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**Return of Private Foundation**  
**or Section 4947(a)(1) Nonexempt Charitable Trust**  
**Treated as a Private Foundation**

**2011**

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements.

For calendar year 2011 or tax year beginning

, and ending

Name of foundation: **The Anchor Foundation, Inc.**

Number and street (or P.O. box number if mail is not delivered to street address): **305 Seventh Avenue - 18th Floor**

City or town, state, and ZIP code: **New York, NY 10001**

Room/suite: \_\_\_\_\_

A-Employer identification number: **13-2706215**

B-Telephone number: **212 255 1767**

C If exemption application is pending, check here

D 1. Foreign organizations, check here   
 2. Foreign organizations meeting the 85% test, check here and attach computation

E If private foundation status was terminated under section 507(b)(1)(A), check here

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here

G Check all that apply:  Initial return  Initial return of a former public charity  
 Final return  Amended return  
 Address change  Name change

H Check type of organization:  Section 501(c)(3) exempt private foundation  
 Section 4947(a)(1) nonexempt charitable trust  Other taxable private foundation

I Fair market value of all assets at end of year (from Part II, col. (c), line 16): **\$ 9,368,100.** (Part I, column (d) must be on cash basis.)

J Accounting method:  Cash  Accrual  
 Other (specify) \_\_\_\_\_

Part I Analysis of Revenue and Expenses		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1 Contributions, gifts, grants, etc., received		325,500.			
2 Check <input type="checkbox"/> if the foundation is not required to attach Sch B					
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities		2,342.	2,342.	2,342.	Statement 1
5a Gross rents					
b Net rental income or (loss)					
6a Net gain or (loss) from sale of assets not on line 10					
b Gross sales price for all assets on line 6a					
7 Capital gain net income (from Part IV, line 2)			0.		
8 Net short-term capital gain				0.	
9 Income modifications					
10a Gross sales less returns and allowances		217,528.			Statement 2
b Less Cost of goods sold		158,329.			
c Gross profit or (loss)		59,199.		59,199.	
11 Other income		386.	0.	386.	Statement 3
12 Total. Add lines 1 through 11		387,427.	2,342.	61,927.	
13 Compensation of officers, directors, trustees, etc		188,800.	0.	0.	188,800.
14 Other employee salaries and wages		39,222.	0.	0.	39,222.
15 Pension plans, employee benefits					
16a Legal fees Stmt 4		31,598.	0.	0.	31,598.
b Accounting fees Stmt 5		1,830.	0.	0.	1,830.
c Other professional fees Stmt 6		189.	0.	0.	189.
17 Interest					
18 Taxes Stmt 7		3,001.	0.	0.	3,001.
19 Depreciation and depletion		68,434.	0.	13,002.	
20 Occupancy		249,406.	0.	0.	249,406.
21 Travel, conferences, and meetings		46,768.	0.	0.	46,768.
22 Printing and publications					
23 Other expenses Stmt 8		442,060.	5,312.	2,632.	423,588.
24 Total operating and administrative expenses. Add lines 13 through 23		1,071,308.	5,312.	15,634.	984,402.
25 Contributions, gifts, grants paid		0.			0.
26 Total expenses and disbursements. Add lines 24 and 25		1,071,308.	5,312.	15,634.	984,402.
27 Subtract line 26 from line 12:					
a Excess of revenue over expenses and disbursements		<683,881.>			
b Net investment income (if negative, enter -0-)			0.		
c Adjusted net income (if negative, enter -0-)				46,293.	

**Part II Balance Sheets**

Attached schedules and amounts in the description column should be for end-of-year amounts only

		Beginning of year			End of year		
		(a) Book Value	(b) Book Value	(c) Fair Market Value	(a) Book Value	(b) Book Value	(c) Fair Market Value
<b>Assets</b>	1	Cash - non-interest-bearing	259,339.	37,059.	37,059.		
	2	Savings and temporary cash investments	7,064,689.	6,667,030.	6,667,030.		
	3	Accounts receivable	57,051.				
		Less: allowance for doubtful accounts	72,317.	57,051.	57,051.		
	4	Pledges receivable					
		Less: allowance for doubtful accounts					
	5	Grants receivable					
	6	Receivables due from officers, directors, trustees, and other disqualified persons					
	7	Other notes and loans receivable					
		Less: allowance for doubtful accounts					
	8	Inventories for sale or use	222,877.	251,426.	251,426.		
	9	Prepaid expenses and deferred charges	9,654.	9,315.	9,315.		
	10a	Investments - U.S. and state government obligations					
	b	Investments - corporate stock					
	c	Investments - corporate bonds					
<b>Liabilities</b>	11	Investments - land, buildings, and equipment basis					
		Less accumulated depreciation					
	12	Investments - mortgage loans					
	13	Investments - other					
	14	Land, buildings, and equipment basis	2,889,902.				
		Less accumulated depreciation Stmt 9	848,875.	2,109,461.	2,041,027.		
	15	Other assets (describe Statement 10)	318,352.	305,192.	305,192.		
	16	<b>Total assets (to be completed by all filers)</b>	<b>10,056,689.</b>	<b>9,368,100.</b>	<b>9,368,100.</b>		
	17	Accounts payable and accrued expenses	40,906.	36,198.			
	18	Grants payable					
	19	Deferred revenue					
<b>Net Assets or Fund Balances</b>	20	Loans from officers, directors, trustees, and other disqualified persons					
	21	Mortgages and other notes payable					
	22	Other liabilities (describe )					
	23	<b>Total liabilities (add lines 17 through 22)</b>	<b>40,906.</b>	<b>36,198.</b>			
24	Foundations that follow SFAS 117, check here and complete lines 24 through 26 and lines 30 and 31. <input checked="" type="checkbox"/>						
25	Unrestricted	10,015,783.	9,331,902.				
26	Temporarily restricted						
27	Permanently restricted						
28	Foundations that do not follow SFAS 117, check here and complete lines 27 through 31. <input type="checkbox"/>						
29	Capital stock, trust principal, or current funds						
30	Paid-in or capital surplus, or land, bldg., and equipment fund						
30	<b>Total net assets or fund balances</b>	<b>10,015,783.</b>	<b>9,331,902.</b>				
31	<b>Total liabilities and net assets/fund balances</b>	<b>10,056,689.</b>	<b>9,368,100.</b>				

**Part III Analysis of Changes in Net Assets or Fund Balances**

1	Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	10,015,783.
2	Enter amount from Part I, line 27a	2	<683,881.>
3	Other increases not included in line 2 (itemize)	3	0.
4	Add lines 1, 2, and 3	4	9,331,902.
5	Decreases not included in line 2 (itemize)	5	0.
6	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	9,331,902.

**Part IV Capital Gains and Losses for Tax on Investment Income**

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
<b>1a</b>				
<b>b</b> NONE				
<b>c</b>				
<b>d</b>				
<b>e</b>				
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)	
<b>a</b>				
<b>b</b>				
<b>c</b>				
<b>d</b>				
<b>e</b>				
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))	
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		
<b>a</b>				
<b>b</b>				
<b>c</b>				
<b>d</b>				
<b>e</b>				
<b>2</b> Capital gain net income or (net capital loss)		{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7	<b>2</b>	
<b>3</b> Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8			<b>3</b>	

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

Yes  No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

**1** Enter the appropriate amount in each column for each year; see instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2010	1,081,542.	7,541,981.	.143403
2009	1,064,406.	8,372,467.	.127132
2008	1,068,103.	8,895,805.	.120068
2007	1,066,038.	9,453,078.	.112772
2006	988,162.	9,765,136.	.101193
<b>2</b> Total of line 1, column (d)			<b>2</b> .604568
<b>3</b> Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years			<b>3</b> .120914
<b>4</b> Enter the net value of noncharitable-use assets for 2011 from Part X, line 5			<b>4</b> 6,899,129.
<b>5</b> Multiply line 4 by line 3			<b>5</b> 834,201.
<b>6</b> Enter 1% of net investment income (1% of Part I, line 27b)			<b>6</b> 0.
<b>7</b> Add lines 5 and 6			<b>7</b> 834,201.
<b>8</b> Enter qualifying distributions from Part XII, line 4			<b>8</b> 984,402.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

**Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)**

1a	Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)		
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b	1	0.
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).		
2	Tax under section 511-(domestic section 4947(a)(1) trusts and taxable foundations only- Others enter -0-)	2	0.
3	Add lines 1 and 2	3	0.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	0.
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5	0.
6	Credits/Payments:		
6a	2011 estimated tax payments and 2010 overpayment credited to 2011	6a	5,508.
6b	Exempt foreign organizations - tax withheld at source	6b	
6c	Tax paid with application for extension of time to file (Form 8868)	6c	
6d	Backup withholding erroneously withheld	6d	
7	Total credits and payments. Add lines 6a through 6d	7	5,508.
8	Enter any penalty for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached	8	
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9	
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	5,508.
11	Enter the amount of line 10 to be: Credited to 2012 estimated tax <input type="checkbox"/> 5,508. Refunded <input checked="" type="checkbox"/>	11	0.

**Part VII-A Statements Regarding Activities**

	Yes	No
1a		X
1b		X
1c		X
2		X
3		X
4a		X
4b	N/A	
5		X
6	X	
7	X	
8a		
8b	X	
9	X	
10		X

Part VII-A Statements Regarding Activities (continued)

11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions) ... 12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions) 13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address N/A 14 The books are in care of Stephen Clark Telephone no. 212 255 1767 Located at 305 Seventh Avenue - 18th Floor, New York, NY ZIP+4 10001 15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year 16 At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign country

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. 1a During the year did the foundation (either directly or indirectly): (1) Engage in the sale or exchange, or leasing of property with a disqualified person? (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? (6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? Organizations relying on a current notice regarding disaster assistance check here c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2011? 2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)): a At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2011? If "Yes," list the years b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.) c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. 3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? b If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2011.) 4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2011?

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required** (continued)

5a During the year did the foundation pay or incur any amount to:

(1) Carry on propoganda, or otherwise attempt to influence legislation (section 4945(e))?  Yes  No

(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?  Yes  No

(3) Provide a grant to an individual for travel, study, or other similar purposes?  Yes  No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)?  Yes  No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?  Yes  No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)?  Yes  No  
 Organizations relying on a current notice regarding disaster assistance check here  N/A

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?  Yes  No  
 If "Yes," attach the statement required by Regulations section 53.4945-5(d)  N/A

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  Yes  No

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  Yes  No  
 If "Yes" to 6b, file Form 8870.

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?  Yes  No

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?  Yes  No

**Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**

**1 List all officers, directors, trustees, foundation managers and their compensation.**

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
See Statement 11		188,800.	0.	0.

**2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."**

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000 0

Part VIII

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

3 Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		

Total number of others receiving over \$50,000 for professional services 0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1 N/A	
2	
3	
4	

Part IX-B Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

	Amount
1 N/A	
2	
All other program-related investments. See instructions.	
3	

Total. Add lines 1 through 3 0.

**Part X Minimum Investment Return** (All domestic foundations must complete this part. Foreign foundations, see instructions.)

<b>1</b>	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
<b>a</b>	Average monthly fair market value of securities	<b>1a</b>	6,890,826.
<b>b</b>	Average of monthly cash balances	<b>1b</b>	113,366.
<b>c</b>	Fair market value of all other assets	<b>1c</b>	
<b>d</b>	<b>Total</b> (add lines 1a, b, and c)	<b>1d</b>	7,004,192.
<b>e</b>	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	<b>1e</b>	0.
<b>2</b>	Acquisition indebtedness applicable to line 1 assets	<b>2</b>	0.
<b>3</b>	Subtract line 2 from line 1d	<b>3</b>	7,004,192.
<b>4</b>	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	<b>4</b>	105,063.
<b>5</b>	<b>Net value of noncharitable-use assets.</b> Subtract line 4 from line 3. Enter here and on Part V, line 4	<b>5</b>	6,899,129.
<b>6</b>	<b>Minimum investment return.</b> Enter 5% of line 5	<b>6</b>	344,956.

**Part XI Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here  and do not complete this part.)

<b>1</b>	Minimum investment return from Part X, line 6	<b>1</b>	
<b>2a</b>	Tax on investment income for 2011 from Part VI, line 5	<b>2a</b>	
<b>b</b>	Income tax for 2011. (This does not include the tax from Part VI.)	<b>2b</b>	
<b>c</b>	Add lines 2a and 2b	<b>2c</b>	
<b>3</b>	Distributable amount before adjustments. Subtract line 2c from line 1	<b>3</b>	
<b>4</b>	Recoveries of amounts treated as qualifying distributions	<b>4</b>	
<b>5</b>	Add lines 3 and 4	<b>5</b>	
<b>6</b>	Deduction from distributable amount (see instructions)	<b>6</b>	
<b>7</b>	<b>Distributable amount as adjusted.</b> Subtract line 6 from line 5. Enter here and on Part XIII, line 1	<b>7</b>	

**Part XII Qualifying Distributions** (see instructions)

<b>1</b>	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
<b>a</b>	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	<b>1a</b>	984,402.
<b>b</b>	Program-related investments - total from Part IX-B	<b>1b</b>	0.
<b>2</b>	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	<b>2</b>	
<b>3</b>	Amounts set aside for specific charitable projects that satisfy the:		
<b>a</b>	Suitability test (prior IRS approval required)	<b>3a</b>	
<b>b</b>	Cash distribution test (attach the required schedule)	<b>3b</b>	
<b>4</b>	<b>Qualifying distributions.</b> Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	<b>4</b>	984,402.
<b>5</b>	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	<b>5</b>	0.
<b>6</b>	<b>Adjusted qualifying distributions.</b> Subtract line 5 from line 4	<b>6</b>	984,402.

**Note.** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

**Part XIII Undistributed Income** (see instructions)

	(a) Corpus	(b) Years prior to 2010	(c) 2010	(d) 2011
<b>1</b> Distributable amount for 2011 from Part XI, line 7				0.
<b>2</b> Undistributed income, if any, as of the end of 2011				
<b>a</b> Enter amount for 2010 only			0.	
<b>b</b> Total for prior years: <b>2009, 2008, 2007</b>		0.		
<b>3</b> Excess distributions carryover, if any, to 2011:				
<b>a</b> From 2006				
<b>b</b> From 2007				
<b>c</b> From 2008				
<b>d</b> From 2009				
<b>e</b> From 2010				
<b>f</b> Total of lines 3a through e	0.			
<b>4</b> Qualifying distributions for 2011 from Part XII, line 4: ► \$ <b>N/A</b>				
<b>a</b> Applied to 2010, but not more than line 2a			0.	
<b>b</b> Applied to undistributed income of prior years (Election required - see instructions)		0.		
<b>c</b> Treated as distributions out of corpus (Election required - see instructions)	0.			
<b>d</b> Applied to 2011 distributable amount				0.
<b>e</b> Remaining amount distributed out of corpus	0.			
<b>5</b> Excess distributions carryover applied to 2011 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
<b>6</b> Enter the net total of each column as indicated below:	0.			
<b>a</b> Corpus Add lines 3f, 4c, and 4e Subtract line 5	0.			
<b>b</b> Prior years' undistributed income. Subtract line 4b from line 2b		0.		
<b>c</b> Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
<b>d</b> Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
<b>e</b> Undistributed income for 2010. Subtract line 4a from line 2a. Taxable amount - see instr.			0.	
<b>f</b> Undistributed income for 2011. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2012				0.
<b>7</b> Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)	0.			
<b>8</b> Excess distributions carryover from 2006 not applied on line 5 or line 7	0.			
<b>9</b> Excess distributions carryover to 2012. Subtract lines 7 and 8 from line 6a	0.			
<b>10</b> Analysis of line 9:				
<b>a</b> Excess from 2007				
<b>b</b> Excess from 2008				
<b>c</b> Excess from 2009				
<b>d</b> Excess from 2010				
<b>e</b> Excess from 2011				

**Part XIV Private Operating Foundations** (see instructions and Part VII-A, question 9)

**1 a** If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2011, enter the date of the ruling

**b** Check box to indicate whether the foundation is a private operating foundation described in section  4942(j)(3) or  4942(j)(5)

	Tax year				(e) Total
	(a) 2011	(b) 2010	(c) 2009	(d) 2008	
<b>2 a</b> Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed	46,293.	95,827.	67,985.	210,449.	420,554.
<b>b</b> 85% of line 2a	39,349.	81,453.	57,787.	178,882.	357,471.
<b>c</b> Qualifying distributions from Part XII, line 4 for each year listed	984,402.	1,081,542.	1,064,518.	1,068,103.	4,198,565.
<b>d</b> Amounts included in line 2c not used directly for active conduct of exempt activities	0.	0.	0.	0.	0.
<b>e</b> Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c	984,402.	1,081,542.	1,064,518.	1,068,103.	4,198,565.
<b>3</b> Complete 3a, b, or c for the alternative test relied upon:					
<b>a</b> "Assets" alternative test - enter:					
<b>(1)</b> Value of all assets					0.
<b>(2)</b> Value of assets qualifying under section 4942(j)(3)(B)(i)					0.
<b>b</b> "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed	229,971.	251,399.	279,082.	296,527.	1,056,979.
<b>c</b> "Support" alternative test - enter:					
<b>(1)</b> Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					0.
<b>(2)</b> Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					0.
<b>(3)</b> Largest amount of support from an exempt organization					0.
<b>(4)</b> Gross investment income					0.

**Part XV Supplementary Information** (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.)

**1 Information Regarding Foundation Managers:**

**a** List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

**See Statement 12**

**b** List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

None

**2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**

Check here  if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

**a** The name, address, and telephone number of the person to whom applications should be addressed:

**b** The form in which applications should be submitted and information and materials they should include:

**c** Any submission deadlines:

**d** Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

**Part XV** Supplementary Information (continued)

**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
<b>a</b> Paid during the year				
None				
<b>Total</b>				▶ 3a 0.
<b>b</b> Approved for future payment				
None				
<b>Total</b>				▶ 3b 0.





**Schedule B**

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury  
Internal Revenue Service

**Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No 1545-0047

**2011**

Name of the organization

**The Anchor Foundation, Inc.**

Employer identification number

**13-2706215**

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)( ) (enter number) organization

4947(a)(1) nonexempt charitable trust not treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

**General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

**Special Rules**

For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year. ▶ \$ \_\_\_\_\_

**Caution.** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Name of organization

Employer identification number

**The Anchor Foundation, Inc.**

**13-2706215**

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	Dean Peoples 9715 Woodlawn Ave. North Seattle, WA 98103	\$ 10,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> <small>(Complete Part II if there is a noncash contribution.)</small>
2	Gary Cohen 82 James Street Arlington, MA 02474	\$ 15,500.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> <small>(Complete Part II if there is a noncash contribution.)</small>
3	Janet Post 5736 Green Street Philadelphia, PA 19144	\$ 10,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> <small>(Complete Part II if there is a noncash contribution.)</small>
4	Jeff Powers 816 Taraval Street San Francisco, CA 94116	\$ 10,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> <small>(Complete Part II if there is a noncash contribution.)</small>
5	Pat Nixon 709 Amapola Ave #A Torrance, CA 90501	\$ 85,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> <small>(Complete Part II if there is a noncash contribution.)</small>
6	Richard Hazboun 208 Spring Avenue Takoma Park, MD 20912	\$ 190,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> <small>(Complete Part II if there is a noncash contribution.)</small>

Name of organization

Employer identification number

The Anchor Foundation, Inc.

13-2706215

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	<u>Tim and Leslie Craine</u> <u>34 Chestnut Drive</u> <u>Windsor, CT 06095</u>	\$ <u>5,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)

**THE ANCHOR FOUNDATION, INC.**

EIN 13-2706215

2011 Depreciation and Amortization Report  
For the Year Ended December 31, 2011

990-PF

2011 2011 2011

Asset No.	Description	Date Acquired	Method	Life	Unadjusted Cost Or Basis	Reduction In Basis	Basis For Depreciation	Amount of Depreciation	Accumulated Depreciation	Book Value
1	Condo	7/2/2003	SL	39	1,672,017		1,672,017	42,872	346,546	1,325,471
2	Building Improvement	7/2/2003	SL	39	849,550		849,550	21,783	176,079	673,471
3	Building Improvement	1/1/2004	SL	39	36,363		36,363	932	6,990	29,373
4	Condo	1/1/2004	SL	39	3,339		3,339	86	645	2,694
5	Building Improvement	1/1/2004	SL	39	3,272		3,272	84	630	2,642
6	Building Improvement	1/1/2004	SL	39	2,675		2,675	69	517	2,158
	<b>Buildings</b>				<b>2,567,216</b>		<b>2,567,216</b>	<b>65,826</b>	<b>531,407</b>	<b>2,035,809</b>
	<b>Furniture and Fixtures</b>									
7	Furniture and Fixtures	7/1/1985	SL	5	7,941		7,941		7,941	
8	Furniture and Fixtures	7/1/1987	SL	5	3,667		3,667		3,667	
9	Furniture and Fixtures	7/1/1988	SL	5	8,270		8,270		8,270	
10	Furniture and Fixtures	7/1/1989	SL	5	448		448		448	
11	Furniture and Fixtures	7/1/1992	SL	5	52,338		52,338		52,338	
12	Furniture and Fixtures	7/1/2003	SL	5	68,493		68,493		68,493	
13	Furniture and Fixtures	1/1/2004	SL	5	5,268	2,634	2,634	527	4,215	1,053
14	Furniture and Fixtures	1/2/2004	SL	5	2,054	1,027	1,027	205	1,642	412

**THE ANCHOR FOUNDATION, INC.**

EIN 13-2706215

2011 Depreciation and Amortization Report  
For the Year Ended December 31, 2011

990-PF

2011 2011

Asset No.	Description	Date Acquired	Method	Life	Unadjusted Cost Or Basis	Reduction In Basis	Basis For Depreciation	Amount of Depreciation	Accumulated Depreciation	Book Value
15	Furniture and Fixtures	8/1/2005	SL	5	8,000		8,000	8,000		
16	Furniture and Fixtures	9/1/2005	SL	5	5,595		5,595	5,595		
	Furniture and Fixtures				162,074	3,661	158,413	732	160,609	1,465
	Machinery and Equipment									
14	Appliances	12/1/2003	SL	5	2,449		2,449	2,449		
15	Computer Hardware	12/1/2003	SL	5	52,820		52,820	52,820		
16	Computer Hardware	9/1/2003	SL	5	40,666		40,666	40,666		
17	Computer Hardware	7/2/2003	SL	5	19,086		19,086	19,086		
18	Computer Hardware	1/1/2004	SL	5	11,363	5,682	5,682	1,136	9,090	2,273
19	Computer Hardware	1/1/2004	SL	5	7,401	3,701	3,701	740	5,921	1,480
	Machinery and Equipment				133,785	9,383	124,404	1,876	130,032	3,753
	Computer									
20	Computer Software	7/2/2003	SL	3	3,300		3,300	3,300		
21	Computer Software	12/1/2003	SL	3	23,527		23,527	23,527		
	Computer				26,827		26,827	26,827		
	Total Fixed Assets				2,889,902		2,876,860	68,434	848,875	2,041,027

**THE ANCHOR FOUNDATION, INC.**

EIN 13-2706215

2011 Depreciation and Amortization Report  
For the Year Ended December 31, 2011

990-PF

Asset No.	Description	Date Acquired	Method	Life	Unadjusted Cost Or Basis	Reduction In Basis	Basis For Depreciation	2011		2011
								Amount of Depreciation	Accumulated Depreciation	
23	Library, Books and Microfilm	Various		NA	287,097	-	-	-	-	287,097
24	Trademarks	4/16/2003		36M	230,000	-	230,000	-	230,000	-
25	Copyrights	4/16/2003		120M	70,000	-	70,000	7,000	60,375	9,625
26	Contracts	4/16/2003		120M	61,600	-	61,600	6,160	53,130	8,470
					648,697		361,600	13,160	343,505	305,192

Total Other Assets

Form 990-PF Dividends and Interest from Securities Statement 1

Source	Gross Amount	Capital Gains Dividends	Column (A) Amount
Goldman Sachs	328.	0.	328.
Sanford C. Bernstein	2,014.	0.	2,014.
Total to Fm 990-PF, Part I, ln 4	2,342.	0.	2,342.

Form 990-PF

Income and Cost of Goods Sold  
Included on Part I, Line 10

Statement 2

Income		
1. Gross receipts . . . . .	217,528	
2. Returns and allowances . . . . .		
3. Line 1 less line 2 . . . . .		217,528
4. Cost of goods sold (line 15) . . . . .	158,329	
5. Gross profit (line 3 less line 4) . . . . .		59,199
6. Other Income . . . . .		
7. Gross Income (add lines 5 and 6) . . . . .		59,199
Cost of Goods Sold		
8. Inventory at beginning of year . . . . .	222,877	
9. Merchandise purchased. . . . .		
10. Cost of labor. . . . .		
11. Materials and supplies . . . . .	186,878	
12. Other costs. . . . .		
13. Add lines 8 through 12 . . . . .		409,755
14. Inventory at end of year . . . . .	251,426	
15. Cost of goods sold (line 13 less line 14). . . . .		158,329

Form 990-PF Other Income Statement 3

Description	(a) Revenue Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income
Other	386.	0.	386.
Total to Form 990-PF, Part I, line 11	386.	0.	386.

Form 990-PF Legal Fees Statement 4

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Rabinowitz, Boudin	30,348.	0.	0.	30,348.
Kostelanetz & Fink	1,250.	0.	0.	1,250.
To Fm 990-PF, Pg 1, ln 16a	31,598.	0.	0.	31,598.

Form 990-PF Accounting Fees Statement 5

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Tabb & Tabb	1,830.	0.	0.	1,830.
To Form 990-PF, Pg 1, ln 16b	1,830.	0.	0.	1,830.

Form 990-PF Other Professional Fees Statement 6

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
National Registered Agents	189.	0.	0.	189.
To Form 990-PF, Pg 1, ln 16c	189.	0.	0.	189.

Form 990-PF Taxes Statement 7

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Payroll Taxes	3,001.	0.	0.	3,001.
To Form 990-PF, Pg 1, ln 18	3,001.	0.	0.	3,001.

Form 990-PF Other Expenses Statement 8

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Miscellaneous	4,619.	0.	0.	4,619.
Insurance	82,915.	0.	0.	82,915.
Investment and Bank Fees	5,312.	5,312.	0.	0.
Telephone Expense	47,797.	0.	0.	47,797.
Repairs and Maintenance	12,221.	0.	0.	12,221.
Office Technology	84,897.	0.	0.	84,897.
Postage and Delivery	5,245.	0.	0.	5,245.
Office Expense	59,287.	0.	0.	59,287.
Promotion and Advertisement	32,415.	0.	0.	32,415.
Storage	6,064.	0.	0.	6,064.
Subscriptions	20,763.	0.	0.	20,763.
Editorial Expense	23,706.	0.	0.	23,706.
Selling Expense	8,957.	0.	0.	8,957.
Shipping and Warehouse	34,556.	0.	0.	34,556.
Bad Debts	146.	0.	0.	146.
Amortization	13,160.	0.	2,632.	0.
To Form 990-PF, Pg 1, ln 23	442,060.	5,312.	2,632.	423,588.

Form 990-PF Depreciation of Assets Not Held for Investment Statement 9

Description	Cost or Other Basis	Accumulated Depreciation	Book Value
Building and Improvements	1,672,017.	346,546.	1,325,471.
Building and Improvements	849,550.	176,079.	673,471.
Building and Improvements	36,363.	6,990.	29,373.
Building and Improvements	3,339.	645.	2,694.
Building and Improvements	3,272.	630.	2,642.
Building and Improvements	2,675.	517.	2,158.

Furniture and Fixtures	7,941.	7,941.	0.
Furniture and Fixtures	3,667.	3,667.	0.
Furniture and Fixtures	8,270.	8,270.	0.
Furniture and Fixtures	448.	448.	0.
Furniture and Fixtures	52,338.	52,338.	0.
Furniture and Fixtures	68,493.	68,493.	0.
Furniture and Fixtures	5,268.	4,215.	1,053.
Furniture and Fixtures	2,054.	1,642.	412.
Appliances	2,449.	2,449.	0.
Computer Hardware	52,820.	52,820.	0.
Computer Hardware	40,666.	40,666.	0.
Computer Hardware	19,086.	19,086.	0.
Computer Hardware	11,363.	9,090.	2,273.
Computer Hardware	7,401.	5,921.	1,480.
Computer Hardware	3,300.	3,300.	0.
Computer Hardware	23,527.	23,527.	0.
Furniture and Fixtures	8,000.	8,000.	0.
Furniture and Fixtures	5,595.	5,595.	0.
<b>Total To Fm 990-PF, Part II, ln 14</b>	<b>2,889,902.</b>	<b>848,875.</b>	<b>2,041,027.</b>

Form 990-PF	Other Assets	Statement 10
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Description	Beginning of Yr Book Value	End of Year Book Value	Fair Market Value
Library, Books and Microfilm	287,097.	287,097.	287,097.
Contracts	14,630.	8,470.	8,470.
Copyrights	16,625.	9,625.	9,625.
Trademarks	0.	0.	0.
<b>To Form 990-PF, Part II, line 15</b>	<b>318,352.</b>	<b>305,192.</b>	<b>305,192.</b>

Form 990-PF Part VIII - List of Officers, Directors Trustees and Foundation Managers Statement 11

Name and Address	Title and Avrg Hrs/Wk	Compen-sation	Employee Ben-Plan Contrib	Expense Account
Norton Sandler 305 Seventh Avenue 18th Floor New York, NY 10001	President/Director 40.00	0.	0.	0.
Jack Barnes 305 Seventh Avenue 18th Floor New York, NY 10001	Director 40.00	94,400.	0.	0.
Stephen Clark 305 Seventh Avenue 18th Floor New York, NY 10001	Secretary Treasurer/Direct 40.00	0.	0.	0.
Mary Alice Waters 305 Seventh Avenue 18th Floor New York, NY 10001	Director 40.00	94,400.	0.	0.
David Prince 305 Seventh Avenue 18th Floor New York, NY 10001	Director 40.00	0.	0.	0.
Totals included on 990-PF, Page 6, Part VIII		188,800.	0.	0.

Form 990-PF Part XV - Line 1a List of Foundation Managers Statement 12

Name of Manager  
 Jack Barnes  
 Mary Alice Waters