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DLN: 93493172001422

-orm 990

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2010

Open to Public Inspection

A Fo	r the	2010 ca		nning 10-01-2010 and ending 09-30-2	2011			
B Ch	eck ıf a	pplicable	C Name of organization AUGUSTANA CARE SERVICES			D Emp	loyer	identification number
☐ Add	tress cl	hange	Doing Business As			41-	1806	946
∏ Na	me cha	inge	Doing business As			E Telep	phone	e number
Ini	ial retu	ım		ıf mail ıs not delivered to street address)	Room/sui	te (612	2)23	8-5225
Te	mınate	ed	1007 EAST FOURTEENTH STREE	Т				
☐ Am	ended	return	City or town, state or country, a MINNEAPOLIS, MN 55404	and ZIP + 4	I	G Gross	s recei	pts \$ 10,782,958
Г Ар	olication	n pending	MINNEAPOLIS, MN 55404					
			F Name and address of	prıncıpal officer	H(a) Is	this a group return	n for affi	liates? Yes No
			TIM TUCKER 1007 EAST FOURTEENT	TH STREET				
			MINNEAPOLIS, MN 554			e all affiliates ir		
						"No," attaci Group exemp		st (see instructions)
I Ta	x-exen	npt status	▼ 501(c)(3)	◀ (insert no)		oroup exemp		idiliber F
J W	ebsite	e:► WW	W AUGUSTANACARE ORG					
K For	n of or	ganızatıon	Corporation Trust Associ	ation Cther ►	L Year	of formation 19		M State of legal domicile
Da	rt I	Sum	mary					MN
Г С								
				ssion or most significant activities ICES TO AUGUSTANA CARE CORPO	RATION AND	O AFFILIATE	ES	
<u>ខ</u>								
厦								
Activities & Governance	3	Chack th	are how W if the organization	n discontinued its operations or dispos	ed of more tha	an 25% of its		accate
ŝ	I	Number	7					
× 5	I							
<u>ଞ</u>	I	Number	7					
볼		Total nu	62					
ş	I	Total nu	7					
•	I			m Part VIII, column (C), line 12			7a	89,294
	ь	Net unre	lated business taxable incom	ne from Form 990-T, line 34			7b	45,021
a					-	Prior Year		Current Year
	8		- '	[,line 1h]	•	1,950,		4,556,401
Ravenue	9			I, line 2g)		5,745,	099	6,187,201
Š	10		tment income (Part VIII, coli			0	32	
т.	11		revenue (Part VIII, column (84,	,273	39,324	
	12			11 (must equal Part VIII, column (A),		7,779,372		10,782,958
	13			art IX, column (A), lines 1-3).		1,015,203		3,750,049
	14			rt IX, column (A), line 4)		, ,	0	0
	15			oyee benefits (Part IX, column (A), line				
83		5-10)		4,701,	,716	5,083,477		
Expenses	16a	Profes	sional fundraising fees (Part	IX, column (A), line 11e)			0	0
ਡੌ	ь	Total fu	ındraısıng expenses (Part IX, columr	n (D), line 25) 🕨 0	_			
	17	Other	expenses (Part IX, column (A	A), lines 11a-11d, 11f-24f)		957,	,347	1,108,237
	18	Total	expenses Add lines 13-17 (must equal Part IX, column (A), line 25	5)	6,674,	,266	9,941,763
	19	Reven	ue less expenses Subtract li	ne 18 from line 12		1,105,	,106	841,195
\$ 8 8					Begin	ning of Curre	ent	End of Year
Net Assets or Fund Balances	20	Total	accate (Part V line 16)			Year 2,525,	140	3,833,984
ASS	21					3,420,	_	3,833,984
5.5 2.5	22			act line 21 from line 20		-895,		-54,323
	1311	_	ature Block	actime 21 nom me 20	•	0,5,	310	34,323
		_		mined this return, including accompanyin	a schedules ar	nd statements	. and	to the best of my
know	ledge	and belie		ete. Declaration of preparer (other than of				
Know	ledge.							
		****				I 2012 05 20		
Sigr	,		ature of officer			2012-05-30 Date		
Her		CDAT	IG KITTELSON VP - FINANCE/CFO					
			or print name and title					
		Print/Type	e	Preparer's signature	Date	Check if se	elf-	PTIN
Paid		preparer's	s name	1		employed	<u>• ୮</u>	·
Prep	_{arer}		me F CLIFTONLARSONALLEN LLP					Firm's EIN
Use		Firm's add	dress 🕨 220 SOUTH SIXTH STREET :	SUITE 300				Phone no • (612) 376-
_ 55	~···y		MINNEADOLIS MN 55402					4500

May the IRS discuss this return with the preparer shown above? (see instructions)

TO ASSIST IN CARRYING OUT THE CHARITABLE PURPOSES OF AUGUSTANA CARE CORPORATION AND AFFILIATES PROVIDING MANAGEMENT SERVICES TO THE RELATED ORGANIZATIONS 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	
2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	
the prior Form 990 or 990-EZ?	5 BY
Joint the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O Describe the exempt purpose achievements for each of the organization's three largest program services by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grant allocations to others, the total expenses, and revenue, if any, for each program service reported (Code) (Expenses \$ 9,941,763 including grants of \$ 3,750,049) (Revenue \$ 6,18 AUGUSTANA CARE SERVICES PROVIDES OVERALL MANAGEMENT AND SUPPORT OF AUGUSTANA CARE AND ITS AFFILIATES THESE SERVICES INCLINFORMATION TECHNOLOGY, CLINICAL AND DIETARY SUPPORT, FUNDRAISING, LONG RANGE STRATEGIC PLANNING, AND MARKETING AND PROMAUGUSTANA CARE AFFILIATED ENTITIES DURING FISCAL YEAR 2011, THESE AFFILIATED ENTITIES SERVED 5,953 OLDER ADULTS AND OTHERS IN LONG-TERM AND TRANSITIONAL HEALTH CARE, THERAPY SERVICES, SENIOR HOUSING, ADULT DAY PROGRAMS AND OTHER COMMUNITY-BASED	No.
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4h (Code) (Expenses \$ including grants of \$) (Revenue \$	MOTION FOR ALL N NEED THROUGH
, ()
4c (Code) (Expenses \$ including grants of \$) (Revenue \$)
4d Other program services (Describe in Schedule O) (Expanses the services (Describe in Schedule O)	
(Expenses \$ including grants of \$) (Revenue \$) 4e Total program service expenses▶\$ 9,941,763	

Dart TV	Checklist	of Re	auired	Schedule	
	CHECKIISE	UI NE	uuneu	Scrieduie	

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? 😼	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		Νo
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10		Νo
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		Νo
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV.	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I (see instructions)	17		N o
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II $\textcircled{\textbf{5}}$	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		No
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 \Box Yes \Box No			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 99 ((2010)

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V			
			Yes	No
.a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 186			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this			
ь	return	31 .	V	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
Ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country 🕨			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
,	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
;	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		Νo
,	Sponsoring organizations maintaining donor advised funds.			110
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
.0	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states			
c	In which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand			
1 -	Did the organization receive any nayments for indeer tanning convices during the tay year?	1/1-		NI ~
	Did the organization receive any payments for indoor tanning services during the tax year?	14a 14b		No

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

_Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax			
	year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		Νo
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νο
6	Does the organization have members or stockholders?	6	Yes	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a	Yes	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	8b	Yes		
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
	ection B. Policies (This Section B requests information about policies not required by the Internal evenue Code.)			
			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		Νo
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?			
_		11a	Yes	
D	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
C	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νo
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶MN			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website.			

- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ► CRAIG KITTELSON
 1007 EAST FOURTEENTH STREET
 MINNEAPOLIS,MN 55404

<u>Part VIII</u> Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours	Posi	((che	ck al			(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
(1) REV DR GARY WILKERSON CHAIR	1 00	Х		х				0	0	0
(2) MARSHALL MACKAY VICE CHAIR	1 00	Х		х				0	0	0
(3) CHARLES PARKS JR SECRETARY	1 00	Х		Х				0	0	0
(4) ERIC RICK ELLINGSON TREASURER	1 00	Х		Х				0	0	0
(5) PR ELIZABETH BEISSEL DIRECTOR	1 00	Х						0	0	0
(6) JIM EHLEN DIRECTOR	1 00	Х						0	0	0
(7) SCOTT RAMSDALE DIRECTOR	1 00	X						0	0	0
(8) TIM TUCKER PRESIDENT/CEO	4 50			Х				313,025	0	52,237
(9) CRAIG KITTELSON VP - FINANCE/CFO	4 50			Х				249,454	0	48,561
(10) TIM MIDDENDORF VP - OPERATIONS/COO	4 50			Х				198,120	0	36,133
(11) KATHERINE KOPP VP - SENIOR DEVELOPMENT	4 50				Х			217,223	0	28,266
(12) MICHAEL JOHNSON VP & DIRECTOR OF HR	45 00					Х		138,879	0	41,063
(13) BRIDGET GIBSON CONTROLLER	45 00					Х		139,733	0	20,271
(14) KAY GUDMESTAD VP - FUND DEVELOPMENT	45 00					Х		110,209	0	20,157
(15) SHARON WILSON CORPORATE COMPLIANCE OFFIC	45 00					Х		119,807	0	8,594
(16) SHAWN JOHNSON IT DIRECTOR	45 00					Х		112,085	0	17,233

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title		(B) A verage hours		((tion (that a	(che		II		Rep comp	(D) ortable ensation m the	(E) Reportable compensatior from related	on amount of oth		ated of other
		per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organız	zation (W- 9-MISC)	organizations (W- 2/1099- MISC)		from organizat relat organiza	the ion and ed
							-					+		
												-		
												+		
												+		
												+		
												+		
												+		
												_		
								<u>L</u>						
1b c	Sub-Total	to Bart VII Soc		<u> </u>	•	•	 ►	•				+		
d	Total (add lines 1b and 1c) .					·		 		1,598,535		0		272,515
2	Total number of individuals (inc	ludıng but not lır	nıted to	thos	e lıs	ted) who	receive	d more tha	n			
	\$100,000 in reportable comper	isation from the	organız	atıon	- 13									
3	Did the organization list any for on line 1a? <i>If</i> " <i>Yes,"</i> complete <i>Sc.</i>					ey e	employ	ee, o	r highes	t compens	ated employee	3	Yes	No No
4	For any individual listed on line organization and related organiz											4	Yes	1110
5	Did any person listed on line 1a	receive or accr	ue com	- oensa	- ation	fror	m any	- unrel	ated org	anızatıon o	r individual for	4	1 es	
	services rendered to the organiz	zatıon? <i>If "Yes,"</i>	complet	e Sch	edul	e J f	or suci	h per:	son .		•	5	l.	No
Se	ection B. Independent Con	ntractors												
1	Complete this table for your five \$100,000 of compensation from	highest compe		ındep	ende	ent o	contra	ctors	that red	eived more	than			
	Nai	(A) me and business ad	dress							Descr	(B) uption of services		(C Comper	
220 5	ONALLEN LLP SOUTH 6TH STREET EAPOLIS, MN 55404									AUDITING AN SERVICES	ID CONSULTING			226,920
PO BO	JOERNS HEALTHCARE PO BOX 933733 ATLANTA, GA 31193							MEDICAL EQUIPMENT			216,105			
VOIT KLEGON & RODE LLC 2550 UNIVERSITY AVE W LEGAL SERVICES ST PAUL, MN 55114						CES		137,824						
818 E	/EESENMEYER SUFFALO STREET JUL, MN 55117									CONSTRUCT	ION			108,244
	Total number of independent cont	tractors (includi	na but r	ot lin	nıted	l to	those	liste	d above)	who receiv	ed more than			

\$100,000 in compensation from the organization -4

Pait V		Statement of Dovenue					
		Statement of Revenue		(A) Total revenue	(B) Related or exempt function revenue		excluded from tax under sections 512, 513, or
Contributions, gifts, grants and other similar amounts	b c d e f	Federated campaigns	4,556,401	4,556,401			514
Program Service Revenue	b c d e	CENTRAL OFFICE FEE INFO TECH CONSULTING All other program service revenue Total. Add lines 2a-2f	561000 541519	6,113,217 73,984 6,187,201			
	4 5 6a b	Investment income (including dividends, interest and other similar amounts)	(II) Personal	32			32
	7a b c d	Gross amount from sales of assets other than inventory Less cost or other basis and sales expenses Gain or (loss) Net gain or (loss) Gross income from fundraising events (not including \$ of contributions reported on line 1c)	(II) O ther				
	b c 9a b c 10a	See Part IV, line 18 a Less direct expenses b Net income or (loss) from fundraising events					
	11a b	Less cost of goods sold b Net income or (loss) from sales of inventory Miscellaneous Revenue MISCELLANEOUS INCOME All other revenue	Business Code 900099	39,324			39,32
		Total. Add lines 11a-11d		39,324 10,782,958		89,294	39,350

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

Δ	Section $501(c)(3)$ and $501(c)(4)$ organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).									
Do no	ot include amounts reported on lines 6b, p, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses					
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	2 741 026	2 741 026							
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	3,741,926	3,741,926 8,123							
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	0,123	0,123							
4	Benefits paid to or for members									
5	Compensation of current officers, directors, trustees, and key employees	1,124,835	1,124,835							
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$									
7	Other salaries and wages	3,309,356	3,309,356							
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	97,623	97,623							
9	Other employee benefits	283,501	283,501							
10	Payroll taxes	268,162	268,162							
а	Fees for services (non-employees) Management									
b	Legal	7,064	7,064							
c	Accounting	25,879	25,879							
d	Lobbying									
e	Professional fundraising services See Part IV, line 17									
f	Investment management fees									
g	Other	94,507	94,507							
12	Advertising and promotion	50	50							
13	Office expenses	215,365	215,365							
14	Information technology									
15	Royalties									
16	Occupancy	305,045	305,045							
17	Travel	164,377	164,377							
18	Payments of travel or entertainment expenses for any federal, state, or local public officials									
19	Conferences, conventions, and meetings	31,091	31,091							
20	Interest	51,521	51,521							
21	Payments to affiliates									
22	Depreciation, depletion, and amortization	174,378	174,378							
23	Insurance	2,400	2,400							
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)									
а	INCOME TAXES	8,086	8,086		_					
b	DUES AND SUBSCRIPTIONS	9,078	9,078							
c	MISCELLANEOUS EXPENSES	7,844	7,844							
d	RECRUITMENT/RETENTION	7,838	7,838							
e	LICENSES AND PERMITS	2,349	2,349							
f	All other expenses	1,365	1,365							
25	Total functional expenses. Add lines 1 through 24f	9,941,763		0	0					
26	Joint costs. Check here ► ☐ if following	3,311,733	3,311,733							
	SOP 98-2 (ASC 958-720) Complete this line only if the									
	organization reported in column (B) joint costs from a									
	combined educational campaign and fundraising solicitation	<u>i</u>	<u> </u>							

Pa	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			1,227,836	1	2,014,422
	2	Savings and temporary cash investments			2		
	3	Pledges and grants receivable, net			3		
	4	Accounts receivable, net		144,417	4	160,876	
	5	Receivables from current and former officers, directors, trustees highest compensated employees Complete Part II of	employees, and				
		Schedule L				5	
	6	Receivables from other disqualified persons (as defined under sepersons described in section $4958(c)(3)(B)$, and contributing ersponsoring organizations of section $501(c)(9)$ voluntary employ organizations (see instructions)	rs, and				
ssets		Schedule L				6	
8	7	Notes and loans receivable, net				7	_
₫	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges			73,926	9	90,422
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	10a	1,587,295			
	ь	Less accumulated depreciation	10b	1,098,003	433,725	10 c	489,292
	11	Investments—publicly traded securities		11			
	12	Investments—other securities See Part IV, line 11		12			
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	_
	15	Other assets See Part IV, line 11		•	645,236	15	1,078,972
	16	Total assets. Add lines 1 through 15 (must equal line 34)			2,525,140	16	3,833,984
	17	Accounts payable and accrued expenses .			2,265,564	17	2,522,695
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
es S	21	Escrow or custodial account liability Complete Part IV of Schedule	e D .			21	
bilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
Lia		persons Complete Part II of Schedule L		•		22	
	23	Secured mortgages and notes payable to unrelated third parties		•		23	_
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D			1,155,094	25	1,365,612
	26	Total liabilities. Add lines 17 through 25			3,420,658	26	3,888,307
		Organizations that follow SFAS 117, check here ▶ 🔽 and comp	lete lir	nes 27			
ġ		through 29, and lines 33 and 34.					
밀	27	Unrestricted net assets			-895,518	27	-54,323
Fund Balances	28	Temporarily restricted net assets			28		
덛	29	Permanently restricted net assets			29		
歪		Organizations that do not follow SFAS 117, check here ► ┌ an	d comp	olete			
ŏ		lines 30 through 34.					
	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund .			31		
	32	Retained earnings, endowment, accumulated income, or other fu	nds			32	
¥	33	Total net assets or fund balances			-895,518	33	-54,323
_	34	Total liabilities and net assets/fund balances			2,525,140	34	3,833,984

Pal	Check if Schedule O contains a response to any question in this Part XI						
1	Total revenue (must equal Part VIII, column (A), line 12)	1		10.7	782,95		
2	Total expenses (must equal Part IX, column (A), line 25)	2		9,941,76			
3	Revenue less expenses Subtract line 2 from line 1						
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		- 8	395,51		
5	Other changes in net assets or fund balances (explain in Schedule O)	5			(
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		-	-54,32		
Par	Table 1 The Check of Schedule O contains a response to any question in this Part XII		•				
1	Accounting method used to prepare the Form 990			Yes	No		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No		
b	Were the organization's financial statements audited by an independent accountant?	[2b	Yes			
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both Separate basis Both consolidated and separated basis	sued					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		3a		No		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	quired	3b				

DLN: 93493172001422

Employer identification number

OMB No 1545-0047

Inspection

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Name of the organization AUGUSTANA CARE SERVICES

41-1806946

Part 1	F	Reason for	Public Charity	Status (All organization	ons must complete this	part.) See instru	ctions		
he orga	nızat	ion is not a p	rıvate foundatıon bed	cause it is (For lines 1 th	rough 11, check only one	box)			
1 	A	church, conv	vention of churches,	or association of churche:	s described in section 170	(b)(1)(A)(i).			
2	A	school desc	rıbed ın section 170(b)(1)(A)(ii). (Attach Sch	edule E)				
з Г	A	hospital or a	cooperative hospita	l service organization des	cribed in section 170(b)(:	L)(A)(iii).			
4 「			earch organization op ie, city, and state	perated in conjunction with	n a hospital described in s e	ection 170(b)(1)(A))(iii). En	ter the	
5 F		_	•	-	rsity owned or operated by	a governmental un	ıt descri	bed in	
	se	ection 170(b)	(1)(A)(iv). (Comple	te Part II)					
6 Г	Α	federal, stat	e, or local governmei	nt or governmental unit de	escribed in section 170(b)	(1)(A)(v).			
7	d€	escribed in	n that normally recei	·	ts support from a governn	nental unit or from th	ne gener	al publi	c
8 Г	_			ction 170(b)(1)(A)(vi) (0	Complete Part II)				
9 		•		. , . , . , .	% of its support from cont	ributions, membersh	nip fees.	and are	SS
- ,					ect to certain exceptions,				
		· ·			iness taxable income (les:				
		• •	•		on 509(a)(2). (Complete P	•			
.о Г	_		=	•	or public safety See sectic	•			
1 F	A or th	n organizatio ne or more pu	n organized and oper iblicly supported org escribes the type of s	rated exclusively for the b anizations described in se supporting organization ar	enefit of, to perform the fu ection 509(a)(1) or section nd complete lines 11e thro III - Functionally integrat	nctions of, or to cari n 509(a)(2) See se o ugh 11h		9(a)(3)	. Checl
e √	ot		ndation managers an		ntrolled directly or indirectly or indirectly supported organiz				
f g	ct Si	neck this box	: 17, 2006, has the or		IRS that it is a Type I, Ty gift or contribution from an		ıpportıng	organı	zation, T
				tly controls, either alone o	or together with persons de	escribed in (ii)		Yes	No
				of the the supported organ		. ,	11g(i		No
				scribed in (i) above?			11g(i		No
	•	•	•	erson described in (i) or (i	ı) above?		11g(ii		No
h	-	=		pout the supported organiz				*1	1
(i) Name		(ii)	(iii) Type of organization	(iv) Is the organization in	(v) Did you notify the organization in	(vi) Is the organization in		(v	ii)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you not organization col (i) of support	on in your	(vi) Is the organization in col (i) organized in the US?		(vii) Amount of support
		(see instructions))	Yes	No	Yes	No	Yes	No	
See Additional Data Table									
Total									9,823,273

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1) (A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

S	ection A. Public Support		and to quanty t			out complete				
	endar year (or fiscal year beginning									
Care	in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total			
1	Gifts, grants, contributions, and									
	membership fees received (Do not									
	ınclude any "unusual									
	grants ")									
2	Tax revenues levied for the									
	organization's benefit and either									
	paid to or expended on its									
_	behalf									
3	The value of services or facilities									
	furnished by a governmental unit to									
_	the organization without charge									
4	Total. Add lines 1 through 3									
5	The portion of total contributions									
	by each person (other than a									
	governmental unit or publicly									
	supported organization) included on line 1 that exceeds 2% of the									
	amount shown on line 11, column									
	(f)									
6	Public Support. Subtract line 5 from									
Ū	line 4									
S	ection B. Total Support		<u> </u>	I I.						
	endar year (or fiscal year beginning									
	ın) >	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total			
7	A mounts from line 4									
8	Gross income from interest,									
Ū	dividends, payments received on									
	securities loans, rents, royalties									
	and income from similar									
	sources									
9	Net income from unrelated									
	business activities, whether or									
	not the business is regularly									
	carried on									
10	Other income Do not include gain									
	or loss from the sale of capital									
	assets (Explain in Part IV)									
11	Total support (Add lines 7									
	through 10)									
12	Gross receipts from related activiti	es, etc (See inst	ructions)			12				
13	First Five Years If the Form 990 is t	for the organizati	on's first, second	, thırd, fourth, or	fifth tax year as a	501(c)(3) organı				
	check this box and stop here						►			
	-tiC Ct-tiC D-l	L'a Carana at B								
<u> </u>	ection C. Computation of Pub Public Support Percentage for 2010			11 column (f))						
	· ·		•	II Column (1))		14				
15	Public Support Percentage for 2009	Schedule A, Pa	rt II, line 14			15				
16a	33 1/3% support test—2010. If the				line 14 is 33 1/3%	or more, check				
_	and stop here. The organization qua						▶ □			
b	33 1/3% support test—2009. If the				5a, and line 15 is 3	33 1/3% or more,	- -			
	box and stop here. The organization				45.46		►			
1/a	10%-facts-and-circumstances test-									
	is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain									
	in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported									
L	organization	_2000 If+ba a	anization did not	chack a hay an l	no 12 165 166 -	r 17a and line	► □			
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ									
	Explain in Part IV how the organization						V			
	supported organization	aon meets the 10	acts and circuilis	tances test file	z organizacion qual	mes as a publici	y ▶[¯			
18	Private Foundation If the organizati	on did not check	a box on line 13	. 16a. 16b. 17a o	r 17b, check this	box and see	- 1			
	instructions	on ala not check	a box on fine 15	, 100, 100, 1700	I by check tills	SON GING SCC	▶ □			

organization

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total ın) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total in) 9 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f)) 15 16 Public support percentage from 2009 Schedule A, Part III, line 15 16 Section D. Computation of Investment Income Percentage Investment income percentage for **2010** (line 10c column (f) divided by line 13 column (f)) 17 **17** Investment income percentage from 2009 Schedule A, Part III, line 17 18 18 19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported

33 1/3% support tests-2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

▶□

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Schedule A (Form 990 or 990-EZ) 2010

Software ID: Software Version:

EIN: 41-1806946

Name: AUGUSTANA CARE SERVICES

Form 990, Schedule A, Part I, Line 11h - Provide the following information about the organizations the organization supports.

(i) Name of Supported Organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section)	Is the organization in (i) listed in your governing document?		organization in (i) listed in your governing document?		I The ordanization I		Is organız (ı) orga the l	vi) the ation in nized in J S ?	(vii) A mount of support?
			Yes	No	Yes	No	Yes	No			
(A) APPLE VALLEY VILLA APTS	311608691	9	Yes						166055		
(B) APTS OF HASTINGS	311608701	9	Yes						70317		
(C) AUGUSTANA CARE	411728753	9	Yes						2741586		
(D) AUGUSTANA CARE FOUND	411360678	11 - TYPE 1	Yes						320709		
(E) CHAPEL VIEW HOMES	410693953	9	Yes						4664305		
(F) COMMUNITY PARTNERS	411783680	9	Yes						421898		
(G) HCC OF APPLE VALLEY	311608696	9	Yes						946182		
(H) HOME OF HASTINGS	311572624	9	Yes						436881		
(I) OPEN CIRCLE	411424801	9	Yes						55340		

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DLN: 93493172001422

OMB No 1545-0047

Open to Public

SCHEDULE D

(Form 990)

Department of the Treasury

Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 8, 9, 10, 11, or 12.

nal Revenue Service	► Attach to F	orm 990. ► See separate instructions.			Inspect	ion
lame of the orga			Emp	loyer ident if icat	ion numbe	r
OGOSTANA CAKE SE	TVAICT3		41-	1806946		
		dvised Funds or Other Similar F	unds	or Accounts.	Complet	e if the
orgar	nization answered "Yes" to Form 99			(h) Fda and at		
Total number	rat end of year	(a) Donor advised funds	<u>'</u>	(b) Funds and of	.ner accour	its
	ontributions to (during year)					
33 3	rants from (during year)					
	alue at end of year					
	·	Learn in westing that the access hold in dor	l or advi	uc a d		
funds are the	e organization's property, subject to the				☐ Yes	┌ No
used only for		donor advisors in writing that grant funds nefit of the donor or donor advisor, or for a			┌ Yes	┌ No
rt III Cons	servation Easements. Complete	ıf the organization answered "Yes" t	o Forn	n 990, Part IV	, line 7.	
Purpose(s) o	of conservation easements held by the o	rganızatıon (check all that apply)				
· _	ation of land for public use (e g , recreat				-	a
<u>_</u>	on of natural habitat	Preservation of a	certifie	d historic struct	ure	
	ation of open space					
	es 2a–2d if the organization held a qual i the last day of the tax year	ified conservation contribution in the form	of a co	onservation		
				Held at the	End of the	Year
	r of conservation easements		2a			
	e restricted by conservation easements		2b			
	onservation easements on a certified his	• •	2c			
Number of co	onservation easements included in (c) a	cquired after 8/17/06	2d			
	onservation easements modified, transfo vear 🗠	erred, released, extinguished, or terminate	ed by th	ne organization o	luring	
Number of st	cates where property subject to conserv	ation easement is located ►				
	anization have a written policy regardin of the conservation easements it holds	g the periodic monitoring, inspection, han ?	dling of	violations, and	☐ Yes	┌ No
Staff and vol	unteer hours devoted to monitoring, ins	pecting and enforcing conservation easen	nents d	uring the year 🕨		
A mount of ex	xpenses incurred in monitoring, inspecti	ng, and enforcing conservation easement	s durın	g the year 🟲 \$ _		
	onservation easement reported on line ?)(i) and 170(h)(4)(B)(ii)?	2(d) above satisfy the requirements of sec	tion		┌ Yes	┌ No
balance shee		onservation easements in its revenue and the footnote to the organization's financia ments				
rt IIII Orga		ons of Art, Historical Treasures,	or Ot	her Similar <i>I</i>	\ssets.	
If the organiz	zation elected, as permitted under SFAS Il treasures, or other similar assets helo	5 116, not to report in its revenue stateme I for public exhibition, education or resear nancial statements that describes these i	ch ın fu			٠,
historical tre		S 116, to report in its revenue statement a public exhibition, education, or research i s				
(i) Revenues	s included in Form 990, Part VIII, line 1			► \$		
(ii) Assets in	ncluded in Form 990, Part X			► \$		
If the organiz	•	orical treasures, or other similar assets for S 116 relating to these items	or finan	· -		
-	cluded in Form 990, Part VIII, line 1			▶ \$		
Revenues inc	ciaaca iii i oiiii ooji aic viii, iiile i			- Ψ <u> </u>		

b Assets included in Form 990, Part X

Par	TIP Organizations Maintaining Co	liections of Art,	, HIS	tori	<u>cai ir</u>	<u>easu</u>	res, or O	tner	Similar Ass	ets (co	<u> intinued)</u>
3	Using the organization's accession and othe items (check all that apply)	r records, check any	of th	ne fol	lowing t	hat ar	e a sıgnıfıca	nt us	e of its collecti	on	
а	Public exhibition		d	Γ	Loan	or excl	hange progra	ams			
b	Scholarly research		e	Г	Other						
С	Preservation for future generations										
4	Provide a description of the organization's co	ollections and explai	n hov	w the	y furthe	r the o	rganızatıon'	s ex	empt purpose ır	1	
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t									_ Yes	┌ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an						n answered	1 "Y€	es" to Form 99	90,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	lian or other interme	dıary	ford	ontribu	tions c	or other asse	ets n		_ Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the f	follow	ving t	able		Г	<u> </u>	Am	ount	
С	Beginning balance							1c			
d	Additions during the year						<u> </u>	1d			
e	Distributions during the year						<u> </u>	1e			
f	Ending balance						 	1f			
2a	Did the organization include an amount on Fo	orm 990. Part X. line	21?				L	1	Г	Yes	
2u b	If "Yes," explain the arrangement in Part XIV								,		,
	rt V Endowment Funds. Complete		ans	wer	ed "Ye	s" to f	Form 990.	Part	IV. line 10.		
		(a)Current Year) Prior			o Years Back			(e) Four Y	ears Back
1a	Beginning of year balance										
b	Contributions										
С	Investment earnings or losses										
d	Grants or scholarships										
е	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the year	r end balance held a	S								
а	Board designated or quasi-endowment 🕨										
b	Permanent endowment 🕨										
С	Term endowment ▶										
3a	Are there endowment funds not in the posses	ssion of the organiza	tion	that	are held	l and a	dministered	for t	he	V	T NI=
	organization by (i) unrelated organizations								3a(i	Yes	No
	(ii) related organizations							· .	3a(i		
b	If "Yes" to 3a(II), are the related organization								3b	-	<u> </u>
4	Describe in Part XIV the intended uses of th	e organızatıon's end	lowm	ent fi	ınds						
Par	t VI Investments—Land, Building:	s, and Equipmer	nt. S	iee I	orm 9	90, Pa	rt X, line :	10.			
	Description of investment) Cost or sis (inves		(b) Cost or o basis (othe		(c) Accumulated depreciation	(d) B	ook value
1a	and										
b I	Buildings						25	,487	6,55	i3	18,934
c I	_easehold improvements		•								
	Equipment		•				1,561	,808	1,091,45	50	470,358
	Other										
	I. Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, colum	nn (B), line	10(c).)				🕨		489,292

Part VII Investments—Other Securities. S	see Form 990, Part X, line 12	,
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)	(2,230), (4,14)	Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	▶	
Part VIII Investments—Program Related.	See Form 990, Part X, line 1	3.
(a) Description of investment type	(b) Book value	(c) Method of valuation
(1, 2 2 2 2 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	(2,200	Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	<u> </u>	
Part IX Other Assets. See Form 990, Part X	•	(h) Paali value
	scription	(b) Book value
(1) RECEIVABLE FROM COLLATERALIZED ASSIGNM	IENI	540,050
(2) DUE FROM AFFILIATES		538,922
T. b. 1 (October 21)		
Total. (Column (b) should equal Form 990, Part X, col.(B) II		▶ 1,078,972
Part X Other Liabilities. See Form 990, Pa		
1 (a) Description of Liability	(b) A mount	
Federal Income Taxes		
DEFERRED COMPENSATION LIABILITY	1,365,612	
	+	
	_	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	1,365,612	
2. Fin 48 (ASC 740) Footnote In Part XIV, provide the	text of the footnote to the organi	ization's financial statements that reports the

Total revenue (Form 990, Part VIII, column (A), line 12)

2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	
Par	Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Re	turn
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
C	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
С	Add lines 4a and 4b	4c	
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per F	eturn
1	Total expenses and losses per audited financial statements	₁	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments	1	
c	Other losses	1	
d	Other (Describe in Part XIV)	1	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a]	
b	Other (Describe in Part XIV)	<u> </u>	
C	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	
	t XIV Supplemental Information		
Con	polete this part to provide the descriptions required for Part II, lines $3.5.$ and $9.$ Part III, lines $1a$ and $4.$ Pa	art IV . li	nes 1 b and 2 b

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48		THE ORGANIZATION FOLLOWS THE ACCOUNTING STANDARD FOR CONTINGENCIES IN EVALUATING THE ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES RECOGNIZED IN AN ENTITY'S FINANCIAL STATEMENTS THE STANDARD PRESCRIBES RECOGNITION AND MEASUREMENT OF TAX PROVISIONS TAKEN OR EXPECTED
		TO BE TAKEN ON A TAX RETURN THAT ARE NOT CERTAIN TO BE REALIZED AUGUSTANA CARE AND ITS AFFILIATES' INCOME TAX RETURNS ARE SUBJECT TO REVIEW AND EXAMINATION BY FEDERAL, STATE, AND LOCAL AUTHORITIES THE ORGANIZATION IS NOT AWARE OF ANY ACTIVITIES THAT WOULD JEOPARDIZE ITS TAX-
		EXEMPT STATUS THE ORGANIZATION REPORTS ANY ACTIVITIES THAT ARE SUBJECT TO TAX ON UNRELATED BUSINESS INCOME OR EXCISE OR OTHER TAXES AND FILES ALL PROPER RETURNS RELATED TO THESE ACTIVITIES THE TAX RETURNS FOR THE FISCAL YEARS 2008 TO 2010 ARE OPEN TO EXAMINATION BY FEDERAL, LOCAL, AND STATE AUTHORITIES

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Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States OMB No 1545-0047

DLN: 93493172001422

Inspection

Internal Revenue Service

AUGUSTANA CARE SERVICES

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Department of the Treasury ► Attach to Form 990 Name of the organization

Employer identification number

41-1806946

Part I General Inform	nation on Grants	and Assistance				•	
Does the organization ma the selection criteria useDescribe in Part IV the o	d to award the grants	orassistance?					▽ Yes ┌ N
	<u> </u>	Governments and			. Complete if the or	nanization answered	l "Yes" to
Form 990, Part I	[V, line 21 for any i	recipient that received	d more than \$5,000.	Check this box if n	io one recipient rece	ived more than \$5,0	
duplicated if add	litional space is nee	eded				▶ □	
1 (a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) AUGUSTANA CARE 1007 EAST 14TH STREET MINNEAPOLIS,MN 55404	41-1728753	501(C)(3)	985,525				GENERAL OPERATING SUPPORT
(2) AUGUSTANA CARE FOUNDATION1007 EAST 14TH STREET MINNEAPOLIS,MN 55404	41-1360678	501(C)(3)	300,000				GENERAL OPERATING SUPPORT
(3) AUGUSTANA CHAPPEL VIEW HOMES1007 EAST 14TH STREET MINNEAPOLIS, MN 55404	41-0693953	501(C)(3)	2,456,401				GENERAL OPERATING SUPPORT
2 Enter total number of sec	tion 501(c)(3) and go	vernment organizations					▶ 3
3 Enter total number of other	er organizations					.	0
For Privacy Act and Paperwork Re	duction Act Notice, see	the Instructions for Form	990.	Cat No 50055P		Sch	edule I (Form 990) 2010

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) SCHOLARSHIPS	3	8,123			

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	PART I, LINE 2	SCHEDULE I, PART I, LINE 2 AUGUSTANA CARE SERVICES MAKES INTERCOMPANY TRANSFERS TO RELATED ORGANIZATIONS IN THE FORM OF FORGIVENESS OF INTERCOMPANY RECEIVABLES RELATED TO DAILY OPERATIONS AUGUSTANA CARE SERVICES AND THE RELATED ORGANIZATIONS ARE UNDER COMMON MANAGEMENT WHO REGULARLY MONITOR THE USE OF THE FUNDS RECIPIENTS OF SCHOLARSHIPS RECEIVED FROM THE ORGANIZATION AGREE TO THE FOLLOWING TERMS UPON ACCEPTANCE (1) THE ORGANIZATION WILL DETERMINE THE AMOUNT OF THE SCHOLARSHIP, (2) TUITION AND ASSOCIATED COSTS WILL BE PAID UP TO A STATED AMOUNT UPON PRESENTATION BY THE RECIPIENT OF A BILLING STATEMENT FROM THE EDUCATIONAL INSTITUTION, AND A DETAILED VERIFICATION OF THE COSTS OF BOOKS, (3) THE RECIPIENT WILL COMPLETE THE TRAINING FOR WHICH A SCHOLARSHIP PAYMENT WAS GRANTED WITH PROOF OF A FINAL GRADE OF C OR BETTER, OR RECIPIENT WILL REIMBURSE THE ORGANIZATION FOR THE COST OF THE COURSE, (4) THE RECIPIENT WILL CONTINUE EMPLOYMENT WITH THE ORGANIZATION WHILE COMPLETING COURSEWORK, WITH BOTH PARTIES MAKING EVERY EFFORT TO ACCOMMODATE ANY NECESSARY CHANGES IN WORK HOURS, AND (5) UPON COMPLETION OF TRAINING FOR WHICH A SCHOLARSHIP PAYMENT IS MADE, THE RECIPIENT WILL WORK FOR THE ORGANIZATION FOR TWO YEARS WITH A MINIMUM OF 2,000 HOURS OR WILL REIMBURSE THE ORGANIZATION A PRO-RATED AMOUNT OF THE SCHOLARSHIP PAYMENT RECEIVED DURING, WHICH WILL BE DEDUCTED FROM THE RECIPIENT'S FINAL PAYCHECK

DLN: 93493172001422

OMB No 1545-0047

Open to Public Inspection

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization AUGUSTANA CARE SERVICES

Employer identification number

41-1806946

Pai	rt I Questions Regarding Compensation						
				Yes	Νo		
1a	Check the appropriate box(es) if the organization provided any 990, Part VII, Section A, line 1a Complete Part III to provide						
	First-class or charter travel	lousing allowance or residence for personal use					
	☐ Travel for companions ☐ P	ayments for business use of personal residence					
		lealth or social club dues or initiation fees					
	Discretionary spending account	ersonal services (e g , maid, chauffeur, chef)					
b	If any of the boxes in line 1a are checked, did the organization reimbursement orprovision of all the expenses described above		1b				
2	Did the organization require substantiation prior to reimbursin officers, directors, trustees, and the CEO/Executive Director,		2				
3	Indicate which, if any, of the following the organization uses to organization's CEO/Executive Director Check all that apply Compensation committee	vestablish the compensation of the					
	✓ Independent compensation consultant ✓ C	Compensation survey or study					
	Form 990 of other organizations	pproval by the board or compensation committee					
4	During the year, did any person listed in Form 990, Part VII, Sor a related organization	Section A, line 1a with respect to the filing organization					
а	Receive a severance payment or change-of-control payment f	rom the organization or a related organization?	4a		Νo		
b	b Participate in, or receive payment from, a supplemental nonqualified retirement plan?						
c	c Participate in, or receive payment from, an equity-based compensation arrangement?						
	If "Yes" to any of lines 4a-c, list the persons and provide the	applicable amounts for each item in Part III					
	Only 501(c)(3) and 501(c)(4) organizations only must comple	te lines 5-9.					
5	For persons listed in form 990, Part VII, Section A, line 1a, discompensation contingent on the revenues of	id the organization pay or accrue any					
а	The organization?		5a		Νo		
b	Any related organization?		5b		Νo		
	If "Yes," to line 5a or 5b, describe in Part III						
6	For persons listed in form 990, Part VII, Section A, line 1a, discompensation contingent on the net earnings of	ld the organization pay or accrue any					
а	The organization?		6a		Νo		
b	Any related organization?		6b		Νo		
	If "Yes," to line 6a or 6b, describe in Part III						
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III						
8	Were any amounts reported in Form 990, Part VII, paid or acc subject to the initial contract exception described in Regs se in Part III		8		No		
9	If "Yes" to line 8, did the organization also follow the rebuttab section 53 4958-6(c)?	le presumption procedure described in Regulations	9				

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	,	(B) Breakdown of	f W-2 and/or 1099-MI	.SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) TIM TUCKER	(I) (II)	247,016 0	41,438 0		31,459	20,778 0	8 365,262 0 0)
(2) CRAIG KITTELSON	(I) (II)	186,511 0	33,323 0	29,620	23,704	24,857 0	7 298,015 0 0)
(3) TIM MIDDENDORF	(I) (II)	165,502 0	24,654 0	7,964	16,702	19,431 0	1 234,253 0 0)
(4) KATHERINE KOPP	(I) (II)	171,494 0	32,005 0		15,008	13,258 0	8 245,489 0 0)
(5) MICHAEL JOHNSON	(ı) (ıı)	111,687 0	16,710 0		16,029	25,034 0	4 179,942 0 0	
(6) BRIDGET GIBSON	(I) (II)	118,002	12,500	9,231	4,961	15,310 0	0 160,004 0 0)
(7)			1	,		1		
(8)	'		[
(9)	<u> </u>		1 ,	,		1		
(10)	 '		1	· ·		1		
(11)	-		[1		
(12)	-		[1		
(13)	-		ſ			1		
(14)	+		[<u> </u>		
(15)			ſ			1	1	
(16)			1			1	†	

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
	4B	PART I, LINE 4B THE FOLLOWING INDIVIDUALS PARTICIPATED IN A 457(F) SUPPLEMENTAL NON-QUALIFIED RETIREMENT PLAN TIM TUCKER, PRESIDENT AND CEO - \$22,708 CRAIG KITTELSON, VICE PRESIDENT OF FINANCE AND CFO - \$15,958 TIM MIDDENDORF, VICE PRESIDENT OF OPERATIONS AND COO - \$11,500 KATHERINE KOPP, VICE PRESIDENT OF SENIOR DEVELOPMENT - \$8,500 MICHAEL JOHNSON, VICE PRESIDENT HUMAN RESOURCES - \$11,500

Schedule J (Form 990) 2010

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493172001422

Schedule L

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

	the organization NA CARE SERVICES										tion numbe	:r	
Part I	Excess Benefit Tran	sacti	ons (s	ection 501	(c)(3) a	and section 501	(c)(4)		1-18069 zations (
	Complete if the organizat										ne 40b		
												(c)	
1	(a) Name of disqu	ualified	person			(b) Desc	cription	of trans	action			Corrected?	
											Yes	No	
												+	
	er the amount of tax impos	ed on th	ne orgar					_	ear unde	r .			
	tion 4958	• •								· \$ ——			
3 Ent	er the amount of tax, if any,	on line	2, abo	ve, reimburs	ed by th	e organization .				·			
Part II	Loans to and/or F Complete if the organiz) Part IV line 26	or For	n 990-F	7 Part V	line 38	a		
(a) Nam	e of interested person and	(b) L	oan to	(c) 0 rig			(e) I	[n	(f)		(g)Written		
(a) Naiii	purpose		zation?	principal a		(d)Balance due	default?		by board or committee?		agreement?		
		То	From				Yes	No	Yes	No	Yes	No	
Γotal .					▶ \$								
Part II	Grants or Assistan Complete if the orga						/ line 2	7					
						d the organization (c)			(c)A mount of grant or type of assistance				
			-+										
			-+										

Part IV	Business	Transactions	Involvina	Interested	Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete ii the organizatio	ii alisweled Tes Oli	TOTHI 330, Part IV, III	16 Z0a, Z0b, 01 Z0c.		
(a) Name of interested person	(b) Relationship between interested person and the (c) A mount of transaction		(d) Description of transaction	organi	aring of zation's nues?
	organization			Yes	No
` '	AN OFFICER E		COMPENSATION PAID FOR EMPLOYMENT OF AUGUSTANA CARE SERVICES		No

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation

Schedule L (Form 990 or 990-EZ) 2010

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493172001422

OMB No 1545-0047

2010

Open to Public Inspection

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Supplemental Information to Form 990 or 990-EZ

► Attach to Form 990 or 990-EZ.

Name of the organization AUGUSTANA CARE SERVICES **Employer identification number**

41-1806946

ldentifier	Return Reference	Explanation
ORGANIZATION MISSION STATEMENT	OVERALL MISSION OF AUGUSTANA ENTITIES	AUGUSTANA CARE, AND ITS SUBSIDIARIES, MISSION IS TO FOSTER FULLNESS OF LIFE FOR OLDER ADULTS AND OTHERS IN NEED THROUGH THE PROVISION OF HEALTHCARE, HOUSING AND OTHER SERVICES BECAUSE ELDERS ARE VITAL TO OUR COMMUNITIES, WE PROVIDE SERVICES TO HELP THEM CONTINUE LIVING LIFE TO THE FULLEST, GIVING US ALL THE BENEFIT OF THEIR WISDOM AND EXPERIENCE. WE OFFER A FULL SPECTRUM OF SERVICES FOR OLDER ADULTS AND SERVE MORE THAN 6,000 PEOPLE EACH YEAR IN COMMUNITIES IN MINNESOTA AND COLORADO OUR HEALTH CARE FACILITIES PROVIDE TRANSITIONAL CARE, LONG-TERM CARE, DEMENTIA CARE, AND REHABILITATION SERVICES TO MORE THAN 3,500 PEOPLE EACH YEAR AUGUSTANA CARE ALSO OWNS AND MANAGES A VARIETY OF OLDER ADULT LIVING COMMUNITIES WITH COMFORTABLE LIVING AND CARE OPTIONS, INCLUDING APARTMENTS FOR INDEPENDENT LIVING, HOUSING WITH SERVICES, AND ASSISTED LIVING AND MEMORY CARE. ADDITIONALLY, WE OFFER A RANGE OF COMMUNITY-BASED SUPPORT SERVICES SUCH AS ADULT DAY PROGRAMS TO ENHANCE THE QUALITY OF LIFE FOR OLDER ADULTS WHO CONTINUE TO LIVE IN THEIR OWN HOMES, AS WELL AS MANAGEMENT CONSULTING SERVICES TO OTHER ORGANIZATIONS THAT SERVE OLDER ADULTS

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -**SCHEDULE R**

DLN: 93493172001422

OMB No 1545-0047

Open to Public Inspection

Employer identification number

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization

(Form 990)

AUGUSTANA CARE SERVICES	GUSTANA CARE SERVICES										
Part I Identification of Disregarded Entities (Com	plete if the organizati	on answered "Yes"	on Form 990, Pa	41-1806946 art IV, line 33.)							
(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity						
Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during	nizations (Complete the tax year.)	ıf the organization	answered "Yes"	on Form 990, Part	t IV, line 34 becau	ise it had	d one				
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	con	(g) 512(b)(13 trolled nızatıon				
						Yes	No				
See Additional Data Table						+					
						1					
					<u> </u>						

Part III			ole as a Partners reated as a partne		answered "\	es" on Form 990,	Part IV, lır	ne 34
		(c)	(0)		(h)	(i)	(j)	

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	Disproprtionate allocations?		(h) Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Gene mana parti	al or iging	(k) Percentage ownership
							Yes	No		Yes	No			
Dort TV Identifi	ication of Bolate	ad 0==	onications Taxa	hla aa a Carnara	tion or Truct (C.	amplete if the era	20172		supered "Vec" on	Eown	000	Dowt IV		

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

		· · ·					
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) AUGUSTANA SENIOR DEVELOPMENT INC 1007 EAST 14TH STREET MINNEAPOLIS, MN55404 48-1293891	CONSULTING	MN	N/A	С			

Part V	Transactions With Related Organizations (Complete if the organization answere	ed "Yes" on Form 990, Pa	rt IV, line 34, 35, 3	5A, or 36.)			
Note	e. Complete line 1 if any entity is listed in Parts II, III or IV				Yes	No	
1 During	the tax year, did the orgranization engage in any of the following transactions with one or more relate	d organizations listed in Par	ts II-IV?				
a Rec	ceipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a		No	
b Gift	, grant, or capital contribution to other organization(s)			1b	Yes		
c Gıft	, grant, or capital contribution from other organization(s)			1c	Yes		
d Loa	ns or loan guarantees to or for other organization(s)			1d	Yes		
e Loa	Loans or loan guarantees by other organization(s)						
f Sale	e of assets to other organization(s)	1f		No			
g Pur	chase of assets from other organization(s)			1 g		No	
h Exc	change of assets			1h		No	
i Leas	se of facilities, equipment, or other assets to other organization(s)			1i		No	
j Leas	se of facilities, equipment, or other assets from other organization(s)			1 <u>j</u>	Yes		
k Per	formance of services or membership or fundraising solicitations for other organization(s)			1k	Yes		
I Perf	formance of services or membership or fundraising solicitations by other organization(s)			11		No	
m Sha	ring of facilities, equipment, mailing lists, or other assets			1m	Yes		
n Sha	aring of paid employees			1n	Yes		
o Reii	mbursement paid to other organization for expenses			10		No	
p Reii	mbursement paid by other organization for expenses			1 p	Yes		
q Oth	ner transfer of cash or property to other organization(s)			1 q		No	
r Oth	er transfer of cash or property from other organization(s)			1r		No	
2 If th	ne answer to any of the above is "Yes," see the instructions for information on who must complete this	s line, including covered rela	cionships and transact	ıon thresholds			
	(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determi involved		ount	
(1)							
(2)							
(3)							
(4)							
(4)							
(5)							
(6)							

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d Are parti sect 501(d organiz	ners :ion :)(3) :ations?	(e) Share of end-of-year assets		r) ortionate tions?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	h) eral or laging tner?
			Yes	No		Yes	No		Yes	No
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			1						+	-
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			<u> </u>							

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier	Return Reference	Explanation
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Schedule R (Form 990) 2010

Software ID: Software Version:

EIN: 41-1806946

Name: AUGUSTANA CARE SERVICES

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

Form 990, Schedule R, Part II - Identification of	Related Tax-Exempt Orga	nizations					
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501 (c)(3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled organization	
						Yes	No
APPLE VALLEY VILLA APARTMENTS 1007 EAST 14TH STREET MINNEAPOLIS, MN55404 31-1608691	HEALTH CARE FACILITIES/SERVICES	MN	501(C)(3)	9	AUGUSTANA CARE		No
AUGUSTANA APARTMENTS OF HASTINGS							
1007 EAST 14TH STREET MINNEAPOLIS, MN55404 31-1608701	HEALTH CARE FACILITIES/SERVICES	MN	501(C)(3)	9	AUGUSTANA CARE		No
AUGUSTANA CARE							
1007 EAST 14TH STREET MINNEAPOLIS, MN55404 41-1728753	HEALTH CARE FACILITIES/SERVICES	MN	501(C)(3)	7	N/A		No
AUGUSTANA CARE FOUNDATION							
1007 EAST 14TH STREET MINNEAPOLIS, MN55404 41-1360678	CHARITABLE FOUNDATION	MN	501(C)(3)	11 - TYPE 1	AUGUSTANA CARE		No
AUGUSTANA CHAPEL VIEW HOMES INC							
1007 EAST 14TH STREET MINNEAPOLIS, MN55404 41-0693953	HEALTH CARE FACILITIES/SERVICES	MN	501(C)(3)	9	AUGUSTANA CARE		No
AUGUSTANA COMMUNITY PARTNERS							
1007 EAST 14TH STREET MINNEAPOLIS, MN55404 41-1783680	HOME HEALTH CARE SERVICES	MN	501(C)(3)	9	AUGUSTANA CARE		No
AUGUSTANA HEALTH CARE CENTER OF APPLE VALLEY							
1007 EAST 14TH STREET MINNEAPOLIS, MN55404 31-1608696	HEALTH CARE FACILITIES/SERVICES	MN	501(C)(3)	9	AUGUSTANA CARE		No
AUGUSTANA HOME OF HASTINGS							
1007 EAST 14TH STREET MINNEAPOLIS, MN55404 31-1572624	HEALTH CARE FACILITIES/SERVICES	MN	501(C)(3)	9	AUGUSTANA CARE		Νο
OPEN CIRCLE ADULT DAY CENTER							
1007 EAST 14TH STREET MINNEAPOLIS, MN55404 41-1424801	HEALTH CARE FACILITIES/SERVICES	MN	501(C)(3)	9	AUGUSTANA CARE		No

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 1		THE EXECUTIVE COMMITTEE SHALL INCLUDE THE CHAIR, THE VICE-CHAIR(S), THE TREASURER AND THE SECRETARY, AND SUCH OTHER DIRECTORS AS THE BOARD MAY DESIGNATE FROM TIME TO TIME THE PRESIDENT SHALL BE A NON-VOTING MEMBER OF THE EXECUTIVE COMMITTEE THE EXECUTIVE COMMITTEE SHALL HAVE THE AUTHORITY OF THE BOARD IN THE MANAGEMENT OF THE BUSINESS OF THIS CORPORATION IN THE INTERVAL BETWEEN BOARD MEETINGS, AND THE EXECUTIVE COMMITTEE SHALL AT ALL TIMES BE SUBJECT TO THE CONTROL AND DIRECTION OF THE BOARD THE EXECUTIVE COMMITTEE SHALL HAVE SUCH OTHER DUTIES AS MAY BE PRESCRIBED BY THE BOARD FROM TIME TO TIME

Identifier	Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6		THE SOLE MEMBER OF THE ORGANIZATION IS AUGUSTANA CARE

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A		THE ORGANIZATION'S BOARD OF DIRECTORS ARE APPOINTED BY A MAJORITY VOTE FROM THE BOARD OF DIRECTORS OF THE SOLE MEMBER, AUGUSTANA CARE, AT THE ANNUAL MEETING

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B		THE FOLLOWING ACTIONS REQUIRE AFFIRMATIVE APPROVAL FROM THE SOLE MEMBER OF THE ORGANIZATION, AUGUSTANA CARE (A) AMENDMENTS TO THE ARTICLES OF INCORPORATION AND BY LAWS OF THIS CORPORATION, (B) CAPITAL BUDGETS OF THIS CORPORATION AND ALL CORPORATIONS, PARTNERSHIPS, AND OTHER LEGAL ENTITIES DIRECTLY OR INDIRECTLY CONTROLLED BY THIS CORPORATION, AND ALL MAJOR EXPENDITURES BEFORE FUNDS ARE EXPENDED THEREFOR, (C) OPERATING BUDGETS OF THIS CORPORATION AND ALL CORPORATIONS, PARTNERSHIPS, AND OTHER LEGAL ENTITIES DIRECTLY OR INDIRECTLY CONTROLLED BY THIS CORPORATION, BEFORE AUTHORIZED EXPENDITURES MAY BE MADE THEREFROM, (D) STRATEGIC PLANS OF THIS CORPORATION AND ALL CORPORATIONS, PARTNERSHIPS, AND OTHER LEGAL ENTITIES DIRECTLY OR INDIRECTLY CONTROLLED BY THIS CORPORATION, (E) THE INCURRING OF ANY LONG TERM DEBT OF THIS CORPORATION AND ALL CORPORATIONS, PARTNERSHIPS, AND OTHER LEGAL ENTITES DIRECTLY OR INDIRECTLY CONTROLLED BY THIS CORPORATION, OTHER THAN INTRA-SYSTEM OR REFINANCING DEBT, (F) HUMAN RESOURCES AND BENEFITS POLICIES OF THIS CORPORATION, (G) MAJOR RISK CONTRACTING AGREEMENTS, WHICH FOR THESE PURPOSES MEANS ANY CONTRACT WHICH DEALS WITH CAPITATION OR SIMILAR RISK BEARING CONCEPT, (H) MERGER, CONSOLIDATION, OR TOTAL OR PARTIAL DISSOLUTION INVOLVING THIS CORPORATION, (I) GOVERNANCE AND ACTION OF THE TYPE SET FORTH IN SUBPARAGRAPH (A) AND SUBPARAGRAPHS (F) THROUGH (H) ABOVE AS PROPOSED BY THE BOARD OF DIRECTORS OF ANY CORPORATION, PARTNERSHIP, OR OTHER LEGAL ENTITIES DIRECTLY CONTROLLED BY THIS CORPORATION AS A MEMBER, SHAREHOLDER OR OTHERWISE, TO THE EXTENT THAT THE GOVERNING DOCUMENTS OF SUCH CORPORATION, PARTNERSHIP, OR OTHER LEGAL ENTITIES GIVE THIS CORPORATION OR THE BOARD A RIGHT OF APPROVAL OVER SUCH GOVERNANCE ACTION

ldentifier	Return Reference	Explanation
FORM 990, PART V SECTION B, LINE 11		THE FORM 990 WAS PREPARED BY AN INDEPENDENT ACCOUNTING FIRM AND REVIEWED IN DETAIL BY THE ORGANIZATION'S VP - FINANCE/CFO THE FORM 990 WAS THEN PRESENTED TO THE FULL BOARD BY THE VP - FINANCE/CFO PRIOR TO BEING FILED WITH THE IRS

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	THE ORGANIZATION'S CONFLICT OF INTEREST POLICY COVERS ALL BOARD MEMBERS AND EMPLOYEES ALL COVERED INDIVIDUALS ARE REQUIRED TO COMPLETE AN ANNUAL CONFLICT OF INTEREST STATEMENT ALL COVERED INDIVIDUALS ARE REQUIRED TO DISCLOSE ANY ACTUAL OR POTENTIAL CONFLICT OF INTEREST TO THE APPROPRIATE LEVEL OF MANAGEMENT OR TO THE BOARD OF DIRECTORS AS OUTLINED IN THE POLICY, BASED ON THE INDIVIDUAL'S POSITION WITHIN THE ORGANIZATION CONFLICTS ARE DETERMINED AT THE APPROPRIATE LEVEL OF MANAGEMENT OR BY THE BOARD OF DIRECTORS INDIVIDUALS WITH ACTUAL OR POTENTIAL CONFLICTS WILL ABSTAIN FROM DISCUSSING OR VOTING ON ANY MATTERS RELATING TO THE CONFLICT ALL PROCEEDINGS RELATING TO ACTUAL OR POTENTIAL CONFLICTS WILL BE NOTED IN THE MEETING MINUTES

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 15	THE COMPENSATION OF THE PRESIDENT/CEO AND ALL OTHER SENIOR STAFF IS ESTABLISHED BY THE AUGUSTANA CARE SERVICES BOARD OF DIRECTORS BASED ON APPROPRIATE COMPARABILITY DATA PROVIDED BY A PROFESSIONAL COMPENSATION CONSULTANT THE COMPENSATION STUDY WAS LAST PERFORMED IN 2008 AND AUGUSTANA RECEIVES UPDATES EACH YEAR SINCE THEN AS THE ORGANIZATION HAS BEEN IN A WAGE FREEZE. FOR ALL OFFICERS AND KEY EMPLOYEES, THE PROCESS LAST INCLUDED REVIEW AND APPROVAL BY INDEPENDENT PERSONS, COMPARABILITY DATA AND CONTEMPORANEOUS SUBSTANTIATION IN 2010

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST

ldentifier	Return Reference	Explanation
EXPLANATION FOR HOURS WORKED	FORM 990, PART VII, LINE 1A	TIM TUCKER, CRAIG KITTELSON, TIM MIDDENDORF, AND KATHERINE KOPP EACH SERVE AUGUSTANA CARE SERVICES AND ITS RELATED ORGANIZATIONS EACH INDIVIDUAL SPEND APPROXIMATELY 4.5 HOURS PER WEEK WORKING FOR EACH OF THE RELATED ORGANIZATIONS, FOR A TOTAL OF 45 HOURS PER WEEK REV DR GARY WILKERSON, CHARLES PARKS, JR, MARSHALL MACKAY, ERIC (RICK) ELLINGSON, JIM EHLEN, SCOTT RAMSDALE, AND PRELIZABETH BEISSEL EACH SERVE ON THE BOARD OF AUGUSTANA CARE AND ITS RELATED ORGANIZATIONS, WITH THE EXCEPTION OF AUGUSTANA CARE FOUNDATION EACH INDIVIDUAL SPENDS APPROXIMATELY 1 HOUR PER WEEK WORKING FOR EACH OF THE RELATED ORGANIZATIONS, FOR A TOTAL OF 8 HOURS