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Form **990-PF**Department of the Treasury  
Internal Revenue Service**Return of Private Foundation**  
or Section 4947(a)(1) Nonexempt Charitable Trust  
Treated as a Private Foundation

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0052

**2011**

For calendar year 2011 or tax year beginning

, 2011, and ending

, 20

|                                                                                                                                  |                                                                                                                             |                                                                                                                                                       |
|----------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|
| Name of foundation<br><b>THE ALFA FOUNDATION</b>                                                                                 |                                                                                                                             | <b>A</b> Employer identification number<br>13-7228276                                                                                                 |
| Number and street (or P O box number if mail is not delivered to street address)                                                 | Room/suite                                                                                                                  | <b>B</b> Telephone number (see instructions)<br>(203) 422-2181                                                                                        |
| 240 GREENWICH AVENUE, 3RD FLOOR                                                                                                  |                                                                                                                             |                                                                                                                                                       |
| City or town, state, and ZIP code<br>GREENWICH, CT 06830                                                                         |                                                                                                                             | <b>C</b> If exemption application is pending, check here <input type="checkbox"/>                                                                     |
| <b>G</b> Check all that apply:                                                                                                   | <input type="checkbox"/> Initial return<br><input type="checkbox"/> Final return<br><input type="checkbox"/> Address change | <input type="checkbox"/> Initial return of a former public charity<br><input type="checkbox"/> Amended return<br><input type="checkbox"/> Name change |
| <b>H</b> Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation             |                                                                                                                             | <b>D</b> 1 Foreign organizations, check here <input type="checkbox"/>                                                                                 |
| <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation |                                                                                                                             | 2 Foreign organizations meeting the 85% test, check here and attach computation <input type="checkbox"/>                                              |
| <b>I</b> Fair market value of all assets at end of year (from Part II, col. (c), line 16) <input type="checkbox"/> \$ 6,627,837. |                                                                                                                             | <b>E</b> If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/>                                  |
| <b>J</b> Accounting method: <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual                            |                                                                                                                             | <b>F</b> If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/>                               |
| <input type="checkbox"/> Other (specify) _____<br>(Part I, column (d) must be on cash basis)                                     |                                                                                                                             |                                                                                                                                                       |

**Part I Analysis of Revenue and Expenses** (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions))

|                                                                                          | (a) Revenue and expenses per books | (b) Net investment income | (c) Adjusted net income | (d) Disbursements for charitable purposes (cash basis only) |
|------------------------------------------------------------------------------------------|------------------------------------|---------------------------|-------------------------|-------------------------------------------------------------|
| <b>1</b> Contributions, gifts, grants, etc., received (attach schedule) . . . . .        | 1,000,000.                         |                           |                         |                                                             |
| <b>2</b> If the foundation is not required to attach Sch. B . . . . .                    |                                    |                           |                         |                                                             |
| <b>3</b> Interest on savings and temporary cash investments . . . . .                    |                                    |                           |                         |                                                             |
| <b>4</b> Dividends and interest from securities . . . . .                                | 81,694.                            | 79,841.                   |                         | ATCH 1                                                      |
| <b>5a</b> Gross rents . . . . .                                                          |                                    |                           |                         |                                                             |
| <b>b</b> Net rental income or (loss) . . . . .                                           |                                    |                           |                         |                                                             |
| <b>6a</b> Net gain or (loss) from sale of assets not on line 10 . . . . .                | -2,638.                            |                           |                         |                                                             |
| <b>b</b> Gross sales price for all assets on line 6a . . . . .                           | 1,205,700.                         |                           |                         |                                                             |
| <b>7</b> Capital gain net income (from Part IV, line 2) . . . . .                        |                                    |                           |                         |                                                             |
| <b>8</b> Net short-term capital gain . . . . .                                           |                                    |                           |                         |                                                             |
| <b>9</b> Income modifications . . . . .                                                  |                                    |                           |                         |                                                             |
| <b>10a</b> Gross sales less returns and allowances . . . . .                             |                                    |                           |                         |                                                             |
| <b>b</b> Less: Cost of goods sold . . . . .                                              |                                    |                           |                         |                                                             |
| <b>c</b> Gross profit or (loss) (attach schedule) . . . . .                              |                                    |                           |                         |                                                             |
| <b>11</b> Other income (attach schedule) . . . . .                                       | -5,859.                            | -5,859.                   |                         | ATCH 2                                                      |
| <b>12</b> Total. Add lines 1 through 11 . . . . .                                        | 1,073,197.                         | 73,982.                   |                         |                                                             |
| <b>13</b> Compensation of officers, directors, trustees, etc. . . . .                    | 0                                  |                           |                         |                                                             |
| <b>14</b> Other employee salaries and wages . . . . .                                    |                                    |                           |                         |                                                             |
| <b>15</b> Pension plans, employee benefits . . . . .                                     |                                    |                           |                         |                                                             |
| <b>16a</b> Legal fees (attach schedule) . . . . .                                        |                                    |                           |                         |                                                             |
| <b>b</b> Accounting fees (attach schedule) . . . . .                                     | 7,900.                             |                           |                         | 7,900.                                                      |
| <b>c</b> Other professional fees (attach schedule) . . . . .                             |                                    |                           |                         |                                                             |
| <b>17</b> Interest . . . . .                                                             | 30.                                | 30.                       |                         |                                                             |
| <b>18</b> Taxes (attach schedule) (see instructions) . . . . .                           | 265.                               | 265.                      |                         |                                                             |
| <b>19</b> Depreciation (attach schedule) and depletion . . . . .                         |                                    |                           |                         |                                                             |
| <b>20</b> Occupancy . . . . .                                                            |                                    |                           |                         |                                                             |
| <b>21</b> Travel, conferences, and meetings . . . . .                                    |                                    |                           |                         |                                                             |
| <b>22</b> Printing and publications . . . . .                                            |                                    |                           |                         |                                                             |
| <b>23</b> Other expenses (attach schedule) . . . . .                                     | 25,422.                            | 24,914.                   |                         |                                                             |
| <b>24</b> Total operating and administrative expenses. Add lines 13 through 23 . . . . . | 33,617.                            | 25,209.                   |                         | 7,900.                                                      |
| <b>25</b> Contributions, gifts, grants paid . . . . .                                    | 858,334.                           |                           |                         | 858,334.                                                    |
| <b>26</b> Total expenses and disbursements. Add lines 24 and 25 . . . . .                | 891,951.                           | 25,209.                   | 0                       | 866,234.                                                    |
| <b>27</b> Subtract line 26 from line 12:                                                 |                                    |                           |                         |                                                             |
| <b>a</b> Excess of revenue over expenses and disbursements . . . . .                     | 181,246.                           |                           |                         |                                                             |
| <b>b</b> Net investment income (if negative, enter -0-) . . . . .                        |                                    | 48,773.                   |                         |                                                             |
| <b>c</b> Adjusted net income (if negative, enter -0-) . . . . .                          |                                    |                           |                         |                                                             |

For Paperwork Reduction Act Notice, see instructions.

JSA \*\* ATCH 5

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1E1410 1.000 OD8053 2532

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| Part II Balance Sheets      |                                                                                                                                                | Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions)                |                | Beginning of year     | End of year |            |
|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|----------------|-----------------------|-------------|------------|
|                             |                                                                                                                                                | (a) Book Value                                                                                                                    | (b) Book Value | (c) Fair Market Value |             |            |
| Assets                      | 1                                                                                                                                              | Cash - non-interest-bearing . . . . .                                                                                             |                | 6,387,849.            | 2,672,304.  | 2,672,305. |
|                             | 2                                                                                                                                              | Savings and temporary cash investments . . . . .                                                                                  |                |                       |             |            |
|                             | 3                                                                                                                                              | Accounts receivable ▶<br>Less allowance for doubtful accounts ▶                                                                   |                |                       |             |            |
|                             | 4                                                                                                                                              | Pledges receivable ▶<br>Less allowance for doubtful accounts ▶                                                                    |                |                       |             |            |
|                             | 5                                                                                                                                              | Grants receivable . . . . .                                                                                                       |                |                       |             |            |
|                             | 6                                                                                                                                              | Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions) . . . . . |                |                       |             |            |
|                             | 7                                                                                                                                              | Other notes and loans receivable (attach schedule) ▶<br>Less allowance for doubtful accounts ▶                                    |                |                       |             |            |
|                             | 8                                                                                                                                              | Inventories for sale or use . . . . .                                                                                             |                |                       |             |            |
|                             | 9                                                                                                                                              | Prepaid expenses and deferred charges . . . . .                                                                                   |                |                       |             |            |
|                             | 10 a                                                                                                                                           | Investments - U S and state government obligations (attach schedule) . . . . .                                                    |                | 1,193,194.            | 1,222,837.  |            |
|                             | b                                                                                                                                              | Investments - corporate stock (attach schedule) <b>ATCH 8</b> . . . . .                                                           |                | 1,525,873.            | 1,515,602.  |            |
|                             | c                                                                                                                                              | Investments - corporate bonds (attach schedule) <b>ATCH 9</b> . . . . .                                                           |                | 1,147,333.            | 1,173,768.  |            |
|                             | 11                                                                                                                                             | Investments - land, buildings, and equipment basis<br>Less accumulated depreciation (attach schedule) ▶ <b>ATTACHMENT 15</b>      |                |                       |             |            |
|                             | 12                                                                                                                                             | Investments - mortgage loans . . . . .                                                                                            |                |                       |             |            |
|                             | 13                                                                                                                                             | Investments - other (attach schedule) <b>ATCH 10</b> . . . . .                                                                    |                | 30,391.               | 43,325.     |            |
|                             | 14                                                                                                                                             | Land, buildings, and equipment basis<br>Less accumulated depreciation (attach schedule) ▶                                         |                |                       |             |            |
| 15                          | Other assets (describe ▶) . . . . .                                                                                                            |                                                                                                                                   |                |                       |             |            |
| 16                          | <b>Total assets</b> (to be completed by all filers - see the instructions. Also, see page 1, item I) . . . . .                                 | 6,387,849.                                                                                                                        | 6,569,095.     | 6,627,837.            |             |            |
| Liabilities                 | 17                                                                                                                                             | Accounts payable and accrued expenses . . . . .                                                                                   |                |                       |             |            |
|                             | 18                                                                                                                                             | Grants payable . . . . .                                                                                                          |                |                       |             |            |
|                             | 19                                                                                                                                             | Deferred revenue . . . . .                                                                                                        |                |                       |             |            |
|                             | 20                                                                                                                                             | Loans from officers, directors, trustees, and other disqualified persons . . . . .                                                |                |                       |             |            |
|                             | 21                                                                                                                                             | Mortgages and other notes payable (attach schedule) . . . . .                                                                     |                |                       |             |            |
|                             | 22                                                                                                                                             | Other liabilities (describe ▶) . . . . .                                                                                          |                |                       |             |            |
| 23                          | <b>Total liabilities</b> (add lines 17 through 22) . . . . .                                                                                   | 0                                                                                                                                 | 0              |                       |             |            |
| Net Assets or Fund Balances | <b>Foundations that follow SFAS 117, check here ▶ <input type="checkbox"/></b><br><b>and complete lines 24 through 26 and lines 30 and 31.</b> |                                                                                                                                   |                |                       |             |            |
|                             | 24                                                                                                                                             | Unrestricted . . . . .                                                                                                            |                |                       |             |            |
|                             | 25                                                                                                                                             | Temporarily restricted . . . . .                                                                                                  |                |                       |             |            |
|                             | 26                                                                                                                                             | Permanently restricted . . . . .                                                                                                  |                |                       |             |            |
|                             | <b>Foundations that do not follow SFAS 117, check here and complete lines 27 through 31. ▶ <input checked="" type="checkbox"/></b>             |                                                                                                                                   |                |                       |             |            |
|                             | 27                                                                                                                                             | Capital stock, trust principal, or current funds . . . . .                                                                        | 6,452,525.     | 6,387,849.            |             |            |
|                             | 28                                                                                                                                             | Paid-in or capital surplus, or land, bldg, and equipment fund . . . . .                                                           | -64,676.       | 181,246.              |             |            |
|                             | 29                                                                                                                                             | Retained earnings, accumulated income, endowment, or other funds . . . . .                                                        | 6,387,849.     | 6,569,095.            |             |            |
| 30                          | <b>Total net assets or fund balances</b> (see instructions) . . . . .                                                                          | 6,387,849.                                                                                                                        | 6,569,095.     |                       |             |            |
| 31                          | <b>Total liabilities and net assets/fund balances</b> (see instructions) . . . . .                                                             | 6,387,849.                                                                                                                        | 6,569,095.     |                       |             |            |

**Part III Analysis of Changes in Net Assets or Fund Balances**

|   |                                                                                                                                                                      |   |            |
|---|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|------------|
| 1 | Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return) . . . . . | 1 | 6,387,849. |
| 2 | Enter amount from Part I, line 27a . . . . .                                                                                                                         | 2 | 181,246.   |
| 3 | Other increases not included in line 2 (itemize) ▶ . . . . .                                                                                                         | 3 |            |
| 4 | Add lines 1, 2, and 3 . . . . .                                                                                                                                      | 4 | 6,569,095. |
| 5 | Decreases not included in line 2 (itemize) ▶ . . . . .                                                                                                               | 5 |            |
| 6 | <b>Total net assets or fund balances at end of year</b> (line 4 minus line 5) - Part II, column (b), line 30 . . . . .                                               | 6 | 6,569,095. |

\*\*ATCH 7

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**Part IV Capital Gains and Losses for Tax on Investment Income**

| (a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse, or common stock, 200 shs. MLC Co.)                                                                                                                                           |                                            |                                                 | (b) How acquired<br>P-Purchase<br>D-Donation                                                    | (c) Date acquired<br>(mo., day, yr.) | (d) Date sold<br>(mo., day, yr.) |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|-------------------------------------------------|-------------------------------------------------------------------------------------------------|--------------------------------------|----------------------------------|
| <b>1a SEE PART IV SCHEDULE</b>                                                                                                                                                                                                                                               |                                            |                                                 |                                                                                                 |                                      |                                  |
| <b>b</b>                                                                                                                                                                                                                                                                     |                                            |                                                 |                                                                                                 |                                      |                                  |
| <b>c</b>                                                                                                                                                                                                                                                                     |                                            |                                                 |                                                                                                 |                                      |                                  |
| <b>d</b>                                                                                                                                                                                                                                                                     |                                            |                                                 |                                                                                                 |                                      |                                  |
| <b>e</b>                                                                                                                                                                                                                                                                     |                                            |                                                 |                                                                                                 |                                      |                                  |
| (e) Gross sales price                                                                                                                                                                                                                                                        | (f) Depreciation allowed<br>(or allowable) | (g) Cost or other basis<br>plus expense of sale | (h) Gain or (loss)<br>(e) plus (f) minus (g)                                                    |                                      |                                  |
| <b>a</b>                                                                                                                                                                                                                                                                     |                                            |                                                 |                                                                                                 |                                      |                                  |
| <b>b</b>                                                                                                                                                                                                                                                                     |                                            |                                                 |                                                                                                 |                                      |                                  |
| <b>c</b>                                                                                                                                                                                                                                                                     |                                            |                                                 |                                                                                                 |                                      |                                  |
| <b>d</b>                                                                                                                                                                                                                                                                     |                                            |                                                 |                                                                                                 |                                      |                                  |
| <b>e</b>                                                                                                                                                                                                                                                                     |                                            |                                                 |                                                                                                 |                                      |                                  |
| Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69                                                                                                                                                                                  |                                            |                                                 |                                                                                                 |                                      |                                  |
| (i) F M V as of 12/31/69                                                                                                                                                                                                                                                     | (j) Adjusted basis<br>as of 12/31/69       | (k) Excess of col. (i)<br>over col. (j), if any | (l) Gains (Col. (h) gain minus<br>col. (k), but not less than -0-) or<br>Losses (from col. (h)) |                                      |                                  |
| <b>a</b>                                                                                                                                                                                                                                                                     |                                            |                                                 |                                                                                                 |                                      |                                  |
| <b>b</b>                                                                                                                                                                                                                                                                     |                                            |                                                 |                                                                                                 |                                      |                                  |
| <b>c</b>                                                                                                                                                                                                                                                                     |                                            |                                                 |                                                                                                 |                                      |                                  |
| <b>d</b>                                                                                                                                                                                                                                                                     |                                            |                                                 |                                                                                                 |                                      |                                  |
| <b>e</b>                                                                                                                                                                                                                                                                     |                                            |                                                 |                                                                                                 |                                      |                                  |
| <b>2 Capital gain net income or (net capital loss)</b>                                                                                                                                                                                                                       |                                            |                                                 | <b>2</b>                                                                                        | <b>-2,639.</b>                       |                                  |
| <div style="display: flex; align-items: center;"> <div style="border-left: 1px solid black; padding-left: 5px;">           If gain, also enter in Part I, line 7<br/>           If (loss), enter -0- in Part I, line 7         </div> </div>                                 |                                            |                                                 |                                                                                                 |                                      |                                  |
| <b>3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6):</b>                                                                                                                                                                                       |                                            |                                                 | <b>3</b>                                                                                        | <b>-3,542.</b>                       |                                  |
| <div style="display: flex; align-items: center;"> <div style="border-left: 1px solid black; padding-left: 5px;">           If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in<br/>           Part I, line 8         </div> </div> |                                            |                                                 |                                                                                                 |                                      |                                  |

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

**1 Enter the appropriate amount in each column for each year; see the instructions before making any entries.**

| (a)<br>Base period years<br>Calendar year (or tax year beginning in)                                                                                                                  | (b)<br>Adjusted qualifying distributions | (c)<br>Net value of noncharitable-use assets | (d)<br>Distribution ratio<br>(col. (b) divided by col. (c)) |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|----------------------------------------------|-------------------------------------------------------------|
| 2010                                                                                                                                                                                  | 1,567,500.                               | 6,163,947.                                   | 0.254301                                                    |
| 2009                                                                                                                                                                                  | 2,063,333.                               | 7,863,799.                                   | 0.262384                                                    |
| 2008                                                                                                                                                                                  | 1,663,333.                               | 9,493,692.                                   | 0.175204                                                    |
| 2007                                                                                                                                                                                  | 1,785,334.                               | 2,455,461.                                   | 0.727087                                                    |
| 2006                                                                                                                                                                                  | 1,363,000.                               | 1,529,646.                                   | 0.891056                                                    |
| <b>2 Total of line 1, column (d)</b>                                                                                                                                                  |                                          |                                              | <b>2</b> <b>2.310032</b>                                    |
| <b>3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years</b> |                                          |                                              | <b>3</b> <b>0.462006</b>                                    |
| <b>4 Enter the net value of noncharitable-use assets for 2011 from Part X, line 5</b>                                                                                                 |                                          |                                              | <b>4</b> <b>6,743,223.</b>                                  |
| <b>5 Multiply line 4 by line 3</b>                                                                                                                                                    |                                          |                                              | <b>5</b> <b>3,115,409.</b>                                  |
| <b>6 Enter 1% of net investment income (1% of Part I, line 27b)</b>                                                                                                                   |                                          |                                              | <b>6</b> <b>488.</b>                                        |
| <b>7 Add lines 5 and 6</b>                                                                                                                                                            |                                          |                                              | <b>7</b> <b>3,115,897.</b>                                  |
| <b>8 Enter qualifying distributions from Part XII, line 4</b>                                                                                                                         |                                          |                                              | <b>8</b> <b>866,234.</b>                                    |

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

**Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)**

|                                                                                                                                                             |    |        |      |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--------|------|
| 1 a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1 . . .                       |    |        |      |
| Date of ruling or determination letter . . . . . (attach copy of letter if necessary - see instructions)                                                    |    |        |      |
| b Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input type="checkbox"/> and enter 1% of Part I, line 27b . . . . . |    | 1      | 975. |
| c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col (b).                                   |    |        |      |
| 2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) . . .                                            |    | 2      |      |
| 3 Add lines 1 and 2 . . . . .                                                                                                                               |    | 3      | 975. |
| 4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) . . .                                          |    | 4      | 0    |
| 5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0- . . . . .                                                         |    | 5      | 975. |
| 6 Credits/Payments:                                                                                                                                         |    |        |      |
| a 2011 estimated tax payments and 2010 overpayment credited to 2011 . . . . .                                                                               | 6a | 4,230. |      |
| b Exempt foreign organizations - tax withheld at source . . . . .                                                                                           | 6b |        |      |
| c Tax paid with application for extension of time to file (Form 8868) . . . . .                                                                             | 6c |        |      |
| d Backup withholding erroneously withheld . . . . .                                                                                                         | 6d |        |      |
| 7 Total credits and payments. Add lines 6a through 6d . . . . .                                                                                             | 7  | 4,230. |      |
| 8 Enter any penalty for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached . . . . .                               | 8  |        |      |
| 9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed . . . . .                                                                   | 9  |        |      |
| 10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid . . . . .                                                      | 10 | 3,255. |      |
| 11 Enter the amount of line 10 to be Credited to 2012 estimated tax <input type="checkbox"/> 3,255. Refunded <input type="checkbox"/> . . . . .             | 11 |        |      |

**Part VII-A Statements Regarding Activities**

|                                                                                                                                                                                                                                                                                                                                                                   | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1 a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign? . . . . .                                                                                                                                                                                |     | X  |
| b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see page 19 of the instructions for definition)? . . . . .<br>If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities |     | X  |
| c Did the foundation file Form 1120-POL for this year? . . . . .                                                                                                                                                                                                                                                                                                  |     | X  |
| d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year<br>(1) On the foundation <input type="checkbox"/> \$ (2) On foundation managers <input type="checkbox"/> \$                                                                                                                                                   |     |    |
| e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers <input type="checkbox"/> \$                                                                                                                                                                                                |     |    |
| 2 Has the foundation engaged in any activities that have not previously been reported to the IRS? . . . . .<br>If "Yes," attach a detailed description of the activities                                                                                                                                                                                          |     | X  |
| 3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes . . . . .                                                                                                                            |     | X  |
| 4 a Did the foundation have unrelated business gross income of \$1,000 or more during the year? . . . . .                                                                                                                                                                                                                                                         |     | X  |
| b If "Yes," has it filed a tax return on Form 990-T for this year? . . . . .                                                                                                                                                                                                                                                                                      |     |    |
| 5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? . . . . .<br>If "Yes," attach the statement required by General Instruction T                                                                                                                                                                                    |     | X  |
| 6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either<br>• By language in the governing instrument, or<br>• By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? . . . . .                     | X   |    |
| 7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV                                                                                                                                                                                                                                | X   |    |
| 8 a Enter the states to which the foundation reports or with which it is registered (see instructions) <input type="checkbox"/> CT, . . . . .                                                                                                                                                                                                                     |     |    |
| b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation . . . . .                                                                                                                                           | X   |    |
| 9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," complete Part XIV . . . . .                                                                                                  |     | X  |
| 10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses . . . . . ATTACHMENT 8                                                                                                                                                                                                      | X   |    |

**Part VII-A Statements Regarding Activities (continued)**

|                                                                                                                                                            |                                                                                                                                                                                                                                          |    |     |    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
| 11                                                                                                                                                         | At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)                                                  | 11 |     | X  |
| 12                                                                                                                                                         | Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)                                                 | 12 |     | X  |
| 13                                                                                                                                                         | Did the foundation comply with the public inspection requirements for its annual returns and exemption application?                                                                                                                      | 13 | X   |    |
| Website address <input type="checkbox"/> N/A                                                                                                               |                                                                                                                                                                                                                                          |    |     |    |
| 14                                                                                                                                                         | The books are in care of <input type="checkbox"/> PIER STINY Telephone no <input type="checkbox"/> (203) 422-2181                                                                                                                        |    |     |    |
| Located at <input type="checkbox"/> 240 GREENWICH AVENUE GREENWICH, CT ZIP + 4 <input type="checkbox"/> 06830                                              |                                                                                                                                                                                                                                          |    |     |    |
| 15                                                                                                                                                         | Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here <input type="checkbox"/> and enter the amount of tax-exempt interest received or accrued during the year <input type="checkbox"/> 15 |    |     |    |
| 16                                                                                                                                                         | At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?                                                | 16 | Yes | No |
| See the instructions for exceptions and filing requirements for Form TD F 90-22.1 If "Yes," enter the name of the foreign country <input type="checkbox"/> |                                                                                                                                                                                                                                          |    |     | X  |

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required**

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Yes | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1a During the year did the foundation (either directly or indirectly):                                                                                                                                                                                                                                                                                                                                                                                                                                                    |     |    |
| (1) Engage in the sale or exchange, or leasing of property with a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No                                                                                                                                                                                                                                                                                                                                                                |     |    |
| (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No                                                                                                                                                                                                                                                                                                                                        |     |    |
| (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No                                                                                                                                                                                                                                                                                                                                                            |     |    |
| (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No                                                                                                                                                                                                                                                                                                                                                                  |     |    |
| (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No                                                                                                                                                                                                                                                                                                         |     |    |
| (6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No                                                                                                                                                                                                        |     |    |
| b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? <input type="checkbox"/>                                                                                                                                                                                                                                                                           | 1b  |    |
| Organizations relying on a current notice regarding disaster assistance check here <input type="checkbox"/>                                                                                                                                                                                                                                                                                                                                                                                                               |     |    |
| c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2011? <input type="checkbox"/>                                                                                                                                                                                                                                                                                                        | 1c  | X  |
| 2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))                                                                                                                                                                                                                                                                                                                                           |     |    |
| a At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2011? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No                                                                                                                                                                                                                                                                                                   |     |    |
| If "Yes," list the years <input type="checkbox"/>                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions) <input type="checkbox"/>                                                                                                                                                                                       | 2b  |    |
| c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. <input type="checkbox"/>                                                                                                                                                                                                                                                                                                                                                                               |     |    |
| 3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No                                                                                                                                                                                                                                                                                                                         |     |    |
| b If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2011) <input type="checkbox"/> | 3b  |    |
| 4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? <input type="checkbox"/>                                                                                                                                                                                                                                                                                                                                                                               | 4a  | X  |
| b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2011? <input type="checkbox"/>                                                                                                                                                                                                                                                              | 4b  | X  |

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)****5a** During the year did the foundation pay or incur any amount to(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? ☐ Yes ☒ No(2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive? ☐ Yes ☒ No(3) Provide a grant to an individual for travel, study, or other similar purposes? ☐ Yes ☒ No(4) Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)? (see instructions) ☐ Yes ☒ No(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? ☐ Yes ☒ No**b** If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)? ☐ Yes ☒ NoOrganizations relying on a current notice regarding disaster assistance check here ☐**c** If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? ☐ Yes ☒ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d)

**6a** Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No**b** Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ☐ Yes ☒ No  
If "Yes" to 6b, file Form 8870**7a** At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? ☐ Yes ☒ No**b** If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? ☐ Yes ☒ No**Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors****1 List all officers, directors, trustees, foundation managers and their compensation (see instructions).**

| (a) Name and address | (b) Title, and average hours per week devoted to position | (c) Compensation (if not paid, enter -0-) | (d) Contributions to employee benefit plans and deferred compensation | (e) Expense account, other allowances |
|----------------------|-----------------------------------------------------------|-------------------------------------------|-----------------------------------------------------------------------|---------------------------------------|
| ATTACHMENT 9         |                                                           | 0                                         | 0                                                                     | 0                                     |
|                      |                                                           |                                           |                                                                       |                                       |
|                      |                                                           |                                           |                                                                       |                                       |
|                      |                                                           |                                           |                                                                       |                                       |
|                      |                                                           |                                           |                                                                       |                                       |

**2 Compensation of five highest-paid employees (other than those included on line 1 - see instructions). If none, enter "NONE."**

| (a) Name and address of each employee paid more than \$50,000 | (b) Title, and average hours per week devoted to position | (c) Compensation | (d) Contributions to employee benefit plans and deferred compensation | (e) Expense account, other allowances |
|---------------------------------------------------------------|-----------------------------------------------------------|------------------|-----------------------------------------------------------------------|---------------------------------------|
| NONE                                                          |                                                           |                  |                                                                       |                                       |
|                                                               |                                                           |                  |                                                                       |                                       |
|                                                               |                                                           |                  |                                                                       |                                       |
|                                                               |                                                           |                  |                                                                       |                                       |
|                                                               |                                                           |                  |                                                                       |                                       |

**Total number of other employees paid over \$50,000** ☐

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**Part VIII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)*

**3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE."**

| (a) Name and address of each person paid more than \$50,000                                    | (b) Type of service | (c) Compensation |
|------------------------------------------------------------------------------------------------|---------------------|------------------|
| NONE<br>-----<br>-----<br>-----<br>-----<br>-----<br>-----<br>-----<br>-----<br>-----<br>----- |                     |                  |
|                                                                                                |                     |                  |
|                                                                                                |                     |                  |
|                                                                                                |                     |                  |
|                                                                                                |                     |                  |
|                                                                                                |                     |                  |
|                                                                                                |                     |                  |
|                                                                                                |                     |                  |
|                                                                                                |                     |                  |
|                                                                                                |                     |                  |
| Total number of others receiving over \$50,000 for professional services . . . . . ▶           |                     |                  |

## Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

| List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc. | Expenses |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
| <b>1</b> NONE<br>-----<br>-----<br>-----                                                                                                                                                                                                               |          |
| <b>2</b> -----<br>-----<br>-----                                                                                                                                                                                                                       |          |
| <b>3</b> -----<br>-----<br>-----                                                                                                                                                                                                                       |          |
| <b>4</b> -----<br>-----<br>-----                                                                                                                                                                                                                       |          |

**Part IX-B Summary of Program-Related Investments** (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2

| Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2 | Amount |
|------------------------------------------------------------------------------------------------------------------|--------|
| <b>1</b> NONE<br>-----<br>-----<br>-----<br>-----<br>-----                                                       |        |
| <b>2</b> -----<br>-----<br>-----<br>-----<br>-----                                                               |        |
| All other program-related investments See instructions                                                           |        |
| <b>3</b> NONE<br>-----<br>-----<br>-----<br>-----                                                                |        |
| <b>Total.</b> Add lines 1 through 3 . . . . . ▶                                                                  |        |

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**Part X Minimum Investment Return** (All domestic foundations must complete this part. Foreign foundations, see instructions.)

|          |                                                                                                             |           |            |
|----------|-------------------------------------------------------------------------------------------------------------|-----------|------------|
| <b>1</b> | Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes: |           |            |
| <b>a</b> | Average monthly fair market value of securities                                                             | <b>1a</b> | 3,350,732. |
| <b>b</b> | Average of monthly cash balances                                                                            | <b>1b</b> | 3,495,180. |
| <b>c</b> | Fair market value of all other assets (see instructions)                                                    | <b>1c</b> |            |
| <b>d</b> | <b>Total</b> (add lines 1a, b, and c)                                                                       | <b>1d</b> | 6,845,912. |
| <b>e</b> | Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)   | <b>1e</b> |            |
| <b>2</b> | Acquisition indebtedness applicable to line 1 assets                                                        | <b>2</b>  |            |
| <b>3</b> | Subtract line 2 from line 1d                                                                                | <b>3</b>  | 6,845,912. |
| <b>4</b> | Cash deemed held for charitable activities. Enter 1 1/2 % of line 3 (for greater amount, see instructions)  | <b>4</b>  | 102,689.   |
| <b>5</b> | <b>Net value of noncharitable-use assets.</b> Subtract line 4 from line 3. Enter here and on Part V, line 4 | <b>5</b>  | 6,743,223. |
| <b>6</b> | <b>Minimum investment return.</b> Enter 5% of line 5                                                        | <b>6</b>  | 337,161.   |

**Part XI Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

|           |                                                                                                           |           |          |
|-----------|-----------------------------------------------------------------------------------------------------------|-----------|----------|
| <b>1</b>  | Minimum investment return from Part X, line 6                                                             | <b>1</b>  | 337,161. |
| <b>2a</b> | Tax on investment income for 2011 from Part VI, line 5                                                    | <b>2a</b> | 975.     |
| <b>b</b>  | Income tax for 2011. (This does not include the tax from Part VI.)                                        | <b>2b</b> |          |
| <b>c</b>  | Add lines 2a and 2b                                                                                       | <b>2c</b> | 975.     |
| <b>3</b>  | Distributable amount before adjustments. Subtract line 2c from line 1                                     | <b>3</b>  | 336,186. |
| <b>4</b>  | Recoveries of amounts treated as qualifying distributions                                                 | <b>4</b>  |          |
| <b>5</b>  | Add lines 3 and 4                                                                                         | <b>5</b>  | 336,186. |
| <b>6</b>  | Deduction from distributable amount (see instructions)                                                    | <b>6</b>  |          |
| <b>7</b>  | <b>Distributable amount as adjusted.</b> Subtract line 6 from line 5. Enter here and on Part XIII, line 1 | <b>7</b>  | 336,186. |

**Part XII Qualifying Distributions** (see instructions)

|          |                                                                                                                                                       |           |          |
|----------|-------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|----------|
| <b>1</b> | Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:                                                            |           |          |
| <b>a</b> | Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26                                                                         | <b>1a</b> | 866,234. |
| <b>b</b> | Program-related investments - total from Part IX-B                                                                                                    | <b>1b</b> |          |
| <b>2</b> | Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes                                             | <b>2</b>  |          |
| <b>3</b> | Amounts set aside for specific charitable projects that satisfy the:                                                                                  |           |          |
| <b>a</b> | Suitability test (prior IRS approval required)                                                                                                        | <b>3a</b> |          |
| <b>b</b> | Cash distribution test (attach the required schedule)                                                                                                 | <b>3b</b> |          |
| <b>4</b> | <b>Qualifying distributions.</b> Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4                                     | <b>4</b>  | 866,234. |
| <b>5</b> | Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b (see instructions). | <b>5</b>  | 0        |
| <b>6</b> | <b>Adjusted qualifying distributions.</b> Subtract line 5 from line 4                                                                                 | <b>6</b>  | 866,234. |

**Note.** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years

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**Part XIII Undistributed Income** (see instructions)

|                                                                                                                                                                                      | (a)<br>Corpus | (b)<br>Years prior to 2010 | (c)<br>2010 | (d)<br>2011 |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------------------------|-------------|-------------|
| 1 Distributable amount for 2011 from Part XI, line 7 . . . . .                                                                                                                       |               |                            |             | 336,186.    |
| 2 Undistributed income, if any, as of the end of 2011                                                                                                                                |               |                            |             |             |
| a Enter amount for 2010 only . . . . .                                                                                                                                               |               |                            |             |             |
| b Total for prior years 20 09 20 08 20 07 . . . . .                                                                                                                                  |               |                            |             |             |
| 3 Excess distributions carryover, if any, to 2011                                                                                                                                    |               |                            |             |             |
| a From 2006 . . . . .                                                                                                                                                                | 1,287,826.    |                            |             |             |
| b From 2007 . . . . .                                                                                                                                                                | 1,664,786.    |                            |             |             |
| c From 2008 . . . . .                                                                                                                                                                | 1,193,009.    |                            |             |             |
| d From 2009 . . . . .                                                                                                                                                                | 1,670,257.    |                            |             |             |
| e From 2010 . . . . .                                                                                                                                                                | 1,259,359.    |                            |             |             |
| f Total of lines 3a through e . . . . .                                                                                                                                              | 7,075,237.    |                            |             |             |
| 4 Qualifying distributions for 2011 from Part XII, line 4 ▶ \$ 866,234 . . . . .                                                                                                     |               |                            |             |             |
| a Applied to 2010, but not more than line 2a . . . . .                                                                                                                               |               |                            |             |             |
| b Applied to undistributed income of prior years (Election required - see instructions) . . . . .                                                                                    |               |                            |             |             |
| c Treated as distributions out of corpus (Election required - see instructions) . . . . .                                                                                            |               |                            |             |             |
| d Applied to 2011 distributable amount . . . . .                                                                                                                                     |               |                            |             | 336,186.    |
| e Remaining amount distributed out of corpus . . . . .                                                                                                                               | 530,048.      |                            |             |             |
| 5 Excess distributions carryover applied to 2011. (If an amount appears in column (d), the same amount must be shown in column (a) ) . . . . .                                       |               |                            |             |             |
| 6 Enter the net total of each column as indicated below:                                                                                                                             |               |                            |             |             |
| a Corpus Add lines 3f, 4c, and 4e Subtract line 5 . . . . .                                                                                                                          | 7,605,285.    |                            |             |             |
| b Prior years' undistributed income Subtract line 4b from line 2b . . . . .                                                                                                          |               |                            |             |             |
| c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed . . . . . |               |                            |             |             |
| d Subtract line 6c from line 6b Taxable amount - see instructions . . . . .                                                                                                          |               |                            |             |             |
| e Undistributed income for 2010. Subtract line 4a from line 2a Taxable amount - see instructions . . . . .                                                                           |               |                            |             |             |
| f Undistributed income for 2011 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2012 . . . . .                                                                |               |                            |             |             |
| 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) . . . . .                                  |               |                            |             |             |
| 8 Excess distributions carryover from 2006 not applied on line 5 or line 7 (see instructions) . . . . .                                                                              | 1,287,826.    |                            |             |             |
| 9 Excess distributions carryover to 2012. Subtract lines 7 and 8 from line 6a . . . . .                                                                                              | 6,317,459.    |                            |             |             |
| 10 Analysis of line 9                                                                                                                                                                |               |                            |             |             |
| a Excess from 2007 . . . . .                                                                                                                                                         | 1,664,786.    |                            |             |             |
| b Excess from 2008 . . . . .                                                                                                                                                         | 1,193,009.    |                            |             |             |
| c Excess from 2009 . . . . .                                                                                                                                                         | 1,670,257.    |                            |             |             |
| d Excess from 2010 . . . . .                                                                                                                                                         | 1,259,359.    |                            |             |             |
| e Excess from 2011 . . . . .                                                                                                                                                         | 530,048.      |                            |             |             |

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**Part XIV Private Operating Foundations** (see instructions and Part VII-A, question 9)

NOT APPLICABLE

**1 a** If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2011, enter the date of the ruling . . . . .

**b** Check box to indicate whether the foundation is a private operating foundation described in section

4942(j)(3) or 4942(j)(5)

**2 a** Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed . . . . .

| Tax year                                                                                                                                                           | Prior 3 years |          |          |          | (e) Total |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------|----------|----------|-----------|
|                                                                                                                                                                    | (a) 2011      | (b) 2010 | (c) 2009 | (d) 2008 |           |
|                                                                                                                                                                    |               |          |          |          |           |
| <b>b</b> 85% of line 2a . . . . .                                                                                                                                  |               |          |          |          |           |
| <b>c</b> Qualifying distributions from Part XII, line 4 for each year listed . . . . .                                                                             |               |          |          |          |           |
| <b>d</b> Amounts included in line 2c not used directly for active conduct of exempt activities . . . . .                                                           |               |          |          |          |           |
| <b>e</b> Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c . . . . .                                   |               |          |          |          |           |
| <b>3</b> Complete 3a, b, or c for the alternative test relied upon                                                                                                 |               |          |          |          |           |
| <b>a</b> "Assets" alternative test - enter                                                                                                                         |               |          |          |          |           |
| <b>(1)</b> Value of all assets . . . . .                                                                                                                           |               |          |          |          |           |
| <b>(2)</b> Value of assets qualifying under section 4942(j)(3)(B)(i) . . . . .                                                                                     |               |          |          |          |           |
| <b>b</b> "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed . . . . .                              |               |          |          |          |           |
| <b>c</b> "Support" alternative test - enter                                                                                                                        |               |          |          |          |           |
| <b>(1)</b> Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) . . . . . |               |          |          |          |           |
| <b>(2)</b> Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(ii) . . . . .                                       |               |          |          |          |           |
| <b>(3)</b> Largest amount of support from an exempt organization . . . . .                                                                                         |               |          |          |          |           |
| <b>(4)</b> Gross investment income . . . . .                                                                                                                       |               |          |          |          |           |

**Part XV Supplementary Information** (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year - see instructions.)**1 Information Regarding Foundation Managers:**

**a** List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2) )

N/A

**b** List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

N/A

**2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**

Check here ☒ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

**a** The name, address, and telephone number of the person to whom applications should be addressed:

**b** The form in which applications should be submitted and information and materials they should include:

**c** Any submission deadlines:

**d** Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

**Part XV** Supplementary Information (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

| Recipient                           |  | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | Amount |
|-------------------------------------|--|-----------------------------------------------------------------------------------------------------------|--------------------------------|----------------------------------|--------|
| Name and address (home or business) |  |                                                                                                           |                                |                                  |        |
| a Paid during the year              |  |                                                                                                           |                                |                                  |        |
| ATTACHMENT 10                       |  |                                                                                                           |                                |                                  |        |
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## Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.

| Enter gross amounts unless otherwise indicated.                   |                      | Unrelated business income | Excluded by section 512, 513, or 514 | (e)<br>Related or exempt<br>function income<br>(See instructions) |
|-------------------------------------------------------------------|----------------------|---------------------------|--------------------------------------|-------------------------------------------------------------------|
|                                                                   | (a)<br>Business code | (b)<br>Amount             | (c)<br>Exclusion code                | (d)<br>Amount                                                     |
| <b>1</b> Program service revenue                                  |                      |                           |                                      |                                                                   |
| <b>a</b> _____                                                    |                      |                           |                                      |                                                                   |
| <b>b</b> _____                                                    |                      |                           |                                      |                                                                   |
| <b>c</b> _____                                                    |                      |                           |                                      |                                                                   |
| <b>d</b> _____                                                    |                      |                           |                                      |                                                                   |
| <b>e</b> _____                                                    |                      |                           |                                      |                                                                   |
| <b>f</b> _____                                                    |                      |                           |                                      |                                                                   |
| <b>g</b> Fees and contracts from government agencies              |                      |                           |                                      |                                                                   |
| <b>2</b> Membership dues and assessments . . . . .                |                      |                           |                                      |                                                                   |
| <b>3</b> Interest on savings and temporary cash investments       |                      |                           |                                      |                                                                   |
| <b>4</b> Dividends and interest from securities . . . . .         |                      |                           | 14                                   | 80,726.                                                           |
| <b>5</b> Net rental income or (loss) from real estate             |                      |                           |                                      |                                                                   |
| <b>a</b> Debt-financed property . . . . .                         |                      |                           |                                      |                                                                   |
| <b>b</b> Not debt-financed property . . . . .                     |                      |                           |                                      |                                                                   |
| <b>6</b> Net rental income or (loss) from personal property .     |                      |                           |                                      |                                                                   |
| <b>7</b> Other investment income . . . . .                        |                      |                           |                                      |                                                                   |
| <b>8</b> Gain or (loss) from sales of assets other than inventory |                      |                           | 18                                   | -2,638.                                                           |
| <b>9</b> Net income or (loss) from special events . . . . .       |                      |                           |                                      |                                                                   |
| <b>10</b> Gross profit or (loss) from sales of inventory . . .    |                      |                           |                                      |                                                                   |
| <b>11</b> Other revenue <b>a</b> _____                            |                      |                           |                                      |                                                                   |
| <b>b</b> <b>ATTACHMENT 14</b>                                     |                      | -6,038.                   |                                      | -5,859.                                                           |
| <b>c</b> _____                                                    |                      |                           |                                      |                                                                   |
| <b>d</b> _____                                                    |                      |                           |                                      |                                                                   |
| <b>e</b> _____                                                    |                      |                           |                                      |                                                                   |
| <b>12</b> Subtotal Add columns (b), (d), and (e) . . . . .        |                      | -6,038.                   |                                      | 78,088.                                                           |
| <b>13</b> Total. Add line 12, columns (b), (d), and (e) . . . . . |                      |                           | 13                                   | 66,191.                                                           |

(See worksheet in line 13 instructions to verify calculations )

## Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

[illegible]

## Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

- |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                   |                  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|------------------|
| <p><b>1</b> Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?</p> <p><b>a</b> Transfers from the reporting foundation to a noncharitable exempt organization of</p> <p>(1) Cash</p> <p>(2) Other assets</p> <p><b>b</b> Other transactions:</p> <p>(1) Sales of assets to a noncharitable exempt organization</p> <p>(2) Purchases of assets from a noncharitable exempt organization</p> <p>(3) Rental of facilities, equipment, or other assets</p> <p>(4) Reimbursement arrangements</p> <p>(5) Loans or loan guarantees</p> <p>(6) Performance of services or membership or fundraising solicitations</p> <p><b>c</b> Sharing of facilities, equipment, mailing lists, other assets, or paid employees</p> <p><b>d</b> If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.</p> | <p><b>Yes</b></p> | <p><b>No</b></p> |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                   |                  |
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[illegible]

- 2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? . . . . . ☐ Yes ☐ No
- b** If "Yes," complete the following schedule.

| (a) Name of organization | (b) Type of organization | (c) Description of relationship |
|--------------------------|--------------------------|---------------------------------|
| N/A                      |                          |                                 |
|                          |                          |                                 |
|                          |                          |                                 |
|                          |                          |                                 |

**Sign Here**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

 7/5/12 

Signature of officer or trustee      Date      Title

May the IRS discuss this return with the preparer shown below (see instructions)? ☒ Yes ☐ No

|                                       |                                                           |                                                                                     |                       |                                                 |           |
|---------------------------------------|-----------------------------------------------------------|-------------------------------------------------------------------------------------|-----------------------|-------------------------------------------------|-----------|
| <b>Paid<br/>Preparer<br/>Use Only</b> | Print/Type preparer's name                                | Preparer's signature                                                                | Date                  | Check <input type="checkbox"/> if self-employed | PTIN      |
|                                       | EVELYN M. CAPASSAKIS                                      |  | 06/12/2012            |                                                 | P00737438 |
|                                       | Firm's name ▶ PRICEWATERHOUSECOOPERS LLP                  |                                                                                     |                       | Firm's EIN ▶ 13-4008324                         |           |
|                                       | Firm's address ▶ 300 MADISON AVENUE<br>NEW YORK, NY 10017 |                                                                                     | Phone no 646-471-3000 |                                                 |           |

**Schedule B**  
(Form 990, 990-EZ,  
or 990-PF)  
Department of the Treasury  
Internal Revenue Service

**Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No 1545-0047

**2011**

Name of the organization

THE ALFA FOUNDATION

Employer identification number

13-7228276

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

☐ 501(c)( ) (enter number) organization

☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

☐ 527 political organization

Form 990-PF

☒ 501(c)(3) exempt private foundation

☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation

☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

**General Rule**

- ☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

**Special Rules**

- ☐ For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year . . . . . ▶ \$

**Caution.** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2, of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization THE ALFA FOUNDATION

Employer identification number  
13-7228276**Part I** Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                                            | (c)<br>Total contributions | (d)<br>Type of contribution                                                                                                                                                         |
|------------|----------------------------------------------------------------------------------------------|----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1          | ALI FAYED, C/O THE ALFA FOUNDATION<br>240 GREENWICH AVENUE, 3RD FLOOR<br>GREENWICH, CT 06830 | \$ 1,000,000.              | Person <input checked="checked" type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.) |
|            |                                                                                              | \$                         | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.)                   |
|            |                                                                                              | \$                         | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.)                   |
|            |                                                                                              | \$                         | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.)                   |
|            |                                                                                              | \$                         | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.)                   |
|            |                                                                                              | \$                         | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.)                   |
|            |                                                                                              | \$                         | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.)                   |

Name of organization THE ALFA FOUNDATION

Employer identification number

13-7228276

**Part II** Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a) No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(see instructions) | (d)<br>Date received |
|---------------------------|----------------------------------------------|------------------------------------------------|----------------------|
|                           |                                              | \$                                             |                      |
|                           |                                              | \$                                             |                      |
|                           |                                              | \$                                             |                      |
|                           |                                              | \$                                             |                      |
|                           |                                              | \$                                             |                      |
|                           |                                              | \$                                             |                      |
|                           |                                              | \$                                             |                      |
|                           |                                              | \$                                             |                      |
|                           |                                              | \$                                             |                      |
|                           |                                              | \$                                             |                      |

Name of organization THE ALFA FOUNDATION

Employer identification number

13-7228276

**Part III** Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry.For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ► \$

Use duplicate copies of Part III if additional space is needed.

| (a) No.<br>from<br>Part I | (b) Purpose of gift                     | (c) Use of gift | (d) Description of how gift is held      |
|---------------------------|-----------------------------------------|-----------------|------------------------------------------|
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           | (e) Transfer of gift                    |                 |                                          |
|                           | Transferee's name, address, and ZIP + 4 |                 | Relationship of transferor to transferee |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           | (e) Transfer of gift                    |                 |                                          |
|                           | Transferee's name, address, and ZIP + 4 |                 | Relationship of transferor to transferee |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           | (e) Transfer of gift                    |                 |                                          |
|                           | Transferee's name, address, and ZIP + 4 |                 | Relationship of transferor to transferee |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           | (e) Transfer of gift                    |                 |                                          |
|                           | Transferee's name, address, and ZIP + 4 |                 | Relationship of transferor to transferee |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           | (e) Transfer of gift                    |                 |                                          |
|                           | Transferee's name, address, and ZIP + 4 |                 | Relationship of transferor to transferee |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |

**FORM 990-PF - PART IV**  
**CAPITAL GAINS AND LOSSES FOR TAX ON INVESTMENT INCOME**

| Kind of Property                       |                                | Description                                                                     |                    |                          |                              | Date acquired  | Date sold |
|----------------------------------------|--------------------------------|---------------------------------------------------------------------------------|--------------------|--------------------------|------------------------------|----------------|-----------|
| Gross sale price less expenses of sale | Depreciation allowed/allowable | Cost or other basis                                                             | FMV as of 12/31/69 | Adj basis as of 12/31/69 | Excess of FMV over adj basis | Gain or (loss) |           |
|                                        |                                | TOTAL CAPITAL GAIN DISTRIBUTIONS                                                |                    |                          |                              | 904.           |           |
| 1,204,796.                             |                                | HSBC # 3780 SHORT-TERM SECURITIES - SEE PROPERTY TYPE: SECURITIES<br>1,208,338. |                    |                          |                              | VAR<br>-3,542. | VAR       |
| TOTAL GAIN(LOSS) .....                 |                                |                                                                                 |                    |                          |                              | <u>-2,639.</u> |           |

ATTACHMENT 1FORM 990PF, PART I - DIVIDENDS AND INTEREST FROM SECURITIES

| <u>DESCRIPTION</u>                  | <u>REVENUE<br/>AND<br/>EXPENSES<br/>PER BOOKS</u> | <u>NET<br/>INVESTMENT<br/>INCOME</u> |
|-------------------------------------|---------------------------------------------------|--------------------------------------|
| HSBC A/C 134703456 INV PRIME        | 477.                                              | 477.                                 |
| HSBC A/C 10-333780                  | 79,290.                                           | 79,290.                              |
| KINDER MORGAN K-1 - INTEREST        | 52.                                               | 52.                                  |
| KINDER MORGAN - QUALIFIED DIVIDENDS | 22.                                               | 22.                                  |
| HSBC A/C 10-333780 - TAX EXEMPT INT | 1,853.                                            |                                      |
| TOTAL                               | <u>81,694.</u>                                    | <u>79,841.</u>                       |

ATTACHMENT 2

FORM 990PF, PART I - OTHER INCOME

| DESCRIPTION                            | REVENUE<br>AND<br>EXPENSES<br>PER BOOKS | NET<br>INVESTMENT<br>INCOME |
|----------------------------------------|-----------------------------------------|-----------------------------|
| KINDER MORGAN K-1 ORDINARY BUS. INCOME | -5,859.                                 |                             |
| TOTALS                                 | -5,859.                                 | -5,859.                     |

ATTACHMENT 3

FORM 990PF, PART I - ACCOUNTING FEES

| <u>DESCRIPTION</u> | <u>REVENUE<br/>AND<br/>EXPENSES<br/>PER BOOKS</u> | <u>NET<br/>INVESTMENT<br/>INCOME</u> | <u>ADJUSTED<br/>NET<br/>INCOME</u> | <u>CHARITABLE<br/>PURPOSES</u> |
|--------------------|---------------------------------------------------|--------------------------------------|------------------------------------|--------------------------------|
| ACCOUNTING FEES    | 7,900.                                            |                                      |                                    | 7,900.                         |
| TOTALS             | <u>7,900.</u>                                     |                                      |                                    | <u>7,900.</u>                  |

ATTACHMENT 4

FORM 990PF, PART I - INTEREST EXPENSE

| <u>DESCRIPTION</u> | <u>REVENUE<br/>AND<br/>EXPENSES<br/>PER BOOKS</u> | <u>NET<br/>INVESTMENT<br/>INCOME</u> |
|--------------------|---------------------------------------------------|--------------------------------------|
| KINDER MORGAN K-1  | 30.                                               | 30.                                  |
| TOTALS             | <u>30.</u>                                        | <u>30.</u>                           |

ATTACHMENT 5

FORM 990PF, PART I - TAXES

| <u>DESCRIPTION</u> | <u>REVENUE<br/>AND<br/>EXPENSES<br/>PER BOOKS</u> | <u>NET<br/>INVESTMENT<br/>INCOME</u> |
|--------------------|---------------------------------------------------|--------------------------------------|
| FOREIGN TAXES PAID | 265.                                              | 265.                                 |
| TOTALS             | <u>265.</u>                                       | <u>265.</u>                          |

ATTACHMENT 6

FORM 990PF, PART I - OTHER EXPENSES

| DESCRIPTION                | REVENUE<br>AND<br>EXPENSES<br>PER BOOKS | NET<br>INVESTMENT<br>INCOME |
|----------------------------|-----------------------------------------|-----------------------------|
| INVESTMENT MANAGEMENT FEES | 25,244.                                 | 24,914.                     |
| KINDER MORGAN IDC          | 178.                                    |                             |
| TOTALS                     | <u>25,422.</u>                          | <u>24,914.</u>              |

THE ALFA FOUNDATION

13-7228276

FORM 990PF, PART II - U.S. AND STATE OBLIGATIONS

| <u>DESCRIPTION</u>        | <u>ATTACHMENT 7</u>          |                       |
|---------------------------|------------------------------|-----------------------|
|                           | <u>ENDING<br/>BOOK VALUE</u> | <u>ENDING<br/>FMV</u> |
| HSBC #3780 - SEE ATTACHED | 1,193,194.                   | 1,222,837.            |
| US OBLIGATIONS TOTAL      | <u>1,193,194.</u>            | <u>1,222,837.</u>     |

THE ALFA FOUNDATION

13-7228276

ATTACHMENT 8

FORM 990PF, PART II - CORPORATE STOCK

DESCRIPTION

ENDING                      ENDING  
BOOK VALUE                      FMV

HSBC ACCT #3780 - SEE ATTACH

1,525,873.                      1,515,602.

TOTALS

1,525,873.                      1,515,602.

THE ALFA FOUNDATION

13-7228276

ATTACHMENT 9

FORM 990PF, PART II - CORPORATE BONDS

DESCRIPTION

ENDING                      ENDING  
BOOK VALUE                      FMV

HSBC #3780 - SEE ATTACHED

1,147,333.                      1,173,768.

TOTALS

1,147,333.                      1,173,768.

THE ALFA FOUNDATION

13-7228276

ATTACHMENT 10

FORM 990PF, PART II - OTHER INVESTMENTS

DESCRIPTION

ENDING                      ENDING  
BOOK VALUE                      FMV

KINDER MORGAN - HSBC

30,391.                      43,325.

TOTALS

30,391.                      43,325.

THE ALFA FOUNDATION

13-7228276

FORM 990PF, PART VII-A, LINE 10 - NEW SUBSTANTIAL CONTRIBUTORS

ATTACHMENT 11

| <u>NAME AND ADDRESS</u> | <u>DATE</u> | <u>DIRECT<br/>PUBLIC<br/>SUPPORT</u> |
|-------------------------|-------------|--------------------------------------|
|-------------------------|-------------|--------------------------------------|

|                                                                                              |            |            |
|----------------------------------------------------------------------------------------------|------------|------------|
| ALI FAYED, C/O THE ALFA FOUNDATION<br>240 GREENWICH AVENUE, 3RD FLOOR<br>GREENWICH, CT 06830 | 12/16/2011 | 1,000,000. |
|----------------------------------------------------------------------------------------------|------------|------------|

TOTAL CONTRIBUTION AMOUNTS

1,000,000.

THE ALFA FOUNDATION

13-7228276

FORM 990PF, PART VIII - LIST OF OFFICERS, DIRECTORS, AND TRUSTEES

ATTACHMENT 12

TITLE AND AVERAGE HOURS PER  
WEEK DEVOTED TO POSITION

NAME AND ADDRESS

ALI FAYED 0 0 0

C/O THE ALFA FOUNDATION  
240 GREENWICH AVENUE  
3RD FLOOR  
GREENWICH, CT 06830

TRUSTEE

LEE A. KUNTZ 0 0 0

C/O SHEARMAN & STERLING  
599 LEXINGTON AVENUE  
NEW YORK, NY 10022

TRUSTEE

PIER STINY 0 0 0

C/O THE ALFA FOUNDATION  
240 GREENWICH AVENUE  
3RD FLOOR  
GREENWICH, CT 06830

EXECUTIVE

GRAND TOTALS

THE ALFA FOUNDATION

13-7228276

FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

ATTACHMENT 13

| RECIPIENT NAME AND ADDRESS                                                                                                            | RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR<br>AND<br>FOUNDATION STATUS OF RECIPIENT |  | PURPOSE OF GRANT OR CONTRIBUTION | AMOUNT   |
|---------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|--|----------------------------------|----------|
|                                                                                                                                       |                                                                                  |  |                                  |          |
| WATERSIDE SCHOOL<br>DUNCAN EDWARDS, EXECUTIVE DIRECTOR<br>535 FAIRFIELD AVENUE<br>STAMFORD, CT 06902                                  | NONE<br>SECTION 501 (C) (3)                                                      |  | GENERAL CHARITABLE PURPOSES      | 333,334. |
| SUN VALLEY SUMMER SYMPHONY<br>BRITTAIN PALMEDO, PRESIDENT<br>PO BOX 1914<br>SUN VALLEY, ID 83353                                      | NONE<br>SECTION 501 (C) (3)                                                      |  | GENERAL CHARITABLE PURPOSES      | 25,000.  |
| THE COMMUNITY LIBRARY<br>COLLEEN DALY, EXECUTIVE DIRECTOR<br>415 SPRUCE AVENUE N. (BOX 2168)<br>KETCHUM, ID 83340                     | NONE<br>SECTION 501 (C) (3)                                                      |  | GENERAL CHARITABLE PURPOSES      | 25,000.  |
| SHRIMATI PUSHPA WATI LOOMBA MEMORIAL FOUNDATION<br>555 8TH AVENUE, SUITE/ROOM 1002<br>& GUTENBERG COMM INC<br>NEW YORK, NY 10018-4609 | NONE<br>SECTION 501 (C) (3)                                                      |  | GENERAL CHARITABLE PURPOSE       | 50,000.  |
| TREY MCINTYRE PROJECT<br>CAMILLE RAMSEY, DEVELOPMENT DIRECTOR<br>P.O. BOX 2698<br>BOISE, ID 83702                                     | NONE<br>SECTION 501 (C) (3)                                                      |  | GENERAL CHARITABLE PURPOSE       | 5,000.   |
| DANCE FILMS ASSOCIATION<br>48 WEST 21ST STREET, #907<br>NEW YORK, NY 10010                                                            | NONE<br>SECTION 501 (C) (3)                                                      |  | GENERAL CHARITABLE PURPOSE       | 10,000.  |

ATTACHMENT 13

OD8053 2532

THE ALFA FOUNDATION

13-7228276

FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

ATTACHMENT 13 (CONT'D)

| RECIPIENT NAME AND ADDRESS                                                                                                 | RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR<br>AND<br>FOUNDATION STATUS OF RECIPIENT | PURPOSE OF GRANT OR CONTRIBUTION | AMOUNT   |
|----------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|----------------------------------|----------|
| HOSPITAL FOR SPECIAL SURGERY<br>ROBIN MERLE, V.P., CHIEF DEVELOPMENT OFFICER<br>535 EAST 70TH STREET<br>NEW YORK, NY 10021 | NONE<br>SECTION 501 (C) (3)                                                      | GENERAL CHARITABLE PURPOSE       | 250,000. |
| WINDWARD SCHOOL<br>JOHN J. RUSSELL, ED. D., HEAD OF SCHOOL<br>40 WEST RED OAK LANE<br>WHITE PLAINS, NY 10604               | NONE<br>SECTION 501 (C) (3)                                                      | GENERAL CHARITABLE PURPOSE       | 150,000. |
| FOOD BANK FOR NEW YORK CITY<br>PATRICK MOONEY, DIRECTOR OF PHILANTHROPY<br>39 BROADWAY, 10TH FLOOR<br>NEW YORK, NY 10006   | NONE<br>SECTION 501 (C) (3)                                                      | GENERAL CHARITABLE PURPOSE       | 10,000.  |
| TOTAL CONTRIBUTIONS PAID                                                                                                   |                                                                                  |                                  | 858,334. |

ATTACHMENT 13

OD8053 2532

THE ALFA FOUNDATION

13-7228276

FORM 990-PF, PART XVI-A - ANALYSIS OF OTHER REVENUE

ATTACHMENT 14

| DESCRIPTION                                | BUSINESS<br>CODE | AMOUNT  | EXCLUSION<br>CODE | AMOUNT | RELATED OR EXEMPT<br>FUNCTION INCOME |
|--------------------------------------------|------------------|---------|-------------------|--------|--------------------------------------|
| KINDER MORGAN K-1 UBTI                     | 900003           | -6,038. |                   |        |                                      |
| KINDER MORGAN K-1 ORDINARY BUSINESS INCOME |                  |         |                   |        | -5,859.                              |
| TOTALS                                     |                  | -6,038. |                   |        | -5,859.                              |

**SCHEDULE D  
(Form 1041)**Department of the Treasury  
Internal Revenue Service**Capital Gains and Losses**▶ Attach to Form 1041, Form 5227, or Form 990-T. See the instructions for  
Schedule D (Form 1041) (also for Form 5227 or Form 990-T, if applicable).

OMB No 1545-0092

**2011**

Name of estate or trust

THE ALFA FOUNDATION

Employer identification number

13-7228276

Note: Form 5227 filers need to complete **only** Parts I and II.**Part I Short-Term Capital Gains and Losses - Assets Held One Year or Less**

| (a) Description of property<br>(Example 100 shares 7% preferred of "Z" Co) | (b) Date acquired<br>(mo., day, yr.) | (c) Date sold<br>(mo., day, yr.) | (d) Sales price | (e) Cost or other basis<br>(see instructions) | (f) Gain or (loss) for<br>the entire year<br>Subtract (e) from (d) |
|----------------------------------------------------------------------------|--------------------------------------|----------------------------------|-----------------|-----------------------------------------------|--------------------------------------------------------------------|
| 1a                                                                         |                                      |                                  |                 |                                               |                                                                    |
|                                                                            |                                      |                                  |                 |                                               |                                                                    |
|                                                                            |                                      |                                  |                 |                                               |                                                                    |
|                                                                            |                                      |                                  |                 |                                               |                                                                    |
|                                                                            |                                      |                                  |                 |                                               |                                                                    |

|                                                                                                                                          |    |         |
|------------------------------------------------------------------------------------------------------------------------------------------|----|---------|
| b Enter the short-term gain or (loss), if any, from Schedule D-1, line 1b . . . . .                                                      | 1b | -3,542. |
| 2 Short-term capital gain or (loss) from Forms 4684, 6252, 6781, and 8824 . . . . .                                                      | 2  |         |
| 3 Net short-term gain or (loss) from partnerships, S corporations, and other estates or trusts . . . . .                                 | 3  |         |
| 4 Short-term capital loss carryover. Enter the amount, if any, from line 9 of the 2010 Capital Loss Carryover Worksheet . . . . .        | 4  | ( )     |
| 5 Net short-term gain or (loss). Combine lines 1a through 4 in column (f). Enter here and on line 13, column (3) on the back . . . . . ▶ | 5  | -3,542. |

**Part II Long-Term Capital Gains and Losses - Assets Held More Than One Year**

| (a) Description of property<br>(Example 100 shares 7% preferred of "Z" Co) | (b) Date acquired<br>(mo., day, yr.) | (c) Date sold<br>(mo., day, yr.) | (d) Sales price | (e) Cost or other basis<br>(see instructions) | (f) Gain or (loss) for<br>the entire year<br>Subtract (e) from (d) |
|----------------------------------------------------------------------------|--------------------------------------|----------------------------------|-----------------|-----------------------------------------------|--------------------------------------------------------------------|
| 6a                                                                         |                                      |                                  |                 |                                               |                                                                    |
|                                                                            |                                      |                                  |                 |                                               |                                                                    |
|                                                                            |                                      |                                  |                 |                                               |                                                                    |
|                                                                            |                                      |                                  |                 |                                               |                                                                    |
|                                                                            |                                      |                                  |                 |                                               |                                                                    |

|                                                                                                                                            |    |      |
|--------------------------------------------------------------------------------------------------------------------------------------------|----|------|
| b Enter the long-term gain or (loss), if any, from Schedule D-1, line 6b . . . . .                                                         | 6b |      |
| 7 Long-term capital gain or (loss) from Forms 2439, 4684, 6252, 6781, and 8824 . . . . .                                                   | 7  |      |
| 8 Net long-term gain or (loss) from partnerships, S corporations, and other estates or trusts . . . . .                                    | 8  |      |
| 9 Capital gain distributions . . . . .                                                                                                     | 9  | 904. |
| 10 Gain from Form 4797, Part I . . . . .                                                                                                   | 10 |      |
| 11 Long-term capital loss carryover. Enter the amount, if any, from line 14 of the 2010 Capital Loss Carryover Worksheet . . . . .         | 11 | ( )  |
| 12 Net long-term gain or (loss). Combine lines 6a through 11 in column (f). Enter here and on line 14a, column (3) on the back . . . . . ▶ | 12 | 904. |

For Paperwork Reduction Act Notice, see the Instructions for Form 1041.

Schedule D (Form 1041) 2011

| <b>Part III Summary of Parts I and II</b>                          |                                                                      | (1) Beneficiaries' (see instr.) | (2) Estate's or trust's | (3) Total |
|--------------------------------------------------------------------|----------------------------------------------------------------------|---------------------------------|-------------------------|-----------|
| <b>Caution: Read the instructions before completing this part.</b> |                                                                      |                                 |                         |           |
| <b>13</b>                                                          | <b>Net short-term gain or (loss)</b> . . . . .                       | <b>13</b>                       |                         | -3,542.   |
| <b>14</b>                                                          | <b>Net long-term gain or (loss):</b>                                 |                                 |                         |           |
| a                                                                  | Total for year . . . . .                                             | <b>14a</b>                      |                         | 904.      |
| b                                                                  | Unrecaptured section 1250 gain (see line 18 of the wrkst.) . . . . . | <b>14b</b>                      |                         |           |
| c                                                                  | 28% rate gain . . . . .                                              | <b>14c</b>                      |                         |           |
| <b>15</b>                                                          | <b>Total net gain or (loss).</b> Combine lines 13 and 14 . . . . . ▶ | <b>15</b>                       |                         | -2,638.   |

**Note:** If line 15, column (3), is a net gain, enter the gain on Form 1041, line 4 (or Form 990-T, Part I, line 4a). If lines 14a and 15, column (2), are net gains, go to Part V, and **do not** complete Part IV. If line 15, column (3), is a net loss, complete Part IV and the **Capital Loss Carryover Worksheet**, as necessary.

| <b>Part IV Capital Loss Limitation</b> |                                                                                                                                                                                        |
|----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>16</b>                              | Enter here and enter as a (loss) on Form 1041, line 4 (or Form 990-T, Part I, line 4c, if a trust), the <b>smaller</b> of:<br>a The loss on line 15, column (3) or b \$3,000 . . . . . |
| <b>16</b>                              | ( 2,638 )                                                                                                                                                                              |

**Note:** If the loss on line 15, column (3), is more than \$3,000, or if Form 1041, page 1, line 22 (or Form 990-T, line 34), is a loss, complete the **Capital Loss Carryover Worksheet** in the instructions to figure your capital loss carryover.

| <b>Part V Tax Computation Using Maximum Capital Gains Rates</b>                                                                                                                                                                                                                                                                                                         |  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| <b>Form 1041 filers.</b> Complete this part <b>only</b> if both lines 14a and 15 in column (2) are gains, or an amount is entered in Part I or Part II and there is an entry on Form 1041, line 2b(2), and Form 1041, line 22, is more than zero.                                                                                                                       |  |
| <b>Caution:</b> Skip this part and complete the <b>Schedule D Tax Worksheet</b> in the instructions if:<br>• Either line 14b, col (2) or line 14c, col (2) is more than zero, or<br>• Both Form 1041, line 2b(1), and Form 4952, line 4g are more than zero                                                                                                             |  |
| <b>Form 990-T trusts.</b> Complete this part <b>only</b> if both lines 14a and 15 are gains, or qualified dividends are included in income in Part I of Form 990-T, and Form 990-T, line 34, is more than zero. Skip this part and complete the <b>Schedule D Tax Worksheet</b> in the instructions if either line 14b, col (2) or line 14c, col (2) is more than zero. |  |

|           |                                                                                                                                                                                                                                                         |           |  |
|-----------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|--|
| <b>17</b> | Enter taxable income from Form 1041, line 22 (or Form 990-T, line 34) . . . . .                                                                                                                                                                         | <b>17</b> |  |
| <b>18</b> | Enter the <b>smaller</b> of line 14a or 15 in column (2) but not less than zero . . . . .                                                                                                                                                               | <b>18</b> |  |
| <b>19</b> | Enter the estate's or trust's qualified dividends from Form 1041, line 2b(2) (or enter the qualified dividends included in income in Part I of Form 990-T) . . . . .                                                                                    | <b>19</b> |  |
| <b>20</b> | Add lines 18 and 19 . . . . .                                                                                                                                                                                                                           | <b>20</b> |  |
| <b>21</b> | If the estate or trust is filing Form 4952, enter the amount from line 4g; otherwise, enter -0- . . . . . ▶                                                                                                                                             | <b>21</b> |  |
| <b>22</b> | Subtract line 21 from line 20. If zero or less, enter -0- . . . . .                                                                                                                                                                                     | <b>22</b> |  |
| <b>23</b> | Subtract line 22 from line 17. If zero or less, enter -0- . . . . .                                                                                                                                                                                     | <b>23</b> |  |
| <b>24</b> | Enter the <b>smaller</b> of the amount on line 17 or \$2,300 . . . . .                                                                                                                                                                                  | <b>24</b> |  |
| <b>25</b> | Is the amount on line 23 equal to or more than the amount on line 24?<br><input type="checkbox"/> <b>Yes.</b> Skip lines 25 and 26; go to line 27 and check the "No" box.<br><input type="checkbox"/> <b>No.</b> Enter the amount from line 23. . . . . | <b>25</b> |  |
| <b>26</b> | Subtract line 25 from line 24. . . . .                                                                                                                                                                                                                  | <b>26</b> |  |
| <b>27</b> | Are the amounts on lines 22 and 26 the same?<br><input type="checkbox"/> <b>Yes.</b> Skip lines 27 thru 30; go to line 31 <input type="checkbox"/> <b>No.</b> Enter the smaller of line 17 or line 22 . . . . .                                         | <b>27</b> |  |
| <b>28</b> | Enter the amount from line 26 (If line 26 is blank, enter -0-) . . . . .                                                                                                                                                                                | <b>28</b> |  |
| <b>29</b> | Subtract line 28 from line 27 . . . . .                                                                                                                                                                                                                 | <b>29</b> |  |
| <b>30</b> | Multiply line 29 by 15% ( 15 ) . . . . .                                                                                                                                                                                                                | <b>30</b> |  |
| <b>31</b> | Figure the tax on the amount on line 23. Use the 2011 Tax Rate Schedule for Estates and Trusts (see the Schedule G instructions in the instructions for Form 1041) . . . . .                                                                            | <b>31</b> |  |
| <b>32</b> | Add lines 30 and 31 . . . . .                                                                                                                                                                                                                           | <b>32</b> |  |
| <b>33</b> | Figure the tax on the amount on line 17. Use the 2011 Tax Rate Schedule for Estates and Trusts (see the Schedule G instructions in the instructions for Form 1041) . . . . .                                                                            | <b>33</b> |  |
| <b>34</b> | <b>Tax on all taxable income.</b> Enter the <b>smaller</b> of line 32 or line 33 here and on Form 1041, Schedule G, line 1a (or Form 990-T, line 36) . . . . .                                                                                          | <b>34</b> |  |

Schedule D (Form 1041) 2011

Department of the Treasury  
Internal Revenue Service

**Continuation Sheet for Schedule D  
(Form 1041)**

► See instructions for Schedule D (Form 1041).

▶ **Attach to Schedule D to list additional transactions for lines 1a and 6a.**

OMB No 1545-0092

2011

Name of estate or trust

THE ALFA FOUNDATION

Employer identification number

13-7228276

## Part I Short-Term Capital Gains and Losses - Assets Held One Year or Less

[illegible]

|                                                                                                     |         |
|-----------------------------------------------------------------------------------------------------|---------|
| <b>1b Total.</b> Combine the amounts in column (f). Enter here and on Schedule D, line 1b . . . . . | -3,542. |
|-----------------------------------------------------------------------------------------------------|---------|

**For Paperwork Reduction Act Notice, see the Instructions for Form 1041.**

Schedule D-1 (Form 1041) 2011

## PART II - SUPPORTING SCHEDULE FOR HOLDINGS AT DECEMBER 31, 2011

INVESTMENT MANAGEMENT STATEMENT  
 THE ALFA FOUNDATION  
 January 1, 2011 - December 31, 2011  
 Account Number: 10-333780

## CASH AND CASH EQUIVALENTS

## Summary

|                            | Total Market Value** | % of Portfolio | Estimated Annual Income |
|----------------------------|----------------------|----------------|-------------------------|
| Cash                       | \$0.00               | 0.00%          | \$0                     |
| Taxable Money Market Funds | \$150,012.79         | 3.65%          | \$15                    |
| <b>Total</b>               | <b>\$150,012.79</b>  | <b>3.65%</b>   | <b>\$15</b>             |

Holdings\*  
(Description sorted by type/alphabetical)

## Cash

|           | Quantity    | Cost        | Price/Unit*** | Market Value | Accrued Income | Estimated Annual Income | Current Yield |
|-----------|-------------|-------------|---------------|--------------|----------------|-------------------------|---------------|
| PRINCIPAL | (82,125.07) | (82,125.07) | 1.00          | (82,125.07)  | 0.00           | 0                       | 0.00%         |
| INCOME    | 82,125.07   | 82,125.07   | 1.00          | 82,125.07    | 0.00           | 0                       | 0.00%         |

## Taxable Money Market Funds

|                                                                   |            |            |      |            |      |    |       |
|-------------------------------------------------------------------|------------|------------|------|------------|------|----|-------|
| HSBC INVESTOR PRIME MONEY MARKET<br>FD CLY<br>(CUSIP # 609988AR0) | 150,011.76 | 150,011.76 | 1.00 | 150,011.76 | 1.03 | 15 | 0.01% |
|-------------------------------------------------------------------|------------|------------|------|------------|------|----|-------|

## Total Cash and Cash Equivalents

|  |  |              |  |              |        |      |       |
|--|--|--------------|--|--------------|--------|------|-------|
|  |  | \$150,011.76 |  | \$150,011.76 | \$1.03 | \$15 | 0.01% |
|--|--|--------------|--|--------------|--------|------|-------|

\* All values reported in U S. dollars

\*\* Includes Accrued Income

\*\*\* Prices are rounded to the nearest 100th decimal place for statement formatting purposes

INVESTMENT MANAGEMENT STATEMENT  
THE ALFA FOUNDATION  
January 1, 2011 - December 31, 2011  
Account Number: 10-333780

**FIXED INCOME**

**Summary**

|                               | Total Market Value**  | % of Portfolio | Estimated Annual Income |
|-------------------------------|-----------------------|----------------|-------------------------|
| Fed Taxable Muni Notes/Bonds  | \$107,226.17          | 2.61%          | \$3,036                 |
| Government Agency Bonds/Notes | \$566,656.64          | 13.80%         | \$17,699                |
| Government CMO's and REMIC's  | \$25,635.50           | 0.62%          | \$859                   |
| Non-US Corporate Bonds        | \$214,858.71          | 5.23%          | \$7,104                 |
| Taxable Closed-End Fixed Inc  | \$12,065.75           | 0.29%          | \$1,002                 |
| Taxable Fixed Income Funds    | \$38,823.90           | 0.95%          | \$2,996                 |
| U.S. Corporate Bonds & Notes  | \$1,173,767.19        | 28.61%         | \$46,566                |
| U.S. Treasury Bonds and Notes | \$257,570.52          | 6.27%          | \$4,870                 |
| <b>Total</b>                  | <b>\$2,396,604.38</b> | <b>58.38%</b>  | <b>\$84,132</b>         |

**Holdings\***  
(Description sorted by Maturity)

**Fed Taxable Muni Notes/Bonds**

|                                                                                                                                        | Par Value | Cost      | Price*** Unit | Market Value | Accrued Income | Total Market Value** | Estimated Annual Income | Current Yield |
|----------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|---------------|--------------|----------------|----------------------|-------------------------|---------------|
| MORRIS COUNTY NEW JERSEY GENERAL OBLIGATION<br>DTD 02/18/2010 1 373% 08/15/2012<br>NON CALLABLE<br>(CUSIP # 618027AQ9)Moody Rating AAA | 10,000.00 | 10,000.00 | 100.55        | 10,055.00    | 51.87          | 10,106.87            | 137                     | 1.36%         |
| NEW JERSEY ECONOMIC DEV AUTH REVENUE BOND<br>DTD 05/17/2010 VAR CPN 06/15/2013<br>NON CALLABLE<br>(CUSIP # 645918YG2)Moody Rating A1   | 25,000.00 | 24,915.00 | 100.02        | 25,005.00    | 18.25          | 25,023.25            | 387                     | 1.55%         |

\* All values reported in U.S. dollars

\*\* Includes Accrued Income

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INVESTMENT MANAGEMENT STATEMENT  
THE ALFA FOUNDATION  
January 1, 2011 - December 31, 2011  
Account Number: 10-333780

**FIXED INCOME**

**Holdings\***  
(Description sorted by Maturity)

|                                                                                                                                                | Par Value | Cost      | Price***<br>Unit | Market<br>Value | Accrued<br>Income | Total<br>Market<br>Value** | Estimated<br>Annual<br>Income | Current<br>Yield |
|------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|------------------|-----------------|-------------------|----------------------------|-------------------------------|------------------|
| IRVINE RANCH CALIFORNIA<br>WATER REVENUE<br>DTD 04/20/2010 2.605% 03/15/2014<br>ESCROW TO MATURITY<br>(CUSIP # 463655GW4)Moody Rating AAA      | 20,000.00 | 20,300.00 | 103.93           | 20,786.00       | 153.41            | 20,939.41                  | 521                           | 2.51%            |
| NEW YORK NEW YORK<br>GENERAL OBLIGATION<br>DTD 10/20/2010 2.840% 10/01/2016<br>NON CALLABLE<br>(CUSIP # 64966H4D9)Moody Rating AA2             | 25,000.00 | 24,393.50 | 104.19           | 26,047.50       | 177.50            | 26,225.00                  | 710                           | 2.73%            |
| SOUTHERN CALIFORNIA<br>POWER REVENUE<br>DTD 09/15/1997 6.930% 05/15/2017<br>ESCROWED TO MATURITY<br>AGM<br>(CUSIP # 842475WF8)Moody Rating AA3 | 15,000.00 | 18,822.15 | 126.32           | 18,948.00       | 132.83            | 19,080.83                  | 1,040                         | 5.49%            |
| NEW YORK STATE URBAN DEV<br>REVENUE BONDS<br>DTD 12/08/2010 4.810% 03/15/2021<br>NON CALLABLE<br>(CUSIP # 650035UZ9)Moody Rating N/R           | 5,000.00  | 5,684.30  | 115.60           | 5,780.00        | 70.81             | 5,850.81                   | 241                           | 4.16%            |

**Government Agency Bonds/Notes**

|                                                                                                                        |           |           |        |           |        |           |       |       |
|------------------------------------------------------------------------------------------------------------------------|-----------|-----------|--------|-----------|--------|-----------|-------|-------|
| SOVEREIGN BANK<br>DTD 12/22/2008 2.750% 01/17/2012<br>NON CALLABLE<br>FDIC GTD<br>(CUSIP # 846042AA7)Moody Rating AAA  | 15,000.00 | 15,254.10 | 100.10 | 15,015.00 | 187.92 | 15,202.92 | 413   | 2.75% |
| PRIVATE EXPORT FUNDING CORP<br>DTD 05/15/2002 5.685% 05/15/2012<br>NON CALLABLE<br>(CUSIP # 742651CW0)Moody Rating AAA | 50,000.00 | 52,897.50 | 102.04 | 51,020.00 | 363.21 | 51,383.21 | 2,843 | 5.57% |

\* All values reported in U.S. dollars

\*\* Includes Accrued Income

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INVESTMENT MANAGEMENT STATEMENT  
THE ALFA FOUNDATION  
January 1, 2011 - December 31, 2011  
Account Number: 10-333780

**FIXED INCOME**

**Holdings\***  
(Description sorted by Maturity)

|                                                                                                                                       | Par Value | Cost      | Price***<br>Unit | Market<br>Value | Accrued<br>Income | Total<br>Market<br>Value** | Estimated<br>Annual<br>Income | Current<br>Yield |
|---------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|------------------|-----------------|-------------------|----------------------------|-------------------------------|------------------|
| GOLDMAN SACHS GROUP INC<br>DTD 12/01/2008 3 250% 06/15/2012<br>NON CALLABLE<br>FDIC GUARANTEED<br>(CUSIP # 38146FAA9)Moody Rating AAA | 26,000.00 | 26,820.56 | 101.42           | 26,369.20       | 37.56             | 26,406.76                  | 845                           | 3.20%            |
| JPMORGAN CHASE & CO<br>DTD 04/06/2009 VAR CPN 12/26/2012<br>NON CALLABLE<br>FDIC<br>(CUSIP # 481247AN4)Moody Rating AAA               | 10,000.00 | 10,000.00 | 100.59           | 10,059.00       | 1.31              | 10,060.31                  | 82                            | 0.82%            |
| FEDERAL NATIONAL MORTGAGE ASSN<br>DTD 09/12/2011 0.600% 09/12/2013<br>CALLABLE<br>(CUSIP # 3135G0DB6)Moody Rating AAA                 | 25,000.00 | 25,019.33 | 100.02           | 25,005.00       | 45.42             | 25,050.42                  | 150                           | 0.60%            |
| FEDERAL HOME LOAN BANK<br>DTD 12/04/2008 3 125% 12/13/2013<br>NON CALLABLE<br>(CUSIP # 3133XSP93)Moody Rating AAA                     | 50,000.00 | 52,393.50 | 104.79           | 52,395.00       | 78.13             | 52,473.13                  | 1,563                         | 2.98%            |
| FEDERAL FARM CREDIT BANK<br>DTD 06/13/2011 1.050% 06/13/2014<br>CALLABLE<br>(CUSIP # 31331KMU1)Moody Rating AAA                       | 30,000.00 | 29,982.00 | 100.22           | 30,066.00       | 15.75             | 30,081.75                  | 315                           | 1.05%            |
| FEDERAL NATIONAL MORTGAGE ASSN<br>DTD 11/17/2011 0.750% 12/19/2014<br>NON CALLABLE<br>(CUSIP # 3135G0FY4)Moody Rating AAA             | 35,000.00 | 34,998.95 | 100.31           | 35,108.50       | 8.75              | 35,117.25                  | 263                           | 0.75%            |
| FEDERAL FARM CREDIT BANK<br>DTD 09/14/2011 1.040% 09/14/2015<br>CALLABLE<br>(CUSIP # 31331KXY1)Moody Rating AAA                       | 25,000.00 | 25,000.00 | 100.38           | 25,095.00       | 77.28             | 25,172.28                  | 260                           | 1.04%            |

\* All values reported in U. S. dollars

\*\* Includes Accrued Income

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INVESTMENT MANAGEMENT STATEMENT  
THE ALFA FOUNDATION  
January 1, 2011 - December 31, 2011  
Account Number: 10-333780

## FIXED INCOME

**Holdings\***  
(Description sorted by Maturity)

|                                                                                                                            | Par Value | Cost      | Price***<br>Unit | Market<br>Value | Accrued<br>Income | Total<br>Market<br>Value** | Estimated<br>Annual<br>Income | Current<br>Yield |
|----------------------------------------------------------------------------------------------------------------------------|-----------|-----------|------------------|-----------------|-------------------|----------------------------|-------------------------------|------------------|
| FEDERAL NATIONAL MORTGAGE ASSN<br>DTD 01/18/2011 2.250% 03/15/2016<br>NON CALLABLE<br>(CUSIP # 3135G0AL7)Moody Rating AAA  | 10,000.00 | 10,455.00 | 104.82           | 10,482.00       | 66.25             | 10,548.25                  | 225                           | 2.15%            |
| FEDERAL HOME LOAN MORTGAGE CORP<br>DTD 07/08/2011 2.000% 08/25/2016<br>NON CALLABLE<br>(CUSIP # 3137EACW7)Moody Rating AAA | 30,000.00 | 31,051.80 | 103.99           | 31,197.00       | 210.00            | 31,407.00                  | 600                           | 1.92%            |
| FEDERAL HOME LOAN BANK<br>DTD 05/02/2007 4.875% 05/17/2017<br>NON CALLABLE<br>(CUSIP # 3133XKQX6)Moody Rating AAA          | 25,000.00 | 27,861.11 | 118.64           | 29,660.00       | 148.96            | 29,808.96                  | 1,219                         | 4.11%            |
| FEDERAL HOME LOAN BANK<br>DTD 10/19/2007 5.000% 11/17/2017<br>NON CALLABLE<br>(CUSIP # 3133XMQ87)Moody Rating AAA          | 30,000.00 | 33,665.65 | 120.01           | 36,003.00       | 183.33            | 36,186.33                  | 1,500                         | 4.17%            |
| ASIAN DEVELOPMENT BANK<br>DTD 07/16/1998 5.593% 07/16/2018<br>NON CALLABLE<br>(CUSIP # 045167AY9)Moody Rating AAA          | 15,000.00 | 17,250.00 | 122.06           | 18,309.00       | 384.52            | 18,693.52                  | 839                           | 4.58%            |
| FEDERAL HOME LOAN BANK<br>DTD 05/04/2004 5.375% 05/15/2019<br>(CUSIP # 3133X72S2)Moody Rating AAA                          | 50,000.00 | 56,609.25 | 124.39           | 62,195.00       | 343.40            | 62,538.40                  | 2,688                         | 4.32%            |
| FEDERAL HOME LOAN BANK<br>DTD 03/16/2010 4.125% 03/13/2020<br>NON CALLABLE<br>(CUSIP # 3133XXPF50)Moody Rating AAA         | 25,000.00 | 26,442.50 | 114.74           | 28,685.00       | 309.38            | 28,994.38                  | 1,031                         | 3.59%            |

\* All values reported in U.S. dollars

\*\* Includes Accrued Income

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INVESTMENT MANAGEMENT STATEMENT  
THE ALFA FOUNDATION  
January 1, 2011 - December 31, 2011  
Account Number: 10-333780

## FIXED INCOME

**Holdings\***  
(Description sorted by Maturity)

|                                                                                                                                                       | Par Value | Cost      | Price***<br>Unit | Market<br>Value | Accrued<br>Income | Total<br>Market<br>Value** | Estimated<br>Annual<br>Income | Current<br>Yield |
|-------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|------------------|-----------------|-------------------|----------------------------|-------------------------------|------------------|
| TENNESSEE VALLEY AUTHORITY<br>DTD 02/08/2011 3.875% 02/15/2021<br>NON CALLABLE<br>(CUSIP # 880591EL2)Moody Rating AAA                                 | 40,000.00 | 40,143.65 | 114.09           | 45,636.00       | 585.56            | 46,221.56                  | 1,550                         | 3.40%            |
| FEDERAL HOME LOAN BANK<br>DTD 11/09/2007 5.250% 12/09/2022<br>NON CALLABLE<br>(CUSIP # 3133XN4B2)Moody Rating AAA                                     | 25,000.00 | 31,059.50 | 124.92           | 31,230.00       | 80.21             | 31,310.21                  | 1,313                         | 4.20%            |
| <b>Government CMO's and REMIC's</b>                                                                                                                   |           |           |                  |                 |                   |                            |                               |                  |
| FEDERAL HOME LOAN MORTGAGE CORP<br>CMO SER 3591 CL MC<br>DTD 10/01/2009 2.000% 10/15/2014<br>NON CALLABLE<br>(CUSIP # 31398KKP4)Moody Rating N/A      | 15,417.69 | 15,533.33 | 100.17           | 15,443.90       | 25.70             | 15,469.60                  | 308                           | 2.00%            |
| GOVERNMENT NATIONAL MORTGAGE ASSN<br>CMO SER 2003-33 CL KB<br>DTD 04/01/2003 5.500% 12/20/2031<br>NON CALLABLE<br>(CUSIP # 38373SR74)Moody Rating N/A | 10,024.72 | 10,275.34 | 100.95           | 10,119.95       | 45.95             | 10,165.90                  | 551                           | 5.45%            |
| <b>Non-US Corporate Bonds</b>                                                                                                                         |           |           |                  |                 |                   |                            |                               |                  |
| ASTRAZENECA PLC<br>DTD 09/12/2007 5.400% 09/15/2012<br>NON CALLABLE<br>(CUSIP # 046333AC2)Moody Rating A1                                             | 25,000.00 | 26,638.55 | 103.45           | 25,862.50       | 397.50            | 26,260.00                  | 1,350                         | 5.22%            |
| CREDIT SUISSE NEW YORK<br>MEDIUM TERM NOTE<br>DTD 05/06/2008 5.000% 05/15/2013<br>NON CALLABLE<br>(CUSIP # 2254C0TC1)Moody Rating AA1                 | 25,000.00 | 26,718.75 | 102.58           | 25,645.00       | 159.72            | 25,804.72                  | 1,250                         | 4.87%            |

\* All values reported in U S dollars

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INVESTMENT MANAGEMENT STATEMENT  
THE ALFA FOUNDATION  
January 1, 2011 - December 31, 2011  
Account Number: 10-333780

## FIXED INCOME

**Holdings\***  
(Description sorted by Maturity)

|                                                                                                                                       | Par Value | Cost      | Price***<br>Unit | Market<br>Value | Accrued<br>Income | Total<br>Market<br>Value** | Estimated<br>Annual<br>Income | Current<br>Yield |
|---------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|------------------|-----------------|-------------------|----------------------------|-------------------------------|------------------|
| BHP FINANCE UNITED STATES OF AMERICA<br>DTD 11/01/1993 6 750% 11/01/2013<br>NON CALLABLE<br>(CUSIP # 055450AE0)Moody Rating A1        | 25,000.00 | 28,238.45 | 109.89           | 27,472.50       | 281.25            | 27,753.75                  | 1,688                         | 6.14%            |
| BARCLAYS BANK PLC<br>DTD 01/13/2011 VAR CPN 01/13/2014<br>NON CALLABLE<br>(CUSIP # 06740P3N4)Moody Rating AA3                         | 25,000.00 | 25,197.75 | 96.93            | 24,232.50       | 79.86             | 24,312.36                  | 360                           | 1.48%            |
| ROYAL BANK OF CANADA<br>MEDIUM TERM NOTE<br>DTD 04/19/2011 VAR CPN 04/17/2014<br>NON CALLABLE<br>(CUSIP # 78008K5X7)Moody Rating AA1  | 30,000.00 | 30,000.00 | 98.97            | 29,691.00       | 44.70             | 29,735.70                  | 211                           | 0.71%            |
| SWEDISH EXPORT CREDIT<br>MEDIUM TERM NOTE<br>DTD 08/14/2009 VAR CPN 08/14/2014<br>NON CALLABLE<br>(CUSIP # 870297BL1)Moody Rating AA1 | 25,000.00 | 25,377.25 | 99.35            | 24,837.50       | 40.09             | 24,877.59                  | 301                           | 1.21%            |
| BANK OF NOVA SCOTIA<br>DTD 01/22/2010 3 400% 01/22/2015<br>NON CALLABLE<br>(CUSIP # 064149A64)Moody Rating AA1                        | 25,000.00 | 25,772.25 | 105.04           | 26,260.00       | 375.42            | 26,635.42                  | 850                           | 3.24%            |
| SHELL INTERNATIONAL FIN<br>DTD 03/25/2010 4 375% 03/25/2020<br>CALLABLE<br>(CUSIP # 822582AM4)Moody Rating AA1                        | 25,000.00 | 25,832.75 | 116.75           | 29,187.50       | 291.67            | 29,479.17                  | 1,094                         | 3.75%            |

### Taxable Closed-End Fixed Inc

|                                                                                  |        |           |       |           |        |           |       |       |
|----------------------------------------------------------------------------------|--------|-----------|-------|-----------|--------|-----------|-------|-------|
| MORGAN STANLEY EMERGING MARKETS<br>DOMESTIC DEBT FUND INC<br>(CUSIP # 617477104) | 835.00 | 13,754.11 | 14.15 | 11,815.25 | 250.50 | 12,065.75 | 1,002 | 8.48% |
|----------------------------------------------------------------------------------|--------|-----------|-------|-----------|--------|-----------|-------|-------|

\* All values reported in U S. dollars

\*\* Includes Accrued Income

\*\*\* Prices are rounded to the nearest 100th decimal place for statement formatting purposes

INVESTMENT MANAGEMENT STATEMENT  
THE ALFA FOUNDATION  
January 1, 2011 - December 31, 2011  
Account Number: 10-333780

**FIXED INCOME**

| Holdings*<br>(Description sorted by Maturity)                                                                                            | Par Value | Cost      | Price***<br>Unit | Market<br>Value | Accrued<br>Income | Total<br>Market<br>Value** | Estimated<br>Annual<br>Income | Current<br>Yield |
|------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|------------------|-----------------|-------------------|----------------------------|-------------------------------|------------------|
| <b>Taxable Fixed Income Funds</b>                                                                                                        |           |           |                  |                 |                   |                            |                               |                  |
| JP MORGAN HIGH YIELD SEL<br>(CUSIP # 4812C0803)                                                                                          | 5,095.00  | 42,558.95 | 7.62             | 38,823.90       | 0.00              | 38,823.90                  | 2,996                         | 7.72%            |
| <b>U.S. Corporate Bonds &amp; Notes</b>                                                                                                  |           |           |                  |                 |                   |                            |                               |                  |
| TOYOTA MOTOR CREDIT CORP<br>MEDIUM TERM NOTE<br>DTD 01/08/2009 VAR CPN 01/09/2012<br>NON CALLABLE<br>(CUSIP # 89233P3A2)Moody Rating AA3 | 25,000.00 | 25,375.00 | 100.05           | 25,012.50       | 221.58            | 25,234.08                  | 973                           | 3.89%            |
| BOEING CAP CORP<br>DTD 11/9/01 6.50% 2/15/12<br>CALL @ MAKE WHOLE +30BP<br>(CUSIP # 097014AG9)Moody Rating A2                            | 25,000.00 | 26,261.75 | 100.75           | 25,187.50       | 613.89            | 25,801.39                  | 1,625                         | 6.45%            |
| DISNEY WALT CO NEW<br>DTD 2/28/2002 6.375% 3/01/2012<br>NON CALLABLE<br>(CUSIP # 25468PBX3)Moody Rating A2                               | 25,000.00 | 26,278.25 | 100.90           | 25,225.00       | 531.25            | 25,756.25                  | 1,594                         | 6.32%            |
| COSTCO WHOLESALE CORP<br>DTD 02/20/2007 5.300% 03/15/2012<br>NON CALLABLE<br>(CUSIP # 22160KAB1)Moody Rating A2                          | 25,000.00 | 26,139.75 | 100.93           | 25,232.50       | 390.14            | 25,622.64                  | 1,325                         | 5.25%            |
| H.J. HEINZ FINANCE<br>DTD 03/15/2003 6.000% 03/15/2012<br>NON CALLABLE<br>(CUSIP # 42307TAF5)Moody Rating BAA2                           | 25,000.00 | 26,250.00 | 100.93           | 25,232.50       | 441.67            | 25,674.17                  | 1,500                         | 5.94%            |

\* All values reported in U.S. dollars

\*\* Includes Accrued Income

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INVESTMENT MANAGEMENT STATEMENT  
THE ALFA FOUNDATION  
January 1, 2011 - December 31, 2011  
Account Number: 10-333780

FIXED INCOME

Holdings\*  
(Description sorted by Maturity)

| Holdings*                                                                                                                      | Par Value | Cost      | Price***<br>Unit | Market<br>Value | Accrued<br>Income | Total<br>Market<br>Value** | Estimated<br>Annual<br>Income | Current<br>Yield |
|--------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|------------------|-----------------|-------------------|----------------------------|-------------------------------|------------------|
| XTO ENERGY INC<br>SR NT DTD 4/23/02 7 5% 4/15/12<br>CALL @ MAKE WHOLE +50BP<br>(CUSIP # 98385XAA4)Moody Rating AAA             | 25,000.00 | 26,730.50 | 102.00           | 25,500.00       | 395.83            | 25,895.83                  | 1,875                         | 7.35%            |
| CONSOLIDATED ED CO NEW YORK<br>DTD 06/24/2002 5 625% 07/01/2012<br>NON CALLABLE<br>(CUSIP # 209111DZ3)Moody Rating A3          | 25,000.00 | 26,359.00 | 102.34           | 25,585.00       | 703.13            | 26,288.13                  | 1,406                         | 5.50%            |
| BB&T CORPORATION<br>MEDIUM TERM NOTE<br>DTD 07/27/2009 3 850% 07/27/2012<br>NON CALLABLE<br>(CUSIP # 05531FAC7)Moody Rating A2 | 25,000.00 | 25,888.96 | 101.63           | 25,407.50       | 411.74            | 25,819.24                  | 963                           | 3.79%            |
| MERRILL LYNCH & CO<br>DTD 08/15/2007 6 050% 08/15/2012<br>NON CALLABLE<br>(CUSIP # 59018YJ36)Moody Rating BAA1                 | 5,000.00  | 5,078.75  | 101.44           | 5,072.00        | 114.28            | 5,186.28                   | 303                           | 5.96%            |
| DU PONT E.I. DE NEMOURS<br>DTD 12/03/2007 5 000% 01/15/2013<br>NON CALLABLE<br>(CUSIP # 263534BS7)Moody Rating A2              | 26,000.00 | 27,759.39 | 104.31           | 27,120.60       | 599.44            | 27,720.04                  | 1,300                         | 4.79%            |
| US BANCORP<br>MEDIUM TERM NOTE<br>DTD 09/10/2009 2 125% 02/15/2013<br>NON CALLABLE<br>(CUSIP # 91159HGS3)Moody Rating AA3      | 12,000.00 | 12,196.80 | 101.63           | 12,195.60       | 96.33             | 12,291.93                  | 255                           | 2.09%            |
| AT&T CORPORATION<br>DTD 09/15/2002 6 500% 03/15/2013<br>NON CALLABLE<br>(CUSIP # 001957BJ7)Moody Rating WR                     | 15,000.00 | 16,324.50 | 106.43           | 15,964.50       | 287.08            | 16,251.58                  | 975                           | 6.11%            |

\* All values reported in U.S. dollars

\*\* Includes Accrued Income

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**FIXED INCOME**

| Holdings*<br>(Description sorted by Maturity)                                                                                        | Par Value | Cost      | Price***<br>Unit | Market<br>Value | Accrued<br>Income | Total<br>Market<br>Value** | Estimated<br>Annual<br>Income | Current<br>Yield |
|--------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|------------------|-----------------|-------------------|----------------------------|-------------------------------|------------------|
| PRAXAIR INC<br>DTD 01/14/2010 2.125% 06/14/2013<br>NON CALLABLE<br>(CUSIP # 7400SPAX2)Moody Rating A2                                | 20,000.00 | 20,418.00 | 102.00           | 20,400.00       | 20.07             | 20,420.07                  | 425                           | 2.08%            |
| IBM CORP<br>DTD 08/05/2010 1.000% 08/05/2013<br>NON CALLABLE<br>(CUSIP # 459200GT2)Moody Rating AA3                                  | 20,000.00 | 19,910.40 | 100.79           | 20,158.00       | 81.11             | 20,239.11                  | 200                           | 0.99%            |
| PRIVATE EXPT FDG CORP<br>DTD 08/14/2003 4.974% 08/15/2013<br>NON CALLABLE<br>(CUSIP # 742651CY6)Moody Rating AAA                     | 25,000.00 | 27,243.25 | 107.08           | 26,770.00       | 469.77            | 27,239.77                  | 1,244                         | 4.64%            |
| GENERAL ELEC CAP CORP<br>MEDIUM TERM NOTE<br>DTD 09/16/2010 1.875% 09/16/2013<br>NON CALLABLE<br>(CUSIP # 36962G4Q4)Moody Rating AA2 | 15,000.00 | 15,158.25 | 101.23           | 15,184.50       | 82.03             | 15,266.53                  | 281                           | 1.85%            |
| PRESIDENT & FELLOW HARVARD COLLEGE<br>DTD 12/12/2008 5.000% 01/15/2014<br>NON CALLABLE<br>(CUSIP # 740816AF0)Moody Rating AAA        | 10,000.00 | 10,922.40 | 108.87           | 10,887.00       | 230.56            | 11,117.56                  | 500                           | 4.59%            |
| NOVARTIS CAPITAL CORP<br>DTD 02/10/2009 4.125% 02/10/2014<br>NON CALLABLE<br>(CUSIP # 66989HAA6)Moody Rating AA2                     | 20,000.00 | 21,408.40 | 106.99           | 21,398.00       | 323.13            | 21,721.13                  | 825                           | 3.85%            |
| TEVA PHARM FIN III<br>DTD 03/21/2011 VAR CPN 03/21/2014<br>NON CALLABLE<br>(CUSIP # 88166DAB2)Moody Rating A3                        | 25,000.00 | 25,119.50 | 99.42            | 24,855.00       | 8.15              | 24,863.15                  | 267                           | 1.07%            |

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**FIXED INCOME**

| Holdings*<br>(Description sorted by Maturity)                                                                         | Par Value | Cost      | Price***<br>Unit | Market<br>Value | Accrued<br>Income | Total<br>Market<br>Value** | Estimated<br>Annual<br>Income | Current<br>Yield |
|-----------------------------------------------------------------------------------------------------------------------|-----------|-----------|------------------|-----------------|-------------------|----------------------------|-------------------------------|------------------|
| GLAXOSMITHKLINE CAP INC<br>DTD 4/6/04 4.375% 4/15/14<br>CALL @ MAKE WHOLE +10BP<br>(CUSIP # 377372AA5)Moody Rating A1 | 25,000.00 | 26,903.75 | 108.22           | 27,055.00       | 230.90            | 27,285.90                  | 1,094                         | 4.04%            |
| STANFORD UNIVERSITY<br>DTD 04/29/2009 3.625% 05/01/2014<br>NON CALLABLE<br>(CUSIP # 854403AA0)Moody Rating AAA        | 25,000.00 | 26,466.90 | 106.73           | 26,682.50       | 151.04            | 26,833.54                  | 906                           | 3.40%            |
| GOOGLE INC<br>DTD 05/19/2011 1.250% 05/19/2014<br>NON CALLABLE<br>(CUSIP # 38259PAA0)Moody Rating AA2                 | 20,000.00 | 19,995.40 | 101.51           | 20,302.00       | 29.17             | 20,331.17                  | 250                           | 1.23%            |
| ANHEUSER-BUSCH INBEV<br>DTD 07/14/2011 1.500% 07/14/2014<br>NON CALLABLE<br>(CUSIP # 03523TBL1)Moody Rating BAA1      | 25,000.00 | 25,197.00 | 100.72           | 25,180.00       | 173.96            | 25,353.96                  | 375                           | 1.49%            |
| PETROHAWK ENERGY CORP<br>DTD 08/01/2009 10.500% 08/01/2014<br>CALLABLE<br>(CUSIP # 716495AH9)Moody Rating BAA3        | 10,000.00 | 11,225.00 | 111.00           | 11,100.00       | 437.50            | 11,537.50                  | 1,050                         | 9.46%            |
| CAMPBELL SOUP CO<br>DTD 07/01/2009 3.375% 08/15/2014<br>NON CALLABLE<br>(CUSIP # 134429AU3)Moody Rating A2            | 25,000.00 | 26,670.75 | 106.08           | 26,520.00       | 318.75            | 26,838.75                  | 844                           | 3.18%            |
| HOWARD HUGHES MEDICAL IN<br>DTD 08/18/2009 3.450% 09/01/2014<br>NON CALLABLE<br>(CUSIP # 44266RAA5)Moody Rating AAA   | 25,000.00 | 26,452.00 | 106.65           | 26,662.50       | 287.50            | 26,950.00                  | 863                           | 3.23%            |

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\*\* Includes Accrued Income

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## FIXED INCOME

**Holdings\***  
(Description sorted by Maturity)

| Holdings*                                                                                                                               | Par Value | Cost      | Price***<br>Unit | Market<br>Value | Accrued<br>Income | Total<br>Market<br>Value** | Estimated<br>Annual<br>Income | Current<br>Yield |
|-----------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|------------------|-----------------|-------------------|----------------------------|-------------------------------|------------------|
| BELLSOUTH CORP<br>NT DTD 9/13/04 5 2% 9/15/14<br>CALL @ MAKE WHOLE +20 BP<br>(CUSIP # 079860AG7)Moody Rating WR                         | 25,000.00 | 27,479.50 | 110.55           | 27,637.50       | 382.78            | 28,020.28                  | 1,300                         | 4.70%            |
| YALE UNIVERSITY<br>MEDIUM TERM NOTE<br>DTD 11/10/2009 2 900% 10/15/2014<br>NON CALLABLE<br>(CUSIP # 98458PAB1)Moody Rating AAA          | 25,000.00 | 25,903.06 | 105.88           | 26,470.00       | 153.06            | 26,623.06                  | 725                           | 2.74%            |
| ADOBE SYSTEMS INC<br>DTD 02/01/2010 3 250% 02/01/2015<br>NON CALLABLE<br>(CUSIP # 00724FAA9)Moody Rating BAA1                           | 30,000.00 | 30,939.25 | 104.97           | 31,491.00       | 406.25            | 31,897.25                  | 975                           | 3.10%            |
| GOLDMAN SACHS GROUP INC<br>MEDIUM TERM NOTE<br>DTD 07/22/2005 VAR CPN 07/22/2015<br>NON CALLABLE<br>(CUSIP # 38141TEKF5)Moody Rating A1 | 25,000.00 | 24,471.30 | 87.52            | 21,880.00       | 39.99             | 21,919.99                  | 204                           | 0.93%            |
| CHURCH & DWIGHT CO INC<br>DTD 12/15/2010 3 350% 12/15/2015<br>NON CALLABLE<br>(CUSIP # 171340AG7)Moody Rating BAA2                      | 25,000.00 | 26,104.25 | 104.18           | 26,045.00       | 37.22             | 26,082.22                  | 838                           | 3.22%            |
| ABBOTT LABORATORIES<br>DTD 05/12/2008 5 875% 05/15/2016<br>NON CALLABLE<br>(CUSIP # 002824AT7)Moody Rating A1                           | 25,000.00 | 28,623.06 | 117.31           | 29,327.50       | 187.67            | 29,515.17                  | 1,469                         | 5.01%            |
| EXPRESS SCRIPTS INC<br>DTD 05/02/2011 3 125% 05/15/2016<br>NON CALLABLE<br>(CUSIP # 302182AF7)Moody Rating BAA3                         | 20,000.00 | 19,919.40 | 100.55           | 20,110.00       | 79.86             | 20,189.86                  | 625                           | 3.11%            |

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**FIXED INCOME**

**Holdings\***  
(Description sorted by Maturity)

|                                                                                                                               | Par Value | Cost      | Price***<br>Unit | Market<br>Value | Accrued<br>Income | Total<br>Market<br>Value** | Estimated<br>Annual<br>Income | Current<br>Yield |
|-------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|------------------|-----------------|-------------------|----------------------------|-------------------------------|------------------|
| TARGET CORPORATION<br>DTD 07/14/2006 5.875% 07/15/2016<br>NON CALLABLE<br>(CUSIP # 87612EAIN6)Moody Rating A2                 | 25,000.00 | 28,718.50 | 118.43           | 29,607.50       | 677.26            | 30,284.76                  | 1,469                         | 4.96%            |
| CATERPILLAR INC<br>DTD 08/08/2006 5.700% 08/15/2016<br>NON CALLABLE<br>(CUSIP # 149123BM2)Moody Rating A2                     | 25,000.00 | 28,589.00 | 117.35           | 29,337.50       | 538.33            | 29,875.83                  | 1,425                         | 4.86%            |
| PROCTER & GAMBLE CO<br>DTD 08/15/2011 1.450% 08/15/2016<br>NON CALLABLE<br>(CUSIP # 742718DV8)Moody Rating AA3                | 25,000.00 | 24,952.59 | 101.17           | 25,292.50       | 136.94            | 25,429.44                  | 363                           | 1.43%            |
| COSTCO WHOLESALE CORP<br>DTD 02/20/2007 5.500% 03/15/2017<br>NON CALLABLE<br>(CUSIP # 22160KAC9)Moody Rating A2               | 20,000.00 | 23,819.20 | 119.44           | 23,888.00       | 323.89            | 24,211.89                  | 1,100                         | 4.60%            |
| BLACKROCK INC<br>DTD 09/17/2007 6.250% 09/15/2017<br>NON CALLABLE<br>(CUSIP # 09247XAC5)Moody Rating A1                       | 20,000.00 | 23,156.40 | 116.34           | 23,268.00       | 368.06            | 23,636.06                  | 1,250                         | 5.37%            |
| PRIVATE EXPT FND<br>DTD 08/16/2007 5.450% 09/15/2017<br>NON CALLABLE<br>(CUSIP # 742651DE9)Moody Rating AAA                   | 50,000.00 | 57,019.50 | 121.16           | 60,580.00       | 802.36            | 61,382.36                  | 2,725                         | 4.50%            |
| MCDONALD'S CORP<br>MEDIUM TERM NOTE<br>DTD 02/29/2008 5.350% 03/01/2018<br>NON CALLABLE<br>(CUSIP # 58013MEE0)Moody Rating A2 | 25,000.00 | 28,031.50 | 119.49           | 29,872.50       | 445.83            | 30,318.33                  | 1,338                         | 4.48%            |

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**FIXED INCOME**

**Holdings\***  
(Description sorted by Maturity)

|                                                                                                                              | Par Value | Cost      | Price***<br>Unit | Market<br>Value | Accrued<br>Income | Total<br>Market<br>Value** | Estimated<br>Annual<br>Income | Current<br>Yield |
|------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|------------------|-----------------|-------------------|----------------------------|-------------------------------|------------------|
| CHEVRON CORP<br>DTD 03/03/2009 4 950% 03/03/2019<br>NON CALLABLE<br>(CUSIP # 166751AJ6)Moody Rating AA1                      | 25,000.00 | 27,539.29 | 118.11           | 29,527.50       | 405.63            | 29,933.13                  | 1,238                         | 4.19%            |
| MORGAN STANLEY<br>MEDIUM TERM NOTE<br>DTD 09/23/2009 5 625% 09/23/2019<br>NON CALLABLE<br>(CUSIP # 61747YCJ2)Moody Rating A2 | 25,000.00 | 25,512.50 | 92.61            | 23,152.50       | 382.81            | 23,535.31                  | 1,406                         | 6.07%            |
| CISCO SYSTEMS INC<br>DTD 11/17/2009 4 450% 01/15/2020<br>NON CALLABLE<br>(CUSIP # 17275RAH5)Moody Rating A1                  | 25,000.00 | 25,732.92 | 113.69           | 28,422.50       | 512.99            | 28,935.49                  | 1,113                         | 3.91%            |
| DUKE ENERGY CAROLINAS<br>DTD 06/07/2010 4 300% 06/15/2020<br>NON CALLABLE<br>(CUSIP # 26442CAJ3)Moody Rating A1              | 20,000.00 | 20,375.02 | 112.63           | 22,526.00       | 38.22             | 22,564.22                  | 860                           | 3.82%            |
| WAL-MART STORES INC<br>DTD 07/08/2010 3 625% 07/08/2020<br>NON CALLABLE<br>(CUSIP # 931142CU5)Moody Rating AA2               | 25,000.00 | 24,329.25 | 109.60           | 27,400.00       | 435.50            | 27,835.50                  | 906                           | 3.31%            |
| JPMORGAN CHASE & CO<br>DTD 07/22/2010 4 400% 07/22/2020<br>NON CALLABLE<br>(CUSIP # 46625HHS2)Moody Rating AA3               | 25,000.00 | 24,171.25 | 102.12           | 25,530.00       | 485.83            | 26,015.83                  | 1,100                         | 4.31%            |
| UNITED PARCEL SERVICE<br>DTD 11/12/2010 3 125% 01/15/2021<br>NON CALLABLE<br>(CUSIP # 911312AM8)Moody Rating AA3             | 25,000.00 | 23,277.69 | 106.08           | 26,520.00       | 360.24            | 26,880.24                  | 781                           | 2.95%            |

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**FIXED INCOME**

**Holdings\***  
(Description sorted by Maturity)

|                                                                                                                   | Par Value | Cost      | Price***<br>Unit | Market<br>Value | Accrued<br>Income | Total<br>Market<br>Value** | Estimated<br>Annual<br>Income | Current<br>Yield |
|-------------------------------------------------------------------------------------------------------------------|-----------|-----------|------------------|-----------------|-------------------|----------------------------|-------------------------------|------------------|
| WALT DISNEY COMPANY/THE<br>DTD 08/22/2011 2 750% 08/16/2021<br>NON CALLABLE<br>(CUSIP # 25468PCN4)Moody Rating A2 | 5,000.00  | 4,935.85  | 101.84           | 5,092.00        | 49.27             | 5,141.27                   | 138                           | 2.70%            |
| CORPORATE BONDS COST 1,147,333                                                                                    |           |           |                  |                 |                   |                            |                               |                  |
| <b>U.S. Treasury Bonds and Notes</b>                                                                              |           |           |                  |                 |                   |                            |                               |                  |
| UNITED STATES TREASURY NOTES<br>DTD 08/31/2010 1 250% 08/31/2015<br>(CUSIP # 912828NV8)Moody Rating AAA           | 25,000.00 | 24,422.85 | 102.66           | 25,665.00       | 105.60            | 25,770.60                  | 313                           | 1.22%            |
| UNITED STATES TREASURY NOTES<br>DTD 03/31/2011 2 250% 03/31/2016<br>(CUSIP # 912828QA1)Moody Rating AAA           | 15,000.00 | 15,127.15 | 106.66           | 15,999.00       | 85.76             | 16,084.76                  | 338                           | 2.11%            |
| UNITED STATES TREASURY NOTES<br>DTD 04/30/2011 2 000% 04/30/2016<br>(CUSIP # 912828QF0)Moody Rating AAA           | 5,000.00  | 4,999.22  | 105.59           | 5,279.50        | 17.03             | 5,296.53                   | 100                           | 1.89%            |
| UNITED STATES TREASURY NOTES<br>DTD 05/31/2011 1 750% 05/31/2016<br>(CUSIP # 912828QP8)Moody Rating AAA           | 10,000.00 | 10,093.36 | 104.57           | 10,457.00       | 15.30             | 10,472.30                  | 175                           | 1.67%            |
| UNITED STATES TREASURY NOTES<br>DTD 07/31/2011 1 500% 07/31/2016<br>(CUSIP # 912828QX1)Moody Rating AAA           | 10,000.00 | 10,305.86 | 103.38           | 10,338.00       | 62.77             | 10,400.77                  | 150                           | 1.45%            |
| UNITED STATES TREASURY NOTES<br>DTD 10/31/2011 1 000% 10/31/2016<br>(CUSIP # 912828RM4)Moody Rating AAA           | 10,000.00 | 10,048.05 | 100.97           | 10,097.00       | 17.03             | 10,114.03                  | 100                           | 0.99%            |
| UNITED STATES TREASURY NOTES<br>DTD 06/30/2010 2 500% 06/30/2017<br>(CUSIP # 912828NK2)Moody Rating AAA           | 25,000.00 | 24,978.51 | 108.15           | 27,037.50       | 314.22            | 27,351.72                  | 625                           | 2.31%            |

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**FIXED INCOME**

| <b>Holdings*</b><br>(Description sorted by Maturity)                                                    | Par Value | Cost                  | Price**<br>Unit | Market<br>Value       | Accrued<br>Income  | Total<br>Market<br>Value** | Estimated<br>Annual<br>Income | Current<br>Yield |
|---------------------------------------------------------------------------------------------------------|-----------|-----------------------|-----------------|-----------------------|--------------------|----------------------------|-------------------------------|------------------|
| UNITED STATES TREASURY NOTES<br>DTD 07/31/2011 2 250% 07/31/2018<br>(CUSIP # 912828QY9)Moody Rating AAA | 45,000.00 | 46,161.91             | 106.36          | 47,862.00             | 423.71             | 48,285.71                  | 1,013                         | 2.11%            |
| UNITED STATES TREASURY NOTES<br>DTD 08/31/2011 1 500% 08/31/2018<br>(CUSIP # 912828RE2)Moody Rating AAA | 25,000.00 | 25,311.52             | 101.46          | 25,365.00             | 126.72             | 25,491.72                  | 375                           | 1.48%            |
| UNITED STATES TREASURY BONDS<br>DTD 08/15/2010 2 625% 08/15/2020<br>(CUSIP # 912828NT3)Moody Rating AAA | 25,000.00 | 24,432.62             | 107.85          | 26,962.50             | 247.88             | 27,210.38                  | 656                           | 2.43%            |
| UNITED STATES TREASURY NOTES<br>DTD 08/15/2011 2 125% 08/15/2021<br>(CUSIP # 912828RC6)Moody Rating AAA | 20,000.00 | 20,316.01             | 102.56          | 20,512.00             | 160.53             | 20,672.53                  | 425                           | 2.07%            |
| UNITED STATES TREASURY NOTES<br>DTD 11/15/2011 2 000% 11/15/2021<br>(CUSIP # 912828RR3)Moody Rating AAA | 30,000.00 | 30,079.68             | 101.14          | 30,342.00             | 77.47              | 30,419.47                  | 600                           | 1.98%            |
| <b>Total Fixed Income</b>                                                                               |           | <b>\$2,340,527.50</b> |                 | <b>\$2,374,326.40</b> | <b>\$22,277.98</b> | <b>\$2,396,604.38</b>      | <b>\$84,132</b>               | <b>3.54%</b>     |
| LESS CORPORATE BONDS COST                                                                               |           | \$1,147,333           |                 |                       |                    |                            |                               |                  |
| GOVERNMENT BONDS COST                                                                                   |           | \$1,193,194           |                 |                       |                    |                            |                               |                  |

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# EQUITIES

| Summary                        | Total Market Value**  | % of Portfolio | Estimated Annual Income |
|--------------------------------|-----------------------|----------------|-------------------------|
| <b>ADR's</b>                   |                       |                |                         |
| Closed End Equity Mutual Funds | \$23,689.85           | 0.58%          | \$762                   |
| Convertible Preferred Stocks   | \$23,874.80           | 0.58%          | \$709                   |
| Non-U.S. Common Stocks         | \$12,960.00           | 0.32%          | \$1,200                 |
| Non-U.S. Preferred Stocks      | \$9,006.00            | 0.22%          | \$465                   |
| U.S. Common Stocks             | \$11,362.80           | 0.28%          | \$1,036                 |
| U.S. Preferred Stocks          | \$1,386,772.21        | 33.77%         | \$49,983                |
|                                | \$91,262.04           | 2.22%          | \$7,078                 |
| <b>Total</b>                   | <b>\$1,558,927.70</b> | <b>37.97%</b>  | <b>\$61,233</b>         |

| Holdings*<br>(Description sorted by type/alphabetical)                               | Shares   | Cost      | Price/Unit** | Market Value | Accrued Income | Estimated Annual Income | Current Yield |
|--------------------------------------------------------------------------------------|----------|-----------|--------------|--------------|----------------|-------------------------|---------------|
| <b>ADR's</b>                                                                         |          |           |              |              |                |                         |               |
| TAIWAN SEMICONDUCTOR SPONSORED<br>AMERICAN DEPOSITORY RECEIPT<br>(Ticker Symbol TSM) | 1,835.00 | 22,492.53 | 12.91        | 23,689.85    | 0.00           | 762                     | 3.21%         |
| <b>Closed End Equity Mutual Funds</b>                                                |          |           |              |              |                |                         |               |
| ISHARES TR<br>COHEN & STEERS REALTY MAJORS INDEX<br>FD<br>(Ticker Symbol ICF)        | 340.00   | 23,897.75 | 70.22        | 23,874.80    | 0.00           | 709                     | 2.97%         |

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Account Number: 10-333780

## EQUITIES

| Holdings*<br>(Description sorted by type/alphabetical)                                                  | Shares   | Cost      | Price/Unit*** | Market Value | Accrued<br>Income | Estimated<br>Annual Income | Current<br>Yield |
|---------------------------------------------------------------------------------------------------------|----------|-----------|---------------|--------------|-------------------|----------------------------|------------------|
| <b>Convertible Preferred Stocks</b>                                                                     |          |           |               |              |                   |                            |                  |
| CITIGROUP INC 7.500%<br>CONVERTIBLE<br>PREFERRED DUE 12/15/2012<br>NON CALLABLE<br>(Ticker Symbol CIPH) | 160.00   | 20,171.28 | 81.00         | 12,960.00    | 0.00              | 1,200                      | 9.26%            |
| <b>Non-U.S. Common Stocks</b>                                                                           |          |           |               |              |                   |                            |                  |
| CANADIAN OIL SANDS LIMITED<br>(Ticker Symbol COSWF)                                                     | 395.00   | 13,293.40 | 22.80         | 9,006.00     | 0.00              | 465                        | 5.16%            |
| <b>Non-U.S. Preferred Stocks</b>                                                                        |          |           |               |              |                   |                            |                  |
| BARCLAYS BANK PLC 8.125%<br>PREFERRED<br>CALLABLE<br>(CUSIP # 06739H362)                                | 510.00   | 13,382.04 | 22.28         | 11,362.80    | 0.00              | 1,036                      | 9.12%            |
| <b>U.S. Common Stocks</b>                                                                               |          |           |               |              |                   |                            |                  |
| AMERICAN EAGLE OUTFITTERS INC<br>(Ticker Symbol AEO)                                                    | 970.00   | 15,320.29 | 15.29         | 14,831.30    | 106.70            | 427                        | 2.88%            |
| ANNALY CAPITAL MANAGEMENT INC<br>(Ticker Symbol NLV)                                                    | 2,065.00 | 36,208.20 | 15.96         | 32,957.40    | 1,177.05          | 4,708                      | 14.29%           |
| AT & T INC<br>(Ticker Symbol T)                                                                         | 795.00   | 24,309.63 | 30.24         | 24,040.80    | 0.00              | 1,399                      | 5.82%            |
| AUTOMATIC DATA PROCESSING INC<br>(Ticker Symbol ADP)                                                    | 815.00   | 42,199.84 | 54.01         | 44,018.15    | 321.93            | 1,288                      | 2.92%            |
| BRINKER INTL INC<br>(Ticker Symbol EAT)                                                                 | 735.00   | 18,333.89 | 26.76         | 19,668.60    | 0.00              | 470                        | 2.39%            |

\* All values reported in U.S. dollars

\*\* Includes Accrued Income

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**INVESTMENT MANAGEMENT STATEMENT**  
**THE ALFA FOUNDATION**  
**January 1, 2011 - December 31, 2011**  
**Account Number: 10-333780**

## EQUITIES

| <b>Holdings*</b><br>(Description sorted by type/alphabetical)   | <b>Shares</b> | <b>Cost</b> | <b>Price/Unit**</b> | <b>Market Value</b> | <b>Accrued<br/>Income</b> | <b>Estimated<br/>Annual Income</b> | <b>Current<br/>Yield</b> |
|-----------------------------------------------------------------|---------------|-------------|---------------------|---------------------|---------------------------|------------------------------------|--------------------------|
| <b>BRISTOL MYERS SQUIBB CO</b><br>(Ticker Symbol BMY)           | 965.00        | 26,046.91   | 35.24               | 34,006.60           | 0.00                      | 1,312                              | 3.86%                    |
| <b>CATERPILLAR INC</b><br>(Ticker Symbol CAT)                   | 205.00        | 22,773.15   | 90.60               | 18,573.00           | 0.00                      | 377                                | 2.03%                    |
| <b>CHEVRON CORPORATION</b><br>(Ticker Symbol CVX)               | 425.00        | 45,819.42   | 106.40              | 45,220.00           | 0.00                      | 1,377                              | 3.04%                    |
| <b>CHUBB CORP</b><br>(Ticker Symbol CB)                         | 355.00        | 21,890.10   | 69.22               | 24,573.10           | 138.45                    | 554                                | 2.25%                    |
| <b>COCA COLA CO</b><br>(Ticker Symbol KO)                       | 380.00        | 25,384.95   | 69.97               | 26,588.60           | 0.00                      | 714                                | 2.69%                    |
| <b>CONAGRA FOODS INC</b><br>(Ticker Symbol CAG)                 | 785.00        | 18,773.83   | 26.40               | 20,724.00           | 0.00                      | 754                                | 3.64%                    |
| <b>CONOCOPHILLIPS</b><br>(Ticker Symbol COP)                    | 670.00        | 53,546.83   | 72.87               | 48,822.90           | 0.00                      | 1,769                              | 3.62%                    |
| <b>CONSOLIDATED EDISON INC</b><br>(Ticker Symbol ED)            | 445.00        | 22,627.94   | 62.03               | 27,603.35           | 0.00                      | 1,068                              | 3.87%                    |
| <b>CORPORATE OFFICE PROPERTIES TRUST</b><br>(Ticker Symbol OFC) | 600.00        | 21,493.52   | 21.26               | 12,756.00           | 247.50                    | 990                                | 7.76%                    |
| <b>DU PONT E I DE NEMOURS &amp; CO</b><br>(Ticker Symbol DD)    | 500.00        | 27,605.49   | 45.78               | 22,890.00           | 0.00                      | 820                                | 3.58%                    |
| <b>EMERSON ELEC CO</b><br>(Ticker Symbol EMR)                   | 470.00        | 27,475.60   | 46.59               | 21,897.30           | 0.00                      | 752                                | 3.43%                    |
| <b>EXXON MOBIL CORPORATION</b><br>(Ticker Symbol XOM)           | 355.00        | 30,084.30   | 84.76               | 30,089.80           | 0.00                      | 667                                | 2.22%                    |

\* All values reported in U.S. dollars

\*\* Includes Accrued Income

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**INVESTMENT MANAGEMENT STATEMENT**  
**THE ALFA FOUNDATION**  
**January 1, 2011 - December 31, 2011**  
**Account Number: 10-333780**

## EQUITIES

| <b>Holdings*</b><br>(Description sorted by type/alphabetical)                        | <b>Shares</b> | <b>Cost</b> | <b>Price/Unit***</b> | <b>Market Value</b> | <b>Accrued<br/>Income</b> | <b>Estimated<br/>Annual Income</b> | <b>Current<br/>Yield</b> |
|--------------------------------------------------------------------------------------|---------------|-------------|----------------------|---------------------|---------------------------|------------------------------------|--------------------------|
| GENERAL ELECTRIC CORP<br>(Ticker Symbol GE)                                          | 1,830.00      | 36,989.60   | 17.91                | 32,775.30           | 311.10                    | 1,244                              | 3.80%                    |
| HEINZ H J CO<br>(Ticker Symbol HNZ)                                                  | 615.00        | 30,372.33   | 54.04                | 33,234.60           | 295.20                    | 1,181                              | 3.55%                    |
| HOME DEPOT INC<br>(Ticker Symbol HD)                                                 | 945.00        | 35,350.36   | 42.04                | 39,727.80           | 0.00                      | 1,096                              | 2.76%                    |
| HONEYWELL INTERNATIONAL INC<br>(Ticker Symbol HON)                                   | 545.00        | 32,609.29   | 54.35                | 29,620.75           | 0.00                      | 812                                | 2.74%                    |
| ILLINOIS TOOL WKS INC<br>(Ticker Symbol ITW)                                         | 440.00        | 23,832.60   | 46.71                | 20,552.40           | 158.40                    | 634                                | 3.08%                    |
| INTEL CORP<br>(Ticker Symbol INTC)                                                   | 1,525.00      | 31,167.52   | 24.25                | 36,981.25           | 0.00                      | 1,281                              | 3.46%                    |
| INTL. BUSINESS MACHINES CORP<br>(Ticker Symbol IBM)                                  | 260.00        | 42,868.15   | 183.88               | 47,808.80           | 0.00                      | 780                                | 1.63%                    |
| JOHNSON & JOHNSON<br>(Ticker Symbol JNJ)                                             | 330.00        | 20,070.25   | 65.58                | 21,641.40           | 0.00                      | 752                                | 3.48%                    |
| JP MORGAN CHASE & CO<br>(Ticker Symbol JPM)                                          | 400.00        | 14,965.75   | 33.25                | 13,300.00           | 0.00                      | 400                                | 3.01%                    |
| KIMBERLY CLARK CORP<br>(Ticker Symbol KMB)                                           | 430.00        | 28,026.79   | 73.56                | 31,630.80           | 301.00                    | 1,204                              | 3.81%                    |
| KINDER MORGAN ENERGY PARTNERS L P<br>UNIT LTD PARTNERSHIP INT<br>(Ticker Symbol KMP) | 510.00        | 38,155.65   | 84.95                | 43,324.50           | 0.00                      | 2,366                              | 5.46%                    |
| KLA-TENCOR CORP<br>(Ticker Symbol KLAC)                                              | 725.00        | 33,465.85   | 48.25                | 34,981.25           | 0.00                      | 1,015                              | 2.90%                    |

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INVESTMENT MANAGEMENT STATEMENT  
THE ALFA FOUNDATION  
January 1, 2011 - December 31, 2011  
Account Number: 10-333780

## EQUITIES

| Holdings*<br>(Description sorted by type/alphabetical) | Shares   | Cost      | Price/Unit** | Market Value | Accrued<br>Income | Estimated<br>Annual Income | Current<br>Yield |
|--------------------------------------------------------|----------|-----------|--------------|--------------|-------------------|----------------------------|------------------|
| LEXINGTON REALTY TRUST<br>(Ticker Symbol LXP)          | 2,040.00 | 19,158.05 | 7.49         | 15,279.60    | 255.00            | 1,020                      | 6.68%            |
| LILLY ELI & CO<br>(Ticker Symbol LLY)                  | 455.00   | 16,099.70 | 41.56        | 18,909.80    | 0.00              | 892                        | 4.72%            |
| MARATHON OIL CORP<br>(Ticker Symbol MRO)               | 655.00   | 21,009.10 | 29.27        | 19,171.85    | 0.00              | 393                        | 2.05%            |
| MARATHON PETROLEUM CORPORATION<br>(Ticker Symbol MPC)  | 327.00   | 13,630.57 | 33.29        | 10,885.83    | 0.00              | 327                        | 3.00%            |
| MCDONALDS CORP<br>(Ticker Symbol MCD)                  | 480.00   | 36,590.29 | 100.33       | 48,158.40    | 0.00              | 1,344                      | 2.79%            |
| MERCK & CO INC<br>(Ticker Symbol MRK)                  | 940.00   | 31,442.45 | 37.70        | 35,438.00    | 394.80            | 1,579                      | 4.46%            |
| MICROSOFT CORP<br>(Ticker Symbol MSFT)                 | 1,025.00 | 26,202.29 | 25.96        | 26,609.00    | 0.00              | 820                        | 3.08%            |
| NEXTERA ENERGY INC<br>(Ticker Symbol NEE)              | 385.00   | 21,326.20 | 60.88        | 23,438.80    | 0.00              | 847                        | 3.61%            |
| PEPSICO INC<br>(Ticker Symbol PEP)                     | 320.00   | 20,952.00 | 66.35        | 21,232.00    | 164.80            | 659                        | 3.10%            |
| PFIZER INC<br>(Ticker Symbol PFE)                      | 2,015.00 | 41,061.50 | 21.64        | 43,604.60    | 0.00              | 1,773                      | 4.07%            |
| PROCTER & GAMBLE CO<br>(Ticker Symbol PG)              | 270.00   | 16,769.70 | 66.71        | 18,011.70    | 0.00              | 567                        | 3.15%            |
| QUALCOMM INC<br>(Ticker Symbol QCOM)                   | 515.00   | 28,312.94 | 54.70        | 28,170.50    | 0.00              | 443                        | 1.57%            |

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Account Number: 10-333780

## EQUITIES

| Holdings*<br>(Description sorted by type/alphabetical) | Shares   | Cost      | Price/Unit** | Market Value | Accrued<br>Income | Estimated<br>Annual Income | Current<br>Yield |
|--------------------------------------------------------|----------|-----------|--------------|--------------|-------------------|----------------------------|------------------|
| SARA LEE CORP<br>(Ticker Symbol SLE)                   | 1,760.00 | 31,911.60 | 18.92        | 33,299.20    | 202.40            | 810                        | 2.43%            |
| SOUTHERN COMPANY<br>(Ticker Symbol SO)                 | 505.00   | 19,301.29 | 46.29        | 23,376.45    | 0.00              | 954                        | 4.08%            |
| T ROWE PRICE GROUP INC<br>(Ticker Symbol TROW)         | 365.00   | 23,956.50 | 56.95        | 20,786.75    | 0.00              | 453                        | 2.18%            |
| TEXAS INSTRUMENTS INC<br>(Ticker Symbol TXN)           | 825.00   | 28,691.75 | 29.11        | 24,015.75    | 0.00              | 561                        | 2.34%            |
| UNITED TECHNOLOGIES CORP<br>(Ticker Symbol UTX)        | 300.00   | 25,614.75 | 73.09        | 21,927.00    | 0.00              | 576                        | 2.63%            |
| VERIZON COMMUNICATIONS<br>(Ticker Symbol VZ)           | 715.00   | 27,296.13 | 40.12        | 28,685.80    | 0.00              | 1,430                      | 4.98%            |
| WASTE MANAGEMENT INTERNATIONAL<br>(Ticker Symbol WM)   | 990.00   | 38,174.40 | 32.71        | 32,382.90    | 0.00              | 1,346                      | 4.16%            |
| WILLIAMS COS INC<br>(Ticker Symbol WMB)                | 450.00   | 14,087.74 | 33.02        | 14,859.00    | 0.00              | 450                        | 3.03%            |
| 3M CO<br>(Ticker Symbol MMM)                           | 240.00   | 22,426.20 | 81.73        | 19,615.20    | 0.00              | 528                        | 2.69%            |

### U.S. Preferred Stocks

|                                                                                                 |        |           |       |           |      |       |       |
|-------------------------------------------------------------------------------------------------|--------|-----------|-------|-----------|------|-------|-------|
| CAPITAL ONE CAPITAL II 7 500%<br>PREFERRED DUE 06/15/2066<br>CALLABLE<br>(Ticker Symbol COF-PB) | 675.00 | 17,246.10 | 25.32 | 17,091.00 | 0.00 | 1,266 | 7.40% |
|-------------------------------------------------------------------------------------------------|--------|-----------|-------|-----------|------|-------|-------|

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## EQUITIES

| <b>Holdings*</b><br>(Description sorted by type/alphabetical)                                  | <b>Shares</b> | <b>Cost</b>           | <b>Price/Unit**</b> | <b>Market Value</b>   | <b>Accrued<br/>Income</b> | <b>Estimated<br/>Annual Income</b> | <b>Current<br/>Yield</b> |
|------------------------------------------------------------------------------------------------|---------------|-----------------------|---------------------|-----------------------|---------------------------|------------------------------------|--------------------------|
| CITIGROUP CAPITAL XVI 6.450%<br>PREFERRED DUE 12/31/2066<br>CALLABLE<br>(Ticker Symbol C-PW)   | 693.00        | 16,867.62             | 21.48               | 14,885.64             | 279.37                    | 1,117                              | 7.50%                    |
| COUNTRYWIDE CAPITAL V 7.000%<br>PREFERRED DUE 11/01/2066<br>CALLABLE<br>(CUSIP # 222388209)    | 800.00        | 20,011.80             | 20.28               | 16,224.00             | 0.00                      | 1,400                              | 8.63%                    |
| KEYCORP CAPITAL X 8.000%<br>PREFERRED DUE 03/15/2068<br>CALLABLE<br>(CUSIP # 49327R103)        | 680.00        | 17,789.80             | 25.54               | 17,367.20             | 0.00                      | 1,360                              | 7.83%                    |
| MORGAN STANLEY CAP TRUST 6.600%<br>PREFERRED DUE 10/15/2066<br>CALLABLE<br>(Ticker Symbol MSZ) | 570.00        | 13,871.38             | 21.76               | 12,403.20             | 235.13                    | 941                                | 7.58%                    |
| SUNTRUST CAPITAL IX 7.875%<br>PREFERRED DUE 03/15/2068<br>CALLABLE<br>(CUSIP # 867885105)      | 505.00        | 13,221.79             | 25.30               | 12,776.50             | 0.00                      | 994                                | 7.78%                    |
| <b>Total Equities</b>                                                                          |               | <b>\$1,564,028.67</b> |                     | <b>\$1,554,338.87</b> | <b>\$4,688.83</b>         | <b>\$61,233</b>                    | <b>3.94%</b>             |

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**Application for Extension of Time To File an  
Exempt Organization Return**

OMB No 1545-1709

► **File a separate application for each return.**

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box ☒ **X**
- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form).

**Do not complete Part II unless** you have already been granted an automatic 3-month extension on a previously filed Form 8868.

**Electronic filing (e-file).** You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit [www.irs.gov/efile](http://www.irs.gov/efile) and click on *e-file for Charities & Nonprofits*.

**Part I Automatic 3-Month Extension of Time.** Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete Part I only ☐

All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

**Type or  
print**

File by the  
due date for  
filing your  
return. See  
instructions

Name of exempt organization or other filer, see instructions.

THE ALFA FOUNDATION

Enter filer's identifying number, see instructions

Employer identification number (EIN) or

☒ 13-7228276

Number, street, and room or suite no. If a P.O. box, see instructions

240 GREENWICH AVENUE, 3RD FLOOR

Social security number (SSN)

City, town or post office, state, and ZIP code. For a foreign address, see instructions

GREENWICH, CT 06830

Enter the Return code for the return that this application is for (file a separate application for each return) ☐ 0 ☐ 4

| Application<br>Is For                    | Return<br>Code | Application<br>Is For    | Return<br>Code |
|------------------------------------------|----------------|--------------------------|----------------|
| Form 990                                 | 01             | Form 990-T (corporation) | 07             |
| Form 990-BL                              | 02             | Form 1041-A              | 08             |
| Form 990-EZ                              | 01             | Form 4720                | 09             |
| Form 990-PF                              | 04             | Form 5227                | 10             |
| Form 990-T (sec. 401(a) or 408(a) trust) | 05             | Form 6069                | 11             |
| Form 990-T (trust other than above)      | 06             | Form 8870                | 12             |

- The books are in the care of ► PIER STINY

Telephone No. ► 203 422-2181

FAX No. ►

- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box ☐ If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for.

- 1 I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until 08/15, 2012, to file the exempt organization return for the organization named above. The extension is for the organization's return for:
- ☒ calendar year 2011 or
- ☐ tax year beginning \_\_\_\_\_, 20\_\_\_\_, and ending \_\_\_\_\_, 20\_\_\_\_

- 2 If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return
- ☐ Change in accounting period

|                                                                                                                                                                                       |       |        |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|--------|
| 3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.                                   | 3a \$ | 4,230. |
| b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. | 3b \$ | 4,230. |
| c <b>Balance due.</b> Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFIPS (Electronic Federal Tax Payment System) See instructions.       | 3c \$ | 0      |

**Caution.** If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

For Privacy Act and Paperwork Reduction Act Notice, see Instructions.

Form **8868** (Rev. 1-2012)