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## Form **990-PF**

## **Return of Private Foundation**

## or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

OMB No 1545-0052

		venue Service	Note. The	e foundation m	nay be	able to use a copy of this	return to sati	sfy state repo		
For	calen	dar year 2010,	or tax year beginn	ning O(	CT	1, 2010	, and e	nding	SEP 30, 2011	
G	Check	all that apply:	Initial re	eturn		Initial return of a fo	ormer public (	charity	Fınal return	
_			Amend	ed return		Address chan	ge		Name change	
Na	me of	f foundation	·						A Employer identification	number
يَ										
2		THE P	ARKER FO	UNDATI	ON				51-0141231	
N	mber a	and street (or PO t	oox number if mail is n	not delivered to s	treet a	ddress)		Room/suite	B Telephone number	
		2604-	B EL CAM	INO REZ	AL,	SUITE 244			760-720-06	30
Cı	v or t	own, state, and	ZIP code						C If exemption application is p	ending, check here
	•	CARLS		92008					D 1. Foreign organizations	
Н	Check	type of organiz		ection 501(c)(3	3) exe	mpt private foundation			Foreign organizations me check here and attach co	eting the 85% test,
	☐ Se	ection 4947(a)(1	) nonexempt charr	<u></u>		ther taxable private found	ation		E If private foundation stat	
1.8	air ma	arket value of all	assets at end of ye	ear J Acco	unting	g method: Cash	X Acc	rual	under section 507(b)(1)	
(	rom i	Part II, col. (c),	line 16)		Oth	er (specify)			F If the foundation is in a	60-month termination
j	▶\$	3	4,543,04	(Part I, c	colum	nn (d) must be on cash	basıs.)		under section 507(b)(1)	
P	art l	Analysis of R	evenue and Exper	nses		(a) Revenue and	(b) Net in	vestment	(c) Adjusted net	(d) Disbursements for charitable purposes
_		necessarily equ	ounts in columns (b), ( al the amounts in colu	mn (a))	UI.	expenses per books	inc	ome	income	(cash basis only)
	1	Contributions,	gifts, grants, etc.,	received					N/A	
	2		if the foundation is not req	uired to attach Sch B	, [					
	3	Interest on savin- cash investment	gs and temporary s			<u> </u>				
	4	Dividends and	interest from secu	rities		933,247.	93	3,247.		STATEMENT 1
	5a	Gross rents						<del></del>		
	b	Net rental income	e or (loss)							
	, 6a		from sale of assets no		L	545,674.				
	{  t	Gross sales price assets on line 6a	9 for all 7,3	92,910	• ⊦					
	7	Capital gain net	ncome (from Part IV, II	ne 2)	L		54	5,674.		
	8	Net short-term	r capital gain		-			<del></del>		
	9	Income modif Gross sales less				· — · · · · · ·				
	108	and allowances								 
		Less Cost of go	ode-sold	IVED	الحد					
		Gross profit	r (loss		75	1 60 505		1 400	<u> </u>	C
		Other income	J	5 2012	/4	1 -00,133.	1 45	<u>1,408.</u>		STATEMENT 2
_	12	Total. Add lin	es-1/through to 0		<del></del> \$		1,47			61 750
	13		officers, directors, tr		T	65,000.		3,250.		61,750.
	14	Other employe	ed salaries and wag , employee benefit	ENT	<u> </u>	<u></u>		· · · ·		
	15	Pension plans a Legal fees	, amployee benefit	-	}		<del> </del>			
	ָבָּין נְבָּי בּין בָּי	-	00	STMT 3	<b> </b>	37,942.		3,794.		34,147.
	<u>ا</u> إ	<ul><li>b Accounting fe</li><li>c Other profess</li></ul>		STMT 4		160,335.		$\frac{3,794}{15,716}$		2,300.
ı	U 17	Interest	ional ICC3	DIMI 4	` }		1 4	,		2,300.
;	E 17	_		STMT 5	ŀ	15,662.	<u> </u>	3,636.		180.
	2 19	_	and depletion	J 1 1 1 1	ŀ	121.		24.		1000
2012	E 20	•	a copiotion			<u> </u>		430		
2	21		ences, and meeting	as	ŀ	3,102.	j	0.		3,102.
20	22	-		·	ļ	-,200				1
ص ص	5 23 2 23	•		STMT 6	:	22,217.	,	68.		21,858.
MAR 09	24		ng and administra							
9	ě	•	ld lines 13 through			304,379	2:	L6,488		123,337.
3	25	•	, gifts, grants paid		Ī	1,964,700.				1,969,700.
	26		es and disbursem	ents.	Ī					
回		Add lines 24				2,269,079	2:	L6,488.	,	2,093,037.
É	27		26 from line 12:							
SCANNED			ue over expenses and	disbursements		-858,953	,			
K			nt income (if negative		Ī			51,025		[AI]
7.5	-	c Adjusted net	income (if negative,	enter -0-)					N/A	4/

023501 12-07-10 LHA For Paperwork Reduction Act Notice, see the instructions.

FOI	n 99	U-PF (2010) THE PARKER FOUNDATION			0141231 Page 2
Pa	art	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year	End o	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
ŀ	1	Cash - non-interest-bearing	386,453.	<u>471,887.</u>	471,887.
	2	Savings and temporary cash investments			
	3	Accounts receivable ►			
		Less: allowance for doubtful accounts ▶			
	4	Pledges receivable ▶			
		Less: allowance for doubtful accounts ▶			
- 1	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other			
		disqualified persons			
	7	Other notes and loans receivable			
	ľ	Less: allowance for doubtful accounts			
<b>"</b>	8	Inventories for sale or use		<del>-</del>	
Assets	_	Prepaid expenses and deferred charges			-
As		Investments - U.S. and state government obligations			
	l .	Investments - corporate stock			
		Investments - corporate bonds			
	11	Investments - land, buildings, and equipment basis			
	40	Less accumulated depreciation		<del></del>	
	l	Investments - mortgage loans	24 505 020	22 EEC 01E	34 054 301
	13	Investments - other STMT 9	34,505,939.	33,556,815.	34,054,301.
	14	Land, buildings, and equipment basis ► 7,247.  Less accumulated depreciation STMT 10 ► 121.	•	7 126	7 126
			19,861.	7,126. 9,726.	7,126. 9,726.
	15	Other assets (describe ► STATEMENT 11)	19,001.	3,140.	9,140.
	4.0	Tatal assate (to be completed by all filers)	34,912,253.	34 045 554	34,543,040.
_	16 17	Total assets (to be completed by all filers)  Accounts payable and accrued expenses	31,228.	30,903.	
	l	· · ·	290,000.	285,000.	
	18 19	Grants payable Deferred revenue	230,000.	203,000.	1
Liabilities	1	T			1
Ē	20	Loans from officers, directors, trustees, and other disqualified persons			
Lia	21	Mortgages and other notes payable  Other liabilities (describe )			
	22	Other Habilities (describe			
	23	Total liabilities (add lines 17 through 22)	321,228.	315,903.	
	-	Foundations that follow SFAS 117, check here	32172201	02075001	
	1	and complete lines 24 through 26 and lines 30 and 31.			
es	24	Unrestricted	34,591,025.	33,729,651.	
auc	25	Temporarily restricted			
Bal	26	Permanently restricted		<del> </del>	1
2	-	Foundations that do not follow SFAS 117, check here			
3		and complete lines 27 through 31.			
ō	27	Capital stock, trust principal, or current funds			:
šets	28	Paid-in or capital surplus, or land, bldg., and equipment fund			
Ass	29	Retained earnings, accumulated income, endowment, or other funds			1
Net Assets or Fund Balances	30	Total net assets or fund balances	34,591,025.	33,729,651.	1
_					
	31	Total liabilities and net assets/fund balances	34,912,253.	34,045,554.	
P	art	III Analysis of Changes in Net Assets or Fund Ba	alances		
<u>_</u>	Tota	I net assets or fund balances at beginning of year - Part II, column (a), line	30		
•		st agree with end-of-year figure reported on prior year's return)		1	34,591,025.
2		er amount from Part I, line 27a		2	-858,953.
3		er increases not included in line 2 (itemize)		3	0.
4		lines 1, 2, and 3	4	33,732,072.	
-		reases not included in line 2 (itemize)	SEE STA	ATEMENT 8 5	2,421.
-		al net assets or fund balances at end of year (line 4 minus line 5) - Part II, co		6	33,729,651.
					Farm 000 DE (0010)

1,929,665.

2,093,037.

7

Add lines 5 and 6

See the Part VI instructions.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate.

8 Enter qualifying distributions from Part XII, line 4

	1990-PF (2010) THE PARKER FOUNDATION		0141231		Page 4
<u>Pa</u>	art VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4	948	- see instru	ıctio	ns)
1a	Exempt operating foundations described in section 4940(d)(2), check here \( \bigs \) and enter "N/A" on line 1.				
	Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)				
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here 🕨 🗶 and enter 1%	1	1 1	2,6	10.
	of Part I, line 27b				
C	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).		-		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2			0.
3	Add lines 1 and 2	3	1	2,6	10.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4			0.
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5	1 1	2,6	10.
6	Credits/Payments:				
a	2010 estimated tax payments and 2009 overpayment credited to 2010 6a 13,111.	]			
b	Exempt foreign organizations - tax withheld at source 6b	1			
C	Tax paid with application for extension of time to file (Form 8868)				
d	Backup withholding erroneously withheld 6d				
7	Total credits and payments. Add lines 6a through 6d	7	1	3,1	11.
8	Enter any <b>penalty</b> for underpayment of estimated tax. Check here if Form 2220 is attached	8			
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9			
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10		5	01.
	Enter the amount of line 10 to be: Credited to 2011 estimated tax ▶ 501. Refunded ▶				0.
	rt VII-A Statements Regarding Activities				
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene	: IN		Yes	No
	any political campaign?		1a		X
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)?		1b		X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published	d or			1
	distributed by the foundation in connection with the activities.				
	Did the foundation file Form 1120-POL for this year?		10	<b>└</b>	X
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:				
	(1) On the foundation. ▶ \$ (2) On foundation managers. ▶ \$ 0 .	-	1	1	
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation				
_	managers. ▶ \$ 0 •				l
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?		2	<del> </del>	X
•	If "Yes," attach a detailed description of the activities				
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, of the control of the contr	r		1	7.7
4.	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes  Did the foundation have unrelated business gross income of \$1,000 or more during the year?		3	v	X
	of the foundation have difference dustriess gross income of \$1,000 or more during the year?		4a	X	<del></del>
			4b		v
J	Was there a liquidation, termination, dissolution, or substantial contraction during the year?  If "Yes," attach the statement required by General Instruction T.		5	├	X
6	and the second s				
٠	By language in the governing instrument, or		j		
	<ul> <li>By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state</li> </ul>	a law			
	remain in the governing instrument?	) IGAA	6	х	1
7	Did the foundation have at least \$5,000 in assets at any time during the year?		7	X	$\vdash$
•	If "Yes," complete Part II, col (c), and Part XV.		- <del>'-</del>		$\vdash$
Ra	a Enter the states to which the foundation reports or with which it is registered (see instructions) ▶				
Va	CA		<del></del>		
h	of the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)		<del></del>		
•	of each state as required by General Instruction G? If "No," attach explanation		86	x	
9		endar	-		$\Box$
-	year 2010 or the taxable year beginning in 2010 (see instructions for Part XIV)? If "Yes," complete Part XIV		9		x
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		10		X
			Form <b>990</b>	)-PF	(2010)

orm 990-PF (2010) THE PARKER FOUNDATION			51-01412	31		Page 6
Part VII-B   Statements Regarding Activities for Which F	orm 4720 May Be F	Required (contin	ued)			
5a During the year did the foundation pay or incur any amount to:						
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	1 4945(e))?	Ye	s X No			
(2) Influence the outcome of any specific public election (see section 4955); or	r to carry on, directly or indire	ectly,				
any voter registration drive?			s X No			
(3) Provide a grant to an individual for travel, study, or other similar purposes?	?	Ye	s X No			
(4) Provide a grant to an organization other than a charitable, etc., organization	n described in section					
509(a)(1), (2), or (3), or section 4940(d)(2)?		X Ye	s L No			
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational purposes, or f					
the prevention of cruelty to children or animals?		Ye	s X No			
<b>b</b> If any answer is "Yes" to 5a(1)-(5), did <b>any</b> of the transactions fail to qualify und	ler the exceptions described (	in Regulations				
section 53.4945 or in a current notice regarding disaster assistance (see instru	ctions)?		l_	5b	X	
Organizations relying on a current notice regarding disaster assistance check hi	ere					
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption fr	om the tax because it mainta					
expenditure responsibility for the grant?		X Ye	s No			
If "Yes," attach the statement required by Regulations section 53.4945	5-5(d).		1			
6a Did the foundation, during the year, receive any funds, directly or indirectly, to p	oay premiums on					
a personal benefit contract?		Ye	s X No			
<b>b</b> Did the foundation, during the year, pay premiums, directly or indirectly, on a p	ersonal benefit contract?		L	6b		X
If "Yes" to 6b, file Form 8870.						
7a At any time during the tax year, was the foundation a party to a prohibited tax s	helter transaction?	Ye	s 🗶 No 📙			
b If "Yes," did the foundation receive any proceeds or have any net income attribu	table to the transaction?		N/A	7b		
Part VIII Information About Officers, Directors, Trustored Paid Employees, and Contractors	ees, Foundation Ma	ınagers, Highly	<i>'</i>			
List all officers, directors, trustees, foundation managers and their care.	compensation					
List all officers, all cotors, a disters, roundation managers and their		(c) Compensation	(d) Contributions to	т.	( <b>e</b> ) Exp	ADCA
(a) Name and address	<b>(b)</b> Title, and average hours per week devoted	(If not paid,	(d) Contributions to employee benefit plans and deferred	4	count,	, other
	to position	enter -0-)	compensation	+	allowa	nces
ODD ONLINDVIN 10		65.000	_			•
SEE STATEMENT 12		65,000.	0.	+		0.
				ļ		
		ļ		↓		
2 Compensation of five highest-paid employees (other than those inc	1d			<u> </u>		
2 Compensation of five highest-paid employees (other than those inc	(b) Title, and average	enter "NUNE,"	(d) Contributions to	1	(a) Evn	0000
(a) Name and address of each employee paid more than \$50,000	hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred	a	ccount	ense , other
MONTE	devoted to position		compensation	┼	allowa	nces
NONE						
			-	-		
		ļ				
				_		
		ļ		<u> </u>		
		<u> </u>			_	
Total number of other employees paid over \$50,000						0

Total. Add lines 1 through 3

P	art X Minimum Investment Return (All domestic foundations	must complete this	part. Foreign four	ndations,	see instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitat	ole, etc., purposes;			
a		, ,, ,		1a	30,374,317.
				1b	570,518.
	Fair market value of all other assets			1c	8,090,992.
	Total (add lines 1a, b, and c)			1d	39,035,827.
	Reduction claimed for blockage or other factors reported on lines 1a and				
-	1c (attach detailed explanation)	1e	0.		
2	Acquisition indebtedness applicable to line 1 assets			2	0.
3	Subtract line 2 from line 1d			3	39,035,827.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amoun	t. see instructions)	ļ	4	585,537.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and o	•		5	38,450,290.
6	Minimum investment return. Enter 5% of line 5	•		6	1,922,515.
Ρ	part XI Distributable Amount (see instructions) (Section 4942(j)(3) and foreign organizations check here		iting foundations an	d certain	
1	Minimum investment return from Part X, line 6			1	1,922,515.
2a	Tax on investment income for 2010 from Part VI, line 5	2a	12,610.		
b	Income tax for 2010. (This does not include the tax from Part VI.)	2b	749.		
	Add lines 2a and 2b			2c	13,359.
3	Distributable amount before adjustments. Subtract line 2c from line 1			3	1,909,156.
4	Recoveries of amounts treated as qualifying distributions			4	0.
5	Add lines 3 and 4		Ţ	5	1,909,156.
6	Deduction from distributable amount (see instructions)			6	0.
7_	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Par	t XIII, line 1		7	1,909,156.
P	Part XII Qualifying Distributions (see instructions)				
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., pu	rposes:			0 000 000
а				1a	2,093,037.
þ	•		:	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charita	able, etc., purposes		2	
3	Amounts set aside for specific charitable projects that satisfy the:				
а	Suitability test (prior IRS approval required)			3a	
þ				3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8,			4	2,093,037.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net inv	restment			
	income. Enter 1% of Part I, line 27b			5	12,610.
6	Adjusted qualifying distributions. Subtract line 5 from line 4			6	2,080,427.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years	when calculating whet	her the foundation (	qualifies fo	r the section

4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2009	(c) 2009	( <b>d</b> ) 2010
1 Distributable amount for 2010 from Part XI, line 7				1,909,156.
2 Undistributed income, if any, as of the end of 2010	·			
a Enter amount for 2009 only			3,214.	
b Total for prior years:				
		0.		
3 Excess distributions carryover, if any, to 2010:				
a From 2005				
<b>b</b> From 2006			j	
c From 2007				
d From 2008				
e From 2009				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2010 from				
Part XII, line 4: ► \$ 2,093,037.				
a Applied to 2009, but not more than line 2a			3,214.	
<b>b</b> Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus		j		
(Election required - see instructions)	0.			
d Applied to 2010 distributable amount	100 668			1,909,156.
e Remaining amount distributed out of corpus	180,667.			
5 Excess distributions carryover applied to 2010 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:				
& Corpus Add lines 3f, 4c, and 4e Subtract line 5	180,667.			
b Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2009. Subtract line	1			
4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2010. Subtract				
lines 4d and 5 from line 1. This amount must				_
be distributed in 2011				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2005		:		
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2011.	100 665			
Subtract lines 7 and 8 from line 6a	180,667.			
10 Analysis of line 9:				
a Excess from 2006			ļ	
b Excess from 2007				
c Excess from 2008				
d Excess from 2009	Ì			
e Excess from 2010 180,667.			<u> </u>	

	KER FOUNDAT				141231 Page 10
Part XIV Private Operating Fo	oundations (see in	structions and Part VI	I-A, question 9)	N/A	
1 a If the foundation has received a ruling or	determination letter tha	t it is a private operating			
foundation, and the ruling is effective for	2010, enter the date of	the ruling	<b>&gt;</b>		
b Check box to indicate whether the found	ation is a private operati	ng foundation described	in section	4942(j)(3) or	4942(j)(5)
2 a Enter the lesser of the adjusted net	Tax year	<u></u>	Prior 3 years		
income from Part I or the minimum	(a) 2010	(b) 2009	(c) 2008	(d) 2007	(e) Total
investment return from Part X for					
each year listed					
<b>b</b> 85% of line 2a					
c Qualifying distributions from Part XII,					
line 4 for each year listed					j
d Amounts included in line 2c not	<del></del>			<u> </u>	
used directly for active conduct of					
exempt activities					
e Qualifying distributions made directly				<u> </u>	<del></del>
for active conduct of exempt activities.					
Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the				<del> </del>	
alternative test relied upon:					
a "Assets" alternative test - enter: (1) Value of all assets					
` '				· <del> </del>	<del>                                     </del>
(2) Value of assets qualifying under section 4942(i)(3)(B)(i)					
b "Endowment" alternative test - enter	<u> </u>	<del>                                     </del>		<del> </del>	<del></del>
2/3 of minimum investment return					
shown in Part X, line 6 for each year					
listed	<u> </u>	<u> </u>	<del>                                     </del>		
c "Support" alternative test - enter:			1		
<ol> <li>Total support other than gross investment income (interest,</li> </ol>					
dividends, rents, payments on					
securities loans (section					
512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt					
organizations as provided in					
section 4942(j)(3)(B)(iii)					ļ
(3) Largest amount of support from					
an exempt organization					<u> </u>
(4) Gross investment income			**************************************	1 105 000	<del></del>
Part XV Supplementary Info			it the foundation	n nad \$5,000 or n	nore in assets
at any time during t		instructions.j			
1 Information Regarding Foundation	=				
a List any managers of the foundation wh year (but only if they have contributed n			itributions received by th	e foundation before the c	close of any tax
, , , ,	1016 IIIaii 45,000). (See	section 507 (u)(2).)			
NONE					
<ul> <li>List any managers of the foundation who other entity) of which the foundation ha</li> </ul>			(or an equally large port	ion of the ownership of a	partnership or
• ,	Sa 10% of greater litter	29L			
NONE					
2 Information Regarding Contribut					
Check here 🕨 🗶 if the foundation of					
the foundation makes gifts, grants, etc.				complete items 2a, o, c, a	and d.
a The name, address, and telephone num	ber of the person to wh	om applications should b	e addressed:		
SEE STATEMENT 13	<del></del>				
<b>b</b> The form in which applications should t	e submitted and inform	ation and materials they :	should include:		
c Any submission deadlines:					
d Any contrictions or limitations as a supplemental of the contrictions of the contriction of t	o ough as he assessed	ani arago, shoretakia fiziki	kinds of institutions ==	other factors	
d Any restrictions or limitations on award	s, such as by geographi	cai areas, chamadie fields	s, kinus of institutions, of	other factors:	

Part XV Supplementary Information (continued) Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, show any relationship to any foundation manager or substantial contributor Recipient Purpose of grant or contribution Foundation **Amount** status of Name and address (home or business) recipient a Paid during the year 1,969,700. N/A SEE SCHEDULE ,969,700. **▶** 3a Total **b** Approved for future payment NONE Total

023611 12-07-10

Form **990-PF** (2010)

Form 990-PF (2010)	THE PARKER FOUL	NDATION			<u>51-0</u>	141231 Page 12
Part XVI-A An	nalysis of Income-Produc	cing Activitie	S			
Enter gross amounts unles	se otherwise indicated	Unrelated b	usiness income	Excluded	by section 512, 513, or 514	(e)
cinei gross amounts unes	55 Offici wise indicated.	(a)	(b)	(c) Exclu-	(d)	Related or exempt
4.0		Business	Amount	sion	Amount	function income
1 Program service reven	ne:	code		code	7 41100111	
a		<b> </b>				
b						
c						
d						
f						
g Fees and contracts	from government agencies					
2 Membership dues and				<del>                                     </del>		
		<del></del>		++-		<del> ··</del>
3 Interest on savings and	temporary cash			1 1	1	
investments				+-+		
4 Dividends and interest	· · · · · · · · · · · · · · · · · · ·			14	933,247.	<del></del> .
5 Net rental income or (le	oss) from real estate:					
<ul> <li>a Debt-financed prop</li> </ul>	erty					
b Not debt-financed p	property					
6 Net rental income or (le	oss) from personal					
property	,	1		1 1		
7 Other investment incor	me			14	-1,424.	
8 Gain or (loss) from sale				+		
, ,	es of assets office	1		18	545,674.	
than inventory		<del>                                     </del>		10	343,074.	
9 Net income or (loss) fr				+		<del></del>
10 Gross profit or (loss) fi	rom sales of inventory	<del></del>	<del></del>	+		
11 Other revenue:				1 1		
	HIP BOOK INCOME					
b <u>ADJ - NO'</u>	r taxable			14	-67,371.	
C						
•		1				
e						
12 Subtotal. Add columns	s (b), (d), and (e)		0		1,410,126.	0.
13 Total. Add line 12, col					13	
	instructions to verify calculations.)					
		to the Asses	anlishment of E	vomet E	Purposos	<del></del>
Part Avi-B	elationship of Activities t	to the Accon	ipiisiiiient oi E	xempt r	-urposes 	
	elow how each activity for which inco			A contribute	ed importantly to the accomp	olishment of
	ation's exempt purposes (other than	by providing fund	s for such purposes).			
N/A						
					· · · · · · · · · · · · · · · · · · ·	
		<u></u>				
			· · · · · · · · · · · · · · · · · · ·			
	<del></del>	·			<u></u>	<del></del>
		<del></del>	<del></del>			
		<del></del>			<del> </del>	<del></del>
					<del></del>	
					<u> </u>	

023621 12-07-10

1b(5)

(5) Loans or loan guarantees

(6) Performance of services or membership or fundraising solicitations

UHL	1350-1 (2010) THE PARKER TOOMDATION ST 014	<u> </u>	1_4	90 10
Pa	Information Regarding Transfers To and Transactions and Relationships With Noncha Exempt Organizations	ritable	•	
1	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of		Yes	No
	the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a	Transfers from the reporting foundation to a noncharitable exempt organization of:			
	(1) Cash	1a(1)		X_
	(2) Other assets	1a(2)		X
b	Other transactions:			
	(1) Sales of assets to a noncharitable exempt organization	1b(1)		X
	(2) Purchases of assets from a noncharitable exempt organization	1b(2)		X
	(3) Rental of facilities, equipment, or other assets	1b(3)		X
	(4) Reimbursement arrangements	1b(4)		X

c Sharing of facilities, equipment, mailing lists, other assets, or paid employees d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in

column		other assets, or services recei	vea.		
(a) Line no	(b) Amount involved	(c) Name of nonchari	table exempt organization	(d) Description of transfers, tra	ansactions, and sharing arrangements
		N/	A		
			<del>" .</del>	-	
		-			
		<del></del>			
ın sectio	on 501(c) of the Code (other complete the following sch	er than section 501(c)(3)) or in nedule.			Yes X No
	(a) Name of or	ganization	(b) Type of organization	(c) Description	on of relationship
	N/A				
		. <u> </u>			
			ncluding accompanying schedules and its based on all information of which its based on the which its based		nowledge and belief, it is true, correct,
	Signature of officer or tr		Date	Title	
	Print/Type preparer's r	name Prepare	er's signature	Date Check self- employ	if PTIN
Paid	MARY MCGRO		4 Harang	411/12	
Prepare Use Onl		NDSAY & BROWNE	ELL, LÚP U	Firm's EIN	▶
	Firm's address ▶ 4:	225 EXECUTIVE	SQUARE, SUITE	1150	
		A JOLLA, CA 92		Phone no.	858 5589200
					Form <b>990-PF</b> (2010)

Part IV | Capital Gains and Losses for Tax on Investment Income (b) How acquired P - Purchase (a) List and describe the kind(s) of property sold, e.g., real estate, (c) Date acquired (d) Date sold 2-story brick warehouse; or common stock, 200 shs. MLC Co. (mo., day, yr.) (mo., day, yr.) D - Donation 1a UNION BANK SEE ATTACHED STATEMENT Р VARIOUS VARIOUS b AG SUPER FUND LP P P c AG SUPER FUND LP 1256 GAIN/(LOSS) P d AG SUPER FUND LP P e AG SUPER FUND LP 1231 GAIN/(LOSS) f FRONTIER MID CAP GROWTH FUND P g FRONTIER MID CAP GROWTH FUND P TRIGUARD **FUND** IV P h MONTAUK P MONTAUK TRIGUARD FUND IV **FUND** IV 1256 GAIN/(LOSS) P MONTAUK TRIGUARD TRIGUARD FUND IV 1231 GAIN/(LOSS) P k MONTAUK GAINS DIVIDENDS CAPITAL m n 0 (f) Depreciation allowed (g) Cost or other basis (h) Gain or (loss) (e) Gross sales price (or allowable) plus expense of sale (e) plus (f) minus (g) 7,062,805 7,251,152 188,347. 37,424. b -28,176. C -2,125. d 1,148. е 57,936. f 110,167. g 148. h 38,279. 576. 192. 141,758 141,758. ĺ m n 0 Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 (I) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), (i) Adjusted basis (k) Excess of col. (i) but not less than "-0-") (i) F.M.V. as of 12/31/69 as of 12/31/69 over col. (j), if any 188,347. a <u>37,424.</u> b <u>-28,176.</u> C -2,125.ď 1,148. е 57,936. 1<u>10,167.</u> 148. h 38,279. 576. 192. k 141,758. m n 0 { If gain, also enter in Part I, line 7 If (loss), enter \*-0-\* in Part I, line 7 } 545,674. Capital gain net income or (net capital loss) 2 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8 N/A

The Parker Foundation
FEIN 51-0141231
Capital Gains & Losses
October 1, 2010 through September 31, 2011

Date	Name	Proceeds	Cost Basis	Gain/(Loss)
10/31/2010	100 shs CBS Corp Cl B	1,803.06		1,803.06
10/31/2010	100 shs CBS Corp Cl B	1,005.00	2,405.56	(602.50)
10/31/2010	400 shs CBS Corp Cl B	7,018 28	2,103.30	6,415.78
10/31/2010	400 shs CBS Corp Cl B	7,010 20	9,622.24	(3,206.46)
10/31/2010	700 shs CBS Corp Cl B	12,265.19	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	9,058.73
10/31/2010	700 shs CBS Corp Cl B	12,200.17	16,838.92	(7,780.19)
10/31/2010	200 shs CBS Corp Cl B	3,495.14	.0,020.72	(4,285.05)
10/31/2010	200 shs CBS Corp Cl B	2,172	4,811.12	(9,096.17)
10/31/2010	100 shs CBS Corp Cl B	1,750.76	,,011112	(7,345.41)
10/31/2010	100 shs CBS Corp Cl B	1,120110	2,405.56	(9,750.97)
10/31/2010	100 shs CBS Corp Cl B	1,747.51	,	(8,003.46)
10/31/2010	100 shs CBS Corp Cl B	,	2,405.56	(10,409.02)
10/31/2010	100 shs CBS Corp Cl B	1,751.97	,	(8,657.05)
10/31/2010	100 shs CBS Corp Cl B	,	2,405.56	(11,062.61)
10/31/2010	100 shs CBS Corp Cl B	1,725.12	ŕ	(9,337.49)
10/31/2010	100 shs CBS Corp Cl B	•	2,405.56	(11,743.05)
10/31/2010	200 shs Mosaic Co Com	12,220.99		477.94
10/31/2010	200 shs Mosaic Co Com		6,647.86	(6,169.92)
10/31/2010	100 shs Mosaic Co Com	6,147.61		(22.31)
10/31/2010	100 shs Mosaic Co Com		3,323.93	(3,346.24)
10/31/2010	100 shs Mosaic Co Com	6,633.55		3,287.31
10/31/2010	100 shs Mosaic Co Com		3,323.93	(36.62)
10/31/2010	100 shs Mosaic Co Com	6,674 93		6,638.31
10/31/2010	100 shs Mosaic Co Com		3,323.93	3,314.38
10/31/2010	200 shs Mosaic Co Com	13,189.27		16,503.65
10/31/2010	200 shs Mosaic Co Com		6,647 85	9,855.80
10/31/2010	100 shs Noble Energy Inc	7,801.55		17,657.35
10/31/2010	100 shs Noble Energy Inc		4,167.92	13,489 43
10/31/2010	300 shs Noble Energy Inc	23,559.98		37,049.41
10/31/2010	300 shs Noble Energy Inc		12,503.77	24,545.64
10/31/2010	100 shs Noble Energy Inc	7,743 15		32,288.79
10/31/2010	100 shs Noble Energy Inc		4,167.92	28,120.87
10/31/2010	100 shs Noble Energy Inc	7,725.69		35,846.56
10/31/2010	100 shs Noble Energy Inc		4,167.93	31,678.63
10/31/2010	19 shs CME Group Inc Com	4,934 23		36,612.86
10/31/2010	19 shs CME Group Inc Com		5,148 91	31,463.95
10/31/2010	13 shs CME Group Inc Com	3,386.93		34,850.88
10/31/2010	13 shs CME Group Inc Com		3,522 94	31,327.94
10/31/2010	550 shs Genzyme Corp General Division	39,540 70		70,868.64
10/31/2010	550 shs Genzyme Corp General Division		32,242.37	38,626.27

The Parker Foundation
FEIN 51-0141231
Capital Gains & Losses
October 1, 2010 through September 31, 2011

Date	Name	Proceeds	Cost Basis	Gain/(Loss)
11/30/2010	82,889.469 shs Pimco Total Return In#35	952,400.00		991,026.27
11/30/2010	82,889 469 shs Pimco Total Return In#35		874,310 55	116,715.72
11/30/2010	4,142.733 shs Pimco Total Instl #35	47,600.00		164,315.72
11/30/2010	4,142.733 shs Pimco Total Instl #35		43,845.41	120,470.31
11/30/2010	600 shs Aetna Inc	18,652.18		139,122 49
11/30/2010	600 shs Aetna Inc		18,051 89	121,070.60
11/30/2010	300 shs Aetna Inc	9,125.66		130,196.26
11/30/2010	300 shs Aetna Inc		9,025.95	121,170 31
11/30/2010	1,350 shs Aetna Inc	41,096.27		162,266.58
11/30/2010	1,350 shs Aetna Inc		40,616.75	121,649.83
11/30/2010	86 shs Flir Sys Inc	2,377.26		124,027.09
11/30/2010	86 shs Flir Sys Inc		2,346.14	121,680.95
11/30/2010	27 shs Flir Sys Inc	740.23		122,421.18
11/30/2010	27 shs Flir Sys Inc		736.58	121,684.60
11/30/2010	750 shs Genzyme Corp General Division	53,667.67		175,352.27
11/30/2010	750 shs Genzyme Corp General Division		43,966.86	131,385.41
12/31/2010	8,851.301 shs Pimco Total Return Instl#35	95,240.00		226,625.41
12/31/2010	8,851.301 shs Pimco Total Return Instl#35		93,495.85	133,129.56
12/31/2010	15,446.432 shs Pimco Total ReturnInstl#35	166,667.00		299,796.56
12/31/2010	15,446.432 shs Pimco Total ReturnInstl#35		163,159.89	136,636.67
12/31/2010	442 379 shs Pimco Total Return Instl #35	4,760.00		141,396.67
12/31/2010	442.379 shs Pimco Total Return Instl #35		4,687 68	136,708.99
12/31/2010	772.289 shs Pimco Total Return Instl #35	8,333 00		145,041 99
12/31/2010	772.289 shs Pimco Total Return Instl #35		8,183.58	136,858.41
12/31/2010	800 shs CBS Corp Cl B	13,704.56		150,562.97
12/31/2010	800 shs CBS Corp Cl B		19,244.48	131,318.49
12/31/2010	200 shs CBS Corp Cl B	3,450.96		134,769.45
12/31/2010	200 shs CBS Corp Cl B		4,811.12	129,958.33
12/31/2010	300 shs CBS Corp Cl B	5,183.22		135,141.55
12/31/2010	300 shs CBS Corp Cl B		7,216.68	127,924 87
12/31/2010	300 shs CBS Corp Cl B	5,237.16		133,162.03
12/31/2010	300 shs CBS Corp Cl B		7,216.68	125,945.35
12/31/2010	100 shs Halliburton Co	4,019.31		129,964.66
12/31/2010	100 shs Halliburton Co		1,805.56	128,159.10
12/31/2010	400 shs Halliburton Co	16,074.52		144,233.62
12/31/2010	400 shs Halliburton Co		7,222.26	137,011 36
12/31/2010	100 shs Hallıburton Co	4,034.76		141,046.12
12/31/2010	100 shs Halliburton Co		1,805 57	139,240.55
12/31/2010	200 shs Halliburton Co	8,073.58		147,314.13
12/31/2010	200 shs Halliburton Co		3,611.13	143,703.00

The Parker Foundation
FEIN 51-0141231
Capital Gains & Losses
October 1, 2010 through September 31, 2011

Date	Name	Proceeds	Cost Basis	Gain/(Loss)
12/31/2010	500 shs Merck & Co Com	18,105.64		161,808.64
12/31/2010	500 shs Merck & Co Com	,	14,168 10	147,640.54
12/31/2010	200 shs Merck & Co Com	7,241.07		154,881.61
12/31/2010	200 shs Merck & Co Com		5,667.24	149,214 37
12/31/2010	400 shs Merck & Co Com	14,482.35		163,696.72
12/31/2010	400 shs Merck & Co Com		11,334.48	152,362.24
12/31/2010	100 shs Merck & Co Com	3,632.25		155,994.49
12/31/2010	100 shs Merck & Co Com		2,833.62	153,160.87
12/31/2010	82 shs Flir Sys Inc	2,217.27		155,378.14
12/31/2010	82 shs Flir Sys Inc		2,237.02	153,141.12
12/31/2010	68 shs Flir Sys Inc	1,823.58		154,964.70
12/31/2010	68 shs Flir Sys Inc		1,855.09	153,109.61
12/31/2010	74 shs Flir Sys Inc	2,041 89		155,151.50
12/31/2010	74 shs Flir Sys Inc		2,018 77	153,132.73
12/31/2010	117 shs Flir Sys Inc	3,267.90		156,400 63
12/31/2010	117 shs Flir Sys Inc		3,191.84	153,208.79
12/31/2010	180 shs Flir Sys Inc	5,031 41		158,240.20
12/31/2010	180 shs Flir Sys Inc		4,910.53	153,329.67
12/31/2010	25 shs Flir Sys Inc	708.23		154,037.90
12/31/2010	25 shs Flir Sys Inc		682.02	153,355.88
12/31/2010	75 shs Flir Sys Inc	2,119 34		155,475.22
12/31/2010	75 shs Flir Sys Inc		2,046.05	153,429.17
12/31/2010	19 shs Flir Sys Inc	531 52		153,960 69
12/31/2010	19 shs Flir Sys Inc		518.33	153,442.36
12/31/2010	102 shs Flir Sys Inc	2,858 55		156,300.91
12/31/2010	102 shs Flir Sys Inc		2,782.63	153,518.28
12/31/2010	51 shs Flir Sys Inc	1,415.01		154,933.29
12/31/2010	51 shs Flir Sys Inc		1,391.32	153,541 97
12/31/2010	38 shs Flir Sys Inc	1,053 77		154,595.74
12/31/2010	38 shs Flir Sys Inc		1,036 67	153,559.07
12/31/2010	102 shs Flir Sys Inc	2,848 81		156,407.88
12/31/2010	102 shs Flir Sys Inc		2,782.63	153,625.25
12/31/2010	9 shs Flir Sys Inc	254.48		153,879 73
12/31/2010	9 shs Flir Sys Inc		245 53	153,634.20
12/31/2010	60 shs Flir Sys Inc	1,666.41		155,300.61
12/31/2010	60 shs Flir Sys Inc		1,636 84	153,663.77
12/31/2010	51 shs Flir Sys Inc	1,417.43		155,081.20
12/31/2010	51 shs Flir Sys Inc		1,391.32	153,689.88
12/31/2010	70 shs Flir Sys Inc	1,958 46		155,648.34
12/31/2010	70 shs Flir Sys Inc		1,909.65	153,738.69

The Parker Foundation
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Capital Gains & Losses
October 1, 2010 through September 31, 2011

Date	Name	Proceeds	Cost Basis	Gain/(Loss)
12/31/2010	26 shs Flir Sys Inc	727.01		154,465.70
12/31/2010	26 shs Flir Sys Inc		709.30	153,756.40
12/31/2010	38 shs Flir Sys Inc	1,060.50		154,816.90
12/31/2010	38 shs Flir Sys Inc		1,036.66	153,780 24
12/31/2010	1,100 shs National Oilwell Varco Inc Com	67,865 77		221,646.01
12/31/2010	1,100 shs National Oilwell Varco Inc Com		53,110.97	168,535.04
12/31/2010	APIS Capital Advisors Fund		500,000.00	(331,464 96)
12/31/2010	APIS Capital Advisors Fund	412,493.45		81,028.49
01/31/2011	100 shs Kimberly Clark Corp	6,402.80		87,431.29
01/31/2011	100 shs Kimberly Clark Corp		6,290.41	81,140.88
01/31/2011	200 shs Kimberly Clark Corp	13,181 98		94,322.86
01/31/2011	200 shs Kimberly Clark Corp		12,580.83	81,742.03
01/31/2011	50 shs Kimberly Clark Corp	3,305 98		85,048.01
01/31/2011	50 shs Kimberly Clark Corp		3,145.21	81,902.80
01/31/2011	200 shs Kimberly Clark Corp	13,048.22		94,951.02
01/31/2011	200 shs Kimberly Clark Corp		12,580.83	82,370.19
01/31/2011	200 shs Kimberly Clark Corp	13,025.82		95,396.01
01/31/2011	200 shs Kimberly Clark Corp		12,580.82	82,815.19
01/31/2011	200 shs Motorola Mobility Hldgs Inc	6,584 06		89,399 25
01/31/2011	200 shs Motorola Mobility Hldgs Inc		9,042.57	80,356.68
01/31/2011	400 shs Motorola Mobility Hldgs Inc	13,137.61		93,494.29
01/31/2011	400 shs Motorola Mobility Hldgs Inc		18,085 14	75,409.15
01/31/2011	100 shs Motorola Mobility Hldgs Inc	3,285.63		78,694.78
01/31/2011	100 shs Motorola Mobility Hldgs Inc		4,521.29	74,173.49
01/31/2011	100 shs Motorola Mobility Hldgs Inc	3,299.32		77,472.81
01/31/2011	100 shs Motorola Mobility Hldgs Inc		4,521.29	72,951 52
01/31/2011	200 shs Motorola Mobility Hldgs Inc	6,600.28		79,551.80
01/31/2011	200 shs Motorola Mobility Hldgs Inc		9,042.57	70,509.23
01/31/2011	100 shs Motorola Mobility Hldgs Inc	3,297.53		73,806.76
01/31/2011	100 shs Motorola Mobility Hldgs Inc		4,521.29	69,285.47
01/31/2011	100 shs Motorola Mobility Hldgs Inc	3,587.81		72,873.28
01/31/2011	100 shs Motorola Mobility Hldgs Inc		4,521.28	68,352 00
01/31/2011	100 shs Motorola Mobility Hldgs Inc	3,557.81		71,909 81
01/31/2011	100 shs Motorola Mobility Hldgs Inc		4,521.29	67,388.52
01/31/2011	.75 shs Motorola Mobility Hldgs Inc	24.25		67,412.77
01/31/2011	.75 shs Motorola Mobility Hldgs Inc		33.91	67,378.86
01/31/2011	200 shs Motorola Mobility Hldgs Inc	6,423.19		73,802.05
01/31/2011	200 shs Motorola Mobility Hldgs Inc		9,042 57	64,759.48
01/31/2011	.8536 shs Motorola Solutions Com	30.89		64,790.37
01/31/2011	.8536 shs Motorola Solutions Com		46.05	64,744.32

The Parker Foundation
FEIN 51-0141231
Capital Gains & Losses
October 1, 2010 through September 31, 2011

Date	Name	Proceeds	Cost Basis	Gain/(Loss)
02/28/2011	17,022 341 shs HSBC Investor Op Fd Cl A#7	190,480.00		255,224.32
02/28/2011	17,022.341 shs HSBC Investor Op Fd Cl A#7	,	171,479.25	83,745.07
02/28/2011	119,254.065 shs Wm Blair Intl Eq Fd #1476	1,459,669.76	-	1,543,414.83
02/28/2011	119,254.065 shs Wm Blair Intl Eq Fd #1476		1,947,025.37	(403,610.54)
02/28/2011	850.76 shs HSBC Investor Oppor Fd Cl A#7	9,520.00		(394,090.54)
02/28/2011	850.76 shs HSBC Investor Oppor Fd Cl A#7		8,570.37	(402,660.91)
02/28/2011	5,960.199 shs Wm Blair Intl Eq Fd#1476	72,952.84		(329,708.07)
02/28/2011	5,960.199 shs Wm Blair Intl Eq Fd#1476		97,310 38	(427,018.45)
02/28/2011	100 shs Kimberly Clark Corp	6,519 71		(420,498.74)
02/28/2011	100 shs Kimberly Clark Corp		6,290 41	(426,789 15)
02/28/2011	50 shs Kimberly Clark Corp	3,239.68		(423,549.47)
02/28/2011	50 shs Kimberly Clark Corp		3,145 21	(426,694.68)
02/28/2011	100 shs Motorola Mobility Hldgs Inc	3,194.78		(423,499.90)
02/28/2011	100 shs Motorola Mobility Hldgs Inc		4,521.28	(428,021.18)
02/28/2011	200 shs Philip Morris Intl Com	12,458.62		(415,562 56)
02/28/2011	200 shs Philip Morris Intl Com		6,894 69	(422,457.25)
02/28/2011	100 shs Philip Morris Intl Com	6,220.81		(416,236.44)
02/28/2011	100 shs Philip Morris Intl Com		3,447.35	(419,683.79)
02/28/2011	50 shs C H Robinson Worldwide Inc	3,674.92		(416,008.87)
02/28/2011	50 shs C H Robinson Worldwide Inc		3,513.84	(419,522 71)
02/28/2011	250 shs FMC Tech Inc	23,716.54		(395,806.17)
02/28/2011	250 shs FMC Tech Inc		12,255.84	(408,062.01)
02/28/2011	325 shs Qualcomm Inc	17,933.64		(390,128.37)
02/28/2011	325 shs Qualcomm Inc		12,930 70	(403,059.07)
02/28/2011	3,500 shs Staples Inc Common Stock	74,946.34		(328,112.73)
02/28/2011	3,500 shs Staples Inc Common Stock		79,451.51	(407,564.24)
03/31/2011	16,976.827 shs HSBC Investor Oppor Fd #7	190,480 00		(217,084.24)
03/31/2011	16,976.827 shs HSBC Investor Oppor Fd #7		171,020.76	(388,105.00)
03/31/2011	848.485 shs HSBC Investor Oppor Fd #7	9,520.00		(378,585.00)
03/31/2011	848.485 shs HSBC Investor Oppor Fd #7		8,547.45	(387,132.45)
03/31/2011	400 shs Amgen Inc	20,885.12		(366,247.33)
03/31/2011	400 shs Amgen Inc		22,086.26	(388,333.59)
03/31/2011	300 shs Kroger Co	6,891.91		(381,441.68)
03/31/2011	300 shs Kroger Co		6,202.90	(387,644.58)
03/31/2011	700 shs Kroger Co	16,095 35		(371,549.23)
03/31/2011	700 shs Kroger Co		14,473 44	(386,022.67)
04/30/2011	12,594 458 shs Neuberger Berman L/C Discp	100,000.00		(286,022.67)
04/30/2011	12,594.458 shs Neuberger Berman L/C Discp		83,249 37	(369,272.04)
04/30/2011	350 shs AON Corp	18,742.14		(350,529.90)
04/30/2011	350 shs AON Corp		11,323.08	(361,852.98)

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04/30/2011	200 shs Barrick Gold Corp	10,816.43		(351,036.55)
04/30/2011	200 shs Barrick Gold Corp	- <b>. ,</b> · -	5,570.26	(356,606.81)
04/30/2011	100 shs Barrick Gold Corp	5,460 57	,	(351,146.24)
04/30/2011	100 shs Barrick Gold Corp	-,	2,785.13	(353,931.37)
04/30/2011	150 shs Barrick Gold Corp	8,123.57	,	(345,807.80)
04/30/2011	150 shs Barrick Gold Corp	,	4,177.69	(349,985 49)
04/30/2011	100 shs Barrick Gold Corp	5,267.89	,	(344,717.60)
04/30/2011	100 shs Barrick Gold Corp		2,785.13	(347,502.73)
04/30/2011	300 shs Barrick Gold Corp	15,779.84		(331,722.89)
04/30/2011	300 shs Barrick Gold Corp		8,355 39	(340,078 28)
04/30/2011	100 shs Barrick Gold Corp	5,082.02		(334,996.26)
04/30/2011	100 shs Barrick Gold Corp		2,785.13	(337,781.39)
04/30/2011	300 shs Barrick Gold Corp	15,252.40		(322,528.99)
04/30/2011	300 shs Barrick Gold Corp		8,355.39	(330,884.38)
04/30/2011	250 shs Lockheed Martin Corp	20,392.10		(310,492.28)
04/30/2011	250 shs Lockheed Martin Corp		16,611.88	(327,104.16)
04/30/2011	100 shs Lockheed Martin Corp	7,700.35		(319,403.81)
04/30/2011	100 shs Lockheed Martin Corp		6,644.75	(326,048.56)
04/30/2011	200 shs Lockheed Martin Corp	15,604 76		(310,443.80)
04/30/2011	200 shs Lockheed Martin Corp		13,289.51	(323,733.31)
04/30/2011	100 shs Lockheed Martin Corp	7,773.85		(315,959 46)
04/30/2011	100 shs Lockheed Martin Corp		6,644.75	(322.604.21)
04/30/2011	100 shs Lockheed Martin Corp	7,780.26		(314,823.95)
04/30/2011	100 shs Lockheed Martin Corp		6,644.75	(321,468.70)
04/30/2011	700 shs Loews Corp	30,216.03		(291,252.67)
04/30/2011	700 shs Loews Corp		18,886.01	(310,138.68)
04/30/2011	100 shs Loews Corp	4,315.23		(305,823.45)
04/30/2011	100 shs Loews Corp		2,698.00	(308,521 45)
04/30/2011	100 shs Motorola Solutions Com	4,391 87		(304,129.58)
04/30/2011	100 shs Motorola Solutions Com		5,395.18	(309,524.76)
04/30/2011	100 shs Motorola Solutions Com	4,395.92		(305,128.84)
04/30/2011	100 shs Motorola Solutions Com		5,395.18	(310,524.02)
04/30/2011	100 shs Motorola Solutions Com	4,407.95		(306,116.07)
04/30/2011	100 shs Motorola Solutions Com		5,395.18	(311,511 25)
04/30/2011	100 shs Motorola Solutions Com	4,418.24		(307,093.01)
04/30/2011	100 shs Motorola Solutions Com		5,395.18	(312,488.19)
04/30/2011	850 shs Pfizer Inc	17,382.16		(295,106.03)
04/30/2011	850 shs Pfizer Inc		14,595.81	(309,701.84)
04/30/2011	250 shs Viacom Inc B	11,900.92		(297,800.92)
04/30/2011	250 shs Viacom Inc B		10,298 42	(308,099.34)

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Date	Name	Proceeds	Cost Basis	Gain/(Loss)
04/30/2011	123 shs Cree Inc Com	5,756.05		(302,343.29)
04/30/2011	123 shs Cree Inc Com	•	7,461.42	(309,804.71)
04/30/2011	118 shs Cree Inc Com	5,456.40	•	(304,348.31)
04/30/2011	118 shs Cree Inc Com	•	7,158.11	(311,506.42)
04/30/2011	78 shs Cree Inc Com	3,549.06	•	(307,957.36)
04/30/2011	78 shs Cree Inc Com	•	4,731.63	(312,688.99)
04/30/2011	62 shs Cree Inc Com	2,840.18	,	(309,848.81)
04/30/2011	62 shs Cree Inc Com	•	3,761.04	(313,609.85)
04/30/2011	44 shs Cree Inc Com	1,936.53		(311,673.32)
04/30/2011	44 shs Cree Inc Com		2,669.12	(314,342.44)
04/30/2011	61 shs FMC Tech Inc	5,826.95		(308,515.49)
04/30/2011	61 shs FMC Tech Inc		2,990.43	(311,505.92)
04/30/2011	69 shs FMC Tech Inc	6,550.94		(304,954.98)
04/30/2011	69 shs FMC Tech Inc		3,382.61	(308, 337.59)
04/30/2011	112 shs FMC Tech Inc	5,418.43		(302,919 16)
04/30/2011	112 shs FMC Tech Inc		2,745.31	(305,664.47)
04/30/2011	28 shs FMC Tech Inc	1,383.56		(304,280 91)
04/30/2011	28 shs FMC Tech Inc		686.33	(304,967.24)
04/30/2011	13 shs Intercontinentalexchange Inc	1,631 36		(303,335.88)
04/30/2011	13 shs Intercontinentalexchange Inc		957.20	(304,293.08)
04/30/2011	24 shs Intercontinential exchange Inc	2,961.65		(301,331.43)
04/30/2011	24 shs Intercontinential exchange Inc		1,767.14	(303,098.57)
04/30/2011	63 shs Intercontinentalexchange Inc	7,555.27		(295,543.30)
04/30/2011	63 shs Intercontinentalexchange Inc		4,638.73	(300,182.03)
04/30/2011	APIS Capital Advisors Fund	31.28		(300,150.75)
05/31/2011	23,929.648 shs HSBC Investor Oppty FdA#7	285,720.00		(14,430.75)
05/31/2011	23,929.648 shs HSBC Investor Oppty FdA#7		241,061.92	(255,492.67)
05/31/2011	11,994.962 shs Janus Perkins MCV T#1067	285,720.00		30,227.33
05/31/2011	11,994.962 shs Janus Perkins MCV T#1067		181,483.78	(151,256.45)
05/31/2011	1,195.98 shs HSBC Investor Oppty FdA#7	14,280.00		(136,976.45)
05/31/2011	1,195.98 shs HSBC Investor Oppty FdA#7		12,048.03	(149,024.48)
05/31/2011	599.496 shs Janus Perkins Mid C V T#1067	14,280.00		(134,744.48)
05/31/2011	599.496 shs Janus Perkins Mid C V T#1067		10,427.88	(145,172.36)
05/31/2011	300 shs Barrick Gold Corp	15,433.14		(129,739.22)
05/31/2011	300 shs Barrick Gold Corp		8,355.39	(138,094.61)
05/31/2011	100 shs NRG Energy Inc Com	2,462.52		(135,632.09)
05/31/2011	100 shs NRG Energy Inc Com		3,592 30	(139,224.39)
05/31/2011	100 shs NRG Energy Inc Com	2,464.28		(136,760.11)
05/31/2011	100 shs NRG Energy Inc Com		3,592.30	(140,352.41)
05/31/2011	300 shs Pitney Bowes Inc	7,353.84		(132,998.57)

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05/31/2011	300 shs Pitney Bowes Inc	<del></del>	11,679.83	(144,678.40)
05/31/2011	100 shs Pitney Bowes Inc	2,486.52	11,077.03	(142,191.88)
05/31/2011	100 shs Pitney Bowes Inc	2,400.32	3,893.28	(142,171.00)
05/31/2011	200 shs Pitney Bowes Inc	4,935 08	3,673.20	(141,150 08)
05/31/2011	200 shs Pitney Bowes Inc	4,755 00	7,786.55	(148,936.63)
05/31/2011	175 shs Alexion Pharmaceuticals Inc	17,466.41	7,700.55	(131,470.22)
05/31/2011	175 shs Alexion Pharmaceuticals Inc	17,400.41	11,506.96	(142,977.18)
05/31/2011	55 shs Allergan Inc	4,456.49	11,500.50	(138,520.69)
05/31/2011	55 shs Allergan Inc	1,130.17	2,547.51	(141,068.20)
05/31/2011	16 shs Allergan Inc	1,299.02	2,547.51	(139,769.18)
05/31/2011	16 shs Allergan Inc	1,277.02	741.09	(140,510.27)
05/31/2011	74 shs Allergan Inc	6,034.54	7 11.03	(134,475.73)
05/31/2011	74 shs Allergan Inc	0,054.54	3,427.55	(137,903 28)
05/31/2011	30 shs Allergan Inc	2,446 87	3,127.33	(135,456.41)
05/31/2011	30 shs Allergan Inc	2,440 07	1,389.55	(136,845.96)
05/31/2011	225 shs Allergan Inc	18,121.15	1,507.55	(118,724.81)
05/31/2011	225 shs Allergan Inc	10,121.13	10,421.61	(129,146.42)
05/31/2011	71 shs Amazon com Inc	14,214.56	10,721.01	(114,931.86)
05/31/2011	71 shs Amazon.com Inc	11,211.50	5,479 51	(120,411.37)
05/31/2011	29 shs Amazon.com Inc	5,916.58	3,17731	(114,494.79)
05/31/2011	29 shs Amazon.com Inc	3,710.30	2,238.11	(116,732.90)
05/31/2011	175 shs Amazon.com Inc	35,833.31	2,230.11	(80,899.59)
05/31/2011	175 shs Amazon com Inc	55,055.51	13,505.83	(94,405 42)
05/31/2011	100 shs Apple Computer Inc	34,353 55	13,303.03	(60,051.87)
05/31/2011	100 shs Apple Computer Inc	54,555 55	8,409.57	(68,461.44)
05/31/2011	300 shs Asmld Holdings NV-NY Reg Shs	11,900.77	0,407.57	(56,560.67)
05/31/2011	300 shs Asmld Holdings NV-NY Reg Shs	11,500.77	9,097.57	(65,658.24)
05/31/2011	125 shs C H Robinson Worldwide Inc	9,983.55	7,077.57	(55,674.69)
05/31/2011	125 shs C H Robinson Worldwide Inc	7,703.33	8,784.60	(64,459.29)
05/31/2011	125 shs Cree Inc Com	5,256.14	0,701.00	(59,203 15)
05/31/2011	125 shs Cree Inc Com	5,250.14	7,582 74	(66,785.89)
05/31/2011	250 shs FMC Tech Inc	10,614 79	7,302 74	(56,171.10)
05/31/2011	250 shs FMC Tech Inc	10,014 77	6,127.92	(62,299 02)
05/31/2011	150 shs F5 Networks Inc	16,007.69	0,127.52	(46,291.33)
05/31/2011	150 shs F5 Networks Inc	10,007.07	16,190.60	(62,481.93)
05/31/2011	50 shs Google Inc Cl A	26,550.99	10,170.00	(35,930.94)
05/31/2011	50 shs Google Inc Cl A	20,330.33	10,644 83	(46,575.77)
05/31/2011	50 shs Grainger W W Inc	7,554.35	10,077 03	(39,021.42)
05/31/2011	50 shs Grainger W W Inc	1,337.33	5,045.71	(44,067.13)
05/31/2011	325 shs Illumina Inc	24,649 54	5,075.71	(19,417.59)
03/31/2011	525 SHS HIGHING THE	44,047 34		(13,417.33)

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05/31/2011	325 shs Illumina Inc		12,184.42	(31,602.01)
05/31/2011	125 shs Intercontinentalexchange Inc	14,813.46		(16,788.55)
05/31/2011	125 shs Intercontinentalexchange Inc		9,203 83	(25,992.38)
05/31/2011	50 shs Intuitive Surgical Inc	17,804.65		(8,187.73)
05/31/2011	50 shs Intuitive Surgical Inc		4,901.02	(13,088.75)
05/31/2011	300 shs Las Vegas Sands Corp Com	12,884.75		(204.00)
05/31/2011	300 shs Las Vegas Sands Corp Com		7,994.13	(8,198.13)
05/31/2011	275 shs National Oilwell Varco Inc Com	18,863.89		10,665.76
05/31/2011	275 shs National Oilwell Varco Inc Com		13,277.74	(2,611.98)
05/31/2011	50 shs Netflix Com Inc	12,411 26		9,799.28
05/31/2011	50 shs Netflix Com Inc		10,481.16	(681.88)
05/31/2011	175 shs Nike Inc Cl B	15,110.95		14,429.07
05/31/2011	175 shs Nike Inc Cl B		9,948.06	4,481.01
05/31/2011	50 shs Opentable Inc Com	4,678.91		9,159.92
05/31/2011	50 shs Opentable Inc Com		5,149.89	4,010.03
05/31/2011	75 shs Praxair Inc	7,739.85		11,749.88
05/31/2011	75 shs Praxair Inc		6,601.29	5,148.59
05/31/2011	10 shs Priceline Com Inc	5,239.89		10,388 48
05/31/2011	10 shs Priceline Com Inc		4,655.62	5,732.86
05/31/2011	550 shs Qualcomm Inc	31,382 39		37,115.25
05/31/2011	550 shs Qualcomm Inc		21,882.73	15,232.52
05/31/2011	250 shs Salesforce Com Inc	33,927.34		49,159.86
05/31/2011	250 shs Salesforce Com Inc		11,885.96	37,273.90
05/31/2011	225 shs Schlumberger Ltd	18,611.64		55,885.54
05/31/2011	225 shs Schlumberger Ltd		14,689.80	41,195.74
05/31/2011	850 shs Schwab Charles Corp New	15,020.23		56,215 97
05/31/2011	850 shs Schwab Charles Corp New		14,953 38	41,262.59
05/31/2011	200 shs Southwestern Energy Co	8,265.84		49,528 43
05/31/2011	200 shs Southwestern Energy Co		7,167.28	42,361.15
05/31/2011	375 shs Starbucks Corp	13,570.98		55,932.13
05/31/2011	375 shs Starbucks Corp		11,106 11	44,826.02
05/31/2011	35 shs Varian Med Sys Inc	2,462.06		47,288.08
05/31/2011	35 shs Varian Med Sys Inc		1,936.38	45,351.70
05/31/2011	73 shs Varian Med Sys Inc	5,166 26		50,517.96
05/31/2011	73 shs Varian Med Sys Inc		4,038.73	46,479 23
05/31/2011	42 shs Varian Med Sys Inc	2,954.24		49,433.47
05/31/2011	42 shs Varian Med Sys Inc		2,323.66	47,109.81
05/31/2011	33 shs Varian Med Sys Inc	2,302 72		49,412.53
05/31/2011	33 shs Varian Med Sys Inc		1,825.73	47,586.80
05/31/2011	150 shs Varian Med Sys Inc	10,384.30		57,971.10

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05/31/2011	150 shs Varian Med Sys Inc		8,298.77	49,672.33
05/31/2011	21 shs Varian Med Sys Inc	1,455.50	0,230	51,127 83
05/31/2011	21 shs Varian Med Sys Inc	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1,161.83	49,966.00
05/31/2011	24 shs Varian Med Sys Inc	1,664.32	1,121112	51,630.32
05/31/2011	24 shs Varian Med Sys Inc	•	1,327.80	50,302.52
05/31/2011	22 shs Varian Med Sys Inc	1,515.71	,	51,818.23
05/31/2011	22 shs Varian Med Sys Inc	·	1,217.15	50,601.08
05/31/2011	400 shs Visa Inc Com	31,939 38		82,540.46
05/31/2011	400 shs Visa Inc Com		25,234.71	57,305.75
06/30/2011	400 shs Kroger Co	9,593.93		66,899.68
06/30/2011	400 shs Kroger Co		8,270 54	58,629.14
06/30/2011	100 shs Kroger Co	2,402.95		61,032 09
06/30/2011	100 shs Kroger Co		2,067.63	58,964.46
06/30/2011	200 shs Kroger Co	4,798.76		63,763.22
06/30/2011	200 shs Kroger Co		4,135.27	59,627.95
06/30/2011	200 shs Kroger Co	4,798 88		64,426.83
06/30/2011	200 shs Kroger Co		4,135.27	60,291.56
06/30/2011	600 shs Kroger Co	14,408.30		74,699 86
06/30/2011	600 shs Kroger Co		12,405.80	62,294 06
06/30/2011	200 shs Kroger Co	4,805 68		67,099.74
06/30/2011	200 shs Kroger Co		4,135 27	62,964.47
06/30/2011	300 shs Kroger Co	7,321.65		70,286.12
06/30/2011	300 shs Kroger Co		6,202.90	64,083.22
06/30/2011	100 shs NRG Energy Inc Com	2,462.84		66,546 06
06/30/2011	100 shs NRG Energy Inc Com		3,592.30	62,953.76
06/30/2011	200 shs NRG Energy Inc Com	4,928.42		67,882.18
06/30/2011	200 shs NRG Energy Inc Com		7,184 61	60,697 57
06/30/2011	100 shs Occidental Pete Corp	10,293.95		70,991 52
06/30/2011	100 shs Occidental Pete Corp		8,334 57	62,656.95
06/30/2011	100 shs Viacom Inc B	5,005.20		67,662.15
06/30/2011	100 shs Viacom Inc B		4,119.37	63,542.78
06/30/2011	100 shs Viacom Inc B	5,020 79		68,563.57
06/30/2011	100 shs Viacom Inc B		4,119 37	64,444.20
06/30/2011	100 shs Viacom Inc B	5,070.83		69,515.03
06/30/2011	100 shs Viacom Inc B		4,119.37	65,395.66
06/30/2011	83 shs Cree Inc Com	3,167.64		68,563 30
06/30/2011	83 shs Cree Inc Com		5,034.94	63,528.36
06/30/2011	61 shs Cree Inc Com	2,232 40		65,760.76
06/30/2011	61 shs Cree Inc Com		3,700.38	62,060.38
06/30/2011	4 shs Cree Inc Com	146.39		62,206.77

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06/30/2011	4 shs Cree Inc Com		242.65	61,964.12
06/30/2011	74 shs Cree Inc Com	2,697.04	242.03	64,661.16
06/30/2011	74 shs Cree Inc Com	2,077.04	4,488.98	60,172.18
06/30/2011	61 shs Cree Inc Com	2,176.10	4,400.20	62,348.28
06/30/2011	61 shs Cree Inc Com	2,170.10	3,700 38	58,647.90
06/30/2011	54 shs Cree Inc Com	1,929.65	3,700 30	60,577.55
06/30/2011	54 shs Cree Inc Com	1,727.03	3,275 74	57,301.81
06/30/2011	18 shs Cree Inc Com	618 34	3,2,3,7	57,920 15
06/30/2011	18 shs Cree Inc Com	010 54	1,091.91	56,828.24
06/30/2011	45 shs Cree Inc Com	1,575.64	1,071.71	58,403.88
06/30/2011	45 shs Cree Inc Com	1,575.01	2,729.79	55,674.09
06/30/2011	15 shs Cree Inc Com	499.99	2,727.77	56,174.08
06/30/2011	15 shs Cree Inc Com	477.77	909.93	55,264.15
06/30/2011	69 shs Cree Inc Com	2,300 91	707.55	57,565.06
06/30/2011	69 shs Cree Inc Com	2,300 71	4,185 67	53,379.39
06/30/2011	58 shs Cree Inc Com	1,973.46	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	55,352.85
06/30/2011	58 shs Cree Inc Com	1,575.10	3,518.39	51,834.46
06/30/2011	25 shs Cree Inc Com	853.14	2,010.27	52,687.60
06/30/2011	25 shs Cree Inc Com	023	1,516.55	51,171.05
06/30/2011	81 shs Cree Inc Com	2,683.64	1,510.00	53,854.69
06/30/2011	81 shs Cree Inc Com	2,005.01	4,913.61	48,941.08
06/30/2011	17 shs Cree Inc Com	560.62	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	49,501.70
06/30/2011	17 shs Cree Inc Com	300.02	1,031.25	48,470.45
06/30/2011	25 shs Cree Inc Com	836.79	1,001.20	49,307.24
06/30/2011	25 shs Cree Inc Com	030.77	1,516.55	47,790 69
06/30/2011	10 shs Cree Inc Com	336.58	1,510.55	48,127.27
06/30/2011	10 shs Cree Inc Com	330.30	606.62	47,520.65
07/31/2011	32,449.744 HSBC Investor Opportunity Fd	380,960.00	000.02	428,480.65
07/31/2011	32,449.744 HSBC Investor Opportunity Fd	300,300.00	326,891.46	101,589.19
07/31/2011	1,621.806 HSBC Investor Opportunity Fd	19,040 00	320,031.10	120,629.19
07/31/2011	1,621.806 HSBC Investor Opportunity Fd	17,010 00	16,337.71	104,291.48
07/31/2011	100 shs Lockheed Martin Corp	7,998.17	10,557.71	112,289 65
07/31/2011	100 shs Lockheed Martin Corp	7,550.17	6,644 75	105,644.90
07/31/2011	100 shs Lockheed Martin Corp	7,960.43	0,01175	113,605.33
07/31/2011	100 shs Lockheed Martin Corp	7,700.43	6,644.75	106,960.58
07/31/2011	100 shs Lockheed Martin Corp	7,960.77	0,011.73	114,921.35
07/31/2011	100 shs Lockheed Martin Corp	7,700.77	6,644.75	108,276.60
07/31/2011	100 shs Lockheed Martin Corp	7,953 54	0,044.73	116,230.14
07/31/2011	100 shs Lockheed Martin Corp	7,755 54	6,644.75	109,585.39
07/31/2011	200 shs Occidental Pete Corp	20,806.40	0,044.73	130,391.79
07/31/2011	200 3h3 Occidental Lete Corp	20,000.70		150,571.17

The Parker Foundation
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Capital Gains & Losses
October 1, 2010 through September 31, 2011

Date	Name	Proceeds	Cost Basis	Gain/(Loss)
07/31/2011	200 shs Occidental Pete Corp		16,669.13	113,722.66
07/31/2011	100 shs Pitney Bowes Inc	2,237.31	,	115,959.97
07/31/2011	100 shs Pitney Bowes Inc	·	3,893.28	112,066.69
07/31/2011	100 shs Pitney Bowes Inc	2,207.76	·	114,274.45
07/31/2011	100 shs Pitney Bowes Inc		3,893.28	110,381.17
07/31/2011	100 shs Pitney Bowes Inc	2,242.65		112,623.82
07/31/2011	100 shs Pitney Bowes Inc		3,893.28	108,730.54
07/31/2011	200 shs Pitney Bowes Inc	4,469.37		113,199.91
07/31/2011	200 shs Pitney Bowes Inc		7,786.55	105,413.36
07/31/2011	200 shs Pitney Bowes Inc	4,422.13		109,835.49
07/31/2011	200 shs Pitney Bowes Inc		7,786.55	102,048.94
08/31/2011	300 shs Lockheed Martin Corp	20,781.53		122,830.47
08/31/2011	300 shs Lockheed Martin Corp		19,934.27	102,896.20
08/31/2011	300 shs Lockheed Martin Corp	20,974.33		123,870.53
08/31/2011	300 shs Lockheed Martin Corp		19,934.26	103,936.27
08/31/2011	1,500 shs Motorola Mobility Hldgs Inc	57,151.60		161,087.87
08/31/2011	1,500 shs Motorola Mobility Hldgs Inc		47,834.08	113,253.79
08/31/2011	300 shs Motorola Mobility Hldgs Inc	11,402.57		124,656.36
08/31/2011	300 shs Motorola Mobility Hldgs Inc		9,566.82	115,089.54
08/31/2011	900 shs Motorola Mobility Hldgs Inc	34,300.41		149,389.95
08/31/2011	900 shs Motorola Mobility Hldgs Inc		28,700.45	120,689.50
08/31/2011	300 shs Motorola Mobility Hldgs Inc	11,390.96		132,080.46
08/31/2011	300 shs Motorola Mobility Hldgs Inc		9,566.81	122,513.65
08/31/2011	200 shs Motorola Mobility Hldgs Inc	7,565.49		130,079.14
08/31/2011	200 shs Motorola Mobility Hldgs Inc		6,377.88	123,701 26
08/31/2011	500 shs Mortorola Mobility Hldgs Inc	18,991.13		142,692.39
08/31/2011	500 shs Mortorola Mobility Hldgs Inc		15,944.69	126,747.70
08/31/2011	200 shs Motorola Mobility Hldgs Inc	7,591.75		134,339.45
08/31/2011	200 shs Motorola Mobility Hldgs Inc		6,377.88	127,961.57
08/31/2011	100 shs Motorola Mobility Hldgs Inc	3,793.92		131,755.49
08/31/2011	100 shs Motorola Mobility Hldgs Inc		3,188.94	128,566.55
08/31/2011	89 shs National Oilwell Varco, Inc	6,235.30		134,801.85
08/31/2011	89 shs National Oilwell Varco, Inc		4,297.16	130,504.69
08/31/2011	98 shs National Orlwell Varco, Inc	6,776 21		137,280.90
08/31/2011	98 shs National Otlwell Varco, Inc		4,731.70	132,549.20
08/31/2011	88 shs National Oilwell Varco, Inc	6,061.65		138,610.85
08/31/2011	88 shs National Oilwell Varco, Inc		4,248.88	134,361.97
08/31/2011	81 shs Varian Med Sys Inc	4,426 23		138,788.20
08/31/2011	81 shs Varian Med Sys Inc		4,481.33	134,306.87
08/31/2011	55 shs Varian Med Sys Inc	3,126.78		137,433.65

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October 1, 2010 through September 31, 2011

Date	Name	Proceeds	Cost Basis	Gain/(Loss)
08/31/2011	55 shs Varian Med Sys Inc		3,042.88	134,390.77
09/30/2011	8,716.876 Loomis Sayles Bond Fd #II62	125,000.00	2,0.2.00	259,390.77
09/30/2011	8,716.876 Loomis Sayles Bond Fd #II62	,	100,767.09	158,623.68
09/30/2011	10,526.083 Pimco Diver Incm Inst #106	119,050.00	,	277,673.68
09/30/2011	10,526 083 Pimco Diver Incm Inst #106	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	114,008.41	163,665 27
09/30/2011	13,046.575 Pimco Total Return Instl #35	142,860 00	,	306,525 27
09/30/2011	13,046.575 Pimco Total Return Instl #35	·	137,936.97	168,588.30
09/30/2011	526.083 shs Pimco Diversified Incm #106	5,950.00		174,538.30
09/30/2011	526 083 shs Pimco Diversified Incm #106		5,698.02	168,840.28
09/30/2011	652 055 shs Pimco Total Return Instl #35	7,140.00		175,980.28
09/30/2011	652.055 shs Pimco Total Return Instl #35		6,915.30	169,064 98
09/30/2011	100 shs Motorola Mobility Hldgs Inc	3,778.00		172,842.98
09/30/2011	100 shs Motorola Mobility Hldgs Inc		3,188.94	169,654 04
09/30/2011	110 shs Motorola Mobility Hldgs Inc	4,128.53		173,782.57
09/30/2011	110 shs Motorola Mobility Hldgs Inc		3,507.83	170,274.74
09/30/2011	333 shs Motorola Mobility Hldgs Inc	12,584 72		182,859.46
09/30/2011	333 shs Motorola Mobility Hldgs Inc		10,619.16	172,240.30
09/30/2011	67 shs Allergan Inc	5,492.32		177,732.62
09/30/2011	67 shs Allergan Inc		3,103.33	174,629.29
09/30/2011	42 shs Allergan Inc	3,306.05		177,935 34
09/30/2011	42 shs Allergan Inc		1,945.37	175,989.97
09/30/2011	66 shs Allergan Inc	5,079.39		181,069.36
09/30/2011	66 shs Allergan Inc		3,057.01	178,012.35
09/30/2011	50 shs Allergan Inc	3,947.69		181,960.04
09/30/2011	50 shs Allergan Inc		2,315.91	179,644.13
09/30/2011	15 shs Intuitive Surgical Inc	5,747 64		185,391.77
09/30/2011	15 shs Intuitive Surgical Inc		1,470.31	183,921.46
09/30/2011	20 shs Intuitive Surgical Inc	7,463.40		191,384.86
09/30/2011	20 shs Intuitive Surgical Inc		1,960.41	189,424.45
09/30/2011	39 shs Varian Med Sys Inc	2,214.33		191,638.78
09/30/2011	39 shs Varian Med Sys Inc		2,157.68	189,481.10
09/30/2011	18 shs Varian Med Sys Inc	1,025.17		190,506 27
09/30/2011	18 shs Varian Med Sys Inc		995.85	189,510.42
09/30/2011	9 shs Varian Med Sys Inc	513.62		190,024.04
09/30/2011	9 shs Varian Med Sys Inc		497.93	189,526.11
09/30/2011	32 shs Varian Med Sys Inc	1,823.48		191,349.59
09/30/2011	32 shs Varian Med Sys Inc		1,770.40	189,579.19
09/30/2011	62 shs Varian Med Sys Inc	3,451 45		193,030.64
09/30/2011	62 shs Varian Med Sys Inc		3,430.16	189,600.48
09/30/2011	38 shs Varian Med Sys Inc	2,042.48		191,642.96

The Parker Foundation
FEIN 51-0141231
Capital Gains & Losses
October 1, 2010 through September 31, 2011

Date	Name	Proceeds	Cost Basis	Gain/(Loss)
			•	_
09/30/2011	38 shs Varian Med Sys Inc		2,102 35	189,540.61
09/30/2011	9 shs Varian Med Sys Inc	477.17		190,017.78
09/30/2011	9 shs Varian Med Sys Inc		497.93	189,519.85
09/30/2011	46 shs Varian Med Sys Inc	2,420.99		191,940.84
09/30/2011	46 shs Varian Med Sys Inc		2,544.96	189,395.88
09/30/2011	9 shs Varian Med Sys Inc	467.81		189,863.69
09/30/2011	9 shs Varian Med Sys Inc		497 93	189,365.76
09/30/2011	37 shs Varian Med Sys Inc	2,027.17		191,392.93
09/30/2011	37 shs Varian Med Sys Inc		2,047.03	189,345 90
09/30/2011	9 shs Varian Med Sys Inc	487 03		189,832.93
09/30/2011	9 shs Varian Med Sys Inc		497.93	189,335.00
09/30/2011	74 shs Varian Med Sys Inc	4,035.28		193,370.28
09/30/2011	74 shs Varian Med Sys Inc		4,094.06	189,276.22
09/30/2011	31 shs Varian Med Sys Inc	1,678.48		190,954.70
09/30/2011	31 shs Varian Med Sys Inc		1,715 08	189,239.62
09/30/2011	37 shs Varian Med Sys Inc	1,924.05		191,163.67
09/30/2011	37 shs Varian Med Sys Inc		2,047.03	189,116.64
09/30/2011	43 shs Varian Med Sys Inc	2,176 54		191,293.18
09/30/2011	43 shs Varian Med Sys Inc		2,378.98	188,914.20
09/30/2011	51 shs Varian Med Sys Inc	2,607.97		191,522.17
09/30/2011	51 shs Varian Med Sys Inc		2,821.58	188,700.59
09/30/2011	96 shs Varian Med Sys Inc	5,020 89		193,721 48
09/30/2011	96 shs Varian Med Sys Inc		5,311.20	188,410.28
09/30/2011	24 shs Varian Med Sys Inc	1,264.53		189,674.81
09/30/2011	24 shs Varian Med Sys Inc		1,327.80	188,347.01
		7,251,151.69	7,062,804.68	188,347.01
		7,251,151.69	7,062,804.68	188,347.01

2010 DEPRECIATION AND AMORTIZATION REPORT FORM 990-PF PAGE 1

990-PF

Current Year Deduction	121.
Current Sec 179	0.
Accumulated Depreciation	• 0
Basis For Depreciation	7,247.
Reduction In Basis	•
Bus % Excl	
Unadjusted Cost Or Basis	7,247.
L'ine No	1 9
Life	2.00
Method	
Date Acquired	082511SL
Description	11COMPUTER EQUIPMENT * TOTAL 990-PF PG 1 DEPR
Asset No	1

(D) - Asset disposed

028102 05-01-10

\* ITC, Section 179, Salvage, Bonus, Commercial Revitalization Deduction

42,616. 53,455. 9,100. 4,097.	0.	·
53,455. 9,100.	0.	
9,100.	0.	9,100.
•		·
4,097.	0.	4,097.
4,897.	0.	4,897.
141.758.	141.758.	0.
<del>-</del>	<del>-</del>	82,643.
183.		183.
736,256.	0.	736,256.
1,075,005.	141,758.	933,247.
_	141,758. 82,643. 183. 736,256.	141,758.       141,758.         82,643.       0.         183.       0.         736,256.       0.         1,075,005.       141,758.

FORM 990-PF (	OTHER INCOME		STATEMENT 2
DESCRIPTION	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
LITIGATION SETTLEMENT AG SUPER FUND LP - OTHER INCOME MONTAUK TRIGUARD FUND IV	108 7,464 -8,996	. 7,464	•
MONTAUK TRIGUARD FUND - ROYALTY INCOME PARTNERSHIP BOOK INCOME ADJ - NOT TAXABLE	-67,371		
TOTAL TO FORM 990-PF, PART I, LIN			

FORM 990-PF	ACCOUNTING FEES		S7	PATEMENT 3
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING AND AUDIT	37,942.	3,794.		34,147.
TO FORM 990-PF, PG 1, LN 16B	37,942.	3,794.		34,147.
FORM 990-PF O	THER PROFES	SIONAL FEES	Sī	FATEMENT 4
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ADVISORY AND INVESTMENT CUSTODIAN FEES CONSULTING	114,573. 43,462. 2,300.	114,573. 43,462. 0.		0. 0. 2,300.
FROM K-1 FRONTIER MID CAP GROWTH FUND LP FROM K-1 MONTAUK TRIGUARD	0.	14,148.		0.
FUND IV FROM K-1 AG SUPER FUND LP	0. 0.	11,525. 22,008.		0. 0.
TO FORM 990-PF, PG 1, LN 16C	160,335.	205,716.		2,300.
FORM 990-PF	TAX	ES	S	FATEMENT 5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
FEDERAL TAXES FILING FEES FOREIGN TAXES	12,609. 180. 2,873.	0.		0. 180. 0.
TO FORM 990-PF, PG 1, LN 18	15,662.	3,636.		180.

FORM 990-PF	OTHER E	XPENSES	S'	ratement 6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
INSURANCE	4,335.	0.		4,335.
MEMBERSHIPS	11,020.	0.		11,020.
POSTAGE AND DELIVERY	1,327.	0.		1,327.
PRINTING AND REPRODUCTION	995.	0.		636.
OFFICE SUPPLIES	817.	0.		817.
FILE STORAGE	1,857.	0.		1,857.
TELEPHONE	1,866.	0.		1,866.
ROYALTY DEDUCTIONS - MONTAUK	•			
TRIGUARD FUND	0.	68.		0.
TO FORM 990-PF, PG 1, LN 23	22,217.	68.		21,858.
	FOOTN	OTES	S	TATEMENT 7

PART VII-B, QUESTION 1(A)(4).

COMPENSATION PAID TO A DISQUALIFIED PERSON

PRIOR TO APRIL 1, 2010, THE FOUNDATION ENGAGED A LAW FIRM TO PROVIDE A BROAD RANGE OF ADMINISTRATIVE SERVICES. THE EMPLOYEE OF THE LAW FIRM WHO HANDLED THIS RESPONSIBILITY (WHO HAS ALSO BEEN THE ASSISTANT SECRETARY OF THE FOUNDATION) RETIRED FROM THE LAW FIRM AS OF MARCH 31, 2010. BEGINNING ON APRIL 1, 2010, THE FOUNDATION ENTERED INTO AN AGREEMENT FOR THIS PERSON TO PROVIDE ADMINISTRATIVE SERVICES AS AN INDEPENDENT CONTRACTOR DIRECTLY TO THE FOUNATION FOR A FEE OF \$65,000 PER YEAR. THE AGREED UPON FEE FOR THESE SERVICES HAS BEEN EVALUATED AND DETERMINED TO BE REASONABLE BY THE BOARD. THIS IS AN EXCEPTED ACT OF SELF-DEALING UNDER IRC SECTION 4941(D)(2)(E).

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<del></del>				
FORM 990-PF OTHER DECREASES IN	NET ASSETS OR F	UND BALANCES	STATEMENT	8
DESCRIPTION			AMOUNT	
PY ADJUSTMENT BOOK LOSS ON PARTNER	SHIP (NOT TAX)		2,4	21.
TOTAL TO FORM 990-PF, PART III, LI	NE 5		2,42	21.
FORM 990-PF OTH	ER INVESTMENTS		STATEMENT	9
DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKE	r
MUTUAL FUNDS INVESTMENT IN PARTNERSHIPS COMMON STOCK ALTERNATIVE INVESTMENTS	FMV FMV FMV FMV	21,303,586. 2,494,329. 6,022,954. 3,735,946.	20,735,2 2,984,1 6,118,2 4,216,6	94. 63.
TOTAL TO FORM 990-PF, PART II, LIN	E 13	33,556,815.	34,054,3	)1.
FORM 990-PF DEPRECIATION OF ASSE	TS NOT HELD FOR	INVESTMENT	STATEMENT	10
DESCRIPTION	COST OR OTHER BASIS	ACCUMULATED DEPRECIATION	BOOK VALU	E
COMPUTER EQUIPMENT	7,247.	121.	7,1	26.
TOTAL TO FM 990-PF, PART II, LN 14	7,247.	121.	7,1	26.
FORM 990-PF	OTHER ASSETS		STATEMENT	11
DESCRIPTION	BEGINNING OF YR BOOK VALUE	END OF YEAR BOOK VALUE	FAIR MARKE VALUE	r
ACCRUED INTEREST AND DIVIDENDS PREPAID TAXES PREPAID INSURANCE	8,980. 6,111. 4,770.	5,525. 502. 3,699.	5,5 5 3,6	02.
TO FORM 990-PF, PART II, LINE 15	19,861.	9,726.	9,7	 26.

TRUSTEES AND	FOUNDATION MANA	GERS		
NAME AND ADDRESS		COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
JUDY MCDONALD 2604-B EL CAMINO REAL, SUITE 244 CARLSBAD, CA 92008	PRESIDENT 0.50	0.	0.	0.
WILLIAM E. BEAMER 2604-B EL CAMINO REAL, SUITE 244 CARLSBAD, CA 92008	VICE PRESIDENT 0.25	0.	0.	0.
ANNE DAVIES 2604-B EL CAMINO REAL, SUITE 244 CARLSBAD, CA 92008	TREASURER 0.25	0.	0.	0.
MARY HERRON 2604-B EL CAMINO REAL, SUITE 244 CARLSBAD, CA 92008	SECRETARY 0.25	0.	0.	0.
ROBBIN C. POWELL 2604-B EL CAMINO REAL, SUITE 244 CARLSBAD, CA 92008	ASSISTANT SECRI	ETARY 65,000.	0.	0.
MARK TROTTER 2604-B EL CAMINO REAL, SUITE 244 CARLSBAD, CA 92008	DIRECTOR EMERIOUS 0.25	TUS	0.	0.
V. DEWITT SHUCK 2604-B EL CAMINO REAL, SUITE 244 CARLSBAD, CA 92008	DIRECTOR EMERIOUS 0.25	TUS	0.	0.
GORDON SWANSON 2604-B EL CAMINO REAL, SUITE 244 CARLSBAD, CA 92008	DIRECTOR 0.25	0.	0.	0.
PAUL MOSHER 2604-B EL CAMINO REAL, SUITE 244 CARLSBAD, CA 92008	DIRECTOR 0.25	0.	0.	0.
RAYMOND ELLIS 2604-B EL CAMINO REAL, SUITE 244 CARLSBAD, CA 92008	DIRECTOR 0.25	0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6,	PART VIII	65,000.	0.	0.

FORM 990-PF

GRANT APPLICATION SUBMISSION INFORMATION PART XV, LINES 2A THROUGH 2D

STATEMENT

13

NAME AND ADDRESS OF PERSON TO WHOM APPLICATIONS SHOULD BE SUBMITTED

ROBBIN C. POWELL, ASST SECRETARY, PARKER FOUNDATION 2604-B EL CAMINO REAL, SUITE 244 CARLSBAD, CA 92008

TELEPHONE NUMBER

(760)720-0630

FORM AND CONTENT OF APPLICATIONS

VERIFICATION OF EXEMPT STATUS; SPECIFIC PURPOSE AND RELEVANT PROJECT DETAIL; BUDGET OF ORGANIZATION AND PROJECT; METHOD OF MEASURING RESULTS OF PROJECT; REPORTS ON OUTCOMES AND RESULTS WILL BE REQUIRED SIX MONTHS AFTER GRANT RECEIPT. SEE WWW.THEPARKERFOUNDATION.ORG FOR MORE DETAILS.

ANY SUBMISSION DEADLINES

NONE

RESTRICTIONS AND LIMITATIONS ON AWARDS

PARKER21

The Parker Foundation FEIN 51-0141231 Form 990-PF September 30, 2011

Part VII-B Question 5a(4) and Question 5c

Attached are reports from the following organizations that received grants from the Parker Foundation and were required to submit reports during the fiscal year ending September 30, 2011:

- 1. Benbough Operating Foundation, Balboa Park Online Collaborative \$10,000 (December 2010)
- 2. Jacobs Center for Neighborhood Innovation, Writerz Blok \$15,000 (October 2010)
- 3. Jacobs Center for Neighborhood Innovation, Project Safe Way Phase 3 \$10,000 (October 2010)
- 4. Jacobs Center for Neighborhood Innovation, Coming Home to Stay \$25,000 (December 2010)

Also attached is the report from the following organization:

- 1. Jacobs Center for Neighborhood Innovation, Writerz Blok \$23,500 (May 2010)
- 2. Jacobs Center for Neighborhood Innovation, Diamond Education Briefing \$10,000 (July 2007)

## Culture Click: A Project to Enhance Online Engagement with Balboa Park Organizations

We are grateful for The Parker Foundation's generous support of the salary of our full-time editor at the Balboa Park Online Collaborative (BPOC). The full \$10,000 grant went toward the wages of our Senior Editor Maren Dougherty, who is primarily responsible for creating and editing content for Balboa Park's website <a href="https://www.balboapark.org">www.balboapark.org</a>.

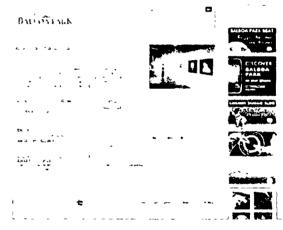
In March 2011, Maren led the launch of the redesigned Balboapark.org website. As the central portal to Balboa Park's museums, performing arts organizations, gardens, and restaurants,

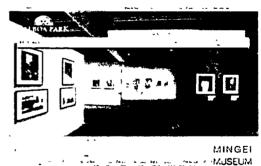
BalboaPark.org attracts about seven million pageviews per year from San Diego residents and visitors from around the world. This redesign became a very time-intensive project for BPOC because of the many aspects of the site that we wanted to improve. Some of the most important activities/goals:

- Re-launch it on Drupal, an open source CMS, so that we could incorporate tools that we've been developing for other websites in the Park and make it easier for non-programmers to create and edit content.
- Create a visually-stunning site that would capture the beauty, diversity, and energy of the Park (photos at right showcase the difference between the old page for the Museum of Photographic Arts and the newly designed page, at bottom).
- Make it easier for site visitors to plan their visits and decide what they want to do during their stay; for this, we needed to incorporate a more advanced calendar system.

#### Content Management System

Maren worked with our web development team to relaunch the site on Drupal, a common open-source platform, to simplify administration, design, and content production and management. Using a







common content management system for websites of multiple organizations, including Balboa Park Central, enables organizations with limited technical resources to support robust content production and allows BPOC to more effectively provide technical support to members. We can also build online tools that can be deployed across multiple institutions.

#### Design

The local marketing agency Bailey Gardiner created a beautiful new design for Balboapark.org. To capture the essence of the Park, Maren gathered vivid images of more than 80 Park organizations

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by contacting institutions' marketing departments, working with BPOC staff and interns, and contracting a local professional photographer to take iconic shots of Park gardens and attractions.

#### Calendar

There are dozens of events and exhibitions happening everyday at the Park: lectures and IMAX

films, puppet shows and jazz concerts, yoga classes and hip hop dance workshops. To provide website visitors with a calendar that has the ability to handle complicated repeating events—for example, a class that occurs Tuesdays at 2pm and Thursdays at 4pm except the third Thursday of the month (when it's at 4.30pm) and holidays (when it doesn't happen at all)—we worked with Palantir, a Chicago-based software development firm. The new calendar pages make it easier to visitors to search by event category and sponsoring organization. Maren led the transfer of all event content to the new calendar system, which also feeds into the Balboa Park iPhone application.



Other features of the new site include increased social media integration, better maps, and the addition of an ad server that empowers us to serve up ads from Balboa Park institutions and nearby companies. While many websites see a dip in traffic after a redesign-- often due to lower search engine rankings, missing redirects, etc.-- we have actually seen an increase in both visitor traffic and referrals from Balboapark.org to other Park organizations' sites.

With input from the staff and volunteers of Balboa Park institutions, Maren has been creating dynamic content for the website and the *Balboa Park Beat* blog in the form of feature articles, blog posts, photo galleries, video clips, dynamic trail maps, and other interactive elements. She has created entirely new websites on Balboapark.org for several important park initiatives, including the Balboa Park 2015 Celebration, Balboa Park Conservancy, the Plaza de Panama project, as well as migrating the Balboa Park Online Collaborative site into Balboapark.org. She has also been responsible for creating and managing a Spanish-language blog "La Gema de San Diego", supervising a Spanish-language freelancer who writes articles for that blog and regularly updates the Park's new Spanish-language Facebook page "El Parque Balboa."

During this six-month period, Maren has also been successful at cultivating partnerships with major media outlets in San Diego. She formed partnerships with SanDiego.com, San Diego Magazine, Voice of San Diego, and, most recently, the San Diego Union-Tribune. Beginning this week, Maren will publish articles directly to the Union-Tribune's SignOnSanDiego website about Balboa Park events, people, places, and history.

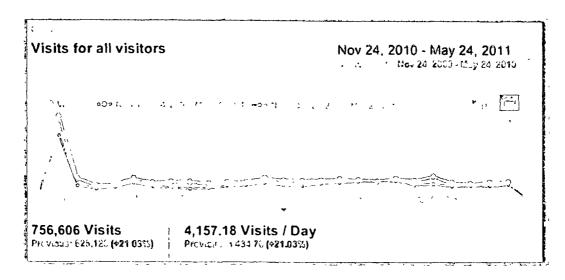
#### Measurable Results

The overall goal of this Culture Click project was to support the long-term sustainability and success of Balboa Park institutions through enhanced public engagement online. We set the following indicators for measuring the success of this project:

#### Goal #1: Visitor Traffic to www.balboapark.org will increase by 20%.

We met this goal: traffic increased by 21.03% to the Balboa Park website. When comparing Google Analytics data from November 24, 2010 – May 24, 2011 to this same time period the previous year (November 24, 2009 – May 24, 2010), we found a significant increase in site visits.

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More than 10 percent of the visits during the latest six-month period were generated from Google AdWords. Through a Google Grant, we have the opportunity to run free Google AdWords campaigns for Balboa Park events and organizations. In addition to managing Balboapark.org, Maren has been responsible for keeping these Google campaigns interesting, targeted, and up-to-date. Other significant sources of traffic include Facebook, from which traffic increased by 125% for this time period compared to last year. Maren is also responsible for co-managing the Balboa Park Facebook page, along with Balboa Park Central's public relations manager.

Goal #2: Average time spent by visitors on <a href="www.balboapark.org">www.balboapark.org</a> will increase by 20%. We did not meet this goal. While we thought that launching a new website design and adding more videos and images would help keep people on the site, the average amount of time spent on the site did not increase during this time period but instead went down by six percent.

We did, however, discover something very interesting. A much higher percentage of people are not hovering but instead clicking through to the websites and performing arts pages of our member institutions from the Balboa Park website. For example, referrals from Balboapark.org to the Museum of Man's website increased by 73 percent. Significant increases also occurred for traffic to the Reuben H. Fleet Science Center (+40%), Mingei International Museum (+45%), and The Old Globe (+44%). For most of our members, the referral statistics are the most important indicators.

#### Goal #3: Number of social media followers will increase by 30%.

We met this goal for Twitter and we nearly met this goal for Facebook. We now have more than 30,000 social media followers for Balboa Park, an audience that we have cultivated through 1-3 daily posts about the Park.

Twitter followers (@BalboaPark)

November 2010: 4,600 May 2011. 5,988 Percent increase: 30.2%

Facebook followers (Balboa Park & El Parque Balboa)

November 2010: 20,976 May 2011: 26,761 Percent increase: 27.5%

#### Summary and Sustainability Plan

As locals and tourists increasingly turn to the Internet to find information about attractions, it is necessary for Balboa Park to provide content that is engaging, current, and easy to navigate. The need is even greater now, as media outlets such as the San Diego Union-Tribune have been making drastic cuts to their newsrooms, eliminating positions of reporters who have historically covered exhibitions and performances. BPOC's senior editor's website and mobile application development, writing, social networking activities, and media partnership development has expanded the online presence of Balboa Park, enabling the park's organizations to reach new and diverse audiences. To sustain this position and generate ongoing revenue, we have integrated an ad server into the Balboa Park website and formed a partnership with San Diego Magazine to sell online banners. Our increased website traffic coupled with strategic media partnerships and additional support from local foundations will support the long-term sustainability of this website and this position.



### **Stewardship Report**

Prepared for

# The Parker Foundation December 31, 2011

This Stewardship Report outlines the status of grants awarded by The Parker Foundation to support resident-led projects and activities in the Diamond Neighborhoods of southeastern San Diego. With the exception of the Coming Home to Stay Grant (funded through the CHTS Funders Group) all grants were funded through the San Diego Neighborhood Funders' (SDNF) Village Strategic Grants program. The report provides a programmatic and financial status for grants awarded by the Foundation.

The Projects listed below are reviewed in this Stewardship Report:

-	Project Title	Award Date	Award Amount	Grant Balance	Type of Report
	Coming Home To Stay	02/05/09	\$25,000	\$23,904.50	Progress Report
11	Diamond Education Briefing Paper	07/23/07	\$10,000	\$0	Fınal Report
III	Project Safe Way – Phase 3	07/28/08	\$10,000	\$0	Final Report
IV.	Writerz Blok – Social Enterprise Capacity Building	11/18/10	\$15,000	\$0	Final Report
V	Writerz Blok – Youth Network Expansion and Social Enterprise Development	05/04/10	\$23,500	\$0	Fınal Report
:	Total Funds Awarded		\$83,500	\$23,904.50	1

#### I. COMING HOME TO STAY

#### PROJECT OBJECTIVES AND PROGRESS TO DATE

This report documents progress on project objectives and activities to date for the Coming Home to Stay (CHTS) program.

Improve the health and well being of 150 ex-offenders and their families in City Heights and Southeast San Diego with coordinated services over three years focused on physical and mental health status; family and community relationships; attainment of employment, permanent housing and financial stability. Measure individual outcomes to ascertain improvement with goal of achieving client life plans within 18 months post-incarceration.

- A total of 310 ex-offenders have been interviewed for potential enrollment in the Coming Home to Stay program. There have been 126 enrolled—75 from the Diamond Neighborhoods of southeastern San Diego and 48 from City Heights. Candidates who were not eligible for the program because they did not meet the criteria of living within the targeted communities or had been released for more than 90 days were referred for services to other providers. Overall, 317 referrals were made to community agencies.
- The project currently serves 126 participants with 78 on parole and 31 on probation. Forty-two participants have graduated to the Staying Home component of the project, having met their initial assessment goals. These participants continue to be served with less intensive supervision while working to achieve the Staying Home independence and stability goals. Sixty six participants are being served in the Coming Home component which includes close case management with a minimum of weekly contact.
- Currently, 66 CHTS participants are employed, 51 have attended job readiness or job training programs in the community, and 25 are enrolled in vocational education, community college or internship programs.
- 124 clients have received healthcare assessments. San Ysidro Health Center has been
  providing monthly mobile clinic assessments for Southeast San Diego participants who are
  then assigned a home clinic for medical services. Family Health Centers of San Diego is
  providing similar health services in the City Heights target areas. CHTS provides funding
  on a sliding scale basis when needed to cover clinic fees for participants unable to pay.
- 143 legal documents have been obtained since program inception. The San Diego Bar Association Foundation has matched pro bono legal services with participants and the Legal Aid Society is providing training to CHTS participants on their benefit eligibility rights.
- Housing has been secured for 40 participants.
- Peer mentors have provided a total of 2,579 hours of support to participants to build a trusting relationship, accompany them to secure services, explore opportunities, and engage them in constructive problem-solving.
- 71 community agencies have become CHTS resource network partners, providing a variety
  of needed services including clothing, counseling, employment readiness, housing, financial
  coaching, and healthcare.

Reduce recidivism of the minimum 150 ex-offenders served over three years; 113 of these 150 individuals will stay home during the 24 months post-incarceration, reducing recidivism from 80% to 25%.

Since program inception, 9 participants have been re-incarcerated during the past 18 months (only 1 returning to prison during the past 6 months), currently giving the CHTS

- **project a 7% recidivism rate**. This is down from the 8.8% recidivism rate achieved in the first 12 months of the program and is significantly below its 25% target.
- Peer Coaches are working in close cooperation with case managers, and the Parole and Probation Departments, to identify and address participant problems as they arise. Family members are included, if agreed to by the participant, in the initial assessment interview.

Develop and use a comprehensive, client-focused data system and share information among providers, probation, parole; and measure and demonstrate health improvement across six critical areas.

- The Service Point data system continues to collect and track data for reports covering the six CHTS resource areas: physical and mental health, housing, employment and income, family relationships, legal documentation, and life planning. Both CHTS Transition Advocates and partner providers have access to the data system, with monthly reports provided to the independent program evaluator, San Diego Association of Governments (SANDAG). The initial assessment information and participant goals are entered within 24 hours after the initial participant interview. Designated provider representatives are trained on the system and input services rendered and commentaries. Transition Advocates enter progress reports at three, six, twelve and eighteen months to document achievement of goals and needed improvement areas.
- As noted, SANDAG is receiving monthly statistical updates generated by Service Point to support the second year and overall evaluation of the project.

Build and strengthen collaboration among providers and between providers and the criminal justice system by sharing leadership, data, activities, and outcomes measurement; indicators will include demonstrated increased communication and trust between agencies, and increased client use of services.

- The three CHTS collaborative leadership groups (the Advisory Council, the Resource Providers Network, and the Funders Group) continued to meet monthly or as needed.
- The Advisory Council includes representatives from formerly incarcerated residents, the CHTS funders, the Resource Providers network, and the law enforcement/justice system. The Council has identified the following roles: 1) review project progress and communicate the project's mission, goals and work, 2) disseminate the project's results and learnings, 3) connect the project to resources and best practices, 4) provide testimony and representation at key meetings of policy and decision-makers, 5) Identify opportunities for collective action.
- After expanding during the past year, the Advisory Council membership has been sustained and intensively engaged in the project.
- Advisory Council representatives are coordinating with the San Diego County Local Re-Entry Project and providing information to policy-makers, public agencies and service providers regarding the increasing challenge of meeting the housing, employment and social service needs of a growing number of early release prisoners who are returning to target area communities under California Senate Bill 168.
- The Resource Providers Network, which expanded to 71 members by the end of the first
  project year, is continuing to receive and generate referrals and provide specialized services
  to participants CHTS staff has made 400 contacts with prisoners in three county and state
  prisons (Las Colinas Women's Prison, George Bailey Prison and R.J. Donovan Prison) prior
  to release to inform and connect them to the program and resource providers; of these, 53
  clients have enrolled in the CHTS program. In addition to social and health service

- providers, the network includes a comprehensive list of faith-based constituents located within the target/high-impact areas.
- The Funders Group, launched as a working group of San Diego Grantmakers (SDG), continues to provide the leadership and oversight of the project, meeting to receive project briefings, review operations, monitor the budget, manage the evaluation, and develop strategies to communicate the impact, learnings and system change opportunities. An RFQ has been issued by SDG to fill the Collaborative Coordinator position, vacated during the past reporting period.
- The Funders Group has been focusing on strategies to achieve these goals: 1) to educate the community to improve perceptions and attitudes regarding how successful rehabilitation improves community health and safety, 2) demonstrate the cost benefits of redistributing resources to support community-based programs like CHTS, 3) develop and implement a communications plan including program evaluation findings to state and local decision makers, and 4) develop a sustainability plan for the project.
- CHTS program staff has received a large number of inquiries from families of
  incarcerated individuals and agencies, not only within the area but as far as New
  Jersey, requesting information about the CHTS model and benefits. The potential for
  large scale support for replication of the program is now clearly being demonstrated.

#### **BARRIERS OR PROBLEMS**

The project staff and partners have successfully addressed the three issues that surfaced over the initial project year which have required problem-solving. These related to: (1) Adaptation and refining, with training of staff resource networks team members, on the Service Point data base system; (2) the resistance of participants initially to be matched with peer mentors (resolved through improved trust-building activities); and (3) the criteria for services by resource (addressed by creating an inventory of services and requirements and developing a streamlined process, or "menu of options", for participants).

Additional problems, barriers or challenges that have emerged include:

- The recession and funding cuts have had a severe impact on resource providers, resulting in agency staff reductions and increased competition for grant funding. To assure the services most needed by participants are available to the greatest number, resource partners are reimbursed through CHTS for services actually rendered, whereas during the first 12 months of the program they were provided sub grants in advance for service delivery.
- A growing demand for health, housing and social services from former inmates (2,000 former felons are estimated to return to San Diego over the next 2 years), augmented by the community reintegration of prisoners released through the Probation Department, is straining state and county budgets and resources. Sharing this information with policymakers has been stepped up during this reporting period.
- Homeland Security restrictions have reduced hiring options for potential defense industry and air transportation employers (e.g., shipyard construction and maintenance jobs with NAASCO and Southwest Marine are not open to applicants with a history of incarceration). CHTS staff and partners are increasing job placement searches and diversifying partnerships with "felony-friendly" employers to maintain and grow employment options for participants. As redevelopment and economic development projects proceed in Southeastern San Diego and City Heights (driven significantly by the leadership of place-based foundations such as the Jacobs Center for Neighborhood Innovation and Price Charities), local, more diverse job opportunities for ex-felons are expected to increase.

## PROJECT BUDGET

Budget Line Item	Budget Expenditures
Coming Home to Stay	\$25,000.00
Total Expenditures—Transition Advocates	\$ 1,095.50
Remaining Balance of Grant	\$23,904.50

#### **II. DIAMOND EDUCATION BRIEFING PAPER**

#### Project Goal

The overall purpose of the study was to build a deep understanding of the state of education in the Diamond community, informed by both statistical data and personal accounts, that is capable of guiding meaningful action and investment aimed at improving educational opportunities and outcomes for neighborhood students.

#### **Project Update**

Gina Gianzero, Ed.D., Education Consultant completed and presented her report, called "An Analysis of the State of Education in the Diamond Community Schools" in September 2011. The study used both quantitative and qualitative source material, including focus groups and interviews with 169 stakeholders, ranging from parents and administrators to elected officials and community organizers. The study sought first to define the service area and place issues in a historical context, and then look at performance issues, features of high performing schools, and the extent to which those features are or are not present in the Diamond schools. Challenges to improvement were identified and eight "Opportunities for Impact" were identified. The goal of all this is to present to funders, community members and other stakeholders the chance to understand the nature and magnitude of the challenges facing local schools, and then gently suggest possible "fixes," around which consensus might be built.

At the time of this writing, the State of Education paper has been presented more than a dozen times to various stakeholder groups. Part of that has included a "rewrite" of the 58-page report into a shorter and simplified handout and Power Point to be used with parents and other residents who need an easy-to-understand document around which they can rally and plan their own engagement and advocacy. A funder collaborative has been formed, called the Diamond Education Working Group (DEWG), and it is using the report as a basis for discussion regarding the best way to move an education agenda forward. All this is happening simultaneous to, and in conjunction with, working groups on education being supported by San Diego Grantmakers and the United Way. The availability of deep and concrete learnings and research from the Diamond Community Schools, along with a series of posited next steps is adding a lot to the dialogue, and the DEWG is attracting interest from more and more people, including SDSU, UC San Diego, local nonprofits, etc.

The Jacobs Family Foundation and Parker Foundation are taking a lead role in the DEWG, and are also participating in the SDG collaborative. The DEWG is settling on its mission and purpose, and is using the paper as a launch point for examination of the possible strategies to be adopted to create maximum impact. The group plans to convene monthly in CY 2012.

#### Project Outcomes

Placing the Education Issue in Historical Context: To provide an historical context for understanding the opportunities and challenges facing the Diamond Neighborhood schools

#### Guiding questions:

- How have political, economic, and social developments in the community and the country changed the local educational landscape over the past several decades?
- How specifically have these developments affected the ability of community schools to provide a quality education for neighborhood children?

**Understanding Present Conditions in the Community's Schools**: To develop a common base of knowledge in the community about the current challenges and opportunities affecting the quality of education in the neighborhood schools

#### **Guiding questions:**

- Who are the students, teachers, and families that populate our neighborhood schools?
- What are their personal stories about their experiences in community schools?
- How prepared are the graduates exiting the neighborhood schools?
- What resources are currently available to meet the needs of students in the schools, in the community?
- What is keeping these students from being more successful?
- District policies? Unions? School Resources? Community resources? Safety?
   Families?
- Who are the students, teachers, and families leaving the neighborhood schools?
- What are their stories?

**Planning for the Future**: To make recommendations regarding future strategic investments for improving education in the Diamond District Neighborhoods, which build on that which is working and begin to transform that which is not.

#### **Guiding questions:**

- What needs to happen in order to transform the quality of education in the Diamond neighborhoods?
- What would it take to truly embrace the needs of neighborhood students?
- What is already working that needs to be strengthened?

#### **Project History**

In late 2006, the principals of eights schools serving the Village at Market Creek students were convened by the Jacobs Center for Neighborhood Innovation to learn about their programs, challenges and needs. The schools included: Knox Elementary, Johnson Elementary, Porter Elementary, Horton Elementary, Chollas Mead Elementary, Valencia Park Elementary, Gompers Preparatory Academy Middle School, and Lincoln High School.

The group spent some time forming what became called The Diamond Learning Community with the goal of working together to identify and address issues impacting the quality of education for their students. During their meetings in 2007, The principals prioritized three barriers to achieving academic excellence in their schools: 1) student disengagement and family instability, 2) teacher quality and retention, and 3) diminishing resources. In the early discussions about how to address the issue of students becoming disengaged and disruptive beginning in the elementary schools whose families were struggling with numerous challenges, the idea for documenting "the state of education" in the Diamond Neighborhoods emerged. This briefing paper would collect data in three areas: 1) from teachers, parents and students in a pilot project to serve the disengaged student population, 2) from interviews with key educators, parents and students in the Diamond Neighborhoods, and 3) from interviews with San Diego Unified School District Board members and staff and research on systems issues. In July 2007, the Parker Foundation provided a grant of \$10,000 to develop and publish this briefing paper.

During the remainder of 2007 and first quarter of 2008, the principals met monthly to design a pilot project called "Opening Doors". Gina Gianzero, a consultant working with the National Center for Urban School Transformation at San Diego State University who has conducted research and briefing studies on the San Diego Unified School District, was hired in the spring of 2008 to finalize the pilot, develop evaluation indicators and secure approval from San Diego Unified District to implement the project. Final approval of the Opening Doors pilot project was not granted by the SDUSD Board of Education until December 2009 when the pilot was launched in the six elementary schools. Since a key component of the briefing paper was documentation from the pilot, the paper was deferred until an evaluation, including interviews and focus groups with parents, teachers and students, of the initial year was completed.

#### **Project Budget**

Budget Line Item	Budget Expenditures	
Diamond Education Briefing Paper	\$10,000.00	
Expenditures - Consulting 2010	\$ 2,468.10	
Expenditures – Consulting 2011	\$ 7,531.90	
Remaining Balance of Grant	\$0	

#### III. PROJECT SAFEWAY

#### OVERVIEW: Project Safeway, "It starts with Safety"

Ten years ago, the Jacobs Center for Neighborhood Innovation (JCNI) broke ground on a supermarket at the corner of Market & Euclid, the site of an abandoned factory and an intersection referred to as "the four corners of death" by police and residents due to staggering levels of gang violence and crime. It would be the first grocery in the neighborhood since the 1960s, first on the list of 10 assets the community desired, as uncovered during a three-year "listening" project undertaken by JCNI. Yet underlying a wish list of assets and amenities was a plea for something more basic ... safety. JCNI knew that none of the dreams expressed by residents (housing, jobs, improved schools, a vibrant retail district) could be realized if people were afraid to leave their homes. Thus began a decades-long revitalization effort that began with Project Safeway.

With the well being of children as its top priority, Project Safeway formed in 2008 as a pilot resident project to enhance street safety during crucial before and after school hours. Over 45,000 children and teens live in the Diamond District, and 10 schools lie within a two mile radius of the Jacobs Center: Horton Elementary, Knox Elementary, Porter Elementary, Promise Charter Elementary, Holly Drive Academy, Mt. Eerie Academy, Gompers Charter Middle School, St. Rita's Academy, Millennial Tech Middle School, and Lincoln High School.

Today, a staff of six part time Area Coordinators and 30 resident volunteers dedicate at least 300 hours a week training residents, volunteers, and service providers on public safety. PSW staff meet with the San Diego Police Department and several community based groups, school principals, parent organizations, youth groups, churches, and community collaborative to jointly plan and implement safety strategies.

Indeed, what began as a safe passage program for kids to attend and stay in school has evolved into a comprehensive public safety program encompassing three components: <u>Safe Talk:</u> In an amazing transformation, people have learned to trust and work with the San Diego Police Department. Vital dialogues and understanding have led to improved relations amongst community members, leading to greater reporting of incidences and a sense of trust. As a major player in the understanding of safety, crime, and its impact on families, Project Safeway partners with groups like Project Compassion, a group of parents who reach out to their neighbors during times of crisis and loss.

The story of one community member, a woman whose son was shot and killed by a police officer over a decade ago, provides an example of the change this project has made. Since being involved in Project Safeway's Safe Talk, she has dealt with her guilt and grief, and stopped "blaming" the police for her son's death, and become a leader in police-community reconciliation efforts.

Residents Against Predators: Over 45 registered sex offenders reside within a two mile radius of the Jacobs Center, disproportionately higher than more affluent areas in San Diego. <sup>1</sup> Residents Against Predators coordinators provide presentations to parent groups to educate them on resources and tips to help keep their children safe. <u>Safe Places:</u> Project Safeway Coordinators and volunteers establish a physical presence at 18 critical street corners located at major thoroughfares close to the schools, monitoring public safety and establishing "safe passages." As one PSW coordinator noted, "the gang members know they can't fool around

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<sup>1</sup> http://www.meganslaw.ca.gov, February 16, 2011

when they see those yellow vests (worn by PSW staff and volunteers)." Project Safeway staff and volunteers have been recruited by police to join in curfew sweeps, ensuring children are not out during unsafe hours, as well as truancy sweeps to keep children from missing school days, taking advantage of their connections and know-how at the block level.

Since its inception, Project Safeway has prevented the active kidnapping of a young girl, prevented and/or stopped drug deals, and contributed to the overall drop in gang activity, decrease in juvenile homicides, and decrease in crime for the region. For years, the area led San Diego in juvenile homicides. In 2010, there were zero juvenile homicides in the Diamond District. In 2009, there was a 17% decline in the crime rate. The program has received accolades from the City of San Diego and the San Diego Police Department. A "Project Safeway Day" was proclaimed by San Diego City Councilman Tony Young in 2010.

#### **FUNDING ALLOCATION:**

The \$10,000 contribution from the Parker Foundation was allocated to Project Safeway part time coordinator salaries. This amount accounts for four percent of PSW's a total project budget of \$250,000, showing a commitment to diversifying funding resources for Project Safeway.

#### MEETING THE GOALS OF PATHWAY TO OWNERSHIP:

The following are goals stated in the approved proposal awarded in January 2011. Measurable results follow each achieved goal.

Goal: Demonstrate that a safe neighborhood is built and sustained by residents who are engaged and involved with their neighbors.

Objective 1: The collaboration with Knox, Porter and Horton Elementary schools will engage parents, children and school personnel in creating safer and healthier home, school and neighborhood environments for children and families.

Outcome: Since receiving support from the Parker Foundation in January, 2011, Project Safeway staff and volunteers continue to participate in intense trainings and certifications in group facilitation, group dynamics, public safety, and parenting classes to better serve and educate the families they work with. PSW staff successfully established workshops, discussions, and meeting times with students, and student families, supported by school administration, teachers, and staff at each school site. At all three school sites, students who have participated in PSW's school-based activities received education and resources around the issues of gang prevention, gang awareness, public safety, drugs, alcohol, bullying, and prostitution.

More importantly, PSW engage parents, family members, and caregivers, increasing and sustaining the safety network. These adults participate in various ways, including Residents Against Predators (RAP) training to help identify threats to their children, as well as resources available for reporting suspected pedophiles. During Family Fridays, PSW staff help facilitate student and parent engagement and interaction, teaching parents how to best communicate with their children.

Specifically, the following projects are underway at each school:

Knox Prepatory School: At Knox Prepatory school, which serves pre-Kindergarten to 8<sup>th</sup> grade students, PSW staff engage 72 students and 30 parents/caregivers monthly. Three

<sup>&</sup>lt;sup>2</sup> San Diego County Regional Crime Maps, <a href="http://mapping.arjis.org">http://mapping.arjis.org</a>, February 16, 2011

parents have become volunteer corner leaders, helping to realize the goal of a thriving volunteer, resident-led public safety initiative.

Unique to Knox is a girls social support group co-led by the school counselor. The girls' group consists of 12 students from sixth to eighth grade, referred by school staff, parents, or themselves. Together with PSW team member Malika Hollins, the girls discuss issues of self-esteem, safety, and relationships during weekly, hour long sessions. Students with further needs are referred to mental health professionals or in cases of questionable personal safety, the police.

It is important to note the strength of the relationship PSW staff members like Malika Hollins have formed with the community at Knox Prepatory. In but on, very powerful example, the mother of a 12-year-old girl has been working with the school principal and police to address concerns about her daughter's behavior. Her daughter was often sneaking out of the house, was doing poorly in school, and was "caught" several times with men more than twice her age. Attempted discussions with several teachers, counselors, and police officers were ineffective. The mother had met previously Malika on campus and personally asked her to get involved. Accompanied by school administration, counselors, and officers, Malika was able to connect and communicate in a way no one else could by sharing her own history of abuse. Malika also helped scan the girls' personal belongings and discovered large amounts of cash, furthering the suspicion she had been engaging in prostitution. Further action was taken by police officers to place the girl in an environment where predators could not access her, and the healing began.

Porter Elementary: At Porter Elementary, PSW staff engage 60 students and 60 parents and/or caregivers every month. Much like Malika's unique relationship at Knox, PSW staff Peaches Turner's stance as a long time leader and community parent has helped her in the formation of a parent-teacher association, had been without for years. Building on the feeling of resident empowerment, PSW recruited and trained five new volunteer corner leaders, all of whom have children who attend Porter Elementary.

**Horton Elementary:** Within the mostly Spanish-speaking community at Horton Elementary, PSW staff work with 60 students and 60 parents as well. Here, they recruited **six new volunteer corner leaders,** rounding the total number of volunteer corner leaders to 30. With a majority of the families who do not have English as a native language, PSW staff helped provide resources to those who need social services in the appropriate languages. For example, PSW staff compiled a resource guide of nearby public assistance offices with directions on how to travel to the offices, along with the process of applying for assistance, like WIC, giving their families what they need to survive and thrive.

#### Objective 2: The Safe Passage effort is a resident volunteer managed operation.

Outcome: Thirty two volunteer corner leaders have been trained, recruited, and monitored by PSW staff. Fourteen of these volunteers were recruited since January alone. This brings the ratio to 5.25 volunteers for each of the six part time Project Safeway coordinators. PSW conducted information and outreach sessions to an additional 300 unduplicated residents of southeastern San Diego in the past six months promoting and explaining how to utilize and participate in Safe Passages.

Objective 3: Safe Neighborhood Plans, created by residents, for three targeted areas are linked to a local non-profit, church or other anchor institution for expanded community support.

Safe Neighborhood Plans were created by residents for the three communities, anchored to the following institutions:

- 1) New Creation Church
- 2) Church of Christ
- 3) Seabreeze Garden Housing Complex

Each plan is uniquely born of its own community and the experience of its residents. They also build on common themes such as a neighborhood council, and an "eyes and ears" approach to upholding public safety in their respective neighborhoods. For example, residents who live across Guymon Park monitor the park through their home windows in the evening, calling to report suspicious activities. PSW staff helped compile a list of phone numbers with proper methods of reporting suspicious activity that keep everyone safe while assisting the police.

Objective 4: 450 residents see the results of their active involvement in making their neighborhoods safe and will be empowered to continue working and engaging other residents in creating and maintaining safe neighborhoods.

Outcome: A total of **575** volunteer residents have led, participated in, and spearheaded various events and activities to address and strengthen public safety in their neighborhoods. The distribution is as follows:

- 1) 300 participated in informational sessions for Safe Passages (as previously mentioned)
- 2) 210 residents (mostly youth) actively participated in gang awareness and prevention educational forums
- 3) 50 residents led and/or joined peace rallies (in conjunction with other groups such as 100 Strong), calling for "Peace in the Southeast" at major thoroughfares during the evenings
- 4) 15 residents were trained in Safe Talk, teaching and advocating for improved relationships with the San Diego Police Department. This training has helped communication amongst residents and police officers, resulting in higher reporting of incidences as well as fostering a greater sense of trust

In addition to meeting these goals, other Project Safeway achievements include:

- 1) A girls' group similar to that held at Knox Prepatory takes place at Lincoln High school, where the majority of "at-risk" students in the City of San Diego attend school. This group includes 13 regular students, with individual discussions growing to as many as 20 participants depending on the topic.
- 2) On May 26, 2011, Project Safeway was awarded the Betty Peabody Award for Law Enforcement Service by San Diego Crimestoppers, honoring Project Safeway's coordination of candlelight vigils after the killing of San Diego Police Department Captain Christopher Todd Wilson in October 2010 in southeastern San Diego. PSW also coordinated with community members to bring meals to officers working late at the station during the days following the incident. These actions were done to show

Following are photos from recent Project Safeway activities.



Photo 1: A gang awareness forum held at the Jacobs Center.



Photo 2: Gang awareness forum, attended by 210 residents, mostly youth



Photo 3: Gang awareness forum, attended by 210 residents, mostly youth

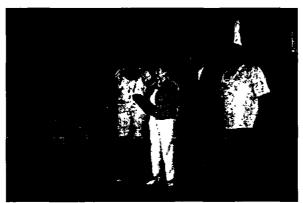


Photo 3: Project Safeway staff accept the Crimestoppers Peabody Award for Law Enforcement Service during the May 26, 2011 "Enough is Enough" luncheon. San Diego District Attorney Bonnie Dumanis presented the award.

### **Project Budget**

Budget Line Item	Budget Expenditures	
Projecft Safe Way	\$10,000.00	
Total Expenditures—Part Time Coordinators Salaries	\$10,000.00	
Remaining Balance of Grant	\$0	

#### IV. WRITERZ BLOK

OVERVIEW: Writerz Blok (WB) Social Enterprise Capacity Building

Writerz Blok was founded in 1999 by Jacobs Center for Neighborhood Innovation (JCNI) in response to vandalism and graffiti at their construction site in southeastern San Diego. The decision was made to start a program aimed at steering youth away from illegal graffiti and towards learning the art of graffiti.

With a half-acre of land donated by JCNI, Writerz Blok created an open air graffiti art and skate park where youth could come, be in gang-neutral territory and learn to express their creativity in a positive way. Slowly word spread and established graffiti artists began showing up at Writerz Blok to paint; some of these painters have very successful careers in the art world

While Writerz Blok was first conceived as a means to combat graffiti in the neighborhood and provide education and diversion from negative pursuits for youth in this community, it has become increasingly clear that there is potential within the project for activities that both produce revenue to sustain programs and provide training and exposure for young artists. It is in this vein that WB embarked on a "social enterprise agenda" during the last two years.

Museums, foundations, theatre companies and businesses began to commission murals from Writerz Blok. A small professional, yet affordable, graphic design and print shop was developed. The staff began to sell urban apparel and gifts at street fairs. All of this was done with no marketing materials. It was painfully clear, that Writerz Blok needed some help to promote their work and the Parker grant provided exactly that opportunity.

We began the grant period with three objectives and others emerged as the work progressed:

## 1) Establish and expand a network of colleagues and mentors through Friends of Writerz Blok affinity group.

Through the newly formed "Friends of Writerz Blok," staff has begun to engage key mentors and colleagues, namely professional graffiti artists, muralists, and successful entrepreneurs in the street art apparel business. Through meetings and "site visits" Writerz Blok staff has had many conversations and actual trainings that have been extremely valuable. WB employees and artists have toured several comparable businesses, galleries and factories to help broaden their vision of what's possible. A recurring message from all of the Friends reinforced something we suspected, but gave us the focus (and with the Parker grant the resources) to make happen — that Writerz Blok needed to develop a dynamic web presence and build a following and clientele through their website.

#### 2) Launch an improved and expanded web presence for WB.

With the resources provided by the Parker Foundation, and impetus from our "Friends," WB launched its new website in June 2011. The vast improvement over WB's previous site cannot be overstated – and we still have room to improve (including an interactive payment system for donations and purchases, which will be coming soon).

A unique team came together to work on the Writerz Blok marketing materials which included youth interns from the community, JCNI communication team and Writerz Blok staff. Together

they built a website that reflects the changing colorful world of graffiti art and Writerz Blok. Please visit us at <a href="https://www.writerzblok.com">www.writerzblok.com</a> to view their final creative product.

#### 3) Develop a video and art portfolio for prospective donors, partners and customers.

The group decided a short video was needed to tell the history of Writerz Blok, its staff and its vision. With Writerz Blok, we know that the concept alone is exciting but that, ultimately, "seeing is believing." A youth intern from the neighborhood, Ben Ramirez, was hired and trained by the Jacobs communication team, and worked tirelessly on the video. Ben had previously been a volunteer at Writerz Blok and is developing his skills as a videographer and filmmaker. His participation is an example of what Writerz Blok ultimate goal is: for youth to develop marketable skills and outlets for their artistic and creative talents. The video can be seen on the website and copies of the video are included in the Writerz Blok portfolio, which is being sent under separate cover for you to share with your board.

Also included in the portfolio is a beautiful and stylized brochure that highlights the work of Writerz Blok and its history. All of the marketing tools developed by the team are covered in art from Writerz Blok, and are colorful and distinctive. The art tells as much of the story as the words do.

The portfolios were completed in time for a large site visit in June 2011 from the Americans for the Arts conference – a national arts conference held in San Diego The Jacobs Center hosted approximately 40 guests from the convention and Writerz Blok provided a hip-hop/youth cultural experience for the guests where they heard a DJ, watched hip-hop dance and painted on the walls

A copy of the marketing portfolio which includes the video is enclosed. We are distributing these to Friends of Writerz Blok and asking for help to find new customers for the social enterprise and new donors for Writerz Blok's work in the schools steering kids away from vandalism and crime, and towards safe, legal artistic expression.

One of our strategies for the social enterprise expansion is to promote the use of Writerz Blok to scout companies as a venue for film and ad agencies that need a unique, urban site. At the onset of the grant, we did outreach to companies in Los Angeles and San Diego and learned the first step they wanted to take is to view Writerz Blok website (which at the time did not represent us well). With the new website, we can resume our outreach to test this strategy.

#### 4) Develop new messaging and case materials to attract donors to WB

We are working to strengthen Writerz Blok's position as the place in southern California where fresh new ideas in the graffiti art world are emerging. At the conference on Americas for the Arts hosted in San Diego June, 2011, we learned that creating dialogue about art with new audiences is a top priority for arts organizations and funders across the country.

Writerz Blok is at the center of that conversation, having launched dialogue about graffiti as crime versus graffiti as art throughout the neighborhood, in the schools, and with the artists and funders who visit the project throughout the year. We will be extending the conversation more broadly through direct communication with arts funders, and through a blog on the Writerz Blok website. Since the walls at Writerz Blok are constantly being painted by new artists from around the world, Writerz Blok's will photograph this art, post it on their site and create a daily blog about the work.

As evident from the success of the Street Art exhibit at the Museum of Contemporary Art in Los Angeles, we are seeing a widening audience and growing interest in dialogue about urban and graffiti art and the potential role of these arts in creating safe, beautiful spaces in our neighborhoods. We plan to build on this momentum and position WB to benefit from it.

On behalf of the youth served and the staff at Writerz Blok, thank you so very much for this very important grant which gave the opportunity to develop a website, produce a video that tells the story, train a youth in filmmaking, create the marketing package and launch our new and beautiful website to showcase our work and provide on-line marketing of merchandise. This grant produced some beautiful, tangible results which we hope you enjoy reviewing (when you receive the portfolio by mail.) And as always, a special thanks to Judy McDonald who has been a true Friend of Writerz Blok.

#### Project Budget

Budget Line Item	Budget Expenditures
Writerz Blok - Social Enterprise Capacity Building	\$15,000.00
Total Expenditures—Marketing and Promotional Support	\$15,000.00
Remaining Balance of Grant	\$0

## V. WRITERZ BLOK – YOUTH NETWORK EXPANSION AND SOCIAL ENTERPRISE DEVELOPMENT

#### **PROJECT SUMMARY**

Thank you again for your generous gift to Writerz Blok. Your commitment to the arts, youth and the mission of Writerz Blok has helped us get well on our way in establishing our social enterprise.

We have utilized the funding and purchased inventory, needed equipment, and store front upgrades. Our next steps will be to upgrade our shop and store front, so look for changes to our facility soon. We will send you photos of the changes that you have made possible for us!

Some of our wall space in the Yard had fallen due to age and storms, so we were able to do repairs to our wall space for the artists that visit us and leave their creativity to share.

We have purchased a heat press machine, sublimation business supplies and inventory that will give us a lift into new areas of business. Our plan is to develop our business so that it supports the work we do in the local schools.

We hope in early 2011 you will stop by and tour our new equipment and see our store improvements. We will be very proud to show off our changes and increased business opportunities.

Again, we thank you for all you do for our community and being a friend of Writerz Blok.

#### PROJECT BUDGET

Budget Line Item	Budget Expenditures
Writerz Blok - Youth Network Expansion and Social	\$23,500.00
Enterprise Development	_
Total Expenditures—Store Front Upgrades, Screen	\$23,500.00
Printing Upgrades, Portable Booth, Expansion Capital	
Remaining Balance of Grant	\$0

The Parker Foundation
FEIN 51-0141231
Grants Paid Summary
October 1, 2010 through September 30, 2011

Date	Name	Memo	Amount	Status
05/31/2011	A New Path		10,000 00	Public Charity
07/31/2011	Alzheimer's Disease & Related Disorders A		25,000 00	Public Chanty
03/31/2011	Americans For The Arts		5,000 00	Public Charity
12/31/2010	Balboa Park Cultural Partnership		25,000 00	Public Charity
09/30/2011	Bayside Community Center		10,000 00	Public Charity
12/31/2010	Benbough Operating Foundation		10,000 00	Private Operating Foundation
12/31/2010	Big Brothers and Sisters of San Diego		15,000 00	Public Charity
05/31/2011	California Western School of Law		10.000 00	Public Charity
05/31/2011	Casa Cornelia Legal Services		15,000 00	Public Charity
09/30/2011	Chicano Federation of San Diego County		46,000 00	Public Charity
12/31/2010	Corporation for Supportive Housing		60,000 00	Public Charity
10/31/2010	Cygnet Theatre Company		15,000 00	Public Charity
12/31/2010	Elder Law & Advocacy		25,000 00	Public Charity
05/31/2011	Elderhelp of San Diego		20,000 00	Public Charity
09/30/2011	Emilio Nares Foundation		3,000 00	Public Charity
04/30/2011	Escondido Children's Museum		20,000 00	Public Charity
12/31/2010	Fallbrook Food Pantry		1,500 00	Public Charity
04/30/2011	Family Health Centers of San Diego		10,000 00	Public Charity
04/30/2011	•		50,000 00	Public Charity
12/31/2010	Feeding America San Diego		10,000 00	Public Charity
05/31/2011	First Presbyterian Church San Diego		10,000 00	•
	Fresh Start Surgical Gifts		·	Public Charity
04/30/2011	Friends of Hellhole Canyon Open	Health Core Education & Evaluation	10,000 00	Public Charity
09/30/2011	Community Health Improvement Partners  Home Start	Health Care Education & Evaluation	25,000 00	Public Charity
09/30/2011			20,000 00	Public Charity
04/30/2011	Homeaid America, Inc		30,000 00	Public Charity
12/31/2010	Human Development Foundation		25,000 00 50,000 00	Public Charity
09/30/2011 12/31/2010	Info Line of San Diego County		7,000 00	Public Charity Public Charity
	Interfaith Shelter Network of San Diego			•
12/31/2010	Ion Theatre		10,000 00	Public Charity Private Operating Foundation
10/31/2010	Jacobs Center for Neighborhood Innovation		25,000 00	Private Operating Foundation
12/31/2010	Jacobs Center for Neighborhood Innovation		25,000 00	Private Operating Foundation
07/31/2011	Jacobs Center for Neighborhood Innovation  Just In Time For Foster Youth		7,500 00	· -
07/31/2011			35,000 00 25,000 00	Public Charity
07/31/2011	La Maestra Family Clinic		·	Public Charity
03/31/2011	North County Lifeline Inc		20,000 00	Public Chanty
05/31/2011	Mainly Mozart		30,000 00	Public Chanty
06/30/2011	Media Arts Center San Diego		25,000 00	Public Charity
02/28/2011	Mingei International Museum Inc		11,000 00	Public Charity
03/31/2011	Mo'Olelo Performing Arts Company		25,000 00	Public Chanty
09/30/2011	Monarch High School Project		50,000 00	Public Charity
09/30/2011	Moonlight Cultural Foundation		25,000 00	Public Charity
12/31/2010	Museum of Contemporary Art San Diego		75,000 00	Public Charity
10/31/2010	NonProfit Management Solutions		9,000 00	Public Chanty
07/31/2011	North County Trade Tech High School		20,000 00	Public Charity
12/31/2010	Outdoor Outreach		15,000 00	Public Chanty
09/30/2011	Public Conservations Project		10,000 00	Public Charity
12/31/2010	Regional Task Force On The Homeless		1,000 00	Public Charity

The Parker Foundation
FEIN 51-0141231
Grants Paid Summary
October 1, 2010 through September 30, 2011

Date	Name	Memo	Amount	Status
07/31/2011	Regional Task Force On The Homeless		15,000 00	Public Charity
12/31/2010	Reuben H Fleet Science Center		60,000 00	Public Charity
12/31/2010	Ronald McDonald House of Chanties		11,000 00	Public Chanty
09/30/2011	San Diego Adaptive Sports Fdn		15,000 00	Public Chanty
03/31/2011	San Diego Aero Space Museum		35,000 00	Public Charity
09/30/2011	San Diego Ballet		17,500 00	Public Charity
12/31/2010	San Diego Blood Bank Foundation		30,000 00	Public Charity
12/31/2010	San Diego Center for Children Foundation		25,000 00	Public Charity
05/31/2011	San Diego Children's Choir		20,000 00	Public Charity
09/30/2011	San Diego Dance Theater		17,500 00	Public Charity
07/31/2011	San Diego Grantmakers		2,500 00	Public Chanty
07/31/2011	San Diego Human Dignity Foundation		10,000 00	Public Charity
07/31/2011	San Diego Museum of Art		75,000 00	Public Charity
04/30/2011	San Diego Opera Association		75,000 00	Public Charity
12/31/2010	San Diego Repertory Theatre		20,000 00	Public Charity
04/30/2011	San Diego River Park Foundation		5,200 00	Public Charity
12/31/2010	San Diego State University Foundation		50,000 00	Public Chanty
12/31/2010	San Diego Workforce Partnership Inc		25,000 00	Public Charity
12/31/2010	San Diego Youth Services		25,000 00	Public Charity
12/31/2010	San Diego Youth Services		2,500 00	Public Charity
09/30/2011	San Diego Youth Services		20,000 00	Public Charity
04/30/2011	San Diego Youth Symphony		25,000 00	Public Charity
07/31/2011	Sharp Healthcare Foundation		50,000 00	Public Chanty
05/31/2011	Social Advocates for Youth		30,000 00	Public Charity
03/31/2011	South Bay Community Services Inc		15,000 00	Public Charity
03/31/2011	St Paul's Retirement Homes Foundation		20,000 00	Public Charity
05/31/2011	Stepping Stone of San Diego		20,000 00	Public Chanty
07/31/2011	TERI, Inc		25,000 00	Public Chanty
09/30/2011	Tedx Youth San Diego		2,500 00	Public Charity
12/31/2010	The Arc of San Diego		20,000 00	Public Charity
04/30/2011	The Library Association of La Jolla		10,000 00	Public Chanty
09/30/2011	The Watchdog Institute		25,000 00	Public Chanty
05/31/2011	Thomas Jefferson School of Law		10,000 00	Public Charity
03/31/2011	Villa Musica		4,000 00	Public Charity
04/30/2011	Villa Musica		1,000 00	Public Charity
12/31/2010	Young Audiences of San Diego		25,000 00	Public Charity
03/31/2011	Zoological Society of San Diego		125,000 00	Public Charity
			_	

1,969,700 00

#### Form **8868**

(Rev. January 2011)

Department of the Treasury Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No. 1545-1709

<ul><li>If you a</li></ul>	re filing for an Automatic 3-Month Extension, comple	te only Pa	ert I and check this box		•	► LXJ	
<ul><li>If you a</li></ul>	re filing for an Additional (Not Automatic) 3-Month Ex	tension, c	complete only Part II (on page 2 of this	form).			
Do not co	omplete Part II unless you have already been granted a	an automa	tic 3-month extension on a previously fil	led Fo	m 8868.		
Electroni	c filing (e-file). You can electronically file Form 8868 if y	you need a	a 3-month automatic extension of time to	o file (6	months for a c	orporation	
required t	o file Form 990-T), or an additional (not automatic) 3-mo	nth extens	sion of time. You can electronically file F	orm 88	368 to request a	ın extension	
of time to	file any of the forms listed in Part I or Part II with the ex-	ception of	Form 8870, Information Return for Trans	sfers A	Associated With	Certain	
Personal	Benefit Contracts, which must be sent to the IRS in pap	er format	(see instructions). For more details on the	ne elec	tronic filing of th	nis form,	
visit www	.irs.gov/efile and click on e-file for Charities & Nonprofits	<b>3.</b>			_		
Part I	Automatic 3-Month Extension of Time	Only su	bmit original (no copies needed).				
	ition required to file Form 990-T and requesting an autor			plete			
Part I only				•			
All other o	corporations (including 1120-C filers), partnerships, REMore tax returns.	IICs, and t	rusts must use Form 7004 to request an	exten	sion of time		
Type or	Name of exempt organization		-	Emp	oyer identifica	ntification number	
print	THE PARKER FOUNDATION			51-0141231			
File by the due date for	Number, street, and room or suite no. If a P.O. box, s	ee instruc	tions.				
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Applicati	on	Return	Application			Return	
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Form 990	)-EZ	01	Form 4720			09	
Form 990	)-PF	04	Form 5227		-	10	
Form 990	PT (sec 401(a) or 408(a) trust)	05	Form 6069			11	
Form 990-T (trust other than above)  06 Form 8870						12	
			·		_		
• The be	ooks are in the care of  ROBBIN POWELL						
Teleph	none No. ► (760)720-0630		FAX No. ▶				
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<b>&gt;</b>	alendar year or						
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2 If ti	ne tax year entered in line 1 is for less than 12 months, one counting period	check reas	on: Initial return Fina	al retur	n		
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