

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public	;
Inspection	

A For	the 201	1 calendar year, or tax year beginning , 2011,	, and ending		, 20		
D		C Name of organization		D Employer identificat	tion number		
B Check i	if applicable	WORKING FAMILIES ORGANIZATION, INC.		20-4994004			
	ddress nange	Doing Business As					
Nz Nz	ame change	Number and street (or P O box if mail is not delivered to street address)	Room/suite	E Telephone number			
In	ntial return	2 NEVINS STREET, 3RD FLOOR		(718) 222-37	96		
П.	erminated	City or town, state or country, and ZIP + 4					
	mended sturn	BROOKLYN, NY 11217		G Gross receipts \$	2,427,05		
A.	pplication ending	F Name and address of principal officer KATARINA KOZUCHOWSK	A DUPLESSY	H(a) Is this a group return	for Yes X		
	e namy	2 NEVINS STREET BROOKLYN, NY 11217		affiliates? H(b) Are all affiliates include	ted? Yes		
I Tax-	exempt st	atus 501(c)(3) X 501(c) (4) (insert no) 4947(a)(1) d	or 527	If "No," attach a list (see instructions)		
J Wel	bsite: 🕨	WWW.WORKINGFAMILIES.ORG		H(c) Group exemption num	nber >		
K For	m of organ	ization X Corporation Trust Association Other ▶	L Year of forma	ition 2006 M State of	legal domicile N		
Part I		nmary					
1		describe the organization's mission or most significant activities:					
		S MISSION IS TO ADVANCE THE INTEREST OF WORK	KING CLASS	THROUGH			
uce		CACY, PUBLIC EDUCATION, CREATIVE MEDIA AND C					
E							
Governance	Check	this box I if the organization discontinued its operations or dispose	d of more than 259				
ජ 3		er of voting members of the governing body (Part VI, line 1a)					
Activities &		er of independent voting members of the governing body (Part VI, line 1b)					
ž 5		number of individuals employed in calendar year 2011 (Part V, line 2a)			-		
9 5							
- 1	70 Totali	number of volunteers (estimate if necessary)		7a			
'		nrelated business taxable income from Form 990-T, line 34					
	D Net ui	irelated business taxable income from Porm 990-1, line 34	 	Prior Year	Current Year		
		hutuan and grants (Dart VIII line 4h)	-	1,188,484.	2,410,18		
9 G	Contri	butions and grants (Part VIII, line 1h)	• • • • • • • • • • • • • • • • • • • •	1,100,404.	2,410,10		
Sevenue 10	Progra	am service revenue (Part VIII), line 29 ment income (Part VIII, course (A), lines 3, 4 and 7	• • • • • • • • • • • • • • • • • • • •	5.			
	Invest	ment income (Part VIII, column (A), lines 3,4 and 701	• • • • • •	- 0	16,85		
11	i Otner	revenue (Part VIII, column (A), lines 3, od, 8c, 9c, 40c, and 11e).	• • • • • • •	1,188,489.	2,427,05		
12		evenue - add lines 8 through 41 (must equal Part VIII, column A), line 12).	• • • • • • •	1,500.	15,00		
13	Grant	s and similar amounts paid (Fair XX column (A), lines 1-3/9/	• • • • • •	1,300.	13,00		
14	Benet	uts paid to or for members (Part.) College (A), line 4)			960 03		
ဖ္တ 15		es, other compensation, employee benefits (Part/IX, column (A), lines 5-10)		0	860,03		
9 I		ssional fundraising fees (Part IX, column (A), Ime 11e) . /		<u> </u>			
		fundraising expenses (Part IX, column (D), line 25)	_ 		1 421 15		
		expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		1,246,581.	1,431,15		
18		expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		1,248,081.	2,306,19		
19	Rever	ue less expenses Subtract line 18 from line 12		-59,592.	120,86		
Fund Balances			~	nning of Current Year	End of Year		
<u> </u>) Total	assets (Part X, line 16)		45,193.	187,00		
[일 21	l Total i	iabilities (Part X, line 26)		112,338.	133,29		
원 22	Net as	sets or fund balances Subtract line 21 from line 20		-67,145.	53,71		
Part I	I Sig	gnature Block					
Under p	penalties o	f perjury, I declare that I have examined this return, including accompanying schedules	and statements, and	to the best of my knowled	ge and belief, it is true		
correct	, and comp	olete Declaration of preparer (other than officer) is based on all information of which pr	eparer has any know	leage			
		VIONOULOXIO		121146	sl./		
Sign		Signature of officer	0 0	Date			
lere		OX . KOZUCH DWSKA FUUPLLESSY. CA	$\mathcal{O}\mathcal{O}$				
		Type or print name and title					
	Print/	Type preparer's name Preparer's signature	Date		IN		
aid		NAMES J. REILLY	DEC 0 6 20	12 self-employed	P00183769		
repare	er Erm's	name CONDON O'MEARA MCGINTY & DONNELLY		., 	3628255		
Jse On	1IV ———	address ONE BATTERY PARK PLAZA NEW YORK, NY 10004-403		 	661-7777		
Agy the		cuss this return with the preparer shown above? (see instructions)		ritotte no 212	X Yes		
		Reduction Act Notice, see the separate instructions.	<u> </u>	<u> </u>	Form 990 (20		
or Pai	norwork	Reduction act Notice. See the Separate Instructions.			Form 99U (2		

JSA 1E1010 1 000

4988EH M261

E	- 000 /2014\
	rt III Statement of Program Service Accomplishments Check if Schedule O contains a response to any question in this Part III
	Briefly describe the organization's mission THE: WORKING FAMILIES ORGANIZATION IS A NON-PROFIT ADVOCACY
	ORGANIZATION THAT SEEKS TO ADVANCE THE INTERESTS OF WORKING CLASS,
	MIDDLE CLASS AND POOR AMERICANS, THROUGH LEGISLATIVE ADVOCACY, PUBLIC
	EDUCATION, CREATIVE MEDIA AND COMMUNITY ORGANIZING.
	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O
	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported .
	(Code) (Expenses \$ 1,986,781. including grants of \$ 15,000.) (Revenue \$ 2,427,051.) ISSUE FOCUS IN 2011 INCLUDED: PAID SICK DAYS IN NY AND CT,
	CAMPAIGN FOR GOOD JOBS IN CT, GREEN JOBS IN NY, MILLIONAIRES'
	TAX/PERSONAL INCOME TAX IN NY, SUSTAINABLE TRANSIT IN NY, CAMPAIGN FOR A FAIR SETTLEMENT, NATIONAL, STATE-OWNED BANK IN OR, TIES THAT
	BIND IN SC.
	BIND IN SC.
4 b	(Code) (Expenses \$including grants of \$) (Revenue \$)
	<u> </u>
4 c	(Code) (Expenses \$ including grants of \$) (Revenue \$)
4 d	Other program services (Describe in Schedule O)
	(Expenses \$ including grants of \$) (Revenue \$)
4 e	Total program service expenses ▶ 1,986,781.
ISA	5 000 0044

	90 (2011)		F	age 3
Part	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"	1	1	Х
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
2 3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to	-		
3	candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
•	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	1	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
_	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
-	Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		<u>X</u>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		<u> </u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	_		v
	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part		ļ	
	X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"	9		х
4.0	complete Schedule D, Part IV	9		
10	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,		γ., σ	£ */
• •	VII, VIII, IX, or X as applicable.			· 1
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete		**********	
_	Schedule D, Part VI	11a	X	
Ь	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			ĺ
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	11f	Х	
4.0	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	711		
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	х	
h	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
U	the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			.,
	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services	4-		v
• -	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	18	Х	
4.0	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	19		X
20.0	If "Yes," complete Schedule G, Part III	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	-		

Form 990 (2011)

Page 4

	t IV Checklist of Required Schedules (continued)			
		-	Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States			
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23		Х
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than		-	
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	240		
·	to defease any tax-exempt bonds?	24c		
d	<u> </u>	24d		
u 25a		24u		
LJa	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior	25a		
IJ		•		
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?	254		х
26	If "Yes," complete Schedule L, Part I	25b		
20	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or	20		Х
. 	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	26		
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			v
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L	, . ,	, 200	31 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	Part IV instructions for applicable filing thresholds, conditions, and exceptions)	` ₁₄ ,	4 1 1 2 2	. '``````` . '``````
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
þ	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete	l		٠,,
	Schedule L, Part IV	28b		<u> </u>
С	the state of the s			
_	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		<u> </u>
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified		1 1	
	conservation contributions? If "Yes," complete Schedule M	30		<u>X</u>
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			٠
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		X
34-	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,			
	IV, and V, line 1	34		X
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the			
	meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	ļ		
6		,		
36	related organization? If "Yes," complete Schedule R, Part V, line 2	36		
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		
36 37	related organization? If "Yes," complete Schedule R, Part V, line 2	36		х
	related organization? If "Yes," complete Schedule R, Part V, line 2			x

Form	990 (2011)		F	age 5
Par	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response to any question in this Part V		<u> </u>	
			Yes	No
1 a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			With
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable		\$1. 8 v	
C	Did the organization comply with backup withholding rules for reportable payments to vendors and	ننأذ	لأثنيه	
	reportable gaming (gambling) winnings to prize winners?	1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 0		242	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	70.TX +	KA .c
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		M. K	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		<u>X</u>
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority		1	
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			х
	account)?	4a	د) د عور س	7.
D	If "Yes," enter the name of the foreign country ► See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts		10	1
. .	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	<u></u>	X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
U a	organization solicit any contributions that were not tax deductible?	6a	х	
ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
-	gifts were not tax deductible?	6b	х	
7	Organizations that may receive deductible contributions under section 170(c).	4.1	100	544
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	37	<i>.</i>	
	and services provided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7 b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		
	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e_		<u> </u>
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		<u> </u>
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		<u> </u>
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7 h	28. W	£0. Æ
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring	1	****	
•	organization, have excess business holdings at any time during the year?	8	12 (8)	
9	Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 4966?	9a	100	234 133
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter	- SS SS	23	11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	Initiation fees and capital contributions included on Part VIII, line 12	F		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			27
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			36.13
	against amounts due or received from them)		9,0% 	, , , , , , , , , , , , , , , , , , ,
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b		2.50 4.50	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	, ,		1 " 1
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O	u ,≰		
b	Enter the amount of reserves the organization is required to maintain by the states in which	, ;,- <u>r</u>	""(J	5 67
	the organization is licensed to issue qualified health plans		- "g" - 'a	
С	Enter the amount of reserves on hand	1	F- 7	1 : >-, 8

14a

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions Check if Schedule O contains a response to any question in this Part VI............ Х Section A. Governing Body and Management No 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 X 3 Did the organization delegate control over management duties customarily performed by or under the direct Х supervision of officers, directors, or trustees, or key employees to a management company or other person? . . . X 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?..... X 5 5 Did the organization become aware during the year of a significant diversion of the organization's assets?.... Х 6 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7 a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following X 8a X 8b Each committee with authority to act on behalf of the governing body? Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at Х the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) Yes Nο 10a b If "Yes." did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . b Describe in Schedule O the process, if any, used by the organization to review this Form 990 X 12a 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give Х 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," Х 12c Х Did the organization have a written whistleblower policy?....... 13 13 X 14 14 Did the organization have a written document retention and destruction policy?...... Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶_CT,NY,OR,SC 17 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website Another's website | X | Upon request Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year. State the name, physical address, and telephone number of the person who possesses the books and records of the 20 Organization ► KATARINA DUPLESSY 2 NEVINS ST., 3RD FLOOR BROOKLYN, NY 11217

JSA

Form 990 (2011)

Part VII	Compensation of	f Officers,	Directors,	Trustees,	Key	Employees,	Highest	Compensated	Employees,	and
	Independent Con				•					

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons.

(A) Name and Title	(B) Average hours per week (describe hours for	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the	
	related organizations in Schedule O)		Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)		organization and related organizations	_
(1) HARRIET BARLOW										l	
CHAIR	0	х		x				0	o		0
(2) KATARINA DUPLESSY											-
SECRETARY	0	х		Х				c	o		0
(3) DALE WIEHOFF											-
TREASURER	0	х		х		,		c	О		0
(4) DAN CANTOR											-
EXECUTIVE DIRECTOR	0	x		x				c) о		0
(5) BARBARA DUDLEY							\Box				_
DIRECTOR	0	X		'				c	0		0
(6) ROBERT MASTER											_
DIRECTOR	0	Х						l c	0	_	0
(7) CORINNE RAFFERTY											_
DIRECTOR	0	Х						[c	0		0
(8)											-
(9)											_
(10)											_
				_							_
(12)											_
											_
_(14)							-				_

Form 990 (2011)

JSA

Pane

Part V	Section A. Officers, Directors, Tru	stees, Ke	y En	plo	ye	es,	and F	ligl	hest Compensat	ed Employe	es (c	ontinued)
	(A) Name and title	(B) Average hours per week (describe	(do r box, office	not ci unles	Pos heck ss pe	C) sition more erson	e than o	ne an ee)	(D) Reportable compensation from the	(E) Reportab compensation related organization	le n from	(F) Estimated amount of other compensation
		hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-N		from the organization and related organizations
												·
												
												····
	o-total al from continuation sheets to Part VII, S al (add lines 1b and 1c)	ection A .						A A A	0		0 0 0	0 0
	al number of individuals (including but not ortable compensation from the organization			liste)	d a	bove	e) who	o re	ceived more than	\$100,000 o	F	
3 Did	the organization list any former offic ployee on line 1a? <i>If "Yes," complete Schedi</i>	er, directo ule J for sud	or, or ch ind	tru Iividi	uste ual	e,	key e	emp	oloyee, or highes	t compensa	ted	Yes No
org <i>ind</i>	any individual listed on line 1a, is the sanization and related organizations gravidual	eater than	\$15 	0,0 • •	007) If	"Yes	S,"	complete Schedu	le J for s	uch •••	4 X
for	any person listed on line 1a receive or services rendered to the organization? If "You	accrue co es," comple	mpen te Scl	satı redu	on <i>Ile</i> J	fron <i>I for</i>	any such	un <i>per</i>	related organizati son	on or individ	ual 	5 X
1 Coi	n B. Independent Contractors Implete this table for your five highest compensation from the organization Report of											
	(A) Name and business add	, Iress							(B) Description of se	ervices		(C) compensation
ATTA	CHMENT 1							-				
								1	····			
	 	· ·- ·						+	·			

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 1

		· · · · · · · · · · · · · · · · · · ·		The second secon	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	b c d	Federated campaigns	1b 1c 1d tions) . 1e ts,	22,560.			を できない できる	
ontr nd C	g	Noncash contributions included i					the lease the second se	
	<u>h</u>	Total. Add lines 1a-1f			2,410,183.	조년 4 - 12 : 1 발대한국 - 구 :	To Be Software Ros	
Program Service Revenue	2a b c d e f	All other program service rev		Business Code				
<u>_</u>	g	Total. Add lines 2a-2f	 	<u> ▶</u>	0			
	3	Investment income (includin other similar amounts) Income from investment of t	ax-exempt bond p	roceeds >	9. 0	-		9.
	5 6a b	Gross rents	(i) Real	(II) Personal				
	d	Rental income or (loss) Net rental income or (loss) .	L	-	0	<u> </u>		
			(ı) Securities	(ii) Other				
	ь	Less cost or other basis and sales expenses	· ,					
	c d	Gain or (loss)		<u> </u> ▶	0			
Other Revenue	8a	Gross income from fundra events (not including \$ of contributions reported on	22,560. line 1c)					
er R	Ь	See Part IV, line 18 Less direct expenses						
इं	С	Net income or (loss) from fu		<u></u> ▶	0		0 26 60 0	
-	9 a	Gross income from gaming a See Part IV, line 19						
	ь	Less direct expenses Net income or (loss) from ga			0			
	10a	Gross sales of invent returns and allowances	ory, less					
	b c	Less cost of goods sold Net income or (loss) from sa Miscellaneous Rever	les of inventory.		C C		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
	11a	OTHER			16,859.	2 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	h 2011	
	b b							
_	6							
	d	All other revenue				TOTAL COLUMN	To the section of	3 3 .00
	e	Total. Add lines 11a-11d .		_				1 3/2 38 "
	12	Total revenue. See instruction	ons	<u></u> ▶	2,427,051.	<u>. l </u>	1	9.

Form **990** (2011)

JSA 1E1051 1 000

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the United States See Part IV, line 21.	15,000.	15,000.		
2 Grants and other assistance to individuals in the United States See Part IV, line 22	0		,	*
3 Grants and other assistance to governments,			. ` , , , , ,	1 45 6 6
organizations, and individuals outside the				
United States See Part IV, lines 15 and 16	0		· . *	* * * * * * * * * * * * * * * * * * * *
4 Benefits paid to or for members	0			, .,
5 Compensation of current officers, directors, trustees, and key employees	o	,		
6 Compensation not included above, to disqualified	-			
persons (as defined under section 4958(f)(1)) and				
persons described in section 4958(c)(3)(B)	0			
7 Other salaries and wages	835,705.	835,705.		
8 Pension plan accruals and contributions (include section	_[
401(k) and 403(b) employer contributions)	0			
9 Other employee benefits	24,332.	24,332.	···	
0 Payroll taxes	0			
1 Fees for services (non-employees)				
a Management	1 200		1 200	
b Legal	1,300.		1,300. 67,193.	
c Accounting	67,193.		67,193.	
d Lobbying	0			
e Professional fundraising services See Part IV, line 17	<u> </u>		*	
f Investment management fees	879,543.	879,543.		
g Other	485.	485.		
2 Advertising and promotion	72,883.	72,883.		
3 Office expenses	9,640.	9,640.		
4 Information technology	0,040.	3,040.		
5 Royalties	83,185.	83,185.		
6 Occupancy	34,780.	34,780.		
7 Travel	31,.001			
8 Payments of travel or entertainment expenses for any federal, state, or local public officials	ol			
	23,113.	23,113.		
O Interest	0			
1 Payments to affiliates	0			
2 Depreciation, depletion, and amortization	1,325.	1,325.		
3 Insurance	1,601.	1,601.		
4 Other expenses Itemize expenses not covered	, x×	, ,	*	* * * * *
above (List miscellaneous expenses in line 24e If	. · · · · · · · · · · · · · · · · · · ·	18 1		
line 24e amount exceeds 10% of line 25, column	· · · · · · · · · · · · · · · · · · ·		and the second of the second o	
(A) amount, list line 24e expenses on Schedule O)		3.75		
a TAXES AND LICENSES	3,717.	3,717.	·-· ·	
b MISCELLANEOUS	250,916.		250,916.	<u>.</u>
c DUES AND SUBSCRIPTIONS	1,472.	1,472.		
d			•	
e All other expenses				
5 Total functional expenses. Add lines 1 through 24e	2,306,190.	1,986,781.	319,409.	
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if				
following SOP 98-2 (ASC 958-720)	o			

	990 (2 t X				Page 11
ı aı		`	(A) Beginning of year		(B) End of year
\neg	1	Cash - non-interest-bearing	9,955.	1	81,861.
	2	Savings and temporary cash investments	19.	2	0
1	3	Pledges and grants receivable, net		3	0
	4	Accounts receivable, net	30,582.	4	101,833.
	5	Receivables from current and former officers, directors, trustees, key	1, 2		\$ 1 The Control of
- 1		employees, and highest compensated employees Complete Part II of		, ,	
s	6	Schedule L Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions)	C	5 6	0
Assets	7	Notes and loans receivable, net		7	
Asi	8	Inventories for sale or use		8	0
1	9	Prepaid expenses and deferred charges		9	0
	10a	Land, buildings, and equipment. cost or other basis Complete Part VI of Schedule D Less accumulated depreciation	30 V 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
		other basis Complete Part VI of Schedule D 10a 6,625.			
	b				3,313.
1	11	Investments - publicly traded securities	<u> </u>	11	0
	12	Investments - other securities See Part IV, line 11		12	0
	13	Investments - program-related See Part IV, line 11		13	0
- 1	14	Intangible assets		14	
	15	Other assets See Part IV, line 11		15	187,007.
	16	Total assets. Add lines 1 through 15 (must equal line 34)			133,291.
	17	Accounts payable and accrued expenses		-	133,291.
l	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	, ,
ies	21	Escrow or custodial account liability Complete Part IV of Schedule D			
<u></u>	22	Payables to current and former officers, directors, trustees, key		4 3 12 4 40 x	
Liabilities		employees, highest compensated employees, and disqualified persons		22	
	-	Complete Part II of Schedule L		23	
	23	Secured mortgages and notes payable to unrelated third parties	_	24	
	24	Other liabilities (including federal income tax, payables to related third			
	25	parties, and other liabilities not included on lines 17-24) Complete Part X			
		of Schedule D	27,062.	25	1
	26	Total liabilities. Add lines 17 through 25			133,291
	20	Organizations that follow SFAS 117, check here ► X and complete lines 27 through 29, and lines 33 and 34.		A	
nce	27	Unrestricted net assets	-67,145.	27	53,716.
ala	28	Temporarily restricted net assets	0	28	(
d B	29	Permanently restricted net assets		29	(
Net Assets or Fund Balances		Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34.	The second second	7	
ts c	30	Capital stock or trust principal, or current funds	, ,	30	
se	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Ą	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net	33	Total net assets or fund balances		. 33	53,716
_	34	Total liabilities and net assets/fund balances	45,193.	34	187,007.
		Total negative one net section and a section	<u> </u>		Form 990 (

Form **990** (2011)

For	n 990 (2011)		Pa	ge 12
Pa	Reconciliation of Net Assets Check if Schedule O contains a response to any question in this Part XI		. 🗆	
1	Total revenue (must equal Part VIII, column (A), line 12)	2,	427,	051.
2	Total expenses (must equal Part IX, column (A), line 25)	2,	306,	190.
3	Revenue less expenses Subtract line 2 from line 1		120,	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))		-67,	145.
5	Other changes in net assets or fund balances (explain in Schedule O)		_	0
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33,			
	column (B))		53,	716.
Pa	Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII			
1	Accounting method used to prepare the Form 990. Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain Schedule O		Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		X
b		2b	X	ļ
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for overs	- 1		
	of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O.	n in	,	***
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year we issued on a separate basis, consolidated basis, or both X Separate basis Consolidated basis Both consolidated and separate basis	ere		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth	n in		
	the Single Audit Act and OMB Circular A-133?	3a		X
b	, , ,			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3 b		<u> </u>
		Forn	ո 990	(2011)

JSA

1E1054 1 000

PAGE 12

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Open to Public Inspection

► Attach to Form 990. ► See separate instructions. Employer identification number Name of the organization 20-4994004 WORKING FAMILIES ORGANIZATION, INC. Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts, Complete if the Part I organization answered "Yes" to Form 990, Part IV, line 6 (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate contributions to (during year) 3 Aggregate grants from (during year)..... Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Part II Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year 2a Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ ______ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) (i) and section 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

public service, provide the following amounts relating to these items

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

Schedule D (Form 990) 2011

Page	2
aye	_

Par	t III Organizations Maintainii	ng Colle	ctions of	Art, Histo	rical Tre	easures	, or	Other	Similar A	ssets (continued	()
3	Using the organization's acquisition collection items (check all that apply		sion, and o	other recor	ds, chec	k any of	f the	follow	ing that a	re a sigi	nificant us	e of its
а	Public exhibition			d	Loa	an or exc	chang	je prog	rams			
b	Scholarly research			e	Oth	ner						
С	Preservation for future get	nerations				-						
4	Provide a description of the organ	ization's	collections	s and expla	ain how t	they fur	ther 1	the org	anization's	s exemp	t purpose	ın Part
	XIV											
5	During the year, did the organizatio	n solicit d	or receive o	donations o	f art, hist	orical tre	easur	es, or c	ther simila	ar		
	assets to be sold to raise funds rath	er than to	o be mainta	ained as pa	rt of the	organiza	ation's	collec	tion?	٠ [Yes	No
Par	t IV Escrow and Custodial Ar line 9, or reported an am					nization	ans	wered	"Yes" to I	Form 99	0, Part I	/,
1a	Is the organization an agent, trustee included on Form 990, Part X?				-					_	Yes	☐ No
b	If "Yes," explain the arrangement in	Part XIV	and comp	lete the foll	lowing tal	ble						
						[A	mount		
	Beginning balance					L						
d	Additions during the year					[1d					
	Distributions during the year											
	Ending balance					L						
	Did the organization include an am-			Part X, line	21?					[Yes	∐_ No
	If "Yes," explain the arrangement in											
Par	t V Endowment Funds. Com											
	<u></u>	(a) Cu	rrent year	(b) Pric	or year	(c) Two	o years	back	(d) Three y	ears back	(e) Four y	ears back
	Beginning of year balance					<u> </u>						· · · ; &,
	Contributions					ļ					1. 12.4	<u> </u>
С	Net investment earnings, gains,							ĺ				ST CO
	and losses					L						
	Grants or scholarships										1 18 20 18 18	
е	Other expenditures for facilities .					Ì						San S
	and programs					ļ					100	132 3 6 4 6 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	Administrative expenses											<u> </u>
g	End of year balance			<u> </u>		<u>] </u>					S. E. S. S.	
2	Provide the estimated percentage of		rent year e	end balance	e (line 1g	, column	(a)) l	neld as				
а	Board designated or quasi-endown			_%								
b	Permanent endowment ▶											
С	Temporarily restricted endowment		%								_	
	The percentages in lines 2a, 2b, an		•									
3 a	Are there endowment funds not in	the poss	ession of t	he organiza	ation that	are held	d and	l admın	istered for	the	_	,
	organization by											es No
	(i) unrelated organizations										3a(i)	
	(ii) related organizations										3a(ii)	
b	If "Yes" to 3a(ii), are the related org			•							3 b	
4	Describe in Part XIV the intended u											
Par	t VI Land, Buildings, and Equ	ıipment.	. See Fori	m 990, Pa	rt X, line	10		<u>-</u>				
	Description of property			r other basis stment)		or other ba other)	ISIS		umulated eciation	(d) Book valu	e
1a	Land				<u> </u>			^	. ,			
b	Buildings				!							
С	Leasehold improvements				ļ							
d	Equipment					6,62	25		3,312.			3,313.
e	Other						1_					
Tota	I. Add lines 1a through 1e (Column	(d) must	t equal Forr	n 990, Part	X, colum	n (B), lın	e 10(c))	▶			3,313.
										Caker	L.L. D /E	. 0001 0044

_		
Pag	e	

Part VII	Investments - Other Securities. See F	orm 990, Part X, li	ne 12
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financia	al derivatives		
	held equity interests		
(3) Other			
(<u>A</u>)	·		
(B)			
(C)			
<u>(D)</u>			
<u>(E)</u>			
(F)			<u> </u>
<u>(G)</u> (H)			
			
	(b) must equal Form 990, Part X, col (B) line 12)		
	Investments - Program Related. See F	<u> </u>	
	(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)			
(2)			
(3)			
_(4)			
(5)			
(6)		<u> </u>	
(7)			
(8)			
(9) (10)		<u>-</u>	
	n (b) must equal Form 990, Part X, col (B) line 13)		
Part IX	Other Assets. See Form 990, Part X, I	ine 15.	<u> </u>
		Description	(b) Book value
<u>(1)</u> .		<u> </u>	
(2)			
(3)			
(4)		····	
(5)			
(6)			
(7)			
(8)			
(9) (10)			
	n (b) must equal Form 990, Part X, col (B) line 15)		>
Part X	Other Liabilities. See Form 990, Part	K line 25	
1.	(a) Description of liability	(b) Book va	lue lue
(1) Feder	al income taxes		
(2)			
(3)			
(4)			
_(5)			
_(6)			
_(7)			
(8)			
(9)			
(10)			
(11)	on (b) must equal Form 990. Part X. col. (B) line 25		

2. FIN 48 (ASC 740) Footnote In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) JSA 1E1270 1 000 4 988EH M261

WORKING FAMILIES ORGANIZATION, INC. 20-4994004 Page 4 Schedule D (Form 990) 2011 Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements 2,427,051. 1 Total revenue (Form 990, Part VIII, column (A), line 12) 1 2,306,190. Total expenses (Form 990, Part IX, column (A), line 25) 2 Excess or (deficit) for the year Subtract line 2 from line 1 120,861. 3 3 Net unrealized gains (losses) on investments 4 Donated services and use of facilities 5 6 Investment expenses ______ 6 7 Other (Describe in Part XIV.) 8 8 Total adjustments (net) Add lines 4 through 8 9 9 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 10 10 120,861. Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return 2,427,051. Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12 2 a Net unrealized gains on investments 2c Other (Describe in Part XIV) e Add lines 2a through 2d 2,427,051. 3 3 Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b **b** Other (Describe in Part XIV) c Add lines 4a and 4b 4 c 2,427,051. Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) 5 Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return 2,306,190. Total expenses and losses per audited financial statements 1 1 Amounts included on line 1 but not on Form 990, Part IX, line 25: 2 Donated services and use of facilities 意教 Prior year adjustments 2b Other losses 2c Other (Describe in Part XIV) e Add_lines 2a through 2d 2e 2,306,190. 3 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b . 33£ **b** Other (Describe in Part XIV) c Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)..... 2,306,190. Part XIV Supplemental Information Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Schedule D (Form 990) 2011

Part XIV Supplemental Information (continued)

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line fea.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Open to Public Inspection ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

	of the organization					Employer Identification	
IORE	CING FAMILIES ORGANIZATION					20-4994004	
Part	Fundraising Activities. Com				"Yes" to Form 9	90, Part IV, line	17.
	FUITI 990-EZ IIIEIS AIE IIULI						
1	Indicate whether the organization rais	sed funds through a					
а	Mail solicitations	е			non-government g		•
b	Internet and email solicitations	f			government grant	s	
С	Phone solicitations	g	Spec	ial fundra	ising events		
d	In-person solicitations		-				
2 a	Did the organization have a written or key employees listed in Form 990	r oral agreement w , Part VII) or entity	ith any ind in connec	dividual (in tion with p	cluding officers, o professional fundra	directors, trustees using services?	Yes No
b	If "Yes," list the ten highest paid indicompensated at least \$5,000 by the	viduals or entities or ganization	(fundraise	rs) pursua	ant to agreements	under which the	fundraiser is to be
	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	draiser have r control of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
			Yes	No			
1							
2							
3							
4							
5							
6			-				
7							
8		-					
9							
10							
rotal							
3	List all states in which the organiza registration or licensing				t contributions or	has been notified	it is exempt from
							
- -		· 	 -				
		· 	 -				
		·					
- -							
		·					
	·						

		,	(a) Event #1 YEAREND CELEB	(b) Event #2	(c) Other Events	(d) Total events (add col (a) through
			(event type)	(event type)	(total number)	col (c))
anuasa					·	
ב א		Gross receipts	22,560.			22,560
	2	Less Charitable	22,560.			22,560
	_	contributions	22,360.			22,300
	ა 	Gross income (line 1 minus line 2)				
	4	Cash prizes			····	
	5	Noncash prizes				
202	6	Rent/facility costs				
3	7	Food and beverages				
Direct Expenses	8	Entertainment				
	9	Other direct expenses				
-		_			-	1,
ı,	10		4 through 9 in column (a)			(
ľ	11					rted more
a		Danning. Complete in the org				
a a	L L	than \$15,000 on Form 990-E	EZ, line 6a.			
I		than \$15,000 on Form 990-E	EZ, line 6a.	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add
1			(a) Bingo	(b) Pull tabs/instant		(d) Total gaming (add
1		than \$15,000 on Form 990-E	(a) Bingo	(b) Pull tabs/instant		(d) Total gaming (add
Navalida	1		(a) Bingo	(b) Pull tabs/instant		(d) Total gaming (add
Expenses Revenue	1	Gross revenue	(a) Bingo	(b) Pull tabs/instant		(d) Total gaming (add
Direct Expenses Revenue	1 2 3	Gross revenue	(a) Bingo	(b) Pull tabs/instant		(d) Total gaming (add
Expenses Revenue	1 2 3 4	Gross revenue	(a) Bingo	(b) Pull tabs/instant	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Expenses Revenue	1 2 3 4	Gross revenue	(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Expenses Revenue	1 2 3 4 5	Gross revenue	(a) Bingo	(b) Pull tabs/instant	(c) Other gaming	(d) Total gaming (add col (a) through col (c)
Expenses Revenue	1 2 3 4 5	Gross revenue	(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo Yes% No	(c) Other gaming Yes%	(d) Total gaming (add col (a) through col (c)
Expenses Revenue	1 2 3 4 5	Gross revenue	(a) Bingo Yes% No 2 through 5 in column (d)	(b) Pull tabs/instant bingo/progressive bingo Yes% No	(c) Other gaming Yes% No	(d) Total gaming (add col (a) through col (c)
Expenses Revenue	1 2 3 4 5	Gross revenue	(a) Bingo Yes% No 2 through 5 in column (d)	(b) Pull tabs/instant bingo/progressive bingo Yes% No	(c) Other gaming Yes% No	(d) Total gaming (add col (a) through col (c)
Direct Expenses Revenue	1 2 3 4 5 6 7 8 E	Gross revenue	Yes% No 2 through 5 in column (d) bine line 1, column d, and	(b) Pull tabs/instant bingo/progressive bingo Yes% No line 7	(c) Other gaming Yes% No	(d) Total gaming (add col (a) through col (c)
b c Direct Expenses Revenue	1 2 3 4 5 6 7 8 E Is	Gross revenue	Yes% No 2 through 5 in column (d) bine line 1, column d, and	(b) Pull tabs/instant bingo/progressive bingo Yes% No line 7	(c) Other gaming Yes% No	(d) Total gaming (add col (a) through col (c))
b c Direct Expenses Revenue	1 2 3 4 5 6 7 8 E Is	Gross revenue	Yes% No 2 through 5 in column (d) bine line 1, column d, and	Yes% No line 7	(c) Other gaming Yes% No	(d) Total gaming (add col (a) through col (c))
b co Direct Expenses Kevenue	1 2 3 4 5 6 7 8 E Is	Gross revenue	Yes % No 2 through 5 in column (d) bine line 1, column d, and ation operates gaming act gaming activities in each	Yes% No line 7	(c) Other gaming Yes% No	(d) Total gaming (add col (a) through col (c))

Sched	ule G (Form 990 or 990-EZ) 2011 Page 3
11	Does the organization operate gaming activities with nonmembers?
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity
	formed to administer charitable gaming?
13	Indicate the percentage of gaming activity operated in
a	The organization's facility
b	An outside facility
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records
	Name ▶
	Address ►
15 a	Does the organization have a contract with a third party from whom the organization receives gaming
	revenue?
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the
	amount of gaming revenue retained by the third party ▶ \$
C	If "Yes," enter name and address of the third party
	Name ▶
	Address ▶
16	Gaming manager information
	Name ▶
	Gaming manager compensation ► \$
	Description of services provided
	Director/officer Employee Independent contractor
17	Mandatory distributions
.,	Is the organization required under state law to make charitable distributions from the gaming proceeds to
_	retain the state gaming license? Yes No
b	
	or spent in the organization's own exempt activities during the tax year ▶ \$
Par	Supplemental Information. Complete this part to provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this
	part to provide any additional information (see instructions).

Schedule G (Form 990 or 990-EZ) 2011

SCHEDULEI (Form 990) Department of the Treasury

Name of the organization

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

OMB No 1545-0047 Open to Public

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

	Employer identification number
ORGANIZATION, INC.	20-4994004
rmation on Grants and Assistance	

WORKING FAMILIES ORGANIZATION, INC	U					20-4994004	
Part I General Information on Grants and Assistance	Assistance						
es	stantiate the	amount of the	grants or assistan	ce, the grantees' e	ligibility for the grants	or assistance, and	
the selection criteria used to award the grants or assistance?	or assistance'						Yes No
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	res for monit	oring the use o	f grant funds in the	United States.			
Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990. Part IV. line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000.	overnments v recipient	and Organiza	itions in the Unit more than \$5,00	ed States. Com 00. Check this bo	and Organizations in the United States. Complete if the organization answered "Yes" at received more than \$5,000. Check this box if no one recipient received more than	ition answered "Ye t received more th	is" an \$5,000.
Part II can be duplicated if additional space is needed	space is nee	eded					A
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) VERMONT PUBLIC INTEREST RESEARCH GROUP							CAMPAIGN PASS FUSION
141 MAINT STREET STE 6 MONTPELIER, VT 05602			11,500.				FUSION VOTE
(2)					,		
(3)							
(4)	٦						
(5)				,			
(9)							
(7)							
(8)							
(6)	-						
(10)		,					
(11)	,						
(12)							
	overnment or		anizations listed in the line 1 table				
S Enter total number of other organizations listed in the line in	structions for					Schedi	Schedule I (Form 990) (2011)

1E1288 1 000 8 EEH MZ 61

PAGE 29

Schedule I (Form 990) (2011)

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed (f) Description of non-cash assistance Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. (e) Method of valuation (book, FMV, appraisal, other) (d) Amount of non-cash assistance (c) Amount of cash grant (b) Number of recipients (a) Type of grant or assistance Part III 9 S

PAGE 30

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

20**11** Open to Pu

Department of the Treasury internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Open to Public Inspection

OMB No 1545-0047

Name of the organization

WORKING FAMILIES ORGANIZATION, INC.

Employer identification number 20-4994004

STATEMENTS REGARDING OTHER FILINGS AND TAX COMPLIANCE

FORM 990 PART V, LINE 2A

WORKING FAMILIES ORGANIZATION, INC. DIDN'T HAVE ITS OWN EMPLOYEES IN

2011. ALL STAFF MEMBERS WERE HIRED BY COMMUNITY LABOR ADMINISTRATIVE.

SERVICES, INC. COMMUNITY LABOR ADMINISTRATIVE SERVICES INC. CONTRACTED

PRESTIGE EMPLOYEE ADMINISTRATORS, A PEO, TO PROCESS THE PAYROLL.

THERE WAS ONLY ONE STAFF MEMBER ON THE COMMUNITY LABOR ADMINISTRATIVE SERVICES/PRESTIGE PAYROLL IN 2011 WHO EARNED MORE THAN \$100,000: EXECUTIVE DIRECTOR AT \$119,192.60. HOWEVER, THE EXECUTIVE DIRECTOR SPENT APPROXIMATELY HALF OF HIS TIME FOR WORKING FAMILIES ORGANIZATION, AND SO HIS COMPENSATION FOR WORKING FAMILIES ORGANIZATION IS NOT DISCLOSED.

GOVERNANCE, MANAGEMENT, AND DISCLOSURE

FORM 990, PART VI, LINE 3

WORKING FAMILIES ORGANIZATION ENGAGES COMMUNITY LABOR ADMINISTRATIVE
SERVICES, INC., A NON-STOCK, NONPROFIT DELAWARE CORPORATION, TO MANAGE
ITS OPERATIONS, FINANCE, ADMINISTRATION AND HUMAN RESOURCES, INCLUDING
PAYROLL PROCESSING, LEASE NEGOTIATIONS, BANKING RELATIONS AND RELATED
BUSINESS ACTIVITIES.

GOVERNANCE, MANAGEMENT, AND DISCLOSURE

Employer identification number

20-4994004

FORM 990, PART VI, LINE 11B

- 1. THE FIRST DRAFT OF AUDITED FINANCIAL STATEMENTS AND FORM 990 ARE SUBMITTED TO TREASURER OF THE BOARD.
- 2. TREASURER OF THE BOARD REVIEWS THE DRAFTS WITH THE EXECUTIVE TEAM -EXECUTIVE DIRECTOR AND CHIEF OPERATING OFFICER.
- 3. QUESTIONS FROM TREASURER ARE EITHER ANSWERED BY THE EXECUTIVE TEAM OR RELATED TO THE INDEPENDENT AUDITORS.
- 4. THE REVISED DRAFT, REFLECTING DISCUSSIONS WITH TREASURER, IS SUBMITTED TO THE ENTIRE BOARD OF DIRECTORS.
- 5. CHIEF OPERATING OFFICER ORGANIZES A FOLLOW UP MEETING OF THE BOARD OF DIRECTORS.
- 6. TREASURER DISCUSSES THE SECOND DRAFT WITH THE BOARD.
- 7. QUESTIONS FROM THE BOARD OF DIRECTORS ARE EITHER ANSWERED AT THE MEETING OR RELATED TO THE AUDITORS.
- 8. IF THERE ARE NO FURTHER QUESTIONS, THE BOARD OF DIRECTORS PASSES THE RESOLUTION TO APPROVE THE DRAFTS.
- 9. THE RESOLUTION INSTRUCTS CHIEF OPERATING OFFICER TO FINALIZE THE PROCESS WITH THE INDEPENDENT AUDITORS.
- 10. THE DECISION OF THE BOARD IS FILED IN THE CORPORATE BOOK WITH THE MINUTES FOR THE MEETING.

GOVERNANCE, MANAGEMENT, AND DISCLOSURE

FORM 990, PART VI, LINE 12C

DISCLOSURE STATEMENTS ARE COLLECTED EACH YEAR, ARE FILED AND CONSIDERED AS APPLICABLE.

Name of the organization

WORKING FAMILIES ORGANIZATION, INC.

Employer identification number 20-4994004

GOVERNANCE, MANAGEMENT, AND DISCLOSURE

FORM 990, PART VI, LINE 19

GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICIES AND FINANCIAL

STATEMENTS ARE AVAILABLE UPON REQUEST.

ATTACHMENT 1

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS

DESCRIPTION OF SERVICES

COMPENSATION

COMMUNITY LABOR ADMINISTRATIVE 2 NEVINS ST. 3RD FLOOR BROOKLYN, NY 11217

MANAGEMENT SERVICES

119,193.

119,193.

TOTAL COMPENSATION