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Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements year, or tax year beginning , 2011, and ending

Α	For the 2	011 cale	endar year, or tax year beginni	ng	, 20 <u>11,</u> a	nd endin	9		, 20		
В	Check if ap	plicable	C Name of organization West Ce	ntral Development Corporation	on			D Employ	er identification number		
	Address ch	ange	Doing Business As Anchor Fin	ancial Services		-		1	20-5542830		
П	Name char	-	Number and street (or P O box it	f mail is not delivered to street ac	idress)	Room/sui	te	E Telepho	ne number		
$\overline{\Box}$	Initial return	-	915 West Market Street				С	419-222-0130			
Ξ	Terminated		City or town, state or country, an	d 7IP + 4	910 222 0100						
H			Lima, Ohio 45805	· · ·				G Gross re	eceipts \$ 229,237		
H	Amended r			ficer Robert J Huff			1				
ш	Application	penaing	F Name and address of principal of						for affiliates? Yes No		
			915 West Market Street, Suite		i	_			ncluded? Yes No a list (see instructions)		
<u>-</u>	Tax-exemp		✓ 501(c)(3) ☐ 501(c) () ◀ (insert no) 🔲 49	47(a)(1) or l	527	-				
<u></u>	Website:							ip exemption			
				ciation	L Yea	r of format	on 2006	M State	of legal domicile OH		
Р		Summ	 	 			<u> </u>				
	1	-	escribe the organization's m	-	activities:	Adminis	ster various	governmer	nt loan programs		
ø	fo	or other 5	501(c)(3) organizations and gove	ernmental agencies							
auc											
Ĕ											
Activities & Governance	2 0	heck th	nis box 🕨 🗌 if the organization	on discontinued its operat	ions or dis	sposed o	of more tha	n 25¦% of	its net assets.		
S	3 N	lumber	of voting members of the go	verning body (Part VI, line	e 1a)			. 3	3		
Se	4 N	lumber	of independent voting memb	pers of the governing bod	y (Part VI,	line 1b)		. 4	3		
ŧ	5 T	otal nur	mber of individuals employed	d in calendar year 2011 (P	art V, line	2a) .		. 5	5		
Ę	6 T	otal nur	mber of volunteers (estimate	if necessary)				. 6	0		
⋖			related business revenue fro	• •				. 7a	8		
			lated business taxable incor					. 7b	0		
				<u> </u>		Ť	Prior Y		Current Year		
•	8 0	ontribu	itions and grants (Part VIII, Iii	ne 1h)				0	0		
Revenue	1		service revenue (Part VIII, III	•	• •	· ·		61,806	229,229		
Š		-	ent income (Part VIII, column	•		· ·		1,804	8		
8			venue (Part VIII, column (A),		304	0					
	1		enue—add lines 8 through 11		63,914	229,237					
_						16 12)		03,914			
	1		ind similar amounts paid (Pa	0	0						
	1		paid to or for members (Par			0					
es	15 S		other compensation, employe	•		5~10) <u> </u>		62,968	189,301		
Expenses	16a P		onal fundraising fees (Part IX	• •		· ·		596	0		
Š	b T		idraising expenses (Part IX, o		<u> </u>	0					
ш	17		penses (Part IX, column (A),			· ·		17,317	47,001		
			penses. Add lines 13-17 (mu) . L		80,881	236,301		
	19 F	Revenue	less expenses. Subtract line	e 18∓tom∖line/12+ .5/ .7()		<u> </u>		(16,967)	(7,064)		
5 6	3			S	8	L	Beginning of C	urrent Year	End of Year		
Net Assets Fund Balan	20 T	otal ass	sets (Part X, line 16)			<u>L</u>		73,279	50,600		
AB	21 T	otal liab	oilities (Part X, line 26)	· OGDEN,	<u> </u>			48,567	32,952		
		let asse	ets or fund balances. Subtrac	ct line 21 from line 20 .		[24,712	17,648		
P	art II	Signa	ture Block								
Ur	nder penaltie	es of perju	ury, I declare that I have examined the	nis return, including accompanyir	ng schedules	and state	nents, and to	the best of	my knowledge and belief, it is		
tru	ie, correct, a	and comp	plete Declaration of preparer (other t	han officer) is based on all inform	ation of which	ch preparer	has any knov	vledge			
_			X10118 2011	Ogić	_		T	4-25	5-2012		
Sig	gn	əfgr	nature of officer				C	ate			
	ere		Tilia E trackia	President							
	_	TVD	e or print name and title	, i i Colocci i							
_		',	ype preparer's name	Preparer's signature		Da	te		PTIN		
	aid	'	· · · · · · · · · · · · · · · · · · ·					Check self-em	□ "		
	eparer	<u> </u>							p.0,00		
Us	se Only							m's EiN ▶			
NA-	w. the IDO		address >	an abassa abassa (aaa saa	tructus = = 1			one no			
			ss this return with the prepare		uctions)	<u> </u>	<u> </u>	<u> </u>	Yes No		
For	r Paperwo	rk Redu	action Act Notice, see the sepa	arate instructions.		Cat N	o 11282Y		Form 990 (2011)		

Form 99	0 (2011) West Central Developme	nt Corporation	20-5542830	Page 2
Part				
	 Check if Schedule O contains a response to an 	y question in this Pa	art III <u></u>	<u></u>
1	Briefly describe the organization's mission:			
	Administer various government loan programs for other 501(c	(3) organizations and g	overnmental agencies	
2	Did the organization undertake any significant program	services during the	vear which were not listed on t	he
_	prior Form 990 or 990-EZ?			
3	Did the organization cease conducting, or make si services?			ım □Yes ☑ No
	If "Yes," describe these changes on Schedule O.			
4	Describe the organization's program service accomplied expenses. Section 501(c)(3) and 501(c)(4) organization grants and allocations to others, the total expenses, and	ns and section 4947	7(a)(1) trusts are required to re	port the amount of
4a	(Code:) (Expenses \$21,054_ included the control of Development's Regional 166 Loan Progration These loans assisted in creating 159 employment opportunities adheres to the policies and procedures as set forth by the Ohio	s for individuals through	ling loan portfolio totaling \$860,463 out Ohio The Regional 166 Loan F	23,120) Program
4b	(Code:) (Expenses \$ 25,968 include United States Department of Agriculture's Intermediary Release totaling \$180,340. These loans assisted in creating and retain IRP Loan Program adheres to the policies and procedures as	ling grants of \$ ding Program - Adminste ning 169 employment op) (Revenue \$	28,516)
4c	(Code:) (Expenses \$	loan portfolios for vario		
4d	Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$) (Reven	ue \$	
		746		· · · · · · · · · · · · · · · · · · ·

Form **990** (2011)

Part I	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
•	complete Schedule A	1	~	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		~
	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		/
	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		~
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		~
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		~
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	•	~
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		~
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		,
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		,
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	······································	v
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		,
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		,
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	,	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		~
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X .	11f		,
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		~
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		~
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		~
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		~
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		,
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV.	15		,
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		,
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		,
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		,
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		,
20 a	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a		V
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		N/Z	

Part			-	3-
rart	·	1	Yes	No
21 .	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		,
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		,
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		,
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		v
c	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		V
d 25a		24d 25a		>
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		>
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	26		V
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		v
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a b	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a 28b		v
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		,
29 30	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	29 30		v
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		,
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		,
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		,
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		,
35a b	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a 35b		v
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		~
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		~
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note . All Form 990 filers are required to complete Schedule O	38	v	
		For	ո 990	(2011)

Form **990** (2011)

Part	V Statements Regarding Other IRS Filings and Tax Compliance			
	· Check if Schedule O contains a response to any question in this Part V			
			Yes	No
1à	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 1			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			1
¢	Did the organization comply with backup withholding rules for reportable payments to vendors and			$\vdash \vdash \vdash$
_	reportable gaming (gambling) winnings to prize winners?	1c	~	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return.			
	Statements, filed for the calendar year ending with or within the year covered by this return [2a] 5 If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	~	
b	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	20		$\vdash \neg$
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		'
b	If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i> .	3b	N/Z	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		~
b	If "Yes," enter the name of the foreign country: ► N/A			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		~
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		~
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c	N/a	<u> </u>
6 a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible?	6a		~
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	66	N/a	A
-	gifts were not tax deductible?	6b		\vdash
7 a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
u	and services provided to the payor?	7a		~
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	N	A
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		~
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		~
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		~
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		~
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		~
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring		ļ	
	organization, have excess business holdings at any time during the year?	8	-	·
9 a	Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 4966?	9a	 	1
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		1
10	Section 501(c)(7) organizations. Enter:	<u> </u>		<u> </u>
а	Initiation fees and capital contributions included on Part VIII, line 12		1	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b N/A	}		
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
ь	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)	-	ļ	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	 -	1
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b N/A	1	1	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	120		1
а	Is the organization licensed to issue qualified health plans in more than one state?	13a	1	+
b	Enter the amount of reserves the organization is required to maintain by the states in which			
-	the organization is licensed to issue qualified health plans		}	
С	Enter the amount of reserves on hand	1	1	
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	L	~
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b	N	ľΑ

Part	Governance, Management, and Disclosure For each "Yes" response to lines 2 th				
	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes Check if Schedule O contains a response to any question in this Part VI			uucu	
Secti	on A. Governing Body and Management		- · · ·	,	<u> </u>
				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a 3			
	If there are material differences in voting rights among members of the governing body, or				
	if the governing body delegated broad authority to an executive committee or similar				
	committee, explain in Schedule O.	46 /			i.
ь 2	Enter the number of voting members included in line 1a, above, who are independent. Did any officer, director, trustee, or key employee have a family relationship or a business in				
_	any other officer, director, trustee, or key employee?		2	~	\ =
3	Did the organization delegate control over management duties customarily performed by or	under the direct	\ 		
	supervision of officers, directors, or trustees, or key employees to a management company or other		3		1
4	Did the organization make any significant changes to its governing documents since the prior Form 99		4		~
5	Did the organization become aware during the year of a significant diversion of the organization		5		V
6 Did the organization have members or stockholders?					
7a	Did the organization have members, stockholders, or other persons who had the power to one or more members of the governing body?		7a		1
b	A Company of the Comp				
U	stockholders, or persons other than the governing body?		7b		-
8	Did the organization contemporaneously document the meetings held or written actions un				
	the year by the following:				
а	The governing body?		8a		~
b	Each committee with authority to act on behalf of the governing body?		8b		-
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot the organization's mailing address? If "Yes," provide the names and addresses in Schedule C		9		_
Socti	on B. Policies (This Section B requests information about policies not required by the			ode	
36011	on B. Policies (This decilor B requests information about policios not required by the	o mitornai movo		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		10a		V_
b	If "Yes," did the organization have written policies and procedures governing the activities of				
	affiliates, and branches to ensure their operations are consistent with the organization's exem		10b	ļ	/A
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body befo		11a	V	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>		12a	V	
12a b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give		12b	-	+-
C	Did the organization regularly and consistently monitor and enforce compliance with the			Ť	
_	describe in Schedule O how this was done		12c	~	
13	Did the organization have a written whistleblower policy?		13		~
14	Did the organization have a written document retention and destruction policy?		14	~	<u> </u>
15	Did the process for determining compensation of the following persons include a review is	and approval by	ļ		
	independent persons, comparability data, and contemporaneous substantiation of the deliberation		150		
a b	The organization's CEO, Executive Director, or top management official		15a 15b	_	\vdash
D	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		100		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or sim	ılar arrangement			
	with a taxable entity during the year?		16a		~
b	If "Yes," did the organization follow a written policy or procedure requiring the organization				
	participation in joint venture arrangements under applicable federal tax law, and take steps				. / >
<u>C1</u>	organization's exempt status with respect to such arrangements?		16b	ĺ	A
3ect	List the states with which a copy of this Form 990 is required to be filed ► Ohio				
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, a	and 990-T (Section	on 501	(c)(3)	s only)
	available for public inspection. Indicate how you made these available. Check all that apply.	·			
	☐ Own website ☐ Another's website ☑ Upon request				
19	Describe in Schedule O whether (and if so, how), the organization made its governing doc	uments, conflict	of inte	rest	policy,
00	and financial statements available to the public during the tax year.	nocke and record	e of th	2	
20	State the name, physical address, and telephone number of the person who possesses the borganization: ► Julie E Jurosic, CPA - 915 West Market Street, Suite C, Lima, Ohio 45805 - (419) 222-		o Ot III	-	

-		_ ·					
	Part VII	Compensation of Officers,	Directors, Tru	ustees, Key Emplo	yees, Highest Compensa	ted Employees, a	and
		Independent Contractors					

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor	any related	d orga	anız			ompe	nsa	ted any curren	t officer, director	, or trustee.
		(C)								
(A)	(B)	Position (do not check more than one						(D)	(E)	(F)
Name and Title	Average	Average box, unless person is both an					an	Reportable	Reportable	Estimated
	hours per week	work						compensation from	compensation from related	amount of other
	(describe	우급	Ins	Officer	Key employee	골품	Former	the	organizations	compensation
	hours for	₽ĕ	ŭ,	Ē	g	bles	<u>a</u>	organization	(W-2/1099-MISC)	from the
	related organizations	or all	on:		힣	8 2		(W-2/1099-MISC)		organization and related
	ın Schedule	Individual trustee or director	5		yee	둻				organizations
	O)	e	Institutional trustee			Highest compensated employee				
				L		ă.	\vdash			
(1) Julie E Jurosic										
riesident	40			~	~			46,155	0	0
(2) Beth E Granger						i			1	
Treasurer	40			~	~	ļ		43,331	0	0
(3) Angela L Snyder	ļ]				
Secretary	40		<u> </u>	~	~			31,692	0	0
(4)										
(5)	-				_					
(6)										
(7)										
		ļ	L		<u> </u>		lacksquare			······ <u>·</u> .
(8)	1									
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(10)										
(11)							-			
		<u></u>	_	ļ			_			
(12)	-									
(13)										
(14)								 		

Total (add lines 1b and 1c). 121,178 121,178 121,178 13 14 15 15 16 16 17 18 18 18 18 18 19 19 19 10	Part	VII Section A. Officers, Directors, Trust	ees, Key E	mplo	yees	s, ar	nd H	lighes	st C	ompensated E	mployees (cor	tiņue	d)		
Name and tottle Name Nam		•				•	•								
Compensation Com				(do n	ot ch			than c	one						
Compensation Comp		Name and title										m			
(15) (16) (17) (19) (20) (21) (22) (23) (24) (25) 1			week			_	_		<u> </u>	from	related		of	her	
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(23) (24) (25) 1b Sub-total .	(22)				┢┈		 		-						
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c Total from continuation sheets to Part VII, Section A	(25)		<u> </u>	İ								1			
c Total from continuation sheets to Part VII, Section A		Cub Astal	<u> </u>	l		<u> </u>	<u> </u>	<u> </u>	Ļ	121 179		-			
d Total (add lines 1b and 1c). 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 0 3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	aı				•	•	•		b	<u> </u>					0
Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 0 Yes No	d		•		•	•			•			-			0
reportable compensation from the organization ▶ 0 3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual									e) w		ore than \$100	.000 (of		
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual									-,			,			
employee on line 1a? If "Yes," complete Schedule J for such individual														Yes	No
For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	3								emp	oloyee, or high	est compens	ated			
organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual		•							•			•	3		~
individual	4														
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		_	greater til	ыш ф	150,	,000			· .	complete Sci		Sucri	1		1
for services rendered to the organization? If "Yes," complete Schedule J for such person	5		or accrue co	ompe	nsa	tion	fro	m anv	· / un	related organiz	zation or indiv	dual		l	<u> </u>
1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) Compensation N/A	·												5		1
1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) Compensation N/A	Section	on B. Independent Contractors	• ==	_											
year. (A) Name and business address Description of services N/A (B) Compensation Compensation			compensat	ted in	dep	enc	lent	contr	act	ors that receive	ed more than	\$100,	000 of		
(A) Name and business address Description of services N/A (C) Compensation		compensation from the organization. Rep	oort compe	ensati	on f	or t	he c	alenc	lar y	year ending wif	th or within the	e orga	anızatı	on's t	ax
Name and business address Description of services Compensation N/A		year.	 												
N/A			trace								Services	C		ation	
		יים מיום שונים שונים איים איים איים איים איים איים איים א							├-				perio		
		N/A		-					╁			-			
2 Total number of independent contractors (including but not limited to those listed above) who			· -						+-				·		_
2 Total number of independent contractors (including but not limited to those listed above) who									T						
2 Total number of independent contractors (including but not limited to those listed above) who															
received, more than \$100,000 of compensation from the organization	2								o tř		ove) who				

Form **990** (2011)

Part	: VIII	Statement of Revenue					
	•			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
ıts	1a	Federated campaigns 1	а				,
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues 1	b				
s, G	С	Fundraising events 1	С				
Sift. ar.	d	Related organizations 1	d				
s, C	е	Government grants (contributions)	е				
r S	f	All other contributions, gifts, grants,					
the		and similar amounts not included above	If				
ntri d O	g	Noncash contributions included in lines 1a-1f.	\$				
Co	h	Total. Add lines 1a-1f	🕨	0			
ue			Business Code				
ven	2a	Loan Administrative Income	541900	229,229	0	0	229,229
Pe	b						
vice	С						
Program Service Revenue	d						
E	е						
ogra	f	All other program service revenue					
4	g	Total. Add lines 2a-2f		229,229		,	
	3	Investment income (including di					
		and other similar amounts)		8	0	8	0
	4	Income from investment of tax-exemp					
	5	Royalties					
		(ı) Real	(II) Personal				
	6a	Gross rents					
	b	Less: rental expenses					
	C	Rental income or (loss)					
	d	<u> </u>		<u> </u>			
	7a	Gross amount from sales of assets other than inventory (i) Securities	(ii) Other				
	b	Less: cost or other basis and sales expenses .					
		· · · · · · · · · · · · · · · · · · ·					
	d	Gain or (loss)					
۵	u	• , ,					
venue	8a	Gross income from fundraising					
š		events (not including \$		1			
Ğ.		of contributions reported on line 1c).					
Other R		See Part IV, line 18		ļ			
ŏ	1	Less: direct expenses					
		Net income or (loss) from fundrais			-		
	9a	Gross income from gaming activities See Part IV, line 19					İ
	١.			1			
		Less: direct expenses					
		Gross sales of inventory, les					
	Iva	returns and allowances					
				{			
		Less: cost of goods sold Net income or (loss) from sales of	b				
	C	Miscellaneous Revenue	Business Code				
	11a	<u> </u>					
	l la					 	
			. [
	d	All other revenue	-	 			
	e	Total. Add lines 11a–11d		 		 	<u> </u>
	12	Total revenue. See instructions.		229,237	0	8	229,229

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Check if Schedule O contains a respons	se to any question i	n this Part IX		<u> U</u>
Do no Bb, 9b	t include amounts reported on lines 6b, 7b, , and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21				
2	Grants and other assistance to individuals in the United States. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	121,179	103,000	18,179	0
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	40,915	40,915	0	0
7 8	Other salaries and wages	5,357	4,821	536	0
9	Other employee benefits	7,981	7,183	798	0
10	Payroll taxes	13,869	12,482	1,387	0
11	Fees for services (non-employees):				
а	Management				
b	Legal				
c	Accounting	1,541	0	1,541	0
d	Lobbying				
e	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
	· · · · · · · · · · · · · · · · · · ·		·		
g	Other	13,461	13,461	0	0
12	Advertising and promotion	2,907	2,760	147	0
13	Office expenses	8,492	8.067	425	0
14	Information technology	0,492	6,007	420	<u>_</u>
15	Royalties	1,177	1 110	59	0
16	Occupancy		1,118		0
17 18	Payments of travel or entertainment expenses for any federal, state, or local public officials	9,598	9,118	480	0
19	Conferences, conventions, and meetings .				
20	Interest	1,224	0	1,224	0
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	Insurance	2,339	0	2,339	0
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	Loan Processing Fees	4,688	4,688	0	0
b	Bank Service Fees	256	0	256	0
c	Filing Fees	125	0	125	0
d	Dues and Subscriptions	1,192	1,133	59	0
e	All other expenses	, -			
25	Total functional expenses. Add lines 1 through 24e	236,301	208,746	27,555	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)				

Form	990 (20	West Central Development Corporation	20-5542830		Page 11
Р	art X	Balance Sheet			-
			(A) Beginning of year		(B) End of year
	` 1	Cash—non-interest-bearing	3,181	1	1,929
	2	Savings and temporary cash investments	10,039	2	8,869
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net		4	2,675
	5	Receivables from current and former officers, directors, trustees, key			
		employees, and highest compensated employees. Complete Part II of		_	
		Schedule L		5	-
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions)		6	
ě	7	Notes and loans receivable, net	26,866	7	3,934
Assets	8	Inventories for sale or use		8	
-	9	Prepaid expenses and deferred charges		9	
	10a	Land, buildings, and equipment: cost or			
		other basis. Complete Part VI of Schedule D 10a			
	b	Less: accumulated depreciation 10b		10c	
	11	Investments—publicly traded securities		11	
	12	Investments—other securities. See Part IV, line 11		12	
	13	Investments-program-related. See Part IV, line 11		13	
	14	Intangible assets		14	_
	15	Other assets. See Part IV, line 11	33,193	15	33,193
	16	Total assets. Add lines 1 through 15 (must equal line 34)	73,279	16	50,600
	17	Accounts payable and accrued expenses	1,065	17	666
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D.		21	
es	22	Payables to current and former officers, directors, trustees, key			
≣		employees, highest compensated employees, and disqualified persons.			
Liabilities		Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties	47.500	23	00.000
	24	Unsecured notes and loans payable to unrelated third parties	47,502	24	32,286
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D		25	
	26	Total liabilities. Add lines 17 through 25	48,567	26	32,952
	T-	Organizations that follow SFAS 117, check here ▶ ☐ and complete			
Šes		lines 27 through 29, and lines 33 and 34.			
auc	27	Unrestricted net assets		27	
3al	28	Temporarily restricted net assets		28	
ᄝ	29	Permanently restricted net assets		29	
Net Assets or Fund Balances		Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34.			
ध	30	Capital stock or trust principal, or current funds		30	
Se	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
As	32	Retained earnings, endowment, accumulated income, or other funds .	24,712		17,648
Net	33	Total net assets or fund balances	24,712		17,648
_	34	Total liabilities and net assets/fund balances	73,279	34	50,600
					Form 990 (2011)

Form 99	0 (2011) West Central Development Corporation 20-5542830				Pag	je 12
Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response to any question in this Part XI		<u></u>		<u></u>	
1`	Total revenue (must equal Part VIII, column (A), line 12)	1				,237
2	Total expenses (must equal Part IX, column (A), line 25)	2				,301
3	Revenue less expenses. Subtract line 2 from line 1	3			<u> </u>	064)
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			24	,712
5	Other changes in net assets or fund balances (explain in Schedule O)	5				0
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33,					
	column (B))	6			17	,648
Part	i v					_
	Check if Schedule O contains a response to any question in this Part XII		<u></u>	•	<u></u>	
					Yes	No_
1	Accounting method used to prepare the Form 990: ✓ Cash ☐ Accrual ☐ Other				}	
	If the organization changed its method of accounting from a prior year or checked "Other," exp	olaın i	n		- 1	
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?					<u> </u>
b	Were the organization's financial statements audited by an independent accountant?			b		<u> </u>
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	-		- 1	N/A	
	of the audit, review, or compilation of its financial statements and selection of an independent accou			С	ייי	
	If the organization changed either its oversight process or selection process during the tax year, ex Schedule O.	plaın	n			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year	ar wei	e e			
	issued on a separate basis, consolidated basis, or both:		}	ľ		
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				ľ	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set	forth	n			
	the Single Audit Act and OMB Circular A-133?		. 3	a		<u> </u>
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not under	_	ie 🗍			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such a	udits		b	Ŋ	
				Form	990	(2011)

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Employer identification number Name of the organization 20-5542830 West Central Development Corporation, dba Anchor Financial Services Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). ☐ A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions-subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h **b** Type II e 🗌 By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and Yes No 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) J (iii) A 35% controlled entity of a person described in (i) or (ii) above? . 11g(iu) Provide the following information about the supported organization(s). (iii) Type of organization (i) Name of supported (ii) EIN (iv) is the organization (v) Did you notify (vi) is the (vii) Amount of the organization in in col (i) listed in your organization in col support (described on lines 1-9 organization governing document? col (i) of your (i) organized in the US? above or IRC section support? (see instructions)) No Yes Yes Yes No No (A) West Central (A) 16 the Ship Regional 20-8986795 23,120 (B) West Central Utions, 20-2398213 28,516 (C) Government Various Local Government 177,593 (D) (E)

Total

229,229

Part	 (Complete only if you checked the 	e box on line	e 5, 7, or 8 of	Part I or if the	e organizatio	n failed to qua	alify under
Soòti	Part III. If the organization fails to on A. Public Support	quality unde	er the tests lis	tea below, p	lease comple	te Part III.)	N/A
	dar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	(4) 2551	(2) 2000	(6) 2000	(3) 2010	(4)	(,,
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf	****		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Sooti	Public support. Subtract line 5 from line 4.				l	<u> </u>	
	on B. Total Support dar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4	(a) 2001	(6) 2000	(6) 2000	(4) 2010	(6) 2011	(i) Total
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11 12	Total support. Add lines 7 through 10 Gross receipts from related activities, etc.					12	
13	First five years. If the Form 990 is for the organization, check this box and stop her	·е	<u></u>				
	on C. Computation of Public Suppor			14		144	
14	Public support percentage for 2011 (line 6 Public support percentage from 2010 Sch		-			15	<u>%</u>
15 16a	331/3% support test—2011. If the organization qual	zation did not	check the box	on line 13, an	d line 14 is 33	3% or more, o	heck this
b	331/3% support test—2010. If the organicheck this box and stop here. The organic	ization did n	ot check a bo	x on line 13 o	r 16a, and line		
17a	10% or more, and if the organization med Part IV how the organization meets the "footganization	ets the "facts acts-and-circ	-and-circumsta umstances" te	ances" test, ch st. The organiz	eck this box a ation qualifies	nd stop here. as a publicly s	Explain in supported
b	10%-facts-and-circumstances test—20 15 is 10% or more, and if the organizate Explain in Part IV how the organization m supported organization	ion meets th eets the "fac 	e "facts-and-c ts-and-circums 	rcumstances" stances" test. 1	test, check t The organization	his box and ston qualifies as	top here. a publicly ▶ □
18	Private foundation. If the organization di instructions						

Schedul	e A (Form 990 or 990-EZ) 2011 West Central	Developmen	t Corporatio	n 20	-5542830		Page 3
Part							
	· (Complete only if you checked the						ler Part II.
	If the organization fails to qualify	under the tes	sts listed belo	ow, please co	mplete Part	1.)	N/A
	on A. Public Support			() 0000	(D 0010	() 2011	<u> </u>
	dar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons .						
b	Amounts included on lines 2 and 3						
	received from other than disqualified			İ			
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						_
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from	;					
	line 6.)	<u></u>					
	on B. Total Support		·	· · · · · · · · · · · · · · · · · · ·		1	
	dar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties and income from similar sources		_				
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets (Explain in Part IV.)		_				
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for the	-					
	organization, check this box and stop he						▶ □
Secti	on C. Computation of Public Support						
15	Public support percentage for 2011 (line		•				
16	Public support percentage from 2010 Sci			<u> </u>	<u> </u>	16	<u>%</u>
	on D. Computation of Investment In					11	
17	Investment income percentage for 2011						
18	Investment income percentage from 2010 331/3% support tests—2011. If the organ						% and line
19a	17 is not more than 331/3%, check this box						
b	331/3% support tests—2010. If the organization	-	-				
D	line 18 is not more than 331/3%, check this						
20	Private foundation. If the organization d						

Schedule A (Fe	orm 990 or 990-EZ) 2011	West Central Development Corporation	20-5542830 Page 4
Part IV	Supplemental Ir Part II, line 17a o	nformation. Complete this part to provide the export 17b; and Part III, line 12. Also complete this part	lanations required by Part II, line 10;
	instructions).		
		N/A	
	····		

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Employer identification number

West C	Central Development Corporation, dba Anchor Financial Services	20-5542830
Par	<u> </u>	er Similar Funds or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line 6.	
	(a) Donor advised fur	nds (b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year Did the organization inform all donors and donor advisors in writing the	at the assets held in depar advised
5	funds are the organization's property, subject to the organization's exclu	
6	Did the organization inform all grantees, donors, and donor advisors in	
Ū	only for charitable purposes and not for the benefit of the donor or dor	nor advisor, or for any other purpose
		· · · · · · · · · · · · · · · · · · ·
Par	Conservation Easements. Complete if the organization an	swered "Yes" to Form 990, Part IV, line 7. N/A
1	Purpose(s) of conservation easements held by the organization (check a	I that apply).
	☐ Preservation of land for public use (e.g., recreation or education) ☐	
	☐ Protection of natural habitat ☐	Preservation of a certified historic structure
_	Preservation of open space	and the second s
2	Complete lines 2a through 2d if the organization held a qualified conserve assement on the last day of the tax year.	ration contribution in the form of a conservation
	easement on the last day of the tax year.	Held at the End of the Tax Year
а	Total number of conservation easements	
b	Total acreage restricted by conservation easements	
c	Number of conservation easements on a certified historic structure inclu	
d	Number of conservation easements included in (c) acquired after 8/	` '
	historic structure listed in the National Register	2d
3	Number of conservation easements modified, transferred, released, extil	nguished, or terminated by the organization during the
	tax year ▶	
4	Number of states where property subject to conservation easement is lo	
5	Does the organization have a written policy regarding the periodic violations, and enforcement of the conservation easements it holds?	
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforce	
U	Stall and volunteer hours devoted to monitoring, inspecting, and emotor	ng conservation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, and enforcing of	onservation easements during the year
	▶ \$	5 ,
8	Does each conservation easement reported on line 2(d) above satisfy th	
	(i) and section 170(h)(4)(B)(ii)?	2 144 2 114
9	In Part XIV, describe how the organization reports conservation easement	
	balance sheet, and include, if applicable, the text of the footnote to the constitution of a property of a constitution for appearant of the constitution of the const	organization's financial statements that describes the
Dor	organization's accounting for conservation easements. till Organizations Maintaining Collections of Art, Historical	Treasures or Other Similar Assets
Fai	Organizations Maintaining Collections of Art, Historical Complete if the organization answered "Yes" to Form 990,	
1a		
	works of art, historical treasures, or other similar assets held for pub	
	public service, provide, in Part XIV, the text of the footnote to its financia	al statements that describes these items.
b	If the organization elected, as permitted under SFAS 116 (ASC 958),	to report in its revenue statement and balance shee
	works of art, historical treasures, or other similar assets held for pub	lic exhibition, education, or research in furtherance o
	public service, provide the following amounts relating to these items:	
	(i) Revenues included in Form 990, Part VIII, line 1	· · · · · · · · · • • • • • • • • • • •
_	(ii) Assets included in Form 990, Part X	s other similar appets for fine size and appears the
2	If the organization received or held works of art, historical treasures, following amounts required to be reported under SFAS 116 (ASC 958) re	
•	Revenues included in Form 990, Part VIII, line 1	
а	Assets included in Form 990, Part X	

Schedul	D (Form 990) 2011 West Central	Development Corpo	ration 20-	-5542830	Page Z
Part					
3	Using the organization's acquisition, according tems (check all that apply):	ession, and other recor	ds, check any of the	e following that are a s	ignificant use of its
à	Public exhibition	d [Loan or exchang	e programs	
b	Scholarly research	e [_		
	☐ Preservation for future generations				
4	Provide a description of the organization XIV.	n's collections and expla	in how they further	the organization's exer	npt purpose in Part
5	During the year, did the organization so	licit or receive donation	s of art. historical tr	easures, or other similar	ar
	assets to be sold to raise funds rather that	an to be maintained as p	art of the organization	on's collection?	☐ Yes ☐ No
Part	IV Escrow and Custodial Arrang	gements. Complete if	the organization a	answered "Yes" to Fo	orm 990, Part IV,
	line 9, or reported an amount o	n Form 990, Part X, lin	ne 21.		N/A
1a	Is the organization an agent, trustee, cuincluded on Form 990, Part X?		•		ot Yes No
b	If "Yes," explain the arrangement in Part	XIV and complete the fo	llowing table:		
	, , , , , , , , , , , , , , , , , , ,	•	J	A	mount
С	Beginning balance			1c	
ď	Additions during the year			1d	
e	Distributions during the year			1e	
f	Ending balance			1f	
	Did the organization include an amount of				☐ Yes ☐ No
2a h	If "Yes," explain the arrangement in Part		21:		csto
Pari			swered "Vee" to F	orm 990 Part IV line	e 10. N/A
Fai		(a) Current year (b) Price			
		(b) The	(o) The year	5 Back (a) three years bac	(e) roar years basic
1a	Beginning of year balance				
b	Contributions				
С	Net investment earnings, gains, and losses				
d	Grants or scholarships				
е	Other expenditures for facilities and				
	programs				
f	Administrative expenses				
g	End of year balance				
2	Provide the estimated percentage of the	current year end balanc	e (line 1g, column (a)) held as:	
а	Board designated or quasi-endowment				
b	Permanent endowment ▶				
С	Temporarily restricted endowment ▶	- %			
•	The percentages in lines 2a, 2b, and 2c s				
3a	Are there endowment funds not in the p		zation that are held	and administered for the	he
-	organization by:	•			Yes No
	(i) unrelated organizations				3a(i)
	(ii) related organizations				3a(ii)
b	If "Yes" to 3a(II), are the related organizar				3b
4	Describe in Part XIV the intended uses of				
Pari					27/2
- CIII	Description of property	(a) Cost or other basis	(b) Cost or other basis	(c) Accumulated	N/A (d) Book value
	Description of property	(investment)	(other)	depreciation	(a) Book value
	Land				
b	Buildings				
	Leasehold improvements	-			
۲. C	·				
d	Equipment				
E Total	Other	et equal Form 000. Port	Y column (B) line 10	2(c))	

Schedule D (Fo	vvcs(central b	evelopment Corporation	on 20-5542830	Page 3
Part VII	Investments - Other Securities	. See Form 990, Part X,	line 12.	N/A
`(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value	
(1) Financial	derivatives			
(2) Closely-h	neld equity interests			
(3) Other				
(A)				
(B)	***************************************			
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
(l)			·	
	b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII	Investments—Program Related	I See Form 990 Part Y	line 13	27/2
			T	N/A
	(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value	
(1)				
(2)				
(3)				
(4)				·
(5)				
_(6)				
(7)				
(8)	<u></u>			<u></u> .
(9)				
(10)				
	b) must equal Form 990, Part X, col. (B) line 13.) ▶			
Part IX	Other Assets. See Form 990, Pa	art X, line 15.		//
		a) Description	(b) B	ook value
(1) 2008 Infi	ınıtı EX35			33,193
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
Total (Colu	ımn (b) must equal Form 990, Part X, c	ol. (B) line 15.)		33,193
Part X	Other Liabilities. See Form 990,			
1.	(a) Description of liability	(b) Book value		N/A
	income taxes	(4, 250, 140)	-	
(2)	THOUSE LEAVES		-	
(3)			-	
			4	
(4)			4	
(5)			_	
(6)			4	ı
(7)			4	
(8)			_	
(9)				
(10)				
(11)				,
Total. (Column	(b) must equal Form 990, Part X, col. (B) line 25.)			

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

Schedul	West Central Development Corporation 20-5542830			Page 4
Part		ents	s n/a	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1		
2	Total expenses (Form 990, Part IX, column (A), line 25)	2		
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3		
4	Net unrealized gains (losses) on investments	4		
5	Donated services and use of facilities	5		
6	Investment expenses	6		
7	Prior period adjustments	7	1	
8	Other (Describe in Part XIV.)	<u> </u>		
9	Total adjustments (net). Add lines 4 through 8	9		
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10		
Part			turn 37/2	
		1		
1	Total revenue, gains, and other support per audited financial statements			
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains on investments	-100		
b	Donated services and use of facilities	-		
С	Recoveries of prior year grants	_		
d	Other (Describe in Part XIV.)			
е	Add lines 2a through 2d	2	e	
3	Subtract line 2e from line 1	3	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a			
b	Other (Describe in Part XIV.)			
С	Add lines 4a and 4b	4	c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	- 5	5	
Part	XIII Reconciliation of Expenses per Audited Financial Statements With Expenses	er F	Return _{N/A}	
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities			
b	Prior year adjustments	-100		
C	Other losses			
_	Other (Describe in Part XIV.)	-1		
d	Add lines 2a through 2d	٦,	e :	
e	Subtract line 2e from line 1	\vdash	3	
3			3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a	-10		
b	Other (Describe in Part XIV.)	_		
С	Add lines 4a and 4b	\vdash	lc	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5	
Part				
Part V	lete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also colditional information.	nple	te this part to pro	ib; vide
	N/A			
				

Schedule D (Fo	m 990) 2011 West Central Development Corporation	20-5542830	Page 5
Part XIV	west Central Development Corporation Supplemental Information (continued)		
•			
•			
	N/A		
			· · · · · · · · · · · · · · · · · · ·

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No 1545-0047

2011

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Open to Public Inspection

West Central Development Corporation, dba Anchor Financial Services	20-5542830
Part VI - Section A - 2 - Julie E Jurosic and Beth E Granger are blood sisters	
Part VI - Section B - 11a - Upon completion a copy of the Form 990 is provided to each board member for the	r review Board members
are given a deadline upon which comments must be received. After the required deadline has passed, all con-	nments or questions
are addressed with the entire board Form 990 is then submited to the Internal Revenue Services in compliant	ce with federal
and board regulations	
Part VI - Section B - 12c - At each board meeting, activity since the previous meeting is discussed. If any board	rd member has a conflict
of interest with any of the activity, they are to note that information immediately and abstain from any potential	vote regarding the matter
Part VI - Section B - 15b and 15c - Compensation is based upon an industry study for each position. The ann	ual average compensation structure
is used to determine the current annual salary of each employee	
Part VI - Section C - 19 - The governing documents, conflict of interest policy, and financial statements are all	made available to the public
through inspection at an office of the organization. Additionally, as a non-profit corporation the annual tax retu	ırn, which includes
financial information, is posted on the guidestar website for general viewing	