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Form **990-PF**Department of the Treasury
Internal Revenue Service**Return of Private Foundation
or Section 4947(a)(1) Nonexempt Charitable Trust
Treated as a Private Foundation**

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-0052

2011

For calendar year 2011 or tax year beginning

, and ending

Name of foundation Max Kagan Family Foundation		A Employer identification number 01-6019033
Number and street (or P O box number if mail is not delivered to street address) 51 Pine Street	Room/suite	B Telephone number (978) 546-1188
City or town, state, and ZIP code Orono, ME 04473		C If exemption application is pending, check here ☐
G Check all that apply: ☐ Initial return ☐ Final return ☒ Address change		D 1. Foreign organizations, check here ☐ 2. Foreign organizations meeting the 85% test, check here and attach computation ☐
H Check type of organization: ☒ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ☐
I Fair market value of all assets at end of year from Part II, col. (c), line 16 \$ 3,111,807.	J Accounting method: ☒ Cash ☐ Accrual ☐ Other (specify) _____	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1 Contributions, gifts, grants, etc., received		17,950.		N/A	
2 Check ☐ if the foundation is not required to attach Sch B					
3 Interest on savings and temporary cash investments		5.	5.		
4 Dividends and interest from securities		93,389.	93,389.		
5a Gross rents					
b Net rental income or (loss)					
6a Net gain or (loss) from sale of assets not on line 10		106,535.			
b Gross sales price for all assets on line 6a	2,158,841.				
7 Capital gain net income (from Part IV, line 2)			106,535.		
8 Net short-term capital gain					
9 Income modifications					
10a Gross sales less returns and allowances					
b Less Cost of goods sold					
c Gross profit or (loss)					
11 Other income		241.	241.		
12 Total. Add lines 1 through 11		218,120.	200,170.		
13 Compensation of officers, directors, trustees, etc		0.	0.		0.
14 Other employee salaries and wages		4,036.	4,036.		0.
15 Pension plans, employee benefits					
16a Legal fees					
b Accounting fees Stmt 2		14,715.	7,358.		7,357.
c Other professional fees					
17 Interest					
18 Taxes Stmt 3		16,199.	2,819.		0.
19 Depreciation and depletion					
20 Occupancy					
21 Travel, conferences, and meetings					
22 Printing and publications					
23 Other expenses Stmt 4		29,433.	29,433.		0.
24 Total operating and administrative expenses. Add lines 13 through 23		64,383.	43,646.		7,357.
25 Contributions, gifts, grants paid		173,085.			173,085.
26 Total expenses and disbursements. Add lines 24 and 25		237,468.	43,646.		180,442.
27 Subtract line 26 from line 12:					
a Excess of revenue over expenses and disbursements		<19,348.>			
b Net investment income (if negative, enter -0-)			156,524.		
c Adjusted net income (if negative, enter -0-)				N/A	

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LHA For Paperwork Reduction Act Notice, see instructions.

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b/p

Part II Balance Sheets		Beginning of year		End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value	
Assets	1 Cash - non-interest-bearing	14,384.	18,929.	18,929.	
	2 Savings and temporary cash investments	118,423.	163,356.	163,356.	
	3 Accounts receivable				
	Less: allowance for doubtful accounts				
	4 Pledges receivable				
	Less: allowance for doubtful accounts				
	5 Grants receivable				
	6 Receivables due from officers, directors, trustees, and other disqualified persons				
	7 Other notes and loans receivable				
	Less: allowance for doubtful accounts				
	8 Inventories for sale or use				
	9 Prepaid expenses and deferred charges				
	10a Investments - U.S. and state government obligations Stmt 5	329,227.	174,813.	267,620.	
	b Investments - corporate stock Stmt 6	2,075,139.	2,105,671.	2,198,726.	
	c Investments - corporate bonds				
Liabilities	11 Investments - land, buildings, and equipment basis				
	Less: accumulated depreciation				
	12 Investments - mortgage loans				
	13 Investments - other Stmt 7	418,895.	494,321.	463,176.	
	14 Land, buildings, and equipment basis				
	Less: accumulated depreciation				
	15 Other assets (describe)				
	16 Total assets (to be completed by all filers)	2,956,068.	2,957,090.	3,111,807.	
	17 Accounts payable and accrued expenses				
	18 Grants payable				
Net Assets or Fund Balances	19 Deferred revenue				
	20 Loans from officers, directors, trustees, and other disqualified persons				
	21 Mortgages and other notes payable				
	22 Other liabilities (describe Statement 8)	622.	755.		
23 Total liabilities (add lines 17 through 22)	622.	755.			
Net Assets or Fund Balances	Foundations that follow SFAS 117, check here and complete lines 24 through 26 and lines 30 and 31.				
	24 Unrestricted				
	25 Temporarily restricted				
	26 Permanently restricted				
	Foundations that do not follow SFAS 117, check here and complete lines 27 through 31.				
	27 Capital stock, trust principal, or current funds	1,545,996.	1,545,996.		
	28 Paid-in or capital surplus, or land, bldg., and equipment fund	0.	0.		
	29 Retained earnings, accumulated income, endowment, or other funds	1,409,450.	1,410,339.		
30 Total net assets or fund balances	2,955,446.	2,956,335.			
31 Total liabilities and net assets/fund balances	2,956,068.	2,957,090.			

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	2,955,446.
2 Enter amount from Part I, line 27a	2	<19,348.>
3 Other increases not included in line 2 (itemize) Book Basis Over Tax Basis	3	20,237.
4 Add lines 1, 2, and 3	4	2,956,335.
5 Decreases not included in line 2 (itemize)	5	0.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	2,956,335.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a Publicly Traded Securities	P	Various	Various
b Capital Gains Dividends			
c			
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 2,156,314.		2,052,306.	104,008.
b 2,527.			2,527.
c			
d			
e			

(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
a			104,008.
b			2,527.
c			
d			
e			

2 Capital gain net income or (net capital loss)	{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7	2	106,535.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8		3	N/A

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2010	168,363.	3,175,180.	.053025
2009	96,770.	2,884,968.	.033543
2008	171,218.	3,394,711.	.050437
2007	163,568.	3,923,997.	.041684
2006	157,904.	3,726,929.	.042368

2 Total of line 1, column (d)	2	.221057
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years	3	.044211
4 Enter the net value of noncharitable-use assets for 2011 from Part X, line 5	4	3,296,354.
5 Multiply line 4 by line 3	5	145,735.
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	1,565.
7 Add lines 5 and 6	7	147,300.
8 Enter qualifying distributions from Part XII, line 4	8	180,442.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)			
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here ☒ and enter 1% of Part I, line 27b		1	1,565.
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		2	0.
3 Add lines 1 and 2		3	1,565.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		4	0.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5	1,565.
6 Credits/Payments:			
a 2011 estimated tax payments and 2010 overpayment credited to 2011	6a	1,560.	
b Exempt foreign organizations - tax withheld at source	6b		
c Tax paid with application for extension of time to file (Form 8868)	6c	600.	
d Backup withholding erroneously withheld	6d		
7 Total credits and payments. Add lines 6a through 6d	7	2,160.	
8 Enter any penalty for underpayment of estimated tax. Check here ☐ if Form 2220 is attached	8	8.	
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9		
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	587.	
11 Enter the amount of line 10 to be: Credited to 2012 estimated tax ☒ 587. Refunded ☐	11	0.	

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
1b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ☒ \$ 0. (2) On foundation managers. ☒ \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ☒ \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV.	X	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) ☒ ME		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

N/A

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Part VII-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► N/A	13	X	
14	The books are in care of ► Leslie Kagan Telephone no. ► 978-546-1188 Located at ► 2 Old Garden Road, Rockport, MA ZIP+4 ► 01966			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year ► 15 N/A			
16	At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign country ►	16	Yes	No X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	☐ Yes ☒ No	
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	☐ Yes ☒ No	
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	☐ Yes ☒ No	
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	☐ Yes ☒ No	
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	☐ Yes ☒ No	
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	☐ Yes ☒ No	
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? Organizations relying on a current notice regarding disaster assistance check here ► N/A	1b	
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2011?	1c	X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2011? If "Yes," list the years ►	☐ Yes ☒ No	
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.) N/A	2b	
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ►		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	☐ Yes ☒ No	
b If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2011.) N/A	3b	
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2011?	4b	X

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Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?

☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes?

☐ Yes ☒ No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)?

☐ Yes ☒ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

☐ Yes ☒ No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)?

N/A

5b

Organizations relying on a current notice regarding disaster assistance check here

☒

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?

N/A

☐ Yes ☐ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d).

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

☐ Yes ☒ No

6b

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

X

If "Yes" to 6b, file Form 8870.

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

☐ Yes ☒ No

7b

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?

N/A

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
Leslie Kagan	Trustee			
51 Pine Street				
Orono, ME 04473	1.00	0.	0.	0.
Ronald Striar	Trustee			
51 Pine Street				
Orono, ME 04473	0.00	0.	0.	0.
Richard Grossman	Trustee			
51 Pine Street				
Orono, ME 04473	0.00	0.	0.	0.
Candace Platz	Trustee			
51 Pine Street				
Orono, ME 04473	0.00	0.	0.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000

0

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Part VIII**Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors** (continued)**3** Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		

Total number of others receiving over \$50,000 for professional services

0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1 None	
	0.
2	
3	
4	

Part IX-B Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

	Amount
1 None	
	0.
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3	0.

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Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	3,340,662.
b	Average of monthly cash balances	1b	5,890.
c	Fair market value of all other assets	1c	
d	Total (add lines 1a, b, and c)	1d	3,346,552.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	3,346,552.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	50,198.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	3,296,354.
6	Minimum investment return. Enter 5% of line 5	6	164,818.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	164,818.
2a	Tax on investment income for 2011 from Part VI, line 5	2a	1,565.
b	Income tax for 2011. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	1,565.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	163,253.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	163,253.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	163,253.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	180,442.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	180,442.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	1,565.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	178,877.

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2010	(c) 2010	(d) 2011
1 Distributable amount for 2011 from Part XI, line 7				163,253.
2 Undistributed income, if any, as of the end of 2011				
a Enter amount for 2010 only			155,576.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2011:				
a From 2006				
b From 2007				
c From 2008				
d From 2009				
e From 2010				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2011 from Part XII, line 4: ► \$ 180,442.				
a Applied to 2010, but not more than line 2a			155,576.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2011 distributable amount				24,866.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2011 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	0.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2010. Subtract line 4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2011. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2012				138,387.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2006 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2012. Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9:				
a Excess from 2007				
b Excess from 2008				
c Excess from 2009				
d Excess from 2010				
e Excess from 2011				

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a Paid during the year				
See Statement 9	N/A			173,085.
Total			▶ 3a	173,085.
b Approved for future payment				
None				
Total			▶ 3b	0.

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

- | | | | |
|--|-------|-----|----|
| <p>1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?</p> <p>a Transfers from the reporting foundation to a noncharitable exempt organization of:</p> <p>(1) Cash</p> <p>(2) Other assets</p> <p>b Other transactions:</p> <p>(1) Sales of assets to a noncharitable exempt organization</p> <p>(2) Purchases of assets from a noncharitable exempt organization</p> <p>(3) Rental of facilities, equipment, or other assets</p> <p>(4) Reimbursement arrangements</p> <p>(5) Loans or loan guarantees</p> <p>(6) Performance of services or membership or fundraising solicitations</p> <p>c Sharing of facilities, equipment, mailing lists, other assets, or paid employees</p> <p>d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.</p> | | Yes | No |
| | 1a(1) | | X |
| | 1a(2) | | X |
| | 1b(1) | | X |
| | 1b(2) | | X |
| | 1b(3) | | X |
| | 1b(4) | | X |
| | 1b(5) | | X |
| | 1b(6) | | X |
| | 1c | | X |

[illegible]

- 2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

(a) Name of organization	(b) Type of organization	(c) Description of relationship
N/A		

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Sign Here  18/15/12  Trustee

Signature of officer or trustee Date Title

May the IRS discuss this return with the preparer shown below (see instr.)? ☒ Yes ☐ No

Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
	Alyson deWildt, CPA		08/13/12		P00344995
	Firm's name ▶ Berry Dunn McNeil & Parker, LLC			Firm's EIN ▶ 01-0523282	
	Firm's address ▶ 36 Pleasant Street Bangor, ME 04401			Phone no. (207)942-1600	

Schedule B
(Form 990, 990-EZ,
or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No 1545-0047

2011

Name of the organization

Max Kagan Family Foundation

Employer identification number

01-6019033

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

☐ 501(c)() (enter number) organization

☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

☐ 527 political organization

Form 990-PF

☒ 501(c)(3) exempt private foundation

☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation

☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- ☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

- ☐ For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year. ▶ \$ _____

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Name of organization

Employer identification number

Max Kagan Family Foundation**01-6019033****Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	Paula Kagan 12 Alpine Court, Dirigo Pines Orono, ME 04473	\$ 5,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)
2	Leslie Kagan 2 Old Garden Road Rockport, MA 01966	\$ 12,800.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)

Name of organization

Employer identification number

Max Kagan Family Foundation

01-6019033

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	

Name of organization	Employer identification number
Max Kagan Family Foundation	01-6019033

Part III Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once) ▶ \$

Use duplicate copies of Part III if additional space is needed

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee

Form 990-PF	Other Income	Statement	1
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Description	(a) Revenue Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income
Miscellaneous Investment Income	241.	241.	
Total to Form 990-PF, Part I, line 11	241.	241.	

Form 990-PF	Accounting Fees	Statement	2
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Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Accounting Fees	14,715.	7,358.		7,357.
To Form 990-PF, Pg 1, ln 16b	14,715.	7,358.		7,357.

Form 990-PF	Taxes	Statement	3
-------------	-------	-----------	---

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Foreign Taxes Paid	2,509.	2,509.		0.
Payroll Taxes	310.	310.		0.
Foundation Excise Taxes Paid	13,380.	0.		0.
To Form 990-PF, Pg 1, ln 18	16,199.	2,819.		0.

Form 990-PF	Other Expenses	Statement	4
-------------	----------------	-----------	---

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Custodial Fees	29,433.	29,433.		0.
To Form 990-PF, Pg 1, ln 23	29,433.	29,433.		0.

Form 990-PF	U.S. and State/City Government Obligations	Statement	5
-------------	--	-----------	---

Description	U.S. Gov't	Other Gov't	Book Value	Fair Market Value
U.S. Treasury Bonds	X		174,813.	267,620.
Total U.S. Government Obligations			174,813.	267,620.
Total State and Municipal Government Obligations				
Total to Form 990-PF, Part II, line 10a			174,813.	267,620.

Form 990-PF	Corporate Stock	Statement	6
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Description	Book Value	Fair Market Value
Corporate & Preferred Stock	2,105,671.	2,198,726.
Total to Form 990-PF, Part II, line 10b	2,105,671.	2,198,726.

Form 990-PF	Other Investments	Statement	7
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Description	Valuation Method	Book Value	Fair Market Value
Israel Bonds	COST	599.	894.
Certificates of Deposit	COST	0.	0.
Mutual Funds	COST	493,722.	462,282.
Total to Form 990-PF, Part II, line 13		494,321.	463,176.

Form 990-PF	Other Liabilities	Statement	8
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Description	BOY Amount	EOY Amount
Payroll Withholdings	622.	755.
Total to Form 990-PF, Part II, line 22	622.	755.

Max Kagan Family Foundation
Contributions Paid During the Year
12/31/2011
Statement 9

	<u>Address</u>	<u>Type</u>	<u>Purpose</u>	<u>Amount</u>
Acadia Hospital (Eastern ME Charities)	PO Box 422 Bangor ME 04402-0931	Public Charity	For operational support of the organization	\$ 8,000
Action	56 Roland Street, Suite 300 Boston MA 02129	Public Charity	For operational support of the organization	\$ 100
Action Inc	180 Main St Gloucester MA 01930	Public Charity	For operational support of the organization	\$ 2,500
Advocates for Children	57 Birch Street, Suite 204 Lewiston ME 04240	Public Charity	For operational support of the organization	\$ 100
AHA Foundation	130 7 th Ave No 236, New York NY 10011	Public Charity	For operational support of the organization	\$ 1,000
Albert Jewish Family and Children's Services	PO Box 220627 West Palm Beach FL 33422	Public Charity	For operational support of the organization	\$ 500
American Jewish Committee	165 East 56 St New York NY 10022	Public Charity	For operational support of the organization	\$ 200
American Jewish Joint Distribution Committee	711 Third Ave New York NY 10017	Public Charity	For operational support of the organization	\$ 1,500
American Jewish World Service	45 West 36 th St New York NY 10018	Public Charity	For operational support of the organization	\$ 2,500
American Red Cross of E Mass	139 Main St Cambridge MA 02142	Public Charity	For operational support of the organization	\$ 1,000
Animal League Defense Fund	170 East Cotati Avenue Cotati CA 94931	Public Charity	For operational support of the organization	\$ 100
Anti-Defamation League	40 Court St Boston MA 02108	Public Charity	For operational support of the organization	\$ 2,000
ASPCA	424 E 92 nd St New York NY 10128	Public Charity	For operational support of the organization	\$ 300
Auburn Lewiston YMCA	62 Turner St Auburn ME 04210	Public Charity	For operational support of the organization	\$ 1,500
Axis of Hope	621 Commonwealth Ave Boston MA 02115	Public Charity	For operational support of the organization	\$ 5,000
Beth Israel Sisterhood	144 York St Bangor ME 04401	Public Charity	For operational support of the organization	\$ 65
B'nai Brith	2020 K St Washington DC 20006	Public Charity	For operational support of the organization	\$ 100
Boston University	Sherborne St 7 th floor Boston MA 02215	Public Charity	For operational support of the organization	\$ 1,000
Camp Starfish	1121 Main St Lancaster MA 01523	Public Charity	For operational support of the organization	\$ 200
Cape Ann Animal Aid	260 Main St Gloucester MA 01930	Public Charity	For operational support of the organization	\$ 100
Lown Cardiovascular Research	21 Longwood Ave Brookline MA 02446	Public Charity	For operational support of the organization	\$ 16,500
Chaplaincy Institute	1442 A Walnut St #285 Berkeley CA 94709	Public Charity	For operational support of the organization	\$ 2,000
Citizens Energy	88 Black Falcon Ave Center Lobby Boston MA 02210	Public Charity	For operational support of the organization	\$ 1,000
Cloud Foundation Freedom Fund	107 S 7 th St Colorado Spring Co 80905	Public Charity	For operational support of the organization	\$ 1,500
Combined Jewish Philanthropies	126 High St Boston MA 02110	Public Charity	For operational support of the organization	\$ 6,000
Congregation Beth Abraham	145 York St Bangor ME 04401	Public Charity	For operational support of the organization	\$ 165
Congregation Beth Israel	PO Box 1726 Bangor ME 04402	Public Charity	For operational support of the organization	\$ 2,950
Cornell University	144 East Ave Ithaca NY 14850	Public Charity	For operational support of the organization	\$ 1,500
Dana Farber Cancer Institute	450 Brookline Ave BP372 Boston MA 02215	Public Charity	For operational support of the organization	\$ 5,000
Deerfield Academy	PO Box 87 Deerfield MA 01342	Public Charity	For operational support of the organization	\$ 1,000
Doctors Without Borders	333 7th Avenue New York NY 10001-5004	Public Charity	For operational support of the organization	\$ 200
Essex County Greenbelt	82 Eastern Ave Essex MA 01929	Public Charity	For operational support of the organization	\$ 200
First Literacy	160 Boylston St Boston MA 02116	Public Charity	For operational support of the organization	\$ 1,000
Fisher Center for Alzheimer's Research	1 Intrepid Sq W 46th St & 12th Ave New York NY 10036	Public Charity	For operational support of the organization	\$ 3,000
Good Shepard Food Pantry	3121 Hotel Road Auburn ME 04211	Public Charity	For operational support of the organization	\$ 100
Greater Miami Jewish Federation	4200 Biscayne Blvd Miami FL 33137	Public Charity	For operational support of the organization	\$ 7,000
Greater Androscooggin Humane Society	55 Strawberry Ave Lewiston ME 04240	Public Charity	For operational support of the organization	\$ 5,000
Growth Through Learning	14 Fairfield St Medford MA 02155	Public Charity	For operational support of the organization	\$ 1,000
Guiding Eyes for the Blind	611 Granite Springs Road Yorktown Heights NY 10598	Public Charity	For operational support of the organization	\$ 100
Eastern Maine Health Care Charities	PO Box 931 Bangor ME 04402	Public Charity	For operational support of the organization	\$ 19,250

Max Kagan Family Foundation
Contributions Paid During the Year
12/31/2011
Statement 9

	<u>Address</u>	<u>Type</u>	<u>Purpose</u>	<u>Amount</u>
Harvard University	399 Harvard Street Cambridge MA 02138	Public Charity	For operational support of the organization	\$ 500
Healing Dimensions	9462 Greco Garth Columbia MD 21045	Public Charity	For operational support of the organization	\$ 1,000
Hoffman Institute	1299 Fourth St Ph 600 San Rafael CA 94901	Public Charity	For operational support of the organization	\$ 5,500
Holocaust Human Rights Center of Maine	46 University Dr Augusta ME 04330	Public Charity	For operational support of the organization	\$ 1,000
Humane Society	693 Mt Hope Ave Bangor ME 04401	Public Charity	For operational support of the organization	\$ 100
Human Rights First	333 7th Avenue, 13th Floor New York NY 10001-5108	Public Charity	For operational support of the organization	\$ 500
INTRA	15 Inningwood Rd Ossining NY 10562	Public Charity	For operational support of the organization	\$ 1,000
Jewish Federation of Collier County	2500 Vanderbilt Beach Rd Naples FL 34109	Public Charity	For operational support of the organization	\$ 1,000
Jewish Museum of Maine	267 Congress St Portland ME 04101	Public Charity	For operational support of the organization	\$ 2,500
Jewish National Fund	6 State Street Bangor ME 04401	Public Charity	For operational support of the organization	\$ 500
Jewish Family Services of Metro West	760 Northfield Ave West Orange NJ 07052	Public Charity	For operational support of the organization	\$ 3,000
Last Stop Horse Rescue	938 Tar Ridge Rd Prentiss Twp ME 04487	Public Charity	For operational support of the organization	\$ 1,000
Maine State Music Theatre	22 Elm St Brunswick ME 04011	Public Charity	For operational support of the organization	\$ 100
Maine State for Protection of Animals	PO Box 10 South Windham ME 04082	Public Charity	For operational support of the organization	\$ 100
Memorial Sloan Kettering	1275 York Ave New York NY 10065	Public Charity	For operational support of the organization	\$ 2,100
Middlebury College	Munford House Middlebury VT 05753	Public Charity	For operational support of the organization	\$ 1,000
MSPCA Nevins Farm	400 Broadway Methuen MA 01844-2052	Public Charity	For operational support of the organization	\$ 200
National Foundation for Cancer Research	4600 East West Hwy Bethesda MD 20814	Public Charity	For operational support of the organization	\$ 100
National Womens Health Network	1413 K St Nw 4th Floor Washington DC 20005	Public Charity	For operational support of the organization	\$ 100
Ocean Conservancy	1300 19th St Nw 8th Floor Washington DC 20036	Public Charity	For operational support of the organization	\$ 100
OTS Veterinary Fraternity Charitable Funds	PO Box 876 Ithaca NY 14851-0876	Public Charity	For operational support of the organization	\$ 100
Partners in Health	888 Commonwealth Ave Boston MA 02215	Public Charity	For operational support of the organization	\$ 2,000
Pathways for Children	29 Emerson Ave Gloucester MA 01930	Public Charity	For operational support of the organization	\$ 1,000
Philharmonic Center for the Arts	5833 Pelican Bay Blvd Naples FL 34108	Public Charity	For operational support of the organization	\$ 1,000
Pine Tree 4-H Club Fdn	University of Maine, 5717 Corbett Hall Rm 310, Orono ME 04469	Public Charity	For operational support of the organization	\$ 100
Planned Parenthood of New England	128 Lakeside Ave Suite 301 Burlington VT 05401	Public Charity	For operational support of the organization	\$ 100
REEF	98300 Overseas Highway Key Largo FL 33037	Public Charity	For operational support of the organization	\$ 100
Riding to the Top	PO Box 1928 Windham ME 04062	Public Charity	For operational support of the organization	\$ 1,500
Rockport Chamber Music	PO Box 599 Rockport ME 04856	Public Charity	For operational support of the organization	\$ 500
Rockport Police/United Way	24 Springer Drive Bangor ME 04401	Public Charity	For operational support of the organization	\$ 500
Simmons College	300 The Fenway Boston MA 02115	Public Charity	For operational support of the organization	\$ 200
Simon Wiesenthal Center	1399 S Roxbury Dvnelos Angeles CA 90035	Public Charity	For operational support of the organization	\$ 500
Special Olympics	125 John Roberts Rd #5 South Portland ME 04106	Public Charity	For operational support of the organization	\$ 100
Susan G Komen	PO Box 1626 Bangor ME 04402	Public Charity	For operational support of the organization	\$ 50
Temple Beth Shalom	193 E Mt Pleasant Ave Livingston NJ 07039	Public Charity	For operational support of the organization	\$ 5,500
Temple Emanu-El	190 North County Rd Palm Beach FL 33480	Public Charity	For operational support of the organization	\$ 1,655
The Brookfield Institute	8 W Main Street Brookfield MA 01506	Public Charity	For operational support of the organization	\$ 1,000
The Open Door	28 Emerson Ave Gloucester MA 01930	Public Charity	For operational support of the organization	\$ 2,500
Tilton School	30 School St Tilton NH 03276	Public Charity	For operational support of the organization	\$ 500
Tufts University	Medford MA 02155	Public Charity	For operational support of the organization	\$ 200

Max Kagan Family Foundation
Contributions Paid During the Year
12/31/2011
Statement 9

	<u>Address</u>	<u>Type</u>	<u>Purpose</u>	<u>Amount</u>
United Jewish Appeal-National	111 8 th Ave New York NY 10011	Public Charity	For operational support of the organization	\$ 5,000
United Jewish Appeal of Metro West	901RT 10Whippany NJ 07981	Public Charity	For operational support of the organization	\$ 1,500
University of Maine	2 Alumni Place Orono ME 04469	Public Charity	For operational support of the organization	\$ 16,000
University of Miami Hurricane Club	5821 San Amaro Drive Coral Gable FL33146	Public Charity	For operational support of the organization	\$ 1,500
UVM College of Medicine	89 Beaumont Ave Burlington VT 05405	Public Charity	For operational support of the organization	\$ 2,500
Veterinary Scholarship Trust of New England	PO Box 3221 N Attleboro MA 02761	Public Charity	For operational support of the organization	\$ 100
Wellspring House	302 Essex Ave Gloucester MA 01930	Public Charity	For operational support of the organization	\$ 1,000
World Jewish Congress	501 Madison Ave New York NY 10022	Public Charity	For operational support of the organization	\$ 2,000
World Wildlife Fund	1250 24 th St NW Washington DC 20037	Public Charity	For operational support of the organization	\$ 500
Zionist Organization of America	4 East 34 th St New York NY 10016	Public Charity	For operational support of the organization	\$ 250
				<u>\$ 173,085</u>

Application for Extension of Time To File an Exempt Organization Return

OMB No 1545-1709

► **File a separate application for each return.**

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box ☒
- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form).

Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868

Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile and click on *e-file for Charities & Nonprofits*

Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete

Part I only

All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print File by the due date for filing your return. See instructions.	Name of exempt organization or other filer, see instructions. Max Kagan Family Foundation	Employer identification number (EIN) or ☒ 01-6019033
	Number, street, and room or suite no. If a P.O. box, see instructions. 51 Pine Street	Social security number (SSN) ☐
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. Orono, ME 04473	

Enter the Return code for the return that this application is for (file a separate application for each return)

0 4

Application Is For	Return Code	Application Is For	Return Code
Form 990	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 990-EZ	01	Form 4720	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

Leslie Kagan

- The books are in the care of ► **2 Old Garden Road - Rockport, MA 01966**

Telephone No. ► **978-546-1188**

FAX No. ►

- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box ☐. If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for.

- 1 I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until **August 15, 2012**, to file the exempt organization return for the organization named above. The extension is for the organization's return for
► ☒ calendar year **2011** or
► ☐ tax year beginning _____, and ending _____.

- 2 If the tax year entered in line 1 is for less than 12 months, check reason. ☐ Initial return ☐ Final return
☐ Change in accounting period

3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	2,160.
b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	3,120.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	0.

Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA **For Privacy Act and Paperwork Reduction Act Notice, see Instructions.**

Form **8868** (Rev. 1-2012)