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Return of Private Foundation

or Section 4947(a)(1) Nonexempt Charitable Trust

Treated as a Private Foundation

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-0052

For calendar year 2011 or tax year beginning , 2011, and ending Name of foundation A Employer identification number DORIS DUKE FOUNDATION 13-1655241 Number and street (or P O box number if mail is not delivered to street address) Room/suite B Telephone number (see instructions) (908) 243-3619 650 FIFTH AVENUE, 19TH FLOOR City or town, state, and ZIP code C If exemption application is pending, check here NEW YORK, NY 10019 G Check all that apply: Initial return Initial return of a former public charity D 1. Foreign organizations, check here Final return Amended return 2 Foreign organizations meeting the 85% test, check here and attach Address change Name change H Check type of organization: [X] Section 501(c)(3) exempt private foundation E if private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation under section 507(b)(1)(A), check here . > Fair market value of all assets at end J Accounting method: | Cash | X Accrual F If the foundation is in a 60-month termination of year (from Part II, col (c), line Other (specify) under section 507(b)(1)(B), check here . 5,173,968. (Part I, column (d) must be on cash basis.) *16)* ▶ \$ Part I Analysis of Revenue and Expenses (The (d) Disbursements (a) Revenue and (b) Net investment (c) Adjusted net total of amounts in columns (b), (c), and (d) for charitable expenses per may not necessarily equal the amounts in income income purposes hooks column (a) (see instructions).) (cash basis only) $\begin{array}{c|c} \text{Continbutions, gifts, grants, etc., received (attach schedule)} \\ \text{Check} & \blacksquare & X \\ \end{array} \begin{array}{c|c} \text{if the foundation is not required to} \\ \text{attach Sch. B} \\ \end{array}$ 9,662 9,662 Interest on savings and temporary cash investments 54,568 54,568. 4 Dividends and interest from securities **b** Net rental income or (loss) 466,760 Net gain or (loss) from sale of assets not on line 10 Gross sales price for all 5,398,430 assets on line 6a 466,760. Capital gain net income (from Part IV, line 2) . A CONTRACTOR Net short-term capital gain Income modifications . Gross sales less returns and allowances · · · · -200b Less: Cost of goods sold . -200 ATTACHMENT 12 c Gross profit or (loss) (attach schedule) Other income (attach schedule) 11 530,790. 530,990. Total. Add lines 1 through 11 . . Š Compensation of officers, directors, trustees, etc 13 फ़ 14 Other employee salaries and wages Expenses 6 Pension plans, employee benefits 15 16a Legal fees (attach schedule) 11 1150 b Accounting fees (attach schedule) 50,741. Other professional fees (attach schedule). *... 50,741 Administrative 17 8,000. Taxes (attach schedule) (see instructions) 19 Depreciation (attach schedule) and depletion. 20 and 21 Travel, conferences, and meetings 22 Printing and publications rating Other expenses (attach schedule) ATCH 3 121,540. 110,358 23 Total operating and administrative expenses. 24 180,281. 50,741 110,358. Add lines 13 through 23 1,589,952. ATTACHMENT 11 80,500. 25 Contributions, gifts, grants paid 1,770,233. 50,741 190,858 Total expenses and disbursements Add lines 24 and 25 Subtract line 26 from line 12: -1,239,443 a Excess of revenue over expenses and disbursements 480,249 b Net investment income (if negative, enter -0-)

For Paperwork Reduction Act Notice, see instructions.

c Adjusted net income (if negative, enter -0-). .

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Form 990-PF (29

Fo	rm 990	D-PF (2011) DORIS DUKE FOUNDATION	ON	13	3-1655241 Page 2		
) a w L I	Attached schedules and amounts in the	Beginning of year	End of year			
Li	art I	Balance Sheets , description column should be for end-of-year amounts only (See instructions)	(a) Book Value	(b) Book Value	(c) Fair Market Value		
_	1	Cash - non-interest-bearing		9,697.			
	2	Savings and temporary cash investments	89,214.	0.	0		
	3	Accounts receivable					
	-	Less: allowance for doubtful accounts ▶			,		
	4	Pledges receivable					
	~	Pledges receivable ► Less: allowance for doubtful accounts ►					
	5						
		Grants receivable					
	6						
	_	disqualified persons (attach schedule) (see instructions)					
	7	Other notes and loans receivable (attach schedule)					
	١.	Less: allowance for doubtful accounts					
sts	8	Inventories for sale or use					
Assets	9	Prepaid expenses and deferred charges					
4		Investments - U S and state government obligations (attach schedule).	4 040 600	5 454 000	5 4 5 4 5 6 6 6 6		
		Investments - corporate stock (attach schedule) ATCH. 4	4,040,690.	5,151,209.	5,151,209		
	11 6	Investments - corporate bonds (attach schedule) ATCH 5 Investments - land, buildings	1,180,806.	<u> </u>	0		
	' '	and equipment, basis					
		Less: accumulated depreciation (attach schedule)					
	12	Investments - mortgage loans					
	13	Investments - other (attach schedule)					
	14	equipment basis					
		Less: accumulated depreciation (attach schedule)					
	15	Other assets (describe ATCH 6)	18,932.	13,062.	13,062		
	16	Total assets (to be completed by all filers - see the					
_		instructions. Also, see page 1, Item I)	5,445,172.				
	17	Accounts payable and accrued expenses	32,646.	41,452.			
	18	Grants payable	150,798.	1,640,637.			
es	19	Deferred revenue					
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons			ė.		
ā	21	Mortgages and other notes payable (attach schedule)			1 4 5		
_	22	Other liabilities (describe ATCH 7)	216,937.	198,155.			
					, ,		
	23	Total liabilities (add lines 17 through 22)	400,381.	1,880,244.			
		Foundations that follow SFAS 117, check here ► X			,		
		and complete lines 24 through 26 and lines 30 and 31.			'		
es	24	Unrestricted	5,044,791.	3,293,724.			
and	25	Temporarily restricted					
ää	26	Permanently restricted			' ' \		
豆	24 25 26	Foundations that do not follow SFAS 117,					
훒		check here and complete lines 27 through 31.					
<u></u>	27	Capital stock, trust principal, or current funds					
ş	28	Paid-in or capital surplus, or land, bldg , and equipment fund					
Se	29	Retained earnings, accumulated income, endowment, or other funds					
As	30	Total net assets or fund balances (see instructions)	5,044,791.	3,293,724.	·		
let	28 29 30 31	Total liabilities and net assets/fund balances (see		0,230,721.			
_	["	Instructions)	5,445,172.	5,173,968.			
F	art I	Analysis of Changes in Net Assets or Fund I		3,173,300.	<u></u>		
				must serse with	Γ		
•		I net assets or fund balances at beginning of year - Part			5 044 701		
2		of-year figure reported on prior year's return)		i i	5,044,791 -1,239,443		
		and the name of the standard o			-1,239,443		
					3 005 340		
		lines 1, 2, and 3 reases not included in line 2 (itemize) ► ATTACHI	MENT O	4	3,805,348		
		reases not included in line 2 (itemize) ATTACHI			511,624 3,293,724		
h	ເດເລ	i nei asseis or tung palances at end of vear fline 4 minue !	ine 5) - Part II column (b)	IIDO 3D C	i 4/94/24		

DORIS DUKE FOUNDATION 13-1655241 Form 990-PF (2011) Page 3 Capital Gains and Losses for Tax on Investment Income Part IV (b) Hov (c) Date (a) List and describe the kind(s) of property sold (e.g., real estate, (d) Date sold acquired (mo., day, yr.) (mo , day, yr.) 2-story brick warehouse; or common stock, 200 shs. MLC Co.) D-Donation SEE PART IV SCHEDULE b C d е (f) Depreciation allowed (g) Cost or other basis (h) Gain or (loss) (e) Gross sales price (or allowable) plus expense of sale (e) plus (f) minus (g) а b C d е Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 (I) Gains (Col. (h) gain minus col. (k), but not less than -0-) or (i) Adjusted basis (k) Excess of col. (i) (i) F.M.V. as of 12/31/69 Losses (from col. (h)) as of 12/31/69 over col. (j), if any b d If gain, also enter in Part I, line 7 2 Capital gain net income or (net capital loss) 2 466,760. If (loss), enter -0- in Part I, line 7 3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in -19,747.Part I, line 8 . Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income (For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.) If section 4940(d)(2) applies, leave this part blank. Yes X No Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? If "Yes " the foundation does not qualify under section 4940(e). Do not complete this part

It.	'Yes," the foundation does	not qualify under section 4940(e).	Do not complete this part.		
1	Enter the appropriate am	ount in each column for each year	; see the instructions before making	g any e	ntries.
_	(a) Base period years alendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of nonchantable-use assets		(d) Distribution ratio (col (b) divided by col (c))
	2010	214,188.	5,002,259.		0.042818
_	2009	541,446.	4,379,778.		0.123624
	2008	344,930.	5,729,848.		0.060199
_	2007	394,190.	6,828,906.		0.057724
	2006	637,732.	5,819,036.		0.109594
2 3	Average distribution ratio number of years the found	for the 5-year base period - divide dation has been in existence if less	the total on line 2 by 5, or by the than 5 years	3	0.393959 0.078792 5,459,597.
5				5	430,173.
				6	4,802.
7					434,975.
8		ons from Part XII, line 4		8	190,858.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the

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Part VI instructions.

Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names

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X

4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?

b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2011?

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	formation About Officers, Directors, Trustees, Foundation Mand Contractors (continued)	nagers, Highly Paid Emplo	yees,	
3 Five high	est-paid independent contractors for professional services (see ins	tructions). If none, enter "NONE	"	
	(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation	
NONE				
Total number of	f others receiving over \$50,000 for professional services			
Pail IX-A	Summary of Direct Charitable Activities			
	n's four largest direct charitable activities during the tax year. Include relevant statistica	I information such as the number of	Evenence	
organizations and	other beneficiaries served, conferences convened, research papers produced, etc.		Expenses	
1 N/A		-		
2				
3				
4				
Part IX-B	Summary of Program-Related Investments (see instructions)			
	largest program-related investments made by the foundation during the tax year on lines 1 a	and 2	Amount	
1 NONE				
2				
· -	-related investments. See instructions			
3 NONE				
			l	

Page 8

Pa	Minimum Investment Return (All domestic foundations must complete this part. Forei see instructions.)	gn foundat	ions,
ī	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc.,		
	purposes:		
а	Average monthly fair market value of securities	1a	5,295,518.
b	Average of monthly cash balances	1b	247,220.
С	Fair market value of all other assets (see instructions)	1c	0.
d	Total (add lines 1a, b, and c) Reduction claimed for blockage or other factors reported on lines 1a and	1d	5,542,738.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	5,542,738.
1	Subtract line 2 from line 1d Cash deemed held for charitable activities. Enter 1 1/2 % of line 3 (for greater amount, see		
	instructions)	4	83,141.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	5,459,597.
3	Minimum investment return. Enter 5% of line 5	6	272,980.
Pa	Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ and do not complete this process.	part.)	·
	Minimum investment return from Part X, line 6	1	272,980.
≀a	Tax on investment income for 2011 from Part VI, line 5 2a 9, 605.		
b	Income tax for 2011. (This does not include the tax from Part VI.)		
C	Add lines 2a and 2b	2c	9,605.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	263,375.
ŧ	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	263,375.
3	Deduction from distributable amount (see instructions) Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII,	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII,		
	line 1	7	263,375.
Pa	art XII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
а	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	190,858.
b	Program-related investments - total from Part IX-B Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,	1b	0.
5	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,		
	purposes	2	0.
3	Amounts set aside for specific charitable projects that satisfy the.		
а	Suitability test (prior IRS approval required)	3a	0
b	Cash distribution test (attach the required schedule)	3b	0
\$	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	190,858.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income.		
	Enter 1% of Part I, line 27b (see instructions)	5	0
3	Adjusted qualifying distributions. Subtract line 5 from line 4	6	190,858.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when cal qualifies for the section 4940(e) reduction of tax in those years.	culating wh	ether the foundation

Form 990-PF (2011) Page 9 Part XIII Undistributed Income (see instructions) (a) (b) (c) (d) Years prior to 2010 Corpus 2010 2011 Distributable amount for 2011 from Part XI. 263,375. Undistributed income, if any, as of the end of 2011 2 Enter amount for 2010 only . . . Total for prior years 20 09 20 08 20 07 Excess distributions carryover, if any, to 2011: 111,961. From 2006 62,531. b From 2007 61,514. c From 2008 324,461. d From 2009 214,188. From 2010 774,655 Total of lines 3a through e Qualifying distributions for 2011 from Part XII, line 4: 🕨 \$ _____ 190,858. a Applied to 2010, but not more than line 2a b Applied to undistributed income of prior years (Election required - see instructions)..... c Treated as distributions out of corpus (Election required - see instructions) 190,858 d Applied to 2011 distributable amount Remaining amount distributed out of corpus . . 72,517. 72,517. Excess distributions carryover applied to 2011 (If an amount appears in column (d), the same amount must be shown in column (a).) Enter the net total of each column as indicated below: 702,138 a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5 b Prior vears' undistributed income. Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount - see instructions . . Undistributed income for 2010. Subtract line 4a from line 2a. Taxable amount - see f Undistributed income for 2011. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2012 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) Excess distributions carryover from 2006 not 39,444. applied on line 5 or line 7 (see instructions) . . . Excess distributions carryover to 2012. 662,694. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: 62,531. a Excess from 2007 61,514. b Excess from 2008 . . . 324,461. c Excess from 2009 . . . 214,188. d Excess from 2010 . . . e Excess from 2011 . . .

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Part XV Supplementary Information				
3 Grants and Contributions Paid Dur	ing the Year or Appı		uture Payment	
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	any foundation manager or substantial contributor	recipient	contribution	
a Paid during the year				
ATTACHMENT 11				
			1	
			İ	
		}		
Total			▶ 3a	80,500
b Approved for future payment				
ATTACHMENT 11				
ATTACHEMI II				
Total				1,640,636
				Form 990-PF (2011

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ter gross amounts unless otherwise indicated.	Unrela	ated business income	Excluded by	section 512, 513, or 514	(e)
Program service revenue.	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	Related or exempt function income (See instructions.)
a					
b					
c	•				
d					
e					
f					
g Fees and contracts from government agencies					
Membership dues and assessments					
Interest on savings and temporary cash investments	ļ		14	9,662.	
Dividends and interest from securities			14	54,568.	
Net rental income or (loss) from real estate:					··· · · · · · · · · · · · · · · · · ·
a Debt-financed property				<u>-</u>	
b Not debt-financed property			-		
Net rental income or (loss) from personal property					
Other investment income			18	466,760.	
Gain or (loss) from sales of assets other than inventory			10	100,700.	
Net income or (loss) from special events			01	-200.	
Gross profit or (loss) from sales of inventory Other revenue: a			- -		
b	———				
c	·				
e	₹3)°4 - 1			530,790.	
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)	ulations.) s to the Ac	complishment of	Exempt Purp	oses	530,79
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)	ulations.) to the Ac	complishment of	Exempt Purp	oses e) of Part XVI-A contribu	ted importantly to
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)	ulations.) to the Ac	complishment of	Exempt Purp	oses e) of Part XVI-A contribu	ted importantly to
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)	ulations.) to the Ac	complishment of	Exempt Purp	oses e) of Part XVI-A contribu	ted importantly to
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)	ulations.) to the Ac	complishment of	Exempt Purp	oses e) of Part XVI-A contribu	ted importantly to
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)	ulations.) to the Ac	complishment of	Exempt Purp	oses e) of Part XVI-A contribu	ted importantly to
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)	ulations.) to the Ac	complishment of	Exempt Purp	oses e) of Part XVI-A contribu	ted importantly to
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)	ulations.) to the Ac	complishment of	Exempt Purp	oses e) of Part XVI-A contribu	ted importantly to
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)	ulations.) to the Ac	complishment of	Exempt Purp	oses e) of Part XVI-A contribu	ted importantly to
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)	ulations.) to the Ac	complishment of	Exempt Purp	oses e) of Part XVI-A contribu	ted importantly to
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)	ulations.) to the Ac	complishment of	Exempt Purp	oses e) of Part XVI-A contribu	ted importantly to
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)	ulations.) to the Ac	complishment of	Exempt Purp	oses e) of Part XVI-A contribu	ted importantly to
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)	ulations.) to the Ac	complishment of	Exempt Purp	oses e) of Part XVI-A contribu	ted importantly to
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)	ulations.) to the Ac	complishment of	Exempt Purp	oses e) of Part XVI-A contribu	ted importantly to
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)	ulations.) to the Ac	complishment of	Exempt Purp	oses e) of Part XVI-A contribu	ted importantly to
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)	ulations.) to the Ac	complishment of	Exempt Purp	oses e) of Part XVI-A contribu	ted importantly to

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Part X	VII	Exempt Organ		sters to and t	ransactio	ons and	Relations	snips with No	ncnarı	ταδιε	•
1 Di	d the	organization direct		gage in any of th	e following	with any	other organ	nization described	1	Yes	No
		n 501(c) of the Co			-	-	_				
or	ganıza	tions?			•						
a Tr	ansfer	s from the reportin	g foundation to a	noncharitable exe	mpt organi	zation of			1		
(1)) Cash								1a(1)		X
(2) Othe	rassets							1a(2)		X
		ansactions:							- 1		
(1) Sale	s of assets to a no	ncharitable exemp	ot organization					15(1)		X
(2) Purc	hases of assets fro	om a noncharitable	e exempt organizat	tion				15(2)		X
(3) Reni	al of facilities, equi	ipment, or other as	ssets				· · · · · · · · · · ·	1b(3)	 	X
. (4) Rein	mbursement arrangements									X
(5) Loar	is or loan guarantee	es					· · · · · · · · · ·	1b(5)		X
(6) Peri	ormance of service	s or membership	or fundraising sol	icitations	• • • • •	• • • • • • •	• • • • • • • • •	1b(6)		$\frac{\hat{x}}{x}$
		of facilities, equipm									
		nswer to any of the the goods, other									
		any transaction of									
(a) Line		(b) Amount involved	,	charitable exempt orga				ers, transactions, and si			
(u) Cale	"- -	N/A	(c) Italie of hon	Cita Kabic axampi arga	THE BUILDING	N/A	iption of transit	sia, deliberationa, esta si	COLONIA COLO	aig cario	1110
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			1								
		·· ·									
			<u> </u>	· 							
		oundation directly								_	_
		ed in section 501(c		er than section 50	11(c)(3)) or	ın section	527?		Y	es X	No
<u>b lf</u>	"Yes,	' complete the folio									
		(a) Name of organization	on	(b) Type of a	rganization			(c) Description of relati	onship		
	 -										
											
							-1-1	to the best of any beau	ladas and	halled a	
ci	Under	penalties of penury, I dec and complete. Declaration	lare that I have examine of preparer (other than tax	d this return, including a payer) is based on all infor	nation of which	redules and preparer has a	statements, and i ny knowledge.	to the dest of my know	ende sun	Deliver, I	is true
Sign	N	Edward Dilan		1 7 80 -1	,	FRE	at	May the	IRS discu	ss this	return
Here	20	1400001 1400	9	7-30-7	<u> </u>		BOIM	with the	preparer	Shown	below
	Sign	ature of officer or trustee	1	Date		Title		(see instruc	tions)? [4	. Yes	No
	Щ.	Print/Type prepared	s name	Preparer's signat	ice		Date,	Charle	PTIN		
Paid		6.4	للدود	Som	The =	An	1 - 1 - 1	Checkii العالم الكاني Checkii	1	7414	90
Ргера	arer	56-11	RANT THORNTO	I III	الكموين	7	- 41011 8	2.5	-60555		
Use C		· 11111 5 1142 115		NUE				Firm's EIN > 36-			
(- · · · J		EW YORK, NY			1.00	017-4057	Phone no. 212-	-599-0	0100	
		N.	LIN LUMM, NI	<u> </u>				TEMORIE IIU. 212	Form 9		/2011

FORM 990-PF - PART IV

Kind of	Property		Desc	ription		DI DI	Date acquired	Date sol
Gross sale	Depreciation	Cost or	FMV	Adj. basis	Excess of	쒸	Gain	
price less	allowed/	other	as of	as of	FMV over	П	or	
expenses of sale	allowable	basis	12/31/69	12/31/69	adı basıs	Н	(loss)	
		PUBLICLY TR	ADED SECURI	TIES				
5,398,430.		5,094,763.					303,667.	
0,000,1007		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					303,007.	
		PUBLICLY TR	ADED SECURI	TIES				
		19,747.					-19,747.	
		10,,,,,				H		
		OTHER REALI	ZED GAINS F	ROM POOLED	INVESTM			
		-182,840.				l	182,840.	
		_						
OTAL GAIN(I	oss)						466,760.	
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	., 20, 20				,,	-		L AG

FORM 990PF, PART I - OTHER PROFESSIONAL FEES

EXPENSES PER BOOKS REVENUE AND

NET INVESTMENT INCOME

50,741.

INVESTMENT MANAGEMENT FEES

DESCRIPTION

TOTALS

50,741.

50,741.

50,741.

FORM 990PF, PART I - TAXES

REVENUE

AND

EXPENSES

PER BOOKS

FEDERAL EXCISE TAX

DESCRIPTION

8,000.

TOTALS

8,000.

CHARITABLE PURPOSES 110,304.

110,358.

TOTALS

121,540.

54. 753.

MANAGEMENT FEES (PAID TO DDMF)
INSURANCE
FILING FEES

DESCRIPTION

PER BOOKS 120,733.

EXPENSES AND

REVENUE

- OTHER EXPENSES

FORM 990PF, PART I

DORIS DUKE FOUNDATION

ATTACHMENT 3 PAGE 19

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90PF, PART II - C
, PART II - C

ENDING <u>EMV</u>	5,151,209.	5,151,209.
ENDING BOOK VALUE	5,151,209.	5,151,209.
BEGINNING BOOK VALUE	2,823,298. 1,217,392.	4,040,690.
DESCRIPTION	NORTHERN TRUST INDEX FUND NORTHERN TRUST EQUITY FUND EQUITY INVESTMENTS	TOTALS

ATTACHMENT 4 PAGE 20

ATTACHMENT 5 PAGE 21

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ATTACHMENT 5

- CORPORATE BONDS PART II FORM 990PF,

DORIS DUKE FOUNDATION

DESCRIPTION

BEGINNING BOOK VALUE

ENDING BOOK VALUE

NORTHERN TRUST AGG. BOND FUND

1,180,806.

ENDING FMV

TOTALS

1,180,806.

PART II - OTHER ASSETS

FORM 990PF,

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THATHATH	

ENDING <u>FMV</u>	13,062.	13,062.
ENDING BOOK VALUE	13,062.	13,062.
BEGINNING BOOK VALUE	13,262. 4,723. 947.	18,932.
		TOTALS
DESCRIPTION	COLLECTIBLES INTEREST RECEIVABLE DIVIDENDS RECEIVABLE	-

FORM 990PF, PART II - OTHER LIABILITIES

DESCRIPTION		BEGINNING BOOK VALUE	ENDING BOOK VALUE
DUE TO DORIS DUKE CHARITABLE FOUNDATION DUE TO DORIS DUKE MANAGEMENT FOUNDATION DUE TO DUKE FARMS FOUNDATION PURCHASE COMMITMENTS PAYABLE		2,232. 122,960. 72,963. 18,782.	2,232. 122,960. 72,963.
	TOTALS	216,937.	198,155.

FORM 990PF, PART III - OTHER DECREASES IN NET WORTH OR FUND BALANCES

<u>DESCRIPTION</u> <u>AMOUNT</u>

UNREALIZED LOSS ON INVESTMENTS 511,624.

TOTAL 511,624.

Doris Duke Foundation
Form 990-PF - Return of Private Foundation
FYE: 12/31/2011
Attachment 9

Form 990-PF, Part VIII - List of Officers, Directors and Trustees

Name	Title	Hrs Worked	Comp	Employee Benefits	Expense Accounts
		4 hours per			
Nannerl O. Keohane (thru 06/2011)	Chairperson	year	NONE	NONE	NONE
		4 hours per			
Anthony S. Fauci	Vice Chairperson	year	NONE	NONE	NONE
		4 hours per			
Kathy Halbreich	Director	year	NONE	NONE	NONE
		4 hours per			
Harry Demopoulos	Director	year	NONE	NONE	NONE
P.A. W. O.P.	.	4 hours per			
Jide Zeitlin	Director	year	NONE	NONE	NONE
la mare ell		4 hours per			
James F. Gill	Director	year	NONE	NONE	NONE
Amma Harrian	5 1	4 hours per			
Anne Hawley	Director	year	NONE	NONE	NONE
Perer A. Nadosy	Director	4 hours per		*****	
reiei A. Nauosy	Director	year	NONE	NONE	NONE
William H. Schlesinger	Director	4 hours per	NONE	110115	*****
Windin n. Schlesinger	Director	year	NONE	NONE	NONE
John Zuccotti (began 06/2011)	Chairnerson	4 hours per	NONE	NONE	None
Joint Zuccotti (began 06/2011)	Chairperson	year	NONE	NONE	NONE
Edward P. Henry	President	0 hours per week	NONE	NONE	None
cawaia F. Heilly	rresident	week	NONE	NONE	NONE
Peter Simmons	Chief Operating Officer	1 hour per week	NONE	NONE	Nous
reter summons	Officer	week	NONE	NONE	NONE
Claire Baralt (thru 03/2011)	Communications Officer	0 hours per week	MONE	NONE	NONE
Cian's barak (till a 03/2011)		AACCV	NONE	NONE	NONE
Elizabeth Fader	Chief Program Officer	0 hours per week	NONE	NONE	NONE
Entabeth I dues	Officer	week	NONE	NONE	NONE
Erica Dziedzic (began 03/2011)	Assistant Secretary	2 hours per week	NONE	NONE	NONE
ruen prientic (negan 03/1011)	massistant secretary	WEEK	NONE	NONE	NONE

All Board of Directors members and officers provide services to five related entities (Doris Duke Charitable Foundation, Doris Duke Management Foundation, Duke Farms Foundation, Doris Duke Foundation for Islamic Art, Doris Duke Foundation), and may be reached at the Doris Duke Charitable Foundation's corporate address at 650 Fifth Avenue, 19th Floor, NY, NY, 10019. See Attachment 9(a), Note (1) and Note (2) for further information

Doris Duke Foundation Form 990-PF - Return of Private Foundation FYE: 12/31/2011 Attachment 9a

Notes:

- (1) The officers are paid compensation by the Doris Duke Management Foundation (DDMF). The hours shown on the Form 990-PF are based on an allocation of time spent on matters related to the Doris Duke Foundation (DDF) and are for informational purposes only. These officers provide services to other related entities (Doris Duke Charitable Foundation (DDCF), Doris Duke Management Foundation (DDMF), Duke Farms Foundation (DFF), and Doris Duke Foundation for Islamic Art (DDFIA) and in the aggregate, hours worked on matters related to these entities equal or exceed 40 hours a week. The allocation of compensation paid by the Doris Duke Management Foundation and allocated to other related entities is based on an annual survey.
- (2) The trustees who receive compensation are paid by the Doris Duke Charitable Foundation, even though they provide services to each of the five foundations (DDCF, DDMF, DDF, DFF, and DDFIA). The hours reported on Attachment 9 of the Form 990-PF represent an allocation of the trustees' time spent on matters related to DDF including attendance at Board meetings and various foundation-related events and discussions. These hour allocations are reported to comply with the Form 990-PF reporting requirement, and are for informational purposes only. Trustees have oversight responsibilities and perform multiple tasks across all five foundations; and thus, significant additional hours are reported on the DDCF, DFF, DDMF and DDFIA tax returns.

FORM 990PF, PART XV - NAME, ADDRESS AND PHONE FOR APPLICATIONS

THE DORIS DUKE FOUNDATION 650 FIFTH AVE, 19TH FL NY, NY 10019 908-243-3619

DORIS DUKE FOUNDATION

RECIPIENT NAME AND ADDRESS	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
ARTISTS SPACE	NONE	MATCHING GIFT	1,000.
38 GREENE STREET 3RD FLOOR	501(C)(3)		
NEW YORK, NY 10013			
CARY INSTITUTE OF ECOSYSTEM STUDIES INC	NONE	MATCHING GIFT	10,000.
2801 SHARON TURNPIKE (ROUTE 44)	501(C)(3)		
MILLBROOK, NY 12545			
DANCE THEATRE WORKSHOP INC	NONE	MATCHING GIFT	1,000.
219 W 19TH STREET	501(C)(3)		
NEW YORK, NY 10011			
PLANNED PARENTHOOD MINNESOTA NO. DAKOTA SO. DAKOTA	NONE	MATCHING GIFT	500.
C/O DORIS DUKE FOUNDATION	501(C)(3)		
MINNEAPOLIS, MN 55409			
SOUTHERN ENVIRONMENTAL LAW CENTER	NONE	MATCHING GIFT	10,000.
201 WEST MAIN STREET	501(C)(3)		
CHARLOTTESVILLE, VA 22902			
TEKREMA CENTER FOR ART AND CULTURE	NONE	MATCHING GIFT	500.
1520 NORTH CLAIBORNE AVE	501(C)(3)		
NEW ORLEANS, LA 70117			

ATTACHMENT 11 (CONT'D)

RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR

	AND		
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
CATHOLIC MINISTRIES APPEAL	NONE	MATCHING GIFT	10,000.
50 NORTH PARK AVE (PO BOX 9023)	501(C)(3)		
ROCKVIČLE CENTRE, NY 11571-9023			
UNIVERSITY OF IOWA FOUNDATION	NONE	MATCHING GIFT	500.
1 WEST PARK ROAD	501(C)(3)		
IOWA CITY, IA 52244			
NATIONAL CATHEDRAL SCHOOL	NONE	MATCHING GIFT PRESENTATION, PUBLICATION AND	5,000.
MOUNT SAINT ALBAN	501(C)(3)	EDUCATION AND PUBLIC PROGRAM EFFORTS FOR THE	
WASHINGTON, DC 20016		MAJOR SPECIAL EXHIBITION.	
NORTHERN STAGE	NONE	MATCHING GIFT	10,000.
PO BOX 4287	501(C)(3)		
WHITE RIVER JUNCTION, VT 05001			
REGIS HIGH SCHOOL	NONE	MATCHING GIFT	2,000.
55 E 84TH ST	501(C)(3)		
NEW YORK, NY 10028			
NEW YORK UNIVERSITY	NONE	TO SUPPORT THE DUKE HOUSE CENTENNIAL CELEBRATION	20,000.
11 WEST 42ND STREET	501(C)(3)	AT THE INSTITUTE OF FINE ARTS.	
NEW YORK, NY 10036			

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FORM 990PE, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

DORIS DUKE FOUNDATION

RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR

FOUNDATION STATUS OF RECIPIENT

RECIPIENT NAME AND ADDRESS

WELLESÍEY, MA 02481 106 CENTRAL STREET WELLESLEY COLLEGE

501 (C) (3) NONE

MATCHING GIFT

PURPOSE OF GRANT OR CONTRIBUTION

AMOUNT

ATTACHMENT 11 (CONT'D)

10,000.

TOTAL CONTRIBUTIONS PAID

80,500.

וה שהמס ATTACHMENT 11

85000-2576710

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SKREDO TONT 7/25/2012

DORIS DUKE FOUNDATION

EIN: 13-1655241

PARTIXVY CRYANTIS AND CONTINIBUTIONS PAID DURING THE VEAR OR APPROVED FOR FUTURE PAYMENT	ONS PAID DI	JAING THE YEAR OF	a appronzo fot	r Future Payn		
Recipient and of Ruspess	Tex Stetus	Beghnding Belence 2001	Approvets 2011	Amended 2001	Amount Perd . 2041	Approved Gor Future Peyment 2010
Doris Duke Monument Foundation 51 Touro St	501(c)3	0\$	\$1,500,000	0\$	0\$	\$1,500,000
Providence, RI 02940						
To support the Maya Lin project commemorating the work of Doris Duke in Newport, RI \$1 500 000	ork of Dorıs Duke	ın Newport, RI				
2011						
New York University	501(c)3	80	\$20,000	80	\$20,000	\$0
NYU Midtown Center						
11 West 42nd Street						
New York, NY 10036						
To support the Duke House Centennial Celebration at the Institute of	he Institute of					
Fine Arts						
\$20,000						
2011						
Doris Duke Management Foundation	501(c)3	\$0	\$140,637	20	80	\$140,637
Totals		0\$	\$1,520,000	\$0	\$20,000	\$1,640,637

Doris Duke Foundation Form 990-PF - Return of Private Foundation FYE: 12/31/2011

Attachment 12

Part I, Line 10(a)

On Part I, Line 10(a), -\$200 represent the sale of Southeastern Asian art objects and not the sale of inventory.

SCHEDULE D (Form 1041)

Capital Gains and Losses

OMB No 1545-0092

Department of the Treasury Internal Revenue Service

Name of estate or trust

▶ Attach to Form 1041, Form 5227, or Form 990-T. See the Instructions for Schedule D (Form 1041) (also for Form 5227 or Form 990-T, if applicable).

Employer identification number

DORIS DUKE FOUNDATION				13-16552	41	
ote: Form 5227 filers need to complete only F	Parts I and II.					
art I Short-Term Capital Gains and L		Held One Ye	ar or Less			
(a) Description of property (Example 100 shares 7% preferred of "Z" Co.)	(b) Date acquired (mo , day, yr)	(c) Date sold (mo , day, yr)	(d) Sales price	(e) Cost or other (see instructio		(f) Gain or (loss) for the entire year Subtract (e) from (d)
a						
				-		
				 		
				<u></u>		
b Enter the short-term gain or (loss), if any	from Schedule D	-1, line 1b			1b	-19,747
Short-term capital gain or (loss) from For	ms 4684, 6252.	6781. and 882	4		2	
Net short-term gain or (loss) from partne Short-term capital loss carryover. Ente					3	
Carryover Worksheet			<i>.</i>	· · · · · · · · · ·	4	(
Net short-term gain or (loss). Combine	lines 1a through	gh 4 in colum	n (f). Enter here an	d on line 13,	5	-19,747
column (3) on the back	osses - Assets	Held More T	han One Year		<u> </u>	
(a) Description of property (Example: 100 shares 7% preferred of "Z" Co)	(b) Date acquired (mo , day, yr.)		(d) Sales price	(e) Cost or other (see instructio		(f) Gain or (loss) for the entire year Subtract (e) from (d)
a						
	 			 		
b Enter the long-term gain or (loss), if any,	from Schedule D-	1, line 6b		<u> </u>	6b	486,507
Long-term capital gain or (loss) from For					7	
Net long-term gain or (loss) from partner	snips, S corporat	ions, and other	estates or trusts		_ 8	<u> </u>
Capital gain distributions			• • • • • • • • • • • • •		9	
Gain from Form 4797, Part I					10	
Long-term capital loss carryover. Enter	the amount, if	any, from lir	ne 14 of the 2010	Capital Loss		
Carryover Worksheet	Ines 6a through		n (f), Enter here and		11	<u>'</u>
column (3) on the back	<u> ,</u>	<u> </u>	• •		12	486,507
r Paperwork Reduction Act Notice, see the Inst	ructions for Form 1	041.	· · · · · · · · · · · · · · · · · · ·		hedul	e D (Form 1041) 201

Sche	dule D (Form 1041) 2011					Page 2
₽a	Adli- Summary of Parts'! and !!		reficiancs'	(2) Esta	te's	(3) Totai
	Caution: Read the instructions before completing this part.	(se	e instr.)	or trus	t's	
13	Net short-term gain or (loss)			<u></u>		-19,747.
14	Net long-term gain or (loss):					496 507
a	Total for year					486,507.
	Unrecaptured section 1250 gain (see line 18 of the wrksht.) 14b			· · · · · ·		
4 E	28% rate gain 14c Total net gain or (loss). Combine lines 13 and 14a					466,760.
		000 T	0-4//	L 15 1 4.4		
gaın.	e: If line 15, column (3), is a net gain, enter the gain on Form 1041, line 4 (or Form s, go to Part V, and do not complete Part IV. If line 15, column (3), is a net loss, complete	Part IV a	rant I, line 4a nd the Capital	Loss Carryov	er Wo	orksheet, as necessary.
Pa	rt IV Capital Loss Limitation					
16	Enter here and enter as a (loss) on Form 1041, line 4 (or Form 990-T, Part I, line					
a	The loss on line 15, column (3) or b \$3,000 2: If the loss on line 15, column (3), is more than \$3,000, or if Form 1041, page 1, line			<u>.</u>	16	()
Cam	e: If the loss on line 15, column (3), is more than \$3,000, or if Form 1041, page 1, line rover Worksheet in the instructions to figure your capital loss carryover.	22 (or F	orm 990-1, lin	e 34), is a lo	SS, CC	omplete the Capital Loss
	Tax Computation Using Maximum Capital Gains Rates				_	
For	n 1041 filers. Complete this part only if both lines 14a and 15 in column (2)	are gai	ns, or an am	ount is ente	ered	in Part I or Part II and
ther	e is an entry on Form 1041, line 2b(2), and Form 1041, line 22, is more than	zero.	•			
	tion: Skip this part and complete the Schedule D Tax Worksheet in the instruction	ions if:				
	ither line 14b, col. (2) or line 14c, col. (2) is more than zero, or oth Form 1041, line 2b(1), and Form 4952, line 4g are more than zero.					
	n 990-T trusts. Complete this part only if both lines 14a and 15 are gains		مانانا المانانا		. 1	d in in Dod (
of F	orm 990-T, and Form 990-T, line 34, is more than zero. Skip this part and com	i, or qui inlete ti	sililea aivide Se Schodulo	nos are inc	:luge:	a in income in Part i
	her line 14b, col. (2) or line 14c, col. (2) is more than zero.	ipiete ti	ie ochedule	D Tax WOI	KSIIC	set in the instructions
17	Enter taxable income from Form 1041, line 22 (or Form 990-T, line 34)	17				
18	Enter the smaller of line 14a or 15 in column (2)	. 17	··· ··-			
	but not less than zero					
19	Enter the estate's or trust's qualified dividends	-				
	from Form 1041, line 2b(2) (or enter the qualified					
	dividends included in income in Part I of Form 990-T) 19					
20	Add lines 18 and 19					
21	If the estate or trust is filing Form 4952, enter the	\dashv				
	amount from line 4g; otherwise, enter -0 > 21	ı			1	
22	Subtract line 21 from line 20. If zero or less, enter -0-	. 22			ļ	
23	Subtract line 22 from line 17. If zero or less, enter -0-	23			Ì	
	, , , , , , , , , , , , , , , , , , , ,	•				
24	Enter the smaller of the amount on line 17 or \$2,300	24			1	
25	Is the amount on line 23 equal to or more than the amount on line 24?	·			ŀ	
	Yes. Skip lines 25 and 26; go to line 27 and check the "No" box.				1	
	No. Enter the amount from line 23	. 25				
26	Subtract line 25 from line 24.				1	
27	Are the amounts on lines 22 and 26 the same?			İ		
	Yes. Skip lines 27 thru 30, go to line 31 No. Enter the smaller of line 17 or line 22	27				
28	Enter the amount from line 26 (If line 26 is blank, enter -0-)	. 28				
29	Subtract line 28 from line 27		l			
30	Multiply line 29 by 15% (.15)				30	
31	Figure the tax on the amount on line 23. Use the 2011 Tax Rate Sche					
	(see the Schedule Ginstructions in the instructions for Form 1041)				31	
	A 1415 - 00 - 104					
32	Add lines 30 and 31			<u>, .</u> . , . ⊦	32	
33	Figure the tax on the amount on line 17. Use the 2011 Tax Rate Sche				_	
. .	(see the Schedule Ginstructions in the instructions for Form 1041)				33	
34	Tax on all taxable income. Enter the smaller of line 32 or line 33 here an		•		_	
	G, line 1a (or Form 990-T, line 36)	• • • •			34	1.1 5.49 40.44.65.5
					sche	dule D (Form 1041) 2011

SCHEDULE D-1 (Form 1041)

Continuation Sheet for Schedule D. (Form 1041)

➤ See instructions for Schedule D (Form 1041).

➤ Attach to Schedule D to list additional transactions for lines 1a and 6a.

OMB No 1545-0092

2011

Department of the Treasury Internal Revenue Service Name of estate or trust

Employer Identification number

DORIS DUKE FOUNDATION 13-1655241 Short-Term Capital Gains and Losses - Assets Held One Year or Less (b) Date (a) Description of property (Example 100 sh 7% preferred of "Z" Co) (e) Cost or other basis (f) Gain or (loss) Subtract (e) from (d) (c) Date sold (d) Sales price acquired (see instructions) (mo, day, yr) (mo , day, yr) 1a PUBLICLY TRADED SECURITIES 19,747. -19,747.

For Paperwork Reduction Act Notice, see the Instructions for Form 1041.

Schedule D-1 (Form 1041) 2011

1b Total. Combine the amounts in column (f). Enter here and on Schedule D, line 1b . .

Employer identification number

Part li Long-Term Capital Gains and Losses - Assets Held More Than One Year (b) Date (a) Description of property (Example 100 sh 7% preferred of "Z" Co) (f) Gain or (loss) Subtract (e) from (d) (c) Date sold (e) Cost or other basis acquired (mo, day, yr) (d) Sales price (mo, day, yr) (see instructions) 6a PUBLICLY TRADED SECURITIES 5,398,430 5,094,763 303,667. OTHER REALIZED GAINS FROM POOLED INVESTMENTS -182,840 182,840. 6b Total. Combine the amounts in column (f). Enter here and on Schedule D, line 6b. 486,507.

Name of estate or trust as shown on Form 104. Do not enter name and employer identification number if shown on the other side

Form 8868

(Rev. January 2012) -

Application for Extension of Time To File an . Exempt Organization Return

OMB No. 1545-1709

Department of the Treasury File a separate application for each return. Internal Revenue Service If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form). Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868. Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Charities & Nonprofits. Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed). A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Enter filer's identifying number, see instructions Name of exempt organization or other filer, see instructions. Employer identification number (EIN) or Type or print DORIS DUKE FOUNDATION X 13-1655241 File by the Number, street, and room or suite no. If a P.O. box, see instructions. Social security number (SSN) due date for 650 FIFTH AVENUE, 19TH FLOOR filing your return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions. NEW YORK, NY 10019 Application Return-**Application** Return Is For Code ls For Code Form 990 01 Form 990-T (corporation) 07 Form 990-BL 02 Form 1041-A 08 Form 4720 Form 990-EZ 01 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) Form 8870 06 12 The books are in the care of ► EILEEN OBERLANDER Telephone No. ▶ 908 243-3619 FAX No. ▶ 908 722-3932 If the organization does not have an office or place of business in the United States, check this box • If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box ▶ 🔛 . If it is for part of the group, check this box ▶ [a list with the names and EINs of all members the extension is for. I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time 08/15 , 20 12 , to file the exempt organization return for the organization named above. The extension is for the organization's return for: ► X | calendar year 2011 or tax year beginning , 20 , and ending If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Change in accounting period 3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. 5,000. 3a|\$ b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 10,238. 3Ы\$ c Balance due. Subtract line 3b from line 3a, Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions. For Privacy Act and Paperwork Reduction Act Notice, see Instructions. Form 8868 (Rev. 1-2012)