



See a Social Security Number? Say Something!
Report Privacy Problems to <https://public.resource.org/privacy>
Or call the IRS Identity Theft Hotline at 1-800-908-4490



Form 990  Department of the Treasury Internal Revenue Service	Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation) ▶ The organization may have to use a copy of this return to satisfy state reporting requirements	OMB No 1545-0047
		2010
		Open to Public Inspection

A For the 2010 calendar year, or tax year beginning 10-01-2010 and ending 09-30-2011		
B Check if applicable ☐ Address change ☐ Name change ☐ Initial return ☐ Terminated ☐ Amended return ☐ Application pending	C Name of organization CHEROKEE PRESERVATION FOUNDATION INC	D Employer identification number 56-2272253
	Doing Business As	E Telephone number (828) 497-5550
	Number and street (or P O box if mail is not delivered to street address) PO BOX 504	Room/suite
	G Gross receipts \$ 7,186,385	
	City or town, state or country, and ZIP + 4 CHEROKEE, NC 28719	
	F Name and address of principal officer SUSAN JENKINS PO BOX 504 CHEROKEE, NC 28719	H(a) Is this a group return for affiliates? ☐ Yes ☒ No H(b) Are all affiliates included? ☐ Yes ☐ No If "No," attach a list (see instructions) H(c) Group exemption number ▶
I Tax-exempt status ☒ 501(c)(3) ☐ 501(c) () ◀ (Insert no) ☐ 4947(a)(1) or ☐ 527		
J Website: ▶ WWW.CHEROKEEPRESERVATIONFDN.ORG		
K Form of organization ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶		L Year of formation 2001
		M State of legal domicile NC

Part I Summary				
Activities & Governance	1	Briefly describe the organization's mission or most significant activities TO PROTECT, PRESERVE, AND ENHANCE THE OVERALL WELL-BEING OF THE CHEROKEE PEOPLE		
	2	Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets		
	3	Number of voting members of the governing body (Part VI, line 1a)	3 9	
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4 9	
5	Total number of individuals employed in calendar year 2010 (Part V, line 2a)	5 11		
6	Total number of volunteers (estimate if necessary)	6 0		
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a 0		
b	Net unrelated business taxable income from Form 990-T, line 34	7b 0		
Revenue	8	Contributions and grants (Part VIII, line 1h)	Prior Year 6,731,922	Current Year 6,884,805
	9	Program service revenue (Part VIII, line 2g)	0	0
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	254,133	301,580
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0	0
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	6,986,055	7,186,385
	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	4,425,237	5,318,677
Expenses	14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	716,241	838,929
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0	0
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶ ⁰		
	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f)	482,751	523,685
	18	Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	5,624,229	6,681,291
	19	Revenue less expenses Subtract line 18 from line 12	1,361,826	505,094
	Net Assets or Fund Balances	20	Total assets (Part X, line 16)	Beginning of Current Year 14,854,797
21		Total liabilities (Part X, line 26)	1,731,353	1,513,059
22		Net assets or fund balances Subtract line 21 from line 20	13,123,444	13,326,919

Part II Signature Block	
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.	

Sign Here	***** Signature of officer	2012-08-15 Date		
	SUSAN JENKINS EXECUTIVE DIRECTOR Type or print name and title			
Paid Preparer Use Only	Print/Type preparer's name AMY BIBBY	Preparer's signature AMY BIBBY	Date	Check if self-employed ☐ PTIN
	Firm's name ▶ DIXON HUGHES GOODMAN LLP			
	Firm's EIN ▶			
Firm's address ▶ 500 RIDGEFIELD COURT ASHEVILLE, NC 28806				
Phone no ▶ (828) 254-2254				

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

Check if Schedule O contains a response to any question in this Part III ☐

TO INCREASE THE QUALITY OF LIFE OF THE EASTERN BAND OF CHEROKEE INDIANS AND STRENGTHEN THE WESTERN NORTH CAROLINA REGION

If "Yes," describe these new services on Schedule O

If "Yes," describe these changes on Schedule O

4a (Code) (Expenses \$ 6,424,918 including grants of \$ 5,318,677) (Revenue \$)

THE CHEROKEE PRESERVATION FOUNDATION IS A 501(C)(3) PUBLICLY SUPPORTED ORGANIZATION THAT ACCOMPLISHES ITS EXEMPT PURPOSE AND MISSION AS A GRANTMAKER, CONVENER, PARTNERSHIP BROKER AND COMMUNITY BUILDER PLEASE SEE OUR EXTENDED STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS IN SCHEDULE O

[illegible][illegible]

4d Other program services (Describe in Schedule O)
(Expenses \$ including grants of \$) (Revenue \$)

4e	Total program service expenses	\$ 6,424,918
-----------	---------------------------------------	---------------------

Part IV

Checklist of Required Schedules

		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A.</i> 	1	Yes
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? 	2	Yes
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I.</i>	3	No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II.</i>	4	No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III.</i>	5	
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I.</i> 	6	No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II.</i> 	7	No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III.</i> 	8	No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV.</i> 	9	No
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V.</i> 	10	Yes
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI.</i> 	11a	Yes
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII.</i> 	11b	No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII.</i> 	11c	No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX.</i> 	11d	No
e	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X.</i> 	11e	No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X.</i> 	11f	Yes
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII.</i> 	12a	Yes
b	Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional.</i> 	12b	No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E.</i>	13	No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If "Yes," complete Schedule F, Parts I and IV.</i>	14b	No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? <i>If "Yes," complete Schedule F, Parts II and IV.</i>	15	No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? <i>If "Yes," complete Schedule F, Parts III and IV.</i>	16	No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I (see instructions)</i>	17	No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II.</i>	18	No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III.</i>	19	No
20a	Did the organization operate one or more hospitals? <i>If "Yes," complete Schedule H.</i>	20a	No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b	

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b–24d and complete Schedule K. If "No," go to line 25</i>	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i>	34		No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		No
a	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> ☐ Yes ☒ No			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance			
Check if Schedule O contains a response to any question in this Part V ☐			
		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	1a	24
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	1b	0
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes
2a	Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return.	2a	11
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).	2b	Yes
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	No
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.	3b	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	No
b	If "Yes," enter the name of the foreign country: _____ See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a	No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	No
d	If "Yes," indicate the number of Forms 8282 filed during the year.	7d	
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8	
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the organization make any taxable distributions under section 4966?	9a	
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b	
10	Section 501(c)(7) organizations. Enter		
a	Initiation fees and capital contributions included on Part VIII, line 12.	10a	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.	10b	
11	Section 501(c)(12) organizations. Enter		
a	Gross income from members or shareholders.	11a	
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).	11b	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	13a	
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.	13b	
c	Enter the amount of reserves on hand.	13c	
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b	

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
Check if Schedule O contains a response to any question in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		
1b	Enter the number of voting members included in line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		No
6	Does the organization have members or stockholders?		No
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	Yes	
7b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
8a	The governing body?	Yes	
8b	Each committee with authority to act on behalf of the governing body?	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Does the organization have local chapters, branches, or affiliates?		No
10b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	Yes	
11b	Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	Yes	
12b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	Yes	
12c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	Yes	
13	Does the organization have a written whistleblower policy?	Yes	
14	Does the organization have a written document retention and destruction policy?	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	The organization's CEO, Executive Director, or top management official	Yes	
15b	Other officers or key employees of the organization	Yes	
15c	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		No
16b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filedNC

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply.
Own website Another's website Upon request

19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization
DEBORAH GRANT
71 JOHN CROWE HILL ROAD
CHEROKEE, NC 28719
(828) 497-5550

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) LUKE HYDE CHAIRMAN	2.00	X		X				0	0	0
(2) JANELL RATTLER SECRETARY	1.00	X		X				0	0	0
(3) BILL BOYUM TREASURER	1.00	X		X				0	0	0
(4) MICHELL HICKS BOARD MEMBER	1.00	X						0	0	0
(5) JIM OWLE BOARD MEMBER	1.00	X						0	0	0
(6) TOM MASSIE BOARD MEMBER	1.00	X						0	0	0
(7) MYRON COULTER BOARD MEMBER	1.00	X						0	0	0
(8) MORGAN CRISP BOARD MEMBER	1.00	X						0	0	0
(9) LAWANDA NATIONS BOARD MEMBER	1.00	X						0	0	0
(10) KEREDITH OWENS BOARD MEMBER	1.00	X						0	0	0
(11) RONNIE BEALE BOARD MEMBER	1.00	X						0	0	0
(12) SUSAN JENKINS EXECUTIVE DIRECTOR	50.00			X				143,100	0	32,023
(13) DEBORAH GRANT FINANCE OFFICER	40.00			X				75,414	0	26,273

Part VII

1b	Sub-Total			
c	Total from continuation sheets to Part VII, Section A			
d	Total (add lines 1b and 1c)	218,514	0	58,296

2 Total number of individuals (including but not limited to those listed in Item 1) who received or accrued more than \$100,000 in reportable compensation from the organization. 2

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4	Yes
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►0

Part VIII

Statement of Revenue

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns . . .	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c				
	d	Related organizations . . .	1d				
	e	Government grants (contributions)	1e	6,851,594			
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	33,211			
	g	Noncash contributions included in lines 1a-1f \$					
	h	Total. Add lines 1a-1f			6,884,805		
Program Service Revenue	2a		Business Code				
	b						
	c						
	d						
	e						
	f	All other program service revenue					
	g	Total. Add lines 2a-2f					
	Other Revenue	3	Investment income (including dividends, interest and other similar amounts)		301,580		
4		Income from investment of tax-exempt bond proceeds . .					
5		Royalties					
6a		Gross Rents	(i) Real	(ii) Personal			
b		Less rental expenses					
c		Rental income or (loss)					
d		Net rental income or (loss)					
7a		Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
b		Less cost or other basis and sales expenses					
c		Gain or (loss)					
d		Net gain or (loss)					
8a		Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18					
b		Less direct expenses					
c		Net income or (loss) from fundraising events . .					
9a		Gross income from gaming activities See Part IV, line 19 . . a					
b		Less direct expenses					
c		Net income or (loss) from gaming activities . .					
10a		Gross sales of inventory, less returns and allowances					
b		Less cost of goods sold					
c		Net income or (loss) from sales of inventory . .					
	Miscellaneous Revenue		Business Code				
11a							
b							
c							
d	All other revenue						
e	Total. Add lines 11a-11d						
12	Total revenue. See Instructions			7,186,385	0	0	301,580

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	5,275,274	5,275,274		
2	Grants and other assistance to individuals in the U S See Part IV, line 22	43,403	43,403		
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	276,810	143,858	132,952	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	359,995	359,995		
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	56,583	46,783	9,800	
9	Other employee benefits	96,863	76,098	20,765	
10	Payroll taxes	48,678	35,913	12,765	
a	Fees for services (non-employees) Management				
b	Legal	295		295	
c	Accounting	19,800		19,800	
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other	21,575		21,575	
12	Advertising and promotion	3,979	3,979		
13	Office expenses	89,991	71,034	18,957	
14	Information technology				
15	Royalties				
16	Occupancy	51,776	44,107	7,669	
17	Travel	30,490	25,917	4,573	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	23,130	19,704	3,426	
23	Insurance	5,693	1,897	3,796	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	LEADERSHIP/MGMT INSTITU	143,581	143,581		
b	GRANTEE COMMUNICATIONS	54,032	54,032		
c	EMERGING PROGRAMMING OP	35,289	35,289		
d	ECONOMIC DEVELOPMENT	27,135	27,135		
e	EVALUATION OF GRANT PRO	3,613	3,613		
f	All other expenses	13,306	13,306		
25	Total functional expenses. Add lines 1 through 24f	6,681,291	6,424,918	256,373	0
26	Joint costs. Check here ☒ if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X

Balance Sheet

					(A)		(B)
					Beginning of year		End of year
Assets	1	Cash—non-interest-bearing			90,733	1	49,689
	2	Savings and temporary cash investments			4,686,196	2	3,743,289
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			604,722	4	709,305
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L				5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers, and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Schedule L				6	
	7	Notes and loans receivable, net				7	
	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges			409,652	9	394,721
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	284,291			
	b	Less: accumulated depreciation	10b	195,412	75,230	10c	88,879
	11	Investments—publicly traded securities			8,988,264	11	9,854,095
	12	Investments—other securities. See Part IV, line 11				12	
	13	Investments—program-related. See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11				15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)			14,854,797	16	14,839,978
Liabilities	17	Accounts payable and accrued expenses			207,330	17	124,405
	18	Grants payable			1,524,023	18	1,388,654
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D				21	
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities. Complete Part X of Schedule D				25	
	26	Total liabilities. Add lines 17 through 25			1,731,353	26	1,513,059
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here ☒ and complete lines 27 through 29, and lines 33 and 34.						
	27	Unrestricted net assets			13,123,444	27	13,326,919
	28	Temporarily restricted net assets				28	
	29	Permanently restricted net assets				29	
	Organizations that do not follow SFAS 117, check here ☐ and complete lines 30 through 34.						
	30	Capital stock or trust principal, or current funds				30	
	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other funds				32	
	33	Total net assets or fund balances			13,123,444	33	13,326,919
	34	Total liabilities and net assets/fund balances			14,854,797	34	14,839,978

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	7,186,385
2	Total expenses (must equal Part IX, column (A), line 25)	2	6,681,291
3	Revenue less expenses Subtract line 2 from line 1	3	505,094
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	13,123,444
5	Other changes in net assets or fund balances (explain in Schedule O)	5	-301,619
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	13,326,919

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII ☒

		Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		No
b	Were the organization's financial statements audited by an independent accountant?	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separated basis		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public
Inspection

Name of the organization CHEROKEE PRESERVATION FOUNDATION INC	Employer identification number 56-2272253
--	--

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☒

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)
- 10

☐

An organization organized and operated exclusively to test for public safety See**section 509(a)(4).**
- 11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other
- e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
- f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box
- g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?
- h

☐

Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support
			Yes	No	Yes	No	Yes	No	
Total									

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	8,728,243	8,304,720	7,533,888	6,731,922	6,884,805	38,183,578
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	8,728,243	8,304,720	7,533,888	6,731,922	6,884,805	38,183,578
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public Support. Subtract line 5 from line 4						38,183,578

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7 Amounts from line 4	8,728,243	8,304,720	7,533,888	6,731,922	6,884,805	38,183,578
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	383,712	441,051	308,175	254,133	301,580	1,688,651
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	3,775	45,287				49,062
11 Total support (Add lines 7 through 10)						39,921,291
12 Gross receipts from related activities, etc (See instructions)					12	
13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage		
14 Public Support Percentage for 2010 (line 6 column (f) divided by line 11 column (f))	14	95 650 %
15 Public Support Percentage for 2009 Schedule A, Part II, line 14	15	95 780 %
16a 33 1/3% support test—2010. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
b 33 1/3% support test—2009. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
17a 10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶		
b 10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶		
18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions ▶		

Part IIIPart III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) 	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public Support (Subtract line 7c from line 6)						

Section B. Total Support						
Calendar year (or fiscal year beginning in) 	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13 Total support (Add lines 9, 10c, 11 and 12)						
14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here 						

Section C. Computation of Public Support Percentage		
15 Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f))	15	
16 Public support percentage from 2009 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2010 (line 10c column (f) divided by line 13 column (f))	17	
18 Investment income percentage from 2009 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization 		
b 33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization 		
20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions 		

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

SCHEDULE D

(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.**
▶ **Attach to Form 990. ▶ See separate instructions.**

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
CHEROKEE PRESERVATION FOUNDATION INC

Employer identification number
56-2272253

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	
	☐ Yes ☐ No	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit	
	☐ Yes ☐ No	

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)

☐ Preservation of an historically importantly land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
2a	
2b	
2c	
2d	

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶ _____

4

Number of states where property subject to conservation easement is located ▶ _____

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes

☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ▶ _____

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ _____

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

☐ Yes

☐ No

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization’s financial statements that describes the organization’s accounting for conservation easements

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

1b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i)

Revenues included in Form 990, Part VIII, line 1

▶ \$ _____

(ii)

Assets included in Form 990, Part X

▶ \$ _____

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1

▶ \$ _____

b

Assets included in Form 990, Part X

▶ \$ _____

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2010

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

d

☐ Loan or exchange programs

b

☐ Scholarly research

e

☐ Other

c

☐ Preservation for future generations

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	
1d	
1e	
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current Year	(b)Prior Year	(c)Two Years Back	(d)Three Years Back	(e)Four Years Back
1a Beginning of year balance	9,247,798	7,583,038	6,366,447		
b Contributions	685,000	760,000	853,000		
c Investment earnings or losses	-79,629	941,146	377,625		
d Grants or scholarships		25,797	14,034		
e Other expenditures for facilities and programs		10,589			
f Administrative expenses					
g End of year balance	9,853,169	9,247,798	7,583,038		

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶ 100 000 %

b

Permanent endowment ▶

c

Term endowment ▶

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

3a(i)

Yes

No

(ii) related organizations

3a(ii)

Yes

No

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

Yes

No

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment		175,309	120,501	54,808
e Other		108,982	74,911	34,071
Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) ▶				88,879

Schedule D (Form 990) 2010

Part XI

Reconciliation of Change in Net Assets from Form 990 to Financial Statements

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	7,186,385
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	6,681,291
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	505,094
4	Net unrealized gains (losses) on investments	4	-359,337
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	57,718
9	Total adjustments (net) Add lines 4 - 8	9	-301,619
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	203,475

Part XII

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements	1	6,827,048
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments	2a	-359,337
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIV)	2d	
e	Add lines 2a through 2d	2e	-359,337
3	Subtract line 2e from line 1	3	7,186,385
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV)	4b	
c	Add lines 4a and 4b	4c	0
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	7,186,385

Part XIII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements	1	6,623,573
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIV)	2d	-57,718
e	Add lines 2a through 2d	2e	-57,718
3	Subtract line 2e from line 1	3	6,681,291
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV)	4b	
c	Add lines 4a and 4b	4c	0
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	6,681,291

Part XIV

Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

Identifier	Return Reference	Explanation
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	PART V, LINE 4	THE ENDOWMENT FUND REPRESENTS AMOUNTS SET ASIDE IN A LONG-TERM INVESTMENT FUND. THE OBJECTIVE OF THE FUND IS TO EMPHASIZE LONG-TERM GROWTH OF CAPITAL AND TO BUILD A CORPUS THAT WILL HELP SUSTAIN THE FOUNDATION'S OPERATIONS IN THE FUTURE. THE FUND IS NOT REPORTED AS RESTRICTED SINCE THERE ARE NO DONOR-IMPOSED STIPULATIONS INCLUDED IN THE ENDOWMENT FUND INVESTMENT PORTFOLIO. ARE MONIES DESIGNATED FOR A LEADERSHIP AWARD FUND. THE OBJECTIVE OF THE FUND IS TO EMPHASIZE SHORT-TERM GROWTH OF CAPITAL, WHILE SIMULTANEOUSLY PROTECTING THE CORPUS FROM THE EFFECTS OF INFLATION, TO ALLOW FOR THE AWARDING OF ANNUAL LEADERSHIP AWARDS. THE FUND IS NOT REPORTED AS RESTRICTED SINCE THERE ARE NO DONOR-IMPOSED STIPULATIONS.
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X	THE FOUNDATION HAS BEEN DETERMINED TO BE EXEMPT FROM TAXATION UNDER INTERNAL REVENUE CODE (IRC) SECTION 501(C)(3) AND IS EXEMPT FROM FEDERAL INCOME TAXES PURSUANT TO SECTION 501(A) OF THE IRC.
PART XI, LINE 8 - OTHER ADJUSTMENTS		RETURN OF PRIOR GRANTS 57,718
PART XIII, LINE 2D - OTHER ADJUSTMENTS		RETURN OF PRIOR GRANTS -57,718

Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990

OMB No 1545-0047

2010

Open to Public
Inspection

Name of the organization
CHEROKEE PRESERVATION FOUNDATION INC

Employer identification number
56-2272253

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed. ▶ ☐

1 (a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							

2

Enter total number of section 501(c)(3) and government organizations

▶ 30

3

Enter total number of other organizations

▶ 0

Part III

Grants and Other Assistance to Individuals in the United States.

Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) JONES-BOWMAN LEADERSHIP AWARD	10	43,403			

Part IV

Supplemental Information.

Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	PART I, LINE 2	SCHEDULE I, PART I, LINE 2 GRANTS ARE AWARDED THROUGH AN APPLICATION AND INTERNAL REVIEW PROCESS, WITH THE BOARD OF DIRECTORS VOTING ON ALL AWARDS THE FOUNDATION PUBLISHES ITS FUNDING CRITERIA ON ITS WEBSITE AND WITHIN THE APPLICATION FORM ALL GRANT RECIPIENTS MUST REPORT AT LEAST ANNUALLY ON THE USE OF GRANT AWARD MONIES, AND MUST SUBMIT A FINAL REPORT UPON COMPLETION OF THE GRANT PROJECT THE JONES-BOWMAN LEADERSHIP AWARD PROGRAM IS GOVERNED BY A POLICY THAT SPECIFIES THE CRITERIA FOR ELIGIBILITY AND MAKING AWARDS ALL LEADERSHIP AWARD PAYMENTS TO AWARDEES ARE PRE-APPROVED BY A COMMITTEE WHO DETERMINES IF THE AWARD MEETS THE CRITERIA AS SPECIFIED IN THE POLICY
OTHER INFORMATION	PART IV	GRANTS ARE PRESENTED BY TYPE THEN RECIPIENT FOR THE YEAR IN SOME CASES, A RECIPIENT WILL BE PRESENTED MULPTIPLE TIMES ON SCHEDULE I
SCHEDULE I, PART II	RELATIONSHIPS OF GRANT RECIPIENTS	RECIPIENT ORGANIZATIONS OF CERTAIN GRANTS AND ASSISTANCE HAVE A CERTAIN RELATIONSHIP WITH THE FOUNDATION--DIRECTORS OF THE FOUNDATION ARE APPOINTED BY THE GOVERNOR OF THE STATE OF NORTH CAROLINA CERTAIN DIRECTORS ARE SELECTED FROM A LIST PROVIDED BY THE CHIEF OF THE EASTERN BAND OF CHEROKEE INDIANS (PLEASE SEE THE RESPONSE TO PART VI, LINE 7A ON SCHEDULE O) IN ADDITION, INDIVIDUAL FOUNDATION DIRECTORS ARE ALSO REPRESENTATIVES OF VARIOUS ORGANIZATIONS THAT RECEIVE FOUNDATION GRANT AWARDS AS THESE RECIPIENT ORGANIZATIONS ARE EITHER EXEMPT UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE, OR ARE GOVERNMENTAL SUBDIVISIONS, THEY DO NOT MEET THE CRITERIA OF AN INTERESTED PERSON PER THE DEFINITION BY THE INTERNAL REVENUE SERVICE, HOWEVER, IT IS THE DESIRE OF THE FOUNDATION TO DISCLOSE THESE RELATIONSHIPS NONETHELESS IT IS THE POLICY OF THE FOUNDATION THAT DIRECTORS BE EXCLUDED FROM VOTING ON DECISIONS REGARDING THE ORGANIZATIONS THEY REPRESENT THIS LIST CONTAINS PAST AND PRESENT GRANT RECIPIENTS TO WHICH CURRENT DIRECTORS OF THE FOUNDATION (AT THE TIME OF THE GRANT) SERVED ON THE GOVERNING BODY
		- CHEROKEE BOYS CLUB/BIRDTOWN COMMUNITY CLUB - CHEROKEE BOYS CLUB/CHEROKEE DAY OF CARING - CHEROKEE BOYS CLUB/CHEROKEE CENTRAL SCHOOLS - CHEROKEE BOYS CLUB/CHEROKEE HIGH SCHOOL - CHEROKEE BOYS CLUB/CHEROKEE RESERVATION COOPERATIVE EXTENSION - CHEROKEE BOYS CLUB/CHEROKEE YOUTH COUNCIL - CHEROKEE BOYS CLUB/COMMUNITY DEVELOPMENT COORDINATOR GRANT - CHEROKEE BOYS CLUB/OCONALUFTEE INSTITUTE FOR CULTURAL ARTS - CHEROKEE INDIAN HOSPITAL - COMMUNITY FOUNDATION OF WESTERN NORTH CAROLINA/WNC PARTNERS FOR NONPROFIT SUCCESS - COUNTY OF JACKSON - EASTERN BAND OF CHEROKEE INDIANS - CHEROKEE BOTTLED WATER - EASTERN BAND OF CHEROKEE INDIANS - CHEROKEE CHOICES PROGRAM - EASTERN BAND OF CHEROKEE INDIANS - CHEROKEE NATIVE AMERICAN BUSINESS DEVELOPMENT OFFICE - EASTERN BAND OF CHEROKEE INDIANS - CHEROKEE YOUTH CENTER - EASTERN BAND OF CHEROKEE INDIANS - COMMUNITY EDUCATION & RECREATION SERVICES DIVISION - EASTERN BAND OF CHEROKEE INDIANS - DEPARTMENT OF TRANSPORTATION - EASTERN BAND OF CHEROKEE INDIANS - ENVIRONMENTAL AND NATURAL RESOURCES PROGRAM - EASTERN BAND OF CHEROKEE INDIANS - EMPLOYMENT DEPARTMENT - EASTERN BAND OF CHEROKEE INDIANS - EXECUTIVE OFFICE - EASTERN BAND OF CHEROKEE INDIANS - GEOGRAPHICAL INFORMATION SYSTEM OFFICE - EASTERN BAND OF CHEROKEE INDIANS - HEALTH AND MEDICAL DIVISION - EASTERN BAND OF CHEROKEE INDIANS - HEART TO HEART CHILD ADVOCACY CENTER - EASTERN BAND OF CHEROKEE INDIANS - KITUWAH PRESERVATION & EDUCATION PROGRAM - EASTERN BAND OF CHEROKEE INDIANS - MARKETING AND PROMOTION PROGRAM - EASTERN BAND OF CHEROKEE INDIANS - MARKETING AND PROMOTION PROGRAM/CHEROKEE CULTURAL ENTITIES - EASTERN BAND OF CHEROKEE INDIANS - OFFICE OF PLANNING AND DEVELOPMENT - EASTERN BAND OF CHEROKEE INDIANS - TRANSIT DEPARTMENT - FRIENDS OF GREAT SMOKY MOUNTAINS NATIONAL PARK - COUNTY OF GRAHAM, COOPERATIVE EXTENSION - MUSEUM OF THE CHEROKEE INDIAN - MUSEUM OF THE CHEROKEE INDIAN/SNOWBIRD CHEROKEE LANGUAGE PROGRAM - SMOKY MOUNTAIN ELEMENTARY SCHOOL - SOUTHWESTERN NC PLANNING AND ECONOMIC DEVELOPMENT COMMISSION - SOUTHWESTERN NC PLANNING AND ECONOMIC DEVELOPMENT COMMISSION/WESTERN REGION EDUCATION SERVICE ALLIANCE - SOUTHWESTERN NC RESOURCE CONSERVATION AND RESOURCE DEVELOPMENT COUNCIL/WATERSHED ASSOCIATION OF THE TUSKASEGEE RIVER - COUNTY OF SWAIN, COOPERATIVE EXTENSION - WESTERN CAROLINA UNIVERSITY - CHEROKEE STUDIES PROGRAM - WESTERN CAROLINA UNIVERSITY - CHEROKEE LANGUAGE PROGRAM - WESTERN CAROLINA UNIVERSITY - DEPARTMENT OF GEOSCIENCES & NATURAL RESOURCE MANAGEMENT - WESTERN CAROLINA UNIVERSITY - ENGLISH DEPARTMENT - WESTERN CAROLINA UNIVERSITY - HUNTER LIBRARY - WESTERN CAROLINA UNIVERSITY LEADERSHIP CENTER - WESTERN CAROLINA UNIVERSITY/REVITALIZATION OF TRADITIONAL CHEROKEE ARTISAN RESOURCES

Software ID:

Software Version:

EIN: 56-2272253

Name: CHEROKEE PRESERVATION FOUNDATION INC

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ASHEVILLE ART MUSEUM ASSOCIATION INCPO BOX 1717 ASHEVILLE,NC 28802	56-6060776	501(C)(3)	19,980				ENVIRONMENTAL PRESERVATION
ASHEVILLE ART MUSEUM ASSOCIATION INCPO BOX 1717 ASHEVILLE,NC 28802	56-6060776	501(C)(3)	19,950				ENVIRONMENTAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHATOOGA CONSERVANCY8 SEQUOIA HILLS LANE CLAYTON,GA 30525	58-2121969	501(C)(3)	14,000				ENVIRONMENTAL PRESERVATION
CHEROKEE BOYS CLUBPO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	80,000				ENVIRONMENTAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUBPO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	2,126				ENVIRONMENTAL PRESERVATION
CHEROKEE BOYS CLUBCHEROKEE CENTRAL SCHOOLSPO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	150,000				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUBCHEROKEE COOPERATIVE EXTENSIONPO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	90,392				CULTURAL PRESERVATION
CHEROKEE BOYS CLUBCHEROKEE DAY OF CARING COMMITTEEPO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	25,685				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUBCHEROKEE RESERVATION COOPERATIVE EXTENSIONPO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	8,250				ENVIRONMENTAL PRESERVATION
CHEROKEE BOYS CLUBCHEROKEE RESERVATION COOPERATIVE EXTENSIONPO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	97,383				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUBCOMMUNITY DEVELOPMENT COORDINATOR GRANTPO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	49,500				EMPLOYMENT OPPORTUNITIES
CHEROKEE BOYS CLUBCOMMUNITY DEVELOPMENT COORDINATOR GRANTPO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	58,000				EMPLOYMENT OPPORTUNITIES

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUBSNOWBIRD COMMUNITY LIBRARYPO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	16,885				ENVIRONMENTAL PRESERVATION
CHEROKEE BROADBAND ENTERPRISEPO BOX 507 CHEROKEE,NC 28719	01-0953499	501(C)(3)	4,577				ECONOMIC DEVELOPMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE HIGH SCHOOL PO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	26,450				ENVIRONMENTAL PRESERVATION
CHEROKEE HISTORICAL ASSOCIATION INC-NEGOTIOATED OPERATING SUPPORT PMT PO BOX 398 CHEROKEE,NC 28719	56-0623957	501(C)(3)	250,000				ECONOMIC DEVELOPMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE TALENTS INCQUALLA ARTS AND CRAFTS MUTUALPO BOX 310 CHEROKEE,NC 28719	26-0758806	501(C)(3)	17,828				CULTURAL PRESERVATION
CHEROKEE TALENTS INCQUALLA ARTS AND CRAFTS MUTUALPO BOX 310 CHEROKEE,NC 28719	26-0758806	501(C)(3)	107,350				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COASTLAND MINISTRIES 5368 NC HWY 16 S MORAVIAN FALLS,NC 28654	56-2087110	501(C)(3)	5,000				CULTURAL PRESERVATION
COMMUNITY FOUNDATION OF WNCPO BOX 1888 ASHEVILLE,NC 28802	56-1223384	501(C)(3)	80,000				ECONOMIC DEVELOPMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EBCI- CHEROKEE CHOICESPO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	10,000				CULTURAL PRESERVATION
EBCI -CHEROKEE NATIVE AMERICAN BUSINESS DEVELOPMENT OFFICEPO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	44,626				ECONOMIC DEVELOPMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EBCIDEPARTMENT OF TRANSPORTATIONPO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	374,000				ENVIRONMENTAL PRESERVATION
EBCIHEALTH AND MEDICAL DIVISIONPO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	20,000				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EBCI-DEPARTMENT OF TRANSPORTATIONPO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	90,000				ENVIRONMENTAL PRESERVATION
EBCI-DEPARTMENT OF TRANSPORTATIONPO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	500,000				ECONOMIC DEVELOPMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EBCI-KITUWAH PRESERVATION & EDUCATION PROGRAMPO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	162,447				CULTURAL PRESERVATION
EBCI-KITUWAH PRESERVATION & EDUCATIONAL PROGRAM PO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	19,500				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EBCI-MARKETING & PROMOTIONPO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	800,000				ECONOMIC DEVELOPMENT
EBCI-MARKETING & PROMOTION PROGRAMPO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	60,000				ECONOMIC DEVELOPMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EBCI-OFFICE OF PLANNING AND DEVELOPMENTPO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	65,000				ECONOMIC DEVELOPMENT
EBCI-QUALLA PUBLIC LIBRARYPO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	13,772				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EBCI-TRIBAL HISTORIC PRESERVATION OFFICEPO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	20,000				CULTURAL PRESERVATION
FIRST NATIONS DEVELOPMENT INSTITUTEQUALLA FINANCIAL FREEDOM351 COFFMAN ST STE 200 LONGMONT,CO 80501	54-1254491	501(C)(3)	20,000				ECONOMIC DEVELOPMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GRAHAM COUNTY COOPERATIVE EXTENSION 4-HPO BOX 486 ROBBINSVILLE,NC 28771	56-6000302	501(C)(3)	10,000				CULTURAL PRESERVATION
HAYWOOD COUNTY COOPERATIVE EXTENSION 4-H215 N MAIN ST T WAYNESVILLE,NC 28786	56-6000930	501(C)(3)	20,000				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MOUNTAIN BIZWORKS153 S LEXINGTON AVE ASHEVILLE,NC 28801	56-1733266	501(C)(3)	4,000				ECONOMIC DEVELOPMENT
MOUNTAIN MEDIATION SERVICESPO BOX 1627 BRYSON CITY,NC 28713	56-1865642	501(C)(3)	3,750				ECONOMIC DEVELOPMENT

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MURPHY PUBLIC LIBRARY PO BOX 130 MURPHY, NC 28906	56-6001299	501(C)(3)	21,500				CULTURAL PRESERVATION
MUSEUM OF THE CHEROKEE INDIANPO BOX 1599 CHEROKEE, NC 28719	56-0944327	501(C)(3)	172,000				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MUSEUM OF THE CHEROKEE INDIANPO BOX 1599 CHEROKEE,NC 28719	56-0944327	501(C)(3)	20,000				CULTURAL PRESERVATION
NORTH CAROLINA STATE UNIVERSITY3118 B JORDAN HALL RALEIGH,NC 28695	56-6000756	501(C)(3)	139,861				ENVIRONMENTAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NORTH CAROLINA STATE UNIVERSITY - RTCAR PROGRAM SUPPORT3118 B JORDAN HALL RALEIGH,NC 28695	56-6000756	501(C)(3)	33,534				ENVIRONMENTAL PRESERVATION
ON TRACK FINANCIAL EDUCATION50 S FRENCH BROAD AVE 227 ASHEVILLE,NC 28801	56-1056077	501(C)(3)	4,250				ECONOMIC DEVELOPMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PARTNERSHIP FOR THE FUTURE OF BRYSON CITY & SWAIN COUNTYCHEROKEE CHAMBER OPO BOX 721 BRYSON CITY,NC 28713	56-2199609	501(C)(3)	45,225				ECONOMIC DEVELOPMENT
REVITALIZATION OF TRADITIONAL CHEROKEE ARTISAN RESOURCES PROGRAM SUPPORTPO BOX 456 CHEROKEE,NC 28719		501(C)(3)	13,548				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SEQUOYAH BIRTHPLACE MUSEUMPO BOX 69 VONORE,TN 37885	56-0944327	501(C)(3)	20,000				CULTURAL PRESERVATION
SEQUOYAH BIRTHPLACE MUSEUMPO BOX 69 VONORE,TN 37885	56-0944327	501(C)(3)	15,000				ENVIRONMENTAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SMOKEY MOUNTAIN ELEMENTARY SCHOOL884 US HWY 441 N WHITTIER,NC 28789	56-6001054	JACKSON COUNTY	10,000				CULTURAL PRESERVATION
SOUTHWESTERN COMMISSIONWESTERN REGION EDUCATION SERVICE ALLIANCE125 BONNIE LANE SYLVA,NC 28779	56-0896753	501(C)(3)	166,500				ECONOMIC DEVELOPMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SOUTHWESTERN COMMUNITY COLLEGE OCONALUFTEE INSTITUTE FOR CULTURAL ARTS 447 COLLEGE DR SYLVA,NC 28779	23-7322352	501(C)(3)	19,745				ECONOMIC DEVELOPMENT
STECOAH VALLEY ARTS CRAFTS & EDUCATIONAL CENTER 121 SCHOOL HOUSE RD ROBBINSVILLE,NC 28771	56-1935344	501(C)(3)	7,219				ECONOMIC DEVELOPMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE SEQUOYAH FUND INC PO BOX 1200 CHEROKEE,NC 28719	31-1619784	501(C)(3)	1,000,000				ECONOMIC DEVELOPMENT
WATERSHED ASSOCIATION OF THE TUCKASEGEE RIVERPO BOX 2593 BRYSON CITY,NC 28713	58-1767801	501(C)(3)	9,500				ENVIRONMENTAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WESTERN CAROLINA UNIVERSITYCHEROKEE STUDIESHWY 107 CULLOWHEE,NC 28723	56-6001440	501(C)(3)	153,941				CULTURAL PRESERVATION
WESTERN NORTH CAROLINA REGIONAL EDUCATION FOUNDATION1459 SAND HILL RD ENKA,NC 28728	26-2885036	501(C)(3)	20,000				WORKFORCE DEVELOPMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WILD SOUTH16 EAGLE ST STE 200 ASHEVILLE,NC 28801	56-2173810	501(C)(3)	35,500				CULTURAL PRESERVATION
WILD SOUTH16 EAGLE ST STE 200 ASHEVILLE,NC 28801	56-2173810	501(C)(3)	7,500				ECONOMIC DEVELOPMENT

Schedule J
(Form 990)

Compensation Information

OMB No 1545-0047

2010

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization CHEROKEE PRESERVATION FOUNDATION INC	Employer identification number 56-2272253
--	--

Part I

Questions Regarding Compensation

	Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items		
☐ First-class or charter travel		
☐ Travel for companions		
☐ Tax idemnification and gross-up payments		
☐ Discretionary spending account		
☐ Housing allowance or residence for personal use		
☐ Payments for business use of personal residence		
☐ Health or social club dues or initiation fees		
☐ Personal services (e g , maid, chauffeur, chef)		
b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain	1b	
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	
3 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply		
☐ Compensation committee		
☒ Independent compensation consultant		
☒ Form 990 of other organizations		
☐ Written employment contract		
☒ Compensation survey or study		
☒ Approval by the board or compensation committee		
4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization		
a Receive a severance payment or change-of-control payment from the organization or a related organization?	4a	No
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	No
c Participate in, or receive payment from, an equity-based compensation arrangement?	4c	No
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III		
Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.		
5 For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of		
a The organization?	5a	No
b Any related organization?	5b	No
If "Yes," to line 5a or 5b, describe in Part III		
6 For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of		
a The organization?	6a	No
b Any related organization?	6b	No
If "Yes," to line 6a or 6b, describe in Part III		
7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	No
8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III	8	No
9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9	

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) SUSAN JENKINS	(i)	143,100	0	0	14,310	17,713	175,123	0
	(ii)	0	0	0	0	0	0	0
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
(10)								
(11)								
(12)								
(13)								
(14)								
(15)								
(16)								

Part III **Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
------------	------------------	-------------

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2010

Open to Public
Inspection

Name of the organization CHEROKEE PRESERVATION FOUNDATION INC	Employer identification number 56-2272253
---	---

Identifier	Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A		THE GOVERNOR OF THE STATE OF NORTH CAROLINA APPOINTS THE FOUNDATION'S DIRECTORS, TWO OF WHICH ARE SELECTED FROM A LIST OF NOMINEES SUBMITTED BY THE CHIEF OF THE EASTERN BAND OF CHEROKEE INDIANS THE CHIEF AND CHAIRMAN OF THE TRIBAL COUNCIL OF THE EASTERN BAND OF CHEROKEE INDIANS ALSO SERVE AS DIRECTORS

Identifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11		THE AUDIT/INVESTMENT COMMITTEE REVIEWS THE FORM 990 IN DETAIL WITH THE GUIDANCE OF ITS FINANCE OFFICER. THE FULL BOARD IS PROVIDED WITH A COPY OF THE 990 BEFORE IT IS FILED AND PERFORMS A MORE CURSORY REVIEW OF THE DOCUMENT. THE AUDIT/INVESTMENT COMMITTEE MEMBERS AND FINANCE OFFICER ANSWER ALL QUESTIONS BOARD MEMBERS HAVE BEFORE THE 990 DOCUMENT IS FILED.

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	EACH YEAR A CONFLICT OF INTEREST DISCLOSURE IS PREPARED BY THE DIRECTORS IN WHICH ARE LISTED ENTITIES TO WHICH A DIRECTOR IS RELATED THE BOARD CHAIRMAN ACTIVELY ENFORCES THE CONFLICT OF INTEREST POLICY DIRECTORS ARE REQUIRED TO RECUSE THEMSELVES FROM VOTING ON MATTERS RELATED TO ENTITIES TO WHICH THEY ARE RELATED PARTIES OR WHERE A POTENTIAL CONFLICT IS PRESENT

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 15	COMPARABILITY OF SALARIES DATA FOR ALL STAFF MEMBERS IS GATHERED FROM THE FOLLOWING SOURCES, FORMS 990 OF SIMILIAR ORGANIZATIONS IN NORTH CAROLINA, LOCAL ORGANIZATIONS, AND AN ANNUAL SALARY AND BENEFITS SURVEY FROM THE COUNCIL ON FOUNDATIONS PHILANTHROPIC TRADE ORGANIZATION SALARIES ARE PROPOSED BY THE BOARD CHAIRMAN AND EXECUTIVE DIRECTOR EACH YEAR DURING THE BUDGETING AND ANNUAL STAFF EVALUATION PROCESSES THEN, THE PROPOSED SALARIES ARE PRESENTED IN THE DRAFT BUDGET SUBMITTED TO THE BOARD

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 18	PHOTOCOPIES OF THE FORM 990 ARE AVAILABLE UPON REQUEST AT THE ORGANIZATION'S ADMINISTRATIVE OFFICE. IN ADDITION, RECENT FILINGS OF THE FORM 990 ARE AVAILABLE ONLINE AT WWW.GUIDESTAR.ORG

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 19	ALL GOVERNING DOCUMENTS, POLICIES AND FINANCIAL STATEMENTS ARE MADE AVAILABLE UPON REQUEST TO ANY INDIVIDUAL OR ORGANIZATION THE FOUNDATION OFTEN SHARES ITS INTERNAL INFORMATION IN AN EFFORT TO ASSIST OTHER ORGANIZATIONS IN ADOPTING BEST PRACTICES

Identifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED LOSSES ON INVESTMENTS -359,337 RETURN OF PRIOR GRANTS 57,718 TOTAL TO FORM 990, PART XI, LINE 5 -301,619

Identifier	Return Reference	Explanation
	FORM 990, PART XII, LINE 2C	THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR

Identifier	Return Reference	Explanation
STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	FORM 990, PART III, LINE 4A	MISSION AND SUPPORTING ACTIVITIES - THE MISSION OF THE FOUNDATION IS TO INCREASE THE QUALITY OF LIFE OF THE EASTERN BAND OF CHEROKEE INDIANS ("EBCI") AND STRENGTHEN THE WESTERN NORTH CAROLINA REGION. WE ACCOMPLISH THIS MISSION AS A GRANTMAKER, CONVENER, PARTNERSHIP BROKER AND COMMUNITY BUILDER. IN THESE ROLES, WE: 1) AWARD GRANTS TO NONPROFIT ORGANIZATIONS, SCHOOLS AND HIGHER LEARNING INSTITUTIONS ON OR NEAR TRIBAL LANDS IN THE SEVEN WESTERNMOST COUNTIES OF NORTH CAROLINA, 2) BRING TOGETHER GROUPS WITH COMMON INTERESTS AND GOALS TO SHARE IDEAS, COMBINE EFFORTS AND RESOURCES, AND LEVERAGE RESOURCES FROM VARIOUS FUNDING ORGANIZATIONS, 3) NETWORK WITH REGIONAL, STATE, AND NATIONAL ORGANIZATION TO SEEK AND CREATE PARTNERSHIPS SO OTHER FUNDING ORGANIZATIONS WILL INVEST IN PROJECTS AND GROUPS IN WESTERN NORTH CAROLINA, AND 4) BUILD THE CAPACITY OF NONPROFITS ON THE QUALLA BOUNDARY AND IN THE SURROUNDING REGION. THE FOUNDATION'S GRANTMAKING TO ELIGIBLE ORGANIZATIONS ON THE QUALLA BOUNDARY (THE EBCI'S HOMELAND) AND THE SEVEN SURROUNDING COUNTIES INCLUDES ONE-YEAR GRANTS, SOME OF WHICH ARE LESS THAN \$20,000 AND USED FOR CAPACITY, PLANNING AND PROJECT SPECIFIC PURPOSES, AND LARGER GRANTS THAT ARE FOR PROJECT SPECIFIC, PRESERVATION AND CIVIC ENHANCEMENT PURPOSES. THE FOUNDATION ALSO AWARDS A LIMITED NUMBER OF DISCRETIONARY GRANTS FOR CONVENING AND PARTNERING OPPORTUNITIES. DURING TWO GRANT FUNDING CYCLES IN FISCAL YEAR 2011, THE BOARD APPROVED 57 GRANTS TOTALING \$5,305,129. SINCE BEGINNING OPERATIONS IN 2002, THE FOUNDATION HAS AWARDED 715 GRANTS FOR A TOTAL OF \$54,564,444 IN THREE FOCUS AREAS: CULTURAL PRESERVATION, ECONOMIC DEVELOPMENT AND EMPLOYMENT OPPORTUNITIES, AND ENVIRONMENTAL PRESERVATION STRATEGIC INITIATIVES. IN ADDITION TO MAKING HIGH-QUALITY, ONE-YEAR GRANTS, THE FOUNDATION PURSUES GRANTMAKING OPPORTUNITIES THROUGH WHICH ITS INVESTMENTS CAN EFFECT SYSTEMIC CHANGE AND POSITIVE LONG-TERM RESULTS. SUCH MULTI-YEAR GRANTMAKING INTEGRATES PLANNING, GRANTS, CLUSTER EVALUATION AND STRATEGIC COMMUNICATION. THE FOLLOWING STRATEGIC INITIATIVES ILLUSTRATE THE FOUNDATION'S MULTI-YEAR PROGRAMMING ACTIVITIES. CULTURAL PRESERVATION: THE CHEROKEE LANGUAGE INITIATIVE: THE FOUNDATION HAS PROVIDED SIGNIFICANT GRANTS FOR CHEROKEE LANGUAGE PRESERVATION. IT HAS ASSISTED EBCI'S KITUWAH PRESERVATION AND EDUCATION PROGRAM (KPEP) AND WESTERN CAROLINA UNIVERSITY (WCU) IN CREATING A STRATEGIC PLAN TO UNIFY AND EXTEND LANGUAGE REVITALIZATION EFFORTS ON THE QUALLA BOUNDARY AND OTHER TRIBAL LANDS, INCLUDING SUPPORT FOR THE DEVELOPMENT OF THE KITUWAH ACADEMY AND CURRICULA FOR THE CHEROKEE LANGUAGE IMMERSION PROGRAM AND THE CHEROKEE COMMUNITY. THE FOUNDATION SUPPORTS VARIOUS LANGUAGE ENTITIES - CHEROKEE CENTRAL SCHOOLS, KPEP, SPECIAL PROGRAMS FROM THE MUSEUM OF THE CHEROKEE INDIAN, THE SNOWBIRD COMMUNITY AND WCU CHEROKEE STUDIES PROGRAM- AS THEY IMPLEMENT PROGRAMS TO REVITALIZE THE CHEROKEE LANGUAGE. DURING 2011, KPEP AND WCU'S CHEROKEE STUDIES PROGRAM HOSTED A CHEROKEE LANGUAGE SUMMIT AND SYMPOSIUM INVOLVING ORGANIZATIONS INVOLVED IN TEACHING INDIGENOUS LANGUAGES, BOTH LOCALLY AND NATIONALLY. THE FOCUS WAS ON LANGUAGE LEARNING ASSESSMENTS, RESEARCH, TEACHING TOOLS, SUCCESSSES AND CHALLENGES. DURING THE SUMMER OF 2011, THE SUMMER CAMPS HOSTED BY KPEP IN CHEROKEE AND BY THE MUSEUM OF THE CHEROKEE INDIAN IN THE SNOWBIRD COMMUNITY WERE WELL ATTENDED AND SUCCESSFUL. KPEP CONTINUES TO DEVELOP CURRICULUM FOR THE KITUWAH ACADEMY, WHICH NOW OFFERS PRE-SCHOOL THROUGH SECOND GRADE INSTRUCTION IN THE CHEROKEE LANGUAGE. KPEP IS ALSO DEVELOPING CERTIFICATION STANDARDS AND PROCESSES FOR TEACHERS AND TAKING STEPS TO MAKE THE KITUWAH ACADEMY A PRIVATE SCHOOL. CHEROKEE LEADERSHIP DEVELOPMENT: WITH THE EMERGENCE OF A CASINO OWNED BY THE EBCI, THE TRIBE HAS PROSPERED FINANCIALLY, BUT ITS LEADERSHIP POOL HAS BEEN STRETCHED THIN, WITH TOO FEW EXPERIENCED TRIBAL MEMBERS AVAILABLE TO STEP INTO POSITIONS OF LEADERSHIP WITHIN THE CASINO, TRIBAL GOVERNMENT, THE LOCAL BUSINESS DISTRICT AND COMMUNITY ORGANIZATIONS. TO HELP THE TRIBE DEVELOP NEW LEADERS TO JOIN THE RANKS OF THOSE ALREADY SERVING, THE FOUNDATION HAS DEVELOPED A PROGRESSION OF LEADERSHIP PROGRAMMING, STARTING WITH OPPORTUNITIES FOR YOUTH AND, MOST RECENTLY, CREATING A PROGRAM FOR ADULT MEMBERS OF THE TRIBE. THE GOAL OF THE FOUNDATION'S CULTURAL-BASED LEADERSHIP INITIATIVE IS TO HELP PRODUCE A SELFLESS, GIVING GENERATION THAT IS GROUNDED IN TRADITIONAL CHEROKEE VALUES, BUT ALSO POSSESSES THE SKILLS OF MODERN LEADERSHIP. CHEROKEE YOUTH COUNCIL - THE CHEROKEE YOUTH COUNCIL (CYC) WAS CREATED TO PROVIDE AN ATMOSPHERE FOR YOUTH TO VOICE THEIR OPINIONS ON ISSUES THAT MATTER TO THEM AND PROVIDE THE OPPORTUNITY FOR THEM TO DEVELOP LEADERSHIP SKILLS. THE CYC HAS ENGAGED CHEROKEE YOUTH IN SUCH ISSUES AS RECYCLING EDUCATION FOR THE COMMUNITY AND THE PREVENTION OF RISKY BEHAVIOR IN YOUTH. ADDITIONALLY, THE FOUNDATION AND THE CYC HAVE BEEN INSTRUMENTAL IN HELPING YOUTH IN SIX NEIGHBORING COUNTIES ORGANIZE THEIR OWN YOUTH CO

Identifier	Return Reference	Explanation
STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	FORM 990, PART III, LINE 4A	UNCILS DURING 2011, THE CYC SUPPORTED THE NEW SEVEN CLANS GRANT COUNCIL (SCGC) WHICH ACCE PTS YOUTH-WRITTEN GRANT APPLICATIONS FOR YOUTH-LED PROJECTS ON THE QUALLA BOUNDARY, ESPECI ALLY THOSE THAT ADDRESS DRUG AND ALCOHOL ADDICTION, SUICIDE, DISEASE AND ILLNESS, POVERTY AND HOMELESSNESS OR ABUSE THE CYC ALSO BEGAN TO CREATE A PRODUCT CONCEPT FOR A HEALTHY, P RE-PACKAGED FAMILY MEAL THAT WOULD HELP TRIBAL MEMBERS WITH OR AT RISK FOR DIABETES A CON TINGENT FROM THE CYC ATTENDED THE ANNUAL UNITED NATIONAL INDIAN TRIBAL YOUTH (UNITY) CONFE RENCE IN MINNEAPOLIS AND CONDUCTED A YOUTH LEADERSHIP WORKSHOP AT WHICH THEY PRESENTED TO OVER 100 YOUTH THE TEEN PREGNANCY DVD THEY PRODUCED IN 2010 CHEROKEE DAY OF CARING - THE FOUNDATION PARTNERS WITH THE EBCI AND HARRAH'S CHEROKEE CASINO AND RESORT TO IMPROVE AND E NHANCE COMMUNITY CIVIC PARTICIPATION THROUGH THE CHEROKEE DAY OF CARING THIS EVENT, BASED ON THE CHEROKEE TRADITION OF "GA-DU-GI" (HELPING HANDS), BRINGS TOGETHER MANY VOLUNTEERS TO PARTICIPATE IN IMPROVEMENT ACTIVITIES IN THE TEN QUALLA BOUNDARY COMMUNITIES IN 2011, 240 VOLUNTEERS PARTICIPATED, AND THEY RECEIVED SIGNIFICANT SUPPORT FROM THE EBCI FACILITIE S DEPARTMENT AND THE EBCI HOUSING AND COMMUNITY DEVELOPMENT DIVISION, WHICH COMPILED LISTS OF NEEDED MATERIALS AND SUPPLIED PROJECT LEADERS COSTA RICA ECO-STUDY TOUR - THE FOUNDAT ION, IN COOPERATION WITH THE CHEROKEE RESERVATION COOPERATIVE EXTENSION OFFICE, OFFERS A C ULTURAL EXCHANGE PROGRAM TO CHEROKEE YOUTH AND OTHER TEENS IN THE SEVEN-COUNTY REGION FOR THE PAST SEVEN YEARS, THE COSTA RICA CULTURAL EXCHANGE PROGRAM ALLOWS SELECTED YOUTH FROM THE WESTERN NORTH CAROLINA REGION TO EXPERIENCE A CHAPERONED, TEN-DAY, ECO-STUDY TOUR AND ENGAGE IN COMMUNITY SERVICE ACTIVITIES EXPERIENCING DIFFERENT CULTURES, WHICH ALLOWS STU DENTS TO SEE THEIR OWN CULTURE MORE CLEARLY, IS A CRITICAL ELEMENT IN YOUNG PEOPLE'S GROWT H AS INDIVIDUALS AND IN THEIR DEVELOPMENT AS FUTURE LEADERS IN THE PAST YEAR, ENLISTMENT EFFORTS THAT FOCUSED ON RECRUITING A HIGHER NUMBER OF CHEROKEE HIGH SCHOOL STUDENTS WERE S UCCESFUL, WITH HALF OF THE PARTICIPATING STUDENTS BEING FROM CHEROKEE HIGH SCHOOL THE 14 STUDENTS PARTICIPATING IN THE 2011 TRIP HELD MULTIPLE FUNDRAISERS SO THEY COULD PURCHASE AND PRESENT A PAIR OF RAIN BOOTS DURING THE ECO-STUDY TOUR TO EACH ELEMENTARY SCHOOL STUDE NT AT AN INDIGENOUS SCHOOL IN COSTA RICA JONES-BOWMAN LEADERSHIP AWARD PROGRAM - IN 2008, THE FOUNDATION INITIATED THE JONES-BOWMAN LEADERSHIP AWARD PROGRAM IN HONOR OF THE LATE C HIEF JONES AND MR BOWMAN, BOTH OF WHOM SERVED AS FOUNDING DIRECTORS OF THE FOUNDATION TH E PROGRAM PROVIDES RESOURCES TO STUDENTS ENROLLED IN HIGHER EDUCATION TO ENGAGE IN ACTIVIT IES THAT ENHANCE THEIR LEADERSHIP POTENTIAL AND ENCOURAGES THEM BE ACTIVE MEMBERS OF THEIR COMMUNITY, AS VOLUNTEERS AND AS LEADERS DURING 2011, THE JONES-BOWMAN FELLOWS PURCHASED AND ASSEMBLED SUSTAINABLE WATER SYSTEMS THAT INCLUDED RAIN BARRELS FOR 30 TRIBAL ELDERS AS A COMMUNITY SERVICE PROJECT THEIR INTENT WAS TO INFORM THE COMMUNITY ABOUT A NEW WAY TO BE ECO-FRIENDLY AND TO PROVIDE ELDERS WITH AN EASY, LOW MAINTENANCE OPPORTUNITY TO TAKE CA RE OF THEIR GARDENS TWO FORMER FELLOWS BECAME JONES-BOWMAN MENTORS AFTER COMPLETING THEIR UNDERGRADUATE STUDIES

Identifier	Return Reference	Explanation
		ADULT LEADERSHIP PROGRAM -- THE RIGHT PATH, A LEADERSHIP DEVELOPMENT PROGRAM FOR ADULT MEMBERS OF THE EBCI, COMPLETED ITS INAUGURAL YEAR IN 2011. THE 12-MONTH PROGRAM WORKS TO BRIDGE THE PAST AND PRESENT BY COVERING TRADITIONAL AND CULTURAL ELEMENTS IN DEPTH, AS WELL AS INTRODUCING CONTEMPORARY LEADERSHIP DEVELOPMENT COMPETENCIES. THE PROGRAM INCLUDES OPPORTUNITIES TO LEARN ABOUT CULTURAL VALUES, CHEROKEE SOCIAL SYSTEMS AND GENDER ROLES, THE CHEROKEE LANGUAGE, GOVERNANCE, HEALTHY LIVING, ARTISTIC EXPRESSION, THE NATURAL WORLD AND THE ENVIRONMENT, SPORTS AND RECREATION, STORYTELLING AND HUMOR, AND INDIGENOUS PEOPLES AND THEIR LEADERSHIP INITIATIVES, COMMUNITY PROGRAMS AND TRIBAL HEROES. IT ALSO INCORPORATES CONTEMPORARY CONCEPTS SUCH AS THE PERSONALITY ASSESSMENT TOOL KNOWN AS MYERS-BRIGGS. THE RIGHT PATH'S SECOND GROUP OF PARTICIPANTS BEGAN ITS 12-MONTH PROGRAM AS THE FOUNDATION'S FISCAL YEAR CAME TO A CLOSE. ECONOMIC DEVELOPMENT AND JOB CREATION OVER THE PAST EIGHT YEARS, THE FOUNDATION HAS PROVIDED SIGNIFICANT GRANT FUNDING FOR DEVELOPMENT OF A DIVERSE, SUSTAINABLE ECONOMY ON THE QUALLA BOUNDARY AND OTHER TRIBAL LANDS. THE FOUNDATION HAS MADE SIGNIFICANT INVESTMENTS IN THE EBCI'S PRINCIPAL CULTURAL ATTRACTIONS AND THOSE ATTRACTIONS' MARKETING EFFORTS TO MAKE THE QUALLA BOUNDARY A HERITAGE DESTINATION THAT ATTRACTS VISITORS INTERESTED IN LEARNING ABOUT THE EBCI'S HISTORY AND EXPERIENCING AUTHENTIC CHEROKEE CULTURE. IN ADDITION, TWO GRANTEEES, THE CHEROKEE CHAMBER OF COMMERCE AND THE SEQUOYAH FUND (A CERTIFIED COMMUNITY DEVELOPMENT FINANCIAL INSTITUTION) HAVE BECOME STRONG FORCES THAT ARE POSITIVELY CHANGING THE COURSE OF LOCAL BUSINESS DEVELOPMENT. THE SEQUOYAH FUND, FOR EXAMPLE, HAS MADE LOW-COST LOANS TO MERCHANTS IN THE CHEROKEE BUSINESS DISTRICT FOR NEW ROOFS AND BUILDING FACADES THAT HAVE COMPLEMENTED THE EBCI'S NEW DOWNTOWN RIVERBEND DEVELOPMENT AND GREATLY ENHANCED THE VISUAL APPEAL OF CHEROKEE'S DOWNTOWN. DURING 2011, WITH SUPPORT FROM THE FOUNDATION, THE EBCI DEPARTMENT OF TRANSPORTATION COMPLETED THE SECOND PHASE OF ITS PROJECT TO IMPROVE THE CULTURAL DISTRICT. THE DESIGN INCLUDES CULTURALLY THEMED STREETLIGHTS, UNDERGROUND UTILITY WIRES, NEW AND WIDER SIDEWALKS, CROSSWALKS STAMPED WITH CULTURAL SYMBOLS, IMPROVED LANDSCAPING AND SIGNAGE, AND THE ADDITION OF BENCHES, BIKE RACKS AND RECYCLING BINS. THE SEQUOYAH FUND'S ACTIVITIES INCLUDE SUPPORT FOR NEW AND EXPANDING GREEN, KNOWLEDGE-BASED AND HEALTHY FOOD BUSINESSES IN THE REGION. WITH SUPPORT FROM THE FOUNDATION, IT ALSO CONDUCTED ITS SECOND ANNUAL GREEN BUSINESS PLAN COMPETITION, WHICH WAS OPEN TO COMMUNITY COLLEGE STUDENTS IN THE REGION. THE 2011 WINNER IS HAYWOOD A COMMUNITY COLLEGE STUDENT WHO SUBMITTED A PLAN FOR A BUSINESS CALLED SUSTAINABILLIES, THROUGH WHICH HE CREATES AND SELLS A VARIETY OF CUSTOM GARDEN TOOLS AND ACCESSORIES, WITH THE EMPHASIS ON USING AS MUCH RECYCLED MATERIALS AS POSSIBLE. HERITAGE TOURISM IS A CORNERSTONE OF THE ECONOMY ON THE QUALLA BOUNDARY AND THE FOUNDATION HAS SUPPORTED A MULTI-YEAR MARKETING CAMPAIGN TO HELP BRING VISITORS TO CHEROKEE AND THE SURROUNDING REGION. DURING 2011, THE FOUNDATION HELPED FORM A COALITION OF ORGANIZATIONS ENGAGED IN CULTURAL TOURISM AND SPONSORED A WEEK-LONG MARKETING COLLEGE TO IMPROVE LOCAL KNOWLEDGE ABOUT DESTINATION MARKETING. THE GREATER CHEROKEE TOURISM COUNCIL, AS THE GROUP IS NOW KNOWN, INCLUDES EBCI TRAVEL & PROMOTION, CHEROKEE HISTORICAL ASSOCIATION, QUALLA ARTS & CRAFTS, THE MUSEUM OF THE CHEROKEE INDIAN, SEQUOYA NATIONAL GOLF CLUB, EBCI TRANSIT, EBCI FISH & GAME AND THE CHEROKEE CHAMBER OF COMMERCE. THROUGHOUT 2011 THE GROUP WORKED ON THE PLANNING AND EXECUTION OF ITS 2012 MARKETING CAMPAIGN. FOR A NUMBER OF YEARS, THE FOUNDATION HAS PROVIDED SUPPORT TO QUALLA FINANCIAL FREEDOM, A FINANCIAL LITERACY PROGRAM AIMED AT PREPARING CHEROKEE YOUTH TO MANAGE THEIR FUNDS ONCE THEY RECEIVE PAYOUTS FROM A TRUST FUND FOR MINORS BASED ON PER CAPITA PAYMENTS FROM CASINO REVENUES. DURING 2011, QUALLA FINANCIAL FREEDOM CREATED A GROUNDBREAKING ONLINE PROGRAM CALLED HOW TO MANAGE YOUR EBCI MONEY THAT WAS HONORED BY THE NATIVE AMERICAN FINANCE OFFICERS ASSOCIATION (NAFOA) AS FINANCIAL LITERACY PROGRAM OF THE YEAR. THE TRIBAL COUNCIL UNANIMOUSLY VOTED TO REQUIRE THAT TRIBAL YOUTH COMPLETE THE COURSE WITH AT LEAST AN 80% SCORE AND GRADUATE FROM HIGH SCHOOL IN ORDER TO GET THEIR TRUST FUND MONEY AT AGE 18. IF THEY DO NOT MEET EITHER OF THESE REQUIREMENTS, THEY MUST WAIT UNTIL THEY ARE 21 TO GET THEIR TRUST MONEY. ENVIRONMENTAL PRESERVATION REVITALIZATION OF TRADITIONAL CHEROKEE ARTISAN RESOURCES ("RTCAR") CHEROKEE ARTISANS HAVE HISTORICALLY DEPENDED ON INDIGENOUS NATURAL RESOURCES, BUT RESOURCES SUCH AS RIVER CANE, WHITE OAK, CLAY, AND PLANT DYES HAVE BEEN DEPLETED BY DEVELOPMENT, AGRICULTURE AND TOURISM OVER THE PAST CENTURY. IN 2003, THE FOUNDATION BEGAN THE RTCAR INITIATIVE TO DEVELOP STRATEGIES TO MAKE AMPLE RESOURCES AVAILABLE TO CHEROKEE ARTISANS, AND TO ENSURE THAT TRADITIONAL KNOWLEDGE

Identifier	Return Reference	Explanation
		E IS PRESERVED AND USED RTCAR HAS BEEN SUCCESSFULLY ADDRESSING INTERTWINING ISSUES INVOLV ING CULTURE AND THE ENVIRONMENT TODAY, A YOUNGER GENERATION OF ARTISANS IS COMMITTED TO P ERPETUATING CHEROKEE TRADITIONS, AND SUPPLIES OF KEY RESOURCES ARE ON THE RISE THE RTCAR INITIATIVE IS OPERATED THROUGH NORTH CAROLINA STATE UNIVERSITY'S CHEROKEE RESERVATION COOP ERATIVE EXTENSION AND PARTNERS WITH THE EBCI'S ENVIRONMENTAL PLANNING OFFICE AND TRIBAL HI STORIC PRESERVATION OFFICE, AS WELL AS WESTERN CAROLINA UNIVERSITY'S CHEROKEE STUDIES PROG RAM AND CHEROKEE CENTER DURING 2011, AN RTCAR GRANT HELPED FUND THE EXHIBITION, "A TISKET , A TASKET APPALACHIAN, CHEROKEE AND LOW COUNTRY BASKETS" AT THE ASHEVILLE ART MUSEUM AN OTHER GRANT THAT HAD BEEN INTENDED TO RESTORE SEVEN ACRES OF RIVER CANE RESULTED INSTEAD I N THE FOREST SERVICE PLANNING A 29-ACRE CANE MANAGEMENT AREA, WITH HALF FOR CANE RESTORATI ON OR EXPANSION OF EXISTING CANE RTCAR COLLABORATED WITH QUALLA ARTS AND CRAFTS MUTUAL IN PREPARING A NOMINATION FOR CHEROKEE ARTIST FOR A \$5,000 FIRST PEOPLES FUND COMMUNITY SPIR IT AWARD, WHICH WAS AWARDED IN MARCH 2011 TO THE MASTER BASKET WEAVER, WHO MENTORS YOUNG B ASKET MAKERS IN CLASSES AT CHEROKEE HIGH SCHOOL RTCAR IS ONE OF SEVERAL INITIATIVES BEING DONE BY THE FOUNDATION THAT IS SERVING AS A MODEL FOR OTHER COMMUNITIES IN INDIAN COUNTRY SUSTAINABLE ENVIRONMENTAL PRACTICES INITIATIVE THE FOUNDATION HAS BEEN IMPLEMENTING A SU STAINABILITY INITIATIVE WITHIN ITS ENVIRONMENTAL PRESERVATION FOCUS AREA IN RESPONSE TO T HE COMMUNITY'S INTEREST IN THE USE AND PRODUCTION OF ALTERNATIVE FUELS, RECYCLING, ENERGY CONSERVATION AND EFFICIENCY, AND GREEN BUSINESSES ESTABLISHED BY CHEROKEE ENTREPRENEURS, T HE FOUNDATION PREVIOUSLY HOSTED A SERIES OF CONVENINGS THAT INCLUDED EBCI'S HOUSING AND EN VIRONMENTAL OFFICES, THE CHEROKEE BOY S CLUB, THE CHEROKEE RESERVATION COOPERATIVE EXTENSIO N, AND LOCAL BUSINESS OWNERS, COMMUNITY MEMBERS AND YOUTH THESE VISIONING SESSIONS ALLOWE D PARTICIPANTS TO HEAR A WIDE RANGE OF PERSPECTIVES ON THE ENVIRONMENTAL ISSUES OF THE REG ION AND BEGIN DEVELOPMENT OF DIVERSE SOLUTIONS TO ADDRESS THESE ISSUES DURING 2011, THE F OUNDATION ALERTED THE EBCI TO AN OPPORTUNITY IN WHICH TWO CLIMATE CORPS INTERNS FUNDED BY THE ENVIRONMENTAL DEFENSE FUND WERE AWARDED TO THE EBCI STRATEGIC ENERGY COMMITTEE, DURING THEIR 10-WEEK INTERNSHIP, THEY MADE A NUMBER OF EXCELLENT RECOMMENDATIONS TO IMPROVE THE TRIBE'S ENERGY EFFICIENCY EFFORTS AND STRATEGIC ENERGY PLAN THE FOUNDATION MADE A GRANT I N 2011 THAT IN 2012 WILL FUND SOLAR, MICRO-TURBINE AND OTHER ENERGY DEMONSTRATION PROJECTS IN AN EFFORT TO GAIN SUPPORT AND MOMENTUM IN THE COMMUNITY FOR LARGER MACRO-PROJECTS SUCH AS A SOLAR FARM

Identifier	Return Reference	Explanation
		CAPACITY-BUILDING CHALLENGE GRANT INITIATIVE FOR CAPITAL PROJECT FUNDING IN 2008, THE FOUNDATION IMPLEMENTED GUIDELINES FOR FUNDING CAPITAL PROJECTS THAT INVOLVES A TIERED FUNDING APPROACH PRIOR TO AWARDING FUNDS FOR THE CAPITAL PROJECT ITSELF, GRANTEES ARE AWARDED CAPACITY BUILDING GRANTS DESIGNED TO ENHANCE THE SKILLS OF THE GRANTEE AND THE SUCCESS OF THE FUTURE PROJECT. THE CAPACITY GRANTS ALLOW GRANTEES TO ENGAGE IN TRAINING IN PROJECT PLANNING, PROJECT MANAGEMENT AND BUSINESS MANAGEMENT BEFORE UNDERTAKING A MAJOR PROJECT. THE AWARDING OF FUNDS FOR A CAPITAL PROJECT IS CONTINGENT ON THE GRANTEE'S ENGAGEMENT IN THESE TRAINING OPPORTUNITIES. REGIONAL PARTNERSHIPS - THE FOUNDATION PARTNERS WITH REGIONAL ORGANIZATIONS TO ENHANCE THE REACH AND IMPACT OF THE FOUNDATION'S INVESTMENTS. THE FOUNDATION'S PARTNERSHIP WITH THREE OTHER REGIONAL ORGANIZATIONS - THE COMMUNITY FOUNDATION OF WNC, THE MISSION HEALTHCARE FOUNDATION AND THE UNITED WAY OF ASHEVILLE & BUNCOMBE COUNTY - HAS RESULTED IN WNC NONPROFIT PATHWAYS, A PROGRAM THAT ENHANCES THE ABILITY OF NONPROFITS TO BE MORE EFFECTIVE IN THEIR WORK IN 18 COUNTIES IN WESTERN NORTH CAROLINA. THIS PARTNERSHIP HAS ENABLED FOUNDATION GRANTEES OPPORTUNITIES TO ATTEND CAPACITY BUILDING WORKSHOPS ON TOPICS SUCH AS BOARD DEVELOPMENT, COMMUNICATIONS, FUNDRAISING, FINANCIAL AND LEGAL COMPLIANCE, EVALUATIONS AND STRATEGIC PLANNING. ADDITIONALLY, THE FOUNDATION HAS DEVELOPED A SERIES OF HALF-DAY "SKILL BUILDERS" COURSES FOR GRANTEES TO HELP THEM MAKE PROJECT GRANTS RUN MORE SMOOTHLY. THESE COURSES INCLUDE PROJECT PLANNING, FINANCIAL MANAGEMENT, PROJECT MANAGEMENT, FUNDRAISING, PROJECT LEADERSHIP AND PROJECT COMMUNICATIONS. DURING 2011, WITH HELP FROM THE FOUNDATION, WNC NONPROFIT PATHWAYS HOSTED A WORKSHOP ON DEFINING AND TRACKING RESULTS FOR YOUR ORGANIZATION THAT WAS ATTENDED BY NEARLY 60 ORGANIZATIONS. A SKILL BUILDER COURSE CALLED SOCIAL MEDIA FOR ORGANIZATIONS ATTRACTED 44 ATTENDEES AND WILL BE REPEATED IN 2012. OTHER NEW SKILL BUILDER CLASSES INCLUDED PREPARING A GRANT PROPOSAL, DEFINING AND TRACKING A PROJECT, AND DESIGNING YOUR WORK DAY. THE FOUNDATION HAS WORKED WITH UNITED WAY OF ASHEVILLE AND BUNCOMBE COUNTY, THE COMMUNITY FOUNDATION OF WESTERN NORTH CAROLINA AND MISSION HEALTH FOUNDATION TO DEVELOP AND IMPLEMENT A COMMON GRANT APPLICATION PROCESS, AND THE FOUNDATION INTRODUCED ITS NEW COMMON GRANT APPLICATION JUST BEFORE YEAR-END. THE COMMON GRANT APPROACH HELPS POTENTIAL GRANTEES BETTER UNDERSTAND REQUIREMENTS AND EXPECTATIONS, AS WELL AS BETTER UNDERSTAND HOW TO COMPLETE THE FORMS. ADDITIONALLY, THE APPLICATION HAS BEEN DESIGNED TO ENABLE IMPROVEMENTS IN THE MEASUREMENT OF RESULTS FOR THE BENEFIT OF GRANTEES AND FUNDERS. THE FOUNDATION HAS PROVIDED MORE THAN \$1.75 MILLION TO SUPPORT THE CONSTRUCTION OF A DEDICATED BROADBAND CONNECTION, WNC EDNET, THAT BRINGS TOGETHER 60 EDUCATIONAL SITES - PRIMARILY PUBLIC SCHOOLS, COLLEGES AND ADMINISTRATIVE OFFICES - AROUND THE SEVEN WESTERNMOST COUNTIES AND THE QUALLA BOUNDARY. THE FOUNDATION COLLABORATED WITH THE APPALACHIAN REGIONAL COMMISSION, THE GOLDENLEAF FOUNDATION, THE BUSINESS AND EDUCATION TECHNOLOGY ALLIANCE, THE NORTH CAROLINA RURAL ECONOMIC DEVELOPMENT CENTER AND THE PUBLIC SCHOOLS OF NORTH CAROLINA SO THAT RURAL STUDENTS CAN ACHIEVE THE SAME LEVELS OF LEARNING AS STUDENTS IN MORE URBAN AREAS AND COMPETE IN OUR GLOBAL SOCIETY. MORE RECENTLY, THE EMPHASIS HAS BEEN ON ENGAGING WNC EDUCATORS AND STUDENTS IN DECISIONS ABOUT HOW TO UTILIZE TECHNOLOGY IN THE CLASSROOM. IN 2011, WNC EDNET HELD A NUMBER OF PROFESSIONAL DEVELOPMENT WORKSHOPS FOR TEACHERS AND PROVIDED INFORMATION ABOUT SMART BOARDS, APPLE COMPUTER INTEGRATION, MOODLE AND OTHER TOPICS. WNC EDNET ALSO HELD A STUDENT TECHNOLOGY ADVISORY COUNCIL CONFERENCE DURING THE YEAR AT WHICH SIX OF THE SEVEN SCHOOL DISTRICTS WERE REPRESENTED BY 34 STUDENTS AND 10 TEACHERS. THE PROGRAM INCLUDED CLASSES IN TECHNOLOGY TROUBLESHOOTING, VIDEOGRAPHY AND WEB PAGE DEVELOPMENT. SUPPORT ACTIVITIES OF GRANTMAKING CONVENINGS. CONVENING IS A WAY TO BRING A GROUP, OR GROUPS, TOGETHER FOR THE PURPOSE OF NETWORKING AND LEARNING FROM EACH OTHER. THIS TOOL IS OFTEN USED BY FOUNDATIONS TO BETTER UNDERSTAND CHALLENGES AND OPPORTUNITIES THAT GRANTEES ENCOUNTER SO MORE EFFECTIVE GRANTMAKING OCCURS AND GRANTEES ARE MORE SUCCESSFUL WITH THEIR PROJECTS. A LOCAL COMMITTEE HAS BEEN WORKING ON WRITING A NEW CONSTITUTION FOR THE TRIBE, AND TO HELP THIS COMMITTEE AND OTHER INTERESTED PARTNERS, THE FOUNDATION BROUGHT TO CHEROKEE REPRESENTATIVES FROM THE NATIONAL CONGRESS OF AMERICAN INDIANS' PARTNERSHIP FOR TRIBAL GOVERNANCE, NATIVE NATIONS INSTITUTE AND AN EBCI MEMBER WHO HAS GONE THROUGH THE PROCESS OF CREATING A TRIBAL CONSTITUTION. THE LOCAL COMMITTEE IS UTILIZING THE THREE CONSULTANTS' EXPERTISE AS IT MOVES FORWARD. ALSO, THE FOUNDATION STAFF WORKED WITH THE W. K. KELLOGG FOUNDATION (WKKF) TO INCLUDE EBCI MEMBERS IN THE WKKF'S AMERICA'S RACIAL HEALING CONVENING IN ASHEVILLE. FOR THESE EFFORTS, WKKF

Identifier	Return Reference	Explanation
		PROVIDE A \$5,000 GRANT TO THE CHEROKEE HEALING AND WELLNESS COALITION A NUMBER OF LESS FORMAL CONVENINGS WERE ALSO HELD, AND THE FOUNDATION SPONSORED ITS ANNUAL COMMUNITY CELEBRATION, WHERE THE PUBLIC WAS INVITED TO VIEW DISPLAYS AND PRESENTATIONS ABOUT GRANTEE PROJECTS EVALUATION OF FOUNDATION GRANTMAKING EVALUATION OF THE SUCCESS OF GRANTS INCREASES THE KNOWLEDGE OF GRANTEES AND POINTS TOWARD THE MOST PRODUCTIVE USE OF TALENT AND RESOURCES THE FOUNDATION USES AN ESTABLISHED EVALUATION FRAMEWORK TO GUIDE GRANTEES IN MEASURING THE IMPACT OF THEIR PROJECTS THE DATA ASSISTS THE FOUNDATION IN EVALUATING ITS IMPACT AS A FUNDING ORGANIZATION EACH YEAR, AN IMPACT ASSESSMENT REPORT DETAILING THE PROGRESS OF KEY PROJECTS, INCLUDING CHALLENGES AND SUCCESSES, IS CREATED FOR THE FOUNDATION'S BOARD AND STAFF COMMUNICATION WITH KEY AUDIENCES IN AN EFFORT TO KEEP GRANTEES, PARTNERS, THE CHEROKEE AND REGIONAL COMMUNITIES, AND OTHER INTERESTED PARTIES INFORMED OF OPPORTUNITIES, EVENTS AND GRANTEE SUCCESS STORIES, THE FOUNDATION COMMUNICATES THROUGH A COMBINATION OF COMMUNICATIONS TOOLS, INCLUDING AN ANNUAL REPORT TO THE COMMUNITY THAT DOCUMENTS THE PROGRESS OF FOUNDATION-FUNDED PROJECTS AND PROGRAMS, NEWS RELEASES, QUARTERLY NEWSLETTERS, ITS TRADITIONAL WEB SITE (WWW.CPFDN.ORG), SOCIAL MEDIA, BROCHURES AND ADVERTISEMENTS THE FOUNDATION CREATED AN ENTIRELY NEW WEB SITE DURING 2011, MAKING ITS MAJOR PROGRAMS MORE VISIBLE AND USING VIDEO TO HELP VISITORS UNDERSTAND ISSUES THE FOUNDATION IS HELPING THE EBCI TO ADDRESS AND SUCCESSES THAT ARE BEING ACHIEVED THE FOUNDATION ALSO TRANSITIONED ITS NEWSLETTER INTO AN ELECTRONIC FORMAT DURING THE YEAR