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Form **990-PF**Department of the Treasury

Internal Revenue Service

Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

Note The foundation may be able to use a copy of this return to satisfy state reporting requirements

2011 2011

For calendar year 2011 or tax year beginning and ending Name of foundation A Employer identification number THURBER FAMILY FOUNDATION, INC. 01-0553690 Number and street (or P O box number if mail is not delivered to street address) Room/suite B Telephone number 2414 COVEMONT DRIVE 205-314-6219 City or town, state, and ZIP code C If exemption application is pending, check here HUNTSVILLE, AL 35801 G Check all that apply: Initial return Initial return of a former public charity D 1 Foreign organizations, check here Final return Amended return Foreign organizations meeting the 85% test check here and attach computation Address change Name change Section 501(c)(3) exempt private foundation H Check type of organization: E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust _____ Other taxable private foundation under section 507(b)(1)(A), check here 1 Fair market value of all assets at end of year J Accounting method: X Cash Accrual If the foundation is in a 60-month termination (from Part II, col (c), line 16) Other (specify) under section 507(b)(1)(B), check here 990,675. (Part I, column (d) must be on cash basis) ▶\$ Part I | Analysis of Revenue and Expenses (d) Disbursements (b) Net investment (a) Revenue and (c) Adjusted net (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a)) charitable purposes (cash basis only) expenses per books income income N/A Contributions, gifts, grants, etc., received 2 Check X if the foundation is not required to attach Sch. B Interest on savings and temporary cash investments 47. 47 STATEMENT 23,744. 23,744 Dividends and interest from securities STATEMENT 5a Gross rents b Net rental income or (loss) 704 6a Net gain or (loss) from sale of assets not on line 10 b Gross sales price for all assets on line 6a 25,328. 704 7 Capital gain net income (from Part IV, line 2) Š 8 Net short-term capital gain Š 7 2012 Income modifications RS 10a Gross sales less returns and allowances b Less Cost of goods sold c Gross profit or (loss) 11 Other income 24,495 24,495 12 Total. Add lines 1 through 11 0. 0. Compensation of officers, directors, trustees, etc. 14 Other employee salaries and wages Pension plans, employee benefits 16a Legal fees **b** Accounting fees 8,175 8,175 0. STMT 3 c Other professional fees c Other professional fees

17 Interest

18 Taxes

19 Depreciation and depletion

20 Occupancy

21 Travel, conferences, and meetings

22 Printing and publications

23 Other expenses

24 Total operating and administrative expenses. Add lines 13 through 23 STMT 4 309 0 0. 573. 573 0. STMT 5 24 Total operating and administrative 9,057 8,748 expenses. Add lines 13 through 23 58,000. 58,000 25 Contributions, gifts, grants paid 26 Total expenses and disbursements. 67,057 8,748 58,000. Add lines 24 and 25 27 Subtract line 26 from line 12: <42.562. 2 Excess of revenue over expenses and disbursements 15,747. b Net investment income (if negative, enter -0-) N/A c Adjusted net income (if negative, enter -0-)

Fo	rm 99	90-PF(2011) THURBER FAMILY FOUNDATION		01-0	01-0553690 Page 2			
ΓE	art	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year	End of				
_	ai t	column should be for end-of-year amounts only	(a) Book Value	(b) Book Value	(c) Fair Market Value			
	1	Cash - non-interest-bearing	69,045.	5,218.	<u>5,218.</u>			
		Savings and temporary cash investments						
	3	Accounts receivable ►						
		Less: allowance for doubtful accounts ▶						
	4	Pledges receivable ►		,				
	į	Less: allowance for doubtful accounts ▶						
	5	Grants receivable			····			
	6	Receivables due from officers, directors, trustees, and other						
		disqualified persons						
	7	Other notes and loans receivable		Ì				
		Less: allowance for doubtful accounts ▶			····			
ţ	8	Inventories for sale or use						
Assets	9	Prepaid expenses and deferred charges						
Ř	10a	Investments - U S. and state government obligations						
	b	Investments - corporate stock						
	C	Investments - corporate bonds						
	11	Investments - land, buildings, and equipment, basis						
		Less accumulated depreciation						
	12	Investments - mortgage loans						
	13	Investments - other STMT 7	1,034,185.	1,054,818.	985,457.			
	14	Land, buildings, and equipment basis ▶						
		Less accumulated depreciation						
	15	Other assets (describe ►)						
	16	Total assets (to be completed by all filers)	1,103,230.	1,060,036.	990,675.			
	17	Accounts payable and accrued expenses						
	18	Grants payable						
es	19	Deferred revenue						
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons						
jab.	21	Mortgages and other notes payable						
_	22	Other liabilities (describe						
	23_	Total liabilities (add lines 17 through 22)	0.	0.				
		Foundations that follow SFAS 117, check here						
S		and complete lines 24 through 26 and lines 30 and 31.						
ĕ	24	Unrestricted						
ala	25	Temporarily restricted						
Net Assets or Fund Balances	26	Permanently restricted Foundations that do not follow SFAS 117, check here						
Fun			İ					
þ	27	and complete lines 27 through 31 Capital stock, trust principal, or current funds	0.	0.				
ets	28	Paid-in or capital surplus, or land, bldg., and equipment fund	363,986.	363,986.				
Ass	29	Retained earnings, accumulated income, endowment, or other funds	739,244.	696,050.				
et/	30	Total net assets or fund balances	1,103,230.	1,060,036.				
Z	30	Total net assets of fund balances	1,105,250.	1,000,030.				
	31	Total liabilities and net assets/fund balances	1,103,230.	1,060,036.				
_				2700070001				
P	art	Analysis of Changes in Net Assets or Fund Ba	liances					
1	Total	net assets or fund balances at beginning of year - Part II, column (a), line 3	0		· · · · · · · · · · · · · · · · · · ·			
		t agree with end-of-year figure reported on prior year's return)		1	1,103,230.			
		amount from Part I, line 27a		2	<42,562.>			
		increases not included in line 2 (itemize)		3	0.			
		ines 1, 2, and 3		4	1,060,668.			
		eases not included in line 2 (itemize)	SEE STA	FEMENT 6 5	632.			
6	Total	net assets or fund balances at end of year (line 4 minus line 5) - Part II, coli	umn (b), line 30	6	1,060,036.			
			 _		Form 990-PF (2011)			

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)				(p)	How acquired - Purchase - Donation		acquired day, yr)	(d) Date sold (mo., day, yr.)
1a SCHWAB INVESTMENTS				-	P	VARI	OUS	12/30/11
b DB COMMODITY INDEX TRACKING FUND						VARI		VARIOUS
© DB COMMODITY INDEX TRACKING FUND					VARI		VARIOUS	
	NDEX TRACKING FU					VARI		VARIOUS
е								
(e) Gross sales price	(f) Depreciation allowed (or allowable)		st or other basis expense of sale				Gain or (loss s (f) minus	
a 25,328.			25,78	6.				<458.
b								<316.
с			·-·					971.
_d								507.
<u>e</u>		L						
Complete only for assets showing	g gain in column (h) and owned by	T					Col. (h) gain	
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69		ccess of col (i) col. (j), if any				not less tha (from col.	
a								<458.
<u>b</u>		-						<316.
C						 		971.
d		 						507.
<u>e</u>	 	<u> </u>						
2 Capital gain net income or (net ca	pital loss) $\begin{cases} If gain, also enter \\ If (loss), enter -0 \end{cases}$	r in Part I, line - in Part I, line	7 7	}	2			704.
3 Net short-term capital gain or (los	s) as defined in sections 1222(5) an	nd (6):						
If gain, also enter in Part I, line 8,	column (c).			\downarrow				
If (loss), enter -0- in Part I, line 8 Part V Qualification U	nder Section 4940(e) for	Dadwaad	L Tay on Not	1	3		N/A	<u> </u>
(For optional use by domestic private						Come		
If section 4940(d)(2) applies, leave the Was the foundation liable for the sect if "Yes," the foundation does not quality.	ion 4942 tax on the distributable am			ıod?				Yes X No
	each column for each year; see instri			s.				
(a) Base period years Calendar year (or tax year beginnir	(b) Adjusted qualifying dis	tributions	Net value of nor	(c) nchar	ıtable-use asse	ts	Distrit (col. (b) div	(d) bution ratio vided by col. (c))
2010		6,836.		1	,069,32	7.	· <u>·</u>	.043800
2009		9,300.			989,41			.049827
2008		2,849.		1	,254,20	1.		.042138
2007	7	1,116.		1	,387,54	7.		.051253
2006	5	6,119.		_1	<u>,320,03</u>	3.		.042513
							ł	
2 Total of line 1, column (d)						_2		<u>.229531</u>
3 Average distribution ratio for the 5	s-year base period - divide the total c	on line 2 by 5,	or by the number	of yea	ars			
the foundation has been in existen	ice if less than 5 years					_3		.045906
]	
4 Enter the net value of noncharitable	le-use assets for 2011 from Part X, I	line 5				4		1,092,972.
5 Multiply line 4 by line 3						5		50,174.
, , . , 								. <u> </u>
6 Enter 1% of net investment incom	e (1% of Part I, line 27b)					_6		157.
7 Add lines 5 and 6						7		50,331.
8 Enter qualifying distributions from	Part XII, line 4					8		58,000.
· -	line 7, check the box in Part VI, line	1b, and comp	lete that part using	j a 1%	¼ tax rate.		•	
123521 12-02-11			· 				F	orm 990-PF (2011)

	n 990-PF (2011) THURBER FAMILY FOUNDATION, INC. 01-05! art VI . Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - se	3690 e instru	ctio	Page 4 ns)
	Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1.			
	Date of ruling or determination letter (attach copy of letter if necessary-see instructions)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here X and enter 1%		1	<u>57.</u>
	of Part I, line 27b			
	e All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).			_
	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			0.
_	Add lines 1 and 2		1	<u>57.</u>
	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			0.
	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-			<u>57.</u>
	Credits/Payments:			
	2011 estimated tax payments and 2010 overpayment credited to 2011 6a 240.			
	Exempt foreign organizations - tax withheld at source			
	Tax paid with application for extension of time to file (Form 8868)			
	Backup withholding erroneously withheld		2	4.0
	Total credits and payments. Add lines 6a through 6d			<u>40.</u>
	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached			
	Tax due If the total of lines 5 and 8 is more than line 7, enter amount owed			0.3
	Overpayment If line 7 is more than the total of lines 5 and 8, enter the amount overpaid			83.
	Enter the amount of line 10 to be: Credited to 2012 estimated tax ► 83. Refunded ► 11 Int VII-A Statements Regarding Activities			0.
	<u> </u>	7	Yes	No
12	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in	1 1		
_	any political campaign? Put it accord more than \$100 during the year (atther directly or indirectly) for political currences (see instructions for definition)?	1a 1b		<u>X</u>
U	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)?	\ <u>-''</u>		
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities			
	Did the foundation file Form 1120-POL for this year?	1c		х
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:	10		
	(1) On the foundation. \$ 0 . (2) On foundation managers \$ \$ 0 .	1		
	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation			
٦	managers. > \$ 0.			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		Х
	If "Yes," attach a detailed description of the activities			
	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or	1 1		
•	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3		_X
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a		Х
	If "Yes," has it filed a tax return on Form 990-T for this year? N/A	4b		
	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		X
	If "Yes," attach the statement required by General Instruction T			
	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:			
	By language in the governing instrument, or			
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law	1 1		
	remain in the governing instrument?	6	X	
7	Did the foundation have at least \$5,000 in assets at any time during the year?	7	X	
	If "Yes," complete Part II, col. (c), and Part XV	1 1		
8a	Enter the states to which the foundation reports or with which it is registered (see instructions)	_	ĺ	
	AL	_)	
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)			
	of each state as required by General Instruction G? If "No," attach explanation	86	X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar		ļ	
	year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," complete Part XIV	9		<u>X</u>
10	Did any persons become substantial contributors during the tax year? if "Yes," attach a schedule listing their names and addresses	10		X
	F	orm 990 .	-PF (2011)

123531 12-02-11

orn	1990-PF (2011) THURBER FAMILY FOUNDATION, INC. 01-05	3690	Page 5
Pa	art VII-A Statements Regarding Activities (continued)		
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of		
	section 512(b)(13)? If "Yes," attach schedule (see instructions)	11	X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?		
	If "Yes," attach statement (see instructions)	12	X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X
	Website address ► N/A		
14	The books are in care of ► CHARLES D. HAINES, INC. Telephone no. ► 205-		
	Located at ► 600 UNIVERSITY PARK PL. STE. 501, BIRMINGHAM, AL ZIP+4 ►	<u> 5209</u>	<u>-6785</u>
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here		. ▶□
	and enter the amount of tax-exempt interest received or accrued during the year		/ <u>A</u>
16	At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over a bank,	1 1	Yes No
	securities, or other financial account in a foreign country?	16	X_
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign		
Da	ountry art VII-B Statements Regarding Activities for Which Form 4720 May Be Required		
ГС		1	Yes No
10	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. During the year did the foundation (either directly or indirectly).	-	163 140
ıa	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes X No		
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)		
	a disqualified person?		
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?		
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?		
	(5) Transfer any income or assets to a disqualified person (or make any of either available		
	for the benefit or use of a disqualified person)?		
	(6) Agree to pay money or property to a government official? (Exception Check "No"		
	if the foundation agreed to make a grant to or to employ the official for a period after	1 1	
	termination of government service, if terminating within 90 days.)		
b	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations		}
	section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	1b	
	Organizations relying on a current notice regarding disaster assistance check here		
C	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected		
_	before the first day of the tax year beginning in 2011?	1c	X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation	1 1	
_	defined in section 4942(j)(3) or 4942(j)(5)): At the end of towyear 2011, did the foundation have any undestributed recome (lines 6d and 6a. Part XIII) for tax year(c) becamping		
a	At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2011?		
	If "Yes," list the years ▶		
h	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect		
~	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach		
	statement - see instructions.) N/A	2b	
C	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.		
	>		
За	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time		
	during the year?		
b	If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after		
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose		
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,		
	Form 4720, to determine if the foundation had excess business holdings in 2011.) N/A	3b	
	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	X
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that		•
	had not been removed from jeopardy before the first day of the tax year beginning in 2011?	4b	PF (2011)
	ľ	01111 320.	TFT (ZUII)

O(m 990-PF (2011) THURBER FAMILY FOUNDATION			<u>01-05536</u>	90 Page	6
Part VII-B Statements Regarding Activities for Which	Form 4720 May Be I	Required (contin	ued)		_
5a During the year did the foundation pay or incur any amount to:					
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	n 4945(e))?	Y	es X No		
(2) Influence the outcome of any specific public election (see section 4955); (or to carry on, directly or indir				
any voter registration drive?			es X No	} {	
(3) Provide a grant to an individual for travel, study, or other similar purposes	es X No	[]			
(4) Provide a grant to an organization other than a charitable, etc., organization	on described in section			1 1	
509(a)(1), (2), or (3), or section 4940(d)(2)?		Yo	es X No]]	
(5) Provide for any purpose other than religious, charitable, scientific, literary	, or educational purposes, or t				
the prevention of cruelty to children or animals?		Ye	es X No	1 1	
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify un	der the exceptions described	ın Regulations	. 1		
section 53.4945 or in a current notice regarding disaster assistance (see instru	uctions)?		N/A	5b	_
Organizations relying on a current notice regarding disaster assistance check t	nere			1 1	
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption f					
expenditure responsibility for the grant?	<i>y</i>	I/A ∐ Ye	es Lino	1 1	
If "Yes," attach the statement required by Regulations section 53 494	5-5(d)		ļ]]	
${\bf 6a}$ Did the foundation, during the year, receive any funds, directly or indirectly, to	pay premiums on				
a personal benefit contract?		Ye	es X No		
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	personal benefit contract?		<u> </u>	6b X	
If "Yes" to 6b, file Form 8870		 -	1227	[[
7a At any time during the tax year, was the foundation a party to a prohibited tax s		L Ye	es X No		
b If "Yes," did the foundation receive any proceeds or have any net income attributed to the foundation receive any proceeds or have any net income attributed to the foundation receive any proceeds or have any net income attributed to the foundation receive any proceeds or have any net income attributed to the foundation receive any proceeds or have any net income attributed to the foundation receive any proceeds or have any net income attributed to the foundation receive any proceeds or have any net income attributed to the foundation receive any proceeds or have any net income attributed to the foundation receive any proceeds or have any net income attributed to the foundation receive any proceeds or have any net income attributed to the foundation receive any proceeds or have any net income attributed to the foundation receive any proceeds or have any net income attributed to the foundation receive any proceeds or have any net income attributed to the foundation receive any proceeds or have a foundation received to the foundatio		Liebi		7b	
Part VIII Information About Officers, Directors, Trust Paid Employees, and Contractors	ees, roungation wa	inagers, nigni	y		
List all officers, directors, trustees, foundation managers and their	compensation.				
3	(b) Title, and average	(c) Compensation	(d) Contributions to	(e) Expense	;
(a) Name and address	hours per week devoted to position	(If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	account, other	er
ELEANOR B. THURBER	PRESIDENT	0	- Componization		
2414 COVEMONT DRIVE	1				
HUNTSVILLE, AL 35801	1.00	0.	0.	0	
	SEC./TREASURE	R			
2414 COVEMONT DRIVE]		İ		
HUNTSVILLE, AL 35801	1.00	0.	0.	0	•
				ĺ	
	j				
				1	
		1	<u> </u>	L	-
Compensation of five highest-paid employees (other than those inc	(b) Title, and average	enter "NONE."	(d) Contributions to	(e) Fynanca	
(a) Name and address of each employee paid more than \$50,000	hours per week	(c) Compensation	employee benefit plans and deferred	(e) Expense account, othe	3r
NONE	devoted to position	ļ · · ·	compensation	allowances	_
NONE					
	 	 			_
]			
		 			_
···					
					_
		1			
					_
					_
otal number of other employees paid over \$50,000					<u>0</u>
			Form 9	990-PF (2011	I)

123551 12-02-11

Form 990-PF (2011) THURBER FAMILY FOUNDATION, INC. 01-	0553690 Page 7
Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)	
3 Five highest-paid independent contractors for professional services. If none, enter "NONE."	
(a) Name and address of each person paid more than \$50,000 (b) Type of service	(c) Compensation
NONE	
Total number of others receiving over \$50,000 for professional services Part IX-A Summary of Direct Charitable Activities	▶ 0
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 <u>N/A</u>	
2	
3	
4	
Part IX-B Summary of Program-Related Investments	
Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 <u>N/A</u>	0.
All other program-related investments. See instructions.	
Total, Add lines 1 through 3	0. Form 990-PF (2011)
	rum 990-FF (2011)

P	art X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations	ndations	, see instructions)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
а	Average monthly fair market value of securities	1a	1,083,560.
b		1b	1,083,560. 26,056.
C	Fair market value of all other assets	1c	
	Total (add lines 1a, b, and c)	1d	1,109,616.
	Reduction claimed for blockage or other factors reported on lines 1a and		
·	1c (attach detailed explanation) 1e 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	1,109,616.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	16,644.
5	Net value of noncharitable-use assets Subtract line 4 from line 3. Enter here and on Part V, line 4	5	1,092,972.
6	Minimum investment return. Enter 5% of line 5	6	54,649.
=	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations are foreign organizations check here in and do not complete this part)	-لــــــــــــــــــــــــــــــــــــ	
1	Minimum investment return from Part X, line 6	1	54,649.
2a	Tax on investment income for 2011 from Part VI, line 5	_	
b	Income tax for 2011. (This does not include the tax from Part VI.)		
С	Add lines 2a and 2b	2c	157 .
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	54,492.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	54,492.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	54,492.
Ρ	art XII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	58,000.
þ	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	· · · · · · · · · · · · · · · · · · ·
b	Cash distribution test (attach the required schedule)	3b	·
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	58,000.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		
	income. Enter 1% of Part I, line 27b	5	<u>157.</u>
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	57,843.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation of 4940(e) reduction of tax in those years	jualifies fo	or the section

Form **990-PF** (2011)

Part XIII Undistributed Income (see instructions)

•	(a) Corpus	(b) Years prior to 2010	(c) 2010	(d) 2011
1 Distributable amount for 2011 from Part XI,	Сограс	100.0 \$7.0. 10 20 10	20.0	· · · · · · · · · · · · · · · · · · ·
line 7				54,492.
2 Undistributed income, if any as of the end of 2011	Ì		50.044	
a Enter amount for 2010 only			52,941.	
b Total for prior years:				
		0.		
3 Excess distributions carryover, if any, to 2011	ļ			
a From 2006				
b From 2007				
c From 2008	İ		1	
d From 2009				
e From 2010				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2011 from				
Part XII, line 4: ► \$ 58,000.			EQ 041	
a Applied to 2010, but not more than line 2a			52,941.	
b Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			F 050
d Applied to 2011 distributable amount				5,059.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2011 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	0.			
b Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of				
deficiency has been issued, or on which				
the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2010. Subtract line				
4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2011. Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2012				49,433.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2006				
not applied on line 5 or line 7	0.	<u>.</u>		
9 Excess distributions carryover to 2012.				
Subtract lines 7 and 8 from line 6a	0.			
O Analysis of line 9:				
a Excess from 2007				
b Excess from 2008				
c Excess from 2009				
d Excess from 2010			ļ	
e Excess from 2011	. <u></u>			
				Form 990-PF (2011)

Form 990-PF (2011) THURBER	FAMILY FOU	NDATION, IN	IC.		53690 Page 10
Part XIV Private Operating F	oundations (see in	structions and Part VI	I-A, question 9)	N/A	
1 a If the foundation has received a ruling of	or determination letter tha	t it is a private operating	1		
foundation, and the ruling is effective fo	r 2011, enter the date of	the ruling	▶		
b Check box to indicate whether the found	dation is a private operati	ng foundation described	in section	4942(j)(3) or 49	942(j)(5)
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years		<u>,</u>
income from Part I or the minimum	(a) 2011	(b) 2010	(c) 2009	(d) 2008	(e) Total
investment return from Part X for					
each year listed				<u></u>	
b 85% of line 2a					
c Qualifying distributions from Part XII,					ļ
line 4 for each year listed				<u> </u>	
d Amounts included in line 2c not					
used directly for active conduct of	[
exempt activities					
e Qualifying distributions made directly					
for active conduct of exempt activities.				İ	
Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:			}		
a "Assets" alternative test - enter		1			
(1) Value of all assets				 	
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter					
2/3 of minimum investment return shown in Part X, line 6 for each year listed]		
c "Support" alternative test - enter:					
(1) Total support other than gross]		
investment income (interest,					
dividends, rents, payments on securities loans (section					
512(a)(5)), or royalties)					
(2) Support from general public					
and 5 or more exempt organizations as provided in					
section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from			1	1	
an exempt organization	<u> </u>				
(4) Gross investment income				<u> </u>	<u> </u>
Part XV Supplementary Info			if the foundation	i had \$5,000 or m	ore in assets
at any time during t	ne year-see insti	uctions.)			
1 Information Regarding Foundation	-				
a List any managers of the foundation wh year (but only if they have contributed n			ributions received by the	foundation before the clo	se of any tax
ELEANOR B. THURBER					
b List any managers of the foundation wh			(or an equally large porti	on of the ownership of a p	artnership or
other entity) of which the foundation has	s a 10% or greater interes	St.			
NONE					
2 Information Regarding Contributi					
Check here X if the foundation of the foundation makes gifts, grants, etc.					
	`			omplete items za, u, u, and	
a The name, address, and telephone numl	per of the person to whor	n applications should be	addressed:		
b The form in which applications should b	e submitted and informat	ion and materials they sh	rould include:		·····
c Any submission deadlines:					
			 		
d Any restrictions or limitations on awards	, such as by geographica	ıl areas, charıtable fields,	kinds of institutions, or (other factors:	
				· · · · · · · · · · · · · · · · · · ·	

3 Grants and Contributions Paid During th	ne Year or Approved for Future	Payment		
Recipient	If recipient is an individual,	Foundation	Purpose of grant or contribution	Amount
Name and address (home or business)	any foundation manager or substantial contributor	status of recipient	Contribution	Aviiount
a Paid during the year				
GIRLS, INC.	NONE	501(C)(3)	PROGRAM FUNDING	
4600 BLUE SPRING ROAD				
HUNTSVILLE AL 35810		<u> </u>		10,000,
VILAGE OF PROMISE	NONE	501(C)(3)	REACH UP PROGRAM	
200 PRATT AVENUE, STE B-2 HUNTSVILLE, AL 35801				20,000,
MANUAL TELEPOOR				
GREENGATE SCHOOL	none	501(C)(3)	EARLY INTERVENTION	
1300 MERIDIAN ST N, SUITE 2200			PROGRAM	
HUNTSVILLE, AL 35801				20,000,
SECOND MILE	NONE	501(C)(3)	PARENT INITIATIVE	
P.O. BOX 2531			PROGRAM	
HUNTSVILLE, AL 35804		 		8,000.
Total		<u> </u>	▶ 3a	58,000,
b Approved for future payment		Ţ		30,000
27077				
NONE		Ì		
				-,,
		,		
		ļ		
	· ·		1	
		1		
		1		
		1	J	
Total			▶ 3b	0.

Form **990-PF** (2011)

ter gross amounts unless otherwise indicated	Unrelated t	ousiness income		by section 512, 513, or 514	(e)
	Business code	(b) Amount	Exclu- sion code	(d) Amount	Related or exempt function income
Program service revenue a			-		
			+		
b					
d))				
e	1 1				
T					
g Fees and contracts from government agencies					
Membership dues and assessments					
Interest on savings and temporary cash					
investments			14	47.	
Dividends and interest from securities			14	23,744.	
Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
Net rental income or (loss) from personal			1	ř	
property					
Other investment income			 -		
Gain or (loss) from sales of assets other than inventory			18	704.	
Net income or (loss) from special events			1 1	703.	
Gross profit or (loss) from sales of inventory					
Other revenue:					
a	' [
b	1 1				
C					
d					
e	_				
Subtotal. Add columns (b), (d), and (e)	<u> </u>	0		24,495.	24 40
Total Add line 12, columns (b), (d), and (e)				13	24,49
e worksheet in line 13 instructions to verify calculations.					
art XVI-B Relationship of Activities	s to the Accom	plishment of E	Exempt I	Purposes	
ne No. Explain below how each activity for which in			-A contributi	ed importantly to the accomp	olishment of
the foundation's exempt purposes (other th	ian by providing funds	for such purposes).			
					
					
					

10105081

Par	† XVII	」 Information Re Exempt Organ		nsfers To	and Transaction	is and	d Relations	hips With No	ncharitable	3	
1	Did the o	rganization directly or indi		y of the follows	an with any other organ		deccribed in sect	uon 501/c) of		Yes	No
		•		-	•			1011 30 1(0) 01	j	103	110
	the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? a Transfers from the reporting foundation to a noncharitable exempt organization of:								ļ	ļ	ı
	(1) Cash	· · · ·	ation to a noncharit	ianie everiihi oi	gamzanon or.				12(1)	} }	X
	• •								1a(1)		X
	(2) Othe	nsactions.							1a(2)	-	
			ble evennt ergeniz	ntion					15(1)		v
	` '	s of assets to a noncharita							1b(1)	\vdash	X
		hases of assets from a no		. Of yarrızatıldı					1b(2)	1	X
		al of facilities, equipment, bursement arrangements							1b(3) 1b(4)		X
	• •	is or loan guarantees							1b(4)		X
		ormance of services or me	embershin or fundre	aieina eolicitatio	nne				1b(6)	\vdash	X
		of facilities, equipment, ma							1c		X
	-	wer to any of the above is	•		• •	d alway	s show the fair r	narket value of the		sets	<u> </u>
		es given by the reporting for		=	, ,					,010,	
		d) the value of the goods,					,				
(a) Lin	e no	(b) Amount involved	(c) Name (of noncharitable	e exempt organization		(d) Description	of transfers, transaction	ons, and sharing ar	rangeme	nts
				N/A							
		_									
			<u> </u>								
			ļ								
			ļ								
			 								
			·			-					
											
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20 1	o the fou	ndation disastly or indirect	the affiliated with or	rolated to ano	or more tay event or	nonizatio	uppe described				
		ndation directly or indirect i 501(c) of the Code (other				yanızanı	OHS described		Yes	T <u>v</u>] No
		omplete the following sch		6)(0))	11011 327				103	. هما	טוו נ
	1 100, 0	(a) Name of org			(b) Type of organizati	on		(c) Description of re	elationship		
		N/A						· · · · · · · · · · · · · · · · · · ·			
				1.15							
					[Ĺ_					
	and b	penalties of perjury, I declare telef, it is true, correct, and corr							■ May the IRS (discuss t	his
Sig	U 👡	010)	,, op = 0, (0 iii o iii o	1/1		ha	0.	return with the	(see inst	<u>r</u>)?
Her		Jeann 1	bank-		<u> </u>	212	Alunda	ســـــــــــــــــــــــــــــــــــــ	X Yes	L	No
	Sign	nature of officer or trustee		10	Date	- 15:	Title	Charle J.	DTIM		
		Print/Type preparer's na	ıme	Preparer's s	ignature C	Da	ite -	Check If	PTIN		
D-:	4						ا در و ح	self- employed	D00000	004	
Paid		J. ALLEN D		TIME	Con Helm & C		5.2.12	[5	P00020		
	parer Only	Firm's name > SEL	TEKS KICK	ANDSON	HOLMAN & I	ME2.I	r, LLP	Firm's EIN ► 2	6-27326	11	
J36	Unity	Firm's address ▶ 21	6 CIIMMITM	BULL EA	מסט פשה 2	<u> </u>		 			
			O SOUTHITI			00		Dhone no 2	05_278_	000	1

Form **990-PF** (2011)

FORM 990-PF INTEREST ON SAV	INGS AND TEM	PORARY CASH	INVESTMENTS	STATEMENT 1
SOURCE				AMOUNT
DB COMMODITY INDEX TRACKING I	43.			
TOTAL TO FORM 990-PF, PART I	, LINE 3, CO	LUMN A		47.
FORM 990-PF DIVIDENT	DS AND INTER	EST FROM SEC	JRITIES	STATEMENT 2
SOURCE	GROSS		PITAL GAINS DIVIDENDS	COLUMN (A) AMOUNT
SCHWAB MONEY MARKET FUND SCHWAB MUTUAL FUNDS		415. 23,329.	0.	415. 23,329.
TOTAL TO FM 990-PF, PART I, I	LN 4	23,744.	0.	23,744.
FORM 990-PF (OTHER PROFES	SIONAL FEES		STATEMENT 3
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME		
MANAGEMENT FEES	8,175.	8,175	•	0.
TO FORM 990-PF, PG 1, LN 16C	8,175.	8,175	•	0.
FORM 990-PF	TAX	ES		STATEMENT 4
DESCRIPTION				CHARITABLE
	309.	0	•	0.
TO FORM 990-PF, PG 1, LN 18	309.	0.	· · · · · · · · · · · · · · · · · · ·	0.

FORM 990-PF	OTHER E	XPENSES		STATEMENT 5		
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME				
DB COMMODITY INDEX TRACKING FUND	573.	573	•		0.	
TO FORM 990-PF, PG 1, LN 23	573.	573	•		0.	
						
DESCRIPTION K-1 GAIN REPORTED ON 990-PF A TOTAL TO FORM 990-PF, PART II		S				
K-1 GAIN REPORTED ON 990-PF A				6	32.	
K-1 GAIN REPORTED ON 990-PF A	OTHER INV	ESTMENTS LUATION	OOK VALUE	6	32.	
K-1 GAIN REPORTED ON 990-PF A TOTAL TO FORM 990-PF, PART II FORM 990-PF	OTHER INV	ESTMENTS LUATION	OOK VALUE 1,054,818.	6 STATEMENT FAIR MARKE	32. T	