

#### See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

	<u> </u>	or the	2010 calendar year, or tax year beginning OCT 1, 2010 and er	nding S	EP 30, 2011			
	B C	heck if	C Name of organization		D Employer identific	cation number		
		Addres	THE SHEPHERD'S ARMS RESCUE MISSION, IN	c.				
		Name change	Doing Business As		62-1	617005		
		Initial		oom/suite	E Telephone number	•		
		Termin			423-	821-8363		
		Amend			G Gross receipts \$	Gross receipts \$ 325,506.		
		Application	CHATTANOOGA, IN 37410		H(a) Is this a group re			
		pendin	F Name and address of principal officer:MARY ANN SANDERS		for affiliates?	Yes X No		
			P.O. BOX 16758, CHATTANOOGA, TN 37416		H(b) Are all affiliates inc	luded? Yes No		
	<u> 1 T</u>	ax-exe	mpt status: X 501(c)(3) 501(c) ( ) ( insert no ) 4947(a)(1) or	527	If "No," attach a	list. (see instructions)		
	J M	/ebsit	e: ► N/A		H(c) Group exemption			
			organization X Corporation Trust Association Other	L Year	of formation 1995 N	State of legal domicile TN		
	Pa	rt 🛙	Summary	D1/ D1	DDOOD TO MO	DDECEME		
	Activities & Governance	1	Briefly describe the organization's mission or most significant activities: PRIMA JESUS CHRIST TO THE HOMELESS, UNEMPLOYED,	AND	DESTITUTE CO	OMMUNITY OF		
	E	2	Check this box   (if the organization discontinued its operations or dispose	ed of more	than 25% of its net as			
	8	3	Number of voting members of the governing body (Part VI, line 1a)		3	9		
2012	8	4	Number of independent voting members of the governing body (Part VI, line 1b)		4	6		
	es	5	Total number of individuals employed in calendar year 2010 (Part V, line 2a)		5	10		
0 7	ž	6	Total number of volunteers (estimate if necessary)		6	526		
<b>9</b>	Act		Total unrelated business revenue from Part VIII, column (C), line 12		7a	0.		
MAR	-	b	Net unrelated business taxable income from Form 990-T, line 34		7b			
$\mathbf{z}$			0 (1) (7) (1)(1)		Prior Year 288, 436.	Current Year 324, 148.		
	Revenue		Contributions and grants (Part VIII, line 1h)	-	0.	0.		
Z	ver		Program service revenue (Part VIII, line 2g) Investment income (Part VIII, column (A), lines 3, 4, and 7d)		3,654.	1,358.		
7	æ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0.	0.		
SCANNED			Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		292,090.	325,506.		
(I)			Grants and similar amounts paid (Part IX, column (A), lines 1-3)	-	29,594.	33,172.		
			Benefits paid to or for members (Part IX, column (A), li <del>ne 4)</del>		0.	0.		
	ű	15	Salaries, other compensation, employee benefits (Part IX, colong (A), (Res) (Part IX)		135,665.	140,452.		
	Expenses		Professional fundraising fees (Part IX, column (A), line 11e	70	0.	0.		
	xpe	b	Total fundraising expenses (Part IX, column (D), line 25).  10,80	<u>3∞</u>				
	Ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11(24)	IRS-0	129,085.	158,220.		
		18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		294,344.	331,844.		
	- 10	19	Revenue less expenses Subtract line 18 from line 12 OGDEN, UT		<2,254.			
	Net Assets or Fund Balances			Be	eginning of Current Year	End of Year		
	sset Bala	l	Total assets (Part X, line 16)		1,190,965.	1,184,024.		
	a d	l	Total liabilities (Part X, line 26)	-	15,982. 1,174,983.	1,168,645.		
			Net assets or fund balances. Subtract line 21 from line 20 Signature Block		_1,174,903.	1,100,043.		
			Ities of perjury, I declare that I have examined this return, including accompanying schedules	and statem	ants and to the hest of m	v knowledge and helief it is		
			t, and complete Declaration of preparer (other than officer) is based on all information of white			y knowledge and benef, it is		
	tiue,	COLLEC	May han Jande	<u>оп р.орито</u>	2-/3-	2012		
	Sign	1	Signature of officer		Date			
	Her		MARY ANN SANDERS, VICE-PRESIDENT					
		_	Type or print name and title					
	_		Print/Type preparer's name Preparer's signature	_ 1	Date Check	PTIN		
	Paid	ļ	CLEYTA M. ANDREWS Clerta manageus Ct.		2 -/0-202eil-employ	ed		
	Prep	arer	Firm's name ▶ JOHNSON, HICKEY & MURCHISON, P.C		Firm's EIN ▶	· · · · · · · · · · · · · · · · · · ·		
	Use	Only	Firm's address 51 E. FOURTH ST., STE 200			400.556 0050		
			CHATTANOOGA, TN 37403		Phone no (	423)756-0052		
			RS discuss this return with the preparer shown above? (see instructions)			Yes No		
	0320	01 "02-2	2-11 LHA- For Paperwork-Reduction-Act-Notice, see the separate instruction	ns		- Form <b>990</b> (2010) -		

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

032002 12-21-10 Form 990 (2010)

	990 (2010) THE SHEPHERD'S ARMS RESCUE MISSION, INC. 62-1617	005	Р	age 3
Pa	rt Ⅳ Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		l	
	If "Yes," complete Schedule A	1	Х	<u> </u>
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	<u> </u>
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3_		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		<u> </u>
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to			l
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	_ 6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7_	ļ	X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide	•		
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments?			
	if "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			1
	Part VI	11a	X	<u> </u>
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			1
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			i
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
ď	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	ĺ	i	
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
е	Did the organization report an amount for other liabilities in Part X, line 25° If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	ļ
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			-
	Schedule D, Parts XI, XII, and XIII	12a	X	<del> </del>
b	Was the organization included in consolidated, independent audited financial statements for the tax year?	1		
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	ļ	X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13_		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	<u> </u>	X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	1		
	and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	14b	<u> </u>	X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15	<u> </u>	X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals	ĺ		
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	ļ	X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	]	[	
	1c and 8a? If "Yes," complete Schedule G, Part II	18	ļ	X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19	<u> </u>	X
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	<u> </u>	X
b	If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form 990 filers that			
	operate one or more hospitals must attach audited financial statements (see instructions)	20b	<u> </u>	<u></u>
			$\Delta \Delta \Delta \Delta$	

Page 4 Part IV Checklist of Required Schedules (continued) Yes No Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the Х United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II 21 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, 22 Х column (A), line 2? If "Yes," complete Schedule I, Parts I and III 22 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete X 23 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Х 24a Schedule K. If "No", go to line 25 b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 24¢ d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a X 25a disqualified person during the year? If "Yes," complete Schedule L, Part I b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Х 25b Schedule L. Part L 26 Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified X 26 person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Х 27 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) 28a a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV X b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28b c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, Х director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV 28c Х Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation Х 30 contributions? If "Yes," complete Schedule M Did the organization liquidate, terminate, or dissolve and cease operations? Х 31 If "Yes," complete Schedule N, Part I 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Х 32 Schedule N. Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations X sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I 33 Was the organization related to any tax-exempt or taxable entity? Х 34 If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 Х 35 Is any related organization a controlled entity within the meaning of section 512(b)(13)? 35 a Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of 」Yes Ⅸ No section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? 36 Х If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization X and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 37

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 197

Note. All Form 990 filers are required to complete Schedule O

38

	990 (2010) THE SHEPHERD'S ARMS RESCUE MISSION, INC. 62-1617	003	<u> </u>	age 5
Par	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response to any question in this Part V		1	<u></u>
		·····	Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	ļ		
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	ļ
<b>2</b> a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	i		
	filed for the calendar year ending with or within the year covered by this return 2a 10	1	.,	
þ	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions)			,
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a_	ļ	X
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	-	<b>├</b>
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			\ <sub>V</sub>
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	ļ	X
Ь	If 'Yes," enter the name of the foreign country:			
_	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		1	v
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b 5c	-	_ <u>^</u>
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	30		<u> </u>
ъa	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit	6a		Х
L	any contributions that were not tax deductible?	- Ua	-	<del>  **</del>
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	. 55	· —	<b> </b>
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Ì	X
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required		<u> </u>	
	to file Form 8282?	7c	ļ	Х
d	If "Yes," Indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting			
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8	<u> </u>	<u> </u>
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a	ļ	<u> </u>
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9ь	ļ	ļ
10	Section 501(c)(7) organizations. Enter.			
а	Initiation fees and capital contributions included on Part VIII, line 12	4		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	-		1
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders	-		
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)	1		1
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	-	<del> </del>
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	-		1
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		<del> </del>	-
а	Is the organization licensed to issue qualified health plans in more than one state?	13a	-	<del> </del>
_	Note. See the instructions for additional information the organization must report on Schedule O			
þ	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans	-		
C	Enter the amount of reserves on hand	J	í	1

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If 'Yes,' has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

14a

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	to mile da, ob, or rob below, describe the circumstances, processes, or charges in concede c.	000	11011001101101			
	Check if Schedule O contains a response to any question in this Part VI					X
Sec	tion A. Governing Body and Management				1,,	<del></del>
	<u> </u>		I	9	Yes	No
	Enter the number of voting members of the governing body at the end of the tax year	1a		6		
	Enter the number of voting members included in line 1a, above, who are independent	1b_				
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with	any otner		x	1
_	officer, director, trustee, or key employee?			2	<b>├</b> ^	<del> </del>
3	Did the organization delegate control over management duties customarily performed by or under the	aire	ct supervisior			x
_	of officers, directors or trustees, or key employees to a management company or other person?	20	610	3	┼	X
4	Did the organization make any significant changes to its governing documents since the prior Form 95		as filed?	4	1	X
5	Did the organization become aware during the year of a significant diversion of the organization's ass	ets?		<u>5</u>	1	X
6	Does the organization have members or stockholders?		646-	0	+	<u> </u>
7a	Does the organization have members, stockholders, or other persons who may elect one or more men	nber	s of the	7-	1	x
	governing body?		,	7a 7b	+	X
	Are any decisions of the governing body subject to approval by members, stockholders, or other personal transfer and the second of the governing body subject to approval by members, stockholders, or other personal transfer and the second of the government of the g			7.0	-	1-1
8	Did the organization contemporaneously document the meetings held or written actions undertaken of	JURIN	g the year			
_	by the following:			90	Х	1
	The governing body?			8a 8b	X	-
	Each committee with authority to act on behalf of the governing body?	, b a d	at tha	_60	<u>^^</u>	<del>-</del>
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read	cnea	at the	9		X
500	organization's mailing address? If "Yes," provide the names and addresses in Schedule O tion B. Policies (This Section B requests information about policies not required by the Internal Re	WOO!	ue Codo I	1.8		<u> </u>
Jec	uon B. Foncies (mis section B requests information about policies not required by the internal he	VEIIU	ie Code./		Yes	No
102	Does the organization have local chapters, branches, or affiliates?			108		X
	If "Yes," does the organization have written policies and procedures governing the activities of such of	chapt	ers, affiliates.			†
	and branches to ensure their operations are consistent with those of the organization?	, ap	,	108	,	
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before fil	ına th	ne form?	118	77	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.					
	Does the organization have a written conflict of interest policy? If "No," go to line 13			128	, ]	X
	Are officers, directors or trustees, and key employees required to disclose annually interests that cou	ld giv	e rise			
_	to conflicts?	J		128	,	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "	Yes, "	describe			T
	in Schedule O how this is done			120	;	l
13	Does the organization have a written whistleblower policy?			13		X
14	Does the organization have a written document retention and destruction policy?			14		X
15	Did the process for determining compensation of the following persons include a review and approva	l by ı	ndependent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
а	The organization's CEO, Executive Director, or top management official			15		<u> </u>
b	Other officers or key employees of the organization			151	<u> </u>	
	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangements	nent	with a			1
	taxable entity during the year?			16:	<u> </u>	<u>X</u>
þ	If "Yes," has the organization adopted a written policy or procedure requiring the organization to eval			on		
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organic	nızat	tion's			
	exempt status with respect to such arrangements?			16	<u> </u>	<del></del>
	tion C. Disclosure					
17	List the states with which a copy of this Form 990 is required to be filed TN	·==	· · · · · · · · · · · · · · · · · · ·			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T	(501	(c)(3)s only) a	vailable for		
	public inspection. Indicate how you make these available. Check all that apply					
	Own website Another's website X Upon request	4.				
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, co	onflic	t of interest p	olicy, and fi	nancial	
	statements available to the public		1 4.1			
20	State the name, physical address, and telephone number of the person who possesses the books ar	nd re	coras ot the a	organization.	_	·
	MARY ANN SANDERS - 423-821-8363					
	4012 WEST AVENUE, CHATTANOOGA, TN 37410					

E0.	$\alpha \alpha \alpha$	(2010)	
CUILLI	MMU	IZU IVI	

#### THE SHEPHERD'S ARMS RESCUE MISSION, INC.

62-1617005

Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)				C)			(D)	(E)	(F)
Name and Title	Average	,,	Position (check all that apply)					Reportable	Reportable	Estimated amount of
	hours per week (describe hours for	director		an				compensation from the organization	compensation from related organizations (W-2/1099-MISC)	other compensation from the
	related organizations in Schedule O)	individual trustae or	Institutional trustee	Officer	Кеу етріоуес	Highest compensated employee	Former	(W-2/1099-MISC)		organization and related organizations
JIMMY D. SANDERS										
PRESIDENT	60.00	X		Х	<u> </u>	<u> </u>	_	52,259.	0.	0.
MARY ANN SANDERS	60.00	١,,						F2 750		
VICE-PRESIDENT	60.00	X	<u> </u>	X	_		_	52,758.	0.	0.
VIVIAN G. GILLETTE	F 00	Ų,		х				0.	0.	_
TREASURER	5.00	X	-	Δ		<del> </del>	$\vdash$	U .	0.	0.
LYNDA TYLER	1.00	X						0.	0.	0.
BOARD MEMBER BARRY WATSON	1.00	<u> </u>	_		-	-				
BOARD MEMBER	1.00	X			ĺ			0.	0.	0.
FRANK BODINE		<del> </del>		├		$\vdash$				
BOARD MEMBER	1.00	X				1	ļ	0.	0.	0.
BARABRA J. MARTER		t	<u> </u>	$\vdash$						-
SECRETARY	1.00	X	ļ	X				0.	0.	0.
DR. MARY ANNA SANDERS										
BOARD MEMBER	10.00	X	<u> </u>		L			4,468.	0.	0.
BETTY KIRBY				1						
BOARD MEMBER	1.00	X	-		_	-		0.	0.	0.
							-			
							_			
			-							

<b>(A)</b> Name and title	(B) Average	''   _ ''						<b>(D)</b> Reportable	<b>(E)</b> Reportable	(F) Estima			∍d
	hours per week (describe hours for related organizations in Schedule O)	istee or director	ional trustee	all		Highest compensated de employee		compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MIS	.	amount of other compensate from the organization and relate organization organization.		ation e lion led
				i									
											· · ·		
1b Sub-total						<b>&gt;</b>		109,485.		0.			0
<ul> <li>c Total from continuation sheets to Part</li> <li>d Total (add lines 1b and 1c)</li> <li>2 Total number of individuals (including but compensation from the organization</li> </ul>		nose	liste	ed a	bov	e) wh	no re	109,485.	,000 in reportable	0.			0.
3 Did the organization list any former office line 1a? If "Yes," complete Schedule J for	r such individual										3	Yes	No X
<ul> <li>For any individual listed on line 1a, is the and related organizations greater than \$1</li> <li>Did any person listed on line 1a receive or rendered to the organization? If "Yes," co</li> </ul>	50,000? If "Yes, r accrue compe	, " cc nsat	mpl ion i	ete : from	Schi any	e <i>dul</i> y uni	e J f	for such individual			<b>4</b> 5		x
Section B. Independent Contractors  1 Complete this table for your five highest							ors t	hat received more than	\$100,000 of com	pens	ation f	rom	
the organization NONE (A) Name and busine	ss address							<b>(B)</b> Description of s	services	C	(C ompe		n n
					<u></u> -								
Total number of independent contractors	: (including but	not !	ımıta	ad to	the	ا مورا	ster	1 above) who received a	nore than				
\$100,000 in compensation from the orga						0					Form	000	

					<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
হ য	1 a	Federated campaigns	1a	16,076.			·····	
Contributions, gifts, grants and other similar amounts	b		1b	· · · · · · · · · · · · · · · · · · ·				
S, B	c		1c					
gift	d		1d					
S.E	е		tions) 1e					
T S	f	All other contributions, gifts, gran	its, and					
혈		similar amounts not included abo	ve 1f	308,072.				
<u>a</u>	g	Noncash contributions included in lines	1a-1f \$					
Q g	h	Total. Add lines 1a-1f		<b>•</b>	324,148.			
				Business Code		[		
<u>8</u>	2 a		<del></del>					ļ <u>-</u>
6 e	b	·						
E S	С							<del> </del>
Ra Ba	d		<del></del>					<del> </del>
Program Service Revenue	e			<del></del>				<del> </del>
_	f	All other program service reversed. Add lines 2a-2f	enue	<b></b>				
-	<u>9</u>	Investment income (including	dividends intere					<del> </del>
	•	other similar amounts)	dividends, litter	sst, and	1,358.	ļ		1,358.
- 1	4	Income from investment of ta	x-exempt bond o					1,000
	5	Royalties	ri orionipi dona p	<b>&gt;</b>				<del> </del>
ļ		•	(ı) Real	(ii) Personal	1			<del></del>
!	6 a	Gross Rents						
	b	Less: rental expenses						
Í	С	Rental income or (loss)						
	d	Net rental income or (loss)		<b>&gt;</b>				
	7 a	Gross amount from sales of	(i) Securities	(II) Other				
1		assets other than inventory						
ļ	b	Less: cost or other basis						
		and sales expenses						
,		Gain or (loss)	L	<u> </u>	}			
	d	• (/		P			<del></del>	<u> </u>
Ĭ.	8 a	Gross income from fundraising funding \$						
Other Revenu		contributions reported on line	of					
Æ		Part IV, line 18	a a					
the	b	Less: direct expenses	b					
0		Net income or (loss) from fund	<del>-</del>	<b>—</b>				
ŀ		Gross income from gaming ac	-				<del></del>	
1		Part IV, line 19	а					
	ь	Less: direct expenses	b					
	С	Net income or (loss) from game	ning activities	<b>•</b>				<u> </u>
	10 a	Gross sales of inventory, less	returns	]				
		and allowances	а					
	b	Less: cost of goods sold	b					
L	c	Net income or (loss) from sale	s of inventory	▶				
L		Miscellaneous Revenu	e	Business Code				
1	11 a			<u> </u>				
	þ			<u> </u>				<u> </u>
	c			<del>  </del>				
	d	All other revenue		L				ļ
	_	Total. Add lines 11a-11d			325,506.			1 250
032009 12-21=	12	Total revenue. See instructions		P	323,300.	0.	0.	1,358. Form <b>990</b> (2010)

# Form 990 (2010) THE SHEPHERD' Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

	All other organizations must comp	olete column (A) but are (A)	not required to complete (B)	e columns (B), (C), and (D). (C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	33,172.	33,172.		
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				<del></del>
4 5	Benefits paid to or for members  Compensation of current officers, directors,				
Ū	trustees, and key employees	116,838.	90,060.	19,209.	7,569.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	21,936.	21,936.		· · · · · · · · · · · · · · · · · · ·
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)  Other employee benefits				
10	Payroll taxes	1,678.	1,678.		
11	Fees for services (non-employees):				
а	Management				
b	Legal	10,175.		10,175.	
۳ 0	<u> </u>	10,173.	·	10,173.	
d e	2 4 2 4 2 4 2 4 2 4 2 4 2 4 2 4 2 4 2 4				
f	Investment management fees				
g					
12	Advertising and promotion				···
13	Office expenses	5,011.	4,133.	627.	251.
14	Information technology				
15	Royalties	22 022	10 640	2 000	1 105
16	Occupancy	23,832. 6,093.	19,648. 5,024.	2,989.	1,195. 305.
17	Travel	0,093.	5,024.	704.	303.
18	Payments of travel or entertainment expenses				
40	for any federal, state, or local public officials				
19 20	Conferences, conventions, and meetings Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	12,623.	10,408.	1,583.	632.
23	Insurance	16,193.	13,350.	2,031.	812.
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	MISSIONS AND BENEVOLENC	48,794.	48,794.		
b	KITCHEN SUPPLIES/GROCER	16,291.	16,291.		
С	CLIENT SERVICES	11,421.	11,421.		
d	PROGRAM SUPPLIES	6,001.	6,001. 388.	618.	<del></del>
е	MISCELLANEOUS	1,006. 780.	643.	98.	39.
f or	All other expenses	331,844.	282,947.	38,094.	10,803.
25	Total functional expenses. Add lines 1 through 24f	331,044.	202/34/•	30,094.	10,003.
26	Joint costs. Check here   98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
				· · · · · · · · · · · · · · · · · · ·	Form-990 (2010)

Total liabilities and net assets/fund balances

_	1990 (2010) THE SHEPHERD'S ARMS RESCUE MISSION, INC.	62-1	<u> 16170</u>	05	Pag	ge <b>12</b>
Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response to any question in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1				06.
2	Total expenses (must equal Part IX, column (A), line 25)	2				44.
3	Revenue less expenses. Subtract line 2 from line 1	3				38.>
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1,	174	1,9	83.
5	Other changes in net assets or fund balances (explain in Schedule O)	5				<u>0.</u>
6_	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	1,	168	3 <u>,</u> 6	45.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response to any question in this Part XII					<u> </u>
	<u></u>				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		Ļ	2a		X
ь	Were the organization's financial statements audited by an independent accountant?		L	2b	X	<u> </u>
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,		- 1		1
	review, or compilation of its financial statements and selection of an independent accountant?		],	2c		X
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.		l		
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue	d on a				
	separate basis, consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
Зa	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Aud	it			
	Act and OMB Circular A-133?		-	3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	ıred audı	t			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b		

Form **990** (2010)

#### **SCHEDULE A** (Form 990 or 990-EZ)

Name of the organization

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Employer identification number** 

OMB No 1545-0047

Inspection

Yes

11g(i)

11g(ii)

11g(iii)

Nο

Department of the Treasury Internal Revenue Service

1

2

3

5

10

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

62-1617005 THE SHEPHERD'S ARMS RESCUE MISSION, INC. Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). XAn organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h c Type III · Functionally integrated **b** Type II \_ Type I By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III

(ii) EIN	(III) Type of organization (described on lines 1-9	in col (i) lis	sted in your	organizati	notify the on in col support?	(vi) is organizatio (i) organize U S	the in in col ed in the	(vii) Amount of support
	(see instructions))	Yes	No	Yes	No	Yes	No	
	-							
	(ii) EIN	organization (described on lines 1-9 above or IRC section	organization in col (i) its described on lines 1-9 above or IRC section	organization in col (i) listed in your (described on lines 1-9 above or IRC section	organization (described on lines 1-9 above or IRC section (i) listed in your organizating overning document? (ii) of your	organization (described on lines 1-9 above or IRC section  organization in col (i) listed in your organization in col governing document? (ii) of your support?	organization (described on lines 1-9 above or IRC section  organization in col (i) listed in your organization in col (i) organization (ii) organization (iv) organization (iv	organization in col (i) listed in your organization in col (i) organization in col (ii) organization in col (iii) organization in col (ii

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below,

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

supporting organization, check this box

the governing body of the supported organization?

A family member of a person described in (i) above? (iii) A 35% controlled entity of a person described in (i) or (ii) above?

Schedule A (Form 990 or 990-EZ) 2010

Schedule A (Form 990 or 990-EZ) 2010 THE SHEPHERD'S ARMS RESCUE MISSION, INC.62-1617005 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support							
Cale	ndar year (or fiscal year beginning in)	(a) 2006	<b>(b)</b> 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total	
1	Gifts, grants, contributions, and							
	membership fees received. (Do not							
	include any "unusual grants.")	386,264.	337,065.	335,549.	288,435.	324,148.	1671461.	
2	Tax revenues levied for the organ-							
	ızatıon's benefit and either paid to							
	or expended on its behalf							
3	The value of services or facilities				İ			
	furnished by a governmental unit to							
	the organization without charge							
4	Total. Add lines 1 through 3	386,264.	337,065.	335,549.	288,435.	324,148.	1671461.	
5	The portion of total contributions							
	by each person (other than a							
	governmental unit or publicly							
	supported organization) included							
	on line 1 that exceeds 2% of the							
	amount shown on line 11,						•	
	column (f)						309,417.	
6	Public support. Subtract line 5 from line 4	<del></del>		-1'-1'-1' 11-11-1111 ·			1362044.	
	ction B. Total Support							
	ndar year (or fiscal year beginning in)	(a) 2006	<b>(b)</b> 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total	
	Amounts from line 4	386,264.	337,065.	335,549.	288,435.	324,148.	1671461.	
8	Gross income from interest,							
-	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar sources	3,464.	2,774.	1,455.	3,654.	1,358.	12,705.	
9	Net income from unrelated business	•	·					
	activities, whether or not the							
	business is regularly carried on							
10	Other income. Do not include gain							
	or loss from the sale of capital							
	assets (Explain in Part IV)							
11	Total support. Add lines 7 through 10						1684166.	
12		etc. (see instructi	ons)			12		
	First five years. If the Form 990 is fo			d, fourth, or fifth t	ax year as a sectio	n 501(c)(3)		
	organization, check this box and stop				<u> </u>		<b>▶</b> □	
Se	ction C. Computation of Publ	ic Support Pe	rcentage					
14	Public support percentage for 2010 (	line 6, column (f) d	ivided by line 11, o	column (f))		14	80.87 %	
15	Public support percentage from 2009	Schedule A, Part	II, line 14			15	80.64 %	
16a	33 1/3% support test - 2010.If the c	organization did no	t check the box or	n line 13, and line	14 is 33 1/3% or m	nore, check this bo	x and	
	stop here. The organization qualifies						ightharpoons X	
t	33 1/3% support test - 2009.If the c	organization did no	t check a box on l	ne 13 or 16a, and	line 15 is 33 1/3%	or more, check th	nis box	
	and stop here. The organization qua							
17a	10% -facts-and-circumstances tes				e 13, 16a, or 16b, a	and line 14 is 10%	or more,	
	and if the organization meets the "fac							
	meets the "facts-and-circumstances"					· ·	▶ □	
,	10% -facts-and-circumstances tes	_				17a, and line 15 is	10% or	
•								
	more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.							
18	Private foundation. If the organization						ns 🕨 🔲	
<u></u>	i variousioni ii tilo organizati	dia iid oilook u		,			0 or 990-EZ) 2010	

#### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support								
Calendar year (or fiscal year beginning in) 🕨	(a) 2006	<b>(b)</b> 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total		
1 Gifts, grants, contributions, and								
membership fees received. (Do not								
include any "unusual grants.")								
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose								
3 Gross receipts from activities that								
are not an unrelated trade or bus-		1	:			•		
iness under section 513								
4 Tax revenues levied for the organ-					<del> </del>			
ization's benefit and either paid to	ſ							
or expended on its behalf								
5 The value of services or facilities				<del> </del>	ļ			
furnished by a governmental unit to the organization without charge								
6 Total. Add lines 1 through 5								
7a Amounts included on lines 1, 2, and								
3 received from disqualified persons								
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year								
c Add lines 7a and 7b						-		
8 Public support (Subtract line 7c from line 6)				ļ				
Section B. Total Support		<del></del>	· · · · · · · · · · · · · · · · · · ·	<u> </u>	<del></del>			
Calendar year (or fiscal year beginning in)	(a) 2006	<b>(b)</b> 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total		
9 Amounts from line 6	10/ 2000	15/200	(0) 200	10/200	197 = 3 . 5	10,100		
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources								
b Unrelated business taxable income								
(less section 511 taxes) from businesses								
acquired after June 30, 1975								
c Add lines 10a and 10b								
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on								
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)								
13 Total support (Add lines 9, 10c, 11, and 12)								
14 First five years. If the Form 990 is for t	he organization's	first, second, thir	d, fourth, or fifth t	ax year as a section	on 501(c)(3) organiz	ration,		
check this box and stop here						▶□		
Section C. Computation of Public	Support Pe	rcentage				_		
15 Public support percentage for 2010 (lir			column (f))		15	%		
16 Public support percentage from 2009		<del>-</del>	,,,		16	%		
Section D. Computation of Invest								
17 Investment income percentage for 201			ne 13, column (f))		17	%		
18 Investment income percentage from 20			,		18	%		
19a 33 1/3% support tests - 2010. If the c			on line 14, and line	e 15 is more than	L			
						▶ [ ]		
	more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization  b 33 1/3% support tests - 2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and							
line 18 is not more than 33 1/3%, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization								
		•	· ·		-			
20 Private foundation. If the organization	чи пот спеск а	DOX OIL LINE 14, 19	a, or Tab, check t	nis box and see in	SHUCHORS			

# SCHÈDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

## **Supplemental Financial Statements**

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

► Attach to Form 990. ► See separate instructions.

2010
Open to Public Inspection

Name of the organization

THE SHEPHERD'S ARMS RESCUE MISSION, INC.

Employer identification number 62–1617005

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (b) Funds and other accounts (a) Donor advised funds Total number at end of year 2 Aggregate contributions to (during year) 3 Aggregate grants from (during year) 4 Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part # Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of an historically important land area Preservation of land for public use (e.g., recreation or education) Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year a Total number of conservation easements 2a 2b b Total acreage restricted by conservation easements c Number of conservation easements on a certified historic structure included in (a) 2c d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year > \$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 and section 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III | Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items. a Revenues included in Form 990, Part VIII, line 1 Assets included in Form 990, Part X

		PHERD'S AR							1/005	
	Organizations Maintaining C									
3	Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items									
	(check all that apply):									
а	Public exhibition	d	ı 🖳 1	Loan or excl	hange progra	ıms				
b	Scholarly research	е	. 🗀	Other						
C	Preservation for future generations									
4	Provide a description of the organization's co	ellections and explai	n how th	ey further tl	he organizatio	on's exem	pt purpo	se in Parl	XIV.	
5	During the year, did the organization solicit or									
	to be sold to raise funds rather than to be ma	untained as part of t	he orgai	nization's co	ollection?				Yes	No
	Escrow and Custodial Arrang reported an amount on Form 990, Par	gements. Comple				"Yes" to F	orm 990	, Part IV, I	ine 9, or	
1a	Is the organization an agent, trustee, custodia	an or other intermed	diary for	contribution	s or other as	sets not I	ncluded	_	_	
	on Form 990, Part X?							L	Yes	L No
ь	If "Yes," explain the arrangement in Part XIV	and complete the fo	llowing t	table:			r——			
									Amount	
С	Beginning balance						1c			
d	Additions during the year						1d			
е	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?						Yes	U No
ь	If "Yes," explain the arrangement in Part XIV.									
Par			nswered	"Yes" to Fo	rm 990, Part	IV, line 10	).			
		(a) Current year	(b) P	rior year	(c) Two year	rs back (	d) Three y	ears back	(e) Four	years back
1a	Beginning of year balance									
	Contributions									
С	Net investment earnings, gains, and losses						/// A	47		
d	Grants or scholarships									
е	Other expenditures for facilities									
	and programs		1							
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the year	r end balance held a	as		·					
а	Board designated or quasi-endowment		%							
	Permanent endowment ▶	%								
		<del></del> %								
	Are there endowment funds not in the posse	ssion of the organiz	ation the	at are held a	and administe	ered for th	e organi	zation	_	
	by:	· ·								Yes No
	(i) unrelated organizations								3a(i)	
	(ii) related organizations  (a) 3a(ii)									
ь	If "Yes" to 3a(ii), are the related organizations	s listed as required o	on Sche	dule R?					3b	
4	Describe in Part XIV the intended uses of the									
Par										
تستست	Description of investment	(a) Cost or o			t or other	(c) Ac	cumulat	ed	(d) Book	value
	Bosonphism of infoomism	basis (investi			(other)		reciation			
12	Land	`-	•	1	1,906.				12	1,906.
	Buildings				88,390.		51,1	04.		7,286.
	Leasehold improvements	<u></u>								
d	Equipment	***		10	14,994.		86,3	88.	18	3,606.
	Other				7,650.		5,0			2,628.
	. Add lines 1a through 1e. (Column (d) must e	aual Form 990 Pan	t X. colu					<b>•</b>		0,426.
iota	. Add mies ta unough te. (Ookumin ju) must e	quai viii ooo, i ai	. ,, , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	10/,0	1 - / /					

Schedule D (Form 990) 2010

62-1617005 Page 3

INC.

Sche	dule D (Form 990) 2010 THE SHEPHERD'S ARMS RESCUE	MIS	SION,	INC	•	62-1	617005	Page 4
Pa	TXI Reconciliation of Change in Net Assets from Form 990 to A	Audit	ed Fina	ncial S	tate	ments		
1	Total revenue (Form 990, Part VIII, column (A), line 12)			1			325	,506.
2	Total expenses (Form 990, Part IX, column (A), line 25)			2				844.
3	Excess or (deficit) for the year. Subtract line 2 from line 1			3_			<6	,338.
4	Net unrealized gains (losses) on investments			4_				<b>-</b>
5	Donated services and use of facilities			5				
6	Investment expenses			6				
7	Prior period adjustments			7				
8	Other (Describe in Part XIV.)			8				
9	Total adjustments (net). Add lines 4 through 8			9				0.
10 Par	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and XII Reconciliation of Revenue per Audited Financial Statemen		ith Reve	10 enue r	er R	eturn	<6	,338.
1	Total revenue, gains, and other support per audited financial statements					1	325	,506.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:							<u> </u>
a	Net unrealized gains on investments	2a						
b	Donated services and use of facilities	2b						
c	Recoveries of prior year grants	2c						
ď	Other (Describe in Part XIV.)	2d	-					
e	Add lines 2a through 2d					2e		0.
3	Subtract line 2e from line 1					3	325	,506.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:						•	<u>-</u>
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a						
ь	Other (Describe in Part XIV.)	4b						
c	Add lines 4a and 4b					4c		0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)					5	325	,506.
	t XIII Reconciliation of Expenses per Audited Financial Stateme	nts W	Vith Exp	enses	per	Retur		
1	Total expenses and losses per audited financial statements		<b>-</b>		•	1	331	,844.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:							
а	Donated services and use of facilities	2a						
ь	Prior year adjustments	2b						
c	Other losses	2c						
d	Other (Describe in Part XIV.)	2d						
e	Add lines 2a through 2d					2e		0.
3	Subtract line 2e from line 1					3	331	,844.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:							
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a						
b	Other (Describe in Part XIV.)	4b						
	Add lines 4a and 4b					4c		0.
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)					5	331	,844.
Pa	t XIV Supplemental Information							
X, lın	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, e 2; Part XI, line 8, Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also comple ${ m RT}$ X, LINE 2: ON OCTOBER 1, 2009, THE ORGAN	ete this	s part to pr	ovide a	ny add	ditional	information.	4, Part
PRO	OVISIONS OF FASB ASC 740-10 WHICH CLARIFIES	TH	E ACC	TNUO	ING	FOF	<u> </u>	
UNC	CERTAINTY IN INCOME TAXES. UNDER THESE PROV	visi.	ONS,	AN O	RGA	NIZA	ATION M	UST
REC	COGNIZE THE TAX BENEFIT ASSOCIATED WITH TAX	PO	SITIO	NS T	AKE	N WH	EN IT	IS
MORE LIKELY THAT THE POSITION WILL NOT BE SUSTAINED. THE ADOPTION OF THESE								
PROVISIONS HAD NO IMPACT ON THE ORGANIZATION'S FINANCIAL STATEMENTS. THE								
ORGANIZATION DOES NOT BELIEVE THERE ARE ANY MATERIAL UNCERTAIN TAX								
POS	POSITIONS, AND ACCORDINGLY, IT WILL NOT RECOGNIZE ANY LIABILITY FOR							

Schedule D (Form 990) 2010 Part XIV Supplemental Info	THE	SHEPHERD'S	ARMS	RESCUE	MISSION,	INC.62-1617005	Page 5
Part XIV Supplemental Info	ormation	(continued)					
UNRECOGNIZED TAX B	ENEFIT	s.				_	
					-		
			=	<del></del>			<del>,</del>
						<u> </u>	
				<del></del>			
				<del></del>	<u> </u>		
							<del></del>
		<del></del>		· = =			
				<del></del>			
						<del></del>	
					<del></del>		
			<del></del>				
					<del></del>		···
						••	

SCHEDULE I (Form 990) Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

Inspection
Employer identification number

Schedule I (Form 990) (2010) ટ્ર 62-1617005 TO FOLLOW THE BIBLICAL (h) Purpose of grant PRINCIPLE OF SHARING RESOURCES WITH OTHER ORGANIZATIONS WHOSE or assistance X Yes Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Check this box if no one recipient received more than \$5,000 Part II can be duplicated if additional space is needed in additional space is needed address of organization (b) EIN (c) IRC section or government or government or government or government or government or general assistance or government or general fine and address of organization (c) IRC section if applicable cash grant or government or government or general fine and address of organization (c) IRC section if applicable cash grant or government or government or government or general fine and address of organization (c) IRC section if applicable cash grant or government or government or general fine and address of organization (c) IRC section if applicable cash grant or government or gov 1 Does the organization maintain records to substantiate the amount of the grants or assistance, and the selection O.CASH Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. INC 5,176 RESCUE MISSION, 3 Enter total number of other organizations
LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 501(C)(3) Enter total number of section 501(c)(3) and government organizations THE SHEPHERD'S ARMS 36-3323228 General Information on Grants and Assistance criteria used to award the grants or assistance? 1 (a) Name and address of organization HOLDING FORTH THE WORD OF LIFE MINISTRY - P.O. BOX 23 - SUN Name of the organization PRAIRIE, WI 53590 Part Part II

SEE PART IV FOR COLUMN (H) DESCRIPTIONS

Schedule I (Form 990) (2010) (f) Description of non-cash assistance (e) Method of valuation (book, FMV, appraisal, other) Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. QF (H) PURPOSE OF GRANT OR ASSISTANCE: TO FOLLOW THE BIBLICAL PRINCIPLE OF LINE 2: THE ORGANZIATION DOES NOT MONITOR THE USE SHARING RESOURCES WITH OTHER ORGANIZATIONS WHOSE MISSIONS AND GOALS (d) Amount of non-cash assistance (c) Amount of cash grant MIRROR THE SHEPHERD'S ARMS RESCUE MISSION INC. (b) Number of recipients HOLDING FORTH THE WORD OF LIFE MINISTRY ORGANIZATION OR GOVERNMENT: COLUMN (H): (a) Type of grant or assistance ľ PART 1, LINE GRANT FUNDS SCHEDULE I, PART II, NAME OF Part IV

032102 01-13-11

, 6

Page 2

62-1617005

THE SHEPHERD'S ARMS RESCUE MISSION, INC.

Schedule I (Form 990) (2010)

Part III

#### SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2010
Open to Public Inspection

Name of the organization

THE SHEPHERD'S ARMS RESCUE MISSION, INC.

Employer identification number 62–1617005

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

CHATTANOOGA'S INNER CITY AND AROUND THE WORLD; TO PROVIDE EDUCATION

WHICH RE-DEFINES SELF WORTH ACCORDING TO BIBLICAL PRINCIPLES; TO OFFER

TEMPORARY SHELTER, PHYSICAL FOOD, AND CHRISTIAN COUNSELING UNTIL

CLIENTS CAN BE INTEGRATED BACK INTO SOCIETY AS RESOURCEFUL

INDIVIDUALS, FULFILLING THE PURPOSE FOR WHICH THEY WERE CREATED.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

FOOD, AND CHRISTIAN COUNSELING UNTIL CLIENTS CAN BE INTEGRATED BACK

INTO SOCIETY AS RESOURCEFUL INDIVIDUALS, FULFILLING THE PURPOSE FOR

WHICH THEY WERE CREATED.

FORM 990, PART VI, SECTION A, LINE 2: JIM SANDERS, THE PRESIDENT, AND

MARY ANN SANDERS, THE VICE-PRESIDENT, ARE MARRIED. ADDITIONALLY, DR. MARY

ANNA SANDERS IS THE DAUGHTER OF JIM AND MARY ANN SANDERS.

FORM 990, PART VI, SECTION B, LINE 11: ALL BOARD MEMBERS ARE PROVIDED A

COPY OF THE RETURN AS PART OF THE AUDIT REVIEW PROCESS. THE RETURN IS

INITIALLY RECOMMENDED AND SUBMITTED BY THE TREASURER AND APPROVED BY THE

EXECUTIVE COMMITTEE.

FORM 990, PART VI, SECTION B, LINE 15: THE ORGANIZATION OBTAINS SALARY AND OTHER COMPARABLE DATA FROM SIMILIAR ORGANIZATIONS. THE ORGANIZATION THEN USES THIS DATA TO DETERMINE THE APPROXIMATE VALUE OF COMPENSATION FOR ANY OFFICERS THAT ARE EMPLOYED BY THE ORGANIZATION.

Schedule O (Form 990 or 990-EZ) (2010)	Page 2
Name of the organization THE SHEPHERD'S ARMS RESCUE MISSION, INC.	Employer identification number 62–1617005
FORM 990, PART VI, SECTION C, LINE 19: THE ORGANZIATION M	IAKES ALL
PERTINENT DOCUMENTS, INCLUDING TAX RETURNS, GOVERNING DOC	UMENTS, AND
FINANCIAL STATEMENTS, AVAILABLE TO THE PUBLIC UPON REQUES	T.
	,
	AM .
	· · · · · · · · · · · · · · · · · · ·
	<del></del>