(B) A verage hours per week (describe	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
	hours for related organizations in Schedule O)	for related related or dilector or dilector of chedule		MISC)	related organizations					
(1) JOANNE RORAPAUGH CHAIRPERSON/DIRECTOR	2 00	Х		Х				14,708	37,792	0
(2) JACKSON BAIN PRESIDENT & VICE CHAIR	1 00	х		Х				9,375	31,875	0
(3) PHYLLIS LYNNE SECRETARY	3 00	х		Х				11,875	0	0
(4) EILEEN ERSTAD TREASURER/DIRECTOR	3 00	х		Х				9,375	31,875	0
(5) L CARROLL YINGLING DIRECTOR/CHAIRPERSON	1 00	х		Х				10,954	33,046	0
(6) JIM ANDERS DIRECTOR/TREASURER	2 00	х		Х				9,725	74,275	0
(7) LARRY SHUBNELL DIRECTOR	2 00	х						9,725	131,775	0
(8) MAURICE BELLAN DIRECTOR	30	х						9,375	28,125	0
(9) JERRY SEALS DIRECTOR	40	х						9,375	28,125	0
(10) JOHN GALLAGHER EXECUTIVE DIRECTOR	40 00			Х				231,435	0	11,090
(11) CHRISTOPHER VILLA DIRECTOR OF FINANCE	40 00			Х				118,215	0	19,406
(12) AMY GROSSMAN ASSOCIATE EXECUTIVE DIRECTOR	40 00					Х		119,234	0	18,389
(13) NICOLE JOHNSON DIRECTOR OF HUMAN RESOURCES	40 00					Х		111,332	0	9,131
(14) THOMAS CHANNON DIRECTOR OF GENERAL SERVICES	40 00					Х		105,080	0	18,719

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Title	(B) Average hours per week (describe	unles ar	on (d e tha	n on son er a	e bo ıs b nd a	x, oth		Rep comp fro organiz	(D) ortable ensation m the zation (W- 9-MISC)	(E) Reportable compensatio from related organizations (W- 2/1099-	s	amou com fr organ	pens om t ızatı	tother ation he on and
		hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			MISC)			elate nıza	ed tions
								_							
						<u> </u>		<u> </u>							
								_							
								<u> </u> ▶1				_			
1b c	Sub-Total			· ·	•	•		<u>-</u>							
d								<b>&gt;</b>		779,783	396,8	888			76,735
2	Total number of individuals (incl \$100,000 of reportable compen	_				ted	above	) who	o receive	ed more tha	n				
													Y	es	No
3	Did the organization list any <b>fori</b> on line 1a? <i>If</i> " <i>Yes,"</i> complete Sch					ey e	mploy •	ee, c	or highes • • •	t compens	ated employee • • •	3	,		No
4	For any individual listed on line : organization and related organization individual											4	l Ye	25	
5	Did any person listed on line 1a services rendered to the organiz										or individual for	5			No
_Se	ection B. Independent Con	tractors													
1	Complete this table for your five \$100,000 of compensation from or within the organization's tax y	the organizatio													
	Nan	(A) ne and business ad	dress							Desci	(B) ription of services		Coi	(C)	sation
8000	O BALTIMORE DORSEY RUN RD PO BOX 1009 JP, MD 20794									FOOD SERVI	CE				958,767
ERICI 701 N	KSON LIVING MANAGEMENT INC (ELM) 4AIDEN CHOICE LANE MORE, MD 21228									MANAGEMEN	ΙΤ				592,626
21770	ANT CARPET AND FLOORING D BEAUMEADE CIR 105 URN, VA 20147									CARPET & FI	LOORING				214,148
KEAN 3310	Y PRODUCE CO 75TH AVE OVER, MD 20785									FOOD SERVI	CE				186,641
CYPR	ESS CONTRACTING LLC 5 ROCK HAVEN WAY STE 130									CONSTRUCT	ION SERVICES				116,740

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization  $\blacktriangleright$ 6

Form 99							Page <b>9</b>
Part \	<b>/</b>	Statement of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
nts otc	1a	Federated campaigns 1a					
E E	Ь	Membership dues 1b					
∰.	С	Fundraising events 1c	440				
<u>≅</u> ,ਰ	d	Related organizations 1d					
a, S	e	Government grants (contributions) 1e					
er.	f	All other contributions, gifts, grants, and similar amounts not included above	337,935				
皇吉	g	Noncash contributions included in					
Contributions, gifts, grants and other similar amounts	h	lines 1a-1f \$ <b>Total.</b> Add lines 1a-1f	. ▶	338,375			
	"		ess Code	·			
Program Service Revenue	2a	RESIDENT FEES	623990	11,864,907	11,864,907		
æ ₹	ь	RESIDENT DEPOSITS	623990	2,747,879	2,747,879		
e H	c	ANCILLARY FEES	623990	1,551,754	1,551,754		
is E	d	PROCESSING FEES	623990	4,200	4,200		
S S	e						
⊡ E	f	All other program service revenue					
ž	g	<b>Total.</b> Add lines 2a-2f		16,168,740			
	3	Investment income (including dividends, inte		, ,			
		and other similar amounts)	▶ [	7,278,105			7,278,105
	4	Income from investment of tax-exempt bond proceeds					
	5	Royalties					
	6a	(1) Real (11) F Gross rents 153,245	Personal				
	ь	Less rental					
	c	expenses Rental income 153,245					
	d	or (loss)  Net rental income or (loss)	<u> </u>	153,245			153,245
	"		Other				
	7a	Gross amount from sales of assets other than inventory					
	b	Less cost or other basis and sales expenses Gain or (loss)					
	c d	Net gain or (loss)	<b>—</b>				
o	8a	Gross income from fundraising events (not including					
Other Revenue		\$ 440 of contributions reported on line 1c) See Part IV, line 18					
<u>计</u>		a	10,065				
Ě	b	Less direct expenses b	425 - •	9,640			9,640
J	9a	Net income or (loss) from fundraising events  Gross income from gaming activities  See Part IV, line 19		3,040			3,040
	b	Less direct expenses b					
	10a	Net income or (loss) from gaming activities .  Gross sales of inventory, less returns and allowances .					
	ь	Less cost of goods sold b					
	С	Net income or (loss) from sales of inventory  Miscellaneous Revenue Busin	ess Code				
	11a	Prinscenaneous Revenue Busin	ess code				
	b						
	c						
	d	All other revenue					
	e	Total. Add lines 11a-11d					
	12	Total revenue. See Instructions	<b>▶</b>				
	1			23,948,105	16,168,740	0	7,440,990

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

Do no	ot include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	o, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21				
2	Grants and other assistance to individuals in the United States See Part IV, line 22	11,566	11,566		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	474,633		474,633	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	3,791,195	3,398,862	392,333	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	34,058	31,333	2,725	_
9	Other employee benefits	574,565	453,967	120,598	
10	Payroll taxes	320,335	262,125	58,210	
11	Fees for services (non-employees)				
a	Management	592,626	592,626		
b	Legal	21,665	19,482	2,183	
c	Accounting	53,387	53,387		
d	Lobbying				
e	Professional fundraising See Part IV, line 17				
f	Investment management fees				
g	Other	1,644,148	1,238,699	405,449	
12	Advertising and promotion	773,558	773,558		
13	Office expenses	1,598,113	1,560,873	37,240	
14	Information technology				
15	Royalties				
16	Occupancy	1,870,019	1,870,019		
17	Travel	28,897	15,623	13,274	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	11,125,027	11,125,027		
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	2,559,455	2,559,455		
23	Insurance	113,896	113,896		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	EQUIPMENT RENTAL	70,549	65,145	5,404	
b	ADMINISTRATIVE	53,483	26,199	27,284	
С	RESIDENT RELATIONS	46,892	30,832	16,060	
d					
e					
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	25,758,067	24,202,674	1,555,393	0
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				rm <b>990</b> (2011)

Pa	rt X	Balance Sheet						
					(A) Beginning of year		(B) End of year	
	1	Cash—non-interest-bearing			1,917	1	1,917	
	2	Savings and temporary cash investments	3,246,026	2	4,635,785			
	3	Pledges and grants receivable, net	Pledges and grants receivable, net					
	4	Accounts receivable, net			151,375	4	61,803	
	5	Receivables from current and former officers, directors, trustees highest compensated employees Complete Part II of						
		Schedule L	dule L					
	6	Receivables from other disqualified persons (as defined under s persons described in section $4958(c)(3)(B)$ Complete Part II of	i					
76		Schedule L				6		
Assets	7	Notes and loans receivable, net			3,232,544	7	2,241,800	
88	8	Inventories for sale or use			59,694	8	61,789	
⋖	9	Prepaid expenses and deferred charges			3,285	9	5,355	
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	10a	72,187,9	14			
	b	Less accumulated depreciation	10b	5,388,10	02 69,157,474	10c	66,799,842	
	11	Investments—publicly traded securities				11		
	12	Investments—other securities See Part IV, line 11				12		
	13	Investments—program-related See Part IV, line 11				13		
	14	Intangible assets				14		
	15	Other assets See Part IV, line 11			135,161,288	15	148,665,615	
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			211,013,603	16	222,473,906	
	17	Accounts payable and accrued expenses .			955,828	17	1,927,438	
	18	Grants payable				18		
	19	Deferred revenue				19		
	20	Tax-exempt bond liabilities				20		
- 46	21	Escrow or custodial account liability Complete Part IV of Schedu	le D .			21		
abilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified						
졅		persons Complete Part II of Schedule L				22		
Ξ	23	Secured mortgages and notes payable to unrelated third parties				23		
	24	Unsecured notes and loans payable to unrelated third parties				24		
	25	Other liabilities (including federal income tax, payables to relat and other liabilities not included on lines 17-24) Complete Par			206 723 109	25	210 021 762	
	]	D			206,723,108		219,021,763	
	26	Total liabilities. Add lines 17 through 25		· 27	207,078,930	26	220,949,201	
Balances		Organizations that follow SFAS 117, check here ▶	olete I	ines 27				
<u>a</u>	27	Unrestricted net assets			3,018,998		969,373	
ä	28	Temporarily restricted net assets			315,669	28	555,332	
Fund	29	Permanently restricted net assets				29		
æ		Organizations that do not follow SFAS 117, check here ► ar	nd com	plete				
ŏ		lines 30 through 34.						
	30	Capital stock or trust principal, or current funds				30		
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31		
4	32	Retained earnings, endowment, accumulated income, or other fu	ınds			32		
Net	33	Total net assets or fund balances			3,334,667	33	1,524,705	
	34	Total liabilities and net assets/fund balances			211,013,603	34	222,473,906	

Pa	Reconciliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		23,9	948,10
2	Total expenses (must equal Part IX, column (A), line 25)	2		25,7	758,06
3	Revenue less expenses Subtract line 2 from line 1	3		-1,8	809,96
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		3,3	334,66
5	Other changes in net assets or fund balances (explain in Schedule O)	5			,
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	-   -   -			
Pai	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII			୮	•
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain i				
	Schedule O	•	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both	ssued			
	▼ Separate basis				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the laudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b		

# OMB No 1545-0047

#### SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection

**Employer identification number** 

ASHBY PONDS INC Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II ) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h c Type III - Functionally integrated Type III - Other Type I **b** Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No and (III) below, the governing body of the the supported organization? 11g(i) (ii) a family member of a person described in (i) above? 11g(ii) (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) h Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	organization in col (i) listed in your governing document?		organizati col (i) of	(v) Did you notify the organization in col (i) of your support?		(vi)  Is the organization in col (i) organized in the U S ?	
		ınstructions))	Yes	No	Yes	No	Yes	No	
Total									

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page <b>2</b>
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	<b>(b)(1)(A)(iv)</b> I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su					Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	(e) 2011	( <b>f</b> ) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	<b>endar year</b> (or fiscal yea	r beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV ) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions )			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and <b>sto</b>	p here						<b>▶</b> □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and <b>stop here.</b> The org  33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and <b>stop here.</b> The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	<b>2010.</b> If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	<b>▶</b>
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization  Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	<b>►</b> □

**▶**□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support		<u> </u>		<del>, ,</del>	•	
	ndar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	<b>(d)</b> 2010	<b>(e)</b> 2011	<b>(f)</b> Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual		8,173	126,734	335,656	338,375	808,938
2	grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	136,950	1,827,436	11,220,076	24,419,869	16,168,740	53,773,071
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	136,950	1,835,609	11,346,810	24,755,525	16,507,115	54,582,009
	A mounts included on lines 1, 2, and 3 received from disqualified persons						0
b	A mounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of						0
c	the amount on line 13 for the year Add lines 7a and 7b						0
8	<b>Public Support</b> (Subtract line 7 c from line 6)						54,582,009
	ction B. Total Support			1		1	
care	ndar year (or fiscal year beginning in)	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	<b>(d)</b> 2010	(e) 2011	<b>(f)</b> Total
9	A mounts from line 6	136,950	1,835,609	11,346,810	24,755,525	16,507,115	54,582,009
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	4,846	551,075	4,395,245	6,436,958	7,431,350	18,819,474
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
с 11	Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	4,846	551,075	4,395,245	6,436,958	7,431,350	18,819,474
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13	Total support (Add lines 9, 10c,	141,796	2,386,684	15,742,055	31,192,483	23,938,465	73,401,483
14	11 and 12 )  First Five Years If the Form 990 is check this box and stop here	for the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	1 a 501(c)(3) organ	ization,
Se	ection C. Computation of Pub	lic Support P	ercentage				_
15	Public Support Percentage for 201			13 column (f))		15	74 360 %
16	Public support percentage from 20	10 Schedule A, P	art III, line 15			16	
Se	ction D. Computation of Inv						
17	Investment income percentage for				n (f))	17	25 640 %
18	Investment income percentage from					18	
						than 33 1/3% and	1 4 7

more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

33 1/3% support tests—2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test
	Explanation

Schedule A (Form 990 or 990-EZ) 2011

## **Additional Data**

Software ID: Software Version:

**EIN:** 20-5609803

Name: ASHBY PONDS INC

### Form 990, Special Condition Description:

**Special Condition Description** 

DLN: 93493192003122

OMB No 1545-0047

# **SCHEDULE D**

(Form 990)

Department of the Treasury

**Supplemental Financial Statements** ► Complete if the organization answered "Yes," to Form 990, Part IV. line 6. 7. 9. 10. 11a. 11b. 11c. 11d. 11e. 11f. 12a. or 12b

nterna	al Revenue Service		orm 990. ► See separate instructions.		Inspect	tion
	me of the organiz	ation		Employer identific	cation numbe	er
ASF	HBY PONDS INC			20-5609803		
Pa			dvised Funds or Other Similar Fu		<b>s.</b> Comple	te if the
	organiz	ation answered "Yes" to Form 99	· · · · · · · · · · · · · · · · · · ·	(1) 5	-11	
	Tatal number at	and of year	(a) Donor advised funds	<b>(b)</b> Funds and	otner accou	nts
1	Total number at	ributions to (during year)				
2 3		ts from (during year)				
3 4	Aggregate yrand	, , ,				
5			l	or advisod		
,	-		organization's exclusive legal control?	or advised	☐ Yes	┌ No
6	-	- · · · · · · · · · · · · · · · · · · ·	donor advisors in writing that grant funds efit of the donor or donor advisor, or for ar	•		
		rmissible private benefit			Yes	No
			ıf the organization answered "Yes" to	o Form 990, Part	IV, line 7.	
1	Preservation Protection	onservation easements held by the or on of land for public use (e g , recreati of natural habitat on of open space	on or pleasure) $\Gamma$ Preservation of an	historically importa certified historic stru		a
2	•	2a-2d if the organization held a quali e last day of the tax year	fied conservation contribution in the form -	of a conservation		
				Held at th	e End of the	Year
а	Total number of	f conservation easements		2a		
b		estricted by conservation easements	ŀ	2b		
С		ervation easements on a certified his	` '	2c		
d	Number of cons	ervation easements included in (c) ac	equired after 8/17/06	2d		
3		ervation easements modified, transfer	rred, released, extinguished, or terminate	d by the organizatio	n during	
4	Number of state	es where property subject to conserva	ation easement is located 🛌			
5		ızatıon have a wrıtten policy regardıng the conservatıon easements it holds?	g the periodic monitoring, inspection, hand	dling of violations, ar	nd <b>Yes</b>	┌ No
6	Staff and volunt	eer hours devoted to monitoring, insp	ecting and enforcing conservation easem	ents during the year	· <b></b>	
7	A mount of expe	nses incurred in monitoring, inspection	ng, and enforcing conservation easements	during the year		
	<b>►</b> \$					
8		servation easement reported on line 2 and 170(h)(4)(B)(II)?	(d) above satisfy the requirements of sec	tion	┌ Yes	┌ No
9	balance sheet,		onservation easements in its revenue and the footnote to the organization's financial nents			
Par			ns of Art, Historical Treasures, 'Yes" to Form 990, Part IV, line 8.	or Other Similai	Assets.	
1a	If the organizati art, historical tr	ion elected, as permitted under SFAS reasures, or other similar assets held	116, not to report in its revenue stateme for public exhibition, education or researce	ch in furtherance of p		e,
1.			ancial statements that describes these it 116, to report in its revenue statement a		orks of art	
Ь	historical treas	·	oublic exhibition, education, or research ii		•	
	(i) Revenues in	icluded in Form 990, Part VIII, line 1		<b>►</b> \$		
	(ii) Assets inclu	uded in Form 990, Part X		<b>►</b> \$		
2		•	orical treasures, or other similar assets fo			

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

following amounts required to be reported under SFAS 116 relating to these items

Par	Organizations maintaining Collections of Art,	HIS	tor	cai ir	easu	ires, or Otne	er Similai	ASSE	ets (co	<u>ntınued)</u>
3	Using the organization's accession and other records, check any items (check all that apply)	of th	ne fol	lowing t	hat ar	e a significant	use of its co	llectio	n	
a	Public exhibition	d	Γ	Loan c	rexc	hange program	s			
b	Scholarly research	e	Γ	Other						
c	Preservation for future generations									
4	Provide a description of the organization's collections and explain Part XIV	n hov	w the	y furthe	r the d	organization's e	xempt purp	ose in		
5	During the year, did the organization solicit or receive donations assets to be sold to raise funds rather than to be maintained as p						mılar	Г	Yes	┌ No
Pai	rt IV Escrow and Custodial Arrangements. Comple Part IV, line 9, or reported an amount on Form 990					n answered "	Yes" to Foi	rm 990	Ο,	
1a	Is the organization an agent, trustee, custodian or other intermed included on Form 990, Part X?	dıary	ford	ontribut	ions	or other assets	not	Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV and complete the f	ollow	/ıng t	able			1	Amou	t	
c	Deginning helence					1c		AIIIO	unc	
d	Beginning balance					1d				
u e	Additions during the year					1e				
f	Distributions during the year					1f				
	Ending balance	242								
2a	Did the organization include an amount on Form 990, Part X, line	21 /						ı	Yes	No
	If "Yes," explain the arrangement in Part XIV			ad !!Va	." +	Form 000 Do	wh TV June	10		
Pa	rt V Endowment Funds. Complete if the organization (a)Current Year		)Prior				Tt IV, IIIIe Three Years E		•)Four Ye	ears Back
1a	Beginning of year balance					Ì	•	Ì		
b	Contributions									
c	Investment earnings or losses									
d	Grants or scholarships									
е	Other expenditures for facilities and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the year end balance held a	s								
а	Board designated or quasi-endowment 🕨									
b	Permanent endowment 🕨									
c	Term endowment ▶									
За	Are there endowment funds not in the possession of the organiza	tıon	that	are held	and a	dministered fo	r the			
	organization by  (i) unrelated organizations							3a(i)	Yes	No
	(ii) related organizations	•	•					3a(ii)		
ь	If "Yes" to 3a(II), are the related organizations listed as required							3b		
4	Describe in Part XIV the intended uses of the organization's end-							<b></b>		
Pai	t VI Land, Buildings, and Equipment. See Form 990	), Pa	rt X	, line 1	0.		_			
	Description of property			Cost or o		(b)Cost or other basis (other)	(c) Accumu depreciat		( <b>d</b> ) Boo	ok value
1a	Land									
	Buildings	•				68,858,122	3,0	70,824	6.	5,787,298
C	Leasehold improvements	•								
	Equipment	•				2,267,083		40,423		526,660
	Other	•	<u></u>			1,062,739		76,855		485,884
Tota	II. Add lines 1a-1e (Column (d) should equal Form 990, Part X, colum	ın (B,	), line	10(c).)			🕨		66	6,799,842

	Form 990, Part X, line 1	
<ul><li>(a) Description of security or category (including name of security)</li></ul>	(b)Book value	<b>(c)</b> Method of valuation Cost or end-of-year market value
(1)Financial derivatives		Cost of end-of-year market value
(2)Closely-held equity interests Other		
o their		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		
Part VIII Investments—Program Related. See	e Form 990, Part X, line	13.
(a) Description of investment type	(b) Book value	(c) Method of valuation
——————————————————————————————————————	(b) Book value	Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)		
Part IX Other Assets. See Form 990, Part X, lii		
(a) Descrip	ption	(b) Book value
(1) COMMUNITY LOAN RECEIVABLE		148,665,61
Total (Column (h) should equal form 200, 25th V and (D) times	5)	140.665.61
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1		▶ 148,665,61
Part X Other Liabilities. See Form 990, Part X	(, line 25.	▶ 148,665,61
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability		
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability	(, line 25.	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	(, line 25.	148,665,61
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	(, line 25.	▶ 148,665,61
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	(, line 25.	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	(, line 25.	▶ 148,665,61
Part X Other Liabilities. See Form 990, Part X	(, line 25.	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	(, line 25.	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	(, line 25.	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	(, line 25.	148,665,61
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	(, line 25.	148,665,61
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	(, line 25.	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	(, line 25.	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	(, line 25.	148,665,61
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	(, line 25.	148,665,61
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	(, line 25.	148,665,61
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	(, line 25.	148,665,61

Pai	TEXT Reconciliation of Change in Net Assets from Form 990 to Financial Stateme	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	23,948,105
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	25,758,067
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-1,809,962
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	-1,809,962
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue	er R	
1	Total revenue, gains, and other support per audited financial statements	1	23,964,081
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
C	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	15,976
3	Subtract line <b>2e</b> from line <b>1</b>	3	23,948,105
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
C	Add lines <b>4a</b> and <b>4b</b>	<b>4</b> c	0
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	23,948,105
	Reconciliation of Expenses per Audited Financial Statements With Expenses	s per	
1	Total expenses and losses per audited financial statements	1	25,774,043
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities		
b	Prior year adjustments	1	
c	Other losses		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	15,976
3	Subtract line <b>2e</b> from line <b>1</b>	3	25,758,067
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	]	
b	Other (Describe in Part XIV)		
c	Add lines <b>4a</b> and <b>4b</b>	4c	0
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	25,758,067
	TEXIV Supplemental Information		
Car	policia this part to provide the descriptions required for Part III, lines 2, E, and 0, Part III, lines 1a and 4, P	art 11/	lines 1 h and 2 h

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48		ASHBY PONDS, INC ("APL") IS EXEMPT FROM FEDERAL INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND THE APPLICABLE STATE INCOME TAX REGULATIONS
PART XII, LINE 2D - OTHER ADJUSTMENTS		ADJUSTMENT TO TRNA 15,551 FUNDRAISING EXPENSES REPORTED ON PART VII LINE 8B 425
PART XIII, LINE 2D - OTHER ADJUSTMENTS		ADJUSTMENT TO TRNA 15,551 FUNDRAISING EXPENSES REPORTED ON PART VII LINE 8B 425

## **Additional Data**

Software ID: Software Version:

**EIN:** 20-5609803

Name: ASHBY PONDS INC

# Form 990, Schedule D, Part X, - Other Liabilities 1 (a) Description of Liability

1 (a) Bescription of Elability	(b) Amount
ADVANCE DEPOSITS	949,800
CLAIMS RESERVE	145,651
FUNDS HELD FOR RESIDENTS	12,160
RESIDENT DEPOSITS (NET)	144,933,429
UNCLAIMED PROPERTY	3,348
MARKETING FEE DEFERRED	65,612
RESIDENT REFUNDS PAYABLE	1,487,190
INTEREST PAYABLE	819,573
CAPITAL LEASE OBLIGATION	70,575,369
DEFERRED MANAGEMENT FEE	29,631

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Schedule I

(Form 990)

DLN: 93493192003122 OMB No 1545-0047

Governments and Individuals in the United States Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Grants and Other Assistance to Organizations,

Internal Revenue Service			Attach to Form 990				Inspection
Name of the organization ASHBY PONDS INC						Employer identificati	on number
ASHBI PONDS INC						20-5609803	
Part I General Informati	on on Grants and	d Assistance					
<ul> <li>Does the organization maintain the selection criteria used to a</li> <li>Describe in Part IV the organization</li> </ul>	ward the grants or as	sıstance?					✓ Yes
Part II Grants and Other A Form 990, Part IV, III	Assistance to Go ne 21 for any recip	vernments and O	rganizations in the nore than \$5,000. Ch	United States. Coneck this box if no one	recipient receive	ed more than \$5,000	. Use
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance
2 Enter total number of section 5	501(c)(3) and govern	ment organizations list	ted in the line 1 table .			🕨	
3 Enter total number of other org	janizations listed in th	ne line 1 table					

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Par	rt IV, lıne 22.
	Use Schedule I-1 (Form 990) if additional space is needed.	

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) EDUCATIONAL SCHOLARSHIPS - SEE PART IV	15	11,566			

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
		SCHOLAR CANDIDATES MUST BE CURRENTLY EMPLOYED YEAR-ROUND AT ASHBY PONDS ONLY MEDICAL LEAVES
		OF ABSENCE ARE ALLOWABLE DURING THE TWO YEARS OTHER REQUESTS FOR A LEAVE OF ABSENCE WILL BE
		REVIEWED AND DETERMINED CASE BY CASE A SCHOLAR CANDIDATE MUST HAVE BEEN EMPLOYED BY ASHBY
		PONDS ON OR BEFORE SEPTEMBER 30, 2011 THE CANDIDATE MUST ALSO ACHIEVE 1,000 HOURS OF WORK
		DURING A TIME SPAN THAT BEGINS NO EARLIER THAN JUNE 1, 2011 OF THEIR JUNIOR YEAR OF HIGH SCHOOL
		(300 OF 1,000 HOURS MUST BE COMPLETED BY THE END OF THEIR JUNIOR YEAR OF HIGH SCHOOL TO QUALIFY)
		ANY HOURS WORKED PRIOR TO JUNE 1, 2011 DO NOT COUNT TOWARDS THE 1,000 HOURS REQUIREMENT
		CANDIDATES MUST ACHIEVE THE 1,000 HOUR REQUIREMENT AS WELL AS FULFILL THE TWO-YEAR MINIMUM
		EMPLOYMENT REQUIREMENT CANDIDATES MUST BE IN "GOOD STANDING" FROM THEIR ORIGINAL DATE OF HIRE
		THROUGH THEIR LAST DAY OF WORK TO MAINTAIN "GOOD STANDING," SCHOLAR CANDIDATES, AS EMPLOYEES,
		MUST ABIDE BY ALL EMPLOYMENT POLICIES AND PROCEDURES, TO INCLUDE GIVING TWO WEEKS NOTICE TO
		THEIR SUPERVISOR WHEN TERMINATING EMPLOYMENT SCHOLAR CANDIDATES MUST COMPLETE EACH STEP AS
		OUTLINED IN THE PROGRAM DESCRIPTION BY THE RESPECTIVE DUE DATE FURTHERMORE, CANDIDATES MUST
		TURN IN PROOF OF FULL-TIME STATUS WITHIN THE DATES SPECIFIED IN THE PROGRAM DESCRIPTION FOR EACH
		SPRING AND FALL SEMESTER THEY ATTEND SCHOOL FAILURE TO DO SO WILL DISQUALIFY THE SCHOLAR THAT
		SEMESTER AND WILL COUNT TOWARDS ONE OF THE TWO ALLOWABLE SEMESTER LAPSES CANDIDATES SHOULD
		INTEND TO GO TO COLLEGE OR TRADE SCHOOL AFTER HIGH SCHOOL SCHOLAR CANDIDATES MUST ATTEND
		SCHOOL FULL-TIME (12 CREDIT HOURS EACH SEMESTER) AFTER HIGH SCHOOL SCHOLAR CANDIDATES MUST BE
		ACCEPTED AND/OR REGISTERED IN THE FALL OF 2011 AT A TRADE SCHOOL, COLLEGE, OR UNIVERSITY TO
		BENEFIT (IN EXCEPTIONAL CASES, A SCHOLAR CANDIDATE MAY ARRANGE TO START SCHOOL UP TO TWO
		SEMESTERS AFTER BEING INDUCTED INTO THE PROGRAM, BUT THEY MUST MAKE ARRANGEMENTS WITH THE
		RESIDENT LIFE DEPARTMENT THESE TWO SEMESTERS WILL COUNT AS THE TWO ALLOCABLE SEMESTER LAPSES)
		SCHOLARS WHO LAPSE FROM THE PROGRAM FOR MORE THAN A TOTAL OF TWO SEMESTERS AFTER BEING
		INDUCTED INTO THE PROGRAM ARE NO LONGER ELIGIBLE TO RECEIVE THE AWARD

DLN: 93493192003122

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

**Compensation Information** For certain Officers, Directors, Trustees, Key Employees, and Highest

**Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization ASHBY PONDS INC

**Employer identification number** 

20-5609803

Pa	Questions Regarding Compensation	n				
					Yes	Νo
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part II.					
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	$\sqcap$	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the or reimbursement orprovision of all the expenses desc			1b		
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executive			2		
3	Indicate which, if any, of the following the organizationganization's CEO/Executive Director Check all t		, ·			
	Compensation committee	Ļ	Written employment contract			
	Independent compensation consultant	<u> </u>	• •			
	Form 990 of other organizations	<u> </u>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VII	, Section A , line 1a with respect to the filing organization $% \left( 1\right) =\left( 1\right) \left( 1\right$			
а	Receive a severance payment or change-of-control	paymen	t?	4a		Νo
b	Participate in, or receive payment from, a suppleme	ntal non	qualified retirement plan?	4b		Νo
C	Participate in, or receive payment from, an equity-b	ased co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pr	ovide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only me	ust comp	olete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of	line 1a,	did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1a,	did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"			7		No
8	Were any amounts reported in Form 990, Part VII,					
	subject to the initial contract exception described in Part III	n Kegs s	section 53 4958-4(a)(3)/11 "Yes," describe			NI a
^		م سماد نامد	able presumption presedure described in Descriptions	8		No
9	section 53 4958-6(c)?	e reputta	able presumption procedure described in Regulations	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		<b>(B)</b> Breakdown of	W-2 and/or 1099-MI		(C) Retirement and other deferred	( <b>D)</b> Nontaxable benefits	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	penents	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) JOHN GALLAGHER	(I) (II)	168,235 0	39,000 0		0 0	14,177 0	245,612 0	0 0

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
SUPPLEMENTAL INFORMATION		THE INDIVIDUAL LISTED IN SCHEDULE J, PART II IS AN EMPLOYEE OF ERICKSON LIVING MANAGEMENT, LLC ("ELM"), AN UNRELATED ORGANIZATION TO ASHBY PONDS, INC , IN ACCORDANCE WITH THE MANAGEMENT AGREEMENT BETWEEN ASHBY PONDS, INC AND ELM SEE SCHEDULE O EXPLANATION FOR FORM 990, PART VI, SECTION A, LINE 3 THEREFORE, FOR IRS MATCHING PURPOSES, ELM IS THE ISSUER OF THE FORM W-2 UNDER THE MANAGEMENT AGREEMENT, ASHBY PONDS, INC REIMBURSES ELM FOR THE COST OF SERVICES PERFORMED FOR ASHBY PONDS, INC

Schedule J (Form 990) 2011

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE 0** 

As Filed Data -

DLN: 93493192003122

OMB No 1545-0047

Open to Public

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Supplemental Information to Form 990 or 990-EZ

► Attach to Form 990 or 990-EZ.

Inspection

Name of the organization ASHBY PONDS INC	Employer identification number
	20-5609803

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 1	UNDER THE BY LAWS OF THE ORGANIZATION, THE BOARD HAS DELEGATED AUTHORITY TO AN EXECUTIVE COMMITTEE COMPRISED OF THE ORGANIZATION'S CHAIRMAN, PRESIDENT, SECRETARY AND TREASURER THE EXECUTIVE COMMITTEE HAS AND MAY EXERCISE ALL OF THE POWERS AND AUTHORITY OF THE BOARD IN THE MANAGEMENT OF THE BUSINESS AND AFFAIRS OF THE ORGANIZATION EXCEPT FOR THOSE ACTIONS RESERVED SOLELY TO THE MEMBER OR THE DIRECTORS UNDER THE GENERAL LAWS OF THE STATE OF MARY LAND

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 3	ON APRIL 30, 2010, ASHBY PONDS, INC ENTERED INTO A NEW MANAGEMENT AND MARKETING AGREEMENT WITH ERICKSON LIVING MANAGEMENT, LLC ("ELM") TO PROVIDE THE SERVICES PREVIOUSLY PROVIDED BY ERC ELM IS A SUBSIDIARY OF REDWOOD-ERC SENIOR LIVING HOLDINGS, LLC, NOW KNOWN AS ERICKSON LIVING HOLDINGS, LLC WHICH, TOGETHER WITH OTHER RELATED ENTITIES, PURCHASED THE MAJORITY OF THE ASSETS OF ERC ELM IS A MARY LAND LIMITED LIABILITY COMPANY WHICH OPERATES AND MANAGES LARGE SCALE CONTINUING CARE RETIREMENT COMMUNITIES THE MANAGEMENT AND MARKETING AGREEMENT WITH ERICKSON LIVING MANAGEMENT, LLC WAS AMENDED ON AUGUST 19, 2011 WITH RESPECT TO THE PROCESS FOR CONDUCTING RESIDENT SATISFACTION SURVEYS AN AMENDMENT WAS MADE TO THE MASTER LEASE AND USE AGREEMENT TO CHANGE THE LEASE TERM FROM 27 5 YEARS WITH TWO 10-YEAR RENEWAL OPTIONS, AND TO ALLOW THE ORGANIZATION TO EXERCISE ITS PURCHASE OPTION AT 20 YEARS AND AT THE END OF EACH RENEWAL PERIOD, INSTEAD OF 27 5 YEARS (AND AT THE END OF EACH RENEWAL PERIOD) THIS AMENDMENT WAS MADE RETROACTIVE TO MAY 1, 2010

Identifier	Return Reference	Explanation
	PART VI,	ASHBY PONDS, INC 'S SOLE MEMBER IS NATIONAL SENIOR CAMPUSES, INC ("NSC") NSC IS A MARYLAND NON-STOCK CORPORATION NSC IS A "SUPPORTING ORGANIZATION" WITH RESPECT TO ASHBY PONDS, AS WELL AS CERTAIN OTHER ORGANIZATIONS SPECIFIED IN ITS GOVERNING DOCUMENTS AS REQUIRED BY THE REGULATIONS RELATING TO "SUPPORTING ORGANIZATIONS," CERTAIN MEMBERS OF THE BOARD OF DIRECTORS OF NSC WILL ALSO BE MEMBERS OF THE BOARD OF DIRECTORS OF THE ORGANIZATION

Identifier	Return Reference	turn Reference Explanation		
	FORM 990, PART VI, SECTION A, LINE 7A	NATIONAL SENIOR CAMPUSES, INC. HAS THE RIGHT TO APPOINT AND ELECT ALL DIRECTORS		

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 7B	CERTAIN EXTRAORDINARY ACTIONS OF THE CORPORATION REQUIRE THE APPROVAL OF THE MEMBER UNDER APPLICABLE STATE LAW

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	THE BOARD APPOINTS A COMMITTEE FROM AMONG ITS DIRECTORS AS WELL AS THE DIRECTORS FROM ONE OR MORE RELATED ENTITIES TO OVERSEE THE PREPARATION OF FORM 990 THE BOARD CHAIR HAS THE RESPONSIBILITY TO REVIEW FORM 990 PRIOR TO ITS FILING OR TO DESIGNATE ANOTHER BOARD MEMBER TO REVIEW THE FORM THE FULL BOARD IS GIVEN THE OPPORTUNITY TO REVIEW THE FINAL VERSION OF FORM 990 BEFORE IT IS FILED AND ASK QUESTIONS OF THE COMMITTEE OR THE REVIEWER REGARDING THE FORM THE BOARD CHAIR DESIGNATES AN OFFICER TO SIGN FORM 990

Identifier Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	ASHBY PONDS, INC 'S CONFLICT OF INTEREST POLICY COVERS ALL DIRECTORS, OFFICERS, KEY EMPLOYEES, EMPLOYEES AND VOLUNTEERS IN A POSITION TO EXERCISE SUBSTANTIAL INFLUENCE OVER ASHBY PONDS, INC 'S AFFAIRS, COMMITTEE MEMBERS, PROSPECTIVE DIRECTORS, AND SENIOR STAFF PROVIDING SERVICES TO THE ORGANIZATION UNDER A MANAGEMENT AGREEMENT EACH COVERED PERSON COMPLETES A CONFLICT OF INTEREST DISCLOSURE STATEMENT ANNUALLY AND AS POTENTIAL CONFLICTS ARISE DURING THE YEAR THESE STATEMENTS ARE REVIEWED BY THE BOARD CHAIR IF THE CONFLICT INVOLVES A COVERED EMPLOYEE, THE CHAIR DETERMINES WHETHER A CONFLICT EXISTS AND, IF SO, HOW IT IS TO BE HANDLED, OR THE CHAIR MAY REFER THE MATTER TO THE BOARD OF DIRECTORS FOR CONSIDERATION FOR ALL OTHER CONFLICTS, THE BOARD OF DIRECTORS OR A COMMITTEE OF DISINTERESTED DIRECTORS WILL DETERMINE WHETHER A CONFLICT ACTUALLY EXISTS A COVERED PERSON MAY NOT PARTICIPATE IN ANY DISCUSSION OR DEBATE BY THE BOARD BUT MAY ANSWER QUESTIONS OR PROVIDE CLARIFYING INFORMATION UNLESS ANY BOARD MEMBER OBJECTS

	Return ference	Explanation
PAR <sup>-</sup>	ETION B, E 15	THE BOARD HAS APPROVED A DIRECTORS' COMPENSATION POLICY WHICH ESTABLISHES THE PROCESS BY WHICH ALL DIRECTOR COMPENSATION IS DETERMINED OFFICERS SERVE WITHOUT COMPENSATION A REVIEW OF THE DIRECTORS' COMPENSATION IS CONDUCTED EACH FISCAL YEAR COMPENSATION IS APPROACHED ON AN OVERALL BASIS AND THE TOTAL VALUE OF ALL FORMS OF COMPENSATION IS ESTABLISHED AND MONITORED AN INDEPENDENT COMPENSATION CONSULTANT IS PERIODICALLY RETAINED TO PERFORM AN ANALYSIS OF ASHBY PONDS, INC 'S COMPENSATION USING COMPARABLES OF BOTH FOR-PROFIT AND NON-PROFIT PEERS A COMMITTEE OF THE NSC BOARD REVIEWS THE CONSULTANT'S REPORT AND MAKES A RECOMMENDATION TO THE ORGANIZATION AS TO APPROPRIATE COMPENSATION OF DIRECTORS THE FULL BOARD HAS ACCESS TO ASHBY PONDS INC 'S CONSULTANT'S REPORT AND AN OPPORTUNITY TO QUESTION THE CONSULTANT ABOUT THE PROCESS, METRICS, AND COMPARABLES THAT WERE USED IN DETERMINING THE RECOMMENDED COMPENSATION THE BOARD THEN VOTES ON THE COMPENSATION RECOMMENDATIONS AND A CONTEMPORANEOUS RECORD IS MADE OF THE MEETING AND THE VOTE THE CONSULTANT REVIEW WAS LAST UNDERTAKEN IN 2010 AND WAS ACTED UPON BY THE BOARD IN EARLY 2011

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 19	FORM 990, PART VI, SECTION C, LINE 19 THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND THE FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST AT THE EXECUTIVE DIRECTOR'S OFFICE

Identifier	Return Reference	Explanation
		MISSION STATEMENT - 990 PAGE 1, PART I, LINE 1 AND PART III, LINE 1 MISSION STATEMENT SHARING OUR GIFTS TO CREATE COMMUNITIES THAT CELEBRATE LIFE THE BOARD OF DIRECTORS OF NATIONAL SENIOR CAMPUSES, INC AND ITS SUPPORTED COMMUNITIES ARE COMMITTED TO ACHIEVING THE MISSION BY 1 PROMOTING AN ACTIVE QUALITY OF LIFE FOR SENIORS - CREATING LARGE SCALE RETIREMENT CAMPUSES TO PROMOTE ACTIVITY AND HEALTHY LIVING - PROVIDING A RESIDENT CENTERED SERVICE CULTURE - ENCOURAGING RESIDENT RUN ACTIVITIES WITH PROFESSIONAL SUPPORT 2 ACHIEVING EXCELLENCE IN SERVICES AND PROGRAMS - EXERCISING ITS AUTHORITY IN SERVICES, PROGRAMS, FEES, FACILITIES AND FINANCING - EMBRACING COMPLIANCE, ETHICS AND INTEGRITY - OVERSEEING SERVICES AND PROGRAMS PERSONALLY AND IN MEETINGS WITH THE RESIDENTS ADVISORY COUNCIL - TAKING A LONG-TERM VIEW OF FIDUCIARY RESPONSIBILITY 3 INSURING AFFORDABILITY TO MIDDLE INCOME SENIORS - FOCUSING ON THE LONG TERM VIABILITY OF THE COMMUNITY FOR CURRENT AND FUTURE RESIDENTS - USING FINANCING STRATEGIES TO LOWER THE COST OF CAPITAL - QUALIFY ING FOR EXEMPTION FROM FEDERAL AND STATE INCOME TAX - OBTAINING PROPERTY TAX REDUCTIONS FROM COMMUNITY GOVERNMENTS - ACCUMULATING NET INCOME TO FURTHER THE MISSION - MAINTAINING A POLICY FOR FULLY REFUNDABLE ENTRANCE DEPOSIT - OFFERING FEEFOR-SERVICE HEALTH CARE 4 MAKING A LIFE CARE COMMUNITY AS A RESULT OF FINANCIAL INABILITY TO PAY FOR THE COST OF THEIR CARE - ENCOURAGING FUNDRAISING EFFORTS IN SUPPORT OF BENEVOLENT CARE 5 FOSTERING GROWTH - COMMUNITING TO MAKING THIS LIFESTYLE AVAILABLE TO AN INCREASING NUMBER OF SENIORS - INCREASING EFFORTS TO ACHIEVE AFFORDABILITY - DEVELOPING NEW COMMUNITIES IN CURRENT MARKETS - DEVELOPING COMMUNITIES IN NEW MARKETS

Identifie	Return Reference	Explanation
		FORM 990, PART VI, LINE 9 THE BOARD OF DIRECTORS AS LISTED IN PART VII, SECTION A, CAN BE REACHED AT THE FOLLOWING ADDRESS UNIVERSITY OF MARY LAND-BALTIMORE COUNTY (UMBC) RESEARCH TECHNOLOGY PARK 5525 RESEARCH PARK DRIVE, 3RD FLOOR BALTIMORE, MD 21228

ldentifier	Return Reference	Explanation
		FORM 990, PART VII - BOARD OF DIRECTORS COMPENSATION THE COMPENSATION PAID BY RELATED ENTITIES FOR EACH DIRECTOR IS AS FOLLOWS INDIVIDUAL JOANNE RORAPAUGH ORGANIZATION COMPENSATION ANN'S CHOICE, INC \$ 334 ASHEY PONDS, INC \$ 14,708 BROOKSBY VILLAGE, INC \$ 334 CREENSERING VILLAGE, INC \$ 334 EAGLES TRACE, INC \$ 334 FOR INVILLAGE, INC \$ 334 GREENSERING VILLAGE, INC \$ 334 EAGLES TRACE, INC \$ 334 FOR INVILLAGE, INC \$ 334 GREENSERING VILLAGE, INC \$ 14,708 HIGH-LAND SPRINGS, INC \$ 333 LINDEN PONDS, INC \$ 333 MARIS GROVE, INC \$ 333 NATIONAL SENIOR CAMPUSES, INC \$ 0 OAK CREST VILLAGE, INC \$ 9,708 RIDERWOOD VILLAGE, INC \$ 9,708 SEABROOK VILLAGE, INC \$ 333 TALLICARAS CREEK, INC \$ 333 WIND FOREST, INC \$ 333 SINS FOUNDATION, INC \$ 0 HICKORY CHASE, INC \$ 0
		INC \$ 9,725 SEABROOK VILLAGE, INC \$ 350 TALLGRASS CREEK, INC \$ 350 WIND CREST, INC \$ 350 NSC FOUNDATION, INC \$ 0 HICKORY CHASE, INC \$ 0 INDIVIDUAL SUB-TOTAL \$141,500

Identifier	Return Reference	Explanation
		INDIVIDUAL MAURICE BELLAN ORGANIZATION COMPENSATION ANN'S CHOICE, INC \$ 0 ASHBY PONDS, INC \$ 9,375 BROOKSBY VILLAGE, INC \$ 0 CEDAR CREST VILLAGE, INC \$ 0 EAGLE'S TRACE, INC \$ 0 FOX RUN VILLAGE, INC \$ 0 GREENSPRING VILLAGE, INC \$ 9,375 HIGHLAND SPRINGS, INC \$ 0 LINDEN PONDS, INC \$ 0 MARIS GROVE, INC \$ 0 NATIONAL SENIOR CAMPUSES, INC \$ 0 OAK CREST VILLAGE, INC \$ 9,375 RIDERWOOD VILLAGE, INC \$ 9,375 SEABROOK VILLAGE, INC \$ 0 TALLGRASS CREEK, INC \$ 0 WIND CREST, INC \$ 0 NSC FOUNDATION, INC \$ 0 HICKORY CHASE, INC \$ 0 INDIVIDUAL SUB-TOTAL \$ 37,500 INDIVIDUAL JERRY SEALS ORGANIZATION COMPENSATION ANN'S CHOICE, INC \$ 0 ASHBY PONDS, INC \$ 9,375 BROOKSBY VILLAGE, INC \$ 0 CEDAR CREST VILLAGE, INC \$ 0 EAGLE'S TRACE, INC \$ 0 FOX RUN VILLAGE, INC \$ 0 GREENSPRING VILLAGE, INC \$ 9,375 HIGHLAND SPRINGS, INC \$ 0 LINDEN PONDS, INC \$ 0 MARIS GROVE, INC \$ 0 NATIONAL SENIOR CAMPUSES, INC \$ 0 OAK CREST VILLAGE, INC \$ 9,375 RIDERWOOD VILLAGE, INC \$ 9,375 SEABROOK VILLAGE, INC \$ 0 TALLGRASS CREEK, INC \$ 0 WIND CREST, INC \$ 0 NSC FOUNDATION, INC \$ 0 HICKORY CHASE, INC \$ 0 INDIVIDUAL SUB-TOTAL \$ 37,500

Identifier	Return Reference	Explanation
	FORM 990, PART VII - BOARD OF DIRECTORS HOURS PER WEEK	APPROXIMATE HOURS PER WEEK, BY ENTITY NSC OCV GSV RWV ALP CCV SBV ACH MGV BBV J RORAPAUGH 0 2 2 2 2 0 0 0 0 0 J BAIN 1 1 1 1 1 0 0 0 0 0 P LYNNE 0 0 0 0 3 0 0 0 0 0 E ERSTAD 2 3 3 3 3 0 0 0 0 0 C YINGLING 1 1 1 1 1 1 0 0 0 0 0 J ANDERS 7 2 2 2 2 0 0 0 0 0 L SHUBNELL 6 2 2 2 2 0 0 0 0 0 M BELLAN 0 3 3 3 3 0 0 0 0 0 J SEALS 0 4 4 4 4 0 0 0 0 0 LPH FRV TCK HSD ETH WCD NSCF HCH J RORAPAUGH 0 0 0 0 0 0 0 J BAIN 0 0 0 0 0 0 0 P LYNNE 0 0 0 0 0 0 0 0 E ERSTAD 0 0 0 0 0 1 0 C YINGLING 0 0 0 0 0 0 J ANDERS 0 0 0 0 0 0 2 L SHUBNELL 0 0 0 0 0 0 0 2 M BELLAN 0 0 0 0 0 0 0 J SEALS 0 0 0 0 0 0 0 0

Identifier	Return Reference	Explanation
		MORTGAGES AND OTHER NOTES PAYABLE - PART X, LINE 23 THE ORGANIZATION ENTERED INTO A NEW WORKING CAPITAL LOAN AGREEMENT IN THE AMOUNT OF UP TO \$1,475,000 TO FUND WORKING CAPITAL DEFICITS THE NEW WORKING CAPITAL LOAN AGREEMENT PROVIDES THAT THE ORGANIZATION'S PAYMENT OBLIGATION MAY BE DEFERRED WITHOUT PENALTY TO ALLOW THE ORGANIZATION TO MAINTAIN CERTAIN REQUIRED CASH ON HAND UNTIL SUCH TIME AS IT IS ABLE TO RESUME MAKING PAYMENTS ON THE LOAN AND MEET THE REQUIREMENTS FOR CASH RESERVES (IF PAYMENT WOULD CAUSE THE ORGANIZATION TO FALL BELOW REGULATORY REQUIREMENTS FOR CASH RESERVES) THE OUTSTANDING BALANCE ON THE WCLA LOAN WAS \$0 AT DECEMBER 31, 2011

efile GRAPHIC print - DO NOT PROCESS | As Filed Data 
SCHEDULE R
(Form 990) | Related Or

Department of the Treasury

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

**DLN: 93493192003122**OMB No 1545-0047

2011

Open to Public Inspection

Internal Revenue S	Service						Ir	ıspectio	n
Name of the ASHBY PONDS I	e organization INC					<b>Employer i</b> 20-56098	dentification number		
Part I	Identification of Disregarded	<b>I Entities</b> (Complete	ıf the organizatio	n answered "Yes'	' on Form 990, Pa	•			
	(a) Name, address, and EIN of disregarded entity		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity		
Part II	Identification of Related Taxor more related tax-exempt organization	-Exempt Organizat anizations during the	i <b>ons</b> (Complete i tax year.)	 f the organization	answered "Yes"	on Form 990, F	 Part IV, line 34 becau	ise it had	l one
	(a) Name, address, and EIN of related organization		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity statu (if section 501(c)(3	(f) Direct controlling entity	(g) Section 512(b)( controlled organization	
See Additional	Nata Tahle							Yes	No
See / Mattorial	Duta Table								

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line	e 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	,	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total income	(g) Share of end-of- year assets	(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Gene mana parti	ral or nging	<b>(k)</b> Percentage ownership
							Yes	No		Yes	No	
												i

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Рптагу activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total Income	(g) Share of end-of-year assets	<b>(h)</b> Percentage ownership

Pai	Transactions With Related Organizations (Complete if the organization answered "Yes	" on Form 990, Par	t IV, line 34, 35, 3	35A, or 36.)	l	
	Note. Complete line 1 if any entity is listed in Parts II, III or IV				Yes	No
<b>1</b> Dı	iring the tax year, did the orgranization engage in any of the following transactions with one or more related organi	izations listed in Part	s II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a		No
Ь	Gift, grant, or capital contribution to related organization(s)			1b		No
С	Gift, grant, or capital contribution from related organization(s)			1c		No
d	Loans or loan guarantees to or for related organization(s)			1d		No
е	Loans or loan guarantees by related organization(s)			<u>1e</u>		No
f	Sale of assets to related organization(s)			1f 1g		No No
g	g Purchase of assets from related organization(s)					
h						
i	Lease of facilities, equipment, or other assets to related organization(s)			<u> 1i</u>		No
				1j		No
j	j Lease of facilities, equipment, or other assets from related organization(s)					
k	k Performance of services or membership or fundraising solicitations for related organization(s)					
I	Performance of services or membership or fundraising solicitations by related organization(s)					
	<b>m</b> Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)					
n	Sharing of paid employees with related organization(s)			1n		No
o	Reimbursement paid to related organization(s) for expenses			10	Yes	
p	Reimbursement paid by related organization(s) for expenses			1p		No
q	Other transfer of cash or property to related organization(s)			<b>1</b> q		No
r	Other transfer of cash or property from related organization(s)			1r		No
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, in	cluding covered relati	onships and transact	cion thresholds		
	(a) Name of other organization	<b>(b)</b> Transaction type(a-r)	(c) Amount involved	(d) Method of determing Involved		ount
(1)						
2)						
3)						
4)						
5)						
6)						

## Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	org	(e) Are all partners section 501(c)(3) janizations?	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Disproprtionate alloc		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	<b>j)</b> eral or aging ener?	<b>(k)</b> Percentage ownership
			,	Yes	No			Yes	No		Yes	No	

Schedule R (Form 990) 2011

## Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

L	Identifier	Return Reference	Explanation	
_				

Schedule R (Form 990) 2011

Software ID: Software Version:

> **EIN:** 20-5609803 Name: ASHBY PONDS INC

Form 990, Schedule R, Part II -	Identification of Re	lated Tax-E	xempt Orga	anizations		<del> </del>
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c) (3))	<b>(f)</b> Direct Controlling Entity	g Section 512 (b)(13) controlled organization
BROOKSBY VILLAGE INC					NATIONAL	+
100 BROOKSBY VILLAGE DRIVE PEABODY, MA 01960 52-2126755	CONTINUING CARE RETIREMENT COMMUNITY	MD	501(C) (3)		SENIOR CAMPUSES INC	No
CEDAR CREST VILLAGE INC  1 CEDAR CREST VILLAGE DRIVE POMPTON PLAINS, NJ 07444 52-2184915	CONTINUING CARE RETIREMENT COMMUNITY	MD	501(C) (3)		NATIONAL SENIOR CAMPUSES INC	No
EAGLE'S TRACE INC  14703 EAGLE VISTA DRIVE HOUSTON, TX 77077 03-0498683	CONTINUING CARE RETIREMENT COMMUNITY	MD	501(C) (3)	9	NATIONAL SENIOR CAMPUSES INC	No
FOX RUN VILLAGE INC 41000 13 MILE ROAD NOVI, MI 48377 52-2291271	CONTINUING CARE RETIREMENT COMMUNITY	MD	501(C) (3)		NATIONAL SENIOR CAMPUSES INC	No
ANN'S CHOICE INC  10000 ANNS CHOICE WAY WARMINSTER, PA 18974 52-2095427	CONTINUING CARE RETIREMENT COMMUNITY	MD	501(C) (3)		NATIONAL SENIOR CAMPUSES INC	No
HICKORY CHASE INC  701 MAIDEN CHOICE LANE BALTIMORE, MD 21228 20-8991395	CONTINUING CARE RETIREMENT COMMUNITY	MD	501(C) (3)		NATIONAL SENIOR CAMPUSES INC	No
HIGHLAND SPRINGS INC  8000 FRANKFORD ROAD DALLAS, TX 75252 51-0536892	CONTINUING CARE RETIREMENT COMMUNITY	MD	501(C) (3)	9	NATIONAL SENIOR CAMPUSES INC	No
LINDEN PONDS INC  300 LINDEN PONDS WAY HINGHAM, MA 02043 14-1849849	CONTINUING CARE RETIREMENT COMMUNITY	MD	501(C) (3)		NATIONAL SENIOR CAMPUSES INC	No
MARIS GROVE INC  100 MARIS GROVE WAY GLEN MILLS, PA 19342 55-0878964	CONTINUING CARE RETIREMENT COMMUNITY	PA	501(C) (3)		NATIONAL SENIOR CAMPUSES INC	No
NATIONAL SENIOR CAMPUSES INC  701 MAIDEN CHOICE LANE BALTIMORE, MD 21228 20-4356247	SUPPORTING ORGANIZATION	MD	501(C) (3)	LINE 11C,	N/A	No
NATIONAL SENIOR CAMPUSES FOUNDATION INC 701 MAIDEN CHOICE LANE BALTIMORE, MD 21228 03-0611973	SUPPORTING ORGANIZATION	MD	501(C) (3)	LINE 11C, III-FI	N/A	No
OAK CREST VILLAGE INC  8800 WALTHER BOULEVARD PARKVILLE, MD 21234 52-1874053	CONTINUING CARE RETIREMENT COMMUNITY	MD	501(C) (3)		NATIONAL SENIOR CAMPUSES INC	No
RIDERWOOD VILLAGE INC 3110 GRACEFIELD ROAD SILVER SPRING, MD 20904 52-2126753	CONTINUING CARE RETIREMENT COMMUNITY	MD	501(C) (3)	9	NATIONAL SENIOR CAMPUSES INC	No
SEABROOK VILLAGE INC  3000 ESSEX ROAD  TINTON FALLS, NJ 07753  52-2126751	CONTINUING CARE RETIREMENT COMMUNITY	MD	501(C) (3)	9	NATIONAL SENIOR CAMPUSES INC	No
TALLGRASS CREEK INC  13800 METCALF AVENUE  OVERLAND PARK, KS 66223  87-0765641	CONTINUING CARE RETIREMENT COMMUNITY	MD	501(C) (3)	9	NATIONAL SENIOR CAMPUSES INC	No
WINDCREST INC  3235 MILL VISTA ROAD HIGHLANDS RANCH, CO 80129 51-0549976	CONTINUING CARE RETIREMENT COMMUNITY	MD	501(C) (3)	9	NATIONAL SENIOR CAMPUSES INC	No
GREENSPRING VILLAGE INC 7440 SPRING VILLAGE DRIVE SPRINGFIELD, VA 22150 52-2095427	CONTINUING CARE RETIREMENT COMMUNITY	MD	501(C) (3)		NATIONAL SENIOR CAMPUSES INC	No