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DLN: 93493228028462

Form **990**

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2010

OMB No 1545-0047

Open to Public

## FLINI, M1 48532 Tax-exempt status		the 2010	calendar year, or tax year begi	inning 10-01-2010 and ending 09-30-2	011	·	Inspection	
More charge	3 Che	ck ıf applıcable		DRATION		D Employer	identification number	
Telephone number	Addı	ress change				38-2397	643	
Terminated Most SubLisio Ref Riser (MAY) Most Subtiliary	Nam	ne change	Dolling Dusiness As			E Telephone	number	
Application pending	_			x if mail is not delivered to street address)	Room/suite	(810)34	2-2000	
F Name and address of principal officer DAVID MAZUKKIEWICZ 401 S BALLENGER HIGHWAY FLINT, MI 48532 Website: ► WWW MCLAREN ORG	_		FLINT, MI 48532	and ZIP + 4		G Gross recei	pts \$ 137,603,199	
#401 S BALLENGER HIGHWAY FLINT, MI 48532 Type Tell No., attach a list (see instructions) High Area all affiliates metuded Type Tell No., attach a list (see instructions) High Area all affiliates metuded Type Tell No., attach a list (see instructions) High Area all affiliates metuded Type Tell No., attach a list (see instructions) Type Tell No., attach a list (see instructions) Type	App	ileation penain	F Name and address of		H(a) Is this a	group return for affi	liates? Yes V No	
Website: ► WWW MCLAREN ORG Form of organization Corporation Trust Association Other ► L Year of formation 1981 M State of legal domicile Part I Summary 1 Briefly describe the organization in sission or most significant activities TO PROVIDE PLANNING AND ADMINISTRATIVE SERVICES TO RELATED ENTITIES 2 Check this box ► If the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) .			401 S BALLENGER HIG		If "No	," attach a lis	t (see instructions)	
Part I Summary Briefly describe the organization is mission or most significant activities TO PROVIDE PLANNING AND ADMINISTRATIVE SERVICES TO RELATED ENTITIES	Тах	-exempt statu	s 501(c)(3) 501(c)()	◀ (insert no)	H(c) Grou	p exemption r	number ►	
Part Summary	We	ebsite: 🕨 W	WW MCLAREN ORG					
The Proposition of the organization is mission or most significant activities TO PROVIDE PLANNING AND ADMINISTRATIVE SERVICES TO RELATED ENTITIES 2 Check this box if if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a)	(Form	ı of organızatı	on 🔽 Corporation 🗆 Trust 🗀 Assoc	ciation Other ►	L Year of for	mation 1981	M State of legal domicile M	
TO PROVIDE PLANNING AND ADMINISTRATIVE SERVICES TO RELATED ENTITIES	Par	t I Su	nmary					
Part Interface Interfac	emance	<u>TO PR</u>	OVIDE PLANNING AND ADM	IINISTRATIVE ŠERVICES TO RELATE				
Net unrelated business reveiled inform Part VIII, Column (2), line 12	6		•			1	1	
Net unrelated business tevelide from Part VIII, Column (2), line 12	ő						14	
Net unrelated business tevelide from Part VIII, Column (2), line 12	<u> </u>						118	
Net unrelated business revelue from Part VIII, Column (2), line 12					,	<u> </u>	110	
Bo Net unrelated business taxable income from Porm 990-T, line 34 7tb 713,11	ŧ						714,183	
8						7b	713,183	
9 Program service revenue (Part VIII, line 2g)					Prio	r Year		
Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)		8 Cont	rıbutıons and grants (Part VII	I, line 1h)		166,363	7,150,994	
Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	₽	9 Prog	ram service revenue (Part VII	I, line 2g)		94,013,247	100,395,268	
Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	ē,	10 Inve	stment income (Part VIII, col	umn (A), lines 3, 4, and 7d)		-992,552	2,414,339	
12)	-		· · · · · · · · · · · · · · · · · · ·			502,029	638,669	
13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)					line	93.689.087	110.599.270	
14 Benefits paid to or for members (Part IX, column (A), line 4)							1,424,412	
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e)			, ,			C		
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) 69,132,787 74,100,8 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 92,117,495 99,803,2 19 Revenue less expenses Subtract line 18 from line 12 1,571,592 10,795,9	8	15 Sala	ries, other compensation, emp	s	21,654,278	24,278,024		
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) 69,132,787 74,100,8 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 92,117,495 99,803,2 19 Revenue less expenses Subtract line 18 from line 12 1,571,592 10,795,9	₹	16a Profe	ssional fundraising fees (Part		0	C		
18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) 92,117,495 99,803,2 19 Revenue less expenses Subtract line 18 from line 12	ਡੂ	b Total	fundraising expenses (Part IX, colum	_				
19 Revenue less expenses Subtract line 18 from line 12							74,100,86	
			•				99,803,296	
Beginning of Current Year End of Year		19 Reve	nue less expenses Subtract I	line 18 from line 12			10,795,974	
20 Total assets (Part X, line 16)	න කුල කුල්ල				Y	ear		
구도 21 Total liabilities (Part X, line 26)	ές α Β.						272,766,733	
###	GB						213,091,373	
The course of family parameter of parameters and the course of the cours				act line 21 from line 20		47,735,440	59,675,360	
22 Net assets or fund balances Subtract line 21 from line 20	Par Under	20 Tota 21 Tota 22 Net till Sig	l assets (Part X, line 16) . I liabilities (Part X, line 26) . assets or fund balances Subtr nature Block perjury, I declare that I have exa	amined this return, including accompanying	Beginning Y 1 1	99,295,866 51,560,426 47,735,440	End of Year 272,766, 213,091, 59,675,	
Sign Signature of officer Date	_	DA		RESIDENT & CFO				
Here ADAVID MAZURKIEWICZ SENIOR VICE PRESIDENT & CFO								
Here DAVID MAZURKIEWICZ SENIOR VICE PRESIDENT & CFO Type or print name and title				Preparer's signature CAROL LALONDE CPA			PTIN	
Type or print name and title Print/Type Preparer's signature Date Check if self PTIN	Paid		1 5 Harris	I STRUE BEOMDE CIA	<u> </u>		Firm's FIN	
Type or print name and title Print/Type preparer's name CAROL LALONDE CPA Preparer's signature preparer's name PLANTE & MORAN PLLC Print/Type preparer's name PLANTE & MORAN PLLC Prim's name PLANTE & MORAN PLLC Prim's EIN P	•	I FIRM'S a	ddress 750 TRADE CENTRE WAY S	STE 300				
Type or print name and title Print/Type preparer's name		nly	PORTAGE, MI 49002				4500	
Type or print name and title Print/Type preparer's name CAROL LALONDE CPA Preparer's signature preparer's name PLANTE & MORAN PLLC Firm's name PLANTE & MORAN PLLC Firm's address 750 TRADE CENTRE WAY STE 300 Phone no (269) 567	lay tl	he IRS disc	uss this return with the prepar	er shown above? (see instructions) .			✓ Yes	

Part I		Service Accomplishments a response to any question in			
1 B	riefly describe the organization's	mission			
	EN HEALTH CARE, THROUGH I ⁻ FY OUTCOMES AND COST	S SUBSIDIARIES, WILL BE M	ICHIGAN'S BEST VALUE I	N HEALTHCA	RE AS DEFINED BY
th	id the organization undertake any ie prior Form 990 or 990-EZ? . "Yes," describe these new servic			: listed on	「Yes 「No
3 Di	id the organization cease conductervices?	ıng, or make sıgnıfıcant change • • • • • • •	s in how it conducts, any pro	gram · · ·	┌ Yes ┌ No
4 De	escribe the exempt purpose achie ection 501(c)(3) and 501(c)(4) o locations to others, the total expe	vements for each of the organiz	a)(1) trusts are required to r	eport the amo	expenses ount of grants and
	Code) (Expense PLANNING, ADMINISTRATIVE AND SUPPOR		-) (Revenue \$	99,681,085)
1 b (Code) (Expense	s \$ including (grants of \$	(Revenue \$)
- - - - -					
- c (Code) (Expense	s \$ including (grants of \$)	(Revenue \$)
- - - -					
- - - -					
	Other program services (Describ [Expenses \$	e in Schedule O) including grants of \$) (Revenue	\$)
4e T	Total program service expenses►	99,803,296			

Part IV	Chec	klist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I^{\bullet}	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II $^{\bullet}$	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		Νo
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasiendowments? If "Yes," complete Schedule D, Part V^{\square}	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c	Yes	
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> " <i>Yes,"</i> complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV.	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I (see instructions)	17		N o
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		Νo
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II $\textcircled{\textbf{5}}$	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		N o
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		N o
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		N o
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		N o
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section $512(b)(13)$?	35	Yes	
a	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 \Box			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		N o
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		N o
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 990	(2010)

Form 990 (2010)

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V \cdot . \cdot . \cdot . $$. [
			Yes	No
.a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 129			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this			
b	return			
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
a	Did the organization have unrelated business gross income of \$1,000 or more during the			
L	year?	3a 3b	Yes Yes	
a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ▶CJ			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		No
	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
_	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0 a	Section 501(c)(7) organizations. Enter Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club 10b			
_	facilities			
1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states			
	In which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand			
	13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
h	IT "Y AS " has it filed a Form 7.70 to report these have ments? If "Mo" provide an evolunation in Cohodulo O	1 1/h		i

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	question in this Part VI						

Se	ction A. Governing Body and Management								
			Yes	No					
1a	Enter the number of voting members of the governing body at the end of the tax								
Id	year								
b	Enter the number of voting members included in line 1a, above, who are independent								
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No					
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No					
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was	4							
5	filed? Did the erganization become aware during the year of a cignificant diversion of the erganization's accepts?	5		No No					
6	Did the organization become aware during the year of a significant diversion of the organization's assets? .	6		No					
	Does the organization have members or stockholders?	\vdash		NO					
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No					
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		No					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following								
а	The governing body?	8a	Yes						
b	Each committee with authority to act on behalf of the governing body?	8b	Yes						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No					
	ction B. Policies (This Section B requests information about policies not required by the Internal								
Re	venue Code.)								
40-	December of the control of the contr		Yes	No					
	Does the organization have local chapters, branches, or affiliates?	10a		No					
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b							
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes						
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990								
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes						
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes						
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes						
13	Does the organization have a written whistleblower policy?	13	Yes						
14	Does the organization have a written document retention and destruction policy?	14	Yes						
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		103						
а	The organization's CEO, Executive Director, or top management official	15a	Yes						
	b Other officers or key employees of the organization								
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)	15b	Yes						
	11 Tes to fine 150 of 150, describe the process in schedule of (See instructions)								
16a	16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?								
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the								
	organization's exempt status with respect to such arrangements?	16b	Yes						
Se	ection C. Disclosure								
17	List the States with which a copy of this Form 990 is required to be filed▶								
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)								

(3)s only) available for public inspection. Indicate how you make these available. Check all that apply

Own website Another's website V Upon request

- Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨 DAVID MAZURKIEWICZ

401 S BALLENGER HWY FLINT, MI 48532 (810)342-2000

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Tıtle	(B) Average hours	Posi t	tion (that a	che		II		(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
(1) DAVID MCCREDIE CHAIRMAN	1 00	х		Х				14,000	0	0
(2) KATHRYN LAWTER VICE-CHAIRMAN	1 00	Х		х				10,000	0	0
(3) H JAMES FITZGERALD DIRECTOR	1 00	х						10,000	0	0
(4) WILLIAM BOWEN DIRECTOR	1 00	х						8,750	0	0
(5) MIKE ROBINET DIRECTOR	1 00	х						10,000	0	0
(6) E JAMES BARRETT DIRECTOR	1 00	х						10,000	3,100	0
(7) MARK JAFFE DIRECTOR	1 00	Х						10,000	0	0
(8) DAVID MCSHERRY DIRECTOR	1 00	х						10,000	2,800	0
(9) TED WAHBY DIRECTOR	1 00	х						10,000	0	0
(10) PHILIP INCARNATI DIRECTOR & PRESIDENT/CEO	40 00	х		х				5,565,975	0	619,868
(11) TONY HAIN DIRECTOR	1 00	Х						10,000	0	0
(12) GEORGE DUNN DIRECTOR	1 00	Х						0	0	0
(13) JAMES GEORGE DIRECTOR	1 00	х						0	0	0
(14) DOM MONASTIERE DIRECTOR	1 00	х						0	0	0
(15) GREGORY LANE SENIOR VP & CAO	40 00			х				1,170,418	0	179,405
(16) KEVIN TOMPKINS VP MARKETING	40 00			х				589,523	0	93,872

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours		tion that a			II		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
(17) WILLIAM PETERSON VP HUMAN RESOURCES	40 00			Х				510,263	0	77,979
(18) DAVID MAZURKIEWICZ SENIOR VP & CFO	40 00			Х				518,327	0	88,056
(19) GAYLE CONSIGLIO VP INFORMATION SERVICES	40 00			Х				140,840	0	14,150
(20) JANIS RIZZO CONTROLLER	40 00					Х		307,861	0	44,576
(21) ROZLYN KELLY DIRECTOR LABOR RELATIONS	40 00					х		204,100	0	47,488
(22) DAVID DICKEY DIRECTOR ENGINEERING	40 00					х		197,852	0	47,169
(23) RICHARD SARDELLI DIRECTOR INSURANCE/RISK	40 00					х		214,294	0	41,690
(24) DANNY BORTON CORPORATE DIRECTOR LEADERSHIP & DEVELOPMENT	40 00					х		182,781	0	41,535
(25) DENNIS KRZEMINSKI FORMER OFFICER	40 00						х	700,599	0	1,530
1b Sub-Total			<u> </u>	<u>. </u>	_		▶			
c Total from continuation sheets	s to Part VII, Sect	ion A				F				
d Total (add lines 1b and 1c) .			•				•	10,405,583	5,900	1,297,318

\$100,000 in reportable compensation from the organization►26

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for			
	services rendered to the organization? If "Yes," complete Schedule I for such person	5		Νo

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
ANTHELIO (PREVIOUSLY PHNS) 5400 LBJ FREEWAY STE 200 DALLAS, TX 75240	INFORMATION TECHNOLOGY	86,126,258
PLANTE & MORAN PLLC 27400 NORTHWESTERN HIGHWAY SOUTHFIELD, MI 48034	AUDIT/REVIEW SERVICES	680,300
PAYNE BRODER & FOSSEE PC 32100 TELEGRAPH ROAD BINGHAM FARMS, MI 48025	LEGAL SERVICES	516,003
PRESS GANEY ASSOCIATES G3245 BEECHER RD FLINT, MI 48532	PATIENT SURVEYS	333,551
PUBLICOM 333 ALBERT AVE EAST LANSING, MI 48823	MARKETING	163,895
2 Total number of independent contractors (including but not limited to those listed above)) who received more than	

\$100,000 in compensation from the organization ▶9

		2010)					Pa	ge 9
vart V	/111	Statement of Reven	ue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	
<u> </u>	1a	Federated campaigns	1a					513, or 514
and other similar amounts	b	Membership dues	. 1b					
າ≝		Fundraising events						
, t		Related organizations		7,150,994				
ξĒ	e	Government grants (contributions)	1 e					
er s	f	All other contributions, gifts, grants	s, and 1f			! 	 	<u> </u>
ŧ		similar amounts not included abov Noncash contributions included in I						
핕	_	Total. Add lines 1a-1f			7,150,994			
1 10		Total. Add filles 1a-11		Business Code	7,130,331			
E E	2a			Business code			714,183	
Program Service Revenue	ь	ALLOCATION REVENUE		900099	100,395,268	99,681,085		
ਜ਼ੂ ਮ	С							
e vi	d							
ă =	e							
୍ୟୁଷ	f	All other program service re	venue					
<u></u>		Total. Add lines 2a-2f .	_		100,395,268			
		Investment income (including			100,393,266			
		and other similar amounts)			435,899			435,89
	4	Income from investment of tax-ex	empt bond proceeds					
	5	Royalties						
	62	Gross Rents	(ı) Real 2,971,253	(II) Personal 2,798,100				
		Less rental	3,428,680	1,702,004				
	c	expenses Rental income	-457,427	1,096,096				
	d	or (loss) Net rental income or (loss)			638,669			638,66
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of	23,851,685					
		assets other than inventory						
	b	Less cost or other basis and	21,873,245					
	_	sales expenses Gain or (loss)	1,978,440					
		Net gain or (loss)	· · ·		1,978,440			1,978,4
		Gross income from fundraisi						
		(not including						
		of contributions reported on						
		See Part IV, line 18	a					
	b	Less direct expenses .						
'	С	Net income or (loss) from fu	ndraising events 🟲					
			activities See Part IV, line 19 .	a				
		Less direct expenses . Net income or (loss) from ga	aming activities	b				
	_	Gross sales of inventory, les						
		returns and allowances .						
	h	Less cost of goods sold .	a h					
		Net income or (loss) from sa						
		Miscellaneous Revenue	· · · · · · · · · · · · · · · · · · ·	Business Code				
	11a	1						
	b)						
	С	:						
	-	All other revenue						
	е	• Total. Add lines 11a-11d						
	12	Total revenue. See Instruct	ions	ŀ	=-			
					110,599,270	99,681,085	714,183	3,053,00

	990 (2010)				Page 10
Par	Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations mus	t complete ell e	volumes		
А	Section 501(c)(3) and 501(c)(4) organizations mus Il other organizations must complete column (A) but are not required to o			(D).	
Do no	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	1,424,412	1,424,412		
2	Grants and other assistance to individuals in the US See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	127,000	127,000		
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	18,645,712	18,645,712		
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	3,754,832	3,754,832		
9	Other employee benefits	1,024,581	1,024,581		
10	Payroll taxes	725,899	725,899		
а	Fees for services (non-employees) Management	,	,		
ь	Legal	176,463	176,463		
c	Accounting	121,394	121,394		
d	Lobbying	,			
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g .	Other	57,480,096	57,480,096		
12	Advertising and promotion	829,611	829,611		
13	Office expenses	220,812	220,812		
14	Information technology	34,558	34,558		
15	Royalties	34,330	34,330		
16	Occupancy	806,271	806,271		
17	Travel	134,568	134,568		
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	134,300	134,300		
19	Conferences, conventions, and meetings	157,317	157,317		
20	Interest	687,878	687,878		
21	Payments to affiliates	007,070	337,373		_
22	Depreciation, depletion, and amortization	12,963,421	12,963,421		
23	Insurance	124,584	124,584		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	DUES, LICENSES, MEMBERS	125,720	125,720		
b	UBI	98,837	98,837		
С	RECRUITING	87,751	87,751		
d	REPAIRS AND MAINTENANCE	51,579	51,579		
е					
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	99,803,296	99,803,296	0	0
26	Joint costs. Check here ▶ ┌ If following				
	SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a				
	combined educational campaign and fundraising solicitation				000 (3010)

Pa	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			3,390,335	1	11,005,055
	2	Savings and temporary cash investments			7,043,637	2	45,028,660
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			2,101,874	4	14,373,835
	5	Receivables from current and former officers, directors, trustee highest compensated employees Complete Part II of	s, key	employees, and			
		Schedule L				5	
	6	Receivables from other disqualified persons (as defined under spersons described in section $4958(c)(3)(B)$, and contributing e sponsoring organizations of section $501(c)(9)$ voluntary employorganizations (see instructions)	ers, and				
- 2		Schedule L			6		
Assets	7	Notes and loans receivable, net			2,000,000	7	
	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges			1,164,273	9	827,375
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	10a	137,986,435			
	ь	Less accumulated depreciation	10b	32,947,807	81,567,928	10c	105,038,628
	11	Investments—publicly traded securities			30,094,755	11	32,232,342
	12	Investments—other securities See Part IV, line 11			26,150,772	12	14,905,722
	13	Investments—program-related See Part IV, line 11			26,309,459	13	42,158,246
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			19,472,833	15	7,196,870
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			199,295,866	16	272,766,733
	17	Accounts payable and accrued expenses .			16,810,574	17	28,730,941
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities			11,364,364	20	10,953,499
68	21	Escrow or custodial account liability Complete Part IV of Schedu	le D			21	
bilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
Lia		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$			123,385,488	25	173,406,933
	26	Total liabilities. Add lines 17 through 25			151,560,426	26	213,091,373
<u></u>		Organizations that follow SFAS 117, check here ▶ 🔽 and com	olete	lines 27			
<u>5</u>		through 29, and lines 33 and 34.					Ti.
<u>a</u>	27	Unrestricted net assets			47,735,440	27	59,675,360
Balances	28	Temporarily restricted net assets				28	
덛	29	Permanently restricted net assets				29	
Fund		Organizations that do not follow SFAS 117, check here ► □ a	nd con	nplete			
ō		lines 30 through 34.					li
	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other for	ınds			32	
Ŋet	33	Total net assets or fund balances			47,735,440		59,675,360
_	34	Total liabilities and net assets/fund balances			199,295,866	34	272,766,733

Par	Check if Schedule O contains a response to any question in this Part XI			. 	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		110 5	599,270
2	Total expenses (must equal Part IX, column (A), line 25)	2			303,296
3	Revenue less expenses Subtract line 2 from line 1	3		-	795,974
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		47,7	735,440
5	Other changes in net assets or fund balances (explain in Schedule O)	5		1,1	.43,946
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		59,6	575,360
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII		•	모	
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
С	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both	ıssued			
	Separate basis Consolidated basis Both consolidated and separated basis				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ne	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b		

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As Filed Data -

DLN: 93493228028462

Employer identification number

OMB No 1545-0047

SCHEDULE A Public C

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

2010

Open to Public Inspection

MCLAREN HEALTH CARE CORPORATION 38-2397643 Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h Type III - Other Type II **c** Type III - Functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No and (III) below, the governing body of the the supported organization? 11g(i) Νo (ii) a family member of a person described in (i) above? 11g(ii) Νo (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) Νo Provide the following information about the supported organization(s) h

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organizati col (i) orga in the U	on in inized	(vii) A mount of support
		(see instructions))	Yes	No	Yes	No	Yes	No	_
See Additional Data Table									
Total									6,000,000

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1) (A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

<u> </u>	ection A. Public Support		and to quanty t			Jaco complete	
	endar year (or fiscal year beginning						
Care	in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	ınclude any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
_	behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public Support. Subtract line 5 from						
Ū	line 4						
S	ection B. Total Support		<u> </u>	I I.			
	endar year (or fiscal year beginning						
	ın) >	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7	A mounts from line 4						
8	Gross income from interest,						
Ū	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV)						
11	Total support (Add lines 7						
	through 10)					<u> </u>	
12	Gross receipts from related activiti	es, etc (See inst	ructions)			12	
13	First Five Years If the Form 990 is t	for the organizati	on's first, second	, thırd, fourth, or	fifth tax year as a	501(c)(3) organı	
	check this box and stop here						►
	-tiC Ct-ti	L'a Carana at B					
<u> </u>	ection C. Computation of Pub Public Support Percentage for 2010			11 column (f))			
	· ·		•	II Column (1))		14	
15	Public Support Percentage for 2009	Schedule A, Pa	rt II, line 14			15	
16a	33 1/3% support test—2010. If the				line 14 is 33 1/3%	or more, check	
_	and stop here. The organization qua						▶ □
b	33 1/3% support test—2009. If the				5a, and line 15 is 3	33 1/3% or more,	- -
	box and stop here. The organization				45.46		►
1/a	10%-facts-and-circumstances test-						
	is 10% or more, and if the organization made						rt a d
	in Part IV how the organization mee	ts the "racts and	circumstances"	test ine organiz	ration qualifies as	a publicly suppo	
L	organization	_2000 If+ba a	anization did not	chack a hay an l	no 12 165 166 -	r 17a and line	► □
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ						
	Explain in Part IV how the organization						v
	supported organization	aon meets the 10	acts and circuilis	tances test file	z organizacion qual	mes as a publici	y ▶[¯
18	Private Foundation If the organizati	on did not check	a box on line 13	. 16a. 16b. 17a o	r 17b, check this	box and see	- 1
	instructions	on ala not check	a box on fine 15	, 100, 100, 1700	I by check tills	SON GING SCC	▶ □

organization

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total ın) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total in) 9 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f)) 15 16 Public support percentage from 2009 Schedule A, Part III, line 15 16 Section D. Computation of Investment Income Percentage Investment income percentage for **2010** (line 10c column (f) divided by line 13 column (f)) 17 **17** Investment income percentage from 2009 Schedule A, Part III, line 17 18 18 19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported

33 1/3% support tests-2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

▶□

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Schedule A (Form 990 or 990-EZ) 2010

DLN: 93493228028462

OMB No 1545-0047

Open to Public **Inspection**

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" to Form 990 Part IV Line 5 (Proxy Tax) or Form 990 F7 Part V Line 35a (Proxy Tax) then

	ne of the organization AREN HEALTH CARE CORPORATION			Employer id	entification number
MCL	AREN HEALTH CARE CORPORATION			38-239764	3
art	I-A Complete if the or	ganization is exempt und	er section 501(
	Provide a description of the org	ganızatıon's dırect and ındırect po	litical campaign act	ivities in Part IV	
<u>!</u>	Political expenditures			▶	\$
3	Volunteer hours				
a r	I-B Complete if the or	ganization is exempt und	er section 501/	c)(3)	
	<u> </u>	e tax incurred by the organization			¢
2	•	e tax incurred by organization ma			→
- }	·	ection 4955 tax, did it file Form	_		
la	Was a correction made?	action 1505 tax, ara removemen	,, 20 ,0, 0, 0, 0		「Yes □ No
b	If "Yes," describe in Part IV				, ,
art		ganization is exempt und	er section 501(c) except section 5	01(c)(3).
1	Enter the amount directly expe	ended by the filing organization fo	r section 527 exem	pt function activities 🕨	\$
2	Enter the amount of the filing of exempt funtion activities	organization's funds contributed to	o other organizations	s for section 527	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter he	ere and on Form 112	0-POL, line 17b	\$
ı	Did the filing organization file F				
		•	·(FIN) of all section	527 political organizatio	☐ Yes ☐ No
5	Enter the names, addresses ar organization made payments famount of political contribution	nd employer identification number For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r the amount paid fro d directly delivered	om the filing organization' to a separate political or	ns to which the filing s funds Also enter the ganization, such as a
	Enter the names, addresses ar organization made payments famount of political contribution	nd employer identification number For each organization listed, ente ns received that were promptly ar	r the amount paid fro d directly delivered	om the filing organization' to a separate political or	(e) A mount of politica contributions received and promptly and directly delivered to a separate political
	Enter the names, addresses ar organization made payments f amount of political contribution separate segregated fund or a	nd employer identification number For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r the amount paid fro d directly delivered If additional space	om the filing organization's to a separate political or is needed, provide inform (d) A mount paid from filing organization's	(e) A mount of politica contributions received and promptly and directly delivered to a separate political organization If none,
	Enter the names, addresses ar organization made payments f amount of political contribution separate segregated fund or a	nd employer identification number For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r the amount paid fro d directly delivered If additional space	om the filing organization's to a separate political or is needed, provide inform (d) A mount paid from filing organization's	(e) A mount of politica contributions received and promptly and directly delivered to a separate political organization If none,
• 	Enter the names, addresses ar organization made payments f amount of political contribution separate segregated fund or a	nd employer identification number For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r the amount paid fro d directly delivered If additional space	om the filing organization's to a separate political or is needed, provide inform (d) A mount paid from filing organization's	(e) A mount of politica contributions received and promptly and directly delivered to a separate political organization If none,
	Enter the names, addresses ar organization made payments f amount of political contribution separate segregated fund or a	nd employer identification number For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r the amount paid fro d directly delivered If additional space	om the filing organization's to a separate political or is needed, provide inform (d) A mount paid from filing organization's	(e) A mount of politica contributions received and promptly and directly delivered to a separate political organization If none,
5	Enter the names, addresses ar organization made payments f amount of political contribution separate segregated fund or a	nd employer identification number For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r the amount paid fro d directly delivered If additional space	om the filing organization's to a separate political or is needed, provide inform (d) A mount paid from filing organization's	(e) A mount of politica contributions received and promptly and directly delivered to a separate political organization If none,
	Enter the names, addresses ar organization made payments f amount of political contribution separate segregated fund or a	nd employer identification number For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r the amount paid fro d directly delivered If additional space	om the filing organization's to a separate political or is needed, provide inform (d) A mount paid from filing organization's	(e) A mount of politica contributions received and promptly and directly delivered to a separate political organization If none,
5	Enter the names, addresses ar organization made payments f amount of political contribution separate segregated fund or a	nd employer identification number For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r the amount paid fro d directly delivered If additional space	om the filing organization's to a separate political or is needed, provide inform (d) A mount paid from filing organization's	(e) A mount of politica contributions received and promptly and directly delivered to a separate political organization If none,
5	Enter the names, addresses ar organization made payments f amount of political contribution separate segregated fund or a	nd employer identification number For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r the amount paid fro d directly delivered If additional space	om the filing organization's to a separate political or is needed, provide inform (d) A mount paid from filing organization's	(e) A mount of politica contributions received and promptly and directly delivered to a separate political organization If none,
5	Enter the names, addresses ar organization made payments f amount of political contribution separate segregated fund or a	nd employer identification number For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r the amount paid fro d directly delivered If additional space	om the filing organization's to a separate political or is needed, provide inform (d) A mount paid from filing organization's	(e) A mount of politica contributions received and promptly and directly delivered to a separate political organization If none,
	Enter the names, addresses ar organization made payments f amount of political contribution separate segregated fund or a	nd employer identification number For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r the amount paid fro d directly delivered If additional space	om the filing organization's to a separate political or is needed, provide inform (d) A mount paid from filing organization's	(e) A mount of politica contributions received and promptly and directly delivered to a separate political organization If none,
- 	Enter the names, addresses ar organization made payments f amount of political contribution separate segregated fund or a	nd employer identification number For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r the amount paid fro d directly delivered If additional space	om the filing organization? to a separate political or is needed, provide inform (d) A mount paid from filing organization's	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization. If none,

Р	art II-A Complete if the organization under section 501(h)).	is exempt under section 501(c)(3)	and filed Form 5768	(election
	Check If the filing organization belongs to a Check If the filing organization checked bo	n affiliated group x A and "limited control" provisions apply		
	Limits on Lobbying E (The term "expenditures" means ar		(a) Filing O rganization's Totals	(b) Affiliated Group Totals
1a	Total lobbying expenditures to influence public o	pınıon (grass roots lobbyıng)		
b	Total lobbying expenditures to influence a legisl	ative body (direct lobbying)		
C	Total lobbying expenditures (add lines 1a and 1	o)		
d	O ther exempt purpose expenditures			
е	Total exempt purpose expenditures (add lines 1	c and 1d)		
f	Lobbying nontaxable amount Enter the amount to columns	rom the following table in both		
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		
	Grassroots nontaxable amount (enter 25% of lir	e 1f)		
h	Subtract line 1g from line 1a If zero or less, ent	er -0 -		
i	Subtract line 1f from line 1c If zero or less, ente	r-0-		
j	If there is an amount other than zero on either lii section 4911 tax for this year?	ne 1h or line 1i, did the organization file Form	4720 reporting	┌ Yes ┌ No

4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

	Lobbying Expenditures During 4-Year Averaging Period							
	Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) Total		
2a	Lobbying non-taxable amount							
b	Lobbying ceiling amount (150% of line 2a, column(e))							
c	Total lobbying expenditures							
d	Grassroots non-taxable amount							
e	Grassroots ceiling amount (150% of line 2d, column (e))							
f	Grassroots lobbying expenditures							

	,	· ug·
Part II-B	Complete if the organization	is exempt under section 501(c)(3) and has NOT filed Form 5768
	(election under section 501	(h)).

		(a)	(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
а	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No	
C	Media advertisements?		No	
d	Mailings to members, legislators, or the public?		No	
e	Publications, or published or broadcast statements?		No	
f	Grants to other organizations for lobbying purposes?		No	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
i	Other activities? If "Yes," describe in Part IV	Yes		223,594
j	Total lines 1c through 1i			223,594
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what nortion of the excess		

4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?

Taxable amount of lobbying and political expenditures (see instructions)

Dues, assessments and similar amounts from members

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Identifier	Return Reference	Explanation
EXPLANATION OF OTHER LOBBYING ACTIVITIES	,	CONTRACTED WITH CONSULTING FIRMS ON A FEDERAL AND STATE LEVEL REGARDING VARIOUS HEALTHCARE LEGISLATION

1 1

4

5

DLN: 93493228028462

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public

emal Revenue Service ► Attach to F		► Attach to Fo	orm 990. ► See separate instructions.	Inspection			
	me of the organi			Employer identif	ication number		
MCI	LAREN HEALTH CARE	: CORPORATION		38-2397643			
Pa			dvised Funds or Other Similar F		ts. Complete if the		
	organiz	zation answered "Yes" to Form 99		455			
	T - 4 - 1	h - u d - f - u - u	(a) Donor advised funds	(b) Funds and	d other accounts		
	Total number at						
<u>.</u>		ributions to (during year)					
		est and of year)					
;		ration inform all donors and donor advi	sors in writing that the assets held in dor	l nor advised	 ☐ Yes ☐ No		
			organization's exclusive legal control?		1es 140		
•	_		donor advisors in writing that grant funds efit of the donor or donor advisor, or for a	•			
		ermissible private benefit	·		☐ Yes ☐ No		
Pa I	rt III Consei	rvation Easements. Complete	if the organization answered "Yes" t	to Form 990, Part	IV, line 7.		
•		conservation easements held by the o					
		on of land for public use (e.g., recreation of natural habitat	on or pleasure) Preservation of a	n nistorically import: certified historic str			
	<u></u>	on of open space	Fleseivation of a	certified filstoffe str	ucture		
	·	·	.6 d				
2		i Za-Zd if the organization held a quali he last day of the tax year	ified conservation contribution in the forn	n of a conservation			
				Held at t	he End of the Year		
а	Total number o	f conservation easements		2a			
b	-	restricted by conservation easements		2b			
C		servation easements on a certified his		2c			
d	Number of cons	servation easements included in (c) a	cquired after 8/17/06	2d			
3	Number of cons	servation easements modified, transfe	erred, released, extinguished, or terminate	ed by the organization	on during		
	the taxable yea	ar⊫					
ŀ	Number of state	es where property subject to conserva	ation easement is located ►				
•		nization have a written policy regarding the conservation easements it holds	g the periodic monitoring, inspection, han	dling of violations, a	nd Yes No		
•	Staff and volun	teer hours devoted to monitoring, insp	pecting and enforcing conservation easen	nents during the yea	r ►		
•	A mount of expe	enses incurred in monitoring, inspecti	ng, and enforcing conservation easement	s during the year 🕨	\$		
3		servation easement reported on line 2) and 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of sec	ction	┌ Yes ┌ No		
)	balance sheet,		onservation easements in its revenue and the footnote to the organization's financia nents				
ar			ons of Art, Historical Treasures,	or Other Simila	r Assets.		
_	•		"Yes" to Form 990, Part IV, line 8. 116, not to report in its revenue stateme	ent and halance she	et works of		
.a	art, historical t	reasures, or other similar assets held	for public exhibition, education or resear lancial statements that describes these i	ch in furtherance of			
b	historical treas	·	116, to report in its revenue statement a public exhibition, education, or research i s		•		
	(i) Revenues ir	ncluded in Form 990, Part VIII, line 1		► \$			
	(ii) Assets incl	uded in Form 990, Part X		- \$			
2		tion received or held works of art, histonts required to be reported under SFA	orıcal treasures, or other sımılar assets f S 116 relatıng to these ıtems	or financial gain, pro	vide the		

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

_	•••• Organizations Maintaining Co	HCCHOIIS OF AT	L, MIS	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<u>cai ii</u>				i Oillillai A33	ets (co	munuea)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne foll	owing	that a	re a significa	nt u	se of its collecti	on	
а	Public exhibition		d	Γ	Loan	orexo	hange progr	ams			
b	Scholarly research		е	Γ	Other	r					
c	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	ain hov	w the	/ furthe	er the	organızatıon	's ex	empt purpose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t									Yes	┌ No
Par	t IV Escrow and Custodial Arrang Part IV, line 9, or reported an an						n answere	d "Y	es" to Form 99	90,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ınterme	edıary	forc	ontribu	itions	or other ass	ets i		Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the	follow	ving t	able		Г		Amo	ount	
c	Beginning balance						-	1c			
d	Additions during the year						 	1d			
e	Distributions during the year							1e			
f	Ending balance							1f			
2a	Did the organization include an amount on Fo	orm 990 Part X lin	e 212	,			L		Г	Yes	□ No
	If "Yes," explain the arrangement in Part XIV		C 21						,		, 110
	rt V Endowment Funds. Complete		n ans	were	d "Ye	s" to	Form 990	Par	t IV line 10		
	Endownient i anabi complete	(a)Current Year)Prior `			wo Years Back			(e) Four Y	ears Back
1a	Beginning of year balance										
b	Contributions										
С	Investment earnings or losses										
d	Grants or scholarships										
e	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the yea	r end balance held	as						•		
а	Board designated or quasi-endowment 🕨										
b	Permanent endowment 🕨										
С	Term endowment ▶										
3a	Are there endowment funds not in the posses	ssion of the organiz	ation	that a	re hel	dand	administered	d for	the		
	organization by									Yes	No
	(i) unrelated organizations					•		•	3a(i		
									3a(ii	11	1
	(ii) related organizations							•	· · · · ·	' 	<u> </u>
	If "Yes" to 3a(II), are the related organizatio	ns listed as require	d on S	Sched	ule R?			٠.	3b		
4	If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the second secon	ns listed as require e organization's en	d on S dowm	Sched ent fu	ule R? nds	•			· · · · ·	, 	
4	If "Yes" to 3a(II), are the related organizatio	ns listed as require e organization's en	d on S dowm	Sched ent fu See F	ule R? nds orm 9	90, P	art X, line		3b	<u> </u>	
4 Par	If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the triangle of triangle of triangle of triangle or tri	ns listed as require e organization's en	d on S dowm	ent fu eee F (a)	ule R? nds	90, P other		her	· · · · ·		ok value
4 Par	If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the triangle of triangl	ns listed as require e organization's en	d on S dowm	ent fu eee F (a)	ule R? nds orm 9 Cost or	90, P other	Part X, line	her ⁻)	3b	(d) Bo	ok value
Par	If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the triangle of triangle organization of the triangle of triangle organization organization organization of triangle organization organizati	ns listed as require e organization's en	d on S dowm	ent fu eee F (a)	ule R? nds orm 9 Cost or	90, P other	Part X, line (b)Cost or ot basis (other	her r) 323	3b	(d) Bo	
Par	If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the triangle of triangle of triangle of triangle of triangle or tri	ns listed as require e organization's en	d on S dowm	ent fu eee F (a)	ule R? nds orm 9 Cost or	90, P other	(b)Cost or ot basis (other	her 7) 323 554	3b (c) Accumulated depreciation	(d) Bo	2,103,323
1a b	If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the triangle of triangle organization of the triangle of triangle organization organization organization of triangle organization organizati	ns listed as require e organization's en	d on S dowm	ent fu eee F (a)	ule R? nds orm 9 Cost or	90, P other	(b)Cost or ot basis (other 22,103, 5,179,	her 7) 323 554 704	(c) Accumulated depreciation	(d) Bo	22,103,323 1,527,134
1a b c d e	If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the triangle of triangle organization of the triangle of triangle organization organization of triangle organization	ns listed as require e organization's end s, and Equipme	d on S down	Schedent function (a) basis	ule R? nds orm 9 Cost or s (invest	other ment)	(b)Cost or ot basis (other 22,103, 5,179, 9,319,	her 7) 323 554 704 933	(c) Accumulated depreciation 3,652,420 1,387,104	(d) Bo	2,103,323 1,527,134 7,932,600

Part VIII Investments—Other Securities. See	Form 990, Part X, line 1.	<u>2.</u>
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1)Financial derivatives	14,905,722	
(2)Closely-held equity interests Other		
O tilei		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	14,905,722	,†
Part VIII Investments—Program Related. See		
		(c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
(1) EQUITY INTEREST	42,158,246	
	·	
Total. (Column (b) should equal Form 990. Part X. col (B) line 13)	42 150 246	
Total. (Column (b) should equal Form 990, Part X, col (B) line 13) Part IX Other Assets. See Form 990, Part X, line	/ /	
(a) Descrip		(b) Book value
Tabal (Caluman (b) about a good Farms 000, Part V, and (D) line 1	<i>r</i> \	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1.		
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability		
	(b) A mount	
Federal Income Taxes		
ACCRUED PENSION COSTS	16,673,356	
DEFERRED EQUIPMENT COSTS TO SUBSIDIARIES	93,277,273	
FAIR VALUE OF INTEREST RATE SWAP AGREEMENT	46,185,872	
OBLIGATION UNDER SECURITIES LENDING	15,111,714	
DEFERRED COMPENSATION	2,158,718	
Tabel (Column (h) charid a surfer 200 B 1 V 1 (C) 1 25		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25) ▶	173,406,933	

	LS	to rillaticiai Statelliei	Reconciliation of Change in Net Assets from Form 99
110,599,270	1		al revenue (Form 990, Part VIII, column (A), line 12)
99,803,296	2		al expenses (Form 990, Part IX, column (A), line 25)
10,795,974	3		cess or (deficit) for the year Subtract line 2 from line 1
-9,144,230	4		t unrealized gains (losses) on investments
	5		nated services and use of facilities
	6		estment expenses
	7		or period adjustments
10,288,176	8		ner (Describe in Part XIV)
1,143,946	9		cal adjustments (net) Add lines 4 - 8
11,939,920	10	d 9	tess or (deficit) for the year per financial statements Combine lines 3 an
	er Reti		Reconciliation of Revenue per Audited Financial State
	1		otal revenue, gains, and other support per audited financial statements
			mounts included on line 1 but not on Form 990, Part VIII, line 12
		2a	et unrealized gains on investments
		2b	onated services and use of facilities
		2c	ecoveries of prior year grants
		2d	ther (Describe in Part XIV)
	2e		dd lines 2a through 2d
	3		ubtract line 2e from line 1
			mounts included on Form 990, Part VIII, line 12, but not on line 1
		4a	vestment expenses not included on Form 990, Part VIII, line 7b .
		4b	ther (Describe in Part XIV)
	4c		dd lines 4a and 4b
	5	e 12)	otal Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, lin
urn	per Re	ements With Expenses	Reconciliation of Expenses per Audited Financial Stat
			otal expenses and losses per audited financial
	1		atements
	1	ا مما	atements
	1	2a 2b	nounts included on line 1 but not on Form 990, Part IX, line 25 on ated services and use of facilities
	1	2b	atements
	1	2b 2c	atements
		2b	atements
	2e	2b 2c	atements
		2b 2c	atements
	2e	2b	atements
	2e	2b	atements
	2e 3	2b	atements
	2e	2b	atements

Identifier	Return Reference	Explanation
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X	THE CORPORATION AND SUBSTANTIALLY ALL ITS SUBSIDIARIES ARE NONPROFIT, TAX-EXEMPT ORGANIZATIONS, ACCORDINGLY, NO TAX PROVISION IS REFLECTED IN THE CONSOLIDATED FINANCIAL STATEMENTS SOME SUBSIDIARIES ARE FOR-PROFIT CORPORATIONS INCOME TAX PROVISIONS ARE NOT MATERIAL TO THE CONSOLIDATED FINANCIAL STATEMENTS THE CORPORATION ADOPTED ACCOUNTING STANDARDS RELATED TO UNCERTAIN TAX POSITIONS AND, ACCORDINGLY, REVIEWED ALL TAX POSITIONS THE ACCOUNTING STANDARD THAT REFERS TO ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES IS EFFECTIVE FOR FISCAL YEARS BEGINNING AFTER DECEMBER 15, 2006 FOR NONPUBLIC ENTITIES THAT HOLD PUBLIC DEBT THE STANDARD ADDRESSES THE DETERMINATION OF HOW TAX BENEFITS CLAIMED OR EXPECTED TO BE CLAIMED ON A TAX RETURN SHOULD BE RECORDED ON THE CONSOLIDATED FINANCIAL STATEMENT COMPANIES MUST RECOGNIZE THE TAX BENEFIT FROM AN UNCERTAIN TAX POSITION ONLY IF IT IS MORE LIKELY THAN NOT THAT THE TAX POSITION WILL BE SUSTAINED ON EXAMINATION BY THE TAXING AUTHORITIES, BASED ON THE TECHNICAL MERITS OF THE POSITION THE STANDARD ALSO PROVIDES GUIDANCE ON DERECOGNITION, CLASSIFICATION, INTEREST AND PENALTIES ON INCOME TAXES, AND ACCOUNTING IN INTERIM PERIODS, AND REQUIRES INCREASED DISCLOSURES THE EVALUATED POTENTIAL EXPOSURE RELATED TO UNCERTAIN TAX POSITIONS WAS FOUND TO BE IMMATERIAL
PART XI, LINE 8 - OTHER ADJUSTMENTS		CMCH CAPITAL CONTRIBUTION -6,000,000 MINIMUM PENSION LIABILITY ADJUSTMENT -1,711,824 MCLAREN HEALTH PLAN CONTRIBUTION 18,000,000

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Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990

OMB No 1545-0047

DLN: 93493228028462

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

MCLAREN HEALTH CARE CORPORATION

Employer identification number

38-2397643

Form 990, Part I	er Assistance to V, line 21 for any i	Governments and received eded	Organizations in d more than \$5,000.	the United States Check this box if n	o one recipient rece	ved more than \$5,0	"Yes" to 00. Part II can be
1 (a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) GREAT LAKES CANCER INSTITUTE401 S BALLENGER HWY FLINT,MI 48532	38-3584572	501(C)(3)	1,426,412		N/A	N/A	GENERAL SUPPORT

Part III	Grants and Other Assistance to Individuals in the United States	. Complete if the	e organization answered	"Yes" to Form 990	, Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.	•	-		

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
	PART I, LINE 2	SCHEDULE I, PART I, LINE 2 CLIENT REVIEWS TAX-EXEMPT STATUS AND MONITORS OVERALL STANDING OF
MONITORING GRANTS		ORGANIZATION IN DETERMINING GRANTS
INTHELLS		

Compensation Information

DLN: 93493228028462

Employer identification number

OMB No 1545-0047

Schedule J

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

MCL	AREN HEALTH CARE CORPORATION		20 2207642				
Da	t I Questions Regarding Compensation		38-2397643				
ГŒ	Questions Regarding compensation				Yes	No	
1a	Check the appropriate box(es) if the organization prov	uded a	ny of the following to or for a person listed in Form		163	110	
	990, Part VII, Section A, line 1a Complete Part III						
	First-class or charter travel	Γ	Housing allowance or residence for personal use				
	▼ Travel for companions		Payments for business use of personal residence				
	Tax idemnification and gross-up payments	<u> </u>					
	Discretionary spending account		Personal services (e g , maid, chauffeur, chef)				
b	b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain						
2	Did the organization require substantiation prior to re officers, directors, trustees, and the CEO/Executive			2	Yes		
3	Indicate which, if any, of the following the organizatio organization's CEO/Executive Director Check all the						
	Compensation committee	<u> </u>	Written employment contract				
	Independent compensation consultant	고	·				
	Form 990 of other organizations	<u>~</u>	Approval by the board or compensation committee				
4	During the year, did any person listed in Form 990, P or a related organization $$	art VI	I, Section A, line 1a with respect to the filing organization				
а	Receive a severance payment or change-of-control p	aymei	nt from the organization or a related organization?	4a	Yes		
b	Participate in, or receive payment from, a supplement	tal nor	nqualified retirement plan?	4b	Yes		
c	Participate in, or receive payment from, an equity-bas	sed co	ompensation arrangement?	4c		Νo	
	If "Yes" to any of lines 4a-c, list the persons and pro	vide tl	he applicable amounts for each item in Part III				
	Only 501(c)(3) and 501(c)(4) organizations only mus	st com	plete lines 5-9.				
5	For persons listed in form 990, Part VII, Section A, I compensation contingent on the revenues of						
а	The organization?			5a		Νo	
b	Any related organization?			5b		Νo	
	If "Yes," to line 5a or 5b, describe in Part III						
6	For persons listed in form 990, Part VII, Section A, I compensation contingent on the net earnings of	ıne 1a	, did the organization pay or accrue any				
а	The organization?			6a		Νo	
b	Any related organization?			6b		Νo	
	If "Yes," to line 6a or 6b, describe in Part III						
7	For persons listed in Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," defined as $\frac{1}{2}$			7		No	
8	Were any amounts reported in Form 990, Part VII, pa						
	subject to the initial contract exception described in in Part III	кеgs	section 53 4958-4(a)(3)/ IT "Yes," describe			l Nia	
•		rak	oble presumption presedure described in Describer.	8	-	No	
9	If "Yes" to line 8, did the organization also follow the section $53\ 4958-6(c)$?	reputt	able presumption procedure described in Regulations	9			

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) PHILIP INCARNATI	(ı) (ıı)	1,314,422 0	1,231,316 0	3,020,237 0	612,326 0	7,542 0	6,185,843 0	C
(2) GREGORY LANE	(ı) (ıı)	660,567 0	261,000 0	248,851 0	161,789 0	17,616 0	1,349,823 0	C
(3) KEVIN TOMPKINS	(ı) (ıı)	348,166 0	138,125 0	103,232	92,337 0	1,535 0	683,395 0	C
(4) WILLIAM PETERSON	(I) (II)	330,577 0	141,000 0	38,686 0	61,836 0	16,143 0	588,242 0	C
(5) DAVID MAZURKIEWICZ	(ı) (ıı)	472,316 0	0	46,011 0	72,434 0	15,622 0	606,383 0	C
(6) GAYLE CONSIGLIO	(ı) (ıı)	115,846 0	0	24,994 0	0 0	14,150 0	154,990 0	C
(7) JANIS RIZZO	(ı) (ıı)	254,862 0	52,999 0	0	30,000 0	14,576 0	352,437 0	C
(8) ROZLYN KELLY	(ı) (ıı)	172,705 0	31,395 0	0	30,000 0	17,488 0	251,588 0	C
(9) DAVID DICKEY	(ı) (ıı)	161,452 0	36,400 0	0	29,000 0	18,169 0	245,021 0	C
(10) RICHARD SARDELLI	(ı) (ıı)	172,434 0	41,860 0	0	30,000 0	11,690 0	255,984 0	C
(11) DANNY BORTON	(ı) (ıı)	147,041 0	35,740 0	0	28,000 0	13,535 0	224,316 0	C
(12) DENNIS KRZEMINSKI	(ı) (ıı)	0 0	243,000 0	457,599 0	0 0	1,530 0	702,129 0	C
(13)								
(14)								
(15)								
(16)								

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

	I	
Ident if ier	Return Reference	Explanation
	1A	THE CORPORATE CEO, SUBSIDIARY CEO'S AND CORPORATE VICE-PRESIDENTS IN SOME INSTANCES HAVE RECEIVED TAX INDEMNIFICATION FOR THE FOLLOWING BENEFITS VEHICLE COSTS, GROUP TERM LIFE INSURANCE, SUPPLEMENTAL NONQUALIFIED RETIREMENT PLANS, AND HEALTH CLUB OR SOCIAL DUES THESE BENEFITS HAVE BEEN INCLUDED IN TAXABLE COMPENSATION THE FOLLOWING INDIVIDUALS HAVE RECEIVED THESE BENEFITS PHILIP INCARNATI, GREG LANE, KEVIN TOMPKINS, WILLIAM PETERSON, DAVID MAZURKIEWICZ AND GAYLE CONSIGLIO
	LINES 4A-B	MCLAREN MAINTAINS TWO SUPPLEMENTAL NONQUALIFIED RETIREMENT PLANS FOR A SELECT GROUP OF MANAGEMENT OR HIGHLY COMPENSATED EMPLOYEES (THE "SERPS") THE OLD SERP WAS CLOSED TO NEW PARTICIPANTS ON OCTOBER 1, 2006, AND THE NEW SERP BECAME EFFECTIVE AS OF JANUARY 1, 2007 NO EMPLOYEE MAY PARTICIPATE IN BOTH OF THE SERPS THE OLD SERP IS STRUCTURED AS A DEFINED BENEFIT PLAN THAT ESSENTIALLY REPLACES THE BENEFITS THE PARTICIPANT IS NOT PERMITTED TO RECEIVE UNDER MCLAREN'S QUALIFIED RETIREMENT PLAN DUE TO IRS LIMITATIONS APPLICABLE TO QUALIFIED PLANS THE BENEFIT UNDER THE OLD SERP IS PAYABLE AS EITHER A SINGLE SUM DISTRIBUTION OR MONTHLY PAYMENTS EQUAL TO THE ACTUARIAL EQUIVALENT OF THE PARTICIPANT'S ACCRUED BENEFIT THE BENEFIT IS PAID AT AGE 55, AND IF THE PARTICIPANT REMAINS EMPLOYED, THE BENEFIT IS PAID UPON TERMINATION OF EMPLOYMENT, REDUCED TO TAKE INTO ACCOUNT THE BENEFIT PREVIOUSLY PAID THE NEW SERP IS STRUCTURED AS A DEFINED CONTRIBUTION PLAN, AND MCLAREN CONTRIBUTES 15 PERCENT OF EACH PARTICIPANT'S COMPENSATION TO THE PLAN EACH YEAR FOR ALLOCATION TO THE PARTICIPANT'S ACCOUNT PARTICIPANTS IN THE NEW SERP BECOME VESTED IN THEIR ACCOUNTS UPON THE EARLIER OF FIVE YEARS OF PARTICIPANT'S ACCOUNT PARTICIPANTS IN THE NEW SERP BECOME VESTED IN THEIR ACCOUNTS THE BENEFIT UNDER THE INVESTMENT OF THEIR ACCOUNTS AND HAVE THE ACTUAL INVESTMENT RETURN CREDITED OR DEBITED TO THEIR ACCOUNTS THE BENEFIT UNDER THE NEW SERP IS EQUAL TO THE PARTICIPANT'S ACCOUNT BALANCE, AND THE BENEFIT IS PAID IN A SINGLE SUM WITHIN 60 DAYS OF THE PARTICIPANT'S TERMINATION DATE BENEFITS UNDER BOTH SERPS ARE PROVIDED ON A TAX-NEUTRAL BASIS BOTH SERPS ARE DESIGNED TO COMPLY WITH INTERNAL REVENUE CODE SECTIONS 457(F) AND 409A THE INDIVIDUALS LISTED IN PART VII WHO PARTICIPATED IN THE NEW SERP ARE WILLIAM PETERSON AND DAVID MAZURKIEWICZ
	PART I, LINE	MCLAREN HEALTH CARE CORPORATION (MHCC) HAS AN INCENTIVE PROGRAM FOR LEADERS OF THE CORPORATION, SUBSIDIARY EXECUTIVES
		AND DIRECTORS, AND CORPORATE MANAGERS THE PROGRAM IS COMPRISED OF QUALITY, OPERATIONAL AND FINANCIAL GOALS THE PURPOSE OF THE PLAN IS TO ENHANCE THE ORGANIZATION'S ABILITY TO ACHIEVE ITS GOALS BY PROVIDING TOP OFFICIALS AND THE BOARD OF DIRECTORS WITH A TOOL FOR (A) CLEARLY COMMUNICATING PERFORMANCE ON THE PART OF KEY LEADERS, (B) STIMULATING AND REWARDING SUPERIOR LEVELS OF PERFORMANCE ON THE PART OF KEY LEADERS WHICH WILL ULTIMATELY BENEFIT THE COMMUNITIES MHCC SERVES, AND (C) PROTECTING MHCC'S ABILITY TO COMPETE WITH OTHER EMPLOYERS FOR HIGH-TALENT LEADERS

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

► Attach to Form 990. ► See separate instructions.

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).

OMB No 1545-0047

DLN: 93493228028462

Inspection

Department of the Treasury Internal Revenue Service

Part I Bond Issues

Name of the organization MCLAREN HEALTH CARE CORPORATION Employer identification number

(h) On

38-2397643

	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue P	rıce	(f) Description	of Purpose	(g) Def	feased	Beh	Issuer f		Pool ncing
									Yes	No	Yes	No	Yes	No
A	COUNTY OF MACOMB HOSPITAL FINANCE AUTHORITY		555113AD1	05-22-2003	80,685		OSPITAL EQUI ONSTRUCTION	SPITAL EQUIPMENT & NSTRUCTION				X		х
В	MICHIGAN STATE HOSPITAL FINANCE AUTHORITY	38-2889417	59465HBN5	06-29-2005	156,349		DSPITAL EQUI DNSTRUCTION			Х		Х		X
c	MICHIGAN STATE HOSPITAL FINANCE AUTHORITY	38-2889417	59465HJJ6	08-06-2008	219,233	3,396 SE	E SCHEDULE (SCHEDULE O		Х		Х		X
D	MICHIGAN STATE HOSPITAL FINANCE AUTHORITY	38-2889417	59465HJM9	08-06-2008	168,110	,000 IS	FUND PRIOR E SUED 3/6/2008 29/2005			Х		Х		Х
٠.,														
128	art II Proceeds				1 4	\	1 .	3		С			D	
1	A mount of bonds retired					<u> </u>	-	,						
2	Amount of bonds legally defea	ased												
3	Total proceeds of issue					83,002,1	58 1	66,741,323		226,6	36,939		168,	459,541
4	Gross proceeds in reserve fui	nds				8,049,3					96,872			
5	Capitalized interest from proc	ceeds												
6	Proceeds in refunding escrow	V				90,224,4	52			90,2	24,452			
7	Issuance costs from proceed	İs				719,1	80	1,313,889		1,9	40,658			420,275
8	Credit enhancement from pro-	ceeds												
9	Working capital expenditures	from proceeds				740,9	86			108,8	18,757		167,	062,045
10	Capital expenditures from pro	oceeds				73,492,6	82 1	65,427,435		13,7	81,263			331,724
11	Other spent proceeds													
12	O ther unspent proceeds					2,843,3	31			2,8	43,331			645,497
13	Year of substantial completio	on			20	06	20	08	:	2010			2008	
					Yes	No	Yes	No	Yes		No	Yes		No

allocation of proceeds? Part IIII Private Business Use

14

15

16

		, A		В		(С)
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		Х		Х		Х		Х
2	Are there any lease arrangements that may result in private business use of bond-financed property?		Х	×		X		Х	

Χ

Χ

Were the bonds issued as part of a current refunding issue?

Has the final allocation of proceeds been made?

Were the bonds issued as part of an advance refunding issue?

Does the organization maintain adequate books and records to support the final

Χ

Χ

Χ

Х

Χ

Χ

Χ

Χ

Χ

Χ

Χ

Х

Χ

Χ

Part III Private Business Use (Continued)

			4	ı	В	(С	I)
		Yes	No	Yes	No	Yes	No	Yes	No
За	Are there any management or service contracts that may result in private business use?		х		х	×		×	
b	Are there any research agreements that may result in private business use of bond-financed property?		×		×		×		×
С	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	х		х		х		x	
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		2 100 %		2 100 %		0 900 %		2 100 %
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
5	Total of lines 4 and 5		2 100 %		2 100 %		0 900 %		2 100 %
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	Х		×		×		×	

Part IV Arbitrage

	-	А		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?								
	bolid issue.		X		X		X		X
2	Is the bond issue a variable rate issue?		X	X			X	X	
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?								
			X	X			X	X	
ь	Name of provider	CITIBANK N	IA	CITIBANK N	A				
С	Term of hedge	33 6000	00000000	33 6000	0000000			33 6000	0000000
d	Was the hedge superintegrated?		Х		х				х
e	Was a hedge terminated?		Х		х				Х
4a	Were gross proceeds invested in a GIC?		Х		Х		Х		Х
b	Name of provider				•				
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary period?		х	x		х		х	
6	Did the bond issue qualify for an exception to rebate?		Х		Х		Х		х

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier	Return Reference	Explanation

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DLN: 93493228028462

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Open to Public

Inspection

Employer identification number Name of the organization MCLAREN HEALTH CARE CORPORATION **Excess Benefit Transactions** (section 501(c)(3) and section 501 (c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) (a) Name of disqualified person 1 (b) Description of transaction Corrected? Yes No 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (f) (b) Loan to (g)Written (e) In Approved or from the (a) Name of interested person and (c)Original default? by board or (d)Balance due agreement? organization? principal amount purpose committee? Τо From Yes No Yes No Yes No Part III Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (b) Relationship between interested person (a) Name of interested person (c) A mount of grant or type of assistance and the organization

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete it the organizate	ion answered "Yes" on l	Offic 990, Part IV, III	ie 20a, 20b, 01 20c.		
(a) Name of Interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	organı	naring of ization's nues?
	organization			Yes	No
(1) ANTHELIO (PREVIOUSLY PHNS)	PHILIP INCARNATI,BOARD MEMBER & SHAREHOLDER OF ANTHELIO (PREVIOUSLY PHNS)		MHCC IS THE CO-FOUNDER AND HAS A MINORITY INTEREST IN ANTHELIO (PREVIOUSLY PHNS) AS PART OF THE AGREEMENT MHCC IS ENTITLED TO APPOINT TWO DIRECTORS TO THE ANTHELIO BOARD MHCC APPOINTED JAMES FITZGERALD AND PHILIP INCARNATI TO HOLD THOSE POSITIONS FEES PAID TO ANTHELIO FOR INFORMATION TECHNOLOGY SERVICES, MEDICAL RECORDS, TRANSCRIPTION, CODING, AND SYSTEM INSTALLATION		No
(2) ANTHELIO (PREVIOUSLY PHNS)	H JAMES FITZGERALD, BOARD MEMBER OF ANTHELIO (PREVIOUSLY PHNS)		MHCC IS THE CO-FOUNDER AND HAS A MINORITY INTEREST IN ANTHELIO (PREVIOUSLY PHNS) AS PART OF THE AGREEMENT MHCC IS ENTITLED TO APPOINT TWO DIRECTORS TO THE ANTHELIO BOARD MHCC APPOINTED JAMES FITZGERALD AND PHILIP INCARNATI TO HOLD THOSE POSITIONS FEES PAID TO ANTHELIO FOR INFORMATION TECHNOLOGY SERVICES, MEDICAL RECORDS, TRANSCRIPTION, CODING, AND SYSTEM INSTALLATION		No
(3)					No
(4) PROTOM INTERNATIONAL	PHILIP INCARNATI, BOARD MEMBER OF PROTOM INTERNATIONAL		ADDITIONAL INVESTMENT IN PROTOM INTERNATIONAL AS PART OF THE AGREEMENT MHCC IS ENTITLED TO APPOINT A DIRECTOR TO THE BOARD MHCC APPOINTED PHILIP INCARNATI TO HOLD THE POSITION		No
					1
Part V Supplemental Inform					

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier | Return Reference | Explanation

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DLN: 93493228028462

OMB No 1545-0047

2010

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization
MCLAREN HEALTH CARE CORPORATION

Employer identification number

38-2397643

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11		THE FORM 990 DATA IS PREPARED INTERNALLY AND SUBMITTED TO OUR AUDITING FIRM FOR RETURN PREPARATION ONCE THE RETURNS HAVE BEEN COMPLETED, THE FORMS ARE REVIEWED BY THE CORPORATE DIRECTOR OF BUDGET, THE CORPORATE SENIOR VICE PRESIDENT AND CFO OF MCLAREN HEALTH CARE CORPORATION (MHCC) COPIES OF THE RETURNS ARE MADE AVAILABLE TO THE MHCC BOARD MEMBERS, WHO SERVE AS THE OVERALL GOVERNING BOARD RETURNS ARE AVAILABLE FOR ALL CORPORATIONS OF WHICH MHCC IS THE SOLE MEMBER AS WELL AS OTHER RELATED ENTITIES OF THOSE CORPORATIONS FOR REVIEW RATHER THAN HAVING THE LOCAL BOARDS REVIEW THE RETURNS THE BOARD OF MHCC IS THE ULTIMATE ACCOUNTABLE ORGANIZATION FOR THE SYSTEM, AS SUCH IT IS THE OVERALL GOVERNING BOARD OF OUR SYSTEM WHOSE RESPONSIBILITIES INCLUDES BUT ARE NOT LIMITED TO APPROVING ALL SUBSIDIARY BOARD MEMBERS, FINANCIAL BUDGETS, AND ISSUANCE OF DEBT

Identifier Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	THE CORPORATE COMPLIANCE DEPARTMENT, IN ACCORDANCE WITH THE MCLAREN HEALTH CARE (MHC) BOARD CONFLICT OF INTEREST POLICY, ANNUALLY DISTRIBUTES THE CONFLICT OF INTEREST DISCLOSURE SURVEY TO ALL MHC CORPORATE AND SUBSIDIARY ORGANIZATION BOARD MEMBERS, EXECUTIVES AND OTHER LEADERSHIP EMPLOYEES THE CORPORATE COMPLIANCE DEPARTMENT, THROUGH THE GOVERNANCE COMMITTEE, COMPLES AND ANALYZES SURVEY DATA BY ORGANIZATION, INVESTIGATES, AND REVIEWS POTENTIAL CONFLICTS WITH THE ORGANIZATION'S CEO AND BOARD CHAIR, AND WHEN NECESSARY, RECOMMENDS ACTIONS TO BE TAKEN TO RESOLVE IDENTIFIED CONFLICTS A COMPLETE REPORT OF ALL CORPORATE AND SUBSIDIARY BOARD MEMBER AND EXECUTIVE DISCLOSURES, CONFLICTS IDENTIFIED AND ACTIONS TAKEN IS REVIEWED BY THE MHC GOVERNANCE COMMITTEE AND EACH SUBSIDIARY CEO AND BOARD CHAIR RECEIVES A REPORT SPECIFIC TO THEIR ORGANIZATIONS BOARD MEMBERS AND EXECUTIVES CONFLICTS ARE DISCLOSED TO THE FULL BOARD AND BOARD COMMITTEES SO APPROPRIATE ACTIONS CAN BE TAKEN ACTIONS MAY INCLUDE PROHIBITING A BOARD MEMBER FROM PARTICIPATING IN DELIBERATIONS INVOLVING TRANSACTIONS WITH A COMPANY WITH WHICH THEY CONDUCT FINANCIAL TRANSACTIONS, BOARD MEMBERS FAILING TO COMPLETE A DISCLOSURE SURVEY OR INTENTIONALLY FAILING TO REPORT A KNOWN CONFLICT OF INTEREST ARE ASKED TO RESIGN

ldentifier F	Return Reference	Explanation
P. S	FORM 990, PART VI, BECTION B, LINE 15	THE COMPENSATION COMMITTEE IS APPOINTED BY THE BOARD OF DIRECTORS TO REVIEW THE PERFORMANCE AND RECOMMEND THE TOTAL COMPENSATION PACKAGE OF THE CORPORATION'S CEO TO THE BOARD FURTHER THE COMMITTEE ESTABLISHES THE SALARY RANGES AND PREREQUISITES OF THE CORPORATION'S OTHER MOST HIGHLY COMPENSATED OFFICERS (MHC VICE-PRESIDENTS AND MHC HOSPITAL/SUBSIDIARY CEO'S) TO THE BOARD THE MEMBERS OF THE COMMITTEE MUST MEET THE INDEPENDENCE REQUIREMENTS OF THE APPLICABLE PROVISIONS OF SECTION 4958 OF THE INTERNAL REVENUE CODE OF 1986, AS A MENDED AND FINAL TREASURY REGULATIONS SECTION 53 4956-6(C)(1)(III) THE COMMITTEE RETAINS THE SERVICES OF AN INDEPENDENT FIRM WITH SIGNIFICANT QUALIFICATIONS AND EXPERIENCE TO CONDUCT A REVIEW OF THE CORPORATION'S EXECUTIVE COMPENSATION PROGRAM THE RETAINED FIRM UTILIZES APPROPRIATE COMPENSATION COMPARABILITY DATA THE RETAINED FIRM CONDUCTS ANALYSIS OF THE COMPETITIVENESS OF THESE PROGRAMS AND EXPRESSES AN OPINION AS TO THE REASONABLENESS OF THESE COMPENSATION PROGRAMS ALL DATA UTILIZED BY THE COMMITTEE, DELIBERATIONS OF THE COMMITTEE, AND FINAL COMPENSATION DECISIONS BY THE COMMITTEE ARE DOCUMENTED IN FORMAL REPORTS AND MINUTES THE CORPORATE COMPENSATION COMMITTEE WORKS UNDER AND PERIODICALLY RENEWS THE MCLAREN HEALTH CARE CORPORATION COMPENSATION COMMITTEE CHARTER AND MCLAREN HEALTH CARE CORPORATION COMPENSATION COMMITTEE CHARTER AND MCLAREN HEALTH CARE CORPORATION COMPENSATION COMMITTEE CHARTER AND MCLAREN HEALTH CARE CORPORATION

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 19	ALL DOCUMENTS ARE AVAILABLE UPON REQUEST

ldentifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	· '	NET UNREALIZED LOSSES ON INVESTMENTS -9,144,230 CMCH CAPITAL CONTRIBUTION - 6,000,000 MINIMUM PENSION LIABILITY ADJUSTMENT -1,711,824 MCLAREN HEALTH PLAN CONTRIBUTION 18,000,000 TOTAL TO FORM 990, PART XI, LINE 5 1,143,946

ldentifier	Return Reference	Explanation
	FORM 990, PART XI, LINE 2C	THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR

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DLN: 93493228028462

2010

OMB No 1545-0047

Open to Public Inspection

SCHEDULE R Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. See separate instructions.

Department of the Treasury Internal Revenue Service

(Form 990)

Name of the organization **Employer identification number** MCLAREN HEALTH CARE CORPORATION 38-2397643

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity	ı	
(1) MCLAREN INSURANCE COMPANY LTD 10 MAIN ST GRAND CAYMAN CJ	INSURANCE	CJ	0	66,617,499	MCLAREN HEALTH CARE CORPORATION		
(2) MICHIGAN MOBILE PET LLC 401 SOUTH BALLENGER HIGHWAY FLINT, MI 48532 38-2397643	HEALTH CARE SERVICES	MI	1,096,097	1,580,638	MCLAREN HEALTH CARE CORPORATION		
Part II Identification of Related Tax-Exempt Organiz or more related tax-exempt organizations during the	ations (Complete if texture tax year.)	the organization	answered "Yes"	on Form 990, Part	IV, line 34 becaus	e ıt had	one
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 conti organ	g) 12(b)(13 rolled ızatıon
See Addıtıonal Data Table						Yes	No
See Additional Data Table							
For Privacy Act and Paperwork Reduction Act Notice, see the Instruction	ns for Form 990.	Cat No 50	135Y	<u>'</u>	Schedule R (F	orm 990)	2010

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

			_									
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h Disprop allocat	ortionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana parti	ral or aging	(k) Percentage ownership
(1) MCLAREN - NORTHERN EQUITIES CANCER CENTER PROJECT LLC 39000 COUNTRY CLUB DRIVE FARMINGTON HILLS, MI48331 26-3112935	RENTAL REAL ESTATE	MI	MCLAREN HEALTH CARE CORPORATION	UNRELATED	132,596	1,311,516	res	No			No	75 000 %
(2) MOUNT CLEMENS REGIONAL HEALTH BUILDING HEALTH PARTNERS 1000 HARRINGTON ST MOUNT CLEMENS, MI48043 26-2524717	BUILDING MANAGEMENT	MI	N/A									
									1 115 4 11	_	~	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) HEALTH ADVANTAGE INC G3245 BEECHER ROAD FLINT, MI48532 91-2141720	HEALTH CARE SERVICES	MI	MCLAREN HEALTH PLAN	С			100 000 %
(2) CLARKSTON PROPERTY ASSOCIATES 50 NORTH PERRY STREET PONTIAC, MI48342 43-2006072	REAL ESTATE	MI	N/A	С			
(3) HOSPITAL HEALTH CARE INC 50 NORTH PERRY STREET PONTIAC, MI48342 38-2643070	HEALTH CARE	MI	N/A	С			
(4) PHYSICIAN ORGANIZED HEALTHCARE SYSTEM 50 NORTH PERRY STREET PONTIAC, MI48342 38-3136458	MANAGED CARE	MI	N/A	С			
(5) MCLAREN HEALTH PLAN INSURANCE COMPANY G-3245 BEECHER ROAD SUITE 200 FLINT, MI48532 27-1780283	INSURANCE	MI	N/A	С			

(6)

Part V Transactions With Related Organizations (Complete if the organization answered "	'Yes" on Form 990, Par	t IV, line 34, 35, 3	5A, or 36.)				
Note. Complete line 1 if any entity is listed in Parts II, III or IV				Yes	No		
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related or	rganizations listed in Parts	s II-IV?					
a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a	Yes			
b Gift, grant, or capital contribution to other organization(s)			1b	Yes			
c Gift, grant, or capital contribution from other organization(s)			1 c	Yes			
d Loans or loan guarantees to or for other organization(s)			1d		No		
e Loans or loan guarantees by other organization(s)			1e		No		
f Sale of assets to other organization(s)			1f		No		
g Purchase of assets from other organization(s)							
h Exchange of assets			1h		No		
i Lease of facilities, equipment, or other assets to other organization(s)			1 i		No		
j Lease of facilities, equipment, or other assets from other organization(s)							
k Performance of services or membership or fundraising solicitations for other organization(s)							
l Performance of services or membership or fundraising solicitations by other organization(s)							
m Sharing of facilities, equipment, mailing lists, or other assets							
n Sharing of paid employees			1n		No		
• Reimbursement paid to other organization for expenses			10	Yes			
p Reimbursement paid by other organization for expenses			1р	Yes			
q Other transfer of cash or property to other organization(s)			1 q		No		
r Other transfer of cash or property from other organization(s)			1r		No		
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line	e, including covered relati	onships and transact	ion thresholds				
	(b)	(c)	(d)				
Name of other organization	Transaction type(a-r)	Amount involved	Method of determing involved		ount		
<u>(1)</u>							
See Additional Data Table							
(2)							
(3)							
(4)							
(5)							
		1	1				

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d Are partr sect 501(d organiz	all ners non c)(3) ations?	(e) Share of end-of-year assets		r) ortionate tions?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	
			Yes	No		Yes	No		Yes	No
									+	
									+	
										-
										1

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier	Return Reference	Explanation
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Schedule R (Form 990) 2010

Software ID: **Software Version:**

EIN: 38-2397643

Name: MCLAREN HEALTH CARE CORPORATION

Form 990, Schedule R, Part II - Identification of	Related Tax-Exempt O	rganizations					
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501 (c)(3))	(f) Direct controlling entity	Section (b)(1 contro	n 512 13) olled
						Yes	No
BAY MEDICAL FOUNDATION					DAY DECTONAL	1 '	
1900 COLUMBUS AVE BAY CITY, MI48708 38-2156534	FOUNDATION	MI	501(C)(3)		BAY REGIONAL MEDICAL CENTER	Yes	
BAY REGIONAL MEDICAL CENTER					MCLAREN HEALTH	T '	
1900 COLUMBUS AVE BAY CITY, MI48708 38-1976271	HOSPITAL	MI	501(C)(3)			Yes	
BAY REGIONAL MEDICAL CENTER AUXILIARY					BAY REGIONAL	T	
1908 COLUMBUS AVENUE BAY CITY, MI48708 38-6081235	SUPPORTING ORGANIZATION	MI	501(C)(3)		MEDICAL CENTER	Yes	
BAY SPECIAL CARE HOSPITAL						1 '	
1900 COLUMBUS AVE BAY CITY, MI48708 38-3161753	HOSPITAL	MI	501(C)(3)		BAY REGIONAL MEDICAL CENTER	Yes	
CENTRAL MICHIGAN COMMUNITY HOSPITAL						'	
1221 SOUTH DRIVE MT PLEASANT, MI48858 38-1420304	HOSPITAL	MI	501(C)(3)		MCLAREN HEALTH CARE CORPORATION	Yes	
CENTRAL MICHIGAN COMMUNITY HOSPITAL RADIATION ONCOLOGY	T					Τ '	[
1000 HARRINGTON MT PLEASANT, MI48858 30-0312172	HOSPITAL	MI	501(C)(3)		MCLAREN HEALTH CARE CORPORATION	Yes	
GREAT LAKES CANCER INSTITUTE					MCLAREN HEALTH	<u> </u>	
401 S BALLENGER HWY FLINT, MI48532 38-3584572	CANCER CARE CENTER	MI	501(C)(3)			Yes	
INGHAM REGIONAL HEALTHCARE FOUNDATION				'	INGHAM REGIONAL	'	
401 S GREENLAWN AVE LANSING, MI48910 38-2463637	FOUNDATION	MI	501(C)(3)		MEDICAL CENTER	Yes	
INGHAM REGIONAL MEDICAL CENTER					MCLAREN HEALTH	T	
401 S GREENLAWN AVE LANSING, MI48910 38-1434090	HOSPITAL	MI	501(C)(3)		CARE CORPORATION	Yes	
LAPEER REGIONAL MEDICAL CENTER					MCLAREN HEALTH	T'	
1375 N MAIN ST LAPEER, MI48446 38-2689033	HOSPITAL	MI	501(C)(3)			Yes	
LAPEER REGIONAL MEDICAL CENTER FOUNDATION					LAREER RECTONAL	T	
1375 N MAIN ST LAPEER, MI48446 38-2689603	FOUNDATION	MI	501(C)(3)		LAPEER REGIONAL MEDICAL CENTER	Yes	
MCLAREN HEALTH PLAN					COLABEN HEALTH	 	
G-3245 BEECHER ROAD FLINT, MI48532 38-3383640	HEALTH CARE SERVICES	MI	501(C)(4)		MCLAREN HEALTH CARE CORPORATION	Yes	

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501 (c)(3))	(f) Direct controlling entity	Sectio (b)(contr organi	n 512 13) olled
						Yes	No
	MANAGEMENT COMPANY	MI	501(C)(3)	LINE 11A, I	MCLAREN HEALTH CARE CORPORATION	Yes	
MCLAREN REGIONAL MEDICAL CENTER 401 S BALLENGER HWY FLINT, MI48532 38-2383119	HOSPITAL	MI	501(C)(3)	LINE 3	MCLAREN HEALTH CARE CORPORATION	Yes	
MOUNT CLEMENS REGIONAL HEALTHCARE FOUNDATION PO BOX 326 MOUNT CLEMENS, MI48046 38-2578873	FOUNDATION	MI	501(C)(3)	LINE 9	MOUNT CLEMENS REGIONAL MEDICAL CENTER	Yes	
MOUNT CLEMENS REGIONAL MEDICAL CENTER	HOSPITAL	MI	501(C)(3)	LINE 3	MCLAREN HEALTH CARE CORPORATION	Yes	
POH REGIONAL MEDICAL CENTER 50 NORTH PERRY STREET PONTIAC, MI48342 38-1428164	HOSPITAL	MI	501(C)(3)	LINE 3	MCLAREN HEALTH CARE CORPORATION	Yes	
POH RILEY FOUNDATION	FOUNDATION	MI	501(C)(3)	LINE 11C, III-FI	POH REGIONAL MEDICAL CENTER	Yes	
VISITING NURSE SERVICE OF MICHIGAN	HEALTH CARE SERVICES	MI	501(C)(3)	LINE 9	MCLAREN HEALTH CARE CORPORATION	Yes	
WOMENS HOSPITAL ASSOCIATION OF FLINT MICHIGAN	SUPPORTING ORGANIZATION	MI	501(C)(3)	LINE 11A, I	MCLAREN HEALTH CARE CORPORATION	Yes	
REGIONAL EMERGENCY MEDICAL SERVICE INC 25400 W 8 MILE ROAD SOUTHFIELD, MI48034 38-3255499	AMBULANCE SERVICE	MI	501(C)(3)	LINE 9	MCLAREN MEDICAL MANAGEMENT INC	Yes	
NORTH OAKLAND NORTH MACOMB IMAGING INC 355 BARCLAY CIR STE A ROCHESTER HILLS, MI48307 38-2807040	MRI IMAGING	MI	501(C)(3)	LINE 3	N/A	Yes	
I 1900 COLUMBIIS AVE	HEALTH CARE SERVICES	MI	501(C)(3)	LINE 9	BAY REGIONAL MEDICAL CENTER	Yes	
MCLAREN HEALTHCARE VILLAGE FOUNDATION	SUPPORTING ORGANIZATION	MI	501(C)(3)	LINE 11A, I	MCLAREN HEALTH CARE CORPORATION	Yes	

Form 990, Schedule R, Part V - Transactions With Related Organizations

Form 9	90, Schedule R, Part V - Transactions With Related Organizations		I	
	(a) Name of other organization	(b) Transaction type(a-r)	(c) A mount Involved (\$)	(d) Method of determining amount involved
(1)	MCLAREN HEALTH PLAN	К	1,999,039	ALLOCATION OF
(2)	MCLAREN MEDICAL MANAGEMENT INC	К	2,601,528	ALLOCATION OF
(3)	VISITING NURSES SERVICE OF MICHIGAN	К	4,362,858	ALLOCATION OF
(4)	POH REGIONAL MEDICAL CENTER	К	8,646,100	ALLOCATION OF
(5)	LAPEER REGIONAL MEDICAL CENTER	К	9,171,973	ALLOCATION OF
(6)	BAY REGIONAL MEDICAL CENTER	К	14,130,368	ALLOCATION OF ACTUAL COST
(7)	MOUNT CLEMENS REGIONAL MEDICAL CENTER	К	16,212,760	ALLOCATION OF ACTUAL COST
(8)	MCLAREN REGIONAL MEDICAL CENTER	К	22,991,856	ALLOCATION OF ACTUAL COST
(9)	MCLAREN REGIONAL MEDICAL CENTER	А	1,319,567	ALLOCATION OF ACTUAL COST
(10)	MCLAREN REGIONAL MEDICAL CENTER	С	1,614,688	CASH
(11)	VISITING NURSES SERVICE OF MICHIGAN	Р	13,183,204	ALLOCATION OF ACTUAL COST
(12)	MCLAREN - NORTHERN EQUITIES CANCER CENTER PROJECT LLC	J	1,479,204	ALLOCATION OF ACTUAL COST
(13)	MCLAREN REGIONAL MEDICAL CENTER	J	192,209	ALLOCATION OF ACTUAL COST
(14)	MCLAREN REGIONAL MEDICAL CENTER	0	41,813,383	ALLOCATION OF ACTUAL COST
(15)	MCLAREN MEDICAL MANAGEMENT INC	Р	11,256,968	ALLOCATION OF ACTUAL COST
(16)	LAPEER REGIONAL MEDICAL CENTER	Р	11,825,685	ALLOCATION OF ACTUAL COST
(17)	VISITING NURSES SERVICE OF MICHIGAN	А	68,462	ΙΔΕΙΠΔΙΕΟΝΙ
(18)	INGHAM REGIONAL MEDICAL CENTER	К	19,505,136	ALLOCATION OF ACTUAL COST
(19)	MOUNT CLEMENS REGIONAL MEDICAL CENTER	Р	20,866,616	ALLOCATION OF ACTUAL COST
(20)	POH REGIONAL MEDICAL CENTER	Р	10,724,351	ALLOCATION OF ACTUAL COST
(21)	GREAT LAKES CANCER INSTITUTE	Р	859,604	ALLOCATION OF ACTUAL COST
(22)	BAY REGIONAL MEDICAL CENTER	Р	18,308,994	ACTUAL COST
(23)	INGHAM REGIONAL MEDICAL CENTER	Р	23,977,979	ALLOCATION OF ACTUAL COST
(24)	GREAT LAKES CANCER INSTITUTE	В	1,093,109	CASH
(25)	HEALTH ADVANTAGE INC	L	770,432	ACTUAL COST
(26)	MCLAREN HEALTH PLAN	Р	4,787,417	ACTUAL COST
(27)	MCLAREN HEALTH PLAN	L	986,361	ACTUAL COST
(28)	MOUNT CLEMENS REGIONAL MEDICAL CENTER	А	2,046,328	ACTUAL COST
(29)	LAPEER REGIONAL MEDICAL CENTER	А	291,200	ACTUAL COST
(30)	MCLAREN HEALTH PLAN	R	18,000,000	ALLOCATION OF ACTUAL COST

Form 990, Schedule R, Part V - Transactions With Related Organizations

	(a) Name of other organization	(b) Transaction type(a-r)	(c) A mount Involved (\$)	(d) Method of determining amount involved
(31)	CENTRAL MICHIGAN COMMUNITY HOSPITAL	В	6,000,000	CASH
(32)	CENTRAL MICHIGAN COMMUNITY HOSPITAL	Р	4,029,06/	TACTUALCUST
(33)	BAY REGIONAL MEDICAL CENTER	А	554,400	ALLOCATION OF ACTUAL COST
(34)	INGHAM REGIONAL MEDICAL CENTER	А	296,800	ALLOCATION OF ACTUAL COST
(35)	MCLAREN MEDICAL MANAGEMENT INC	С	185,732	
(36)	VISITING NURSES SERVICE OF MICHIGAN	С	259,908	CASH
(37)	LAPEER REGIONAL MEDICAL CENTER	С	612,153	CASH
(38)	INGHAM REGIONAL MEDICAL CENTER	С	1,498,961	CASH
(39)	BAY REGIONAL MEDICAL CENTER	С	1,106,582	CASH
(40)	MOUNT CLEMENS REGIONAL MEDICAL CENTER	С	1,119,025	CASH
(41)	POH REGIONAL MEDICAL CENTER	А	140,553	ALLOCATION OF ACTUAL COST
(42)	POH REGIONAL MEDICAL CENTER	С	497,293	CASH
(43)	CENTRAL MICHIGAN COMMUNITY HOSPITAL	С	253,177	CASH

Software ID: Software Version:

EIN: 38-2397643

Name: MCLAREN HEALTH CARE CORPORATION

Form 990, Schedule A, Part I, Line 11h - Provide the following information about the organizations the organization supports.

(i) Name of Supported Organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section)	(iv) Is the organization in (i) listed in your governing document?		(v) Did you notify the organization in (i) of your support?		(vi) Is the organization in (i) organized in the US?		(vii) A mount of support?
			Yes	No	Yes	No	Yes	No	
(A) MCLAREN REGIONAL MEDICAL CENTER	382383119	3	Yes		Yes		Yes		0
(B) MCLAREN MEDICAL MANAGEMENT INC	382988086	LINE 11, TYPE I		No	Yes		Yes		0
(C) INGHAM REGIONAL MEDICAL CENTER	381434090	3	Yes		Yes		Yes		0
(D) BAY REGIONAL MEDICAL CENTER	381976271	3	Yes		Yes		Yes		0
(E) LAPEER REGIONAL MEDICAL CENTER	382689033	3	Yes		Yes		Yes		0
(F) VISITING NURSE SERVICES OF MICHIGAN	383491714	9	Yes		Yes		Yes		0
(G) MCLAREN HEALTH PLAN	383383640	501(C)(4)		No	Yes		Yes		0
(H) MOUNT CLEMENS REGIONAL MEDICAL CENTER	381218516	3	Yes		Yes		Yes		0
(I) CENTRAL MICHIGAN COMMUNITY HOSPITAL	381420305	3	Yes		Yes		Yes		6000000
(J) PONTIAC OSTEOPATHIC HOSPITAL	381428164	3	Yes		Yes		Yes		0