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DLN: 93493317013542

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public

► The organization may have to use a copy of this return to satisfy state reporting requirements

Inspection

\ Fo	r the 3	2011 cz	lendar year, or tax year beginning 01-01-2011 and ending 12-31-2011					
		pplicable	C Name of organization		D Employer	identification number		
_	Iress ch		Maine Dental Service Corporation		01-0286	541		
– Nar	ne chai	nge	Doing Business As Delta Dental Plan of Maine		E Telephone	number		
– _{Init}	ıal retui	rn	Number and street (or P O box if mail is not delivered to street address) Room/sui	_	(603)223	3-1000		
_	mınated		PO Box 2002	te	G Gross receip	ots \$ 86,634,744		
_	ended i		City or town, state or country, and ZIP + 4	- [
			Concord, NH 033022002					
App	nication	pending						
			F Name and address of principal officer Thomas Raffio	H(a) Is thi affilia	s a group ret	urn for □ Yes 🔽 No		
			PO Box 2002	allilla	les	j res j• No		
			Concord, NH 033022002	H(b) Are all	affiliates incl	uded?		
Tax		pt status				st (see instructions)		
		<u> </u>	501(c)(3) ✓ 501(c) (4) ◀ (insert no)	H(c) Grou	p exemption	number 🟲		
W	ebsite	· ww	v nedelta com					
(Forr	n of org	ganızatıon	Corporation Trust Association Other ►	L Year of for	mation 1965	M State of legal domicile ME		
Pa	rt I	Sum	mary	•				
	1 8	Briefly d	escribe the organization's mission or most significant activities					
13	<u> </u>	Provides	programs of dental care					
ACUYIUES & GOYEIIIAIIICE	-							
<u> </u>	-							
<u> </u>	2 0	Check th	is box ▶ fithe organization discontinued its operations or disposed o	f more than 2	5% of its net	assets		
5			of voting members of the governing body (Part VI, line 1a)	-	з	1		
5 0			of independent voting members of the governing body (Part VI, line 1b)		4	11		
٥			mber of individuals employed in calendar year 2011 (Part V, line 2a) .		5			
Ę			mber of volunteers (estimate if necessary)		6	0		
ŧ			related business revenue from Part VIII, column (C), line 12		7a	100,000		
			lated business taxable income from Form 990-T, line 34		7b			
	_		· · · · · · · · · · · · · · · · · · ·	Prio	r Year	Current Year		
활	8	Contri	outions and grants (Part VIII, line 1h)		0			
	9		m service revenue (Part VIII, line 2g)		79,348,867	84,215,765		
Reven	10	_	ment income (Part VIII, column (A), lines 3, 4, and 7d)	945,828 861,2				
æ	11		revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		98,446	0		
	12		evenue—add lines 8 through 11 (must equal Part VIII, column (A), line		207.10			
			<u> </u>		80,393,141	85,077,020		
	13	Grants	and similar amounts paid (Part IX, column (A), lines $1-3$)		260,300	177,500		
	14	Benefi	s paid to or for members (Part IX, column (A), line 4)		67,908,059	71,346,081		
ø	15		s, other compensation, employee benefits (Part IX, column (A), lines		694,086			
Expenses		5-10)			600,925	-		
<u>ক</u>	16a 		sional fundraising fees (Part IX, column (A), line 11e)		0	0		
ă	b		ndraising expenses (Part IX, column (D), line 25) ▶0					
	17		expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	9,495,323 10,440,				
	18		expenses Add lines 13-17 (must equal Part IX, column (A), line 25)		78,264,607			
. 07	19	Reven	ue less expenses Subtract line 18 from line 12	Dii	2,128,534	2,419,162		
net Assers to Fund Balances					of Current ear	End of Year		
<u></u>	20	Total	ssets (Part X, line 16)		37,526,646	38,837,687		
30	21		iabilities (Part X, line 26)		6,692,018			
Ē	22		sets or fund balances Subtract line 21 from line 20		30,834,628			
Pai	t II		ature Block			, ,		
nde	· penal	ties of p	erjury, I declare that I have examined this return, including accompanying sc					
	ledge.	and Dene	f, it is true, correct, and complete. Declaration of preparer (other than officer) is based on a	an imormation	ioi wilich preparer has ally		
		Tı.		<u> </u>				
		****	** ture of officer	20 Da	12-11-07			
ign		L Signa	ture of officer	Da	le			
lere	5		as Raffio President & CEO or print name and title					
		I ype	·		T			
		Preparei signatur	5	heck if elf-	Preparer's tax (see instruction	payer identification number ons)		
aid	_	Signatur		self- employed •				
-	arer's		me (or yours BAKER NEWMAN & NOYES LLC		EIN • 01-049	94526		
Jse (Only		nployed), and ZIP + 4 650 ELM STREET SUITE 302		LIN F 01-045	, 1320		
		[MANCHESTER, NH 03101		Phone no 🕨	(800) 244-7444		
		1	INDIACHESTER, MIL OSTOT		1			

May the IRS discuss this return with the preparer shown above? (see instructions)

Part IV	Checklist	of R	eauired	Schedules

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1		No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V^{\bullet}	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28 a	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		Νo
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	20	Yes	

Part V	Statements Regarding Other IRS Filings and Tax Compliance	

	Check in Schedule O contains a response to any question in this part V	•	•1	
			Yes	No
la	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
	1a 194			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this			
b	return			
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b		
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i>	3b	Yes	
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities	4a		
ь	account)?	- 1 a		No_
	If "Yes," enter the name of the foreign country - See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
5a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		Νο
b	organization solicit any contributions that were not tax deductible?	- Ch		
7	were not tax deductible?	6b		
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
3	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
•	Sponsoring organizations maintaining donor advised funds.	-		
а	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter Instruction food and capital contributions included on Part VIII. June 1.2			
	Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club 10b			
_	facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
ט	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
L3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the aggregate amount of reserves on hand 13c			
L4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
_		1		
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		Νo
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	evenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a		No
ь	Other officers or key employees of the organization	15b		No
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			

Own website Another's website V Upon request

- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨 20 Frank Boucher

One Delta Drive PO Box 2002 Concord, NH 03302

(603) 223-1000

<u>Part VII</u> Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ◆ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) Average hours per week (describe hours	Position more unles an	on (de thai	c) o no n one son er ar	t che e bo: is bo	eck x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Office	Key employee	Highest compensated employee	Former		11130)	organizations
(1) DOUGLAS C TERP CHAIR & DIRECTOR	3 00	х		Х				18,607	0	0
(2) BARRY C SALTZ DDS TREASURER & DIRECTOR	3 00	Х		Х				4,878	0	0
(3) STEPHEN G MORSE DMD VICE CHAIR & DIRECTOR	3 00	Х		Х				5,259	0	0
(4) BEVERLY ATTENBURG DIRECTOR	3 00	Х						5,259	0	0
(5) KEVIN C BAACK PHD DIRECTOR	3 00	х						6,221	0	0
(6) DAVID L BAGDASARIAN DDS DIRECTOR	3 00	х						6,371	0	0
(7) CHERYL BASCOMB DIRECTOR	3 00	х						5,740	0	0
(8) MARYELLEN BEAULIEU EDD MPH RDH DIRECTOR	3 00	х						5,259	0	0
(9) MICHAEL P GOLDBERG DMD DIRECTOR	3 00	х						8,776	0	0
(10) CYNTHIA H HAMILTON DIRECTOR	3 00	х						5,635	0	0
(11) DEMITROULA KOUZOUNAS DMD DIRECTOR	3 00	х						5,756	0	0
(12) MARTHA M LAWRENCE DDS DIRECTOR	3 00	х						6,221	0	0
(13) CHARLES BROWN DIRECTOR	3 00	х						6,718	0	0
(14) MICHAEL W PARDUE DIRECTOR	3 00	х						4,329	0	0
(15) DANIEL THAYER DIRECTOR	3 00	х						6,221	0	0
(16) THOMAS RAFFIO - DDPNH PRESIDENT & CEO	10 00			Х				0	708,515	135,902
(17) HELEN T BIGLIN - DDPNH SR VICE PRESIDENT (PART YEAR)	10 00			Х				0	152,378	23,041

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title		(B) Average hours per week (describe	unles an	on (d e tha	n on rson er a	e bo ıs bo nd a	x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	Estim amount compen from organizat	ated of other isation the tion and
		hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)	rela organız	
	FRANCIS BOUCHER - DDPNH ICE PRESIDENT (PART YEAR)	10 00			х				0	121,453		16,31
	BENJAMIN E MARCUS ESQ	2 00			х				0	0		(
								<u> </u>				
1b	Sub-Total				٠.	٠.		<u> </u>				
С	Total from continuation sheets	to Part VII, Sec	tion A			•		•				
d		<u> </u>						<u> </u>	101,250	982,346		175,255
2	Total number of individuals (incl \$100,000 of reportable compen	_				tea	above) who	o received more tha	n		
											Yes	No
3	Did the organization list any for					ey e	mploy	ee, c	or highest compens	ated employee		
	on line 1a? If "Yes," complete Sch					•	•	•			3	No
4	For any individual listed on line 1 organization and related organizatindividual									ch	4 Yes	
5	Did any person listed on line 1a services rendered to the organiz										5 Yes	
Se	ection B. Independent Con	tractors										
1	Complete this table for your five \$100,000 of compensation from	highest comper the organizatio										

(A)	(B)	(C)
Name and business address	Description of services	Compensation
TD Insurance Inc PO Box 406 OTS Portland, ME 04112	Insurance broker commissions	288,224
Combined Services LLC 2 Delta Drive Concord, NH 03301	Insurance broker commissions	251,327
The Holden Agency 1085 Brighton Avenue Portland, ME 04104	Insurance broker commissions	231,704
The Bay Agency 520 Ocean Street South Portland, ME 04106	Insurance broker commissions	151,438
Acadia Benefits Inc 111 Commercial Street Portland, ME 04101	Insurance broker commissions	142,040
2 Total number of independent contractors (including but not limited to those listed above)	who received more than	

\$100,000 of compensation from the organization $\blacktriangleright 8$

Form 9								Page 9
Part	/1111	Statement o	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
维	1a	Federated cam	paigns 1a					
E Z	b	Membership du	ies 1b					
£. ∰.(§.	C	Fundraising eve	ents 1c					
<u>#</u> _#	d		zations 1d	I				
ans, Sim	e	Government grants						
E E	f	sımılar amounts no						
き	g		ibutions included in					
Contributions, gifts, grants and other similar amounts	h		 sla-1f	▶				
				Business Code				
Program Serwce Revenue	2a	Premium Revenue		524114	52,787,609	52,787,609		
98 %	ь	Admin Service Con	ntract	524292	31,328,156	31,328,156		
Se F	c	Management Fee	- CSLLC	524298	100,000		100,000	
er v	d							
8	e							
<u>~</u>	f	All other progra	am service revenue					
Δੱ	g	Total. Add lines	s 2a-2f		84,215,765			
	3	Investment inc	ome (including dividen	ds, interest				
			ar amounts)	⊢	639,117			639,117
	4		stment of tax-exempt bond					
	5	Royalties	(ı) Real	(II) Personal				
	6a	Gross rents	(I) Keal	(II) F el solial				
	ь	Less rental						
	c	expenses Rental income						
	d	or (loss) Net rental inco	me or (loss)					
			(ı) Securities	(II) Other				
	7a	Gross amount from sales of assets other	1,779,862					
	Ь	than inventory Less cost or	1,557,724					
		other basis and sales expenses						
	c	Gain or (loss)	222,138					
	d	Net gain or (los		▶	222,138			222,138
une	8a	events (not inc \$						
Other Revenue			s reported on line 1c) ne 18 a					
ñe	b	Less direct ex	penses b					
δ	С		(loss) from fundraising	events 🕨				
	9a		rom gaming activities ne 19 a					
	b		penses b					
	C		(loss) from gamıng actı	vities				
	10a	Gross sales of returns and allo						
	b		oods sold b					
	С		(loss) from sales of inv					
	11a	Miscellaneous	s Kevenue	Business Code				
	b 111a							
	C				+			
	d	All other reven	ue					
	e	Total. Add lines						
				•				
	12	iotal revenue.	See Instructions .	· · •	85,077,020	84,115,765	100,000	861,255

Brokers' commissions

Dues & subscriptions

Professional relations

Total functional expenses. Add lines 1 through 24f

SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation

Joint costs. Check here ► 🗆 If following

All other expenses

d е

25

Form 990 (2011) Page **10** Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX (B) (C) (D) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 177,500 177,500 Grants and other assistance to individuals in the United States See Part IV, line 22 3 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members 71,346,081 71,346,081 5 Compensation of current officers, directors, trustees, and 101,250 101,250 key employees . . . Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 7 Other salaries and wages 439,430 439,430 Pension plan contributions (include section 401(k) and section 403(b) employer contributions) 9,430 9,430 Other employee benefits 111,620 111,620 32,356 32,356 10 Fees for services (non-employees) 11 Management 34,519 34,519 Legal 21,139 Accounting 21,139 Lobbying Professional fundraising See Part IV, line 17 . . Investment management fees 103,726 103,726 18,920 18,920 g Advertising and promotion . . . 489,939 489,939 12 Office expenses 76,411 76,411 13 14 Information technology 15 Royalties . . 58,972 58,972 36,340 36,340 Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings 62,591 62,591 101 101

2,850,159

133,280

14,600

61,389

74,635,363

82,657,858

0

2,850,159

133,280

14,600

61,389

8,022,495

Pa	irt X	Balance Sheet			
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	2,928,762	1	3,241,789
	2	Savings and temporary cash investments	3,278,960	2	2,887,740
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	3,125,601	4	3,595,237
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of			
		Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$ Complete Part II of			
Assets		Schedule L		6	
	7	Notes and loans receivable, net		7	
8	8	Inventories for sale or use		8	
⋖	9	Prepaid expenses and deferred charges	6,754	9	6,183
	10a	Land, buildings, and equipment cost or other basis <i>Complete</i> Part VI of Schedule D 199,96	0		
	b	Less accumulated depreciation 10b 167,62	2 26,794	10 c	32,338
	11	Investments—publicly traded securities	26,802,005	11	27,678,815
	12	Investments—other securities See Part IV, line 11		12	
	13	Investments—program-related See Part IV, line 11	1,352,030	13	1,392,668
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	5,740	15	2,917
	16	Total assets. Add lines 1 through 15 (must equal line 34)	37,526,646	16	38,837,687
	17	Accounts payable and accrued expenses .	2,663,876	17	2,653,631
	18	Grants payable	1,399,100	18	824,400
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
o.	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
æ		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule	2,629,042	25	2,339,801
	26	D	6,692,018		5,817,832
	26	Total liabilities. Add lines 17 through 25	0,092,018	26	5,617,632
φ		Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 through 29, and lines 33 and 34.			
Š	27	Unrestricted net assets	30,834,628	27	33,019,855
<u> 65</u>	28	Temporarily restricted net assets		28	,,
	29	Permanently restricted net assets		29	
Fund Balance		Organizations that do not follow SFAS 117, check here ► ☐ and complete lines 30 through 34.			
ō	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
SS	32	Retained earnings, endowment, accumulated income, or other funds		32	
	33	Total net assets or fund balances	30,834,628		33,019,855
Ŋĕţ	34	Total liabilities and net assets/fund balances	37 526 646		38 837 687

	Check if Schedule O contains a response to any question in this Part XI			. [고	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		95.0	77,020
2	Total expenses (must equal Part IX, column (A), line 25)	2			557,858
3	Revenue less expenses Subtract line 2 from line 1	3			119,162
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		30,8	34,628
5	Other changes in net assets or fund balances (explain in Schedule O)	5		- 2	233,935
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		33,0	19,855
Par	TEXII Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII		-	৮	
1	Accounting method used to prepare the Form 990			Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?	[2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2 c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both	sued			
За	Separate basis Consolidated basis Both consolidated and separated basis As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	quired	3b		

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DLN: 93493317013542

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

Supplemental Financial Statements

Open to Public

цепта	ar Revenue Service	orm 990. F See separate instructions.		пігресі	цоп
	nme of the organization line Dental Service Corporation			entification numbe	er
De	art I Organizations Maintaining Donor Ac	dvisad Funds or Other Similar Fu	01-028654		to if the
	organizations Manitanning Donor At		illus of ACC	ounts. Comple	te ii tile
		(a) Donor advised funds	(b) Fund	s and other accou	nts
1	Total number at end of year				
2	Aggregate contributions to (during year)				
3	Aggregate grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advi- funds are the organization's property, subject to the		oradvised	┌ Yes	┌ No
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben- conferring impermissible private benefit			e ryes	┌ No
Pa	rt III Conservation Easements. Complete	<u>if the organization answered "Yes" to</u>	o Form 990, I	Part IV, line 7.	
2	Purpose(s) of conservation easements held by the or Preservation of land for public use (e.g., recreating Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualiceasement on the last day of the tax year	on or pleasure) Preservation of an Preservation of a c	ertified histori	c structure	a
			Held	at the End of the	Year
а	Total number of conservation easements	-	2a		
b	Total acreage restricted by conservation easements		2b		
C	Number of conservation easements on a certified his	toric structure included in (a)	2c		
d	Number of conservation easements included in (c) ac	equired after 8/17/06	2d		
3	Number of conservation easements modified, transfe the taxable year -	rred, released, extinguished, or terminate	d by the organ	ization during	
4	Number of states where property subject to conserva	ition easement is located ►			
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		lling of violatio	ns, and Yes	┌ No
6	Staff and volunteer hours devoted to monitoring, insp	ecting and enforcing conservation easem	ents during the	e year ►	
7	Amount of expenses incurred in monitoring, inspectines	ng, and enforcing conservation easements	during the yea	ar	
8	Does each conservation easement reported on line 2 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of sec	tion	☐ Yes	┌ No
9	In Part XIV, describe how the organization reports cobalance sheet, and include, if applicable, the text of the organization's accounting for conservation easem	he footnote to the organization's financial			
Pa	rt IIII Organizations Maintaining Collectio		or Other Sir	milar Assets.	
	Complete if the organization answered "	·		-1	
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin	for public exhibition, education or researc	h in furtherand		≘,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research in			
	(i) Revenues included in Form 990, Part VIII, line 1		► 9	\$	
	(ii) Assets included in Form 990, Part X		► \$		
2	If the organization received or held works of art, histofollowing amounts required to be reported under SFAS		r financial gair	ı, provide the	

a Revenues included in Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

ar	TIL Organizations Maintaining Co	<u>llections of Art</u>	t, His	tori	cal Tre	easur	es, or O	the	r Similar	<u>Asse</u>	ts (co.	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne foll	owing th	nat are	a significa	ant u	se of its col	lection	1	
а	Public exhibition		d	Γ	Loan o	rexch	ange progr	ams				
b	Scholarly research		e	Γ	Other							
С	Preservation for future generations											
1	Provide a description of the organization's co	ollections and expla	ın hov	v the	y further	the or	ganızatıon	ı's ex	empt purpo	se in		
5	During the year, did the organization solicity assets to be sold to raise funds rather than t								ular	⊢ ·	Yes	┌ No
Pai	t IV Escrow and Custodial Arrang						answere	d "Y	es" to Forr	n 990	,	
	Part IV, line 9, or reported an ar											
La	Is the organization an agent, trustee, custoo included on Form 990, Part X?					ions or	other ass	ets r	not	Γ.	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	V and complete the	follow	ıng ta	able		_					
							-			Amou	nt	
С.	Beginning balance						-	1c				
d	Additions during the year						<u> </u>	1d				
e	Distributions during the year						<u> </u>	1e				
f	Ending balance						L	1f				
2a	Did the organization include an amount on Fe	orm 990, Part X, lın	e 21?							Γ,	Yes	┌ No
	If "Yes," explain the arrangement in Part XI\											
Pa	rt V Endowment Funds. Complete										·- ·	
a	Beginning of year balance	(a)Current Year	(b)	Prior `	rear	(c) I Wo	Years Back	(a)	Three Years Ba	аск (е)	Four Ye	ears Back
a b	Contributions							\vdash				
C	Investment earnings or losses				-			+		+		
d	Grants or scholarships							\vdash				
e	Other expenditures for facilities							T				
_	and programs											
f	Administrative expenses											
g	End of year balance											
<u>.</u>	Provide the estimated percentage of the year	rend balance held	as									
а	Board designated or quasi-endowment 🕨											
b	Permanent endowment 🕨											
c	Term endowment ▶											
la	Are there endowment funds not in the posse	ssion of the organiz	ation t	that a	are held	and ad	mınıstere	d for	the			
	organization by								Г	2- (:)	Yes	No
	(i) unrelated organizations			•				•	-	3a(i) 3a(ii)		
b	(ii) related organizations							• .	· · · ·	3b		
Ĭ	Describe in Part XIV the intended uses of th							•		<u> </u>		
aı	t VI Land, Buildings, and Equipme	ent. See Form 99	0, Pa	rt X	, line 1	0.						
	Description of property				o) Cost or sis (invest		(b) Cost or basis (oth		(c) Accumu depreciat		(d) Bo	ook value
.a	Land											
b	Buildings											
c	Leasehold improvements						1	4,667		12,813		1,854
d	Equipment						12	2,361	1	19,464		2,897
e	Other						6	2,932		35,345		27,587

Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) .

32,338

Part VII Investments—Other Securities. See	Form 990, Part X, line 1		
(a) Description of security or category (including name of security)	(b)Book value		d of valuation -year market value
(1)Financial derivatives		Cost of ella of	year market value
(2)Closely-held equity interests			
Other			
o the			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. See	Form 990, Part X, line		
(a) Description of investment type	(b) Book value		d of valuation
(2, 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	(-,	Cost or end-of	-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, In			(b) Book value
(a) Descrip	CIOII		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	5.)		
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of Liability	(b) A mount		
	(b) Amount		
Federal Income Taxes			
Accrued refunds	231,927		
Unearned revenue	564,474		
Advances - admin service contracts	1,543,400		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	2,339,801		
	2,000,001		

Total revenue (Form 990, Part VIII, column (A), line 12)	85,077,020
Total expenses (Form 990, Part IX, column (A), line 25)	82,657,858
3 Excess or (deficit) for the year Subtract line 2 from line 1	2,419,162
4 Net unrealized gains (losses) on investments	-233,935
5 Donated services and use of facilities 5	
6 Investment expenses	
7 Prior period adjustments 7	
8 Other (Describe in Part XIV)	
9 Total adjustments (net) Add lines 4 - 8	-233,935
10 Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	2,185,227
Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Retur	'n
1 Total revenue, gains, and other support per audited financial statements	55,829,877
2 A mounts included on line 1 but not on Form 990, Part VIII, line 12	
a Net unrealized gains on investments	
b Donated services and use of facilities	
c Recoveries of prior year grants	
d Other (Describe in Part XIV)	
e Add lines 2a through 2d	-233,935
3 Subtract line 2e from line 1	56,063,812
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1	
a Investment expenses not included on Form 990, Part VIII, line 7b . 4a 103,726	
b Other (Describe in Part XIV)	
c Add lines 4a and 4b	29,013,208
5 Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	85,077,020
Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Ret	
1 Total expenses and losses per audited financial statements	53,644,650
2 A mounts included on line 1 but not on Form 990, Part IX, line 25	
a Donated services and use of facilities	
b Prior year adjustments 2b	
c Other losses	
d Other (Describe in Part XIV) 2d	
e Add lines 2a through 2d	0
3 Subtract line 2e from line 1	53,644,650
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:	
a Investment expenses not included on Form 990, Part VIII, line 7b 4a 103,726	
b Other (Describe in Part XIV)	
c Add lines 4a and 4b	
	29,013,208

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
Description of Uncertain Tax Positions Under FIN 48	Part X	The 2011 audited financial statements contain the following verbatim paragraphs pertaining to tax positions under FIN 48. The Corporation is exempt from federal and state income taxes under the provisions of Section 501(c)(4) of the Internal Revenue Code Tax-exempt organizations could be required to record an obligation for income taxes as the result of a tax position historically taken on various tax exposure items including unrelated business income or tax status. In accordance with accounting principles generally accepted in the United States of America, assets and liabilities are established for uncertain tax positions taken or positions expected to be taken in income tax returns when such positions are judged to not meet the "more-likely-than-not" threshold, based upon the technical merits of the position. Management has evaluated the Corporation's tax positions taken on its filed tax returns and concluded that the Corporation has maintained its tax-exempt status, does not have any significant unrelated business income and has taken no uncertain tax positions that require adjustment to or disclosure in the accompanying financial statements. Tax years after December 31, 2007 are open for Internal Revenue.
Part XII, Line 4b - Other Adjustments		Dental claims paid under admin service contracts 28,909,482
Part XIII, Line 4b - Other Adjustments		Dental claims paid under admin service contracts 28,909,482

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Schedule I (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990 OMB No 1545-0047

2011

DLN: 93493317013542

Open to Public Inspection

Employer identification number

Maine Dental Service Corporati	on					01-0286541	
Part I General Inform	nation on Grants	and Assistance				•	
 Does the organization ma the selection criteria use Describe in Part IV the organization 	d to award the grants (orassistance?					▼ Yes 「
Form 990, Part I	V, line 21 for any r	Governments and received of additional space	d more than \$5,000.	Check this box if r	no one recipient rece	ived more than \$5,0	00. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) University of New England11 Hills Beach Road Biddeford, ME 04005	01-0211810	501(c)(3)	6,000				Building a new dental school
(2) Northeast Delta Dental FoundationOne Delta Drive PO Box 2002 Concord,NH 03302	02-0489150	501(c)(3)	171,500				General support to promote oral health
2 Enter total number of sec	tion 501(c)(3) and go	vernment organizations	listed in the line 1 table	e			2

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV	Supplemental Information. Complete	this part to provide the information required in Part I, line 2, and any other additional information.
Identifier	Return Reference	Explanation
		Maine Dental Service Corporation (MDSC) makes elective annual charitable contributions to the Northeast Dental Foundation equal to 0 05% of the budgeted gross billings, plus 5% of the actual increase in unrestricted net assets from operations each year MDSC's total contributions to the Foundation in 2011 totaled \$171,500 During 2008, MDSC pledged \$2,000,000 to the University of New England to build a new dental school Per the audited financial statements, the \$6,000 related to the change in the discounted value of the pledge has been recorded as an expense for the year ended December 31, 2011

DLN: 93493317013542

OMB No 1545-0047

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization Maine Dental Service Corporation

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

Employer identification number

01-0286541

Pa	Questions Regarding Compensation	n				
					Yes	No
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part II					
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions		Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the oreimbursement orprovision of all the expenses desc			1b		
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executive			2		
3	Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all t		y			
	Compensation committee	<u> </u>	Written employment contract			
	✓ Independent compensation consultant	<u> </u>	, ,			
	Form 990 of other organizations	<u> </u>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VII	, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	paymen	t?	4a		No
b	Participate in, or receive payment from, a suppleme	ntal non	qualified retirement plan?	4b	Yes	
C	Participate in, or receive payment from, an equity-b	ased co	mpensation arrangement?	4 c		Νo
	If "Yes" to any of lines 4a-c, list the persons and p	rovide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only m	ust comp	olete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of	, lıne 1a,	did the organization pay or accrue any			
а	The organization?			5a		No
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of	, lıne 1a,	did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"			7		No
8	Were any amounts reported in Form 990, Part VII,					
	subject to the initial contract exception described in Part III	n Regs s	section 53 4958-4(a)(3)? If "Yes," describe			
				8		No
9	If "Yes" to line 8, did the organization also follow th section 53 4958-6(c)?	e rebutta	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation reported in prior	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Deficits	(6)(1)-(0)	Form 990 or Form 990-EZ	
(1)THOMAS RAFFIO - DDPNH	(I) (II)	0 522,200	0 131,700	-		0 24,152	0 844,417	0 0	
(2) HELEN T BIGLIN - DDPNH	(I) (II)	0 114,876	0 6,054	0 31,448	0 5,468	0 17,573	0 175,419	0 0	
-									

Schedule J (Form 990) 2011 Page **3**

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
Supplemental Information		Thomas Raffio, CEO, Helen Biglin and Senior Vice President (part year) received all of their compensation from Delta Dental Plan of New Hampshire, which is an unrelated organization per Schedule R definitions

Schedule J (Form 990) 2011

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493317013542

OMB No 1545-0047

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public **Inspection**

Name of the organization Maine Dental Service Corporation								mployer i	dent if ica	ition numbe	er
Traine Dental Service Corporation							0	1-02865	41		
Tart I Excess Benefit Tran Complete if the organizat										ıne 40b	
1 (a) Name of disqualified person			(b) Description of transaction					(c) Corrected?			
			(b) bescription of dansaction					Yes	No		
2 Enter the amount of tax impos section 4958									r - #		
3 Enter the amount of tax, if any									'		
5 Enter the amount of tax, if any	, on me	2, 400	ve, reilliburse	d by til	e organization .	• •			* <u> </u>		
Part III Loans to and/or I											
Complete if the organiz	zation a T	nswered	d "Yes" on Fo I	rm 990	, Part IV , line 26	, or For	m 990-l	EZ, Part V (f)	-	a	
		(b) Loan to or from the (c)Orig		.	(e) In				(g)Writt	:en	
(a) Name of interested person and purpose	organization		(c)Original principal amount		(d)Balance due	default?		by board or committee?		agreement?	
1 334	To	From				Yes	No	Yes	No	Yes	No
	'	110111						1.00	1	1.05	1.10
							+		+		
otal			1	▶ \$							
art IIII Grants or Assistar					Persons.						
Complete if the orga						, line	27.				
(a) Name of interested pers	on	(1			en interested per ganization	son	(c) A n	nount of g	rant or ty	pe of assis	stance
			and	i the org	gamzation						

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete if the organization	n answered "Yes" on	Form 990, Part IV, III	ie 28a, 28b, or 28c.		
(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
	organization			Yes	No
(1) David L Bagdasarian DDS	Director	560,286	The Directors listed here have ownership interests in dental practices that receive insurance reimbursements from Delta Dental in the ordinary course of their business All transactions are at arm's length and for fair value		No
(2) Stephen G Morse DDS	Director	255,002			Νo
(3) Barry C Saltz DDS	Director	266,156			Νo
(4) Charles E Brown DDS	Director	113,400			No

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier Return Reference Explanation

Schedule L (Form 990 or 990-EZ) 2011

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As Filed Data -

DLN: 93493317013542

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Name of the organization	Employer identification number		
Maine Dental Service Corporation			
	01-0286541		

ldentifier	Return Reference	Explanation
	Form 990, Part VI, Section B, line 11	The Form 990 is reviewed in detail by key finance employees of Northeast Delta Dental. A final draft is presented to the Board before the Form is filed
	Form 990, Part VI, Section B, line 12c	A copy of the conflict of interest policy is distributed annually to all officers, directors, and the management team. All are required to report any conflicts and sign, date, and return the policy, whether or not a conflict exists, to confirm compliance. General Counsel reviews the returned policies and reports the results to the entire Board of Directors. Board members are asked to provide updates of any changes that may occur between their annual conflict of interest fillings.
	Form 990, Part VI, Section C, line 19	Upon request, Maine Dental Services Corporation makes its governing documents, conflict of interest policy, or financial statements available to the public
Changes in Net Assets or Fund Balances	Form 990, Part XI, line 5	Net unrealized losses on investments -233,935
	Form 990, Part XII, Line 2c	The Finance/Audit Committee oversees the audit process for Maine Dental Service Corporation. The audit process for the financial statements did not change from the prior year. Independent accountants performed the audit in both 2010 and 2011.

Additional Data

Software ID: Software Version:

EIN: 01-0286541

Name: Maine Dental Service Corporation

Form 990, Special Condition Description:

Special Condition Description