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'Form 990-PF

Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

OMB No 1545-0052

2011

Department of the Treasury Internal Revenue Service

Note The foundation may be able to use a copy of this return to satisfy state reporting requirements ar hearinging.

	iendar year 2011, or tax year beginning	, 2011	, and ending			
	foundation IAN M SHACK CHARITABLE FOUNDA	ATION		Α .	Employer identification nun 04-3396602	nber
Number	and street (or PO box number if mail is not delivered to stre SHACK LAW OFFICE ONE BRANC!	et address)	Room/suite	В	Telephone number (see the	
City or to	own	State	ZIP code		· · · · · · · · · · · · · · · · · · ·	. 7
METH		_	01844-1923	С	If exemption application is	penaing, check here
G Ch	eck all that apply Initial return Final return	Initial Return of a for Amended return	mer public charity	D	1 Foreign organizations, chec	k here
	Address change	Name change			2 Foreign organizations meet	
H		(c)(3) exempt private f		_	here and attach computatio	
1 F	Section 4947(a)(1) nonexempt charitable t	rust! Other taxable ounting method		E	If private foundation status under section 507(b)(1)(A).	
		Other (specify)	asii Accidai	F	If the foundation is in a 60-	month termination
► 5	\$ 310,563. (Part I,	column (d) must be or	n cash basis)	<u>l'</u>	under section 507(b)(1)(B)	, check here
Part	Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a)	(a) Revenue and expenses per books	(b) Net investme income	nt	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
	(seé instructions))					(casir basis orliy)
	1 Contributions, gifts, grants, etc, received (att sch) 2 Ck ► X if the foundn is not req to att Sch B					· · · · · · · · · · · · · · · · · · ·
	3 Interest on savings and temporary cash investments					· · · · · · · · · · · · · · · · · · ·
~	4 Dividends and interest from securities	10,564.	10,56	54.	10,564.	
2012	5a Gross rents b Net rental income or (loss)	-	L-6a Stmt			
a R	or (loss) 6a Net gain/(loss) from sale of assets not on line 10	-89,659.	ш-оа эсшс			
≕ E	b Gross sales price for all assets on line 6a 142, 526.					
ΞĚ	7 Capital gain net income (from Part IV, line 2)			0.		
₽N	8 Net short-term capital gain 9 Income modifications				0.	
NOT AMARAGA	10 a Gross sales less					
<u>u</u> 3	allowances h Less Cost of					
2	goods sold c Gross profit/(loss) (att sch)					
3	11 Other income (attach schedule)					· · · · · · · · · · · · · · · · · · ·
(J)						
	12 Total. Add lines 1 through 11 13 Compensation of officers, directors, trustees, etc	-79,095.	10,56	4.	10,564.	
	14 Other employee salaries and wages					
	15 Pension plans, employee benefits					
Ą	16a Legal fees (attach schedule)					
D M		500.	50	0.	500.	500.
οŅ	c Other prof fees (attach sch) 17 Interest					
P S E T	18 Taxes (attach schedule)(see instrs) FEDERAL INCOME TA					
O P S T R A T	19 Depreciation (attach					
1 j	sch) and depletion 20 Occupancy		 			
N V G E	21 Travel, conferences, and meetings					
A E N X D P	22 Printing and publications					
E	23 Other expenses (attach schedule)	852.	85	2	852.	852.
N S F	See Line 23 Stmt 5 202 0					
Š	expenses. Add lines 13 through 23	1,352. 13,079.	1,35	2.	1,352.	1,352. 13,079.
	25 Contributions gifts, grants paid 26 Total expenses and disbursements.	13,079.				13,079.
	Add lines 24 and 25	14,431.	1,35	2.	1,352.	14,431.
	27 Subtract line 26 from line 12: a Excess of revenue over expenses					
	and disbursements	-93,526.				
	b Net investment income (if negative, enter -0-)		9,21	2.	0.010	
	C Adjusted net income (if negative, enter -0-)	<u> </u>	_		9,212.	Corm 000 PE (2011)



Dard	. 11	Balance Sheets	Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year		of year
Pari	. 11	balance Sheets	(See instructions)	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash - non-interest	-bearing	3,116.	6,379.	[,] 6,379.
	2	Savings and tempor	ary cash investments			
	3	Accounts receivable	•			
		Less allowance for	doubtful accounts ►			
	4	Pledges receivable				
		Less allowance for	doubtful accounts			
	5	Grants receivable				
	·6	Receivables due from officielle disqualified persons (atta	cers, directors, trustees, and other ch schedule) (see instructions)			
	7	Other notes and loans rec	ceivable (attach sch)			
A		Less allowance for				
š	8	Inventories for sale	or use			
A S S E T	9	Prepaid expenses a	nd deferred charges			
Ś	10 a	Investments – US obligations (attach s	and state government schedule)			
	l		stock (attach schedule) L-10b Stmt	339,698.	242,909.	304,184.
	٩	: Investments — corporate	bonds (attach schedule)			
	11	Investments – land, equipment basis	, buildings, and			
		Less accumulated depred (attach schedule)	eration •			
	12	Investments - mort	gage loans			
	13	Investments - other	r (attach schedule)			
	14	Land, buildings, and	d equipment basis▶			
		Less accumulated depred (attach schedule)	ciation •			
		Other assets (descri				
		see the instructions	completed by all filers — Also, see page 1, item I)	342,814.	249,288.	310,563.
Ļ	17		nd accrued expenses			-
À	18	Grants payable				_
В	19	Deferred revenue				_
Ļ	20	·	ctors, trustees, & other disqualified persons			-
I T	21	0 0	s payable (attach schedule)			-
1	22	Other liabilities (des	scribe)			-
E S	23	Total liabilities (add	l lines 17 through 22)			
		Foundations that fo and complete lines	ollow SFAS 117, check here 24 through 26 and lines 30 and 31.			
ΝĒ	24	Unrestricted				
N F E U T N	25	Temporarily restricted	ed			_
ח	26	Permanently restrict				-
A S S E T S		Foundations that do and complete lines	o not follow SFAS 117, check here 🕒 🗓 27 through 31.			
ΕL	27	Capital stock, trust j	principal, or current funds	342,814.	249,288.	_
ŚÑ	28	Paid-in or capital surplus	, or land, building, and equipment fund			-
O E	29	Retained earnings, accum	nulated income, endowment, or other funds			_
ŘŠ	30	, , , , , , , , , , , , , , , , , , ,		342,814.	249,288.	_
	31	Total liabilities and (see instructions)	net assets/fund balances	342,814.	249,288.	
Par	t III		iges in Net Assets or Fund Balanc		· · · · · ·	
			alances at beginning of year - Part II, colu		aree with	
1	end-	of-year figure reporte	d on prior year's return)	(a), mio oo (maat a)	1	342,814.
2	Ente	r amount from Part I,	line 27a		2	-93,526.
3		increases not included in li	ine 2 (itemize)		3	
4		lines 1, 2, and 3			4	249,288.
5		ases not included in line 2			5	040,000
6	Tota	net assets or fund b	alances at end of year (line 4 minus line 5)	- Part II, column (b), I	ine 30 6	249,288.

Par		osses for Tax on Investment		<u> </u>		T
	(a) List and describe 2-story brick warehous	e the kind(s) of property sold (e g , rose, or common stock, 200 shares ML	cai catato,	(b) How acqu P — Purcha D — Donati	ase (month, day, year)	(d) Date sold (month, day, year)
1 a	500 Shares Allstate	?	10/19/09	04/05/11		
	2000 Shares Alvario)	various	04/05/11
	2000 Shares Bank of			·	06/03/09	12/20/11
d	2500 Shares Bridgel	ine Digital		2	06/08/09	04/05/11
e	See Columns (a) thru (d)					<u> </u>
	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basi plus expense of sale		(h) Gain or (e) plus (f) m	
a	15,791.		18	,597.		-2,806.
b	3,664.			<u>,430.</u>	17**	-9,766.
	10,402.		41	<u>,586.</u>		-31,184.
d				,635.		-877.
e				<u>,937.</u>		-45,026.
		ng gain in column (h) and owned by		43	(I) Gains (Coli	
	(i) Fair Market Value as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of column over column (j), if an		gain minus column (f than -0-) or Losses (fr	
a						-2,806.
b)					-9,766.
						-31,184.
d]					<u>-877.</u>
e	See Columns (ı) thru (l)					-45 , 026.
2	Capital gain net income or (net	capital loss) — If gain, also If (loss), en	enter in Part I, line 7 ter -0- in Part I, line 7		2	-89,659.
3	Net short-term capital gain or (I	oss) as defined in sections 1222(5) a	and (6)	Γ		
	If gain, also enter in Part I, line	8, column (c) (see instructions) If (loss) enter -0-			
	in Part I, line 8	e, column (e) (coe metraction) in (3	-26,969.
Par	t V Qualification Under	Section 4940(e) for Reduced	<u>l Tax on Net Investmen</u>	t Income	a	
Was		is part blank ion 4942 tax on the distributable am fy under section 4940(e) Do not con		period?	[_]Yes	∑ No
1	Enter the appropriate amount in	each column for each year, see the	instructions before making a	ny entries		
	(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use asse	ets	(d) Distribution (column (b) divided	
	2010	16,000.	312	,388.		0.051218
	2009	17,875.	284	,301.		0.062874
	2008	16,930.	347	,573.		0.048709
	2007	22,753.	444	,423.		0.051197
	2006	21,292.	401	,626.		0.053015
2	Total of line 1, column (d)				2	0.267013
		e 5-year base period – divide the tot	al on line 2 by 5, or by the			
3	number of years the foundation	has been in existence if less than 5	years	-	3	0.053403
4	Enter the net value of noncharit	able-use assets for 2011 from Part 2	K, line 5	-	4	314,738.
5	Multiply line 4 by line 3				5	16,808.
6	Enter 1% of net investment inco	ome (1% of Part I, line 27b)		_	6	92.
7	Add lines 5 and 6				7	16,900.
8	Enter qualifying distributions fro	om Part XII, line 4			8	14,431.
	If line 8 is equal to or greater th	an line 7, check the box in Part VI,	line 1b, and complete that pa	rt using a	1% tax rate See the	9

<u>'Form</u>	1990-PF (2011) NORMAN M SHACK CHARITABLE FOUNDATION 04-339660		1	2age 4
Par		ons)		
1 a	Exempt operating foundations described in section 4940(d)(2), check here			
	Date of ruling or determination letter (attach copy of letter if necessary — see instrs)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V,			<u> 184.</u>
	check here ► _ and enter 1% of Part I, line 27b			
C	All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, column (b)			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable			
	foundations only Others enter -0-)			0.
3	Add lines 1 and 2			<u> 184.</u>
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)			<u>0.</u>
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-			<u> 184.</u>
6	Credits/Payments			
	2011 estimated tax pmts and 2010 overpayment credited to 2011 6a 77.			
	Exempt foreign organizations — tax withheld at source 6b			
	Tax paid with application for extension of time to file (Form 8868) 6c 150.			
	Backup withholding erroneously withheld 6d			
_	Total credits and payments Add lines 6a through 6d			227 <u>.</u>
8	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached 8			
9	Tax due If the total of lines 5 and 8 is more than line 7, enter amount owed			
10	Overpayment If line 7 is more than the total of lines 5 and 8, enter the amount overpaid			43.
11	Enter the amount of line 10 to be Credited to 2012 estimated tax			
Par	t VII-A Statements Regarding Activities		T.,	T
1 a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it	-	Yes	+
	participate or intervene in any political campaign?	1 a		X
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see the instructions for definition)?	1b		X
	If the answer is 'Yes' to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities			
	Did the foundation file Form 1120-POL for this year?	1c		X
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year			
_	(1) On the foundation (2) On foundation managers (5 and by the foundation during the year for political expenditure to year for year f			
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		X
	If 'Yes,' attach a detailed description of the activities	_		<u> </u>
-	,,			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If 'Yes,' attach a conformed copy of the changes	3		X
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a		X
	If 'Yes,' has it filed a tax return on Form 990-T for this year?	4 b	t	
	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		X
	If 'Yes,' attach the statement required by General Instruction T			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either			
	By language in the governing instrument, or	ŀ		
	• By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict			
	with the state law remain in the governing instrument?	6		Х
7	Did the foundation have at least \$5,000 in assets at any time during the year? If 'Yes,' complete Part II, column (c), and Part XV	7	Х	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions)			
	MA - Massachusetts			
b	If the answer is 'Yes' to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by <i>General Instruction G? If 'No,' attach explanation</i>	8b	х	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(3) for calendar year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If 'Yes,' complete Part XIV	5) V 9		x
10	Did any persons become substantial contributors during the tax year? If 'Yes,' attach a schedule listing their names and addresses	10		х
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Part VII-B Statements Regarding Activit		4720 May Be Requ	uired (continued)		
5a During the year did the foundation pay or incu	-				
(1) Carry on propaganda, or otherwise attempt	ot to influence legislatio	n (section 4945(e))?	Yes X	No	
(2) Influence the outcome of any specific pub on, directly or indirectly, any voter registra	ation drive?			No	
(3) Provide a grant to an individual for travel,	study, or other similar	purposes?	∐ Yes X	No	
(4) Provide a grant to an organization other to in section 509(a)(1), (2), or (3), or section	han a charitable, etc, or i 4940(d)(2)? (see instru	ganization described actions)	Yes X	No	
(5) Provide for any purpose other than religio educational purposes, or for the prevention	us, charitable, scientific in of cruelty to children	r, literary, or or animals?	Yes X	No	
b If any answer is 'Yes' to 5a(1)-(5), did any of described in Regulations section 53 4945 or in (see instructions)?	the transactions fail to on a current notice regard	qualify under the except ding disaster assistance	tions	5 b	
Organizations relying on a current notice rega	irding disaster assistanc	ce check here	▶ 📗		
c If the answer is 'Yes' to question 5a(4), does tax because it maintained expenditure respon	the foundation claim ex sibility for the grant?	emption from the	Yes	No	
If 'Yes,' attach the statement required by Reg	ulations section 53 4945	5-5(d)		1	
6a Did the foundation, during the year, receive a on a personal benefit contract?			∐ Yes X	No 6b	
b Did the foundation, during the year, pay prem If 'Yes' to 6b, file Form 8870	nams, affectly of inalfec	uy, on a personal bene	in contract?	00	<u>X</u>
7a At any time during the tax year, was the found	dation a party to a prob	ihited tax shelter transa	ction? Yes X	No	
b If 'Yes,' did the foundation receive any process				7b	
Part VIII Information About Officers, D				mployees	,
and Contractors		·			
1 List all officers, directors, trustees, foundation	on managers and their	compensation (see inst	ructions).		
(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense other allo	
NORMAN M SHACK					
1 BRANCH ST.,	TRUSTEE				
METHUEN MA 01844	5.00	0.	0.		0.
WILLIAM P SHACK	-				
1 BRANCH	TRUSTEE	_	_		_
ST., METHUEN MA 01844	3.00	0.	0.		0.
	_				
	_				
2 Compensation of five highest-paid employe	es (other than those inc	luded on line 1— see ir	structions). If none, er	iter 'NONE.'	
(a) Name and address of each employee	(b) Title, and average	(c) Compensation	(d) Contributions to	(e) Expense	
paid more than \$50,000	hours per week devoted to position		employee benefit plans and deferred	other allo	wances
	devoted to position		compensation		
NONE PAID	_				
0	 				
	1				
0					
<u></u>	-				
0					
0	<u> </u>				
<u></u>	1				
	<u> </u>				
Total number of other employees paid over \$50,00		20544		Earm 000	None - PF (2011)
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Part VIII Information About Officers, Directors, Trustees, Fou and Contractors (continued)	ndation Managers, Highly Paid E	.mployees,
3 Five highest-paid independent contractors for professional services (see	instructions). If none, enter 'NONE.'	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
Fotal number of others receiving over \$50,000 for professional services	<u> </u>	None
Part IX-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevant statist organizations and other beneficiaries served, conferences convened, research papers produced, etc.	tical information such as the number of	Expenses
1	· ···· · · · · · · · · · · · · · · · ·	
'		
2		
3		
4		
Part IX-B Summary of Program-Related Investments (see Instr	ructions)	
Describe the two largest program-related investments made by the foundation of	during the tax year on lines 1 and 2	Amount
1		
2		
		
All other program-related investments See instructions		
3		
Total. Add lines 1 through 3		
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Pai	Minimum Investment Return (All domestic foundations must complete this part. see instructions.)	Foreign found	ations,
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc, purposes Average monthly fair market value of securities	1a	313,574.
	Average of monthly cash balances	1b	5,957.
	Fair market value of all other assets (see instructions)	16	3,937.
	I Total (add lines 1a, b, and c)	1d	319,531.
	Reduction claimed for blockage or other factors reported on lines 1a and 1c	10	319,331.
•	(attach detailed explanation)		
2	Acquisition indebtedness applicable to line 1 assets	₂	
3	Subtract line 2 from line 1d	3	319,531.
_			
4	Cash deemed held for charitable activities Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	4,793.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, line 4	5	314,738.
6	Minimum investment return. Enter 5% of line 5	6	15,737.
Par	t XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private or	erating founda	
	and certain foreign organizations check here ► ☐ and do not complete this part	•	
1	Minimum investment return from Part X, line 6	1	15,737.
2 a	Tax on investment income for 2011 from Part VI, line 5	4.	<u> </u>
t	Income tax for 2011 (This does not include the tax from Part VI)		
(Add lines 2a and 2b	2c	184.
3	Distributable amount before adjustments Subtract line 2c from line 1	3	15,553.
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	15,553.
6	Deduction from distributable amount (see instructions)	6	
	Distributable amount as adjusted Subtract line 6 from line 5. Enter here and on Part XIII, line 1.	7	15,553.
Par	t XII Qualifying Distributions (see instructions)	•	
1	Amounts paid (including administrative expenses) to accomplish charitable, etc, purposes Expenses, contributions, gifts, etc — total from Part I, column (d), line 26	1a	14,431.
	Program-related investments — total from Part IX-B	1 b	11,131.
	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc. purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the Suitability test (prior IRS approval required)	3a	
	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	14,431.
_			14,431.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b (see instructions)	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	14,431.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whe qualifies for the section 4940(e) reduction of tax in those years	her the foundation	n

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Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2010	(c) 2010	(d) 2011
1 Distributable amount for 2011 from Part XI, line 7				15,553.
2 Undistributed income, if any, as of the end of 2011				
a Enter amount for 2010 only			2.	
b Total for prior years 20, 20, 20				
3 Excess distributions carryover, if any, to 2011				
a From 2006 0.				
b From 2007 0.				
c From 2008 0.				
d From 2009 0.				
e From 2010 476.				
f Total of lines 3a through e	476.			
4 Qualifying distributions for 2011 from Part				
XII, line 4 ► \$ 14,431.				
a Applied to 2010, but not more than line 2a			2.	
b Applied to undistributed income of prior years (Election required — see instructions)				
c Treated as distributions out of corpus (Election required – see instructions)				
d Applied to 2011 distributable amount				14,429.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2011				
(If an amount appears ın column (d), the same amount must be shown ın column (a))				
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	476.			
b Prior years' undistributed income Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistribut-				
ed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b Taxable				
amount — see instructions		0.		
e Undistributed income for 2010 Subtract line 4a from				
line 2a Taxable amount — see instructions			0.	
f Undistributed income for 2011 Subtract lines 4d and 5 from line 1. This amount must be				
distributed in 2012				1,124.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions)				
8 Excess distributions carryover from 2006 not	0			
applied on line 5 or line 7 (see instructions) 9 Excess distributions carryover to 2012.	0.			
Subtract lines 7 and 8 from line 6a	476.			
10 Analysis of line 9				
a Excess from 2007 0. b Excess from 2008 0.				
 1				
e Excess from 2011 0.	<u></u>			Form 990 PE (2011)

Part XIV Private Operating Foundations (see instructions and Part VIII-A, question 9) M/A	Form 990-PF (2011) NORMAN M SHACK C				04-3396602		
s effective for 2011, enter the date of the ruling b Chack box to indicate whether the foundation is a private operating foundation described in section 1 4942(0(3) or 1 4							
2a Ehler the lesser of the adjusted net income from Part I of the minimum investment return from Part X for each year listed b 85% of line 2a c Qualifying distributions from Part XII, there 4 for each year listed d Amouts included in line 2 not used directly for active contact of exempla activates of Qualifying distributions from Part XII, there 4 for each year listed d Amouts included in line 2 not used directly for active contact of exempla activates of Qualifying distributions made directly so active contact of exempla activates of Qualifying distributions made directly substituted line 2d from line 2d Complete Substituce I line 2d from line 2d Complete Substitute I line 2d from line 2d Complete I line 2d	is effective for 2011, enter the date of the	ruling	·				
income from Part I for the minimum revertinent return from Part X for each year Islaed b 85% of line 2a country and Islaed b 85% of line 2a country and islaed directly for active color of year Islaed d Armonts robusted in each year Islaed d Armonts robusted in each year Islaed d Armonts robusted in each year Islaed directly for size control of the 2d from line 2 country in the 40 for each year Islaed directly for size control of year islaed directly subtract line 2d from line 2 country is a complete 3a, b, or for the alternative test retend upon a lassets afternative test retend upon a lassets afternative test retend upon a lasset islaed in the year of year islaed the year of year islaed in year islaed ye			erating foundation de		4942(j)(3) or	4942(j)(5)	
investment return from Part X for each year listed b 85% of line 2a Cousting distributions from Part XII, line 4 for each year listed d Amastra indied in line 2 not used directly for active conduct of exempt activities Country of active conductors active conduct of exempt activities Country of active conductors active conducto	2a Enter the lesser of the adjusted net income from Part I or the minimum		43.0010		(I) 2000	4-5 T-4-1	
c Qualifying distributions from Part XII, line 4 for each year isled did Amains included in line 2 and used directly for active conduct of exempt activities c Qualifying distributions made directly for active conduct of exempt activities Subtract line 2d from line 2c C Complete 3a, b, or c for the alternative test relied upon a "Assets" atternative test relied upon a "Assets" atternative test - enter (1) Value of all assets (2) Value of all assets (2) Value of assets qualifying under section 4942(0/5)(6)(6)) b "Individual "alternative test - enter 2/3 of more activities atternative test - enter 3/3 of more activities atternative test - enter 3/4 of more activities atternative test - e	investment return from Part X for	(a) 2011	(b) 2010	(c) 2009	(a) 2008	(e) i otai	
In the 4 for each year listed of Amourts included in like 25 and used directly for active conduct of exempt activities Qualifying distributions made directly for active conduct of exempt activities Subtract line 20 from line 20 from line 3 3 Complete 3a, b, or c for the alternative test — enter (1) Value of all assets 2 (2) Value of assets qualifying under section 4942(0)3(96) 5 Endowment alternative test — enter 23 of minimum interest est interests test — enter 23 of minimum interest estimation in Part X, line 5 for each year held in the contribution of the contributions received by the foundation before close of any tax year (but only if they have contributed more than 2% of the lotal contributions received by the foundation before close of any tax year (but only if they have contributed more than 2% of the lotal contributions received by the foundation before close of any tax year (but only if they have contributed more than 2% of the lotal contributions received by the foundation before close of any tax year (but only if they have contributed more than 2% of the lotal contributions received by the foundation before close of any tax year (but only if they have contributed more than 2% of the lotal contributions received by the foundation before close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2)) NORMAN M SHACK bust any managers of the foundation who have contributed more than 2% of the lotal contributions and does not accept unsolicities consists for funds. If the boundation only makes contributions to preselected charidable organizations and does not accept unsolicities characters. If the boundation only makes contributions to preselected charidable organizations under other conditions of the lotal contributions to preselected charidable organizations under other conditions of the lotal contributions or organizations and does not ac	b 85% of line 2a						
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Check here if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicite requests for funds. If the foundation makes gifts, grants, etc, (see instructions) to individuals or organizations under other conditions complete items 2a, b, c, and d a The name, address, and telephone number of the person to whom applications should be addressed WILLIAM P SHACK 1 BRANCH STREET METHUEN, MA 01844 (978) 688–0292 b The form in which applications should be submitted and information and materials they should include WRITTEN REQUEST c Any submission deadlines	a partnership or other entity) of which the	own 10% or more o foundation has a 1	f the stock of a corp 0% or greater intere	ooration (or an equa est	ally large portion of	the ownership of	
WILLIAM P SHACK 1 BRANCH STREET METHUEN, MA 01844 (978) 688-0292 b The form in which applications should be submitted and information and materials they should include WRITTEN REQUEST c Any submission deadlines	Check here ► ☐ If the foundation only r requests for funds If the foundation make	nakes contributions	to preselected char	ritable organization:			
b The form in which applications should be submitted and information and materials they should include WRITTEN REQUEST c Any submission deadlines	WILLIAM P SHACK 1 BRANCH STREET				d		
•	b The form in which applications should be	submitted and infor	mation and material	ls they should inclu	de		
	•						
d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors USA	-	such as by geograp	hical areas, charitat	ole fields, kinds of i	nstitutions, or other	factors	

Page 11

Part XV Supplementary Information (continued) 3 Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Foundation Recipient Purpose of grant or contribution show any relationship to Amount status of any foundation manager or recipient Name and address (home or business) substantial contributor a Paid during the year LAZARUS HOUSE GIFT 48 HOLLY St LAWRENCe MA 01841 500. TEMPLE EMANUEL GIFT 7 HAGGETTS POND RD ANDOVER MA 01810 7,460. 3 LAWRENCE BOYS & GIRLS CLUB GIFT 164 WATER ST 200. LAWRENCE MA 01841 4 MERRIMACK VALLEY JEWISH FEDERATION GIFT BOX 937 **ANDOVER** MA 01810 350. 5 American Heart Association GIFT Box 78851 75. AZ 85062 Phoenix, AMERICAN DIABETES ASSOCIATION GIFT BOX 1834 MERRIFIELD, VA 22116 275. 7 MUSCULAR DYSTROPHY ASSN GIFT Box 79071 50. Phoenix AZ 85062 8 Dana Farber Cancer Institute GIFT 44 Binney St 225. Boston MA 02115 9 US English Foundation GIFT 1747 Pennsylvania Ave NW WashingtoN 20090 50. See Line 3a statement 3,894. Total 3 a 13,079. **b** Approved for future payment ▶ 3b Total

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated	Unrelated	business income	Excluded by	section 512, 513, or 514	(e)	
Program service revenue	(a) Business code	(b) Amount	(c) Exclu- sion code	(d) Amount	Related or exempt function income (See instructions)	
a						
b						
с						
d				,		
е						
f						
g Fees and contracts from government agencies						
2 Membership dues and assessments						
3 Interest on savings and temporary cash investments			0			
4 Dividends and interest from securities			30	10,564.		
5 Net rental income or (loss) from real estate						
a Debt-financed property						
b Not debt-financed property						
6 Net rental income or (loss) from personal property						
7 Other investment income						
8 Gain or (loss) from sales of assets other than inventory					-89,659	
9 Net income or (loss) from special events						
10 Gross profit or (loss) from sales of inventory						
11 Other revenue						
a						
b						
С			-			
d	· · · · · · · · · · · · · · · · · · ·					
e				10.564	00.650	
12 Subtotal Add columns (b), (d), and (e)				10,564.		
13 Total. Add line 12, columns (b), (d), and (e)				13	-79,095	
(See worksheet in line 13 instructions to verify calcula	tions)	-				
Part XVI-B Relationship of Activities to t	ne Accomplish	ment of Exemp	t Purposes	5		

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes) (See instructions)
8	none

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

desc	cribed in section 501	l(c) of the Code (c	engage in any of the following with any other organization other than section 501(c)(3) organizations) or in section 527,		Yes	No
	ting to political orga		a noncharitable exempt organization of			
	Cash	rung loandation to	o a nonchantable exempt organization of	1 a (1)		Х
٠,	Other assets		<u> </u>	1a (2)		X
b Othe	er transactions		 			<u></u>
(1)	Sales of assets to a	noncharitable exe	empt organization	1 b (1)		Х
(2)	Purchases of assets	from a noncharit	able exempt organization	1b (2)		X
(3)	Rental of facilities, e	equipment, or othe	er assets	1 b (3)		X
` '	Reimbursement arra	J		1 b (4)		_X
	Loans or loan guara		·	1 b (5)		<u>X</u>
			nip or fundraising solicitations	1b (6)		<u>X</u>
C Sna	ring or racilities, equ	iipment, maiiing ii	sts, other assets, or paid employees	1c	<u>.</u> !	<u>X</u>
the	goods, other assets.	, or services given	complete the following schedule Column (b) should always show the fair market to by the reporting foundation of the foundation received less than fair market show in column (d) the value of the goods, other assets, or services received	arket valu value in	ue of	
(a) Line no			of noncharitable exempt organization (d) Description of transfers, transactions, and sh	naring arran	ngement	S
					<u> </u>	
	-					
desc	e foundation directly cribed in section 501 es,' complete the fol	(c) of the Code (o	nated with, or related to, one or more tax-exempt organizations other than section 501(c)(3)) or in section 527?	Yes	X	No
	(a) Name of organ		(b) Type of organization (c) Description of relati			
				'		
1	4	1.6 1 1				
ر Sign	der penalities of perjury, 1 or rect, and complete Declar	ation of preparer (other	nined this return, including accompanying schedules and statements, and to the best of my knowledge at than taxpayer) is based on all information of which preparer has any knowledge	May the IF this return		iss
Here 📭	VI VIV	me, pr	TRUSTEE	preparer s	shown be	elow
5	Signature of officer or trust		Date Title	X		No
	Print/Type preparer		Crieck A"	TIN		
Paid	Edward T			01233	553	
Prepare		REMILLARD	& COOREY Firm's EIN ► 04-257	8033		
Use Onl	y Firm's address	2 GAYTHORI METHUEN	····	778-7	1170	
BAA	I	MEINOEN		7 / 8 – 7 Form 99 0		2011
			Γ	OHH 330	T (4	

Form 990-PF Part I, Line 6a

Net Gain or Loss From Sale of Assets

2011

Employer Identification Number Name NORMAN M SHACK CHARITABLE FOUNDATION 04-3396602 **Asset Information:** Description of Property Securities Date Acquired various How Acquired Sold Thru Vanguard Brokerage Services Date Sold various Name of Buyer Sales Price 142, 526. Cost or other basis (do not reduce by depreciation) 232,185. Fair Market Value Sales Expense Valuation Method Total Gain (Loss) -89,659. Accumulation Depreciation Description of Property How Acquired Date Acquired Date Sold Name of Buyer Cost or other basis (do not reduce by depreciation) Sales Price Sales Expense Valuation Method Total Gain (Loss) Accumulation Depreciation Description of Property Date Acquired How Acquired Date Sold Name of Buyer Sales Price Cost or other basis (do not reduce by depreciation) Sales Expense Valuation Method Accumulation Depreciation Total Gain (Loss) Description of Property Date Acquired How Acquired Date Sold Name of Buyer Sales Price Cost or other basis (do not reduce by depreciation) Valuation Method Sales Expense Total Gain (Loss) Accumulation Depreciation Description of Property Date Acquired How Acquired Date Sold Name of Buyer Sales Price Cost or other basis (do not reduce by depreciation) Sales Expense Valuation Method Total Gain (Loss) Accumulation Depreciation Description of Property How Acquired Date Acquired Date Sold Name of Buyer Sales Price Cost or other basis (do not reduce by depreciation) Valuation Method Sales Expense Total Gain (Loss) Accumulation Depreciation Description of Property Date Acquired How Acquired Date Sold Name of Buyer Cost or other basis (do not reduce by depreciation) Sales Price Sales Expense Valuation Method Accumulation Depreciation Total Gain (Loss) Description of Property How Acquired Date Acquired Date Sold Name of Buyer Sales Price Cost or other basis (do not reduce by depreciation) Valuation Method Sales Expense Accumulation Depreciation Total Gain (Loss)

Additional Information

PART V11-A	SUBSTANTIAL CONTRIBUTORS		
NORMAN M SH	ACK		
12 ORIOLE D	RIVE		
ANDOVER MA	01810		

Form 990-PF, Page 1, Part I, Line 23

ı	in	0	23	St	mt
_			~~	J	

Other expenses	Rev/Exp Book	Net Inv Inc	Adj Net Inc	Charity Disb
MA FILING FEE	35.	35.	35.	35.
Financial Publications	817.	817.	817.	817.
Total	852.	852.	852.	852.

Form 990-PF, Part IV, Capital Gains and Losses for Tax on Investment Income Columns (a) thru (d)

(a) List and describe the kind(s) of property sold (e g , real estate, 2-story brick warehouse, or common stock, 200 shares MLC Company)	(b) How acquired P — Purchase D — Donation	(c) Date acquired (month, day, year)	(d) Date sold (month, day, year)
600 Shares Corning Inc 1220 Shares Leading Brands 400 Shares Nabors Industries 2000 Shares Palomar Medl Tech 3000 Shares Rite Aid	P P P D	03/22/07 01/22/08 05/04/06 various 12/16/05	04/05/11 04/05/11 07/08/11 04/05/11 04/05/11
1900 Shares Cisco Systems 2000 Shares Brookline Bancorp	P P	02/10/05 04/05/11	04/05/11 07/08/11

Form 990-PF, Part IV, Capital Gains and Losses for Tax on Investment Income **Columns (e) thru (h)**

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
12,349. 3,886. 9,897. 29,137. 3,160. 32,947. 18,535.		13,742. 12,115. 15,210. 43,838. 13,460. 35,535. 21,037.	-1,3938,2295,31314,70110,3002,5882,502.
Total		154,937.	-45,026.

Form 990-PF, Part IV, Capital Gains and Losses for Tax on Investment Income **Columns (i) thru (l)**

Complete only for asse by the foundation on 12	(l) Gains (column (h)		
(i) Fair Market Value as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of column (ı) over column (j), ıf any	gain minus column (k), but not less than -0-) or losses (from column (h))
			-1,393. -8,229. -5,313. -14,701. -10,300.

Form 990-PF, Part IV, Capital Gains and Losses for Tax on Investment Income Columns (i) thru (I)

Continued

Complete only for asset by the foundation on 12	(I) Gains (column (h)		
(i) Fair Market Value as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of column (ı) over column (յ), ıf any	gain minus column (k), but not less than -0-) or losses (from column (h))
			-2,588. -2,502.

Total

-45,026.

Form 990-PF, Page 11, Part XV, line 3a Line 3a statement

Enic 3a Statement				
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Person or Business Checkbox Amount
a Paid during the year 10 WORLD JEWISH CONGRESS BOX 40400 WASHINGTON DC 20090			GIFT	Person or Business X 1,200. Person or
11 American Jewish committee 165 E 56th St New York NY 10022			GIFT	Business X
12 Anti-Defamation League Box 96266 Washington DC 20090			GIFT	Person or Business X 450.
13 CARE 151 Ellis St NE Atlanta GA 30303			GIFT	Person or Business X
14 _ Alzheimers Disease Research Box 1950		-	GIFT	Person or Business X
Clarksburg MD 20871 15 Lawrence General Hospital 1 General Street				Person or Business X
Lawrence MA 01841 16 American Bar Foundation 39842 Treasury Center			GIFT	Person or Business X
Chicago IL 60694 17 Lawrence High School			Gift	Person or Business X
233 Haverhill Street Lawrence MA 01840 18 Salvation Army			GIFT	Business X 100. Person or
Box 55876 Boston MA 02205			GIFT	Business X 50.
19 Smile Train Box 96231		 	GIFT	Person or Business X 25.
Washindon DC 20090	l		OTEI	

Form 990-PF, Page 11, Part XV, line 3a Line 3a statement

Continued

(home or business) relationship to any foundation manager or substantial contributor a Paid during the year 20 Jewish Guild for the Blind relationship to of recipient Amo	ount
20 Jewish Guild for the Blind Person	
20 Jewish Guild for the Blind Person	
PO Box 6259 Busines	- -
PO Box 6259 Busines New York NY 10249	18.
22 Harvard Radcliffe Orchestra Person	
Gift Busines	_
Cambridge MA 02138	200.
23 Shriners Hospital Person	or
Box 1510 Gift Busines	
Ranson WV 25438	10.
24 The Augustinian Fund Person	
43 Essex Street Gift Busines	
Andover MA 01810 25 Boston University Law School FD Person	100.
25 Boston University Law School FD Gift Busines	·
Boston MA 02211	500.
26 St Jude Childrens Res Hosp Person	or
Box 50 Gift Busines	s X
Memphis TN 38101	25.
27 Mercy Corps Person	
Box 2669 Gift Busines	
Portland OR 97208	25.
28 American Cancer Society Person	1
Box 2599 Gift Busines	
Hartford CT 03146	15.
29 Family Service Inc Person Gift Busines	·
	100.
Lawrence MA 01841 30 American Comm for Weizmann Person	
Box 19002 Gift Busines	
New York NY 10277	36.

Total

3,894.

Form 990-PF, Page 1, Part I Line 16b - Accounting Fees

Name of Provider	Type of Service Provided	Amount Paid Per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
Edward T Coorey	Accounting	500.	500.	500.	500.

Total 500. 500. 500. 500.

Form 990-PF, Page 2, Part II, Line 10b L-10b Stmt

	End of	End of Year		
Line 10b - Investments - Corporate Stock:	Book Value	Fair Market Value		
258 SH EXXON MOBILE CORP	18,723.	21,868.		
500 SH ALTRIA GP INC	4,914.	14,825.		
160 3M CO	10,400.	13,076.		
461 MERCK & CO INC	11,001.	17,380.		
1250 AUSTRALIA & NEW ZEALAND BKG	26,882.	26,025.		
300 PEPSICO	17,698.	19,905.		
300 PROCTOR & GAMBLE	16,783.	20,013.		
346 KRAFT FOODS INC CI A	5,045.	12,927.		
500 PHILIP MORRIS INTL COM	11,199.	39,240.		
100 MCDONALDS	5,905.	10,033.		
400 AON CORP	21,504.	18,720.		
1000 ATLANTIC POWER CORP NEW	15,349.	14,300.		
1100 FIRST NIAGRA FINL GROUP	9,433.	9,493.		
2000 PEOPLES UTD FINL INC	25,600.	25,700.		
700 UIL HOLDINGS CORP	21,536.	24,759.		
2000 XEROX CORP	20,938.	15,920.		
ROUNDING		0.		
Total	242,909.	304,184.		

Form **8868** (Rev January 2012)

Application for Extension of Time To File an Exempt Organization Return

OMB No 1545-1709

Department of the Treasury

File a separate application for each return.

Internal Revenue	Service File a Se	parate appi	cation for each return.		
•	e filing for an Automatic 3-Month Extension, co			·	► X
•	e filing for an Additional (Not Automatic) 3-Mon		, ,		
Do not comp	<i>plete Part II unless</i> you have already been grante	d an autom	atic 3-month extension on a previously f	iled For	m 8868
corporation r request an e Associated V	ling (e-file). You can electronically file Form 886 equired to file Form 990-T), or an additional (no xine to file any of the forms listed in With Certain Personal Benefit Contracts, which ming of this form, visit www irs gov/efile and click	t automatic) Part I or Part be sent) 3-month extension of time You can ele art II with the exception of Form 8870, In to the IRS in paper format (see instruct	ectronica iformati	ally file Form 8868 to on Return for Transfers
	utomatic 3-Month Extension of Time.		· · · · · · · · · · · · · · · · · · ·		
	n required to file Form 990-T and requesting an			complet	te Part I only
All other cor income tax r	porations (including 1120-C filers), partnerships, eturns	REMICS, a			tension of time to file
	Name of exempt organization or other filer, see instructions		Enter mer sidenti		er identification number (EIN) or
Type or					
print	NORMAN M SHACK CHARITABLE FOU	NOTTANI	1	X 04	4-3396602
File by the	Number, street, and room or suite number. If a P O box, see it				cial security number (SSN)
due date for filing your return See	C/O SHACK LAW OFFICE ONE BRA	ANCH ST.	•		
instructions	City, town or post office, state, and ZIP code For a foreign add			<u></u>	
-	METHUEN			MA	A 01844-1923
Enter the Re	turn code for the return that this application is fo	or (file a sep	parate application for each return)		04
Application Is For		Return Code	Application Is For		Return Code
Form 990		01	Form 990-T (corporation)		07
Form 990-BL		02	Form 1041-A		08
Form 990-EZ		01	Form 4720		09
Form 990-PF		04	Form 5227		10
Form 990-T	(section 401(a) or 408(a) trust)	05	Form 6069		11
Form 990-T	(trust other than above)	06	Form 8870		12
Telephor If the org If this is check this the exterior	is are in the care of NORMAN M SHACK ie No (978) 688-0292 canization does not have an office or place of but for a Group Return, enter the organization's four s box If it is for part of the group, or is in its for set an automatic 3-month (6 months for a corporate st an automatic 3-month (6 months for a corporate st an automatic 3-month (6 months for a corporate st an automatic 3-month (6 months for a corporate st an automatic 3-month (6 months for a corporate st an automatic 3-month)	digit Group check this b	e United States, check this box Exemption Number (GEN) If ox		
until <u>A</u> The ex ► X ►	Aug 15 , 20 12 , to file the exempt or tension is for the organization's return for calendar year 20 11 or tax year beginning , 20	ganization re	eturn for the organization named above		
	ax year entered in line 1 is for less than 12 mon ange in accounting period	ths, check re	eason	al retur	n
nonrefu	application is for Form 990-BL, 990-PF, 990-T, 4 undable credits. See instructions			3a \$	\$ 227.
paymer	application is for Form 990-PF, 990-T, 4720, or 6 ints made Include any prior year overpayment al	lowed as a	credit	3b \$	\$ 77.
EFTPS	e due. Subtract line 3b from line 3a Include you (Electronic Federal Tax Payment System) See	instructions	·	3c \$	
Caution. If you payment inst	ou are going to make an electronic fund withdra ructions	wal with this	s Form 8868, see Form 8453-EO and For	m 8879	-EO for