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DLN: 93493226007052

Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2010

OMB No 1545-0047

	eni or ine Revenue	e Service	► The organization may have	e to use a copy of this return to satisfy st	ate reporting	requirements	Inspection			
A Foi	the 2	2010 ca	⊔ lendar year, or tax year beginn	ing 10-01-2010 and ending 09-30-2011						
	ck ıf a _l	pplicable	C Name of organization JOHN F KENNEDY CENTER FOR TH			D Employer 53-0245	identification number			
Nan		-	Doing Business As			E Telephone				
∏ Initi ∏ Terr			Number and street (or P O box if 2700 F STREET NW	mail is not delivered to street address)	Room/suite	(202)41	6-8000			
☐ Ame			City or town, state or country, and WASHINGTON, DC 205660001	I ZIP + 4		G Gross rece	pts \$ 238,300,961			
App	lication	n pending								
			F Name and address of pr MICHAEL M KAISER 2700 F STREET NW WASHINGTON, DC 2056		H(b) Are all a	affiliates include				
т Тах	-exem	npt status	▼ 501(c)(3)	(insert no)		," attach a lis o exemption r	st (see instructions) number ►			
		·		(IIISERCITO) 1317(d)(1) 01 327						
			W KENNEDY-CENTER ORG							
			Corporation Trust Associat	ion Other 🗠	L Year of for	nation 1958	M State of legal domicile DC			
Pai		Sum	<u> </u>	ion or most significant activities						
Governance	<u>-</u> -	OF PERF	ORMING ARTS PROGRAMS (NTER FOR THE PERFORMING ARTS, DE E G , THEATER, MUSIC, OPERA, BALLE	T, DANCE)					
		2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net a 3 Number of voting members of the governing body (Part VI, line 1a)								
<u>e</u>			_	of the governing body (Part VI, line 1b)		4	57			
Activities &			nber of individuals employed ir	5	2,069					
୍ବ	6	Total nur	nber of volunteers (estimate if	necessary)		6	1,500			
	7a 🗆	Total unr	elated business revenue from	Part VIII, column (C), line 12		7a	134,951			
	ы	Net unre	ated business taxable income	from Form 990-T, line 34		7b	110,258			
$\overline{}$										
						Year	Current Year			
9	8			line 1h)	1	12,517,720	99,500,012			
enne	9	Progra	m service revenue (Part VIII,	line 2g)	1	12,517,720 56,815,180	99,500,012 80,351,826			
Revenue	9 10	Progra Invest	m service revenue (Part VIII, ment income (Part VIII, colum	line 2g)	1	12,517,720 56,815,180 2,621,302	99,500,012 80,351,826 3,710,876			
Revenue	9	Progra Invest Other Total r	m service revenue (Part VIII, ment income (Part VIII, colum revenue (Part VIII, column (A evenue—add lines 8 through 1	line 2g)	1	12,517,720 56,815,180	99,500,012 80,351,826			
Revenue	9 10 11	Progra Invest Other Totalr 12) .	m service revenue (Part VIII, ment income (Part VIII, colum revenue (Part VIII, column (A evenue—add lines 8 through 1	Inne 2g)	1	12,517,720 56,815,180 2,621,302 10,856,284	99,500,012 80,351,826 3,710,876 11,402,053			
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	9 10 11 12	Progra Invest Other Total r 12). Grants Benefit	m service revenue (Part VIII, ment income (Part VIII, colum revenue (Part VIII, column (A evenue—add lines 8 through 1	line 2g)	1	12,517,720 56,815,180 2,621,302 10,856,284 82,810,486 2,540,494	99,500,012 80,351,826 3,710,876 11,402,053 194,964,767 1,227,707			
	9 10 11 12 13 14	Progra Invest Other Total r 12). Grants Benefit Salarie 5-10) Profes	m service revenue (Part VIII, ment income (Part VIII, colum revenue (Part VIII, colum (A evenue—add lines 8 through 1	line 2g)	1	12,517,720 56,815,180 2,621,302 10,856,284 82,810,486 2,540,494	99,500,012 80,351,826 3,710,876 11,402,053 194,964,767 1,227,707 0			
Expenses Revenue	9 10 11 12 13 14 15 16a b	Progra Invest Other Total r 12) . Grants Benefit Salarie 5-10) Profes Total fut	m service revenue (Part VIII, ment income (Part VIII, colum (A evenue (Part VIII, column (A evenue—add lines 8 through 1	line 2g)	1	12,517,720 56,815,180 2,621,302 10,856,284 82,810,486 2,540,494 0 74,275,625 393,431	99,500,012 80,351,826 3,710,876 11,402,053 194,964,767 1,227,707 0 81,851,184 432,750			
	9 10 11 12 13 14 15 16a b	Progra Invest Other Total r 12) . Grants Benefit Salarie 5-10) Profes Total fur Other	m service revenue (Part VIII, ment income (Part VIII, column (A evenue (Part VIII, column (A evenue—add lines 8 through 1 evenue—add	Inne 2g)	1	12,517,720 56,815,180 2,621,302 10,856,284 82,810,486 2,540,494 0 74,275,625 393,431	99,500,012 80,351,826 3,710,876 11,402,053 194,964,767 1,227,707 0 81,851,184 432,750			
	9 10 11 12 13 14 15 16a b 17	Progra Invest Other Total r 12) . Grants Benefit Salarie 5-10) Profes Total fut Other	m service revenue (Part VIII, ment income (Part VIII, column (A evenue —add lines 8 through 1 — — — — — — — — — — — — — — — — — —	line 2g)	1	12,517,720 56,815,180 2,621,302 10,856,284 82,810,486 2,540,494 0 74,275,625 393,431 83,774,646 60,984,196	99,500,012 80,351,826 3,710,876 11,402,053 194,964,767 1,227,707 0 81,851,184 432,750 109,035,936 192,547,577			
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Expenses	9 10 11 12 13 14 15 16a b 17	Progra Invest Other Total r 12) . Grants Benefit Salarie 5-10) Profes Total fut Other Total e	m service revenue (Part VIII, ment income (Part VIII, column (A evenue—add lines 8 through 1	line 2g)	1 Beginning	12,517,720 56,815,180 2,621,302 10,856,284 82,810,486 2,540,494 0 74,275,625 393,431 83,774,646 60,984,196 21,826,290 of Current	99,500,012 80,351,826 3,710,876 11,402,053 194,964,767 1,227,707 0 81,851,184 432,750 109,035,936 192,547,577 2,417,190			
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Firm's address F 7101 WISCONSIN AVE SUITE 800

BETHESDA, MD 208144827

May the IRS discuss this return with the preparer shown above? (see instructions) $\ \ .$

Use Only

Phone no (301) 654-4900

Par		ogram Service Acc contains a response to	complishments any question in this Part III		৮
1	Briefly describe the organiz	zation's mission			
PER MUS WAS	FORMING ARTS IT (A) DEV SIC, OPERA, BALLET AND D	/ELOPS AND PRESENT ANCE, (B) DEVELOPS NALLY, AND (C) DELI	BOTH A PRESIDENTIAL MEMO S A BROAD ARRAY OF PERFO EDUCATIONAL AND COMMUN VERS ARTS MANAGEMENT ED	RMING ARTS PROGRAMS, IN IITY ENGAGEMENT ACTIVIT	ICLUDING THEATER, IES BOTH IN
	•				
2	Did the organization underting the prior Form 990 or 990-		ram services during the year wh		es 🗸 No
	If "Yes," describe these nev	v services on Schedule	0		
3		conducting, or make sig	nıfıcant changes ın how ıt condu	cts, any program	es 🗸 No
	If "Yes," describe these cha	inges on Schedule O			
4	Section 501(c)(3) and 501	(c)(4) organizations and	th of the organization's three larg section 4947(a)(1) trusts are in nue, if any, for each program serv	equired to report the amount o	
4a	(Code)	(Expenses \$ 173,24	16,832 including grants of \$	1,227,707) (Revenue \$	80,387,812)
	APPROXIMATELY 2,000 PERFORI BROADCASTS REACH 40 MILLIOI (B) SUPPORTS ARTISTS IN THE CENTER IS A LIVING MEMORIAL	MANCES FOR AUDIENCES TO N MORE THE KENNEDY CENT CREATION OF NEW WORKS, TO THE LATE PRESIDENT JOH	6 (KENNEDY CENTER) IS THE NATION'S FALING NEARLY 2 MILLION KENNEDY C FER (A) PRODUCES AND PRESENTS EXA AND, (C) SERVES AS THE NATION'S LEA IN F KENNEDY AND RECEIVES MORE T DRMATION ABOUT PRESIDENT KENNED	ENTER TOURING PRODUCTIONS, TEL MPLES OF MUSIC, DANCE AND THEAT NDER IN ARTS EDUCATION ADDITION HAN 1 MILLION VISITORS ANNUALLY I	EVISION AND RADIO ER, OPERA, AND BALLET, ALLY, THE KENNEDY FROM EVERY STATE AND
4b	(Code)	(Expenses \$	including grants of \$) (Revenue \$)
4c	(Code)	(Expenses \$	including grants of \$) (Revenue \$)
	Other program services (I	Docariba in Sabadula O	1		
-ru	(Expenses \$	including gr	•) (Revenue \$)
	Total program service exp		·	,σ.σ.ιωσ ψ	,
	i Juai Diguidili Selvice exp	cuadara I/3/	TU.U.J.C		

Part TV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section $501(c)(3)$ or $4947(a)(1)$ (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? $^{f g}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure $98-19$? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasiendowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV .	16	Yes	
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		Νo
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II $\textcircled{\textbf{5}}$	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes,"</i> complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule Ma	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35	Yes	
a	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 99 0	(2010)

Part V S	Statements Regarding Other IRS Filings and Tax Compliance	·

	Check if Schedule O contains a response to any question in this Part V			
			Yes	No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 991			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	20	165	
a	Did the organization have unrelated business gross income of \$1,000 or more during the	2-	V	
h	year?	3a 3b	Yes Yes	
а	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country ► See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	_		
a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	5c 6a		No
b	organization solicit any contributions that were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).	OB		
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
ь Э	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
ı	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states			
	In which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand			
	13c			B.1
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

itains a response to any question in					

Se	ection A. Governing Body and Management			
			Yes	No
_				
1a	Enter the number of voting members of the governing body at the end of the tax year			
ь	Enter the number of voting members included in line 1a, above, who are			
	ındependent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any	,	V	
3	other officer, director, trustee, or key employee?	2	Yes	
3	supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was			
	filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		N o
6	Does the organization have members or stockholders?	6		No
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No
ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the			
-	year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	9		NI a
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	evenue Code.)			
	,		Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
_	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	120	165	
·	describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		V	
	The organization's CEO, Executive Director, or top management official	15a	Yes	
D	Other officers or key employees of the organization	15b	Yes	
	Ti Tes to fine 15a of 15b, describe the process in schedule of (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a	Yes	
Ь	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b	Yes	
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			
	(3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. F. Another's website. V. Upon request			
	i Own website i Another's website it Opon request			

- Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨 LYNNE H PRATT

2700 F STREET NW WASHINGTON, DC 205660001 (202)416-8000

<u>Part VIII</u> Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organ	nization nor any r	sate	sated any current officer, director, or trustee							
(A) Name and Title	(B) Average hours	(C) Position (check all that apply)						(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Former Highest compensated employee Key employee Officer Institutional Trustee or director		organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations			
See Additional Data Table										

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

			,						,						
	(A) Name and Title	(B) Average hours		tion (ıll		Rep comp	(D) ortable ensation m the	(E) Reportable compensation from related	n :	(F) Estima amount o	ited f other	
		per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organiz	m the zation (W- 9-MISC)	organizations (W- 2/1099- MISC)		compens from t organizati relati organiza	the on and ed	
See Additional Data Table															
												+			
										+					
								\vdash				+			
	Sub-Total							<u> </u>							
1b c	Sub-Total					•	· ·					+			
d								>		4,557,978		0	357,940		
2	Total number of individuals (incl \$100,000 in reportable compen	_					above) who	receive	ed more tha	n				
													Yes	No	
3	Did the organization list any fori on line 1a? <i>If</i> "Yes," complete Sch					ey e	mploy •	ee, o	r highes	t compens	ated employee	3		No	
4	For any individual listed on line in organization and related organization	1a, is the sum o	f report	able	com									INU	
_	individual			•	•	•		•				4	Yes		
5	Did any person listed on line 1a services rendered to the organiz									janization o	r individual for	5		No	
Se	ection B. Independent Con	tractors													
1	Complete this table for your five \$100,000 of compensation from			ndep	ende	ent d	contra	ctors	that rec	eived more	than				
		(A) ne and business ad								Descr	(B) uption of services	\Box	(C Comper		
	Tital I									2 2301	,		Compensation		

(A)	(B)	(C)
Name and business address	Description of services	Compensation
JAMES G DAVIS CONSTRUCTION CORP 12530 PARKLAWN DR ROCKVILLE, MD 20852	CONSTRUCTION	7,634,689
SECURIGUARD INC 6858 OLD DOMINION DRIVE SUITE 307 MCLEAN, VA 22101	SECURITY SERVICES	3,978,833
HSU DEVELOPMENT INC 1335 ROCKVILLE PIKE SUITE 255 ROCKVILLE, MD 20852	CONSTRUCTION	3,504,256
RESTAURANT ASSOCIATES 330 FIFTH AVENUE 5TH FLOOR NEW YORK, NY 10001	CATERING	2,483,045
IMI INC 7845 AIRPARK ROAD SUITE 1 GAITHERSBURG, MD 20879	CONSTRUCTION	1,815,931
Total number of independent contractors (including but not limited to those listed above) \$100,000 in compensation from the organization ▶60	who received more than	

		(2010)					Pa	ge 9
Part	VI	Statement of Revenu	ie		(A)	(B)	(C)	(D)
					Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue
	_							sections 512, 513, or 514
뱛	1.	a Federated campaigns	1a	133,188				
gra		b Membership dues	. 1b	3,105,423				
îtŝ, ⊞		c Fundraising events	. 1c	10,775,675				
<u>a</u>		d Related organizations	. 1d	901,203				
ons sin		e Government grants (contributions)	1e	41,999,732				
k š		f All other contributions, gifts, grants, similar amounts not included above		42,584,791				
Contributions, gifts, grants and other similar amounts		g Noncash contributions included in li		1,429,851				
ତ୍ର ≅		h Total. Add lines 1a-1f			99,500,012			
<u> </u>				Business Code				
re ur	2	PROGRAMMING RECEIPTS		711190	71,292,799	71.292.799		
<u> 8</u>		b TICKET HANDLING FEES		711190		5,262,493		
Ace	•	c THEATER LICENSE FEES		711190	3,796,534	3,796,534		
Ser		d						
E		e						
Program Service Revenue	1	f All other program service rev	/enue					
_ <u>&</u>	ļ.,	g Total. Add lines 2a-2f		•	80,351,826			
	3	Investment income (includin	g dıvıdends, ınterest					
	١.	and other similar amounts)			935,544			935,544
	5			ŀ	74,525			74,525
	3	Royalties	(ı) Real	(II) Personal	,525			,===
	6	a Gross Rents	533,780	(ii) i cissilai				
		b Less rental	436,812					
		expenses c Rental income	96,968					
	١.	or (loss) d Net rental income or (loss)	.		96,968		15,068	81,900
	\vdash	u Heerentarineonie or (1833)	(ı) Securities	(II) O ther	,		,	ŕ
	7	Gross amount from sales of assets other	39,039,812					
		than inventory Less cost or	36,264,480					
		other basıs and sales expenses						
		c Gain or (loss)	2,775,332					
		d Net gain or (loss)			2,775,332			2,775,332
Other Revenue		Gross income from fundraisir (not including \$\frac{10,775,675}{of contributions reported on l See Part IV, line 18	ine 1c)					
in the		occident, inicio	a a	856,026				
Ě		b Less direct expenses	. b	4,096,052				
•	'	c Net income or (loss) from fur	idraising events 🟲		-3,240,026			- 3,240,026
	9	a Gross income from gaming a	ctivities See Part IV, line 19 . a					
		b Less direct expenses		b				
	_	c Net income or (loss) from ga Oa Gross sales of inventory, les	<u> </u>					
		returns and allowances .	a	2,693,940				
		b Less cost of goods sold .		2,538,850	155,090	35,986	119,104	
	\vdash	c Net income or (loss) from sa Miscellaneous Revenue	res or inventory F	Business Code	155,090	33,986	119,104	
	1	1a PARKING RECEIPTS		812930	6,847,095			6,847,095
	-	b AFFILIATE SERVICES		900099	3,522,161			3,522,161
		• RESTAURANT LICENSE FEI	 =	722210	1,758,389			1,758,389
		d All other revenue			2,187,851		779	2,187,072
		e Total. Add lines 11a-11d .			14,315,496			
		.2 Total revenue. See Instruction	ons b		14,315,496			
	1	- Iotai ievenue. See Instruction	,		194,964,767	80,387,812	134,951	14,941,992
	-						rm 990 (20	

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

Δ	Section 501(c)(3) and 501(c)(4) organizations mus Il other organizations must complete column (A) but are not required to o			D).	
Do no	ot include amounts reported on lines 6b, p, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	214.000	·		· ·
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	214,800	214,800		
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16	854,721 158,186	854,721 158,186		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	3,768,759	1,794,877	1,417,731	556,151
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	61,660,869	56,279,837	2,862,012	2,519,020
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	5,729,037	5,453,054	163,713	112,270
9	Other employee benefits	6,505,808	5,864,955	334,420	306,433
10	Payroll taxes	4,186,711	3,713,329	265,914	207,468
а	Fees for services (non-employees) Management				
b	Legal	187,733	371	187,362	
c	Accounting	235,910	65,520	170,390	
d	Lobbying				
е	Professional fundraising services See Part IV, line 17	432,750			432,750
f	Investment management fees	341,397		341,397	
g	Other	31,056,890	30,689,030	15,891	351,969
12	Advertising and promotion	3,924,905	3,911,617	11,393	1,895
13	Office expenses	10,315,337	8,595,695	326,814	1,392,828
14	Information technology	426,631	380,841	26,700	19,090
15	Royalties	2,170,202	2,170,202		
16	Occupancy	5,164,565	4,907,264	251,194	6,107
17	Travel	9,483,889	8,717,248	143,271	623,370
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	1,784,974	999,314	53,909	731,751
20	Interest	805,297		805,297	_
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	18,592,898	18,566,530	15,375	10,993
23	Insurance	438,627	115,357	298,270	25,000
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	ATTRACTION SHARE SURPLU	17,681,488	17,681,488		_
b	BAD DEBT EXPENSE	4,187,660		4,187,660	
c	CONTRIBUTIONS	1,850,000	1,850,000		
d	UBI TAXES	14,597		14,597	
e					
f	All other expenses	372,936	262,596	36,022	74,318
25	Total functional expenses. Add lines 1 through 24f	192,547,577	173,246,832	11,929,332	7,371,413
26	Joint costs. Check here ▶ ☐ If following				
	SOP 98-2 (ASC 958-720) Complete this line only if the				
	organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Pa	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			4,701,066	1	10,211,617
	2	Savings and temporary cash investments			17,854,516	2	26,269,163
	3	Pledges and grants receivable, net			51,950,205	3	54,197,767
	4	Accounts receivable, net			2,288,311	4	2,541,672
	5	Receivables from current and former officers, directors, trustee highest compensated employees Complete Part II of	s, key	employees, and			
		Schedule L				5	
	6	Receivables from other disqualified persons (as defined under spersons described in section $4958(c)(3)(B)$, and contributing e sponsoring organizations of section $501(c)(9)$ voluntary emploorganizations (see instructions)	mploy	ers, and			
÷\$		Schedule L				6	
Assets	7	Notes and loans receivable, net				7	
₹	8	Inventories for sale or use			502,985	8	461,023
	9	Prepaid expenses and deferred charges			1,086,160	9	1,034,984
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	10a	445,181,750			
	b	Less accumulated depreciation	10b	242,747,291	202,297,182	10c	202,434,459
	11	Investments—publicly traded securities			84,023	11	6,695,304
	12	Investments—other securities See Part IV, line 11		•	92,290,918	12	83,229,342
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			26,543,993	15	24,331,522
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			399,599,359	16	411,406,853
	17	Accounts payable and accrued expenses .			11,669,841	17	13,864,482
	18	Grants payable				18	
	19	Deferred revenue			18,398,201	19	27,804,443
	20	Tax-exempt bond liabilities			28,280,000	20	28,280,000
8	21	Escrow or custodial account liability Complete Part IV of Schedu				21	
bilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified	,				
Lial		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties	5.		1,200,000	23	1,000,000
	24	Unsecured notes and loans payable to unrelated third parties			13,316,254	24	12,935,229
	25	Other liabilities Complete Part X of Schedule D			21,065,474	25	25,008,320
	26	Total liabilities. Add lines 17 through 25			93,929,770	26	108,892,474
		Organizations that follow SFAS 117, check here 🕨 🔽 and com	plete	ines 27			
ġ		through 29, and lines 33 and 34.					
lan	27	Unrestricted net assets			122,979,327	27	107,902,177
Balances	28	Temporarily restricted net assets			88,748,249	28	100,580,114
Fund	29	Permanently restricted net assets			93,942,013	29	94,032,088
Ē		Organizations that do not follow SFAS 117, check here ► ┌ a	nd cor	nplete			
٥ř		lines 30 through 34.					
	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other for	unds			32	
Net	33	Total net assets or fund balances			305,669,589	33	302,514,379
	34	Total liabilities and net assets/fund balances			399,599,359	34	411,406,853

Ра	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		194.9	964,767
2	Total expenses (must equal Part IX, column (A), line 25)	2			, 547,577
3	Revenue less expenses Subtract line 2 from line 1	3		17,190	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	305,669,58		
5	Other changes in net assets or fund balances (explain in Schedule O)	5	-5,572,40		
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		302,5	514,379
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII			দ	
		_		Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?	[2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both Separate basis Consolidated basis Both consolidated and separated basis	sued			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	quired	3b	Yes	

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As Filed Data -

DLN: 93493226007052

Employer identification number

OMB No. 1545-004

OMB No 1545-0047

2010

Open to Public Inspection

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Name of the organization JOHN F KENNEDY CENTER FOR THE PERFORMING ARTS

T Reason for Public Charity Status (All organizations must complete this part.) See instructions

A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)

3	Γ	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).													
4	\sqcap			n organization operat	ed in conjun	ction with a l	hospital desc	rıbed ın seci	tion 170(b)(1	l)(A)(iii). En	iter the				
		hospital's	name, cı	ty, and state											
5	Г	An organiz	ation op	erated for the benefit	of a college	or universit	v owned or or	perated by a	aovernmenta	al unit descri	 ibed in				
	•			A)(iv). (Complete P			,		g = 1 = 1						
6	\sqcap			local government or	· ·	al unıt descr	ıbed ın secti o	on 170(b)(1))(A)(v).						
7	굣	An organiz	ation tha	at normally receives	eives a substantial part of its support from a governmental unit or from the general public										
		described		A)(vi) (Complete P											
8	Г				1770(b)(1)(A)(vi) (Complete Part II)										
9	,		•	that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross											
-	•	receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of													
		its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses													
			_					-		•					
10	Γ	acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety See section 509(a)(4).													
11	Γ			janized and operated											
				y supported organiza						e section 50	9(a)(3). Check				
		the box that describes the type of supporting organization and complete lines 11e through 11h a													
e	Г		By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons												
_	•	•	-		managers and other than one or more publicly supported organizations described in section 509(a)(1) or										
_		section 50				n.									
f		check this		received a written de	etermination	from the IRS	that it is a i	ype I, Type	II or Type I.	II supporting	g organization,				
g				006, has the organi	zatıon accep	ted any gift	or contributio	n from any o	of the		'				
		following p													
				rectly or indirectly c				persons desc	cribed in (ii)		Yes No				
				governing body of th		_	tion?			11g(i					
		. ,	•	er of a person describ	• • •		hovo?			11g(i					
h				led entity of a persoi ng information about						11g(ii	"7				
"		Flovide til	e lulluwii	ig illiorillation about	the supporte	u organizati	011(5)								
				(iii)	(:)										
				Type of	(iv) Is the	<u>.</u>	(v)		(vi)						
	(i)			organization	organizati		Did you not		Is the		(vii)				
	Name suppo		(ii) EIN	(described on lines 1- 9 above	col (ı) lıst	ed in	organızatı col (ı) of		organızatı col (ı) orga		A mount of				
	rganız		LIN	or IRC section	your gove docume	_	suppor		in the U		support				
	J			(see											
				instructions))	Yes	No	Yes	No	Yes	No					

Total

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1) (A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	ander rate in a	ic organization	rails to quality	ander the tests	iisted below, pi	case co	impiete i	art III.)
	ection A. Public Support endar year (or fiscal year beginning in) •	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2	010	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual	88,765,98	7 103,270,727	95,568,484	112,462,590	99	9,493,932	499,561,720
2	grants ") Tax revenues levied for the organization's benefit and either paid to or expended on its							
3	behalf The value of services or facilities furnished by a governmental unit to the organization without charge							
4	Total. Add lines 1 through 3	88,765,98	7 103,270,727	95,568,484	112,462,590	99	9,493,932	499,561,720
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)							10,228,243
6	Public Support. Subtract line 5							400 222 477
	from line 4							489,333,477
	ection B. Total Support			T				
Cale	endar year (or fiscal year beginning in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 20	010	(f) Total
7	Amounts from line 4	88,765,987	103,270,727	95,568,484	112,462,590	99	,493,932	499,561,720
8	Gross income from interest,							
	dividends, payments received on securities loans, rents, royalties and income from similar sources	3,523,134	3,146,460	2,171,484	1,725,095	1	.,460,900	12,027,073
9	Net income from unrelated business activities, whether or not the business is regularly carried on	27,772		63,816	60,424		134,951	286,963
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	9,788,840	13,055,875	12,678,250	13,756,175	15	5,170,743	64,449,883
11	Total support (Add lines 7 through 10)							576,325,639
12	Gross receipts from related activity	ties, etc (See ins	structions)			12		317,331,658
13	First Five Years If the Form 990 is check this box and stop here	for the organizat	tion's first, second	l, thırd, fourth, or f	fifth tax year as a	501(c)(3) organız	zation, ▶
S	ection C. Computation of Pu							
14	Public Support Percentage for 201	LO (line 6 column	(f) divided by line	11 column (f))		14		84 910 %
15	Public Support Percentage for 200	9 Schedule A, P	art II, line 14			15		87 030 %
	33 1/3% support test—2010. If the and stop here. The organization quality 33 1/3% support test—2009. If the	ıalıfıes as a publı	cly supported orga	anızatıon				► ▼
17a	box and stop here. The organization 10%-facts-and-circumstances tes is 10% or more, and if the organizin Part IV how the organization metorganization	on qualifies as a part of the organization meets the "sets the "facts are	oublicly supported ganization did not facts and circums id circumstances"	organization check a box on lir tances" test, che test The organiz	ne 13, 16a, or 16 ck this box and s ation qualifies as	b and line t op here. a publici	e 14 Explain ly support	▶ □
ь 18	10%-facts-and-circumstances tes 15 is 10% or more, and if the orga Explain in Part IV how the organiz supported organization Private Foundation If the organiza	anization meets t ation meets the "	he "facts and circi facts and circums	umstances" test, e tances" test The	check this box ar organization qua	ld stop h e lifies as	ere. a publicly	▶┌
	instructions							▶ □

organization

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total ın) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total in) 9 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f)) 15 16 Public support percentage from 2009 Schedule A, Part III, line 15 16 Section D. Computation of Investment Income Percentage Investment income percentage for **2010** (line 10c column (f) divided by line 13 column (f)) 17 **17** Investment income percentage from 2009 Schedule A, Part III, line 17 18 18 19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported

33 1/3% support tests-2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

▶□

Part IV Supplemental Information. Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Explanation

SCHEDULE A, PART IV, SUPPLEMENTAL INFORMATION PART II, SECTIONS A - C THE JOHN F KENNEDY CENTER FOR THE PERFORMING ARTS REVISED THE PRESENTATION OF THE AMOUNTS REPORTED IN 2006 THROUGH 2009 TO CONFORM TO THE PRESENTATION IN 2010 ACCORDINGLY, THE PUBLIC SUPPORT PERCENTAGE FROM 2009 HAS BEEN REVISED PART II, SECTION B, LINE 10 IN ALL YEARS PRESENTED, "OTHER INCOME" INCLUDES (A) INCOME FROM FUNDRAISING EVENTS AND ACTIVITIES NOT INCLUDED IN EITHER LINE 1 OR LINE 8(A) OF FORM 990, PART VIII, (B) INCOME GENERATED FROM DONOR TRIPS, (C) GENERAL INCOME FROM THE OPERATION OF THE PARKING GARAGE, (D) INCOME FROM PATRON LOUNGES, AND, (E) GENERAL MISCELLANEOUS INCOME (E G, REFUNDS) THE AMOUNTS REPORTED IN 2010, 2009 AND 2008 ALSO INCLUDE EXPENSE REIMBURSEMENTS FOR STAFF AND OTHER SERVICES PROVIDED TO AN AFFILIATE

Software ID: Software Version:

EIN: 53-0245017

Name: JOHN F KENNEDY CENTER FOR THE PERFORMING ARTS

Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average	Posi		che		П		(D) Reportable	(E) Reportable	(F) Estimated
	hours per week	Individual trustee or director	ad Institutional Trustee		_	Highest compensated employee	Former	compensation from the organization (W- 2/1099-MISC)	compensation from related organizations (W- 2/1099- MISC)	amount of other compensation from the organization and related organizations
MR DAVID M RUBENSTEIN	50	π X	#	X		<u> </u>		0	0	0
CHAIRMAN AMBASSADOR JEAN KENNEDY SMITH	50			X				0	0	0
SECRETARY MS WILMA E BERNSTEIN	50			^				0	0	0
TRUSTEE THE HONORABLE DR JAMES BILLINGTON TRUSTEE	50	×						0	0	0
SENATOR ROY BLUNT TRUSTEE	50	Х						0	0	0
REPRESENTATIVE JOHN BOEHNER TRUSTEE	50	Х						0	0	0
SENATOR BARBARA BOXER TRUSTEE	50	Х						0	0	0
AMBASSADOR NANCY GOODMAN BRINKER TRUSTEE	50	Х						0	0	0
THE HONORABLE HILLARY RODHAM CLINTO TRUSTEE	50	Х						0	0	0
THE HONORABLE DR G WAYNE CLOUGH TRUSTEE	50	Х						0	0	0
SENATOR THAD COCHRAN TRUSTEE	50	Х						0	0	0
SENATOR KENT CONRAD TRUSTEE	50	Х						0	0	0
MR GORDON J DAVIS TRUSTEE	50	Х						0	0	0
REPRESENTATIVE ROSA DELAURO TRUSTEE	50	Х						0	0	0
THE HONORABLE ARNE DUNCAN TRUSTEE	50	Х						0	0	0
MR EDWARD W EASTON TRUSTEE	50	Х						0	0	0
MS JUDITH ANN EISENBERG TRUSTEE	50	Х						0	0	0
MR EMILIO ESTEFAN JR TRUSTEE	50	Х						0	0	0
MR FRED EYCHANER TRUSTEE	50	Х						0	0	0
SENATOR DIANNE FEINSTEIN TRUSTEE	50	Х						0	0	0
THE HONORABLE ADRIAN FENTY TRUSTEE	50	Х						0	0	0
MS GISELLE FERNANDEZ TRUSTEE MS NORMA LEE FUNGER	50	Х						0	0	0
TRUSTEE THE HONORABLE VINCENT C GRAY	50	Х						0	0	0
TRUSTEE MR DONALD J HALL JR	50							0		0
TRUSTEE	50	Х						0	0	0

Compensated Employees, and Independent Contractors (A) (B) (C) (D) (E) (F)											
(A) Name and Title	(B) Average hours per	Posi t		(che	′)			(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation	
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations	
MR JAMES A HASLAM II TRUSTEE	50	Х						0	0	0	
MS KAYA HENDERSON TRUSTEE	50	X						0	0	0	
MS JOAN E HOTCHKIS TRUSTEE	50	Х						0	0	0	
SENATOR JAMES M INHOFE TRUSTEE	50	Х						0	0	0	
THE HONORABLE JONATHAN JARVIS TRUSTEE	50	Х						0	0	0	
MR SHELDON B KAMINS TRUSTEE	50	Х						0	0	0	
REPRESENTATIVE PATRICK J KENNEDY TRUSTEE	50	Х						0	0	0	
MS VICTORIA REGGIE KENNEDY TRUSTEE	50	Х						0	0	0	
MR JAMES V KIMSEY TRUSTEE	50	Х						0	0	0	
MR HERBERT V KOHLER JR TRUSTEE	50	Х						0	0	0	
MR C MICHAEL KOJAIAN TRUSTEE	50	Х						0	0	0	
MR CARL H LINDNER III TRUSTEE	50	Х						0	0	0	
MS DONNA G MARRIOTT TRUSTEE	50	Х						0	0	0	
SENATOR MITCH MCCONNELL TRUSTEE	50	Х						0	0	0	
MR CAPPY R MCGARR TRUSTEE	50	Х						0	0	0	
REPRESENTATIVE JOHN MICA TRUSTEE	50	Х						0	0	0	
THE HONORABLE NORMAN Y MINETA TRUSTEE	50	Х						0	0	0	
MS MARILYN CARLSON NELSON TRUSTEE	50	Х						0	0	0	
REPRESENTATIVE JAMES L OBERSTAR TRUSTEE	50	Х						0	0	0	
MR JACK L OLIVER III TRUSTEE	50	X						0	0	0	
MR CHARLES B ORTNER TRUSTEE	50	Х						0	0	0	
REPRESENTATIVE NANCY PELOSI TRUSTEE	50	Х						0	0	0	
MR ROBERT FRANK PENCE TRUSTEE	50	Х						0	0	0	
MR EARL A POWELL III TRUSTEE	50	Х						0	0	0	
MR WILLIAM C POWERS TRUSTEE	50	Х						0	0	0	

Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours	Posi t	tion (that a	che)			(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
MS PENNY PRITZKER TRUSTEE	50	X	'					0	0	0
REPRESENTATIVE NICK J RAHALL II TRUSTEE	50	Х						0	0	0
SENATOR HARRY REID TRUSTEE	50	Х						0	0	0
MS MICHELLE RHEE TRUSTEE	50	Х						0	0	0
THE HON DR CONDOLEEZZA RICE TRUSTEE	50	Х						0	0	0
MR JOSEPH E ROBERT JR TRUSTEE	50	Х						0	0	0
MR DUANE R ROBERTS TRUSTEE	50	Х						0	0	0
MS SHIRLEY RYAN TRUSTEE	50	Х						0	0	0
MR LEONARD SANDS TRUSTEE THE HONORABLE KATHLEEN	50	Х						0	0	0
SEBELIUS TRUSTEE	50	Х						0	0	0
MR MARC STERN TRUSTEE	50	Х						0	0	0
MS ELAINE WYNN TRUSTEE	50	Х						0	0	0
MS ADRIENNE ARSHT TREASURER	50			Х				0	0	0
MR MICHAEL M KAISER PRESIDENT	39 70			Х				1,347,914	0	28,986
MS MARIA C KERSTEN GENERAL COUNSEL	39 80			Х				232,480	0	30,908
MS KATHLEEN KRUSE ASST SECRET, VP-INSTITUT AFFAIRS	40 00			х				144,365	0	857
MS LYNNE H PRATT CHIEF FINANCIAL OFFICER	38 30			х				283,725	0	25,698
MR DARRELL M AYERS VICE PRESIDENT, EDUCATION	37 90				Х			176,806	0	18,607
MS CLAUDETTE DONLON EXECUTIVE VICE PRESIDENT	40 00				Х			418,344	0	24,182
MR DAVID KITTO VICE PRESIDENT, MARKETING & SALES	39 90				х			271,695	0	28,919
MS MARIE MATTSON VICE PRESIDENT, DEVELOPMENT	40 00				Х			342,616	0	28,986
MS RITA N SHAPIRO EXECUTIVE DIRECTOR, NSO	39 00				Х			242,990	0	19,304
MS NURIT BAR-JOSEF NSO CONCERTMASTER	40 00					Х		303,618	0	20,874
MR GEORGE M BERRA VICE PRESIDENT, PRODUCTION	40 00					Х		231,409	0	28,231
MR MARK M COHEE HEAD ELECTRICIAN	40 00					×		176,712	0	51,431

	_									
(A) Name and Title	(B) Average hours per week	1	on the Institutional Trustee	•	y) 	= Highest compensat = employee	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
MR ALAN C LEVINE CHIEF INFORMATION OFFICER	40 00		ă			<u>*</u>		206,168	0	25,904
MR ROGER C MOSIER VICE PRESIDENT, FACILITIES	40 00					х		179,136	0	25,053

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DLN: 93493226007052

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Supplemental Financial Statements

Open to Public

mai Revenue Service F- Attach	to Form 990. F See separate instructions.		Thispection
lame of the organization OHN F KENNEDY CENTER FOR THE PERFORMING ARTS		Emplo	yer identification number
		53-02	245017
	r Advised Funds or Other Similar	Funds o	r Accounts. Complete if the
organization answered "Yes" to Forr	(a) Donor advised funds	(h) Funds and other accounts
Total number at end of year	(a) Bonor davised lands	(2	y ramas and other accounts
Aggregate contributions to (during year)			
Aggregate grants from (during year)			
Aggregate value at end of year			
Did the organization inform all donors and donor funds are the organization's property, subject to		onor advis	ed Yes No
Did the organization inform all grantees, donors, used only for charitable purposes and not for the confering impermissible private benefit	e benefit of the donor or donor advisor, or for	any other	☐ Yes ☐ No
art III Conservation Easements. Comp	lete if the organization answered "Yes"	to Form	990, Part IV, line 7.
Purpose(s) of conservation easements held by t Preservation of land for public use (e g , rec Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a	reation or pleasure) Preservation of a	a certified	ally importantly land area historic structure servation
easement on the last day of the tax year			Held at the End of the Year
Total number of conservation easements		2a	Tied at the Eld of the Fedi
 Total acreage restricted by conservation easem 	ents	2b	
Number of conservation easements on a certifie		2c	
Number of conservation easements included in	(c) acquired after 8/17/06	2d	
Number of conservation easements modified, tra	ansferred, released, extinguished, or termina	ited by the	organization during
Number of states where property subject to con-			
Does the organization have a written policy rega enforcement of the conservation easements it h		andling of v	Yes No
Staff and volunteer hours devoted to monitoring	, inspecting and enforcing conservation ease	ements dur	ring the year ▶
A mount of expenses incurred in monitoring, insp	pecting, and enforcing conservation easemer	nts during	the year ► \$
Does each conservation easement reported on I $170(h)(4)(B)(i)$ and $170(h)(4)(B)(ii)$?	ine 2(d) above satisfy the requirements of s	ection	┌ Yes ┌ No
In Part XIV, describe how the organization repo balance sheet, and include, if applicable, the tex the organization's accounting for conservation e	t of the footnote to the organization's financ		
	ctions of Art, Historical Treasures red "Yes" to Form 990, Part IV, line 8.	, or Oth	er Similar Assets.
If the organization elected, as permitted under S art, historical treasures, or other similar assets provide, in Part XIV, the text of the footnote to i	held for public exhibition, education or resea	arch in furt	
If the organization elected, as permitted under S historical treasures, or other similar assets held provide the following amounts relating to these i	l for public exhibition, education, or research		
(i) Revenues included in Form 990, Part VIII, I	ne 1		► \$
(ii) Assets included in Form 990, Part X			► \$
If the organization received or held works of art, following amounts required to be reported under		for financi	
Revenues included in Form 990, Part VIII, line	1		► \$
Assets included in Form 990, Part X			► \$
			·

FGI	Organizations Maintaining Co	HECHOIS OF ALL, I	1151	LOFI	cai ire	asures,	or Othe	i Sillillai	A556	: LS (CO.	ntinuea)
3	Using the organization's accession and othe items (check all that apply)	r records, check any o	fthe	e fol	owing th	at are a sıg	nıfıcant ı	use of its co	llectio	n	
а	Public exhibition		d	Γ	Loan or	exchange	programs	5			
b	Scholarly research	•	e	Γ	Other						
c	Preservation for future generations										
4	Provide a description of the organization's c Part XIV	ollections and explain l	how	the	y further	the organız	atıon's e	xempt purpo	se in		
5	During the year, did the organization solicit assets to be sold to raise funds rather than							mılar	Г	Yes	┌ No
Pa	rt IV Escrow and Custodial Arrang Part IV, line 9, or reported an ar	ements. Complete	ıf t	the	organiza	ation ansv		res" to For	m 990	0,	,
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	lian or other intermedia	ary ·	for c	ontributi	ons or othe	r assets	not	Г	Yes	∏ No
b	If "Yes," explain the arrangement in Part XI $$	V and complete the foll	lowi	ng t	able						
_							-		Amo	unt	
C C	Beginning balance						1c				
d	Additions during the year						1d				
e	Distributions during the year						1e				
г	Ending balance						1f				
2a	Did the organization include an amount on F		1?						J	Yes	│ No
b	If "Yes," explain the arrangement in Part XI				1 1157 1		200 5		10		
Рa	rt V Endowment Funds. Complete	if the organization a			Year			rt IV, line i)Three Years		e)Four Ye	ears Back
1a	Beginning of year balance	98,844,355			2,771,816	(0)1110 100		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		- , ,	
b	Contributions	126,579			3,302,004						
c	Investment earnings or losses	1,780,850			8,540,523						
d	Grants or scholarships										
е	Other expenditures for facilities and programs	4,380,191			5,445,787						
f	Administrative expenses	341,396			324,201						
g	End of year balance	96,030,197		9	8,844,355						
2	Provide the estimated percentage of the year	r end balance held as									
а	Board designated or quasi-endowment 🕨										
b	Permanent endowment 🕨 97 720 %										
c	Term endowment ► 2 280 %										
За	Are there endowment funds not in the posse	ssion of the organization	on t	hata	are held a	and adminis	tered for	r the			
	organization by							Г		Yes	No
	(i) unrelated organizations		•	•					3a(i) 3a(ii)	Yes	No
ь	(ii) related organizations							[3a(11)	<u> </u>	INO
4	Describe in Part XIV the intended uses of the										
Pai	rt VI Investments—Land, Building					D, Part X,	lıne 10.				
	Description of investment			(a)	Cost or oth	er (b) Cos	or other (other)	(c) Accumul		(d) Boo	ok value
1a	Land		\dashv				350,000		$\neg \dagger$		350,000
	Buildings		ŀ			42	7,877,071		7,338	200	0,369,733
	Leasehold improvements		ļ			1	, ,	1,30	. 		, ,
	Equipment		ŀ			1	6,790,269	15,07	5,543		L,714,726
	Other		ļ				164,410		4,410		0
	II. Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, column	(B),	line	10(c).)				·	202	2,434,459

Part VII Investments—Other Securities. See	orm 990, Part X, line 12	<u>.</u>	
(a) Description of security or category	(b)Book value		od of valuation
(including name of security)		Cost or end-of	f-year market value
(1)Financial derivatives			
(2)Closely-held equity interests (3)Other			
(A) GLOBAL EQUITIES FUNDS	32,068,733		F
			_
(B) HEDGE FUND	23,096,599		<u> </u>
(C) REAL ASSET FUNDS	10,036,570		F
(D) CREDIT FUNDS	9,578,506		F_
(E) HIGH QUALITY BOND FUNDS	8,448,934		F
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	83,229,342		
Part VIII Investments—Program Related. See		13.	
(a) Description of investment type	(b) Book value	1	od of valuation
(a) Description of investment type	(b) book value	Cost or end-of	f-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, lin	e 15.		
(a) Descrip			(b) Book value
(1) FEDERAL CAPITAL APPROPRIATION HELD BY U S T	REASURY		19,510,821
(2) FED OPERATIONS/MAINTENANCE APPROPRIATION	N HELD BY U S TREASURY		4,180,364
(3) BOND ISSUANCE COSTS			298,977
(4) CSV LIFE INSURANCE POLICY			236,334
(5) MISCELLANEOUS			105,026
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1.	5.)		24,331,522
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes			
ACCRUED PENSION COSTS	11,110,641		
INTEREST RATE SWAP LIABILITY	9,471,976		
SPLIT-INTEREST ANNUITIES LIABILITY	2,938,261		
DEFERRED RENT AND OTHER	808,084		
POST-EMPLOYEMENT AGREEMENT LIABILITY	679,358		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	25,008,320		

Par	t XI Reconciliation of Change in Net Assets from Form 990 to Financial Stateme	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	
	XII Reconciliation of Revenue per Audited Financial Statements With Revenue		turn
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities	1	
c	Recoveries of prior year grants	1	
d	Other (Describe in Part XIV) 2d	1	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV) 4b	1	
c	Add lines 4a and 4b	4c	
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	
art	Reconciliation of Expenses per Audited Financial Statements With Expense	s per F	leturn
1	Total expenses and losses per audited financial		
_	statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	-	
b	Prior year adjustments	-	
C	Other losses	-	
d	Other (Describe in Part XIV)	ا ہے ا	
e	Subtract line 2e from line 1	2e 3	
3 4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	3	
4			
a b	Investment expenses not included on Form 990, Part VIII, line 7b 4a Other (Describe in Part XIV) 4b	-	
	Add lines 4a and 4b	_{4c}	
C E	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	
5 Par	t XIV Supplemental Information	1 3 1	
	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, P	art IV lu	nes 1 h and 2 h
Part	V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete		
addı	tional information		

additional information	D-4 D-4	Fl
Identifier	Return Reference	Explanation
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS		OVER 180 DONORS HAVE CONTRIBUTED TO THE JOHN F KENNEDY CENTER FOR THE PERFORMING ARTS' (KENNEDY CENTER) ENDOWMENT THE KENNEDY CENTER'S ENDOWMENT SUPPORTS A VARIETY OF DONOR-RESTRICTED PURPOSES, INCLUDING, BUT NOT LIMITED TO (A) THE KENNEDY CENTER'S GENERAL MISSION AND OPERATIONS, (B) THE KENNEDY CENTER'S EDUCATION PROGRAMS, (C) THE PRESENTATION OF CHAMBER MUSIC, (D) THE PRESENTATION OF JAPANESE ARTS AND ARTISTS, (E) THE PRESENTATION OF PROGRAMMING ON THE KENNEDY CENTER'S MILLENNIUM STAGES, AND (F) THE ARTISTIC DIRECTION AND PERSONNEL OF THE NATIONAL SYMPHONY ORCHESTRA THE ENDOWMENT BALANCE ALSO INCLUDES CHARITABLE GIFT ANNUITY FUNDS THAT WILL ULTIMATELY BE USED FOR EITHER THE KENNEDY CENTER'S GENERAL MISSION OR TO ESTABLISH PERMANENT ENDOWMENTS
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48		THE EFFECTS OF A TAX POSITION CANNOT BE RECOGNIZED IN THE FINANCIAL STATEMENTS UNLESS IT IS "MORE-LIKELY THAN-NOT" TO BE SUSTAINED BASED SOLELY ON ITS TECHNICAL MERITS AS OF THE REPORTING DATE THE MORE-LIKELY-THAN-NOT THRESHOLD REPRESENTS A POSITIVE ASSERTION BY MANAGEMENT THAT THE KENNEDY CENTER IS ENTITLED TO THE ECONOMIC BENEFITS OF A TAX POSITION IF A TAX POSITION IS NOT CONSIDERED MORE-LIKELY-THAN-NOT TO BE SUSTAINED BASED SOLELY ON ITS TECHNICAL MERITS, NO BENEFITS OF THE POSITION ARE TO BE RECOGNIZED MOREOVER, THE MORE-LIKELY-THAN-NOT THRESHOLD MUST CONTINUE TO BE MET IN EACH REPORTING PERIOD TO SUPPORT CONTINUED RECOGNITION OF A BENEFIT AS OF THE END OF THE TAX REPORTING PERIOD, THERE WERE NO UNCERTAIN TAX POSITIONS FOR WHICH A LIABILITY SHOULD BE

DLN: 93493226007052

OMB No 1545-0047

SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

to Part I

c Totals (add lines 3a and 3b)

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. ▶ See separate instructions.

Statement of Activities Outside the United States

Open to Public Inspection

Name of the organization **Employer identification number** 10 HN EKENNEDY CENTER FOR THE PERFORMING ARTS

ОПІ	N F RENNEDT CENTER FOR THE	PERFORMING	AKIS		53-0245017	
Pa	rt I General Informatio "Yes" to Form 990, Pa			ne United States. C	omplete if the organiz	ation answered
1	For grantmakers. Does the cassistance, the grantees' eligible the grants or assistance?	gibility for the	grants or assis	tance, and the selecti	on criteria used to awa	
2	For grantmakers. Describe in Pa United States	rt V the organiz	atıon's procedur	es for monitoring the use	e of grant funds outside th	ne
3	Activites per Region (Use Part	V ıf addıtıonal s	pace is needed)			
	(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region or independent contractors	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region/investments in region
	See Add'l Data					
	-					
	Sub-total Total from continuation sheets	0	0			136,354 487,293

623,647

Part	Part IV, l	ine 15, for any					plete if the organiza received more thai		
	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
2	Enter total nur tax-exempt by	mber of recipie the IRS, or fo	nt organizations lis or which the grante	ted above that are e or counsel has pro	recognized as chari ovided a section 50	ties by the foreign o 1(c)(3) equivalency	country, recognized letter	as . ►	
3	Enter total nur	mber of other o	organizations or en	tities					(Form 990) 2010

Part IIII Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Part V if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
See Add'l Data							
				I.	l .		

Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? <i>If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)</i>	<u> </u>	Yes	Г	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)	Γ	Yes	দ	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)	Г	Yes	<u>\</u>	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)	Г	Yes	ᅜ	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)	Г	Yes	ᅜ	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).	Г	Yes	্ব	No

Schedule F (Form 990) 2010

Part V Supplemental Information
Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

ldentifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS OUTSIDE THE U S		SCHEDULE F, PART I, LINE 2 THE JOHN F KENNEDY CENTER FOR THE PERFORMING ARTS (KENNEDY CENTER) MONITORS FOREIGN GRANT PROGRAMS PRIMARILY THROUGH DIRECT SUPERVISION OF PROGRAM PARTICIPANTS (E.G., FELLOWSHIPS, INTERNSHIPS, CULTURAL FELLOWS) CERTAIN KENNEDY CENTER FOREIGN GRANTS REPRESENT AWARDS TO WINNERS OF ARTISTIC COMPETITIONS IN THESE INSTANCES, THE KENNEDY CENTER AWARDS GRANTS TO THE RECIPIENT BASED UPON A COMPLETED ARTISTIC DELIVERABLE THAT HAS BEEN EVALUATED BY A PANEL

Schedule F (Form 990) 2010

EUROPE (INCLUDING

EUROPE (INCLUDING

ICELAND & GREENLAND)

ICELAND & GREENLAND)
EUROPE (INCLUDING

ICELAND & GREENLAND)

ICELAND & GREENLAND)

ICELAND & GREENLAND)

DEPARTMENT OF STATE

CULTURAL VISITORS PROGRAM 09-11

CULTURAL VISITORS PROGRAM 09-11 DEVOS SUMMER

DEPARTMENT OF STATE

CULTURAL VISITORS

FELLOWSHIP PROGRAM

DEVOS SUMMER

INTERNATIONAL
FELLOWSHIP PROGRAM
DEPARTMENT OF STATE

INTERNATIONAL FELLOWSHIP PROGRAM

PROGRAM 09-11

DEVOS SUMMER

INTERNATIONAL

SOUTH AMERICA

SOUTH AMERICA

SOUTH ASIA

SOUTH ASIA

SUB-SAHARAN

SUB-SAHARAN

AFRICA

AFRICA

EUROPE (INCLUDING

EUROPE (INCLUDING

Software ID: Software Version:

EIN: 53-0245017

Name: JOHN F KENNEDY CENTER FOR THE PERFORMING ARTS

BALLET PROGRAM

INTERNATIONAL

SUZANNE FARRELL

NSO PROGRAM

PROGRAM PLANNING

PLANNING

PLANNING PAFE PROGRAM

PLANNING

BALLET

692

93,627

2,805

759

38,225

Form 990 Schedule F Part I - Activities Outside The United States (b) Number of (c) Number of (d) Activities conducted (a) Region (e) If activity listed in (d) (f) Total expenditures in region (by type) (i e , offices in the employees or ıs a program service, for region fundraising, program describe specific type of agents in region region services, grants to service(s) in region recipients located in the region) CENTRAL AMERICA AND 0 INVESTMENTS 0 0 THE CARIBBEAN 14,881 EAST ASIA AND THE 0 GRANTS/AWARDS 0 PACIFIC **EUROPE (INCLUDING** 50,153 0 GRANTS/AWARDS 0 ICELAND & GREENLAND) MIDDLE EAST AND 0 GRANTS/AWARDS 7,928 0 NORTH AFRICA NORTH AMERICA 0 GRANTS/AWARDS 6,733 0 RUSSIA & THE NEWLY 0 GRANTS/AWARDS 8,086 0 INDEPENDENT STATES SOUTH AMERICA 36,001 0 GRANTS/AWARDS 0 SOUTH ASIA 12,572 0 GRANTS/AWARDS 0 0 GRANTS/AWARDS SUB-SAHARAN AFRICA 21,832 0 CENTRAL AMERICA AND 0 FUNDRAISING 1,603 0 THE CARIBBEAN 0 FUNDRAISING EUROPE (INCLUDING 46,296 0 ICELAND & GREENLAND) NORTH AMERICA 157,075 0 FUNDRAISING 0 CENTRAL AMERICA AND 0 | SEMINAR/CONFERENCE 2,409 0 THE CARIBBEAN EUROPE (INCLUDING 0 SEMINAR/CONFERENCE 42,283 0 ICELAND & GREENLAND) SUB-SAHARAN AFRICA 0 | SEMINAR/CONFERENCE 21,148 0 CENTRAL AMERICA AND NSO SOUTH AMERICA 2,438 0 PROGRAM SERVICES 0 THE CARIBBEAN TOUR PLANNING 0 PROGRAM SERVICES EAST ASIA AND THE INTERNATIONAL 93 0 PROGRAM PLANNING PACIFIC

0 PROGRAM SERVICES

0

0

0

0

0

ICELAND & GREENLAND)				l		PERFORMANCES			
NORTH AMERICA	0		0	PROGRA	AM SERVICES	ARTS MANAGEMENT TRAINING/CONSULTING	168	•	
NORTH AMERICA	0		0	PRO GR		INTERNATIONAL PROGRAM PLANNING	1,652	-	
NORTH AMERICA	0		0	PRO GR/		NSO PROGRAM PLANNING	2,531	-	
NORTH AMERICA	0		0	PRO GR/		PAFE PROGRAM PLANNING	236	-	
SOUTH AMERICA	0		0	PRO GR/		NSO SOUTH AMERICA TOUR PLANNING	9,023	-	
SOUTH AMERICA	0		0	PRO GR/	AM SERVICES	VISA RENEWAL	2,106	-	
SOUTH ASIA	0		0	PRO GR/		INTERNATIONAL PROGRAM PLANNING	40,292	-	
Form 990 Schedule F F	Part III - Gra	<u>ants an</u>	d Assis	stance	to Individuals	Outside The U S			
(a) Type of grant or assistance	(b) Regi	on		nber of lents	(d) A mount of cas grant	h (e) Manner of cash disbursement	(f) A mount of non- cash assistance	(g) Description of non- cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
DOMINGO-CAFRITZ YOUNG ARTIST PROGRAM	EAST ASIA A PACIFIC	ND THE		1	2,71	8 CHECK/WIRE			
WOMEN IN JAZZ	EAST ASIA A PACIFIC	ND THE		2	30	4 CHECK/WIRE			
JAZZ AHEAD	EAST ASIA A PACIFIC	ND THE		1	47	8 CHECK/WIRE			
DEPARTMENT OF STATE CULTURAL VISITORS PROGRAM 09-11	EAST ASIA A PACIFIC	ND THE		3		5 CHECK/WIRE			
DEVOS SUMMER INTERNATIONAL FELLOWSHIP PROGRAM	EAST ASIA A PACIFIC	ND THE		4	9,52	6 CHECK/WIRE			
DEVOS INSTITUTE OF ARTS MANAGEMENT FELLOWSHIP PROGRAM	EUROPE (INCLUDING ICELAND & GREENLAND)			2	34,00	0 CHECK/WIRE			
JAZZ AHEAD	EUROPE (INCLUDING ICELAND & GREENLAND)			1	47	8 CHECK/WIRE			
DEPARTMENT OF STATE CULTURAL VISITORS PROGRAM 09-11	EUROPE (INCLUDING ICELAND & GREENLAND)			1	1,14	6 CHECK/WIRE			
DEVOS SUMMER INTERNATIONAL FELLOWSHIP PROGRAM	EUROPE (INCLUDING ICELAND & GREENLAND)			9	14,52	9 CHECK/WIRE			
JAZZ AHEAD	MIDDLE EAST			1	47	8 CHECK/WIRE			
DEPARTMENT OF STATE CULTURAL VISITORS PROGRAM 09-11	MIDDLE EAST NORTH AFRIC			2	54	6 CHECK/WIRE			
DEVOS SUMMER INTERNATIONAL FELLOWSHIP PROGRAM	MIDDLE EAST NORTH AFRIC			4	6,90	4 CHECK/WIRE			
DEVOS INSTITUTE OF ARTS MANAGEMENT FELLOWSHIP PROGRAM	NORTH AMER	≀ICA		2		4 CHECK/WIRE			
JAZZ AHEAD	NORTH AMER	≀ICA		2	99	9 CHECK/WIRE			
DEVOS SUMMER INTERNATIONAL FELLOWSHIP PROGRAM	RUSSIA & TH NEWLY INDEPENDEN STATES			5	8,08	6 CHECK/WIRE			
DEVOS INSTITUTE OF ARTS MANAGEMENT FELLOWSHIP PROGRAM	SOUTH AMER	≀ICA		1	24,28	6 CHECK/WIRE			
DOMINGO-CAFRITZ YOUNG ARTIST PROGRAM	SOUTH AMER	≀ICA		2	4,32	9 CHECK/WIRE			
WOMEN IN JAZZ	SOUTH AMER	RICA		1		2 CHECK/WIRE			
DEDARTMENT OF CTATE	1	'	I	I	2 4 6	E CHECK MATRE	1		1

3,465 CHECK/WIRE

3,769 CHECK/WIRE

2,292 CHECK/WIRE

10,280 CHECK/WIRE

3,547 CHECK/WIRE

18,285 CHECK/WIRE

3

2

2

4

3

8

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DLN: 93493226007052

2010

OMB No 1545-0047

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Internal Revenue Service	Attach to Form 990 or Form 990-EZ. F See separate instructions.	Inspection
Name of the organization		Employer identification number
JOHN F KENNEDY CENT	TER FOR THE PERFORMING ARTS	
		53-0245017
Part I Fundraisi	ng Activities. Complete if the organization answered "Yes" to Form	n 990, Part IV, line 17.

Part I Fundraising A	ctivities. Complete	ıf the o	rganızat	ion answered "Yes" t	o Form 990, Part IV,	line 17.
1 Indicate whether the orga	anızatıon raısed funds t	through a	ny of the	following activities Che	ck all that apply	
a 🔽 Mail solicitations			е	Solicitation of non	-government grants	
b Internet and e-mail s	solicitations		f	Solicitation of gov	ernment grants	
c Phone solicitations			q	Special fundraising	-	
d In-person solicitatio	ns			· ,	•	
•						
2a Did the organization have or key employees listed in						┌ Yes ┌ N
					_	
b If "Yes," list the ten higher to be compensated at lea						
(i) Name and address of	(ii) Activity	(iii)	Did	(iv) Gross receipts	(v) A mount paid to	(vi) Amount paid to
ındıvıdual			ser have	from activity	(or retained by)	(or retained by)
or entity (fundraiser)			ody or		fundraiser listed in	organization
			rol of outions?		col (i)	
		Yes	No			
	TELEFUNDRAISING					
HARE GROUP INC	SERVICES					
O BOX 55183			No	278,128	223,796	54,332
OSTON, MA 022055183						
	TELEFUNDRAISING					
OCM	SERVICES					
5 MAIN ST SUITE 816			No	8,650	10,988	-2,338
ROOKLYN, NY 11201						
	ADVICE ON					
VALON CONSULTING	MEMBERSHIP					
GROUP INC	PROGRAM		No	0	192,825	-192,825
030 M ST NW SUITE 700	SOLICITATIONS					
VASHINGTON, DC 20036						
	TELEFUNDRAISING					
DIRECT ADVANTAGE MARKETING	SERVICES					
O BOX 55043			No	0	5,141	-5,141
5 25 N 555 15						
OSTON, MA 02205						
otal				286,778	432,750	-145,972
3 List all states in which th	e organization is regist	tered or l	icansad ti	o colicit funde or hac ha	en notified it is evemnt	from registration or
licensing	e organization is regist	icica oi ii	icensea c	o solicic lanas of has be	en notined it is exempt	nom registration of
-						
L, AK, AR, CA, CO, CT, DE, I	DC, FL, GA, HI, ID, IL,	IN, IA, k	(S, KY, LA	A, ME, MD, MA, MI, MN,	MS, MO, MT, NE, NV, N	NH, AZ, NJ, NM, NY,
IC, ND, OH, OK, OR, PA, RI,	SC, SD, TN, TX, UT, V	I, VA, WA	4 , WV , WI	l , WY 		

			(a) Event #1 KC HONORS	(b) Event #2 SPRING GALA	(c) Other Events	(d) Total Events (Add col (a) through col (c))
Ф			(event type)	(event type)	(total number)	
Revenue	1	Gross receipts	6,051,173	2,440,641	3,139,887	11,631,701
Rev	2	Less Charitable contributions	5,591,558	2,367,417	2,816,700	10,775,675
	3	Gross income (line 1 minus line 2)	459,615	73,224	323,187	856,026
	4	Cash prizes				
မှာ	5	Non-cash prizes				
Expenses	6	Rent/facility costs	269,594	89,198	678,442	1,037,234
ă ă	7	Food and beverages	453,268	253,549	863,786	1,570,603
Dread	8	Entertainment	23,825	7,000	12,454	43,279
ā	9	Other direct expenses .	586,030	245,119	613,787	1,444,936
	10	Direct expense summary Add lin	nes 4 through 9 in column	(d)		4,096,052
	11	Net income summary Combine li				-3,240,026
Par	t III	Gaming. Complete if the oi \$15,000 on Form 990-EZ, lii		"Yes" to Form 990, Pa	rt IV, line 19, or repo	
		, , , , ,				1
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col (a) through col (c))
Revenue	1	Gross revenue			(c) O ther gaming	(Add col (a) through
		Gross revenue			(c) Other gaming	(Add col (a) through
	2				(c) Other gaming	(Add col (a) through
Expenses	2	Cash prizes			(c) Other gaming	(Add col (a) through
	2 3 4	Cash prizes			(c) Other gaming	(Add col (a) through
Expenses	2 3 4 5	Cash prizes Non-cash prizes Rent/facility costs	Г Yes		(c) Other gaming Yes% No	(Add col (a) through
Expenses	2 3 4 5	Cash prizes Non-cash prizes Rent/facility costs Other direct expenses Volunteer labor	✓ Yes% ✓ No s 2 through 5 in column (F Yes% No d)	Г Yes% Г No	(Add col (a) through
Direct Expenses	2 3 4 5 6	Cash prizes	Yes%_ No s 2 through 5 in column (whine lines 1 and 7 in column)	F Yes	Г Yes%_ Г No	(Add col (a) through col (c))
6 Direct Expenses	2 3 4 5 6 7 8	Cash prizes	Yes%_ No s 2 through 5 in column (white lines 1 and 7 in column to the lines 1 and 2 i	F Yes	Г Yes%_ Г No	(Add col (a) through col (c))
Direct Expenses	2 3 4 5 6 7 8 Ent	Cash prizes	Yes%_ No s 2 through 5 in column (abine lines 1 and 7 in column to the lines 1 and 7 in column to gaming activities in each	Yes%_ No d)	Г Yes%_	· Yes No

11	Does the organization operate gaming activities with nonmembers?			
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity			
	formed to administer charitable gaming?			
13	Indicate the percentage of gaming activity operated in			
a	The organization's facility			
ь 14	Provide the name and address of the person who prepares the organization's gaming/special events books and			
1-7	records			
	Name 🟲			
	Address ►			
15a	Does the organization have a contract with a third party from whom the organization receives gaming			
	revenue?			
ь	If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the			
	amount of gaming revenue retained by the third party 🕨 \$			
c	If "Yes," enter name and address			
	Name 🟲			
	Address 🏲			
16	Gaming manager information			
	Name 🟲			
	Gaming manager compensation ▶ \$			
	Gaining manager compensation # \$			
	Description of services provided 🟲			
	Director/officer Employee Independent contractor			
17	Mandatory distributions			
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?			
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent			
Da	In the organization's own exempt activities during the tax year • \$			
76	Complete this part to provide additional information for responses to question on Schedule G (see			

Identifier	ReturnReference	Explanation
XPLANATION OF FUNDRAISING AYMENTS	SCHEDULE G, PART I, LINE 2B, COLUMN (V)	AVALON CONSULTING GROUP, INC ADVICE ON MEMBERSHIP PROGRAM SOLICITATIONS THE AGREEMENT PROVIDES FOR THE PAYMENT OF FEES AND OUT-OF-POCKET EXPENSES SUCH AS TRAVEL, COURIER, ETC THOSE EXPENSES ARE IDENTIFIED SEPARATELY FROM THE FEES WHEN BILLED FOR THE TAX YEAR REPORTED, THE JOHN F KENNEDY CENTER FOR THE PERFORMING ARTS (KENNEDY CENTER) PAID \$1,171 SHARE GROUP, INC TELEFUNDRAISING SERVICES THE AGREEMENT PROVIDES FOR PAYMENT OF FEES AND OUT-OF-POCKET EXPENSES SUCH AS PAPER, MAILING, ETC THOSE EXPENSES ARE IDENTIFIED SEPARATELY FROM THE FEES WHEN BILLED FOR THE TAX YEAR REPORTED, THE KENNEDY CENTER PAID \$170 DIRECT ADVANTAGE MARKETING TELEFUNDRAISING SERVICES THE AGREEMENT PROVIDES FOR PAYMENT OF FEES AND OUT-OF-POCKET EXPENSES SUCH AS PAPER, MAILING, ETC THOSE EXPENSES ARE IDENTIFIED SEPARATELY FROM THE FEES WHEN BILLED FOR THE TAX YEAR REPORTED, THE KENNEDY CENTER PAID \$0 DCM TELEFUNDRAISING SERVICES THE AGREEMENT PROVIDES FOR PAYMENT OF FEES AND OUT-OF-POCKET EXPENSES SUCH AS PAPER, MAILING, ETC THOSE EXPENSES ARE IDENTIFIED SEPARATELY FROM THE FEES WHEN BILLED FOR THE TAX YEAR REPORTED, THE KENNEDY CENTER PAID \$0 SCHEDULE G, PART 1, QUESTION 3 EXPLANATION AS A TRUST INSTRUMENTALITY OF THE US GOVERNMENT, AND PURSUANT TO THE SUPREMACY CLAUSE OF THE US CONSTITUTION, THE KENNEDY CENTER IS NOT SUBJECT TO EITHER STATE OR DISTRICT OF COLUMBIA REGULATION OF THE ORGANIZATION'S FUNDRAISING ACTIVITIES ACCORDINGLY, THE KENNEDY CENTER MAY PERFORM FUNDRAISING ACTIVITIES IN ANY STATE AND THE DISTRICT OF COLUMBIA

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Schedule I

(Form 990)

Department of the Treasury

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

OMB No 1545-0047

DLN: 93493226007052

Inspection

Internal Revenue Service Employer identification number Name of the organization JOHN F KENNEDY CENTER FOR THE PERFORMING ARTS 53-0245017 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be 1 (a) Name and address of **(b)** EIN (c) IRC Code (d) Amount of cash (f) Method of (a) Description of (h) Purpose of grant (e) A mount of nonorganization section grant valuation non-cash assistance or assistance cash ıf applicable (book, FMV, or government assistance appraisal, other) See Additional Data Table

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22
	Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
See Additional Data Table					

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S		SCHEDULE I, PART I, LINE 2 THE JOHN F KENNEDY CENTER FOR THE PERFORMING ARTS (KENNEDY CENTER) MONITORS GRANT PROGRAMS PRIMARILY THROUGH (A) GRANT AGREEMENTS, (B) DIRECT SUPERVISION OF PROGRAM PARTICIPANTS (E G, FELLOWSHIPS, INTERNSHIPS), (C) PERIODIC TELEPHONIC AND EMAIL CONTACT WITH THE GRANTEE REGARDING THE PROGRESS OF THE PROGRAM, AND (D) REVIEW OF DELIVERABLES PROVIDED BY THE GRANTEES (E G, FINANCIAL STATEMENTS, PROGRAM REPORTS, EVALUATIONS) CERTAIN KENNEDY CENTER GRANTS REPRESENT AWARDS TO WINNERS OF ARTISTIC COMPETITIONS IN THESE INSTANCES, THE KENNEDY CENTER AWARDS GRANTS TO THE RECIPIENT BASED UPON A COMPLETED ARTISTIC DELIVERABLE THAT HAS BEEN EVALUATED BY A PANEL

Software ID: Software Version:

EIN: 53-0245017

Name: JOHN F KENNEDY CENTER FOR THE PERFORMING ARTS

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ALABAMA ALLIANCE FOR ARTS EDUCATION INC410 N HULL ST MONTGOMERY, AL 36104	63-0959608	501(C)(3)	12,500				ARTS EDUCATION PROG FOR YOUTH AND ADULTS, AND PROF DEVELOP FOR TEACHERS
ARTS EDUCATION IN MARYLAND SCHOOLS ALLIANCE INC175 W OSTEND ST STE A-3 BALTIMORE, MD 21230	52-2056349	501(C)(3)	25,000				ARTS EDUCATION PROG FOR YOUTH AND ADULTS, AND PROF DEVELOP FOR TEACHERS

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CALIFORNIA ALLIANCE FOR ARTS EDUCATION495 E COLORADO BLVD PASADENA,CA 91101	94-2733935	501(C)(3)	12,500				ARTS EDUCATION PROG FOR YOUTH AND ADULTS, AND PROF DEVELOP FOR TEACHERS
FLORIDA ALLIANCE FOR ARTS EDUCATION INCPO BOX 782050 ORLANDO,FL 328782050	59-2563990	501(C)(3)	25,000				ARTS EDUCATION PROG FOR YOUTH AND ADULTS, AND PROF DEVELOP FOR TEACHERS

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MISSISSIPPI ALLIANCE FOR ARTS EDUCATION 2140 N 7TH AVE LAUREL, MS 39440	64-0812905	501(C)(3)	12,500				ARTS EDUCATION PROG FOR YOUTH AND ADULTS, AND PROF DEVELOP FOR TEACHERS
NEW YORK STATE ALLIANCE FOR ARTS EDUCATION INCPO BOX 2217 ALBANY,NY 122200217	14-1638949	501(C)(3)	12,500				ARTS EDUCATION PROG FOR YOUTH AND ADULTS, AND PROF DEVELOP FOR TEACHERS

				_			
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE RHODE ISLAND ALLIANCE FOR ARTS IN EDUCATIONPO BOX 41478 PROVIDENCE, RI 02940	05-0369930	501(C)(3)	8,200				ARTS EDUCATION PROG FOR YOUTH AND ADULTS, AND PROF DEVELOP FOR TEACHERS
ALBERTA BAIR THEATER CORPORATIONPO BOX 1556 BILLINGS,MT 59103	81-0406157	501(C)(3)	15,000				ARTS EDUCATION PROG FOR YOUTH AND ADULTS, AND PROF DEVELOP FOR TEACHERS

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ENID PUBLIC SCHOOLS500 SINDEPENDENCE ENID,OK 73701	73-6021075	ENID SCHOOL DISTRICT	7,500				ARTS EDUCATION PROG FOR YOUTH AND ADULTS, AND PROF DEVELOP FOR TEACHERS
FLYNN CENTER FOR THE PERFORMING ARTS LTD153 MAIN ST BURLINGTON, VT 05401	03-0277052	501(C)(3)	12,000				ARTS EDUCATION PROG FOR YOUTH AND ADULTS, AND PROF DEVELOP FOR TEACHERS

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF NORTHERN IOWA8201 DAKOTA ST CEDAR FALLS,IA 50614	42-6004333	STATE OF IOWA	6,800				ARTS EDUCATION PROG FOR YOUTH AND ADULTS, AND PROF DEVELOP FOR TEACHERS
MIMBRES REGION ARTS COUNCIL INCPO BOX 1830 SILVER CITY,NM 88062	85-0292556	501(C)(3)	8,800				ARTS EDUCATION PROG FOR YOUTH AND ADULTS, AND PROF DEVELOP FOR TEACHERS

	•	<u> </u>						
(a) Name and addre organization or government		(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MISSISSIPPI STATE UNIVERSITYPO BOX MISSISSIPPI STATE 39762	K 6156	64-6000819	STATE OF MS	7,500				ARTS EDUCATION PROG FOR YOUTH AND ADULTS, AND PROF DEVELOP FOR TEACHERS
OPERA HOUSE ARTS BOX 56 STONINGTON, ME (01-0526734	501(C)(3)	12,000				ARTS EDUCATION PROG FOR YOUTH AND ADULTS, AND PROF DEVELOP FOR TEACHERS

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE SMITH CENTER FOR THE PERFORMING ARTS 241 W CHARLESTON BLVD STE 111 LAS VEGAS,NV 89102	88-0361875	501(C)(3)	7,500				ARTS EDUCATION PROG FOR YOUTH AND ADULTS, AND PROF DEVELOP FOR TEACHERS
UC REGENTS - BERKELEY UNIVERSITY OF CALIFORNIA 101 ZELLERBACH HALL 4800 BERKELEY,CA 94720	94-6002123	STATE OF CA	7,500				ARTS EDUCATION PROG FOR YOUTH AND ADULTS, AND PROF DEVELOP FOR TEACHERS

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WALTON ARTS CENTER COUNCIL INCPO BOX 3547 FAYETTEVILLE, AR 72702	71-0647212	501(C)(3)	12,000				ARTS EDUCATION PROG FOR YOUTH AND ADULTS, AND PROF DEVELOP FOR TEACHERS
SAN DIEGO UNIFIED SCHOOL DISTRICT4100 NORMAL ST SAN DIEGO,CA 92103	95-6002781	S D UNIF SC DIST	10,000				ARTS EDUCATION PROG FOR YOUTH AND ADULTS, AND PROF DEVELOP FOR TEACHERS

Form 990, Schedule I, Part III, Grants and Other Assistance to Individuals in the United States

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
ACCESSIBILITY INTERNSHIPS	9	20,155			
DEVOS INSTITUTE OF ARTS MANAGEMENT INTERNSHIP PROGRAM	81	190,026			
DEVOS INSTITUTE OF ARTS MANAGEMENT FELLOWSHIP PROGRAM	14	147,290			
HSC INTERNSHIP PROGRAM	6	10,178			
DOMINGO - CAFRITZ YOUNG ARTIST PROGRAM	3	7,105			
SUMMER MUSIC INSTITUTE	55	67,837			
EXPLORING BALLET	12	9,740			
WO MEN IN JA ZZ	5	6,932			
STEPHEN SONDHEIM INSPIRATIONAL TEACHER AWARDS	11	110,000			
DANCE THEATER HARLEM RESIDENCY	4	13,850			
PLAYWRIGHT DISCOVERY	1	2,800			
JAZZ AHEAD	16	48,986			
KENNEDY CENTER AMERICAN COLLEGE THEATER FESTIVAL AWARDS AND SCHOLARSHIPS	64	126,820			
KENAN INTERNSHIP PROGRAM	11	93,002			

DLN: 93493226007052

OMB No 1545-0047

Employer identification number

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990. Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

JOH	IN F KENNEDY CENTER FOR THE PERFORMING ARTS			
	53-0245017			
Pa	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax idemnification and gross-up payments			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply Compensation committee Vindependent compensation consultant Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization	on		
а	Receive a severance payment or change-of-control payment from the organization or a related organization?	4a		Νo
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
5	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9. For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		No
b	Any related organization?	5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in form 990, Part VII, Section A, line $1a$, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		Νo
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 $4958-4(a)(3)$? If "Yes," describe in Part III	8		No
۵	If "Vac" to line 8, did the organization also follow the rebuttable procumption procedure described in Pogulations			

section 53 4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and		(E) Total of columns	
		(i) Base compensation	(ii) Bonus & (iii) Other reportable compensation compensation		other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) MR MICHAEL M KAISER	(ı) (ıı)	1,192,560 0	150,000 0	5,354 0	17,150 0	11,836 0	1,376,900 0	C
(2) MS MARIA C KERSTEN	(ı) (ıı)	231,967 0	0 0	513 0	16,488 0	14,420 0	263,388 0	C
(3) MS LYNNE H PRATT	(I)	283,061 0	0 0	664 0	17,150 0	8,548 0	309,423	
(4) MR DARRELL M AYERS	(ı) (ıı)	176,454 0	0 0	352 0	12,397	6,210 0	195,413 0	0
(5) MS CLAUDETTE DONLON	(ı) (ıı)	417,654 0	0 0	690 0	17,150 0	7,032	442,526	0
(6) MR DAVID KITTO	(ı) (ıı)	267,031 0	0	4,664 0	17,150 0	11,769 0	300,614 0	C
(7) MS MARIE MATTSON	(ı) (ıı)	341,326 0	0 0	1,290 0	17,150 0	11,836 0	371,602 0	0
(8) MS RITA N SHAPIRO	(ı) (ıı)	241,984 0	0 0	1,006 0	17,150 0	2,154 0	262,294 0	
(9) MS NURIT BAR- JOSEF	(ı) (ıı)	299,501 0	0	4,117 0	10,052	10,822	324,492 0	C
(10) MR GEORGE M BERRA	(ı) (ıı)	228,570 0	0	2,839 0	16,526 0	11,705	259,640	C
(11) MR MARK M COHEE	(ı) (ıı)	176,712 0	0	0	30,149 0	21,282	228,143	C
(12) MR ALAN C LEVINE	(ı) (ıı)	201,826	0	4,342 0	14,264 0	11,640	232,072	C
(13) MR ROGER C MOSIER	(ı) (ıı)	178,978 0	0	158 0	·	12,330	204,189	C
(14)								
(15)								
(16)								

Schedule J (Form 990) 2010

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
	· '	THE PRESIDENT WAS PERMITTED TO TRAVEL FIRST CLASS UNDER THE ORGANIZATION'S TRAVEL POLICY NO PORTION OF THE BENEFIT WAS TREATED AS TAXABLE COMPENSATION

Schedule J (Form 990) 2010

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

DLN: 93493226007052

Open to Public **Inspection**

Internal Revenue Service Name of the organization

Department of the Treasury

JOHN F KENNEDY CENTER FOR THE PERFORMING ARTS

Employer identification number

JOF	IN F KENNEDY CENTER FOR TI	HE PERFORMING A	RTS						5	3-024	5017			
Pa	art I Bond Issues													
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Pri	ce	(f) Description	of Purpose	(g) De	feased	Beh	On alf of suer		Pool ancing
									Yes	No	Yes	No	Yes	No
A	DISTRICT OF COLUMBIA	53-6001131	2548394G5	07-31-2008	30,700,	000 E:	ARKING GARAC XPANSION BOI Y DC			Х		X		×
													<u> </u>	<u> </u>
Da	rt II Proceeds		<u> </u>											
	Tem Trocceds				А			В		С			D	
1	A mount of bonds retired													
2	Amount of bonds legally defe	ased												
3	Total proceeds of issue				3(0,700,0	000							
4	Gross proceeds in reserve fu	ınds												
5	Capitalized interest from prod	ceeds												
6	Proceeds in refunding escrow	v												
7	Issuance costs from proceed	ds												
8	Credit enhancement from pro	ceeds												
9	Working capital expenditures	from proceeds												
10	Capital expenditures from pro	oceeds												
11	Other spent proceeds													
12	Other unspent proceeds													
13	Year of substantial completion	on			200	4								
					Yes	No	Yes	No	Yes		No	Yes	<u>. </u>	No
14	Were the bonds issued as pa				Х									
15	Were the bonds issued as pa	rt of an advance refu	ındıng ıssue?			Χ								
16	Has the final allocation of pro	oceeds been made?			Х									
17	Does the organization mainta allocation of proceeds?	ain adequate books a	and records to sup	port the final	х									
Pa	rt IIII Private Business	Use												
					A			В		C			D	
	We all a sun a			LLC which	Yes	No	Yes	No	Yes		No	Yes	-	No
1	Was the organization a partner	er in a partnership, o	or a member of an l	LLC, which owned		X								

Are there any lease arrangements that may result in private business use of bond-

property financed by tax-exempt bonds?

financed property?

Par	Private Business Use (Continued)								
			A		В		С	r	D
		Yes	No	Yes	No	Yes	No	Yes	No
За	Are there any management or service contracts that may result in private business use?		×						
b	Are there any research agreements that may result in private business use of bond-financed property?		×						
С	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed								

Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government

Figure 1. Enter the percentage of financed property used in a private business use as a result of

Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government

Total of lines 4 and 5

Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?

Х				

Part IV Arbitrage

7

		А		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and								
	Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?								
	bolid 133dC		X						
2	Is the bond issue a variable rate issue?	X							
3a	Has the organization or the governmental issuer entered								
	into a hedge with respect to the bond issue?								
			Х						
	Name of provider						I		
b	Name of provider								
С	Term of hedge								
d	Was the hedge superintegrated?								
е	Was a hedge terminated?								
е	was a neage terminated.								
4a	Were gross proceeds invested in a GIC?		X						
ь	Name of provider								
	Term of GIC								
С					T		1		
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
	value of the GIC satisfied.								
5	Were any gross proceeds invested beyond an available temporary								
	period?		X						
6	Did the bond issue qualify for an exception to rebate?		×						

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier	Return Reference	Explanation

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493226007052

OMB No 1545-0047

Open to Public

Department of the Treasury

Internal Revenue Service

SCHEDULE M

(Form 990)

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Inspection

Name of the organization JOHN F KENNEDY CENTER FOR THE PERFORMING ARTS

Employer identification number

					53-0245017			
Pa	rt I Types of Property							
		(a) Check if applicable	(b) Number of Contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d Method of determining of amounts		ontribut	ion
1	Art—Works of art			±9				
2	Art—Historical treasures							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household			40.5				
good		X		403	COST/SELLING PR	ICE		
	Cars and other vehicles .							
	Boats and planes							
	Intellectual property							
	Securities—Publicly traded	X	68	1,239,399	COST/SELLING PR	ICE		
	Securities—Closely held stock							
	Securities—Partnership, LLC, or trust interests .							
	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
19	Food inventory	Х	8	65,125	COST/SELLING PR	ICE		
20	Drugs and medical supplies							
	Taxidermy							
	Historical artifacts							
	Scientific specimens							
24	Archeological artifacts .							
~ =	CAMERA		1	E 0.74	COST/CELLING DD	I C E		
25	Other►(<u>EQUIPMENT</u>) PRINTED	X	1	5,074	COST/SELLING PR	ICE		
26	Other (MATERIALS)	x	2	34.350	COST/SELLING PR	ICE		
	COSMETICS			,	,			
	AND							
27	Other►(<u>FRAGRANCE</u>)	X	1	85,500	COST/SELLING PR	ICE		
28	O ther ▶ ()				<u> </u>			
29	Number of Forms 8283 received b for which the organization complet				29	- 1	I	1
302	During the year, did the organization	on receive	e hy contribution any propo	rty reported in Part I lines	1-28 that it		Yes	No
Jua	must hold for at least three years							
	•			on, and winch is not require	a to be used			No
	for exempt purposes for the entire					30a		No
b 31	If "Yes," describe the arrangemen Does the organization have a gift a			eview of any non-standard	contributions?	31		No
32a	Does the organization hire or use t contributions?	nırd partı • • •	es or related organizations	to solicit, process, or sell	non-cash • • • • •	32a	Yes	
33	If "Yes," describe in Part II If the organization did not report re describe in Part II	evenues i	n column (c) for a type of p	roperty for which column (a) is checked,			

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
THIRD PARTY USE	PART I, LINE 32B	THE JOHN F KENNEDY CENTER FOR THE PERFORMING ARTS UTILIZES AN INVESTMENT BROKERAGE TO LIQUIDATE DONATED SECURITIES SCHEDULE M, PART I, COLUMN (B) THE NUMBER OF CONTRIBUTIONS REPORTED IN THE SCHEDULE IN PART I, COLUMN (B) REFLECTS THE NUMBER OF CONTRIBUTIONS RECEIVED FOR EACH SPECIFIC TYPE, NOT THE NUMBER OF INDIVIDUAL ITEMS RECEIVED (E G, A CONTRIBUTION OF 500 ITEMS BY A SINGLE DONOR WOULD BE REFLECTED AS ONE CONTRIBUTION IN PART I, COLUMN (B))

Schedule M (Form 990) 2010

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493226007052

OMB No 1545-0047 2010

> Open to Public Inspection

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Name of the organization JOHN F KENNEDY CENTER FOR THE PERFORMING ARTS **Employer identification number**

53-0245017

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 2		THE FOLLOWING INDIVIDUALS HAVE A BUSINESS RELATIONSHIP MR DAVID RUBENSTEIN AND MR RAYMOND WHITEMAN, A MEMBER OF THE BOARD OF DIRECTORS OF THE NATIONAL SYMPHONY ORCHESTRA ASSOCIATION

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11		PRIOR TO PROVIDING THE FORM 990 (RETURN) TO THE BOARD MEMBERS FOR THEIR CONSIDERATION, A DETAIL REVIEW WAS PERFORMED BY THE PRESIDENT, CHIEF FINANCIAL OFFICER, CONTROLLER, GENERAL COUNSEL, AND VARIOUS OTHER MEMBERS OF SENIOR MANAGEMENT THE RETURN WAS ALSO REVIEWED BY AN INDEPENDENT ACCOUNTING FIRM AFTER THE RETURN WAS FINALIZED, MANAGEMENT PROVIDED IT TO EACH BOARD MEMBER VIA EMAILWEBSITE PRIOR TO FILING THE RETURN WITH THE INTERNAL REVENUE SERVICE QUESTIONS, IF ANY, WERE DIRECTED TO AND ADDRESSED BY THE BOARD'S AUDIT COMMITTEE RESPONSES TO NOTABLE QUESTIONS WERE PROVIDED TO ALL BOARD MEMBERS FOR THEIR INFORMATION

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	THE CONFLICT OF INTEREST POLICY (POLICY) APPLIES TO ALL BOARD MEMBERS, KEY AND OTHER EMPLOYEES THAT HAVE AUTHORITY TO SIGN CONTRACTS TOTALING \$25,000 OR MORE AND/OR HAVE THE POWER TO INFLUENCE A TRANSACTION BETWEEN THE KENNEDY CENTER AND ANOTHER ORGANIZATION. THE POLICY COVERS TRANSACTIONS BETWEEN THE KENNEDY CENTER AND (A) BOARD MEMBERS, (B) KEY AND OTHER COVERED EMPLOY EES AS RREVIOUSLY DESCRIBED, (C) FAMILLY MEMBERS OF COVERED INDIVIDUALS, AND/OR (D) AN AFFILIATED ENTITY. TO ASSIST THE KENNEDY CENTER IN IDENTIFYING POTENTIAL TRANSACTIONS, EACH COVERED INDIVIDUAL SHALL COMPLETE AND SIGN AN ANNUAL DECLARATION AND SHALL, AS NECESSARY, UPDATE THE DECLARATION TO REFLECT ANY CHANGES DURING THE COURSE OF THE YEAR DECLARATIONS COMPLETED BY BOARD MEMBERS ARE REVIEWED BY THE BOARD'S AUDIT COMMITTEE, DECLARATIONS COMPLETED BY KEY AND OTHER COVERED EMPLOYEES ARE REVIEWED BY THE KENNEDY CENTER'S GENERAL COUNSEL. THE AUDIT COMMITTEE AND/OR GENERAL COUNSEL. (AS APPLICABLE) ARE ALSO RESPONSIBLE FOR (A) REVIEWING ANY PROPOSED TRANSACTIONS TO DETERMINE IF THE TRANSACTION IS FAIR AND REASONABLE TO THE KENNEDY CENTER, (B) MAINTAINING SUCH DOCUMENTATION AS MAY BE NECESSARY AND APPROPRIATE TO DOCUMENT THE REVIEW OF THE TRANSACTION, AND (C) REPORTING TO THE BOARD ON TRANSACTIONS (WHETHER APPROVED OR NOT) THE AUDIT COMMITTEE MAY SEEK ADVICE FROM EITHER THE KENNEDY CENTER'S GENERAL COUNSEL OR FROM OUTSIDE ADVISIORS. SUCH ADVICE WILL GENERALLLY BE IN CONNECTION WITH ETHER THE REVIEW OF ANY PROPOSED TRANSACTION OR WITH THE ADMINISTRATION OF THE POLICY WHEN A BOARD MEMBER, KEY OR OTHER COVERED EMPLOYEE BECOMES AWARE OF A PROPOSED TRANSACTION, HE OR SHE HAS THE DUTY TO IMMEDIATELY DISCLOSE THE EXISTENCE AND CIRCUMSTANCES OF THE TRANSACTION WOULD BE DISCLOSED TO ETHER THE AUDIT COMMITTEE OR TO THE GENERAL COUNSEL, IF A PROPOSED TRANSACTION WOULD BE DISCLOSED TO ETHER THE AUDIT COMMITTEE OR TO THE GENERAL COUNSEL, IF EXISTENCE AND CIRCUMSTANCE OF THE TRANSACTION WOULD BE DISCLOSED TO ETHER THE AUDIT COMMITTEE OR TO THE GENERAL COUNSEL. IF

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 15	THE COMPENSATION OF THE ORGANIZATION'S PRESIDENT IS EVALUATED BY THE BOARD'S INDEPENDENT COMPENSATION COMMITTEE. THE COMPENSATION COMMITTEE'S CONSIDERATION OF THE PRESIDENT'S COMPENSATION INCLUDED THE REVIEW OF COMPARABILITY DATA AND THE CONTEMPORANEOUS SUBSTANTIATION OF THE DELIBERATION AND DECISION THE COMPENSATION OF THE ORGANIZATION'S OFFICERS AND KEY EMPLOYEES IS EVALUATED BY THE BOARD'S INDEPENDENT COMPENSATION COMMITTEE. THE COMPENSATION COMMITTEE'S CONSIDERATION OF THE OFFICERS' AND KEY EMPLOYEES' COMPENSATION INCLUDED THE REVIEW OF COMPARABILITY DATA AND THE CONTEMPORANEOUS SUBSTANTIATION OF THE DELIBERATION AND DECISION

Identifier	Return Reference	Explanation
	SECTION C, LINE 19	THE KENNEDY CENTER MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL INFORMATION AVAILABLE TO THE PUBLIC UPON REQUEST, IN A PORTABLE DOCUMENT FORMAT (I.E., PDF), GENERALLY VIA EMAIL

ldentifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED LOSSES ON INVESTMENTS -1,942,708 CHANGE IN VALUE OF CHARITABLE GIFT ANNUITY SPLIT INTEREST AGREEMENTS -430,672 LOSS ON INTEREST RATE SWAP -1,938,460 OTHER NONOPERATING ACTIVITY -838,850 PENSION-RELATED CHANGES EXCLUDING NPPC -1,877,811 ADJUSTMENT FROM AFFILIATION WITH WASHINGTON NATIONAL OPERA 2,570,326 NET ASSET TRANSFER TO VSA ARTS, INC -319,463 REVERSAL OF NET CONSOLIDATING ENTRIES -794,762 TOTAL TO FORM 990, PART XI, LINE 5 -5,572,400

ldentifier	Return Reference	Explanation
OVERSIGHT OF AUDIT	FORM 990, PART XII, LINE 2C	THERE HAVE BEEN NO CHANGES DURING THE YEAR IN THE PROCESS FOR OVERSIGHT OF THE AUDIT OF THE FINANCIAL STATEMENTS

Identifier Return Reference	Explanation
FISCAL FORM 990, PAGE 1, LINE A	KENNEDY CENTER KEEPS ITS BOOKS AND COMPUTES ITS INCOME ON THE BASIS OF A 52-53 WEEK TAX YEAR THE 52-53 WEEK TAX YEAR ALWAYS ENDS ON SUNDAY AND ALWAYS ON THE SUNDAY NEAREST TO THE LAST CALENDAR DAY IN SEPTEMBER THE TAX YEAR REPORTED HEREIN REPRESENTS THE PERIOD FROM OCTOBER 4, 2010, THROUGH OCTOBER 2, 2011, A 52-WEEK YEAR UNDER SECTION 441 OF THE INTERNAL REVENUE CODE, THE KENNEDY CENTER MADE AN INITIAL ELECTION TO USE A 52-53 WEEK TAX YEAR IN ITS FORM 990 COVERING THE TAXABLE PERIOD BEGINNING OCTOBER 2, 2006, AND ENDING ON SEPTEMBER 30, 2007 WHEN THE INTERNAL REVENUE SERVICE RESPONDED TO THE KENNEDY CENTER'S REQUEST, IT NOTIFIED THE KENNEDY CENTER THAT IT CANNOT ACCEPT A 52-53 WEEK ELECTION FOR AN EXEMPT ORGANIZATION ACCORDINGLY, AND TO ENSURE THAT THE INTERNAL REVENUE SERVICE WOULD ACCEPT THE KENNEDY CENTER'S CURRENT RETURN, THE KENNEDY CENTER CHANGED THE DATES OF ITS REPORTING PERIOD FROM THE AFOREMENTIONED DATES TO THE PERIOD OCTOBER 1, 2010, THROUGH SEPTEMBER 30, 2011

ldentifier	Return Reference	Explanation
ORGANIZATIONAL STATUS		KENNEDY CENTER WAS ESTABLISHED BY AN ACT OF CONGRESS IN 1958 (SEE 20 U S C , SEC 76H, ET SEQ) ACCORDINGLY, THE KENNEDY CENTER IS BOTH A TRUST INSTRUMENTALITY OF THE U S GOVERNMENT AND A NONPROFIT ORGANIZATION

ldentifier	Return Reference	Explanation
ESTIMATED HOURS FOR RELATED ORGANIZATIONS	FORM 990, PART VII, SECTION A, COLUMN B	NAME POSITION RELATED ORGANIZATION HOURS NORMA LEE FUNGER TRUSTEE NSOA 0.5 JAMES V KIMSEY TRUSTEE NSOA 0.5 MICHAEL M KAISER PRESIDENT VSA ARTS, INC 0.3 MARIA C KERSTEN GEN COUNSEL KCP,INC 0.1 MARIA C KERSTEN GEN COUNSEL KCEMT, INC 0.1 LYNNE H PRATT CFO NSOA 0.5 LYNNE H PRATT CFO WASH NAT OPERA 0.6 LYNNE H PRATT CFO VSA ARTS, INC 0.5 LYNNE H PRATT CFO KCP,INC 0.1 DARRELL M AYERS VP EDUCATION VSA ARTS, INC 2.1 DAVID KITTO VP MKT/SALES KCEMT, INC 0.1 RITA N SHAPIRO EX DIR, NSOA NSOA 1.0 ALL COMPENSATION IS PAID BY THE KENNEDY CENTER

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SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2010

DLN: 93493226007052

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization JOHN F KENNEDY CENTER FOR THE PERFORMING ARTS Employer identification number

53-0245017

Part I Identification of Disregarded Entities (Com	plete if the organization	n answere	d "Yes" o	n Form 990, Par	t IV, line 33.)			
(a) Name, address, and EIN of disregarded entity	(b) Primary activity	Legal do	(c) micile (state in country)	(d) Total income	(e) End-of-year assets	(f) Direct controllir entity	Direct controlling	
(1) JFK CENTER FOR THE PERFORMING ARTS 1 LINCOLN STREET SSFC 24 BOSTON, MA 021112900 94-6739330	ANNUITIES TRUST	MA		239,238	3,887,0	67		
						_		
Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during		ıf the orga	nization a	answered "Yes" o	n Form 990, Part	IV, line 34 becaus	e it had	one
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b) controlled organization	
(1) KENNEDY CENTER ELECTRONIC MEDIA TECHNOLOGIES INC							Yes	No
2700 F STREET NW	SUPPORT THE KENNEDY	DC		501(C)(3)	11A TYPE I			No
WASHINGTON, DC 205660001 52-1136673	CENTER			301(0)(3)	IIATHEI			
(2) KENNEDY CENTER PRODUCTIONS INC							+	
2700 F STREET NW	SUPPORT THE KENNEDY	DC		501(C)(3)	11A TYPE I			No
WASHINGTON, DC 205660001 22-1962191	CENTER			302(3)(3)	2277777			
(3) NATIONAL SYMPHONY ORCHESTRA ASSOCIATION								
2700 F STREET NW	SUPPORT NAT'L SYMPHONY ORCHESTRA	DC		501(C)(3)	7			No
WASHINGTON, DC 205660001 53-0208364								
(4) VSA ARTS INC								
2700 F STREET NW	PRG FOR ART AND	DC		501(C)(3)	7			No
WASHINGTON, DC 205660001 52-1065313	DISABILITY			, ,, ,				
(5) WASHINGTON NATIONAL OPERA								
2600 VIRGINIA AVENUE SUITE B-101	SUPPORT OPERA AT THE	DC		501(C)(3)	7			No
WASHINGTON, DC 20037 53-0237707	KENNEDY CENTER							

Part III Identifi because	ication of Relat it had one or mo	ed Organie	anizations Taxa ted organizations t	ble as a Partner reated as a partne	ship (Co ership du	mplete if ring the t	the org ax year	ganızatıon (r.)	answe	ered "\	es" on Fo	rm 990,	Part	IV, lır	ne 34
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	Share of t	(f) Share of total income		(g) Share of end-of-year assets		i) ortionate tions?	e Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)		(j) General or f managing partner?		(k) Percentage ownership
									Yes	No			Yes	No	
Part IV Identifi	i cation of Relat because it had on	ed Orga e or mo	anizations Taxa ore related organiz	ble as a Corpora ations treated as a	tion or a corpora	Trust (Co	I omplete ust dur	e if the org ing the tax	anıza year	tion ar .)	nswered "\	es" on	<u>I</u> Form	990,	Part IV,
Name, address, an	(a) d EIN of related organız	ration	(b) Primary activity	(c) Legal domicile (state or foreign country)		(d Direct cor enti	ntrolling	(e) Type of el (C corp, S or trust	corp,	Share o	(f) f total income	Sha end-o	j) re of f-year sets		(h) Percentage ownership

Part	Transactions With Related Organizations (Complete if the organization answered "Yes	" on Form 990, Par	t IV, line 34, 35, 3	5A, or 36.)					
N	Note. Complete line 1 if any entity is listed in Parts II, III or IV								
1 Dur	ring the tax year, did the orgranization engage in any of the following transactions with one or more related organ	ızatıons lısted ın Parts	s II-IV?						
a F	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a		No			
b (Gift, grant, or capital contribution to other organization(s)			1b	Yes				
c G									
d L	d Loans or loan guarantees to or for other organization(s)								
e L	Loans or loan guarantees by other organization(s)			1e		No			
f S	Sale of assets to other organization(s)			1f		No			
g F	Purchase of assets from other organization(s)			1 g		No			
h E	Exchange of assets			1h		No			
i L	i Lease of facilities, equipment, or other assets to other organization(s)								
j L	j Lease of facilities, equipment, or other assets from other organization(s)								
k F									
I P	l Performance of services or membership or fundraising solicitations by other organization(s)								
m S	m Sharing of facilities, equipment, mailing lists, or other assets								
n S	Sharing of paid employees			<u>1n</u>	Yes				
o F	Reimbursement paid to other organization for expenses			10		No			
p F	Reimbursement paid by other organization for expenses			1р		No			
q	Other transfer of cash or property to other organization(s)			1q		No			
r C	Other transfer of cash or property from other organization(s)			1r	Yes				
2 I	f the answer to any of the above is "Yes," see the instructions for information on who must complete this line, in	cluding covered relati	onships and transact	non thresholds					
	(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determin involved		ount			
(1)		,,,,,							
(2)									
(3)									
(4)									
(5)									
(6)									

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d Are parti sect 501(d organiz	ners ion :)(3) :ations?	(e) Share of end-of-year assets		r) ortionate tions?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	h) eral or laging tner?
			Yes	No		Yes	No		Yes	No
									+	1
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Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier	Return Reference	Explanation
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Schedule R (Form 990) 2010