

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



DLN: 93493318034292

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

OMB No 1545-0047

Open to Public

	Revenue		► The organization may have to use a copy of	of this return to satis	fy state reporting	requirement	Inspection	
A Fo	r the 2	2011 ca	lendar year, or tax year beginning 01-01-2011	and ending 12-31-	2011		<u> </u>	
		pplicable	C Name of organization			D Employer	identification number	
_	ress ch		NORTH AMERICAN INSULATION MANUFACTURERS ASSOCIATION			13-1087		
Na	me char	nge	Doing Business As			E Telephone	number	
— _{Init}	ial retur	m	Number and street (or P O box if mail is not delivere	d to street address\ Door	m/suite	(703)68	4-0084	
– Ter	mınated	d	44 CANAL CENTER PLAZA NO 310	d to street address) Roof	n/ suite	G Gross recei	pts \$ 4,267,427	
– _{Am}	ended r	return	City or town, state or country, and ZIP + 4					
_		pending	ALÉXANDRIA, VA 22314					
, 191	J. II. Gartio	penamg	F Name and address of principal officer		11/-> 7 11		•	
			KATHRYN OFFRINGA		H(a) Is thi affilia	s a group ret tes?	urn for	
			44 CANAL CENTER PLAZA NO 310 ALEXANDRIA,VA 22314					
			ALLANDRIA, VA 22314		1 ' '	l affiliates incl	·	
_ Ta	x-exem	pt status	501(c)(3) ▼ 501(c)(6) ◄ (insert no)	1947(a)(1) or		p," attach a ii p exemption	st (see instructions) number ►	
1 W	ebsite	: - WW	W NAIMA ORG			p 0.0000pc.000		
					1		M Charles of languages and	
	n of org rt I		Corporation Trust Association Other		L Year of for	mation 1933	M State of legal domicile NY	
Ρđ			mary	uficant saturation				
			escribe the organization's mission or most sigr MOTE ENERGY EFFICIENCY, ENVIRONMEN		N & SAFE PRODU	CTION & U	SE OF MATERIALS	
3	<u> </u>							
Ē								
≣	-							
Governance	2 0	Check th	is box 🔰 if the organization discontinued its	operations or dispos	ed of more than 2	5% of its net	assets	
	3 1	Number	of voting members of the governing body (Part	VI, line 1a)		3	11	
Š.	4 N	Number	of independent voting members of the governin	g body (Part VI, line	1b)	4	11	
Activities &	5 T	Γotal nuı	mber of individuals employed in calendar year $ar{z}$	2011 (Part V, line 2a	a)	5	9	
ਰ	6 T	Γotal nuı	mber of volunteers (estimate if necessary) .		6	0		
4	7a ⊺	Γotal uni	elated business revenue from Part VIII, colun	nn (C), line 12		78	a 0	
	b≀	Net unre	lated business taxable income from Form 990-	-T, line 34		71	0	
					Prio	r Year	Current Year	
a .	8	Contri	outions and grants (Part VIII, line 1h)			0	0	
Ravenue	9	Progra	m service revenue (Part VIII, line 2g)		7,297,771	4,251,176		
Pyre.	10		ment income (Part VIII, column (A), lines 3, 4	·	3,619	16,251		
_	11		revenue (Part VIII, column (A), lines 5, 6d, 8c		0	0		
	12		evenue—add lines 8 through 11 (must equal P	, line	7,301,390	4,267,427		
	13		and similar amounts paid (Part IX, column (A			188,500	<u> </u>	
	14	Benefi	ts paid to or for members (Part IX, column (A),	line 4)		0		
	15		es, other compensation, employee benefits (Pa					
Expenses		5-10)				1,290,556		
<u>ē</u>	16a		sional fundraising fees (Part IX, column (A), lir	ne 11e)		0	0	
표	Ь		ndraising expenses (Part IX, column (D), line 25) $\blacktriangleright 0$		_			
_	17		expenses (Part IX, column (A), lines 11a–11d			5,231,174		
	18		expenses Add lines 13–17 (must equal Part I			6,710,230	 	
	19	Reven	ue less expenses Subtract line 18 from line 13	2		591,160	-73,506	
₩ ₩ ₩						of Current ear	End of Year	
Net Assets or Fund Balances	20	Totala	ssets (Part X, line 16)		<u>'</u>	2,628,562	2,609,208	
4. A.B.	21		iabilities (Part X, line 26)			504,551	· · · · · · · · · · · · · · · · · · ·	
Ě	22		sets or fund balances Subtract line 21 from li			2,124,011 2		
Pai	τŧΠ		ature Block		<u> </u>	. , -	<u>, , , -</u>	
know			erjury, I declare that I have examined this return, i f, it is true, correct, and complete. Declaration of p					
		 	h of affician		12-11-12			
Sign						ite		
Her	е		RYN OFFRINGA PRESIDENT or print name and title				_	
		F ype	or print name and title	Γ	1	T		
		Preparer signature		Date	Check If self-	Preparer's tax (see instruction	kpayer identification number ons)	
Paid	Signature				employed •		<i>,</i>	
	arer's		nme (or yours JOHNSON LAMBERT LLP			EIN ▶ 52-14	 46779	
Use (Unly		and ZIP + 4 700 SPRING FOREST ROAD STE 115					

RALEIGH, NC 27609

May the IRS discuss this return with the preparer shown above? (see instructions) $\,$.

Phone no 🕨 (919) 719-6400

Par		atement of F eck if Schedule					II						<u> </u>
1	Briefly de	scribe the organ	nization's miss	ion									
INSU USE	JLATION F	ASSOCIATION PRODUCTS ITS GLASS, ROCK V IALS	ROLE IS TO	PROMOTE E	ENERGY EFFI	CIENCY AN	D ENVIRO	NMENTA	L PRESE	RVAT	ION	THRO	DUGH TH
2		ganization unde Form 990 or 990					ar which we	re not list	ed on		 es	No	
	If "Yes," o	lescribe these n	ew services or	n Schedule O									
3	services?	ganızatıon ceas			ificant chang	es in how it c	onducts, a	ny prograr	n 	Γ γ.	es 🔽	No	
	•	lescribe these c	=										
4	expenses	the organization Section 501(c d allocations to	(3) and 501(c	:)(4) organiza	ations and se	ction 4947(a	a)(1) trusts	are requir	ed to rep				
4a	(Code) (Expenses \$		ıncludıng	grants of \$) (Rev	enue \$))
	NAIMA TO	CIL OF THE NORTH PROMOTE AND ADV ARENAS AND TO A	OCATE THE BENE	FITS OF ENERG	BY EFFICIENCY T	HROUGH INSUL	ATION IN THE	E FEDERAL, S	BLISHED A	S A VOLU) LOCAL	UNTAR . POLIT	Y COU	NCIL WITH LEGISLATIVE
4b	(Code) (Expenses \$		ıncludıng	grants of \$) (Rev	enue \$))
		LING - PROMOTES T GLASS AIR HANDLIN		GLASS INSULA	TIONS IN DUCT	SYSTEMS AND (CREATES A PO	SITIVE ENVI	RONMENT	OF ACC	EPTAN	ICE BY	ALL USERS
	(Code) (Expenses \$		ıncludıng	grants of \$) (Rev	enue \$)
		IAL AND COMMERCI ONS IN RESIDENTIA			E USE OF FIBER	GLASS AND RO	CK WOOL INS	ULATION MA	TERIALS IN	I THERM	1AL AN	ID ACC	OUSTICAL
	(Code) (Expenses \$		ıncludına	grants of \$) (Rev	enue \$)
	METAL BU: ASHRAE 90	ILDING INSULATION D 1 AND UPGRADED ULATION PRODUCTS	- PROMOTES THE R-VALUE REQUIR	REMENTS COMM	GLASS IN META	L BUILDING APP RIAL - PROMOT	ES THE PROP	ND DEVELOPS PER USE OF F	S HIGH PEI				
4d	Other pr	ogram services	(Describe in S	 Schedule O)									
	(Expens	es \$	I	ıncludıng gra	nts of \$) (Rev	enue \$)	
4e	Total pro	ogram service ex	penses ⊧ \$										

	art IV	Checklist of	Required	Schedules
--	--------	--------------	----------	-----------

			Yes	No
1	Is the organization described in section $501(c)(3)$ or $4947(a)(1)$ (other than a private foundation)? If "Yes," complete Schedule A	1		No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	Yes	
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II"	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Νo
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V^{\bullet}	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a		No
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? <i>If "Yes," complete Schedule F, Part II and IV</i>	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section $512(b)(13)$?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 990	(2011)

,	·	
Part V	Statements Regarding Other IRS Filings and Tax Compliance	

	Check it Schedule O contains a response to any question in this Part V		• 1	
			Yes	No
a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	1a 26			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this			
ь	return			
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the			
_	year?	3a		No
D	If "Yes," has it filed a Form 990-T for this year? <i>If</i> " <i>No," provide an explanation in Schedule O</i>	3b		
	over, a financial account in a foreign country (such as a bank account or securities account)?	4a		Νo
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a	Yes	
b	organization solicit any contributions that were not tax deductible?			
	were not tax deductible?	6b	Yes	
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
,	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	7e		
f	contract?	7f		
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
	Sponsoring organizations maintaining donor advised funds.	8		
a	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			_
	Section 501(c)(29) qualified nonprofit health insurance issuers.]		
а	Is the organization licensed to issue qualified health plans in more than one state? Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the aggregate amount of reserves on hand	•		
a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		.,,,

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax			
Ia	year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	4		No	
5	filed? Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	evenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give	4.51		
	rise to conflicts?	12b		No
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17				
10	Section 6104 requires an organization to make its Form 1022 (or 1024 if applicable) 900, and 900 T (501/c)			

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

Own website Another's website V Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ***** KATE OFFRINGA

44 CANAL CENTER PLAZA SUITE 310

ALEXANDRIA, VA 22314

<u>Part VII</u> Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ◆ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (describe	unles an	on (d e thai	n on son er ai	e bo: is bo nd a	x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)	related organizations
(1) TRENT OGILVIE DIRECTOR	2 00	х						0	0	0
(2) STEVE EDRIS DIRECTOR	2 00	х						0	0	0
(3) ARTURO ECHEVERRIA DIRECTOR	2 00	х						0	0	0
(4) PHILIPPE DELOUVRIER DIRECTOR	2 00	х						0	0	0
(5) GINO PACHECO DIRECTOR	2 00	х						0	0	0
(6) JOHN DONAHUE DIRECTOR	2 00	х						0	0	0
(7) FRED STEPHAN DIRECTOR FROM 10/11	2 00	х						0	0	0
(8) TOM QUIGLEY DIRECTOR FROM 10/11	2 00	х						0	0	0
(9) TIM SCOTT DIRECTOR FROM 3/11	2 00	х						0	0	0
(10) CHRIS BULLOCK DIRECTOR THRU 3/11	2 00	х						0	0	0
(11) LEE HOULDITCH DIRECTOR THRU 1/11	2 00	х						0	0	0
(12) JORDAN RADMAN DIRECTOR THRU 7/11	2 00	х						0	0	0
(13) JEFF TEMPLETON CHAIR FROM 10/21, VICE CHAIR THRU 10/2011	2 00	х		х				0	0	0
(14) ROY DEAN CHAIR THRU 10/11	2 00	х		Х				0	0	0
(15) JEFF BRISLEY VICE CHAIR FROM 10/11	2 00	х		х				0	0	0
(16) KATHRYN OFFRINGA PRESIDENT, CEO, & TREASURER	34 00			х				228,327	0	46,242
(17) ANGUS CRANE VP, GENERAL COUNSEL, & SECRETARY	34 00			х				218,237	0	41,726
,	ı							ı		Form 990 (2011)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) Average hours per week (describe	Average hours more than one box, per unless person is both week (describe describe) Average hours more than one box, compensation compensation from the organization (Worganizations 2/1099-MISC) Average more donot check Reportable compensation compensation from the organizations organizations (W- 2/1099-MISC)								compensat from the			
		hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)) relat			
	MICHELLE BUNCH CTOR OF ADMINISTRATION	32 00					Х		112,196	ı	0		41,94	
	CHARLES COTTRELL CH SERV	35 00					х		142,188	(0		29,53	
	KEVIN KOONCE CTOR OF GOVERNMENT AFFAIRS	35 00					х		156,774		0		26,40	
(21)	DARRELL WINTERS CTOR OF CODES AND STANDARDS THRU	35 00					х		151,050		o		48,009	
											_			
			-								-			
								<u> </u>						
1b	Sub-Total		· · ·	•	•	•		 -						
	Total from continuation sheets t Total (add lines 1b and 1c)	•						<u> </u>	1,008,772	0			233,863	
2	Total number of individuals (inclu \$100,000 of reportable compens		ıted to	those	e list		ıbove)	who						
												res	No	
3	Did the organization list any form on line 1a? <i>If</i> " <i>Yes,"</i> complete Scho											CS		
4										from the	3 4 Y	'es	No	
5	Did any person listed on line 1a r services rendered to the organiza									-	5		No	
Se	ection B. Independent Cont	ractors												
1	Complete this table for your five \$100,000 of compensation from	hıghest compen												

or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
DUTKO WORLDWIDE LLC 412 FIRST ST SE STE 100 WASHINGTON, DC 20003	PUBLIC RELATIONS	532,450
BT ENVIRONMENTAL CONSULTING 2615 WOLCOTT ST FERNDALE, MI 48220	RESIDUAL RISK TESTING	312,455
KIRKLAND & ELLIS 655 15TH ST NW WASHINGTON, DC 20005	LEGAL SERVICES	211,893
SNR DENTON US LLP 1301 K ST NW 600 WASHINGTON, DC 20005	LEGAL SERVICES	185,165
EEPOLICY GROUP LLC 500 W WINDSOR AVE ALEXANDRIA, VA 22302	CONSULTING SERVICES	132,875
2. Total number of independent contractors (including but not limited to those listed above	who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization -6

Form 99						Page 9
Part \	/111	Statement of Revenue	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
まま	1a	Federated campaigns 1a				
E E	b	Membership dues 1b				
ું.≝	C	Fundraising events 1c				
<u>≅</u> ,ਰ	d	Related organizations 1d				
a, S	e	Government grants (contributions) 1e				
Contributions, gifts, grants and other similar amounts	f g	All other contributions, gifts, grants, and similar amounts not included above Noncash contributions included in				
and	h	Innes 1a-1f \$ Total. Add lines 1a-1f	-			
<u> </u>		Business Code				
nue.	2a	MEMBER DUES & ASSESSME 90009	9 4,246,653	4,246,653		
æ	b	LITERATURE SALES 54190	4,523	4,523		
Program Serwce Revenue	C					
	d					
Ē	e					
200	f	All other program service revenue				
Δ	g	Total. Add lines 2a−2f	4,251,176			
	3	Investment income (including dividends, interest				
		and other similar amounts)	16,251			16,251
	4	Income from investment of tax-exempt bond proceeds				
	5	Royalties				
	6a	Gross rents	-			
	ь	Less rental	-			
	_c	expenses Rental income	-			
	d	or (loss) Net rental income or (loss)	-			
	"	(i) Securities (ii) Other				
	7a	Gross amount from sales of assets other than inventory	-			
	ь	Less cost or other basis and sales expenses				
	C	Gain or (loss)				
	d	Net gain or (loss)				
eune	8a	Gross income from fundraising events (not including \$ of contributions reported on line 1c)				
Other Revenue		See Part IV, line 18				
¥	b	Less direct expenses b Net income or (loss) from fundraising events ▶	-			
•	9a	Gross income from gaming activities See Part IV, line 19				
	b c	Less direct expenses b Net income or (loss) from gaming activities	-			
		Gross sales of inventory, less returns and allowances .				
	ь	Less cost of goods sold b	_			
	С	Net income or (loss) from sales of inventory				
		Miscellaneous Revenue Business Code	_			
	11a					
	b					
	c					
	d	All other revenue				
	е	Total. Add lines 11a-11d				
	12	Total revenue. See Instructions	4,267,427	4,251,176	0	16,251

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Check if Schedule O contains a response to any question in this Part IX

	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	52,500			
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	50,000			
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	534,532			
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	748,031			
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	74,485			
9	Other employee benefits	100,621			
10	Payroll taxes	69,863			
11	Fees for services (non-employees)				
а	Management				
ь	Legal	144,058			
c	Accounting	25,983			
d	Lobbying	592,271			
e	Professional fundraising See Part IV, line 17				
f	Investment management fees	2,300			
g	Other	253,641			
12	Advertising and promotion	83,863			
13	Office expenses	108,228			
14	Information technology	60,612			
15	Royalties				
16	Occupancy	252,948			
17	Travel	31,554			
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	233,872			
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	Insurance	32,209			
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	COUNCIL EXPENSES	596,469			
b	PRODUCT TESTING	248,850			
С	CODES & STANDARDS	116,285			
d	STATE CODE PROGRAMS	-286,000			
e					
f	All other expenses	213,758			
25	Total functional expenses. Add lines 1 through 24f	4,340,933			
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				orm 990 (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 50 50 1 1 1.714.397 2 1.965.220 2 3 3 415.765 0 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 7 8 9 101,948 9 240.830 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 10b b Less accumulated depreciation 10c 396,402 11 403,108 11 12 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 14 14 15 15 2,628,562 16 16 2,609,208 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 385,917 17 253,640 17 Accounts payable and accrued expenses . 18 18 19 54,771 19 262,101 20 20 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 Secured mortgages and notes payable to unrelated third parties . . . 23 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 63,863 25 51,026 D 26 504,551 26 566,767 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 2,124,011 27 2,042,441 Unrestricted net assets 28 28 Temporarily restricted net assets Fund 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 33 2.124.011 33 2,042,441 Total net assets or fund balances 34 Total liabilities and net assets/fund balances 2.628.562 34 2,609,208

Ра	Check if Schedule O contains a response to any question in this Part XI			. [~	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		4.2	267,42
2	Total expenses (must equal Part IX, column (A), line 25)	2			340,93
3	Revenue less expenses Subtract line 2 from line 1	3			-73,50
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		2,1	124,01
5	Other changes in net assets or fund balances (explain in Schedule O)	5			-8,06
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		2,0	042,44
Pai	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII			୮	
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain its Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were i	ssued		103	
u	on a separate basis, consolidated basis, or both	33464			
	✓ Separate basis				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the r audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b		

Additional Data

Software ID: Software Version:

EIN: 13-1087340

Name: NORTH AMERICAN INSULATION

MANUFACTURERS ASSOCIATION

Form 990, Special Condition Description:

Special Condition Description

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program services

(Code) (Expenses \$ including grants of \$) (Revenue \$

METAL BUILDING INSULATION - PROMOTES THE USE OF FIBER GLASS IN METAL BUILDING APPLICATIONS AND DEVELOPS HIGH PERFORMANCE SYSTEMS TO MEET ASHRAE 90 1 AND UPGRADED R-VALUE REQUIREMENTS COMMERCIAL/INDUSTRIAL - PROMOTES THE PROPER USE OF FIBER GLASS, ROCK WOOL & SLAG WOOL FIBER INSULATION PRODUCTS IN COMMERCIAL, INDUSTRIAL, MANUFACTURING, INSTITUTIONAL, AND SPECIAL APPLICATIONS

DLN: 93493318034292

OMB No 1545-0047

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

Enter the amount of the filing organization's funds contributed to other organizations for section 527

Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b

◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35c (Proxy Tax), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization
NORTH AMERICAN INSULATION
MANUFACTURERS ASSOCIATION

exempt funtion activities

3

Employer identification number

12 1007240

		/ 34(,		
Par	t I-A Complete if the organization is exempt under section 501(c) or is a section	52	7 org	ganizatio	n.
1	Provide a description of the organization's direct and indirect political campaign activities on behalf of or in opposition to candidates for public office in Part IV				
2	Political expenditures	-	\$ _		5,81
3	Volunteer hours				
Par	t I-B Complete if the organization is exempt under section 501(c)(3).				
1	Enter the amount of any excise tax incurred by the organization under section 4955	١	\$ _		
2	Enter the amount of any excise tax incurred by organization managers under section 4955	۰	\$_		
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?			┌ Yes	┌ No
4a	Was a correction made?			┌ Yes	┌ No
b	If "Yes," describe in Part IV				
Par	t I-C Complete if the organization is exempt under section 501(c) except section	n 50	1(c)	(3).	
1	Enter the amount directly expended by the filing organization for section 527 exempt function activities	Þ	\$_		
1	Enter the amount directly expended by the filing organization for section 527 exempt function activities	-	\$	_	

Did the filing organization file Form 1120-POL for this year? ┌ Yes Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

f Grassroots lobbying expenditures

(The term "expenditures" means amounts paid or incurred.) Lia Total lobbying expenditures to influence public opinion (grass roots lobbying) b Total lobbying expenditures to influence a legislative body (direct lobbying) c Total lobbying expenditures (add lines 1a and 1b) d Other exempt purpose expenditures e Total exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: Not over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 over \$1,000,000 but not over \$1,000,000 \$1,000,000 g Grassroots nontaxable amount (enter 25% of line 1f) Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)	ווטפ	edule C (F	01111 9 9 0 01 9 9 0 - EZ) 2 0 1 1					Page ∠
A Check If the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member expenses, and share of excess lobbying expenditures) Check If the filing organization checked box A and "limited control" provisions apply Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.) Organization Total Incurred (The term "expenditures" means amounts paid or incurred.)	Pa	rt II-A		n is exempt under	section 501(c)(3) and fi	iled Form 5768	(election
expenses, and share of excess lobbying expenditures) Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.) Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.) Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.) Limits on Lobbying Expenditures (The term "expenditures to influence public opinion (grass roots lobbying) Lobbying expenditures to influence a legislative body (direct lobbying) Total lobbying expenditures (add lines 1a and 1b) Other exempt purpose expenditures Total obtaining purpose expenditures (add lines 1c and 1d) Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: If the amount on line 1e, column (a) or (b) is: If the amount on line 1e, column (a) or (b) is: Not over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 S1,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 S1,000 but not over \$1,500,000 S1,000 but not over \$1,500,000 Over \$1,0	١	Check		an affiliated group (and	lıst ın Part IV ea	ch affiliated gr	oup member's nam	e, address, EIN,
Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.) Total lobbying expenditures to influence public opinion (grass roots lobbying) Total lobbying expenditures (add lines 1 aand 1b) Other exempt purpose expenditures (add lines 1 aand 1b) Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line Le, column (a) or (b) is: If the amount on line Le, column (a) or (b) is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 S10,000,000 Over \$1,000,000 but not over \$1,000,000 S10,000,000 Fig. Soon over \$1,000,000 Fig. Soon ov			expenses, and share of excess lob	bying expenditures)		_	•	
Total lobbying expenditures to influence public opinion (grass roots lobbying) b Total lobbying expenditures to influence a legislative body (direct lobbying) c Total lobbying expenditures (add lines 1a and 1b) d Other exempt purpose expenditures e Total exempt purpose expenditures f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 S175,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 S175,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 S175,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 S175,000 plus 10% of the excess over \$1,000,000 Over \$1,0	3	Check	ıf the filing organization checked bo	ox A and "limited contro	ol" provisions app	ly	1	1
(The term "expenditures" means amounts paid or incurred.) Ital Total lobbying expenditures to influence public opinion (grass roots lobbying) b Total lobbying expenditures (add lines 1a and 1b) d Other exempt purpose expenditures e Total exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 S1225,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 S1225,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 S1200,000 plus 10% of the excess over \$1,500,000 Over \$1,000,000 but not over \$1,000,000 S1200,000 plus 10% of the excess over \$1,500,000 Over \$1,000,000 but not over \$1,000,000 S1200,000 plus 10% of the excess over \$1,500,000 Over \$1,000,000 but not over \$1,000,000 S1200,000 plus 10% of the excess over \$1,500,000 Over \$1,000,000 but not over \$1,000,000 S1200,000 plus 10% of the excess over \$1,500,000 Over \$1,000,000 but not over \$1,000,000 S1200,000 plus 10% of the excess over \$1,500,000 Over \$1,000,000 but not over \$1,000,000 S1200,000 plus 10% of the excess over \$1,500,000 Over \$1,000,000 but not over \$1,000,000 S1200,000 plus 10% of the excess over \$1,500,000 Over \$1,000,000 but not over \$1,000,000 S1200,000 plus 10% of the excess over \$1,500,000 Over \$1,000,000 but not over \$1,000,000 S1200,000 plus 10% of the excess over \$1,500,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but			Limits on Lobbying	Expenditures			(a) Filing	(b) Affiliated
Total lobbying expenditures to influence public opinion (grass roots lobbying) b Total lobbying expenditures (add lines 1a and 1b) d Other exempt purpose expenditures Total exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 S175,000 plus 15% of the excess over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 S100,000 plus 15% of the excess over \$1,000,000 Over \$1,000,000 Over \$1,000,000 Over \$1,000,000 The lobbying nontaxable amount is: Not over \$500,000 Over \$1,000,000 Over \$1,000,00					l.)		Organization's Totals	Group Totals
b Total lobbying expenditures to influence a legislative body (direct lobbying) c Total lobbying expenditures (add lines 1a and 1b) d Other exempt purpose expenditures e Total exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,7000,000 Over \$1,000,000 but not over \$1,7000,000 S225,000 plus 15% of the excess over \$1,000,000 Over \$1,7000,000 Over \$1,7000,000 F17,000,000 S225,000 plus 5% of the excess over \$1,500,000 Over \$1,7000,000 F17,000,000 S17,000,000 F17,000,000 F17,000		-			1 \		100013	1 ocars
c Total lobbying expenditures (add lines 1a and 1b) d Other exempt purpose expenditures e Total exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: If the amount on line 1e, column (a) or (b) is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 In the excess over \$1,000,000 F1,000,000 F1,000,0				· -				
d O ther exempt purpose expenditures Total exempt purpose expenditures (add lines 1c and 1d) Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000					ying)			
Total exempt purpose expenditures (add lines 1c and 1d) Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is:			,	b)				
f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,500,000 Over \$17,000,000 but not over \$1,7000,000 Over \$17,000,000 but not over \$17,000,000 S225,000 plus 10% of the excess over \$1,000,000 Over \$17,000,000 Over \$17,000,000 Over \$17,000,000 S225,000 plus 5% of the excess over \$1,000,000 Over \$17,000,000 Over \$17,000,000 S1,000,000 S1,000,0	d	Otherexe	empt purpose expenditures					
Columns If the amount on line 1e, column (a) or (b) is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$500,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,7000,000 Over \$1,500,000 but not over \$1,7000,000 Over \$1,500,000 but not over \$1,500,000 Over \$1,000,000 Over \$1,000,000 Over	e	Total exe	mpt purpose expenditures (add lines 1	.c and 1d)				
Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,7,000,000 Over \$1,500,000 but not over \$1,7,000,000 Over \$1,500,000 but not over \$1,000,000 Over \$1,500,000 but not over \$1,000,000 S225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 S1,000,000 S1,0	f		nontaxable amount Enter the amount	from the following table	in both			
Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,000,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,00		If the an	ount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
Over \$1,000,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,500,000 Section \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1ffrom line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount		Not over \$5	500,000	20% of the amount on lii	ne 1e			
Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,00		Over \$500,	000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 Lobbying celling amount		Over \$1,00	0,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1ffrom line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 Lobbying non-taxable amount		Over \$1,50	0,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	000		
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount		Over \$17,0	00,000	\$1,000,000				
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount								
i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 Lobbying non-taxable amount		Grassroo	ts nontaxable amount (enter 25% of li	ne 1f)				
i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 Lobbying non-taxable amount	h	Subtract	line 1a from line 1a If zero or less. en	ter -0 -				
Jection 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 Lobbying ceiling amount								
4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 Lobbying non-taxable amount					organization file	Form 4720 re	portina	
(Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 Lobbying non-taxable amount							F - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	┌ Yes ┌ No
Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 2009 Lobbying non-taxable amount		(Sor	ne organizations that made a	section 501(h) el	ection do not	have to co		ne five
beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying non-taxable amount b Lobbying ceiling amount			Lobbying Exp	enditures During	4-Year Avera	ging Period	d	
b Lobbying ceiling amount				(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) Total
	2a	Lobbyin	g non-taxable amount					
	b							
c Total lobbying expenditures	c	Total loi	obying expenditures					
d Grassroots non-taxable amount	d	Grassro	ots non-taxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))	e							

	· · · · · · · · · · · · · · · · · · ·	
Part II-B	Complete if the organization i	s exempt under section 501(c)(3) and has NOT filed Form 5768
	(election under section 501(h)).

		(a)		(a)		(b)
		Yes	No	Amount		
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?					
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
c	Media advertisements?					
d	Mailings to members, legislators, or the public?					
е	Publications, or published or broadcast statements?					
f	Grants to other organizations for lobbying purposes?					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i	Other activities? If "Yes," describe in Part IV					
j	Total lines 1c through 1i					
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b	If "Yes," enter the amount of any tax incurred under section 4912					
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section Part III-A 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		Νo
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		Νo
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3	Yes	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

1	Dues, assessments and similar amounts from members	1	4,246,653
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	829,261
b	Carryover from last year	2b	-1,707,741
c	Total	2c	-878,480
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	424,665
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	-1,303,145
5	Taxable amount of lobbying and political expenditures (see instructions)	5	1,303,113
	i axable amount of lobbying and political expenditures (see instructions)		· · · · · · · · · · · · · · · · · · ·

Supplemental Information Part IV

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Identifier	Return Reference	Explanation
ORGANIZATIONS DIRECT AND INDIRECT POLITICAL CAMPAIGN ACTIVITIES	PART I-A, LINE 1	ADMINISTRATIVE EXPENSES PAID ON PAC'S BEHALF

DLN: 93493318034292

OMB No 1545-0047

Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Supplemental Financial Statements

Name of the organization

Employer identification number

DRTH AMERICAN INSULATION ANUFACTURERS ASSOCIATION		13-1087340)
art I Organizations Maintaining Donor			
organization answered "Yes" to Form	990, Part IV, line 6. (a) Donor advised funds	(b) Funds	s and other accounts
Total number at end of year	(a) Bonor advised funds	(B) i unus	s and other accounts
Aggregate contributions to (during year)			
Aggregate grants from (during year)			
Aggregate value at end of year			
Did the organization inform all donors and donor a			□ Yes □ No
funds are the organization's property, subject to the Did the organization inform all grantees, donors, a used only for charitable purposes and not for the b	nd donor advisors in writing that grant fu	ınds may be	
conferring impermissible private benefit			☐ Yes ☐ No
rt II Conservation Easements. Comple		5 to FOIII 990, P	rait IV, iiile 7.
Purpose(s) of conservation easements held by the Preservation of land for public use (e.g., recre Protection of natural habitat	ation or pleasure) Preservation o	of an historically importance of the storic	•
Preservation of open space			
Complete lines 2a-2d if the organization held a que easement on the last day of the tax year	ualified conservation contribution in the f	form of a conservati	on
easement on the last day of the tax year		Held	at the End of the Year
Total number of conservation easements		2a	
Total acreage restricted by conservation easeme	nts	2b	
Number of conservation easements on a certified		2c	
Number of conservation easements included in (c	• •	2d	
Number of conservation easements modified, tran	sferred, released, extinguished, or termi	nated by the organi	zation during
Number of states where property subject to conse	rvation easement is located 🗠		
Does the organization have a written policy regard enforcement of the conservation easements it hol		handling of violatior	ns, and Yes No
Staff and volunteer hours devoted to monitoring, ii	nspecting and enforcing conservation ea	sements during the	year ►
A mount of expenses incurred in monitoring, inspe			·
Does each conservation easement reported on lin 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	e 2(d) above satisfy the requirements of	section	┌ Yes ┌ No
In Part XIV, describe how the organization reports balance sheet, and include, if applicable, the text the organization's accounting for conservation eas	of the footnote to the organization's finar	•	•
rt III Organizations Maintaining Collect Complete if the organization answere	tions of Art, Historical Treasure		nilar Assets.
If the organization elected, as permitted under SF art, historical treasures, or other similar assets he provide, in Part XIV, the text of the footnote to its	AS 116, not to report in its revenue stat eld for public exhibition, education or res	ement and balance earch in furtherance	
If the organization elected, as permitted under SF historical treasures, or other similar assets held f provide the following amounts relating to these ite	or public exhibition, education, or resear		
(i) Revenues included in Form 990, Part VIII, line	e 1	► \$	
(ii) Assets included in Form 990, Part X		► \$	
If the organization received or held works of art, h following amounts required to be reported under S		ts for financial gain	, provide the
Revenues included in Form 990, Part VIII, line 1		► \$	

Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Art	, His	<u>tori</u>	cal Tr	easur	es, or O	ther	Similar A	sset	S (cor	itinued)
3	Using the organization's accession and other items (check all that apply)	records, check any	y of th	e foll	_		_		e of its colle	ction		
а	Public exhibition		d	Γ	Loan	or excha	ange progr	ams				
b	Scholarly research		e	Γ	Other	-						
С	Preservation for future generations											
4	Provide a description of the organization's co	llections and expla	ın hov	v they	/ furthe	r the or	ganızatıon	's ex	empt purpose	ın.		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t								lar	ΓY	es	┌ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an						answere	d "Ye	es" to Form	990,		
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ınterme	diary	for c	ontribu	tions or	other ass	ets n	ot	┌ ʏ	es	┌ No
b	If "Yes," explain the arrangement in Part XIV	and complete the	follow	ıng ta	ble		г					
							-	_	Α	moun	t	
с	Beginning balance						-	1c				
d	Additions during the year						-	1d				
е	Distributions during the year						-	1e				
f	Ending balance							1f				
2a	Did the organization include an amount on Fo	rm 990, Part X, line	e 21?							┌ Y	es	┌ No
b	If "Yes," explain the arrangement in Part XIV											
Pa	rt V Endowment Funds. Complete											
_		(a)Current Year	(b)	Prior \	'ear	(c) Two	Years Back	(d)⊺	hree Years Back	(e)F	our Ye	ars Back
1a	Beginning of year balance							-				
Ь	Contributions							-		-		
С	Investment earnings or losses							_				
d	Grants or scholarships							_				
е	Other expenditures for facilities and programs											
£	Administrative expenses							+		-		
f								+				
g -	End of year balance							<u> </u>				
2	Provide the estimated percentage of the yea	r end balance held a	is									
а	Board designated or quasi-endowment 🕨											
b	Permanent endowment 🕨											
С	Term endowment ►											
За	Are there endowment funds not in the posses	sion of the organiza	atıon t	hat a	re held	d and ad	mınıstere	d for t	he	_		
	organization by										Yes	No
	(i) unrelated organizations			•				•	<u> </u>	1(i)		
h	(ii) related organizations				ulo D2				-	(ii) 3b		
4	Describe in Part XIV the intended uses of th							•		ן טכ		
	t VI Land, Buildings, and Equipme					<u> </u>						
	to the Land, Bandings, and Equipme	inci occionii 99	<u>0, 1 u</u>	\top	a) Cost o		(b)Cost or	othor	(c) Accumula	tod		
	Description of property					stment)	basis (ot		depreciatio		(d) Bo	ok value
1a	Land			+								
	Buildings			-								
	Leasehold improvements		•	\vdash								
	·		•	\vdash								
	Equipment		•	\vdash								
	Other			line	10(c)				<u> </u>			0
ora	i. Aud iiiles Ia-Ie (Colulliii (u) Siloulu equal Fo	iiii 330, Fait Λ, COluli	ші (<i>D)</i>	, 11110	10(C).)	• •		•	Schedule			

(a) Description of security or category	orm 990, Part X, line 12	<u>2.</u>
	(b)Book value	(c) Method of valuation
(including name of security)	. ,	Cost or end-of-year market value
(1) Financial derivatives		
(2)Closely-held equity interests Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		
Part VIII Investments—Program Related. See	Form 990, Part X, line	13.
(a) Description of investment type	(b) Book value	(c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)		
Part IX Other Assets. See Form 990, Part X, lin		1 022
(a) Descrip	tion	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1:		
Part X Other Liabilities. See Form 990, Part X	, line 25.	
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability		
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	, line 25.	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	.
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	

2	Par	TXII Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	nts	
3	1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	4,267,427
Net unrealized gains (losses) on investments	2	Total expenses (Form 990, Part IX, column (A), line 25)	2	4,340,933
5	3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-73,506
6 Investment expenses 6 6 7 Pror period adjustments 7 Pror period adjustments 8 8 7 Pror period adjustments 8 8 9 5,064 10 Excess or (deficit) for the year per financial statements Combine lines 3 and 9 10 -81,570 10 2,053 10 -81,570 10 Excess or (deficit) for the year per financial statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial Statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial Statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial Statements With Revenue per Return 2 8 1	4	Net unrealized gains (losses) on investments	4	-8,064
7	5	Donated services and use of facilities	5	
Note Color Color	6	Investment expenses	6	
9 Total adjustments (net) Add lines 4 - 8 10 Excess or (deficit) for the year per financial statements Combine lines 3 and 9 11 Total revenue, gains, and other support per audited financial statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12 a Net unrealized gains on investments . 2a	7	Prior period adjustments	7	
10 Excess or (deficit) for the year per financial statements Combine lines 3 and 9 Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements . 1 4,259,361 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12 a Net unrealized gains on investments . 2a -8,064 b Donated services and use of facilities . 2b -8,064 d Other (Describe in Part XIV) . 2d -8,064 3 Subtract line 2e from line 1 . 3 4,267,427 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1 a Investment expenses not included on Form 990, Part VIII, line 7b . 4a -8,064 b Other (Describe in Part XIV) . 4b . 4c . (0 . (0 . (0 . (0 . (0 . (0 . (0 . (8	Other (Describe in Part XIV)	8	
Reconciliation of Revenue per Audited Financial Statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements	9	Total adjustments (net) Add lines 4 - 8	9	-8,064
1 Total revenue, gains, and other support per audited financial statements	10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	-81,570
A mounts included on line 1 but not on Form 990, Part VIII, line 12 a Net unrealized gains on investments	Part	XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Re	turn
a Net unrealized gains on investments 2a -8,064 4 <th>1</th> <td>Total revenue, gains, and other support per audited financial statements</td> <td>1</td> <td>4,259,363</td>	1	Total revenue, gains, and other support per audited financial statements	1	4,259,363
b Donated services and use of facilities 2b 4 4 4 4 4 4 4 4 4 5 6 8 coveries of prior year grants 2c 2c 2c 2c 3 4 coveries of prior year grants 2c 2c -8,064 3 4,267,427 4c -8,064 3 4,267,427 4c -8,064 -	2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
C Recoveries of prior year grants 2c	а	Net unrealized gains on investments		
d Other (Describe in Part XIV) 2d 2e -8,064 3 Subtract line 2e from line 1 3 4,267,427 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1 4a 4a a Investment expenses not included on Form 990, Part VIII, line 7b 4a 4a b Other (Describe in Part XIV) 4b 4c 6 5 Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12) 5 4,267,427 Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return 1 Total expenses and losses per audited financial statements With Expenses per Return 1 Total expenses and losses per audited financial statements With Expenses per Return 1 Total expenses and use of facilities 2a 4,340,933 a Donated services and use of facilities 2a 4,340,933 a Donated services and use of facilities 2a 4 b Prior year adjustments 2b 4 c Other (Describe in Part XIV) 2d 3 d Add l	b	Donated services and use of facilities		
Add Ines 2a through 2d 2e	C	Recoveries of prior year grants		
3	d	Other (Describe in Part XIV) 2d		
A mounts included on Form 990, Part VIII, line 12, but not on line 1 a Investment expenses not included on Form 990, Part VIII, line 7b .	e	Add lines 2a through 2d	2e	-8,064
Investment expenses not included on Form 990, Part VIII, line 7b . 4a	3	Subtract line 2e from line 1	3	4,267,427
b Other (Describe in Part XIV)	4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
Add lines 4a and 4b	а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	b	Other (Describe in Part XIV)		
Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return 1	C	Add lines 4a and 4b	4c	0
1 Total expenses and losses per audited financial statements	_			4,267,427
statements			s per F	
A mounts included on line 1 but not on Form 990, Part IX, line 25 a Donated services and use of facilities	1		₁	4,340,933
b Prior year adjustments	2			
c Other losses	а	Donated services and use of facilities		
d Other (Describe in Part XIV)	b	Prior year adjustments		
e Add lines 2a through 2d	c	Other losses		
3 Subtract line 2e from line 1	d	Other (Describe in Part XIV) 2d		
A mounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 4a b Other (Describe in Part XIV)	e	Add lines 2a through 2d	2e	0
a Investment expenses not included on Form 990, Part VIII, line 7b	3	Subtract line 2e from line 1	3	4,340,933
b Other (Describe in Part XIV) 4b 4c 4c <t< th=""><th>4</th><th>Amounts included on Form 990, Part IX, line 25, but not on line 1:</th><th></th><th></th></t<>	4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
c Add lines 4a and 4b	а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
5 Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	b	Other (Describe in Part XIV) 4b]	
	C	Add lines 4a and 4b	4c	0
Part XIV Supplemental Information	5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	4,340,933
	Par	t XIV Supplemental Information		

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48		ALL REVENUE WITHIN THE STATEMENT OF ACTIVITIES HAS BEEN PROPERLY CLASSIFIED AS EXEMPT REVENUE FOR THE YEAR ENDED DECEMBER 31, 2011, AND THERE ARE NO UNCERTAIN TAX POSITIONS THROUGH DECEMBER 31, 2011

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493318034292

OMB No 1545-0047

Department of the Treasury

SCHEDULE F

(Form 990)

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

Statement of Activities Outside the United States

▶ Attach to Form 990. ▶ See separate instructions.

Open to Public **Inspection**

Internal Revenue Service Name of the organization NORTH AMERICAN INSULATION

Employer identification number

MAN	NUFACTURERS ASSOCIATION				13-1087340	
Pa	"Yes" to Form 990, Pa			ne United States. C	omplete if the organiz	ation answered
1	For grantmakers. Does the cassistance, the grantees' eligible the grants or assistance?	gibility for the	grants or assis	stance, and the select	on criteria used to awa	
2	For grantmakers. Describe in Pa United States	rt V the organiz	atıon's procedur	es for monitoring the use	e of grant funds outside t	he
3	Activites per Region (Use Part	V ıf addıtıonal s	pace is needed))		
	(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region or independent contractors	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region/investments in region
	NORTH AMERICA	0	0	GRANT	GRANT	50,000
	Sub-total	0	0			50,000
ŀ	Total from continuation sheets to Part I	0	0			0

c Totals (add lines 3a and 3b)

0

50,000

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		NORTH AMERICA	TO PROMOTE ENERGY EFFICIENCY AND ENVIRONMENTAL BENEFITS OF FIBER GLASS, ROCK, AND SLAG WOOL INSULATION	50,000	CHECK			

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Part V if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
					1		
		+			†		
		+			+		
		+ +	·		+		
'	 	+	<u> </u>	-	+		+
		+	<u> </u>	-	+	<u> </u>	+
		+	ı———			1	
			<u> </u>	<u> </u>		 	+
				<u> </u>		 	
						1	
			<u></u>	<u> </u>		1	
		T					
-					1		
		+ + +	 I		†		
		+		<u> </u>	+		
		+	·	<u> </u>	+		
	+	+	 I	<u> </u>	+	<u> </u>	+
·	 	+	ı———	<u>'</u>		1	_
			<u> </u>	<u> </u>		 	1
						1	dula E (Earry 000) 2011

Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)	Γ	Yes	<u> </u>	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)	Γ	Yes	굣	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)	Г	Yes	্	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)	Г	Yes	┍	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)	Г	Yes	┍	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).	Г	Yes	~	No

Schedule F (Form 990) 2011

	Part V	Supplemen	tal Informatio
--	--------	-----------	----------------

Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

<u>information.</u>		
Identifier	ReturnReference	Explanation
PROCEDURE FOR MONITORING GRANTS OUTSIDE THE U S		SCHEDULE F, PART I, LINE 2 THE TERMS OF THE GRANT ARE SET FORTH IN A LETTER TO EACH GRANT RECIPIENT NAIMA ENSURES CORRECT USE OF THE GRANT FUNDS THROUGH CONSTANT CONTACT THROUGHOUT THE YEAR THIS IS DONE THROUGH DIRECT COMMUNICATION OR THROUGH THIRD PARTY CONSULTANTS

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Employer identification number

DLN: 93493318034292 OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990

Open to Public Inspection

MANUFACTURERS ASSOCIAT	TON					13-1087340	
1 Does the organization main the selection criteria used 2 Describe in Part IV the organization.	intain records to subs	tantiate the amount of th					∀ Yes
Part II Grants and Oth Form 990, Part I	ner Assistance to V, line 21 for any r	Governments and recipient that received 0) if additional space i	Organizations in more than \$5,000.	the United States Check this box if n	o one recipient rece	ived more than \$5,0	00. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) ALLIANCE TO SAVE ENERGY1850 M STREET SUITE 600 WASHINGTON, DC 20036	52-1082991	501(C)(3)	52,000				TRADE ALLIED SUPPORT
2 Enter total number of sect3 Enter total number of other							1

Grants and Other Assistance to Individuals in the United States. Complete If the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) If additional space is needed.											
(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistanc						

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	,	SCHEDULE I, PART I, LINE 2 THE TERMS OF THE GRANT ARE SET FORTH IN A LETTER TO EACH GRANT RECIPIENT NAIMA ENSURES CORRECT USE OF THE GRANT FUNDS THROUGH CONSTANT CONTACT THROUGHOUT THE YEAR THIS IS DONE THROUGH DIRECT COMMUNICATION OR THROUGH THIRD PARTY CONSULTANTS

DLN: 93493318034292

OMB No 1545-0047

Schedule J (Form 990)

Internal Revenue Service

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Part IV, question 23. ► Attach to Form 990. ► See separate instructions. Open to Public Inspection

Name of the organization NORTH AMERICAN INSULATION MANUFACTURERS ASSOCIATION **Employer identification number**

13-1087340

Pa	rt I Questions Regarding Compensatio	n				
					Yes	No
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part II.					
	First-class or charter travel	Г	Housing allowance or residence for personal use			
	▼ Travel for companions	Γ	Payments for business use of personal residence			
	▼ Tax idemnification and gross-up payments		Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the o reimbursement orprovision of all the expenses desc			1b	Yes	
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executive			2	Yes	
3	Indicate which, if any, of the following the organizationganization's CEO/Executive Director Check all t					
	Compensation committee	Г	Written employment contract			
	Independent compensation consultant	굣	Compensation survey or study			
	Form 990 of other organizations	Г	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VII	, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	l paymen	t?	4a		No
b	Participate in, or receive payment from, a suppleme	ental non	qualified retirement plan?	4b		No
c	Participate in, or receive payment from, an equity-b	ased co	mpensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and pi	rovide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only me	ust comp	plete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of	, line 1a,	did the organization pay or accrue any			
а	The organization?			5a		
b	Any related organization?			5b		
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	, line 1a,	did the organization pay or accrue any			
а	The organization?			6a		
b	Any related organization?			6b		
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"			7		
8	Were any amounts reported in Form 990, Part VII, subject to the initial contract exception described in Part III			8		
9	If "Yes" to line 8, did the organization also follow th section $534958-6(c)$?	ie rebutta	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation		
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ		
(1) KATHRYN OFFRINGA	(I) (II)	198,327 0	30,000 0	0	27,399 0	18,843 0	274,569 0			
(2) ANGUS CRANE	(I) (II)	199,182 0	19,055 0	0	26,188 0	15,538 0	259,963 0			
(3) MICHELLE BUNCH	(ı) (ıı)	102,456 0	9,740 0	0	13,464 0	28,483 0	154,143 0			
(4) CHARLES COTTRELL	(ı) (ıı)	129,918 0	12,270 0	0	17,063 0	12,469 0	171,720 0			
(5) KEVIN KOONCE	(ı) (ıı)	144,274 0	12,500 0	0	18,813 0	7,594 0	183,181 0			
(6) DARRELL WINTERS	(I) (II)	142,240 0	8,810 0		18,126 0	29,883 0	199,059 0			

Schedule J (Form 990) 2011 Page **3**

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
	· '	THE CEO'S COMPENSATION INCLUDES SPOUSAL TRAVEL FOR UP TO TWO TRIPS PER YEAR FOR 2011, \$0 IN SPOUSAL TRAVEL EXPENSES WERE INCURRED AND INCLUDED IN TAXABLE INCOME

Schedule J (Form 990) 2011

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493318034292

OMB No 1545-0047

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

Open to Public Inspection

Employer identification number Name of the organization NORTH AMERICAN INSULATION MANUFACTURERS ASSOCIATION 13-1087340

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 6	THE ASSOCIATION HAS ONE CLASS OF MEMBERS THESE MEMBERS HAVE CERTAIN LIMITED VOTING RIGHTS
	FORM 990, PART VI, SECTION A, LINE 7A	THE ASSOCIATION HAS ONE CLASS OF MEMBERS VOTING RIGHTS ARE LIMITED TO THE ELECTION OF THE CHAIRMAN AND VICE CHAIRMAN OF THE BOARD OF GOVERNORS
	FORM 990, PART VI, SECTION B, LINE 11	THE 990 WILL BE EMAILED TO THE BOARD OF GOVERNORS FOR THEIR REVIEW PRIOR TO FILING
	FORM 990, PART VI, SECTION B, LINE 12C	LEGAL COUNSEL REVIEWS WORK DONE BY CONSULTANTS FOR ANY POSSIBLE CONFLICTS ALL CONTRACTS ALSO CONTAIN A CONFLICT OF INTEREST POLICY LEGAL COUNSEL HANDLES ANY DEEMED CONFLICTS TO RESOLVE A POSSIBLE CONFLICT NAIMA NOTIFIES ALL PARTIES INVOLVED VOTING RIGHTS COULD BE SUSPENDED AND NAIMA WOULD REQUEST THAT THE MEMBER COMPANY ASSIGN A COMPANY REPRESENTATIVE TO PARTICIPATE ON THE COMMITTEE
	FORM 990, PART VI, SECTION B, LINE 15	NAIMA USES THIRD PARTY COMPENSATION SURVEYS, GENERALLY THOSE PRODUCED BY ASAE, TO GATHER DATA WHICH IS THEN REVIEWED BY THE CHAIRMAN OF THE BOARD THE CHAIRMAN REVIEWS THE COMPENSATION LEVELS WITH THE TREASURER THE LAST COMPENSATION REVIEW WAS COMPLETED IN JANUARY 2012
	FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST
		FORM 990, PART VII, HOURS PER WEEK WITH RELATED ORGANIZATIONS KATHRYN OFFRINGA - 1 00 HRS/WEEK WITH NAIMA CANADA ANGUS CRANE - 1 00 HRS/WEEK WITH NAIMA CANADA MICHELLE BUNCH - 3 00 HRS/WEEK WITH NAIMA CANADA
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED LOSSES ON INVESTMENTS -8,064

efile GRAPHIC print - DO NOT PROCESS | As Filed Data SCHEDULE R Related Or

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Related Organizations and Unrelated Partnerships

► Attach to Form 990. ► See separate instructions.

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

OMB No 1545-0047

Schedule R (Form 990) 2011

DLN: 93493318034292

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

Name of the organization NORTH AMERICAN INSULATION					entification number		
MANUFACTURERS ASSOCIATION	alata if the conservation		on Form 000 P-	13-108734	0		
Part I Identification of Disregarded Entities (Composite Composite	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d)	(e) nd-of-year assets	(f) Direct controlling entity		
Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during	nizations (Complete if the tax year.)	the organization	answered "Yes" o	n Form 990, Pa	art IV, line 34 becaus	e ıt had	one
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3)		(g) Section 512(b)(controlled organization	
(1) NAIMA CANADA						Yes	No
150 LAURIER AVENUE W SUITE 500 OTTAWA, ONTARIO K1P 5J4 CA	TRADE ASSOCIATION	CA			NAIMA		No

Cat No 50135Y

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line	e 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	, ·	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of- year assets			(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	partner?		(k) Percentage ownership
							Yes	No		Yes	No	
												i

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Рптагу activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	(h) Percentage ownership

Part v	Transactions with Related Organizations (Complete if the organization answered "Yes	s" on Form 990, Par	t IV, line 34, 35, 3	5A, or 36.)						
Not	e. Complete line 1 if any entity is listed in Parts II, III or IV				Yes	No				
1 During	, the tax year, did the orgranization engage in any of the following transactions with one or more related organ	ıızatıons lısted ın Part	s II-IV?							
a Red	ceipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a	1	No				
b Gift	t, grant, or capital contribution to related organization(s)			1b	Yes	, T				
c Gıft	;, grant, or capital contribution from related organization(s)			10	;	No				
d Loa	ns or loan guarantees to or for related organization(s)			1d	ı	No				
e Loa	nns or loan guarantees by related organization(s)			1e	2	No				
f Sal	e of assets to related organization(s)			1f		No				
g Pur	chase of assets from related organization(s)			1 g	ıΠ	No				
h Exc	change of assets with related organization(s)			1h	ı	No				
i Lea	se of facilities, equipment, or other assets to related organization(s)			1i	_	No				
j Lea	j Lease of facilities, equipment, or other assets from related organization(s)									
k Per	formance of services or membership or fundraising solicitations for related organization(s)			1k	1	No				
I Perf	formance of services or membership or fundraising solicitations by related organization(s)			11		No				
m Sha	m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)									
n Sha	aring of paid employees with related organization(s)			1m	Yes					
o Rei	mbursement paid to related organization(s) for expenses			10	Yes	+				
p Rei	mbursement paid by related organization(s) for expenses			1p	Yes	1				
q Oth	ner transfer of cash or property to related organization(s)			1q	士	No				
r Oth	er transfer of cash or property from related organization(s)			1r		No				
2 If th	ne answer to any of the above is "Yes," see the instructions for information on who must complete this line, in	ıcludıng covered relatı	onships and transact	ion thresholds						
	(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determ involve		nount				
(1)										
(2)										
(3)										
(4)										
(5)										
(6)		1	ĺ							

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	Legal domicile (state or foreign Predominant income(related, unrelated,		section to 501(c)(3) organizations?		partners section t 501(c)(3) organizations?		partners section to 501(c)(3) organizations?		Nant		(f) Share of Share of total income (g) Share of end-of-year assets		(h) Disproprtionate allocations?		Gene man part	j) eral or aging ener?	(k) Percentage ownership
			,	Yes	No			Yes	No		Yes	No							

Schedule R (Form 990) 2011

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011