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Form 990  Department of the Treasury Internal Revenue Service	Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation) The organization may have to use a copy of this return to satisfy state reporting requirements	OMB No 1545-0047 2010 Open to Public Inspection
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A For the 2010 calendar year, or tax year beginning 10-01-2010 and ending 09-30-2011		
B Check if applicable ☐ Address change ☐ Name change ☐ Initial return ☐ Terminated ☐ Amended return ☐ Application pending	C Name of organization LEBANESE AMERICAN UNIVERSITY Doing Business As Number and street (or P O box if mail is not delivered to street address) Room/suite 475 RIVERSIDE DRIVE NO 1846 City or town, state or country, and ZIP + 4 NEW YORK, NY 101150065	D Employer identification number 98-6001269 E Telephone number (212) 870-2592 G Gross receipts \$ 150,770,895
	F Name and address of principal officer DR JOSEPH G JABBRA 475 RIVERSIDE DRIVE NO 1846 NEW YORK, NY 101150065	H(a) Is this a group return for affiliates? ☐ Yes ☒ No H(b) Are all affiliates included? ☐ Yes ☐ No If "No," attach a list (see instructions) H(c) Group exemption number ▶
	I Tax-exempt status ☒ 501(c)(3) ☐ 501(c) () ◀ (Insert no) ☐ 4947(a)(1) or ☐ 527	
	J Website: ▶ WWW LAU EDU LB	
	K Form of organization ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶	
L Year of formation 1950		M State of legal domicile NY

Part I	Summary		
Activities & Governance	1 Briefly describe the organization's mission or most significant activities LEBANESE AMERICAN UNIVERSITY IS COMMITTED TO ACADEMIC EXCELLENCE, STUDENT-CENTEREDNESS, CIVIC ENGAGEMENT, THE ADVANCEMENT OF SCHOLARSHIP, THE EDUCATION OF THE WHOLE PERSON, AND THE FORMATION OF STUDENTS AS FUTURE LEADERS IN A DIVERSE WORLD		
	2 Check this box ☒ if the organization discontinued its operations or disposed of more than 25% of its net assets		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	24
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	23
	5 Total number of individuals employed in calendar year 2010 (Part V, line 2a)	5	166
6 Total number of volunteers (estimate if necessary)	6	27	
7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	284,542	
b Net unrelated business taxable income from Form 990-T, line 34	7b	0	
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	7,286,147	7,690,732
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	106,847,909	121,982,717
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	13,421,212	17,546,899
	12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	442,708	525,567
		127,997,976	147,745,915
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)	13,341,447	14,189,271
	14 Benefits paid to or for members (Part IX, column (A), line 4)	0	0
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	46,708,399	51,381,431
	16a Professional fundraising fees (Part IX, column (A), line 11e)	0	0
	b Total fundraising expenses (Part IX, column (D), line 25) ☒ 2,107,634		
	17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f)	33,498,668	36,161,425
	18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	93,548,514	101,732,127
	19 Revenue less expenses Subtract line 18 from line 12	34,449,462	46,013,788
Net Assets or Fund Balances		Beginning of Current Year	End of Year
	20 Total assets (Part X, line 16)	632,329,745	668,489,292
	21 Total liabilities (Part X, line 26)	126,231,485	131,603,853
	22 Net assets or fund balances Subtract line 21 from line 20	506,098,260	536,885,439

Part II Signature Block					
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.					
Sign Here	Signature of officer			2012-06-21 Date	
	MR EMILE LAMAH VP OF FINANCE, CFO Type or print name and title				
Paid Preparer Use Only	Print/Type preparer's name	LYNNE M HUISMANN	Preparer's signature	LYNNE M HUISMANN	Date
	Firm's name ▶ PLANTE & MORAN PLLC				Firm's EIN ▶
	Firm's address ▶ 2601 CAMBRIDGE CT SUITE 500 AUBURN HILLS, MI 48326				Phone no ▶ (248) 375-7100
May the IRS discuss this return with the preparer shown above? (see instructions)					

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III ☐ Yes ☒ No

1

Briefly describe the organization's mission

LEBANESE AMERICAN UNIVERSITY IS COMMITTED TO ACADEMIC EXCELLENCE, STUDENT-CENTEREDNESS, CIVIC ENGAGEMENT, THE ADVANCEMENT OF SCHOLARSHIP, THE EDUCATION OF THE WHOLE PERSON, AND THE FORMATION OF STUDENTS AS FUTURE LEADERS IN A DIVERSE WORLD

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4

Describe the exempt purpose achievements for each of the organization's three largest program services by expenses

Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code) (Expenses \$ 67,164,964 including grants of \$ 14,189,271) (Revenue \$ 120,521,694)

PROVIDES HIGHER EDUCATION TO 7,183 UNDERGRADUATE STUDENTS, 803 GRADUATE STUDENTS, AND 81 DOCTORAL-PROFESSIONAL PRACTICE STUDENTS

4b

(Code) (Expenses \$ 815,458 including grants of \$) (Revenue \$ 2,037,306)

SERVICES PROVIDED TO STUDENTS AND FACULTY, INCLUDING DORMITORIES, CAFETERIA AND PARKING

4c

(Code) (Expenses \$ including grants of \$) (Revenue \$)

4d

Other program services (Describe in Schedule O)

(Expenses \$ including grants of \$) (Revenue \$)

4e

Total program service expenses \$ 67,980,422

Form 990 (2010)

Part IV

Checklist of Required Schedules

		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A.</i>	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)?	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I.</i>		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II.</i>		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III.</i>		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I.</i>		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II.</i>		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III.</i>	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV.</i>		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V.</i>	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI.</i>	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII.</i>	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII.</i>		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX.</i>		No
e	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X.</i>	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X.</i>		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII.</i>	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional.</i>	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E.</i>	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If "Yes," complete Schedule F, Parts I and IV.</i>	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U.S.? <i>If "Yes," complete Schedule F, Parts II and IV.</i>		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U.S.? <i>If "Yes," complete Schedule F, Parts III and IV.</i>	Yes	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I (see instructions).</i>		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II.</i>	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III.</i>		No
20a	Did the organization operate one or more hospitals? <i>If "Yes," complete Schedule H.</i>		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions).		

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b–24d and complete Schedule K. If "No," go to line 25</i>	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i>	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35	Yes	
a	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> ☒ Yes ☐ No			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance			
Check if Schedule O contains a response to any question in this Part V ☐			
		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	1a	40
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	1b	0
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes
2a	Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return.	2a	166
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).	2b	Yes
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.	3b	Yes
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes
b	If "Yes," enter the name of the foreign country: LE, SZ, JO See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a	No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	No
d	If "Yes," indicate the number of Forms 8282 filed during the year.	7d	
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8	
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the organization make any taxable distributions under section 4966?	9a	
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b	
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12.	10a	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.	10b	
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders.	11a	
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).	11b	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	13a	
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.	13b	
c	Enter the amount of reserves on hand.	13c	
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b	

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
Check if Schedule O contains a response to any question in this Part VI

Section A. Governing Body and Management			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	24		
b	Enter the number of voting members included in line 1a, above, who are independent	23		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Does the organization have members or stockholders?	6		No
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
a	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a		No
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes	

Section C. Disclosure	
17	List the States with which a copy of this Form 990 is required to be filed
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply. ☐ Own website ☐ Another's website ☒ Upon request
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization. EMILE N LAMAH 475 RIVERSIDE DRIVE STE 1846 NEW YORK, NY 101150065 (212) 870-2592

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

[illegible]

Part VII

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
See Additional Data Table										
1b Sub-Total										
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)								4,084,251	110,000	1,045,104

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization ▶ 52

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4	Yes
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
MEDGULF PATRIARK HOWAYEK ST MEDGULF BUILDING BEIRUT LE	INSURANCE	3,829,566
UNITED CONTRACTORS & ENGINEERS SAL 240 BADARO STREET KARAM GROUP BLDG BEIRUT LE	CONTRACTOR	3,461,242
AFAK GENERAL CONTRACTING SACRE COEUR HOSPITAL ST PO BOX BAABDA LE	CONTRACTOR	3,406,685
ETS ANTOINE MENASSA HARET SAKHER MENASSA BLDG 4TH FLOOR JOUNIEH LE	CONTRACTOR	617,375
ASSOCIATED CONSULTING ENGINEERS SAL VERDUN ST ABOU SHALASH BUILDING BEIRUT LE	CONSULTANT	489,277

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶20

Part VIII

Statement of Revenue

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514	
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c	236,953			
	d	Related organizations	1d				
	e	Government grants (contributions)	1e	2,192,902			
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	5,260,877			
	g	Noncash contributions included in lines 1a-1f \$		417,998			
	h	Total. Add lines 1a-1f		7,690,732			
	Program Service Revenue	2a	Business Code				
		TUITION	611600	116,861,664	116,861,664		
b		STUDENT FEES	611600	3,660,030	3,660,030		
c		AUXILIARY ACTIVITIES	611600	1,461,023	1,461,023		
d							
e							
f		All other program service revenue					
g		Total. Add lines 2a-2f		121,982,717			
Other Revenue		3	Investment income (including dividends, interest and other similar amounts)		8,637,846		284,542
	4	Income from investment of tax-exempt bond proceeds					
	5	Royalties					
	6a	Gross Rents	(i) Real	(ii) Personal			
	b	Less rental expenses					
	c	Rental income or (loss)					
	d	Net rental income or (loss)					
	7a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
			11,791,428	47,187			
	b	Less cost or other basis and sales expenses	2,850,927	78,635			
	c	Gain or (loss)	8,940,501	-31,448			
	d	Net gain or (loss)			8,909,053		8,909,053
	8a	Gross income from fundraising events (not including \$ 236,953 of contributions reported on line 1c) See Part IV, line 18	a				
			44,702				
	b	Less direct expenses	b	95,418			
	c	Net income or (loss) from fundraising events			-50,716		-50,716
	9a	Gross income from gaming activities See Part IV, line 19	a				
	b	Less direct expenses	b				
	c	Net income or (loss) from gaming activities					
	10a	Gross sales of inventory, less returns and allowances	a				
b	Less cost of goods sold	b					
c	Net income or (loss) from sales of inventory						
Miscellaneous Revenue			Business Code				
11a	OTHER AUXILIARY SERVIC	611600	299,963	299,963			
b	MISCELLANEOUS	611600	276,320	276,320			
c							
d	All other revenue						
e	Total. Add lines 11a-11d		576,283				
12	Total revenue. See Instructions		147,745,915	122,559,000	284,542	17,211,641	

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21				
2	Grants and other assistance to individuals in the U S See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	14,189,271	14,189,271		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	4,126,151	2,164,996	1,565,880	395,275
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	36,903,206	29,075,262	7,020,120	807,824
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	3,654,491	3,142,543	477,670	34,278
9	Other employee benefits	5,984,452	3,565,199	2,277,320	141,933
10	Payroll taxes	713,131	580,598	82,544	49,989
a	Fees for services (non-employees)				
	Management	2,559,869	1,069,361	1,398,261	92,247
b	Legal	433,216	1,370	431,846	
c	Accounting	117,350	5,000	112,350	
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees	2,047,110		2,047,110	
g	Other				
12	Advertising and promotion	92,890	65,856	25,062	1,972
13	Office expenses	5,850,445	4,605,473	1,187,475	57,497
14	Information technology	1,409,141	1,327,680	64,623	16,838
15	Royalties				
16	Occupancy	5,424,436	1,216,657	4,044,530	163,249
17	Travel	2,320,069	1,582,650	544,812	192,607
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	597,192	458,912	109,990	28,290
20	Interest	5,094,091	277	5,093,814	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	6,216,102	2,861,702	3,319,819	34,581
23	Insurance	432,099	9,657	413,641	8,801
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	SPONSORED TUITION	1,492,401	1,426,439	65,962	
b	MISCELLANEOUS OTHER	1,065,284	620,290	362,786	82,208
c	PROVISION FOR BAD DEBTS	488,605	0	488,605	0
d	LOSS ON EXCHANGE	404,895	11,229	393,621	45
e	TAXES	116,230		116,230	
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	101,732,127	67,980,422	31,644,071	2,107,634
26	Joint costs. Check here ☒ if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X

Balance Sheet

					(A)		(B)
					Beginning of year		End of year
Assets	1	Cash—non-interest-bearing			4,298,145	1	3,506,682
	2	Savings and temporary cash investments			111,309,185	2	125,049,329
	3	Pledges and grants receivable, net			9,185,581	3	7,026,424
	4	Accounts receivable, net			10,581,181	4	10,182,797
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L				5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers, and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Schedule L				6	
	7	Notes and loans receivable, net				7	
	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges			1,689,930	9	2,544,800
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	199,082,596			
	b	Less: accumulated depreciation	10b	70,340,634	109,823,735	10c	128,741,962
	11	Investments—publicly traded securities			219,515,204	11	199,814,484
	12	Investments—other securities. See Part IV, line 11			165,926,784	12	191,622,814
	13	Investments—program-related. See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11				15	
16	Total assets. Add lines 1 through 15 (must equal line 34)			632,329,745	16	668,489,292	
Liabilities	17	Accounts payable and accrued expenses			43,698,481	17	41,402,375
	18	Grants payable				18	
	19	Deferred revenue			4,877,007	19	6,303,340
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D				21	
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L			3,497,434	22	9,624,833
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities. Complete Part X of Schedule D			74,158,563	25	74,273,305
	26	Total liabilities. Add lines 17 through 25			126,231,485	26	131,603,853
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here ☒ and complete lines 27 through 29, and lines 33 and 34.						
	27	Unrestricted net assets			461,415,716	27	499,970,618
	28	Temporarily restricted net assets			19,541,835	28	11,377,185
	29	Permanently restricted net assets			25,140,709	29	25,537,636
	Organizations that do not follow SFAS 117, check here ☐ and complete lines 30 through 34.						
	30	Capital stock or trust principal, or current funds				30	
	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other funds				32	
	33	Total net assets or fund balances			506,098,260	33	536,885,439
34	Total liabilities and net assets/fund balances			632,329,745	34	668,489,292	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	147,745,915
2	Total expenses (must equal Part IX, column (A), line 25)	2	101,732,127
3	Revenue less expenses Subtract line 2 from line 1	3	46,013,788
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	506,098,260
5	Other changes in net assets or fund balances (explain in Schedule O)	5	-15,226,609
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	536,885,439

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		No
b	Were the organization's financial statements audited by an independent accountant?	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both ☐ Separate basis ☐ Consolidated basis ☒ Both consolidated and separated basis		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		

SCHEDULE A
(Form 990 or 990EZ)

Public Charity Status and Public Support

OMB No 1545-0047

2010

Open to Public Inspection

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Department of the Treasury
Internal Revenue Service

Name of the organization
LEBANESE AMERICAN UNIVERSITY

Employer identification number
98-6001269

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☒

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)
- 10

☐

An organization organized and operated exclusively to test for public safety See**section 509(a)(4).**
- 11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other
- e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
- f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box
- g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?
- h

☐

Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support
			Yes	No	Yes	No	Yes	No	
Total									

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public Support. Subtract line 5 from line 4						

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
11 Total support (Add lines 7 through 10)						
12 Gross receipts from related activities, etc (See instructions)					12	
13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage						
14 Public Support Percentage for 2010 (line 6 column (f) divided by line 11 column (f))					14	
15 Public Support Percentage for 2009 Schedule A, Part II, line 14					15	
16a 33 1/3% support test—2010. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶						
b 33 1/3% support test—2009. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶						
17a 10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶						
b 10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶						
18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions ▶						

Part IIIPart III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) 	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public Support (Subtract line 7c from line 6)						

Section B. Total Support						
Calendar year (or fiscal year beginning in) 	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13 Total support (Add lines 9, 10c, 11 and 12)						
14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section501(c)(3) organization, check this box and stop here 						

Section C. Computation of Public Support Percentage		
15 Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f))	15	
16 Public support percentage from 2009 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2010 (line 10c column (f) divided by line 13 column (f))	17	
18 Investment income percentage from 2009 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization 		
b 33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization 		
20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions 		

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

SCHEDULE D

(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.**
▶ **Attach to Form 990. ▶ See separate instructions.**

OMB No 1545-0047

2010

Open to Public
Inspection

Name of the organization
LEBANESE AMERICAN UNIVERSITY

Employer identification number

98-6001269

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	
	☐ Yes ☐ No	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit	
	☐ Yes ☐ No	

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1	Purpose(s) of conservation easements held by the organization (check all that apply)											
	☐ Preservation of land for public use (e g , recreation or pleasure) ☐ Protection of natural habitat ☐ Preservation of open space	☐ Preservation of an historically importantly land area ☐ Preservation of a certified historic structure										
2	Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year											
		<table><tr><td></td><td>Held at the End of the Year</td></tr><tr><td>a</td><td>Total number of conservation easements</td></tr><tr><td>b</td><td>Total acreage restricted by conservation easements</td></tr><tr><td>c</td><td>Number of conservation easements on a certified historic structure included in (a)</td></tr><tr><td>d</td><td>Number of conservation easements included in (c) acquired after 8/17/06</td></tr></table>		Held at the End of the Year	a	Total number of conservation easements	b	Total acreage restricted by conservation easements	c	Number of conservation easements on a certified historic structure included in (a)	d	Number of conservation easements included in (c) acquired after 8/17/06
	Held at the End of the Year											
a	Total number of conservation easements											
b	Total acreage restricted by conservation easements											
c	Number of conservation easements on a certified historic structure included in (a)											
d	Number of conservation easements included in (c) acquired after 8/17/06											
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶ _____											
4	Number of states where property subject to conservation easement is located ▶ _____											
5	Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?											
	☐ Yes ☐ No											
6	Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ▶ _____											
7	Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ _____											
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?											
	☐ Yes ☐ No											
9	In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements											

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a	If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items	
b	If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items	
	(i) Revenues included in Form 990, Part VIII, line 1	▶ \$ _____
	(ii) Assets included in Form 990, Part X	▶ \$ _____ 60,810
2	If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items	
a	Revenues included in Form 990, Part VIII, line 1	▶ \$ _____
b	Assets included in Form 990, Part X	▶ \$ _____

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐

Public exhibition

b

☒

Scholarly research

c

☐

Preservation for future generations

d

☐

Loan or exchange programs

e

☐

Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☒ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

	Amount
c Beginning balance	
d Additions during the year	
e Distributions during the year	
f Ending balance	

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current Year	(b)Prior Year	(c)Two Years Back	(d)Three Years Back	(e)Four Years Back
1a Beginning of year balance	245,391,649	227,162,497	236,087,243		
b Contributions	3,093,016	605,887	1,330,012		
c Investment earnings or losses	-176,095	20,145,826	-7,567,366		
d Grants or scholarships	-326,695	349,662	332,286		
e Other expenditures for facilities and programs	-791,793	821,393	949,231		
f Administrative expenses	-1,485,924	1,351,506	1,405,877		
g End of year balance	245,704,159	245,391,649	227,162,495		

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶ 89 610 %

b

Permanent endowment ▶ 10 390 %

c

Term endowment ▶

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

	Yes	No
(i) unrelated organizations	3a(i)	No
(ii) related organizations	3a(ii)	No
b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?	3b	

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		48,113,655		48,113,655
b Buildings		71,390,169	32,529,824	38,860,345
c Leasehold improvements				
d Equipment		54,402,696	37,810,810	16,591,886
e Other		25,176,076		25,176,076
Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).)				128,741,962

Schedule D (Form 990) 2010

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements		
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1147,745,915
2	Total expenses (Form 990, Part IX, column (A), line 25)	2101,732,127
3	Excess or (deficit) for the year Subtract line 2 from line 1	346,013,788
4	Net unrealized gains (losses) on investments	4-15,226,610
5	Donated services and use of facilities	5
6	Investment expenses	6
7	Prior period adjustments	7
8	Other (Describe in Part XIV)	81
9	Total adjustments (net) Add lines 4 - 8	9-15,226,609
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	1030,787,179

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return		
1	Total revenue, gains, and other support per audited financial statements	1116,391,000
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12	
a	Net unrealized gains on investments2a-15,226,610	
b	Donated services and use of facilities2b57,186	
c	Recoveries of prior year grants2c	
d	Other (Describe in Part XIV)2d-16,185,491	
e	Add lines 2a through 2d	2e-31,354,915
3	Subtract line 2e from line 1	3147,745,915
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1	
a	Investment expenses not included on Form 990, Part VIII, line 7b4a	
b	Other (Describe in Part XIV)4b	
c	Add lines 4a and 4b	4c0
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5147,745,915

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return		
1	Total expenses and losses per audited financial statements	185,604,000
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	
a	Donated services and use of facilities2a57,186	
b	Prior year adjustments2b	
c	Other losses2c	
d	Other (Describe in Part XIV)2d	
e	Add lines 2a through 2d	2e57,186
3	Subtract line 2e from line 1	385,546,814
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
a	Investment expenses not included on Form 990, Part VIII, line 7b4a	
b	Other (Describe in Part XIV)4b16,185,313	
c	Add lines 4a and 4b	4c16,185,313
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5101,732,127

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

Identifier	Return Reference	Explanation
	PART III, LINE 4	LAU'S COLLECTION IS COMPOSED OF OTTOMAN EMBROIDERIES AND ISLAMIC CERAMICS RELATED TO THE FATIMID PERIOD. THIS COLLECTION IS USED AS A REFERENCE IN THE ISLAMIC ART PROGRAM UNDER THE SCHOOL OF ARCHITECTURE AND DESIGN.
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	PART V, LINE 4	THE INTENDED USE OF THE ENDOWMENT FUNDS IS TO SUPPORT THE UNIVERSITY'S OPERATIONS AS AND WHEN NEEDED IN ACCORDANCE WITH THE UNIVERSITY SPENDING POLICY OF UP TO 5% OF THE PREVIOUS 3 YEARS ROLLING AVERAGE.
PART XI, LINE 8 - OTHER ADJUSTMENTS		ROUNDING 1
PART XII, LINE 2D - OTHER ADJUSTMENTS		FINANCIAL AID -14,189,271 INVESTMENT EXPENSES - 2,047,110 FINANCIAL STATEMENT AMOUNTS IN THOUSANDS -4,634 GAIN/LOSS ON SALE OF ASSETS 78,636 FUNDRAISING EXP 93,118 TAXES -116,230
PART XIII, LINE 4B - OTHER ADJUSTMENTS		FINANCIAL AID 14,189,271 INVESTMENT FEES 2,047,110 FINANCIAL STATEMENT AMOUNTS IN THOUSANDS 4,456 GAIN/LOSS ON SALE OF ASSETS -78,636 TAXES 116,230 FUNDRAISING EXPENSES -93,118

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13,
or Form 990-EZ, Part VI, line 48.
► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2010

Open to Public
Inspection

Name of the organization
LEBANESE AMERICAN UNIVERSITY

Employer identification number

98-6001269

Part I

- 1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?
- 2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?
- 3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II

- 4 Does the organization maintain the following?
- a Records indicating the racial composition of the student body, faculty, and administrative staff?
- b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?
- c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?
- d Copies of all material used by the organization or on its behalf to solicit contributions?
- If you answered "No" to any of the above, please explain If you need more space, use Part II

- 5 Does the organization discriminate by race in any way with respect to
- a Students' rights or privileges?

b Admissions policies?

c Employment of faculty or administrative staff?

d Scholarships or other financial assistance?

e Educational policies?

f Use of facilities?

g Athletic programs?

h Other extracurricular activities?

If you answered "Yes" to any of the above, please explain If you need more space, use Part II

6a Does the organization receive any financial aid or assistance from a governmental agency?

b Has the organization's right to such aid ever been revoked or suspended?

If you answered "Yes" to either line 6a or line 6b, explain on Part II

7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II

	YES	NO
1	Yes	
2	Yes	
3	Yes	
4a	Yes	
4b	Yes	
4c	Yes	
4d	Yes	
5a		No
5b		No
5c		No
5d		No
5e		No
5f		No
5g		No
5h		No
6a	Yes	
6b		No
7	Yes	

Part III Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions).

Identifier	Return Reference	Explanation
EXPLANATION OF NONDISCRIMINATORY POLICY PUBLICATION	SCHEDULE E, PART I, LINE 3	RACIALLY NONDISCRIMINATORY STATEMENTS ARE INCLUDED UNDER THE CONSTITUTION AND IN THE ADMISSION POLICY OF THE UNIVERSITY, BOTH ARE PUBLISHED ON THE UNIVERSITY'S WEBSITE. STATEMENTS ARE ALSO PUBLISHED IN THE UNIVERSITY YEARLY CATALOGUE.
EXPLANATION OF GOVERNMENT FINANCIAL ASSISTANCE	SCHEDULE E, PART I, LINE 6	THE ORGANIZATION RECEIVES SCHOLARSHIP GRANTS FROM THE GOVERNMENT.

1

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶ _____

3 Enter total number of other organizations or entities ▶ _____

Part III

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.
Use Part V if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
WORK AID	MIDDLE EAST AND NORTH AFRICA	1,760	5,001,904	DIRECT DEPOSIT INTO STUDENT ACCOUNT			FAIR MARKET VALUE
HONOR SCHOLARSHIP	MIDDLE EAST AND NORTH AFRICA	673	2,200,870	DIRECT DEPOSIT INTO STUDENT ACCOUNT			FAIR MARKET VALUE
MERIT SCHOLARSHIP	MIDDLE EAST AND NORTH AFRICA	78	1,245,734	DIRECT DEPOSIT INTO STUDENT ACCOUNT			FAIR MARKET VALUE
DESIGNATED GRANTS	MIDDLE EAST AND NORTH AFRICA	87	208,402	DIRECT DEPOSIT INTO STUDENT ACCOUNT			FAIR MARKET VALUE
HARDSHIP	MIDDLE EAST AND NORTH AFRICA	811	2,276,228	DIRECT DEPOSIT INTO STUDENT ACCOUNT			FAIR MARKET VALUE
SPECIAL GRANTS	MIDDLE EAST AND NORTH AFRICA	35	135,021	DIRECT DEPOSIT INTO STUDENT ACCOUNT			FAIR MARKET VALUE
MINISTER DEPENDENTS	MIDDLE EAST AND NORTH AFRICA	3	47,815	DIRECT DEPOSIT INTO STUDENT ACCOUNT			FAIR MARKET VALUE
DEPENDENT GRANTS	MIDDLE EAST AND NORTH AFRICA	115	1,697,960	DIRECT DEPOSIT INTO STUDENT ACCOUNT			FAIR MARKET VALUE
GRADUATE ASSISTANCESHIP	MIDDLE EAST AND NORTH AFRICA	237	1,375,337	DIRECT DEPOSIT INTO STUDENT ACCOUNT			FAIR MARKET VALUE

Part IV Foreign Forms

- 1

Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)*

☒ Yes ☐ No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If " Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)*

☐ Yes ☒ No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)*

☒ Yes ☐ No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)*

☒ Yes ☐ No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)*

☒ Yes ☐ No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).*

☒ Yes ☐ No

Part V

Supplemental Information
Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS OUTSIDE THE U S		SCHEDULE F, PART I, LINE 2 ALL GRANT FUNDS RECEIVED BY LAU ARE MONITORED BY A GRANTS OFFICE AND THE COMPTROLLER'S OFFICE. DISBURSEMENT OF GRANT FUNDS IS MADE ACCORDING TO RELATED GRANT PROVISIONS, AND IN ACCORDANCE WITH UNITED STATES APPLICABLE RULES AND NORMS. GRANTS ARE AUDITED BY AN EXTERNAL AUDITOR (PRESENTLY KPMG) ACCORDING TO GAAS AND TO THE GRANTOR CONDITIONS, AND ARE REVIEWED BY THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES.

Additional Data

Software ID:
Software Version:
EIN: 98-6001269
Name: LEBANESE AMERICAN UNIVERSITY

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
DR GEORGE FARIS TRUSTEE	1 00	X						0	0	0
DR CHARLES ELACHI CHAIRMAN OF THE BOARD	1 00	X		X				0	0	0
REV MS CHRISTINE CHAKOIAN TRUSTEE	1 00	X						0	0	0
HE AMB GILBERT CHAGOURY TRUSTEE	1 00	X						0	0	0
DR PAUL F BOULOS TRUSTEE	1 00	X						0	0	0
MRS EVA KOTITE FARHA TRUSTEE	1 00	X						0	0	0
MR ANTOINE FREM TRUSTEE	1 00	X						0	0	0
MR FRED ROGERS SECRETARY OF THE BOARD	1 00	X		X				0	0	0
MR SAMER KHOURY TRUSTEE	1 00	X						0	0	0
DR MARY MIKHAEL TRUSTEE	1 00	X						0	0	0
MR SALIM G SFEIR TRUSTEE	1 00	X						0	0	0
DR H JOHN SHAMMAS MD TRUSTEE	1 00	X						0	0	0
MR GHASSAN SAAB TRUSTEE	1 00	X						0	0	0
MR PETER TANOUS TRUSTEE	1 00	X						0	0	0
DR GEORGE E THIBAUT MD TRUSTEE	1 00	X						0	0	0
DR BENITA FERRERO-WALDNER TRUSTEE	1 00	X						0	0	0
MR ARTHUR GABRIEL TRUSTEE	1 00	X						0	0	0
DR RAY IRANI TRUSTEE	1 00	X						0	0	0
MR WADIH JORDAN TRUSTEE	1 00	X						0	0	0
REV MR JOSEPH KASSAB TRUSTEE	1 00	X						0	0	0
MR RICHARD ORFALEA TRUSTEE	1 00	X						0	0	0
MR TODD PETZEL TRUSTEE	1 00	X						0	0	0
REV MR RONALD L SHIVE TRUSTEE	1 00	X						0	0	0
MR ABDALLAH YABROUDI TRUSTEE	1 00	X						0	0	0
DR JOSEPH G JABBRA PRESIDENT	40 00			X				644,094	0	88,863

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)							(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former				
DR ABDALLAH SFEIR PROVOST	40 00			X					233,620	12,000	53,319
DR ELISE SALEM VP OF SEDM	40 00			X					173,993	0	37,518
DR CEDAR MANSOUR VP, GENERAL COUNSEL	40 00			X					200,415	0	67,977
MR EMILE LAMAH VP OF FINANCE, CFO	40 00			X					203,958	46,000	64,036
MR ROY MAJDALANI VP OF HRUS	40 00			X					155,181	26,000	70,848
MR RICHARD RUMSEY VP ADVANCEMENT	40 00			X					174,428	0	32,086
DR KAMAL BADR FOUNDING DEAN	40 00				X				254,834	0	22,070
DR FARID SADIK DEAN	40 00				X				197,125	0	34,077
DR GEORGE NASR DEAN	40 00				X				163,685	0	65,487
DR FOUAD HASHWA DEAN	40 00				X				156,949	0	47,493
DR TARIK MIKDASHI DEAN	40 00				X				153,943	0	64,850
DR WASSIM SHAHIN DEAN	40 00				X				155,371	0	53,000
DR NANCY HOFFART FOUNDING DEAN	40 00				X				154,615	0	38,239
DR ELIE BADR ASSISTANT PROVOST FOR ACADEMNIC PROGRAM	40 00				X				162,809	26,000	70,679
DR N LYNN ECKHERT INTERIM DEAN	40 00				X				97,500	0	0
DR PIERRE ZALLOUA INTERIM DEAN	41 00				X				132,176	0	28,650
MR DAVID GROSNER SENIOR INVESTMENT OFFICER	40 00				X				184,708	0	11,437
DR SAID LADKI CHAIR - HOSPITALITY MANAGEMENT	40 00					X			147,412	0	63,900
DR SAMIRA AGHACY DEAN	40 00					X			137,193	0	44,356
DR CAMILLE ISSA SENATE CHAIR	40 00					X			144,603	0	38,779
DR ABDALLAH DAH CHAIR- ECONOMICS	40 00					X			148,606	0	53,926
DR ZEINAT KALAAOUI ASSISTANT DEAN FOR MEDICAL EDUCATION	40 00					X			136,709	0	22,164

Identifier	Return Reference	Explanation
METHOD USED TO ACCCOUNT FOR EXPENDITURES		SCHEDULE F, PART I, LINE 3 THE ACCRUAL BASIS OF ACCOUNTING IS USED TO REPORT EXPENDITURES

Identifier	Return Reference	Explanation
EXPLANATION FOR ESTIMATED NUMBER OF RECIPIENTS		SCHEDULE F, PART III, COL (C) THE NUMBER OF RECIPIENTS LISTED IS THE ACTUAL NUMBER OF RECIPIENTS RECEIVING GRANTS AND ASSISTANCE. NO ESTIMATES WERE USED

Identifier	Return Reference	Explanation
OTHER INFORMATION	SCHEDULE F, PART V	THE ACCRUAL METHOD OF ACCOUNTING WAS USED TO REPORT THE GRANTS

Part II Fundraising Events.

Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other Events	(d) Total Events
		INAUGURAL GALA DINNER (event type)	(event type)	(total number)	(Add col (a) through col (c))
Revenue	1	Gross receipts	281,655		281,655
	2	Less Charitable contributions	236,953		236,953
	3	Gross income (line 1 minus line 2)	44,702		44,702
Direct Expenses	4	Cash prizes			
	5	Non-cash prizes			
	6	Rent/facility costs			
	7	Food and beverages	72,158		72,158
	8	Entertainment			
	9	Other direct expenses	23,260		23,260
	10	Direct expense summary Add lines 4 through 9 in column (d) ▶			
	11	Net income summary Combine lines 3 and 10 in column (d). ▶			
					-50,716

Part III Gaming.

Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming
Revenue					(Add col (a) through col (c))
	1	Gross revenue			
Direct Expenses	2	Cash prizes			
	3	Non-cash prizes			
	4	Rent/facility costs			
	5	Other direct expenses			
	6	Volunteer labor	☐ Yes _____% ☐ No	☐ Yes _____% ☐ No	☐ Yes _____% ☐ No
	7	Direct expense summary Add lines 2 through 5 in column (d) ▶			
	8	Net gaming income summary Combine lines 1 and 7 in column (d) ▶			

9 Enter the state(s) in which the organization operates gaming activities _____

a Is the organization licensed to operate gaming activities in each of these states? ☐ Yes ☐ No

b If "No," Explain _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," Explain _____

11

Does the organization operate gaming activities with nonmembers?

☐ Yes ☐ No

12

Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?

☐ Yes ☐ No

13

Indicate the percentage of gaming activity operated in

a	The organization's facility	13a
b	An outside facility	13b

14

Provide the name and address of the person who prepares the organization's gaming/special events books and records

Name ▶ _____

Address ▶ _____

15a

Does the organization have a contract with a third party from whom the organization receives gaming revenue?

☐ Yes ☐ No

b

If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____

c

If "Yes," enter name and address

Name ▶ _____

Address ▶ _____

16 Gaming manager information

Name ▶ _____

Gaming manager compensation ▶ \$ _____

Description of services provided ▶ _____

☐ Director/officer ☐ Employee ☐ Independent contractor

17

Mandatory distributions

a

Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?

☐ Yes ☐ No

b

Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Complete this part to provide additional information for responses to question on Schedule G (see instructions.)

Identifier	ReturnReference	Explanation
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Schedule J
(Form 990)

Compensation Information

OMB No 1545-0047

2010

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization LEBANESE AMERICAN UNIVERSITY	Employer identification number 98-6001269
--	--

Part I

Questions Regarding Compensation

		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items		
	☐ First-class or charter travel		
	☒ Travel for companions		
	☒ Tax idemnification and gross-up payments		
	☐ Discretionary spending account		
	☒ Housing allowance or residence for personal use		
	☐ Payments for business use of personal residence		
	☐ Health or social club dues or initiation fees		
	☒ Personal services (e g , maid, chauffeur, chef)		
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain	1b	Yes
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply		
	☐ Compensation committee		
	☐ Independent compensation consultant		
	☐ Form 990 of other organizations		
	☒ Written employment contract		
	☒ Compensation survey or study		
	☒ Approval by the board or compensation committee		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization		
a	Receive a severance payment or change-of-control payment from the organization or a related organization?	4a	No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	No
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c	No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III		
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.		
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of		
a	The organization?	5a	No
b	Any related organization?	5b	No
	If "Yes," to line 5a or 5b, describe in Part III		
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of		
a	The organization?	6a	No
b	Any related organization?	6b	No
	If "Yes," to line 6a or 6b, describe in Part III		
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	No
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III	8	No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9	

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
See Additional Data Table								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
(10)								
(11)								
(12)								
(13)								
(14)								
(15)								
(16)								

Part III **Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
	PART I, LINE 1A	THE PRESIDENT OF THE UNIVERSITY IS PROVIDED TRAVEL FOR SPOUSE, TAX GROSS-UP PAYMENTS, HOUSING ALLOWANCE, AND PERSONAL SERVICES. ALL REQUIRED AMOUNTS WERE REPORTED AS TAXABLE COMPENSATION.

Software ID:

Software Version:

EIN: 98-6001269

Name: LEBANESE AMERICAN UNIVERSITY

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation				
DR JOSEPH G JABBRA	(i)	361,510	175,000	107,584	71,411	17,452	732,957	0
	(ii)	0	0	0	0	0	0	0
DR ABDALLAH SFEIR	(i)	233,620	0	0	41,654	11,665	286,939	0
	(ii)	12,000	0	0	0	0	12,000	0
DR ELISE SALEM	(i)	173,993	0	0	25,274	12,244	211,511	0
	(ii)	0	0	0	0	0	0	0
DR CEDAR MANSOUR	(i)	200,415	0	0	51,967	16,010	268,392	0
	(ii)	0	0	0	0	0	0	0
MR EMILE LAMAH	(i)	203,958	0	0	48,675	15,361	267,994	0
	(ii)	46,000	0	0	0	0	46,000	0
MR ROY MAJDALANI	(i)	155,181	0	0	51,274	19,574	226,029	0
	(ii)	26,000	0	0	0	0	26,000	0
MR RICHARD RUMSEY	(i)	174,428	0	0	9,740	22,346	206,514	0
	(ii)	0	0	0	0	0	0	0
DR KAMAL BADR	(i)	254,834	0	0	8,494	13,576	276,904	0
	(ii)	0	0	0	0	0	0	0
DR FARID SADIK	(i)	197,125	0	0	7,002	27,075	231,202	0
	(ii)	0	0	0	0	0	0	0
DR GEORGE NASR	(i)	163,685	0	0	44,184	21,303	229,172	0
	(ii)	0	0	0	0	0	0	0
DR FOUAD HASHWA	(i)	156,949	0	0	28,656	18,837	204,442	0
	(ii)	0	0	0	0	0	0	0
DR TARIK MIKDASHI	(i)	153,943	0	0	47,097	17,753	218,793	0
	(ii)	0	0	0	0	0	0	0
DR WASSIM SHAHIN	(i)	155,371	0	0	35,513	17,487	208,371	0
	(ii)	0	0	0	0	0	0	0
DR NANCY HOFFART	(i)	154,615	0	0	7,631	30,608	192,854	0
	(ii)	0	0	0	0	0	0	0
DR ELIE BADR	(i)	162,809	0	0	57,492	13,187	233,488	0
	(ii)	26,000	0	0	0	0	26,000	0
MR DAVID GROSNER	(i)	184,708	0	0	9,595	1,842	196,145	0
	(ii)	0	0	0	0	0	0	0
DR SAID LADKI	(i)	147,412	0	0	34,702	29,198	211,312	0
	(ii)	0	0	0	0	0	0	0
DR SAMIRA AGHACY	(i)	137,193	0	0	39,497	4,859	181,549	0
	(ii)	0	0	0	0	0	0	0
DR CAMILLE ISSA	(i)	144,603	0	0	24,543	14,236	183,382	0
	(ii)	0	0	0	0	0	0	0
DR ABDALLAH DAH	(i)	148,606	0	0	47,687	6,239	202,532	0
	(ii)	0	0	0	0	0	0	0
DR ZEINAT KALAAOUI	(i)	136,709	0	0	13,608	8,556	158,873	0
	(ii)	0	0	0	0	0	0	0

Schedule L
(Form 990 or 990-EZ)

Transactions with Interested Persons

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
LEBANESE AMERICAN UNIVERSITY

Employer identification number

98-6001269

Part I

Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disqualified person	(b) Description of transaction	(c) Corrected?	
			Yes	No

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ▶ \$

Part II

Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a

(a) Name of interested person and purpose	(b) Loan to or from the organization?		(c)Original principal amount	(d)Balance due	(e) In default?		(f) Approved by board or committee?		(g)Written agreement?	
	To	From			Yes	No	Yes	No	Yes	No
(1) BANK OF BEIRUT CONSTRUCTION	X		9,624,833	9,624,833		No	Yes		Yes	
Total ▶ \$ 9,624,833										

Part III

Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b)Relationship between interested person and the organization	(c)Amount of grant or type of assistance

Part IV

Business Transactions Involving Interested Persons.
Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) BANK OF BEIRUT	BOARD TRUSTEE MR SELIM SFEIR IS THE CHAIRMAN OF THE BANK	249,890	INTEREST ON CONSTRUCTION LOAN		No
(2) BANK OF BEIRUT	BOARD TRUSTEE MR SELIM SFEIR IS THE CHAIRMAN OF THE BANK	100,000	COMMISSIONS ON LETTERS OF GUARANTEES		No
(3) BANK OF BEIRUT	BOARD TRUSTEE MR SELIM SFEIR IS THE CHAIRMAN OF THE BANK	489,785	INTEREST ON DEPOSITS		No

Part V

Supplemental Information
Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation
SCHEDULE L PART IV	BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS	MR SALIM SFEIR HAS BEEN A BOARD MEMBER SINCE OCTOBER 1, 2009 MR SFEIR HAS A DIRECT INTEREST IN BANK OF BEIRUT S A L , A LEBANESE BANK WITH WHICH THE UNIVERSITY HAS HAD A VARIETY OF BUSINESS DEALINGS FOR MANY YEARS ALL TRANSACTIONS AND DEALINGS WITH BANK OF BEIRUT ARE CARRIED AT ARM'S LENGTH RELATIONSHIPS WITH BOARD MEMBERS ARE AUDITED ANNUALLY BY THE EXTERNAL AUDITOR AND A REPORT IS ISSUED AND REVIEWED BY THE AUDIT COMMITTEE AND THE BOARD

SCHEDULE M
(Form 990)

Department of the Treasury
Internal Revenue Service

NonCash Contributions

►Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30.
► Attach to Form 990.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
LEBANESE AMERICAN UNIVERSITY

Employer identification number
98-6001269

Part I Types of Property

	(a) Check if applicable	(b) Number of Contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining oncash contribution amounts
1 Art—Works of art				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications	X		338,998	COST
5 Clothing and household goods				
6 Cars and other vehicles .				
7 Boats and planes				
8 Intellectual property . .				
9 Securities—Publicly traded				
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests .				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other . .				
15 Real estate—Residential .				
16 Real estate—Commercial				
17 Real estate—Other . .				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts . .				
23 Scientific specimens . .				
24 Archeological artifacts .				
COMPUTER				
25 Other ► (LAB)	X	1	79,000	COST
26 Other ► ()				
27 Other ► ()				
28 Other ► ()				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

29

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?

30a

Yes

No

No

b If "Yes," describe the arrangement in Part II

31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?

31

No

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions?

32a

No

b If "Yes," describe in Part II

33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
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SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

**Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.**
▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2010

**Open to Public
Inspection**

Name of the organization LEBANESE AMERICAN UNIVERSITY	Employer identification number 98-6001269
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Identifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11		THE FORM 990 WAS FORWARDED TO THE INTERNAL AUDIT DEPARTMENT FOR REVIEW AND CLEARANCE. THE FINAL FORM 990 WAS THEN REVIEWED AND CLEARED BY THE PRESIDENT CABINET. UPON CLEARANCE, COPIES OF THE FINAL FORM 990 WERE CIRCULATED TO ALL BOARD MEMBERS, EXCEPT FOR DETAILS OF EXECUTIVES' COMPENSATION WHICH WERE DISCLOSED TO THE CHAIRMAN OF THE BOARD AND THE CHAIR OF THE AUDIT COMMITTEE. THE FINAL FORM 990, EXCEPT FOR DETAILS OF EXECUTIVES' COMPENSATION, WAS REVIEWED AND DISCUSSED BY THE AUDIT COMMITTEE IN THE BOARD MEETING.

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	QUESTIONNAIRES ARE CIRCULATED YEARLY TO OFFICERS, DIRECTORS, TRUSTEES, OR KEY EMPLOYEES AND A REPORT IS ISSUED IN THIS REGARD AND AUDITED BY THE EXTERNAL AUDITORS

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 15	THE APPOINTMENT OF THE PRESIDENT IS SUBJECT TO A FORMAL SEARCH PROCESS UNDERTAKEN BY A SEARCH COMMITTEE COMPRISED OF SELECTED BOARD OF TRUSTEES MEMBERS WHILE EMPLOYING THE SERVICES OF A PROFESSIONAL RECRUITING AGENCY THE APPOINTMENT AND SETTING OF COMPENSATION IS APPROVED BY THE BOARD OF TRUSTEES THE COMPENSATION IS SET BASED ON THE COMPENSATION OF PREVIOUS PRESIDENTS, MARKET ASSESSMENT AND ADVICE OF THE RECRUITING AGENCY THE PRESIDENT'S COMPENSATION IS ANNUALLY REVIEWED BY THE LEGAL AND COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES (COMPRISED OF SELECTED BOARD OF TRUSTEES MEMBERS) WHOSE RECOMMENDATION IS ULTIMATELY APPROVED BY THE FULL BOARD OF TRUSTEES SALARIES OF VICE PRESIDENTS ARE DETERMINED BY THE PRESIDENT BASED ON THE COMPENSATION OF PREVIOUS VPS, QUALIFICATIONS AND AVAILABILITY AND SUBJECT TO MARKET NORMS AND AVERAGES SALARIES OF THE DEANS ARE RECOMMENDED BY THE PROVOST, BASED ON THE COMPENSATION OF PREVIOUS DEANS, QUALIFICATIONS AND AVAILABILITY AND SUBJECT TO MARKET NORMS AND AVERAGES, AND ARE APPROVED BY THE PRESIDENT

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 19	ALL GOVERNING DOCUMENTS INCLUDING CONSTITUTION, BY LAWS, CONFLICT OF INTEREST AND OTHER POLICIES ARE APPROVED BY THE BOARD OF TRUSTEES AND ARE MADE PUBLIC THROUGH THE UNIVERSITY WEB PAGE. THE UNIVERSITY'S FINANCIAL STATEMENTS ARE MADE AVAILABLE TO ANY EXTERNAL PARTY UPON REQUEST.

Identifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED LOSSES ON INVESTMENTS -15,226,610 ROUNDING 1 TOTAL TO FORM 990, PART XI, LINE 5 -15,226,609

Identifier	Return Reference	Explanation
	FORM 990, PART XII, LINE 2C	THE POLICY FOR THE COMMITTEE THAT ASSUMES RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT OF THE FINANCIAL STATEMENTS AND SELECTION OF AN INDEPENDENT ACCOUNTANT HAS NOT CHANGED DURING THE YEAR

Identifier	Return Reference	Explanation
	FORM 990, PART I, LINE 5	THE NUMBER OF EMPLOYEES LISTED ON PART I, LINE 5 IS THE NUMBER OF EMPLOYEES THAT RECEIVE FORM W-2 THE MAJORITY OF THE EMPLOYEES OF THE UNIVERSITY ARE NOT UNITED STATES CITIZENS,AND THEREFORE DO NOT RECEIVE FORM W-2 THE NUMBER OF EMPLOYEES EMPLOYED OUTSIDE THE UNITED STATES WAS 1,535 AT ITS HIGHEST POINT DURING THE TAX YEAR

Identifier	Return Reference	Explanation
	FORM 990, PART V, LINES 8 AND 9	THE UNIVERSITY DOES NOT SPONSOR DONOR ADVISED FUNDS, THEREFORE THESE QUESTIONS ARE NOT APPLICABLE

Identifier	Return Reference	Explanation
	FORM 990, PART VII AND SCHEDULE J	SOME OF THE INDIVIDUALS LISTED ON PART VII AND SCHEDULE J DO NOT RECEIVE FORM W-2 BECAUSE THEY ARE FOREIGN INDIVIDUALS THEIR COMPENSATION HAS BEEN REPORTED IN THE COLUMN B ON SCHEDULE J AND COLUMN D ON PART VII PER IRS INSTRUCTIONS THE AVERAGE HOURS PER WEEK LISTED FOR THE BOARD MEMBERS IS AN ESTIMATE THE BOARD MEMBERS ARE UNPAID VOLUNTEERS THAT MEET FORMALLY TWICE PER YEAR IN FULL BOARD SESSIONS THEY MEET OCCASIONALLY THROUGH BOARD COMMITTEE MEETINGS DURING THE YEAR AND PROVIDE CONSULTATION TO THE PRESIDENT AS AND WHEN NEEDED

Identifier	Return Reference	Explanation
AVERAGE HOURS DEVOTED TO RELATED ORGANIZATIONS	FORM 990, PART VII	THE HOURS REPORTED BELOW ARE THE HOURS DEVOTED BY THE OFFICERS TO THE RELATED ORGANIZATION DR ABDALLAH SFEIR - 1 MR EMILE LAMAH - 4 MR ROY MAJDALANI - 2 MR ELIE BADR - 2

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
LEBANESE AMERICAN UNIVERSITY

Employer identification number
98-6001269

Part I

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled organization	
						Yes	No

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproporionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) MEDICAL CARE HOLDING SAL PO BOX 1305053 BEIRUT LE	HOLDING COMPANY	LE	LEBANESE AMERICAN UNIVERSITY	C	701,903	35,076,930	94 000 %
(2) UNIVERSITY MEDICAL CENTER - RIZK HOSPITAL PO BOX 1107-2130 BEIRUT LE	HOSPITAL	LE	LEBANESE AMERICAN UNIVERSITY	C	13,921,387	25,382,991	59 970 %

Part V

Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity

b Gift, grant, or capital contribution to other organization(s)

c Gift, grant, or capital contribution from other organization(s)

d Loans or loan guarantees to or for other organization(s)

e Loans or loan guarantees by other organization(s)

f Sale of assets to other organization(s)

g Purchase of assets from other organization(s)

h Exchange of assets

i Lease of facilities, equipment, or other assets to other organization(s)

j Lease of facilities, equipment, or other assets from other organization(s)

k Performance of services or membership or fundraising solicitations for other organization(s)

l Performance of services or membership or fundraising solicitations by other organization(s)

m Sharing of facilities, equipment, mailing lists, or other assets

n Sharing of paid employees

o Reimbursement paid to other organization for expenses

p Reimbursement paid by other organization for expenses

q Other transfer of cash or property to other organization(s)

r Other transfer of cash or property from other organization(s)

Yes

No

1a

1b

1c

1d

1e

1f

1g

1h

1i

1j

1k

1l

1m

1n

1o

1p

1q

1r

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determining amount involved
(1) MEDICAL CARE HOLDING SAL	B	8,200,000	CASH TRANSFERRED
(2) UNIVERSITY MEDICAL CENTER - RIZK HOSPITAL	C	30,192	CASH RECEIVED
(3)			
(4)			
(5)			
(6)			

Schedule R (Form 990) 2010

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII **Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier	Return Reference	Explanation
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