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Form **990-PF**Department of the Treasury

Internal Revenue Service

Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

2011 2011

For calendar year 2011 or tax year beginning and ending Name of foundation A Employer identification number GARDNER FAMILY CHARITABLE FOUNDATION 20-2003567 Number and street (or P O box number if mail is not delivered to street address) Room/suite B Telephone number 354 MERRIMACK STREET 978-687-2321 City or town, state, and ZIP code C If exemption application is pending, check here LAWRENCE, MA 01843 G Check all that apply: Initial return Initial return of a former public charity D 1 Foreign organizations, check here Final return Amended return Foreign organizations meeting the 85% test, check here and attach computation Address change Name change Section 501(c)(3) exempt private foundation H Check type of organization: E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust _____ Other taxable private foundation under section 507(b)(1)(A), check here I Fair market value of all assets at end of year J Accounting method: X Cash Accrual If the foundation is in a 60-month termination Other (specify) (from Part II, col (c), line 16) under section 507(b)(1)(B), check here ▶\$ (Part I, column (d) must be on cash basis.) 2791192. Analysis of Revenue and Expenses Part I (d) Disbursements (c) Adjusted net (a) Revenue and (b) Net investment (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a)) for charitable purposes expenses per books income ıncome (cash basis only) 250000 N/A Contributions, gifts, grants, etc., received if the foundation is not required to attach Sch. B. Interest on savings and temporary cash investments 303 303 STATEMENT 3 36118 36118. Dividends and interest from securities STATEMENT 5a Gross rents b Net rental income or (loss) <14107. 6a Net gain or (loss) from sale of assets not on line 10 b Gross sales price for all assets on line 6a ഗ് 495020. σ 0 14 7 Capital gain net income (from Part IV, line 2) 8 Net short-term capital gain Income modifications Gross sales less returns 10a and allowances b Less Cost of goods sold c Gross profit or (loss) 29014 29014. Other income STATEMENT 301328 65435 12 Total. Add lines 1 through 11 0. 0. 13 Compensation of officers, directors, trustees, etc. Other employee salaries and wages 14 15 Pension plans, employee benefits ating and Administrative Expenses 16a Legal fees b Accounting fees c Other professional fees 17 STMT 4 0 2408 0. 18 Taxes 19 Depreciation and depletion 20 Occupancy 21 Travel, conferences, and meetings 22 Printing and publications STMT 5 12110 0 0. 23 Other expenses Total operating and administrative 0. 14518 0 expenses Add lines 13 through 23 144762 144762. 25 Contributions, gifts, grants paid 26 Total expenses and disbursements. 159280 0 144762. Add lines 24 and 25 Subtract line 26 from line 12: 142048 a Excess of revenue over expenses and disbursements 65435 b Net investment income (if negative, enter -0-) N/Ac Adjusted net income (if negative, enter -0-)

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Form **990-PF** (2011)

LHA For Paperwork Reduction Act Notice, see instructions

Fo	rm 99	90-PF (2011) GARDNER FAMILY CHARITAB			2003567 Page 2
F	art	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year	End of	
_			(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash - non-interest-bearing	249543.	255832.	
	2	Savings and temporary cash investments	162094.	209330.	209330.
	3				
		Less: allowance for doubtful accounts			
	4	Pledges receivable ►			
		Less: allowance for doubtful accounts			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other			
		disqualified persons			
	7	Other notes and loans receivable			
	1	Less; allowance for doubtful accounts ▶			
ş	8	Inventories for sale or use			
Assets	9	Prepaid expenses and deferred charges			
Ř	10a	Investments - U.S. and state government obligations			<u> </u>
	b	Investments - corporate stock STMT 6	1439021.	1527543.	2019656.
	C	Investments - corporate bonds			
	11	investments - land, buildings, and equipment basis			
		Less accumulated depreciation			
	12	Investments - mortgage loans			
	13	Investments - other STMT 7	176274.	176275.	306374.
	14	Land, buildings, and equipment basis			
	` `	Less accumulated depreciation			
	15	Other assets (describe ►			
	'	,			
	16	Total assets (to be completed by all filers)	2026932.	2168980.	2791192.
	17				
	18	Grants payable			
Ø	19	Deferred revenue			
Liabilities)	Loans from officers, directors, trustees, and other disqualified persons			
<u>=</u>	1	Mortgages and other notes payable			
Ë	1	Other liabilities (describe			
		Other Habilities (describe			
	22	Total liabilities (add lines 17 through 22)	0.	0.	
_	23	Foundations that follow SFAS 117, check here			
		· · · · · · · · · · · · · · · · · · ·			
S		and complete lines 24 through 26 and lines 30 and 31.			
ĕ	24	Unrestricted			
ala	25	Temporarily restricted		· · · · · · · · · · · · · · · · · · ·	
Net Assets or Fund Balances	26	Permanently restricted Foundations that do not follow SFAS 117, check here			
ڃ		•			
þ		and complete lines 27 through 31.	0.	0.	
sts	27	Capital stock, trust principal, or current funds	0.	0.	
SS	28	Paid-in or capital surplus, or land, bldg., and equipment fund			
¥.	29	Retained earnings, accumulated income, endowment, or other funds	2026932.	2168980.	
ž	30	Total net assets or fund balances	2026932.	2168980.	
			202022	21 60000	
_	31	Total liabilities and net assets/fund balances	2026932.	2168980.	
P	art	Analysis of Changes in Net Assets or Fund Ba	alances		
1	Total	net assets or fund balances at beginning of year - Part II, column (a), line 3	30		
		at agree with end-of-year figure reported on prior year's return)	- -	1	2026932.
	142048.				
		amount from Part I, line 27a r increases not included in line 2 (itemize)		3	0.
		lines 1, 2, and 3		4	2168980.
		eases not included in line 2 (itemize)		5	0.
-		net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	lumn (h) line 30	6	2168980.
0_	rulal	the assets of furing balances at end of year (line 4 minus line 3) - Part II, CO	iurini (u), inie ou	101	Form 990-PF (2011)

(a) List and describ 2-story brick ware	e the kind(s) of property sold (e. house; or common stock, 200 sl	g., real estate, hs. MLC Co.)		l, b	low acquired - Purchase - Donation	(c) Date (mo., c	acquired day, yr.)	(d) Date sold (mo., day, yr.)
1a SEE ATTACHED SC	SEE ATTACHED SCHEDULE P				P	VARI	OUS	VARIOUS
b SEE ATTACHED SC	HEDULE				P	VARI	OUS	VARIOUS
<u>c</u>					·-			<u> </u>
<u>d</u>			-		_			
<u>e</u>	(f) Depreciation allowed	/a) Co	st or other basis			/b) G	ain or (loss	
(e) Gross sales price	(or allowable)		expense of sale			(e) plu	s (f) minus	(g)
a 192692.		1	21952	0.				<26828
b 302328.			28960	7.				12721
С								
<u>d</u>								
e		12 - 1 - 1 - 1	10/04/00	_+				
Complete only for assets showing					c	(I) Gains ((ol (k) hut	Col. (h) gair not less tha	n minus ac -0-) or
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69		cess of col. (ı) col. (ı), ıf any		·	Losses	(from col.	(h))
a			(//, ב)					<26828
b		 		$\neg +$	-			12721
C								
d								
e								
	∫ If gain, also ente	er in Part I, line	7	1				
Capital gain net income or (net capi	tal loss) 👤 If (loss), enter -	0- in Part I, line	7	ナト	2			<14107
Net short-term capital gain or (loss)		and (6):						
If gain, also enter in Part I, line 8, co	llumn (c).			1			3T / 7	
If (loss), enter -0- in Part I, line 8 Part V Qualification Un	der Section 4940(e) fo	r Reduced	Tax on Net	Inve	stment In	come	N/A	<u> </u>
section 4940(d)(2) applies, leave this Vas the foundation liable for the sectio "Yes," the foundation does not qualify	n 4942 tax on the distributable ai		•	iod?				Yes X No
Enter the appropriate amount in ea				s.				<u> </u>
(a) Base period years	(b)			(c)			Distri	(d) bution ratio
Calendar year (or tax year beginning			Net value of nor	nchari			(col. (b) div	vided by col. (c))
2010		111443.			210706			.05289
2009		101210. 99410.			154405 173819			.065548
2008 2007		81860.			180563			.04533
2006		48079.			113220			.04246
Total of line 1, column (d)						2		.26343
Average distribution ratio for the 5-y	ear base period - divide the total	on line 2 by 5,	or by the number	of yea	ırs			
the foundation has been in existence	e if less than 5 years					3	<u> </u>	.052686
								2517202
Enter the net value of noncharitable	use assets for 2011 from Part X,	, line 5				4		2517203
Multiply line 4 by line 3						5		132621
Waltiply line 4 by line 3						-		132021
Enter 1% of net investment income	(1% of Part I, line 27b)					6		654
	· -/							
Add lines 5 and 6						7		133275
Enter qualifying distributions from P	art XII, line 4					8	<u> </u>	144762
If line 8 is equal to or greater than lii See the Part VI instructions.	ne 7, check the box in Part VI, line	e 1b, and comp	lete that part using	j a 1%	tax rate.			

_	m 990-PF (2011) GARDNER FAMILY CHARITABLE FOUNDATION 20-2003 art VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see in			<u>Page 4</u> ns)
	a Exempt operating foundations described in section 4940(d)(2), check here ▶ □ and enter "N/A" on line 1. Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here X and enter 1% of Part I, line 27b		6	<u>54.</u>
C	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			0.
3	Add lines 1 and 2		6	54.
	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			0.
_	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		6	54.
6	Credits/Payments: a 2011 estimated tax payments and 2010 overpayment credited to 2011 1200.			
	b Exempt foreign organizations - tax withheld at source Tax paid with application for extension of time to file (Form 8868) 6c			
	1 Backup withholding erroneously withheld 6d			
	Total credits and payments. Add lines 6a through 6d		12	00.
	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached 8			
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed			
10			5	46.
	Enter the amount of line 10 to be: Credited to 2012 estimated tax ▶ 546 . Refunded ▶ 11			0.
	art VII-A Statements Regarding Activities		-	
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in		Yes	
	any political campaign?	1a		X
b	Did it spend more than \$100 during the year (either directly) for political purposes (see instructions for definition)?	1b		X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or			
_	distributed by the foundation in connection with the activities.	1c		x
	: Did the foundation file Form 1120-POL for this year? I Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:	16		
U	(1) On the foundation. \$\Bigsim \bigsim \bigs			
6	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation			
Ŭ	managers. > \$ 0.			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		Х
	If "Yes," attach a detailed description of the activities.			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or			
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3	_	X
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	_4a		X
	olf "Yes," has it filed a tax return on Form 990-T for this year?	4b		<u> </u>
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		X
_	If "Yes," attach the statement required by General Instruction T.			
0	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or			
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law			
	remain in the governing instrument?	6		X
7	Did the foundation have at least \$5,000 in assets at any time during the year?	7	X	
	If "Yes," complete Part II, col. (c), and Part XV.			
8a	Enter the states to which the foundation reports or with which it is registered (see instructions)			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)			
	of each state as required by General Instruction G? If "No," attach explanation	8b	<u> </u>	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar			<u></u>
	year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," complete Part XIV	9	37	<u> </u>
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses STMT 8	n 990	<u>X</u> -PF (2011)

orm 990-PF (2011) GARDNER FAMILY CHARITABLE FOUNDATION 20-2 Part VII-A Statements Regarding Activities (continued)	2003567	Page 5
At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11	X
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges If "Yes," attach statement (see instructions)	7 12	x
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► N/A	13	X
14 The books are in care of ► HOWARD M. GARDNER Located at ► 354 MERRIMACK STREET, LAWRENCE, MA Telephone no. ► 978	<u>3-687-2</u> ▶01843	
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here	01013	ightharpoonup
and enter the amount of tax-exempt interest received or accrued during the year	<u>N</u>	/A
16 At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over a bank,	1	Yes No
securities, or other financial account in a foreign country?	16	X
See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign country		
Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required		
File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes No
1a During the year did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes X	No	
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? Yes X	No	
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?		
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?		
(5) Transfer any income or assets to a disqualified person (or make any of either available		
for the benefit or use of a disqualified person)?	No	
(6) Agree to pay money or property to a government official? (Exception Check "No"		
if the foundation agreed to make a grant to or to employ the official for a period after		
termination of government service, if terminating within 90 days.)	No	
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations	73 4	
section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? N/	A 1b	
Organizations relying on a current notice regarding disaster assistance check here c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected	_	
before the first day of the tax year beginning in 2011?	1c	x
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation		
defined in section 4942(j)(3) or 4942(j)(5)):		
a At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning		
before 2011?	No	
If "Yes," list the years ▶,,,,,,		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect		
valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)	'A 2b	
statement - see instructions.) c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.	A 20	
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time		
during the year?	No	
b If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after		
May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose		
of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,		
Form 4720, to determine if the foundation had excess business holdings in 2011.)		77
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	<u> </u>
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2011?	46	x
nau not been removed from Jeopardy before the mot day of the tax year beginning to 2011;		-PF (2011)

orm 990-PF (2011) GARDNER FAMILY CHARITABL		Dogwinod /	20-2003	<u> 567</u>	Page 6
Part VII-B Statements Regarding Activities for Which I	-orm 4720 Iviay be i	Required (contin	ued)		
5a During the year did the foundation pay or incur any amount to:(1) Carry on propaganda, or otherwise attempt to influence legislation (section)	1 4945(e))?		s X No	1	
(2) Influence the outcome of any specific public election (see section 4955); o			,5 ,22 ,10		
any voter registration drive?	,,,,		es 🗶 No		
(3) Provide a grant to an individual for travel, study, or other similar purposes	?		s X No		
(4) Provide a grant to an organization other than a charitable, etc., organizatio					
509(a)(1), (2), or (3), or section 4940(d)(2)?		Y6	es 🗓 Nio	ĺ	
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational purposes, or				
the prevention of cruelty to children or animals?		Ye	es 🗶 No		
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify und	der the exceptions described	ın Regulatıons			
section 53.4945 or in a current notice regarding disaster assistance (see instru	ctions)?		N/A	5b	
Organizations relying on a current notice regarding disaster assistance check h					ĺ
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption fi					
expenditure responsibility for the grant?		I/A 📖 Ye	es L No		
If "Yes," attach the statement required by Regulations section 53.494					
6a Did the foundation, during the year, receive any funds, directly or indirectly, to	pay premiums on	<u></u>	[TP]		
a personal benefit contract?		Y6	es X No		
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	ersonal benefit contract?			6Ь	X
If "Yes" to 6b, file Form 8870.	haltan transaction O		s X No		
7a At any time during the tax year, was the foundation a party to a prohibited tax s b If "Yes," did the foundation receive any proceeds or have any net income attribute.		Y6	N/A	7b	 -
Information About Officers Directors Truck		nagers Highly		70	
Part VIII Paid Employees, and Contractors	coo, i canadion me	inagoro, mgm	,		
List all officers, directors, trustees, foundation managers and their	compensation.				
(-) Name and address	(b) Title, and average hours per week devoted	(c) Compensation (if not paid,	(d) Contributions to employee benefit plan- and deferred	; (e)) Expense ount, other
(a) Name and address	to position	enter -0-)	compensation	al	lowances
		1			
		_	_		_
SEE STATEMENT 9		0.	0	<u>-</u>	0.
				1	
				+	
				·	
				+	
		1		1	
Compensation of five highest-paid employees (other than those inc	luded on line 1). If none,	enter "NONE."			
() No	(b) Title, and average		(d) Contributions to employee benefit plans	(e)) Expense
(a) Name and address of each employee paid more than \$50,000	hours per week devoted to position	(c) Compensation	and deferred compensation	400	ount, other lowances
NONE					
		ļ		 	
		<u></u>			
otal number of other employees paid over \$50,000					0

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Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)		
3 Five highest-paid independent contractors for professional services. If none, enter "NONE."		
(a) Name and address of each person paid more than \$50,000 (b) Type of service	;e	(c) Compensation
NONE		
Total number of others receiving over \$50,000 for professional services	•	0
Part IX-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	ļ.	Expenses
1 N/A		
2		
3		
4		
Part IX-B Summary of Program-Related Investments		
Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.		Amount
1 <u>N/A</u>		
2		
All other program-related investments. See instructions.		
3		
Total. Add lines 1 through 3	Form	0 • 1 990-PF (2011)
	FULL	1000-11 (2011)

P	art X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations	ndations, se	e instructions)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
а	Average monthly fair market value of securities	1a	2294677.
	Average of monthly cash balances	1b	260859.
	Fair market value of all other assets	1c	
d	Total (add lines 1a, b, and c)	1d	2555536.
	Reduction claimed for blockage or other factors reported on lines 1a and		<u> </u>
	1c (attach detailed explanation)		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	2555536.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	38333.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	2517203.
6	Minimum investment return. Enter 5% of line 5	6	125860.
Р	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations are foreign organizations check here and do not complete this part.)	nd certain	
1	Minimum investment return from Part X, line 6	1	125860.
	Tax on investment income for 2011 from Part VI, line 5		
	Income tax for 2011. (This does not include the tax from Part VI.)	1	
	Add lines 2a and 2b	2c	65 4.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	125206.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	125206.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	125206.
_	art XII Qualifying Distributions (see instructions)	-	
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:	1a	144762.
	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1b	0.
	Program-related investments - total from Part IX-B Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
2	Amounts set aside for specific charitable projects that satisfy the:	-	
3	Suitability test (prior IRS approval required)	3a	
	Cash distribution test (attach the required schedule)	3b	
	Qualifying distributions Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	144762.
4	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment	 	111/02:
5	Income. Enter 1% of Part I, line 27b	5	654.
6	Adjusted qualifying distributions Subtract line 5 from line 4	6	144108.
U	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation 4940(e) reduction of tax in those years.		

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2010	(c) 2010	(d) 2011
Distributable amount for 2011 from Part XI.				***
line 7				125206.
2 Undistributed income, if any, as of the end of 2011				
a Enter amount for 2010 only			0.	
b Total for prior years:				
		0.		
3 Excess distributions carryover, if any, to 2011:				
a From 2006				
b From 2007				
c From 2008 13402.				
d From 2009 25033.				
e From 2010 7186.				
f Total of lines 3a through e	45621.			
4 Qualifying distributions for 2011 from				
Part XII, line 4: ► \$ 144762.				
a Applied to 2010, but not more than line 2a			0.	
b Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			
d Applied to 2011 distributable amount	·			125206.
e Remaining amount distributed out of corpus	19556.			
5 Excess distributions carryover applied to 2011 (If an amount appears in column (d), the same amount	0.			0.
must be shown in column (a)) 6 Enter the net total of each column as	,			
indicated below:	65455			
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	65177.			
b Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		_
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.	,	
d Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2010. Subtract line				
4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2011, Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2012				0.
7 Amounts treated as distributions out of			,, <u>1</u>	
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2006	-			
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2012.				· · ·
Subtract lines 7 and 8 from line 6a	65177.			
0 Analysis of line 9:				
a Excess from 2007				
b Excess from 2008 13402.				
c Excess from 2009 25033.				
d Excess from 2010 7186.				
e Excess from 2011 19556.				
				Form 990-PF (2011)

	FAMILY CHA			<u> 20-20</u>	03567 Page 10
Part XIV Private Operating F	oundations (see ins	structions and Part VI	I-A, question 9)	N/A	
1 a If the foundation has received a ruling of	r determination letter that	it is a private operating			
foundation, and the ruling is effective for	r 2011, enter the date of t	the ruling	▶ ∟	<u>, </u>	
b Check box to indicate whether the found	lation is a private operatir	ng foundation described		4942(j)(3) or 49)42(j)(5)
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years		
income from Part I or the minimum	(a) 2011	(b) 2010	(c) 2009	(d) 2008	(e) Total
investment return from Part X for					
each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII,			- "		-
line 4 for each year listed					
d Amounts included in line 2c not					
used directly for active conduct of					
· ·					
exempt activities					<u> </u>
e Qualifying distributions made directly					
for active conduct of exempt activities.					
Subtract line 2d from line 2c 3 Complete 3a, b, or c for the		_	 		
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter					
2/3 of minimum investment return shown in Part X, line 6 for each year listed				:	
c "Support" alternative test - enter:					
(1) Total support other than gross					1
investment income (interest,					
dividends, rents, payments on					
securities loans (section					
512(a)(5)), or royalties)		• •			
(2) Support from general public and 5 or more exempt	,				
organizations as provided in					
section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from					
an exempt organization					
(4) Gross investment income				1 105 000	<u> </u>
Part XV Supplementary Info			if the foundation	nad \$5,000 or mo	ore in assets
at any time during the		uctions.)			
1 Information Regarding Foundation	•				
a List any managers of the foundation who			ributions received by the	foundation before the clo	se of any tax
year (but only if they have contributed m	ore than \$5,000). (See so	ection 507(a)(2).)			
SEE STATEMENT 10					
b List any managers of the foundation who			(or an equally large portic	on of the ownership of a pa	artnership or
other entity) of which the foundation has	a 10% or greater interes	il.			
NONE					
2 Information Regarding Contribution	on, Grant, Gift, Loan,	Scholarship, etc., Pr	ograms:		
Check here 🕨 🗶 if the foundation or					
the foundation makes gifts, grants, etc. (see instructions) to indiv	iduals or organizations u	nder other conditions, co	mplete items 2a, b, c, and	l d.
a The name, address, and telephone numb	er of the person to whom	n applications should be	addressed:		
b The form in which applications should be	e submitted and informat	ion and materials they sl	nould include:	·	
					
c Any submission deadlines:					
d Any restrictions or limitations on awards	, such as by geographica	l areas, charitable fields,	kinds of institutions, or o	ther factors:	

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated I	ousiness income		by section 512, 513, or 514	(e)	
	(a) Business	(b)	(c) Exclu- sion	(d)	Related or exempt	
1 Program service revenue:	code	Amount	code	Amount	function income	
a			_		<u> </u>	
b			_			
c	_					
d						
e	_				·	
f	_					
g Fees and contracts from government agencies					<u></u>	
2 Membership dues and assessments						
3 Interest on savings and temporary cash						
investments			14	303.		
4 Dividends and interest from securities			14	36118.		
5 Net rental income or (loss) from real estate:						
a Debt-financed property						
 Not debt-financed property 						
6 Net rental income or (loss) from personal property						
7 Other investment income			14	29014.		
8 Gain or (loss) from sales of assets other			 	27014.		
than inventory			18	<14107.>		
9 Net income or (loss) from special events			 	<u> </u>	•	
10 Gross profit or (loss) from sales of inventory						
11 Other revenue:						
a	•					
b	_	····				
С						
d	1 1					
e						
2 Subtotal. Add columns (b), (d), and (e)		C).	51328.	0.	
3 Total. Add line 12, columns (b), (d), and (e)				13	51328.	
(See worksheet in line 13 instructions to verify calculations.))					

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes).							
3	INCOME	PROVIDES	CASH	FOR	CONTINUED	CONTRIBUTIONS	то	CHARITIES
4	INCOME	PROVIDES	CASH	FOR	CONTINUED	CONTRIBUTIONS	то	CHARITIES
7	INCOME	PROVIDES	CASH	FOR	CONTINUED	CONTRIBUTIONS	TO	CHARITIES
8	INCOME	PROVIDES	CASH	FOR	CONTINUED	CONTRIBUTIONS	TO	CHARITIES
				_				
								
				_				

123621 12-02-11

Under penalties of perjury pe examined this return, including accompanying schedules and statements, and to the best of my knowledge May the IRS discuss this ver) is based on all information of which preparer has any knowledge Sign return with the prepare Here IRUSTEE X Yes Signature of officer or trustee Title Print/Type preparer's name Preparer's signature PTIN Date Check [ıf self-employed Paid 06/05/12 P01261322 Preparer Firm's EIN ► 04-2713878 F.FREL Firm's name ► DANIEL Use Only Firm's address ► 275 WYMAN STREET

02451-1218

Form **990-PF** (2011)

(781) <u>890-3150</u>

WALTHAM,

MA

Phone no.

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No 1545-0047

2011

Name of the organization **Employer identification number** GARDNER FAMILY CHARITABLE FOUNDATION 20-2003567 Organization type (check one) Filers of: Section: Form 990 or 990-EZ 501(c)() (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF)

Name of organization

Employer identification number

GARDNER FAMILY CHARITABLE FOUNDATION

20-2003567

Part I	Contributors (see instructions). Use duplicate copies of Part I	if additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	HOWARD M. GARDNER 354 MERRIMACK STREET LAWRENCE, MA 01843	\$125000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	NAOMI GARDNER 354 MERRIMACK STREET LAWRENCE, MA 01843	\$125000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		 \$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
102452 01 00		\$\$	Person Payroli Noncash (Complete Part II if there is a noncash contribution)

Employer identification number

GARDNER FAMILY CHARITABLE FOUNDATION

20-2003567

Part II Noi	ncash Property (see instructions). Use duplicate copies of P	Part II if additional space is needed	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_		 \$	
(a)			
No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	<u> </u>
(a)		(2)	
No. rom Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
453 01-23-12		Sahadula P (Farm 0	90, 990-EZ, or 990-PF) (

Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Relationship of transferor to transferee

Transferee's name, address, and ZIP + 4

GARDNER FAMILY CHARITABLE FOUNDATION

DONATIONS FOR THE YEAR ENDED DECEMBER 31, 2010

JCC Manhattan Cantor's Music Fund	800 00 500 00
Rabbi's Discretionary Fund	500.00
William's College Alumni Fund	1,000 00
Chabad of Greenwich	4,680.00
Lawrence Academy	1,000.00
Phillips Academy	1,000.00
The Pike School (Annual Fund)	5,000 00
Tufts University	2,000 00
WFHA	1,000.00
The Pike School	10,000.00
William's College	20,000 00
Notre Dame High School	1,000.00
Temple Ahavath Achim	10,000 00
Family Service Inc	500 00
Temple Emanuel	25 00
Temple Emanuel	25.00
Temple Ahavath Achim	25 00
Immaculate Conception Church Restoration	100.00
9 Free Kick Cancer Celebration	100 00
Gregg Hill Foundation	400.00
Variety School fo Hawaii	5,000 00
Barnard College	5,000.00
Lawrence General Hospital	5,000.00
Asphalt Green	3,500 00
Temple Emanuel	25.00
The Governer's Academy	2,500 00
Brooks School	2,500 00
Carmel Academy	5,000.00
Carmel Academy Marrimank Valley Jovish Fodoration	5,000.00
Merrimack Valley Jewish Federation	5,000.00 250.00
Cape Ann Museum Merrimack College Ctr Jewish Christian	1,000 00
B'nai B'rith	108.00
Chabad of Greenwich	360 00
Merrimack Valley Chabad	500.00
U VA Medical School Foundation	10,000 00
Immaculate Conception Church	1,000.00
Rabbi's Discretionary Fund	25 00
St Joseph Hospital	100 00
Sisterhood of Temple Emanuel	150.00
Sisterhood of Temple Emanuel	250.00
AJHS Fund	1,430.00
	

<u>113,353 00</u>

Subtotal

GARDNER FAMILY CHARITABLE FOUNDATION

DONATIONS FOR THE YEAR ENDED DECEMBER 31, 2010

	Subtotal Forward	113,353 00
Carmel Academy		1,080 00
Greenwich Hospital		1,350 00
Leukemia & Lymphoma Society		100 00
Temple Emanuel		50.00
Congregation B'nai Jeshurun		4,770.00
Middlesex East Visiting Nurse Hospice		100.00
Congregation Rodeph Sholom		3,400.00
Rabbi's Discretionary Fund		100.00
Temple Emanuel		6,785.00
B'nai B'rith		168.50
Temple Ahavath Achim		1,800.00
Temple Ahavath Achim		50 00
Temple Emanuel		30 00
Rabbi's Discretionary Fund		25.00
Gala for Greenwich Hospital		2,500.00
UJA/Federation of Greenwich		2,500 00
Sisterhood of Temple Emanuel		108 00
Sisterhood of Temple Emanuel		113 00
Temple Emanuel Brotherhood		108 00
Tufts Hillel		800 00
Lowell General Hospital		1,000.00
Temple Emanuel		25.00
Temple Ahavath Achim		36.00
The Governer's Academy		1,000 00
First Decents		50 00
American Heart Association		100.00
Notre Dame High School		400.00
Gilda's Club Westchester		100 00
American Lebanese Awareness Association		100 00
Chinmaya Mission Boston		100.00
U VA Medical School Foundation		100.00
Gateways		200 00
UJA/Federation of Greenwich		160.00
AJHS Fund		1,200.00
Humanity		100.00
Cape Ann Museum		250 00
Eagle Tibune Santa Fund		200.00
ThinkFirst Foundation		250.00
St. Vincent de Paul - St. Augustine Andover		100.00
	TOTAL DOMATIONS 2044	44470450

TOTAL DONATIONS 2011

144,761.50

GARDNER FAMILY CHARITABLE FOUNDATION

SCHEDULE OF REALIZED GAINS AND LOSSES

FOR THE YEAR ENDED DECEMBER 31, 2011

	Date of Purchase	Date <u>Sold</u>	Proceeds	Cost Basis	Gain/Loss
SHORT-TERM REALIZED GAINS & LOSSES:					
CUMMINS INC FORD MOTOR CO LINCOLN NATL CORP PATRIOT COAL CORP TOTAL S A FRANCE SPON	06/15/10 04/28/11 04/28/11 07/20/11 04/28/11	06/13/11 07/20/11 06/13/11 08/03/11 08/03/11	55,823.34 39,181.06 26,341.61 32,825.76 38,519.86	44,421.00 46,499.46 31,998 00 49,014 20 47,587 50	11,402 34 (7,318.40) (5,656.39) (16,188 44) (9,067 64)
TOTAL SHORT TERM GAINS			192,691.63	219,520.16	(26,828 53)
LONG-TERM REALIZED GAINS & LOSSES:					
ALPHA NATURAL RESOURCES INC CHINA MOBILE LTD INDIA FUND INC NEWFIELD EXPLORATION PETROLEO BRASILEIRO RESEARCH IN MOTION LTD TOTAL S A FRANCE WAL MART STORES INC	Various 03/26/09 10/06/09 09/08/09 03/25/08 Various 02/19/09 11/19/08	06/13/11 04/28/11 07/20/11 07/20/11 04/28/11 07/20/11 08/03/11	86,844.53 32,122 94 20,956.26 71,649.82 18,304 64 21,224.23 25,679.90 25,545.80	55,904.76 31,723.76 20,840 75 40,724 00 25,757.13 63,212.48 25,334.83 26,109 25	30,939.77 399 18 115.51 30,925.82 (7,452 49) (41,988 25) 345.07 (563.45)
TOTAL LONG TERM GAINS			302,328.12	289,606.96	12,721.16
TOTAL SALES			495,019 75	509,127.12	(14,107.37)

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FORM 990-PF INTEREST ON SAV	INGS AND	TEMP	ORARY C	ASH	INVESTMENTS	STATEMENT	1
SOURCE						AMOUNT	
NORTHMARK BANK					-	3	03.
TOTAL TO FORM 990-PF, PART I	, LINE 3	, COL	UMN A		=	3	03.
FORM 990-PF DIVIDEN	DS AND II	NTERE	ST FROM	SEC	URITIES	STATEMENT	2
SOURCE	GI	ROSS	TNUOMA		PITAL GAINS DIVIDENDS	COLUMN (A) AMOUNT	
UBS FINANCIAL SERVICES			36118.		0.	36118	
TOTAL TO FM 990-PF, PART I,	LN 4		36118.		0.	361	18.
FORM 990-PF	OTH	ER IN	COME			STATEMENT	3
DESCRIPTION			(A) REVENUE ER BOOK		(B) NET INVEST- MENT INCOME		
OTHER INCOME			290		29014	•	
TOTAL TO FORM 990-PF, PART I	, LINE 13	L	29	014.	29014	•	
FORM 990-PF		TAXE	S			STATEMENT	4
DESCRIPTION	(A) EXPENSI PER BOO		(B) NET INV MENT IN	EST-	(C) ADJUSTED NET INCOME	(D) CHARITA E PURPOS	
MA PC FOREIGN TAX 990-PF	6	125. 599. 584.		0	•		0.
TO FORM 990-PF, PG 1, LN 18	24	108.		0	•		0.

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FORM 990-PF	OTHER E	XPENSES	STATEMENT !			
DESCRIPTION	(A) (B) EXPENSES NET INVEST PER BOOKS MENT INCOM		ST- ADJUSTED		CHARITAB	
BANK & INVESTMENT FEES	12110.		0.			0.
TO FORM 990-PF, PG 1, LN 23	12110.		0.			0.
FORM 990-PF	CORPORAT	E STOCK		.,,	STATEMENT	6
DESCRIPTION			вос	OK VALUE	FAIR MARKE VALUE	T
				1527543.	20196	56.
TOTAL TO FORM 990-PF, PART II	I, LINE 10B			1527543.	20196	56.
FORM 990-PF	OTHER INV	ESTMENTS			STATEMENT	7
DESCRIPTION		LUATION ETHOD	вос	K VALUE	FAIR MARKE	T
	(COST		176275.	3063	74.
TOTAL TO FORM 990-PF, PART II	, LINE 13	•		176275.	3063	74.

8 114

GARDNER FAMILY CHARITABLE	20-2003567				
FORM 990-PF LIST O	STAT	EMENT	8		
NAME OF CONTRIBUTOR	ADDRESS				
HOWARD M GARDNER	P O BOX 697 NORTH ANDOVER	, MA 01845			
NAOMI GARDNER	P O BOX 697 NORTH ANDOVER	, MA 01845			
	- LIST OF OFFICERS, DESCRIPTION MANAGE		STAT	EMENT	9
NAME AND ADDRESS	TITLE AND AVRG HRS/WK		EMPLOYEE BEN PLAN CONTRIB	EXPENS	
HOWARD MORSE GARDNER P O BOX 697 NORTH ANDOVER, MA 01845	TRUSTEE 0.00	0.	0.		0.
NAOMI A GARDNER P O BOX 697 NORTH ANDOVER, MA 01845	TRUSTEE 0.00	0.	0.		0.
MEREDITH GARDNER RUBENZAHL 115 CENTRAL PARK WEST NEW YORK, NY 10023	TRUSTEE 0.00	0.	0.		0.
STEPHANIE GARDNER GINSBERG 35 STIRLING STREET ANDOVER, MA 01810	TRUSTEE 0.00	0.	0.		0.
ALEXANDRA GARDNER FERN 31 SKYLARK ROAD	TRUSTEE 0.00	0.	0.		0.

TRUSTEE

0.00

0.

0.

0.

0.

GREENWICH, CT 06830

NEW YORK, NY 10024

JULIANE GARDNER SPENCER

TOTALS INCLUDED ON 990-PF, PAGE 6, PART VIII

90 RIVERSIDE DRIVE, 2E

0.

0.

1 3 K

20-2003567

FORM 990-PF

PART XV - LINE 1A LIST OF FOUNDATION MANAGERS STATEMENT 10

NAME OF MANAGER

HOWARD MORSE GARDNER NAOMI A GARDNER