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DLN: 93493136034632

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

ZU10

2010

OMB No 1545-0047

Open to Public Inspection

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

A Fo	r the :	2010 calendar year, or tax year beginning 10-01-2010 and ending 09-30-2011			
B Ch	eck ıf a	pplicable C Name of organization NORTHEAST MICHIGAN COMMUNITY SERVICE AGENCY INC		D Employe	r identification number
- Add	dress ch	nange		38-187	3461
— _{Na}	me cha	Doing Business As nge		E Telephon	e number
— _{Ind}	tıal retu	rn Number and street (or P O box if mail is not delivered to street address)	Room/suite		
– _{Tei}	rmınate	2375 GORDON ROAD	Room, saite	(989)3:	56-3474
— _{Am}	nended	return City or town, state or country, and ZIP + 4		G Gross rece	eipts \$ 47,371,936
_		ALPENA, MI 49707			
, ,	pilodelo	F Name and address of principal officer	11/->	<u> </u>	
		JOHN SWISE	H(a) Is this a	group return for af	ffiliates? Yes No
		2375 GORDON ROAD ALPENA,MI 49707	H(b) Are all a	affiliates include	ed?
		ALI LINA, III. 42707			st (see instructions)
r Ta	ıx-exem	ppt status	H(c) Group	exemption	number 🕨
1 W	ehsite	www.nemcsa.org			
			1.		T
		ganization	L Year of for	nation 1968	M State of legal domicile MI
Ра	rt I	Summary			
		Briefly describe the organization's mission or most significant activities SEE SCHEDULE O TO PLAN, ESTABLISH, COORDINATE AND OPERATE PR	OGRAMS TO 1	PROMOTE H	HEALTH.EDUCATION
φ		AND WELFARE TO RESIDENTS WITHIN 12 COUNTIES OF NORTHEAST MIC		ROTTOTET	
Governance	-				
Ĭ	-				
<u> </u>	2	Check this box 🛌 if the organization discontinued its operations or disposed o	f more than 25	5% of its net	assets
	3 1	Number of voting members of the governing body (Part VI, line 1a)	•	3	31
ý	4 1	Number of independent voting members of the governing body (Part VI, line 1b)		4	31
ACTIVITIES &	5	Total number of individuals employed in calendar year 2010 (Part V, line 2a)		5	836
ទ្ធ	6	Total number of volunteers (estimate if necessary)		6	4,950
•	7a -	Total unrelated business revenue from Part VIII, column (C), line 12	0		
	ь	Net unrelated business taxable income from Form 990-T, line 34		7t	0
			Prior	Year	Current Year
а.	8	Contributions and grants (Part VIII, line 1h)		37,008,894	
H.	9	Program service revenue (Part VIII, line 2g)		8,241,120	
Rayenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		7,763	
ш.	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0	0
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)		45,257,777	47,371,936
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		14,945,796	
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0	0
.	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines		22 244 222	22.077.060
Expenses	١	5-10)		22,311,008	
<u>₹</u>	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0	0
五	b	Total fundraising expenses (Part IX, column (D), line 25) • 0		7 272 565	7,202,222
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)		7,372,565	
	18 19	Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 12		44,629,369 628,408	<u> </u>
. or	13	Revenue less expenses Subtract file to from file 12	Reginning	of Current	· · ·
ည်း သည်				ear	End of Year
989 88	20	Total assets (Part X, line 16)		6,004,461	7,162,577
Net Assets or Fund Balances	21	Total liabilities (Part X, line 26)		2,736,813	3,883,576
	22	Net assets or fund balances Subtract line 21 from line 20		3,267,648	3,279,001
	rt II	Signature Block			
know		lties of perjury, I declare that I have examined this return, including accompanying so and belief, it is true, correct, and complete. Declaration of preparer (other than office			
		T k	ı		
- -	_	***** Signature of officer	201 Dat	te	
Sigr Her			Dat		
	_	JOHN SWISE CHIEF EXECUTIVE OFFICER Type or print name and title			
		Print/Type Preparer's signature D	ate C	Check if self-	_ PTIN
Paid		preparer's name DENNIS ECHELBARGER DENNIS ECHELBARGER	11.0	mployed 🕨	11211
Paid Prep	arer L	Firm's name FECHELBARGER HIMEBAUGH TAMM & CO PC			Firm's EIN 🕨
_	Only	Firm's address • 5136 CASCADE RD SE STE 2A			Phone no 🕨 (616) 575-
		GRAND RAPIDS, MI 495463728			3482 - No
May	tha ID	S discuss this return with the preparer shown above? (see instructions)			La Van I Na

Form 990	(2010)
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Pa		Statement of I Check if Schedule				rt III .			. IZ
	PLAN, ES	describe the orga TABLISH, COOR WITHIN 12 COU	DINATE AND	OPERATE PROG		OTE HEALT!	H, EDUCATION A	ND WELFARE TO)
2	the prio	organization under Form 990 or 99	0-EZ?		ervices during the	e year which v	were not listed on	┌ Yes ┌ No)
3	Did the service	organization ceas	se conducting, o	or make significar	nt changes in hov	vit conducts,	any program	┌Yes ┌No	,
4	Section		01(c)(4) organı	zatıons and sectı	on 4947(a)(1) tr	usts are requ	program services ired to report the a reported		and
4a	AND SO SERVICI WOMEN	CIAL SERVICES FOR 3 ES FOR 157 CHILDRE AND THEIR FAMILIES	3-5 YEAR OLDS IN 2 N, AND PART-DAY, 5 BY PROVIDING ED	21 COUNTIES, PROVI PART-YEAR SERVICE DUCATION, HEALTH, I	DED FULL-DAY, FULL S FOR 2178 CHILDR DISABILITY, AND SOC	N AND THEIR FAI -YEAR SERVICES EN EARLY HEAD IAL SERVICES FO	,318,486) (Revenue s MILIES BY PROVIDING S FOR 122 CHILDREN, START - SERVED 256 OR 0-3 YEAR OLDS IN A FULL-YEAR HOME BAS	EDUCATION, HEALTH PROVIDED FULL-DA' INFANTS, TODDLERS 12 COUNTIES, 16 CH	Ý, PART-YEAR 5, PREGNANT
4b	(Code) (Expenses \$	8,695,537	ıncludıng grants of	· \$ 5	,457,538) (Revenue s	\$ 309,	333)
							COUNTY REGION IN TH FURNACE, WATER HEA		
4 c	(Code) (Expenses \$	7,512,253	ıncludıng grants of	· \$ 5	,557,762) (Revenue s	\$	73)
	EFFORT		REMAIN IN COMM	IUNITY SETTINGS OF			TO FRAIL ELDERLY AND TERM CARE FACILITIE		
4d	Other	program services	(Describe in S	Schedule O) See	also Additional D	ata for Descr	iption		
	(Exper	nses \$	9,292,405	including grants o	of \$ 3	,701,928)(F	Revenue \$	1,265,438)	
4e	Total	program service e	xpenses ⊢ \$	45,273,21	.4				

Part IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> " <i>Yes,"</i> complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV.	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		N o
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		N o
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		N o
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		N o
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		Νo
a	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ $			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

Form 990 (2010)

Part V Statements Regarding Other IRS Filings and Tax Compliance

Enter the number reported in Dox 3 of Form 1096. Enter-0- if not applicable Enter the number of Forms W-25 included in line 1a. Enter-0- if not applicable 1a. 311 1b. 0 Dot the organization comply with Eachow withholding rules for reportable payments to vendors and reportable gaming (gambing) with my process in process of the proc		Check if Schedule O contains a response to any question in this Part V			
Enter the number of Forms W-2G included in line 1a. Enter-0- if not sportcoils 1a				Yes	No
Enter the number of Forms W-2C included in line 1a. Enter-0- if not applicable Did the organization comply with Backep withholding rales for reportable payments to venders and reportable gayment (pathology) wanges to prove warea? Enter the number of employees reported on Form W-1, Transmitted of Wage and Tax Statement of the City of the C					
Did the organization comply with backup withholding rules for reportable payments to vendors and reportable. See The Complete in the Complete in Section 1997 (see The Complete in Section 1997) (see The Complete in Section 1997			1		
paming (gambling) winnings to prace winners? Enter the number of employees reported on Form N-3, **Parametrial of Wage and Tax** Statements filed for the calendar year ending with or within the year covered by this part of the properties of the properties of the properties of the properties of the parameters of the	,	1b			
Enter the number of employees reported on from W-3. Transmitted of Wage and Tax Seatemats filed for the calendar year ending with or which the year covered by this Tax least ness is reported on line 2a, did the organization file all required faceral employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) It is least ness is reported on line 2a, did the organization file all required faceral employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) It is not the organization have unrelated business gross income of \$1,000 or mare during the calendary explicit the organization in Scientific Committee of the committee			1		
Section 2 sets to the superaction in a 22, did the organization file all required federal employment tax returns 7 Note. If the sum of lines 1a and 2 are greater than 250, you may be required to e-file (see instructions) Jiff seed not see that the sum of lines 1a and 2 are greater than 250, you may be required to e-file (see instructions) Jiff yes, has it filed a form 990-T for this year? If 'Wo,' provide an explanation in Schedule 0 At any time during the calendar year, did the organization have an intenset in, or a signature or other financial exceusion? At any time during the calendar year, did the organization have an intenset in, or a signature or other financial exceusion? See instructions for filing requirements for form 10 F 90-22 1, Report of Foreign Bank and Financial Accounts Was the organization aparty to a prohibited tax shelter transaction at any time during the tax year? See instructions for filing requirements for form 10 F 90-22 1, Report of Foreign Bank and Financial Accounts Was the organization aparty to a prohibited tax shelter transaction at any time during the tax year? Does the organization aparty to a prohibited tax shelter transaction at any time during the tax year? Does the organization have annual cross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? Jiff yes, did the arganization include with every selectation an express statement that such contributions or gifts were not tax deductible? Jiff yes, did the arganization include with every selectation or express statement that such contributions or gifts were not tax deductible? Jiff yes, did the arganization include with every selectation or express statement that such contributions or gifts were not tax deductible? Jiff yes, did the arganization include with every selectation or express statement that such contributions or gifts and year or gift of the propagation receive a sepress of tempts of the propagation of the propagation receive			1c	Yes	
Note, If the sum of lines 12, did the organization file all required federal amployment tax returns? Note, If the sum of lines 12 and 2 as greater than 250, you may be required to e-file (see instructions) Out the organization have unrelated business gross success from 60 and 17 ms. If you have a property of the company of the co					
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a N If Yes, has it filed a Form 990-T for the year? If Yes, from de an explanation in Schedule 0 3b N If Yes, has it filed a Form 990-T for the year? If Yes, from de an explanation in Schedule 0 3b N If Yes, has it filed a Form 990-T for the year? If Yes, from the second in a foreign country ≥ N If Yes, a thirst the name of the foreign country ≥ N If Yes, a thirt the name of the foreign country ≥ N If Yes, a thirt the name of the foreign country ≥ N If Yes, a thirt the name of the foreign country ≥ N If Yes, a thirt the name of the thirt the name of the foreign country ≥ N If the organization received any funds, directly or indirectly, to pay premiums o		return			
Note. If the sum of lines is a and 2 are greater than 250, you may be recurred to e-file (see instructions) Did the organization have unrelated business gross income of \$1,000 or more during the part of the program)	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2h	Yes	
Year? Section 1990-1 for this year? If "Wo," provide an explanation in Schedule 0 35 At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account, in a foreign country (such as a bank account, securities account, or other financial accounts)		Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	20	103	
year? 1. Tiff yes, "has thied a Form 990-7 for this year? If "No," provide an explanation in Schedule 0. 3. At any time during the calendar year, did the organization have as interest in, or a signature or other authority over, a financial account, in a foreign country (such as a bank account, securities account, or other financial account)? 1. Tiff yes, "enter the name of the foreign country (such as a bank account, securities account, or other financial accounts accounts? Was the organization aparty to a prohibited tax shelter transaction at any time during the tax year? 5. Not any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 1. Tiff yes," to line 5a or 5b, did the organization file form 8886-77 Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solucit any contributions that were not tax deductible? 1. Tiff yes," and the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 1. Tiff yes," did the organization include with every solicitation and partity for goods and services provided to the payor? 1. Tiff yes," did the organization include with every solicitation and partity for goods and services provided to the payor? 1. Tiff yes," did the organization notify the donor of the value of the goods or services provided? 1. Tiff yes, "did the organization notify the donor of the value of the goods or services provided? 1. Tiff yes," did the organization organization and partity the goods or services provided? 2. Tiff yes, and yes the services provided to the payor? 1. Tiff yes, "indicate the number of forms \$222 filed during the year. 2. Tiff yes, "indicate the number of forms \$222 filed during the year. 2. Tiff yes, "indicate the number of forms \$225 filed during the year. 3. Tiff the organization received an organization of qualified intellectual property, did the organization in file form 859 organiza		Old the organization have unrelated business gross income of \$1,000 or more during the			
At any time during the celendar year, did the organization have an interest in, or a signature or other authority ower, a financial account in a foreign country (such as a bank account, eccunt, or other financial account). If "Yes," enter the name of the foreign country Such as a bank account, eccunt, or other financial accounts. Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? So N Did any taxable party northy the organization that it was or is a party to a prohibited tax shelter transaction? If "Yes," to line So or Sb, did the organization that it was or is a party to a prohibited tax shelter transaction? So N N The state of th			3a		N
over, a financial account in a foreign country (such as a bank account, securities account, or other financial accounts or country in the property of the prop		If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
As N					
Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a N 1bd any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b N 1b any taxable party notify the organization file Form 8885-77 5c Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization should be annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? 1b and tax deductible? 1b and the organization receive deductible contributions under section 170(c). 1bd the organization receive a payment in excess of \$75\$ made partly as a contribution and partly for goods and services provided to the payor? 1bd the organization neotry the donor of the value of the goods or services provided? 1bd the organization neotry the donor of the value of the goods or services provided? 1bd the organization neotry the donor of the value of the goods or services provided? 1bd the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file form \$2827 1bb organization and the payor? 1bd the organization and the organization of the value of the goods or services provided? 1cd the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file form \$2827 1bd the organization received a contribution of qualified intellectual property, did the organization file Form 8999 as required? 1bd the organization received a contribution of qualified intellectual property, did the organization file Form 8999 as required? 1bd the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a form 1098-0? 1bd the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file and the property did the property did the property did the propert			4a		N
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If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O 14b		Old the organization receive any payments for indoor tanning services during the tax year?			No

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Does the organization have members or stockholders?	6		No
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
	ection B. Policies (This Section B requests information about policies not required by the Internal evenue Code.)			
NC	venue coue.)		Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?		Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990	114	163	
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
13	describe in Schedule O how this is done	12c 13	Yes	
14		14		
15	Does the organization have a written document retention and destruction policy?	14	Yes	
15	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
Ь	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶MI			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			

- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website. Upon request
- Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization > JAMES R ROBARGE CFO 2375 GORDON ROAD

<u>Part VIII</u> Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organ	nization nor any r	<u>elated o</u>	rgan	zatio	on c	ompen	sate	sated any current officer, director, or trustee			
(A) Name and Title	(B) Average hours		(C) Position (check all that apply)					(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation	
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations	
See Additional Data Table											

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

		_											
	(A) Name and Title	(B) Average hours		tion (that a			II		(D) Reportable compensation	(E) Reportable compensation		(F) Estima amount o	ated fother
		per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)		compens from t organizati relati organiza	the ion and ed
See A	dditional Data Table												
							+						
							+						
							-						
							-						
1b	Sub-Total					•	٠	►					
С	Total from continuation sheets						-						
d	Total (add lines 1b and 1c) .						•	<u> </u>	328,149		0		32,815
2	Total number of individuals (incl \$100,000 in reportable compen					ted	above) who	received more tha	n			
												Yes	No
3	Did the organization list any for on line 1a? <i>If</i> " <i>Yes,"</i> complete Sch					eye •		-	rhighest compensa	ated employee	3		No
4	For any individual listed on line in organization and related organization and related organization.										4		No
5	Did any person listed on line 1a services rendered to the organiz										5		No
												ı	
Se	ection B. Independent Con	tractors											

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
LEELIN HOME HEALTH CARE 352 E HOUGHTON AVE WEST BRANCH, MI 48661	HEALTH/HOMECARE SERVICE PROVIDER	2,083,078
GUARDIAN TRAC 215 BROADUS STREET STURGIS, MI 49091	HEALTH/HOMECARE SERVICE PROVIDER	1,140,295
COMPASSIONATE CARE PO BOX 197 STERLING, MI 48659	HEALTH/HOMECARE SERVICE PROVIDER	1,091,616
JORDAN ROOFING PO BOX 67 OSSINEKE, MI 49766	WEATHERIZATION CONTRACTOR	734,447
BAY VIEW INSULATION 3336 PIPER ROAD ALPENA, MI 49707	WEATHERIZATION CONTRACTOR	695,119
2 Total number of independent contractors (including but not limited to those listed above) \$100,000 in compensation from the organization ►16	who received more than	

Form 99	_	2010) Statement of Revenue				P	age 9
Part v		Statement of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	
contributions, gins, grants and other similar amounts	b c d e f	Federated campaigns 1a Membership dues 1b Fundraising events 1c Related organizations 1d Government grants (contributions) 1e All other contributions, gifts, grants, and similar amounts not included above Noncash contributions included in lines 1a-1f \$ Total. Add lines 1a-1f	37,949,358 415,107 1,702,547	38,364,465			514
Program Service Revenue	d e f	MEDICARE/MEDICAID PAYM PROGRAM INCOME OTHER FEES All other program service revenue Total. Add lines 2a-2f	624200 624200 624200 900009		1,400		
	3 4 5 6a b	Investment income (including dividends, interest and other similar amounts)	(II) Personal	6,664			6,66
_	7a b c d	Net rental income or (loss)	(II) O ther				
	b c 9a b c 10a b c d	(not including \$	Business Code				
		Total revenue. See Instructions		47,371,936	9,000,807	0 orm 990 (2	

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

Δ	Section $501(c)(3)$ and $501(c)(4)$ organizations must omplete column (A) but are not required to c			(D).	
Do no	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	4 971 201	4 971 301		
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	4,871,291 13,018,101	4,871,291 13,018,101		
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	15,616,201	15,010,201		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	360,964		360,964	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	14,157,180	13,541,600	615,580	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	1,116,073	1,043,305	72,768	
9	Other employee benefits	4,727,570	4,455,311	272,259	
10	Payroll taxes	1,716,182	1,604,287	111,895	
а	Fees for services (non-employees) Management				
b	Legal	12,878	1,500	11,378	
C	Accounting	65,500	1,200	64,300	
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other				
12	Advertising and promotion	35,260	31,593	3,667	
13	Office expenses				
14	Information technology	48,369	40,460	7,909	
15	Royalties				
16	Occupancy	1,335,740	1,269,418	66,322	
17	Travel	1,465,069	1,408,957	56,112	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	192,892	171,662	21,230	
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	181,558		181,558	
23 24	Insurance	66,459	56,561	9,898	
а	SUPPLIES	1,705,162	1,678,035	27,127	
a b	CONTRACTUAL	538,566	538,566	0	
c	EQUIPMENT PURCHASES	447,454	378,851	68,603	
d	OTHER CONTRACTUAL REQT	420,821	418,355	2,466	_
e	PARTICIPANT COSTS	345,785	345,785	2,400	_
f	All other expenses	531,709	398,376	133,333	
25	Total functional expenses. Add lines 1 through 24f	47,360,583	45,273,214	2,087,369	0
26	Joint costs. Check here ► ☐ If following	77,300,363	73,273,214	2,007,309	
	SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a				
	combined educational campaign and fundraising solicitation				

Part X Balance Sheet (A) (B) Beginning of year End of year 1 1 2.290.619 2 3.366,705 2 1,740,671 1,571,199 3 218,443 4 259.203 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 Schedule L 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers, and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) **A**ssets 6 7 8 445,179 8 294,048 Prepaid expenses and deferred charges 363,535 9 177,364 10a Land, buildings, and equipment cost or other basis Complete 2.859.336 Part VI of Schedule D 10a 10b 1.365.278 946.014 b Less accumulated depreciation 10c 1.494.058 11 11 12 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 14 14 15 15 16 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 6,004,461 16 7,162,577 **17** 2,659,900 17 3.064.487 Accounts payable and accrued expenses . 18 18 76.913 819.089 19 19 20 20 Liabilities 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . . 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 23 Secured mortgages and notes payable to unrelated third parties . . 24 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities Complete Part X of Schedule D 25 26 2.736.813 26 3,883,576 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 Unrestricted net assets 2.875.762 2.642,739 636,262 Temporarily restricted net assets 391,886 28 28 Fund 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here F and complete lines 30 through 34. ŏ 30 Capital stock or trust principal, or current funds 30 Assets 31 Paid-in or capital surplus, or land, building or equipment fund 31 32 32 Retained earnings, endowment, accumulated income, or other funds ž 3,267,648 33 33 3,279,001 Total net assets or fund balances Total liabilities and net assets/fund balances 34 6.004.461 7.162.577

Par	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				-	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		47,3	371,936	
2	Total expenses (must equal Part IX, column (A), line 25)	2		47.3	360,583	
3	Revenue less expenses Subtract line 2 from line 1	3		,	-	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		3,2	11,353	
5	Other changes in net assets or fund balances (explain in Schedule O)	5		·	(
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	3,279,0			
Par	t XII Financial Statements and Reporting					
	Check if Schedule O contains a response to any question in this Part XII		•	୮		
				Yes	No	
1	Accounting method used to prepare the Form 990					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo	
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes		
С	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight or audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain					
	Schedule O		2c	Yes		
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both	ıssued				
	▼ Separate basis					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in t Single Audit Act and OMB Circular A-133?	ne	За	Yes		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b	Yes		

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DLN: 93493136034632

38-1873461

OMB No 1545-0047

Inspection

SCHEDULE A

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

Attach to Form 990 or Form 990-EZ. See separate instructions.

Employer identification number NORTHEAST MICHIGAN COMMUNITY SERVICE AGENCY INC

Par	t Ι	Reas	on for Pu	blic Charity Stat	t us (All org	janizations	must comp	lete this pa	art.) See ın	structions			
he o	rganız	zation is	not a privat	e foundation becaus	eıtıs (Forl	ines 1 throug	gh 11, check	only one bo	x)				
1	Γ	A churc	ch, conventi	on of churches, or as	sociation of	churches de	scribed in se	ection 170(b)(1)(A)(i).				
2	Γ	A scho	ol described	in section 170(b)(1)(A)(ii). (At	tach Schedu	le E)						
3	Γ	A hosp	ıtal or a coo	perative hospital ser	vice organiz	atıon descrıl	bed in sectio i	n 170(b)(1)((A)(iii).				
4	Γ			n organization operat ty, and state	ed in conjun	ction with a l	hospital desc	rıbed ın sec l	tion 170(b)(:	L)(A)(iii). En	iter the		
		поэртса	n 3 name, er	cy, and state									
5	Γ	An orga	anization op	erated for the benefit	of a college	or universit	y owned or op	perated by a	government	al unit descri	ıbed ın		
		section 170(b)(1)(A)(iv). (Complete Part II)											
6	Γ	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).											
7	⊽	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in											
	_			A)(vi) (Complete Pa									
8	<u>_</u>			described in section									
9	1	_		at normally receives							_		
				ities related to its ex									
			_	oss investment incor				•		ax) from bus	inesses		
		acquire	d by the org	janization after June	30,1975 S	ee section 5	09(a)(2). (Co	omplete Part	tIII)				
.0		An orga	anızatıon org	ganized and operated	lexclusively	to test for p	ublic safety	See section	509(a)(4).				
An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h a Type I b Type III c Type III - Functionally integrated d Type III - Other													
e													
f			509(a)(2)	received a written de	termination	from the IDS	that it is a T	Type I Type	II or Type I	II supporting	a organization		
•			:his box	received a written de	cermination	nom the 110		ype I, Type	II or type I	ii supporting			
g				2006, has the organi	zatıon accep	ted any gift	or contributio	n from any o	of the		·		
			g persons?										
				rectly or indirectly co				persons desc	cribed in (II)	44(Yes No		
				governing body of th		_	tion?			11g(i			
				er of a person describ						11g(i			
L				led entity of a persor						11 g(ii	<u> </u>		
h		PTOVIGE	the following	ng information about	the supporte	u organizati	011(5)						
				(iii) Type of	(iv)		(v)		(vi)				
	(i)			organization	Is the organizati		Did you not	ify the	Is the	e			
	Name	of	(ii)	(described on	col (ı) lıst		organizati		organizati		(vii) A mount of		
	uppor		EIN	lines 1 - 9 above	your gove		col (ı) of suppor	•	col (ı) org ın the U		support		
or	ganıza	ation		or IRC section (see	docume	nt?	Suppor	ני	III the o	5 '			
				instructions))	Yes	No	Yes	No	Yes	No			
				**									

Total

instructions

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1) (A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

_	under Part III. II un	e organization i	alls to quality i	under the tests	iistea below, pi	ease complete	e Part III.)
_	ection A. Public Support	1	1				_
Cal	endar year (or fiscal year beginning	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	ın) ► Gıfts, grants, contributions, and						
-	membership fees received (Do						
	not include any "unusual	31,762,110	31,115,699	33,112,456	37,008,894	38,364,46	171,363,624
	grants ")						
2	Tax revenues levied for the						
_	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
,	furnished by a governmental unit				242.225		
	to the organization without				248,285	237,76	486,054
	charge						
4	Total. Add lines 1 through 3	31,762,110	31,115,699	33,112,456	37,257,179	38,602,23	171,849,678
5	The portion of total contributions			1	,		
3	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public Support. Subtract line 5						
·	from line 4						171,849,678
S	ection B. Total Support	•	•				•
	endar year (or fiscal year	() 2225	(1) 2007	() 2000	(1) 2000		(C) T
	beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7	A mounts from line 4	31,762,110	31,115,699	33,112,456	37,257,179	38,602,234	171,849,678
8	Gross income from interest,	, ,		, ,			
	dividends, payments received						
	on securities loans, rents,	74,728	32,365	12,700	12,486	6,664	138,943
	royalties and income from	,	, j	,	·	,	· · ·
	similar sources						
9	Net income from unrelated						
	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income Do not include						
	gain or loss from the sale of	2 020 242	4 360 536	F 704 F02	0.244.420	0.000.00	24 222 250
	capital assets (Explain in Part	3,929,212	4,360,536	5,791,583	8,241,120	9,000,807	31,323,258
	IV)						
11	Total support (Add lines 7						203,311,879
	through 10)						203,311,879
12	Gross receipts from related activit	ies, etc (See inst	ructions)			12	
13	First Five Years If the Form 990 is	for the organizati	on's first second	third fourth or f	ifth tay vear as a		nization
13	check this box and stop here	ior the organizati	on a mac, accome	i, cilii a, loalcii, ol l	iicii tax yeai as a	301(c)(3) 01ga	▶ □
	oncon and son and stop note						. ,
	ection C. Computation of Pu	blic Support P	Percentage				
14	Public Support Percentage for 201			11 column (f))		14	84 530 %
4-	-	-					
15	Public Support Percentage for 200	9 Schedule A, Pa	rt II, line 14			15	86 180 %
16a	33 1/3% support test—2010. If the				ine 14 is 33 1/3%	% or more, chec	
	and stop here. The organization qu						► ✓
b	33 1/3% support test—2009. If the				a, and line 15 is	33 1/3% or mor	
	box and stop here. The organizatio						▶ □
17a	10%-facts-and-circumstances test						
	is 10% or more, and if the organiza						
	in Part IV how the organization me	ets the "facts and	l cırcumstances"	test The organiza	atıon qualıfıes as	a publicly supp	· —
	organization						► □
b	10%-facts-and-circumstances test						
	15 is 10% or more, and if the orga						
	Explain in Part IV how the organiza	ation meets the "f	acts and circums	tances" test The	organization qua	lities as a public	
	supported organization				4-11		► □
18	Private Foundation If the organization	tion did not check	a box on line 13	. 16a. 16b. 17a oi	r 17b. check this	box and see	

▶□

organization

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total ın) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total in) 9 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f)) 15 16 Public support percentage from 2009 Schedule A, Part III, line 15 16 Section D. Computation of Investment Income Percentage Investment income percentage for **2010** (line 10c column (f) divided by line 13 column (f)) 17 **17** Investment income percentage from 2009 Schedule A, Part III, line 17 18 18 19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported

33 1/3% support tests-2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

▶□

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Schedule A (Form 990 or 990-EZ) 2010

Software ID: Software Version:

EIN: 38-1873461

Name: NORTHEAST MICHIGAN COMMUNITY SERVICE AGENCY

INC

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours	Posi t	tion (that a	che	/)			(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
BILL THOMPSON DIRECTOR	2 00	Х						0	0	0
GERALD FOURNIER DIRECTOR	2 00	Х						0	0	0
VIRGINIA ZYGIEL DIRECTOR	2 00	Х						0	0	0
SUE ALLOR DIRECTOR	2 00	Х						0	0	0
TERRY BEARDSLEE DIRECTOR	2 00	Х						0	0	0
ROBERT CUDNEY DIRECTOR	2 00	Х						0	0	0
ALBERT LAFLECHE DIRECTOR	2 00	Х						0	0	0
ROGER MARSH DIRECTOR	2 00	Х						0	0	0
KENNETH GLASSER DIRECTOR	2 00	Х						0	0	0
KRISTIN SORGENFREI DIRECTOR	2 00	Х						0	0	0
DONNA DIETZ DIRECTOR	2 00	Х						0	0	0
JOSEPH PELLENS DIRECTOR	2 00	Х						0	0	0
LEONARD PAGE DIRECTOR	2 00	Х						0	0	0
STUART BARTLETT DIRECTOR	2 00	Х						0	0	0
JACK MAHANK DIRECTOR	2 00	Х						0	0	0
KAREN LEE DIRECTOR	2 00	Х						0	0	0
DAWN LAWRENCE DIRECTOR	2 00	Х						0	0	0
ROSE WALSH DIRECTOR	2 00	Х						0	0	0
MEAGAN HOLMES DIRECTOR	2 00	Х						0	0	0
CLYDE SOUCIE DIRECTOR	2 00	Х						0	0	0
JEAN KROLL DIRECTOR	2 00	Х						0	0	0
JOHN WILLIAMS DIRECTOR	2 00	Х						0	0	0
GERALD WALL DIRECTOR	2 00	Х						0	0	0
TEHEA MINKE DIRECTOR	2 00	Х						0	0	0
LAURA MATHEWS DIRECTOR	2 00	Х						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and independent Contractors										
(A) Name and Title	(B) Average hours	(C) Position (check all that apply)						(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
ALICIA RICHEY DIRECTOR	2 00	Х						0	0	0
YVONNE HILDERBRAND DIRECTOR	2 00	Х						0	0	0
DEAN HIPWOOD DIRECTOR	2 00	Х						0	0	0
PETE HENNARD TREASURER	4 00			х				0	0	0
DALE HUGGLER PRESIDENT	4 00			х				0	0	0
REV BILL HIPWOOD VICE-PRESIDENT	4 00			х				0	0	0
JOHN SWISE CEO	40 00			х				126,494	0	12,649
JOHN BRIGGS COO	40 00			х				106,916	0	10,692
JAMES ROBARGE CFO	40 00			х				94,739	0	9,474

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

)(Expenses \$

4d. Other program services

(Code

AGING PROGRAMS - SERVICED 8,878 ELDERLY CLIENTS IN A 12 COUNTY AREA, PROVIDED 598,459 MEALS AND 91,399 UNITS OF SERVICE IN THE AREAS OF HOMEMAKER, PERSONAL & RESPITE CARE, LEGAL, ADULT DAY CARE, AND NATIONAL FAMILY CAREGIVER SUPPORT EMPLOYMENT TRAINING PROGRAMS - PROVIDED INFORMATION, SUPPORT AND RESOURCES THAT ENABLED INDIVIDUALS TO MAKE A SUCCESSFUL ADJUSTMENT AND QUICK TRANSITION FOR ENTRY OR RE-ENTRY INTO THE WORKFORCE OVER 4,440 PARTICIPANTS LEARNED HOW TO OVERCOME BARRIERS TO EMPLOYMENT AND 1,252 ENTERED FULL-TIME EMPLOYMENT IN A 14 COUNTY AREA THE PROGRAM PRIMARILY SERVICES THOSE CLIENTS THAT ARE 18 YEARS OF AGE AND OLDER

9,292,405 including grants of \$

3,701,928) (Revenue \$

1,265,438)

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As Filed Data -

DLN: 93493136034632

OMB No 1545-0047

Inspection

Open to Public

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990. Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Name of the organization **Employer identification number** NORTHEAST MICHIGAN COMMUNITY SERVICE AGENCY INC 38-1873461 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised ┌ Yes funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶_ Number of states where property subject to conservation easement is located -Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year 7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section

the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes

- If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
 - (i) Revenues included in Form 990, Part VIII, line 1

170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)?

(ii) Assets included in Form 990, Part X

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Schedule D (Form 990) 2010

▶\$_____

Cat No 52283D

Part	•••• Organizations Maintaining Co	llections of Art	t, His	tori	<u>cal Tr</u>	<u>easu</u>	res, or Ot	<u>hei</u>	<u>r Similar Ass</u>	ets (co	ontinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne fol	lowing	that an	e a sıgnıfıcar	nt us	se of its collection	n	
а	Public exhibition		d	Γ	Loan	or excl	hange progra	ms			
b	Scholarly research		е	Γ	Other	r					
c	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	ıın hov	w the	y furthe	er the c	organization's	s ex	empt purpose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t									Yes	┌ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an	ements. Comple	ete ıf	the	organ	ızatıor			es" to Form 99	0,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	lian or other interme	edıary	forc	ontribu	itions o	or other asse	ts n	not	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the	follov	ving t	able		_	ı	•		
_								. +	Amo	unt	
C C	Beginning balance							lc			
d	Additions during the year						<u> </u>	Ld			
e	Distributions during the year						_	le			
f	Ending balance							Lf			
2a	Did the organization include an amount on Fo	orm 990, Part X, lin	e 21?	•					Г	Yes	┌ No
	If "Yes," explain the arrangement in Part XIV										
Pa	rt V Endowment Funds. Complete									NE 1	
1-	Reginning of year balance	(a)Current Year	(D) Prior	rear	(c)IW	o Years Back	(a)	Three Years Back (e)Four Y	ears Back
1a L	Beginning of year balance								+		
b	Contributions								+		
C	Investment earnings or losses										
d	Grants or scholarships										
е	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the yea	r end balance held	as						'		
а	Board designated or quasi-endowment										
ь	Permanent endowment -										
С	Term endowment ▶										
3a	Are there endowment funds not in the posses	ssion of the organiz	ation	that	are held	d and a	ıdmınıstered	for	the		
	organization by									Yes	No
	(i) unrelated organizations								3a(i)		
	(ii) related organizations								3a(ii)	1	<u> </u>
	If "Yes" to 3a(II), are the related organizatio	•						٠	3b		<u> </u>
4	Describe in Part XIV the intended uses of th					.00 D					
Par	t VI Investments—Land, Buildings	s, and Equipme	nt. S				·				
	Description of investment				Cost or Is (Inves		(b) Cost or otl basis (other		(c) Accumulated depreciation	(d) Bo	ook value
1a	Land						118,	580			118,580
b	Buildings		•				682,9	972	43,081		639,891
c	Leasehold improvements						453,9	918	391,291		62,628
d	Equipment						1,603,8	866	930,906		672,959
	Other	<u> </u>									
Tota	I. Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, colui	mn (B), line	10(c).)				🗠		1,494,058
									Schedule D (Form 9	90) 2010

Pari VIII Investments—Other Securities. See	Form 990, Part X, line 1.	
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)	(5)200. Talab	Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests		
Other		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		
		12
Part VIII Investments—Program Related. See	Porm 990, Part X, line	
(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
	-	Cost or end-or-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	•	
Part IX Other Assets. See Form 990, Part X, lir	ne 15.	
(a) Descrip	otion	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	25.)	
Part X Other Liabilities. See Form 990, Part X	(, line 25.	
Part X Other Liabilities. See Form 990, Part X	(, line 25.	
1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
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Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	

47,371,936

1 1

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	47,371,93
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	47,360,58
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	11,35
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	11,35
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue	er Retu	rn
1	Total revenue, gains, and other support per audited financial statements	1	47,609,70
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	237,76
3	Subtract line 2e from line 1	3	47,371,93
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
С	Add lines 4a and 4b	4c	
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	47,371,93
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per Re	
1	Total expenses and losses per audited financial statements	1	47,598,35
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV) 2d		
e	Add lines 2a through 2d	2e	237,76
3	Subtract line 2e from line 1	3	47,360,58
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV) 4b		
С	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	47,360,58

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48		NEMCSA HAS ADOPTED THE RECOGNITION REQUIREMENTS FOR UNCERTAIN INCOME TAX POSITIONS AS REQUIRED BY GENERALLY ACCEPTED ACCOUNTING PRINCIPLES THE ORGANIZATION HAS ANALYZED THE TAX POSITIONS TAKEN IN ITS FILINGS WITH THE INTERNAL REVENUE SERVICE AND STATE JURISDICTIONS WHERE IT OPERATES THE ORGANIZATIONS
		MANAGEMENT BELIEVES TAX YEARS 2007 THROUGH 2010, FOLLOWING ADMINISTRATIVE PRACTICE OF TAXING AUTHORITIES, REMAIN OPEN AND SUBJECT TO REVIEW MANAGEMENT BELIEVES ITS INCOME TAX FILING POSITIONS WILL BE SUSTAINED UPON EXAMINATION AND DOES NOT ANTICIPATE ANY ADJUSTMENTS WOULD
		RESULT IN A MATERIAL ADVERSE EFFECT ON ITS FINANCIAL CONDITION, RESULTS OF OPERATIONS OR CASH FLOWS ACCORDINGLY, FOR ALL OPEN TAX YEARS, THE ORGANIZATION HAS NOT RECORDED ANY RESERVES OR RELATED ACCRUALS FOR UNCERTAIN INCOME TAX POSITIONS AT SEPTEMBER 30, 2011

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Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

DLN: 93493136034632 OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Name of the organization						Employer identif	cation number
NORTHEAST MICHIGAN COM	MUNITY SERVICE AC	GENCY INC				38-1873461	
Part I General Inform	nation on Grants	and Assistance				•	
Does the organization main the selection criteria usedDescribe in Part IV the organization	d to award the grants og ganization's procedure	r assistance? es for monitoring the us	e of grant funds in the l				√ Yes
Form 990, Part I	V, line 21 for any re	Governments and ecipient that received ded	d more than \$5,000.	Check this box if n	o one recipient rece	ved more than \$5,0	
1 (a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) MID-MICHIGAN COMM'Y ACTION AGENCY 1574 E WASHINGTON RD FARWELL, MI 48622	38-2056236	3	1,255,794				HEAD START GRANTOR
(2) VARIOUS COMMISSION ON AGINGS 2375 GORDON ROAD ALPENA,MI 49707		3	3,615,497				SENIOR SERVICES IN 12 NORTHEAST MICHIGAN COUNTIES

Enter total number of section 501(c)(3) and government organizations

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) PATIENT / CLIENT SERVICES	8774	4,229,228			
(2) HOMELESS PREVENTION	922	1,100,263			
(3) FOOD / ENERGY EFFICIENCY	18864	4,589,898	1,853,678	APPROVED USDA VALUES	DISTRIBUTION OF USDA FOOD COMMODITIES TO ELIGIBLE RECIPIENTS
(4) MEDICAL, DENTAL, HOSPITAL	10113	1,243,053			
(5) CHILD CARE VOUCHER ASSIST	330	1,981			

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS	1	SCHEDULE I, PART I, LINE 2 THE ORGANIZATION PERFORMS A DETAILED PROGRAMMATIC AND FISCAL REVIEW ON SITE TO EACH CONTRACTOR ON AN ANNUAL BASIS UNDERLYING DOCUMENTATION IS ANALYZED AND
IN THE U S		ADHERENCE TO FEDERAL, STATE AND LOCAL RULES AND REGULATIONS ARE VERIFIED BY MANAGEMENT
		ADDITIONALLY, EACH CONTRACTOR IS REQUIRED TO SUBMIT FINANCIAL REPORTS ON A MONTHLY BASIS AND AUDITED FINANCIAL STATEMENTS ON AN ANNUAL BASIS

Schedule I (Form 990) 2010

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DLN: 93493136034632

OMB No 1545-0047

SCHEDULE M (Form 990)

Department of the Treasury

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Open to Public Inspection

Internal Revenue Service Name of the organization NORTHEAST MICHIGAN COMMUNITY SERVICE AGENCY INC

Employer identification number

38-1873461

Pa	TTT Types of Property							
		(a) Check if applicable	(b) Number of Contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	(d) Method of determining of amounts		:ontribut	tion
1	Art—Works of art			19				
	Art—Historical treasures							
	Art—Fractional interests							
	Books and publications							
	Clothing and household							
good								
6	Cars and other vehicles .							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded							
10	Securities—Closely held stock							
	Securities—Partnership, LLC, or trust interests .							
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—O ther							
	Collectibles							
19	Food inventory	Х	1	1,702,547	USDA APPROVED	FMV		
20	Drugs and medical supplies							
21	Taxıdermy							
22	Historical artifacts							
	Scientific specimens							
24	Archeological artifacts .							
25	O ther ► ()							
26	O ther ►()							
27	O ther ►()							
28	O ther ► ()							
29	Number of Forms 8283 received by for which the organization complete				29			0
30a	During the year, did the organization	n receiv	e by contribution any prope	erty reported in Part I, lines	1-28 that it		Yes	No
	must hold for at least three years for	rom the o	late of the initial contribution	on, and which is not require	d to be used			
	for exempt purposes for the entire	holdıng p	eriod?			30a		No
b	If "Yes," describe the arrangement	in Part I	I					
31	Does the organization have a gift a	cceptano	e policy that requires the i	review of any non-standard	contributions?	31	Yes	
32a	Does the organization hire or use the contributions?	hırd partı	es or related organizations	to solicit, process, or sell	non-cash	32a		No
ь 33	If "Yes," describe in Part II If the organization did not report re describe in Part II	venues i	n column (c) for a type of p	roperty for which column (a) is checked,	32u		110

Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2010

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As Filed Data -

DLN: 93493136034632

OMB No 1545-0047

2010

Open to Public Inspection

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Name of the organization NORTHEAST MICHIGAN COMMUNITY SERVICE AGENCY INC ${\bf Employer\ identification\ number}$

38-1873461

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11		ORGANIZATION'S PROCESS TO REVIEW FORM 990 AN INDEPENDENT CPA FIRM PREPARES THE FORM 990 AND MEETS WITH A DESIGNATED COMMITTEE. AFTER THE COMMITTEE HAS RECEIVED A COPY AND MET WITH THE INDEPENDENT CPA FIRM, THE FORM 990 IS TAKEN TO THE FULL BOARD OF DIRECTORS FOR APPROVAL. ALL CHANGES ADDRESSED BY THE BOARD ARE MADE AND A DESIGNATED OFFICER SIGNS FORM 8879-EO AUTHORIZING THE CPA TO E-FILE THE RETURN

Identifier	Return Reference	Explanation
		SAME AS DESCRIBED IN COMPENSATION PROCESS FOR TOP OFFICIAL FOR CEO, EXECUTIVE DIRECTOR OR TOP MANAGEMENT OFFICIALS

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	ENFORCEMENT OF CONFLICTS POLICY ON AN ANNUAL BASIS EACH BOARD MEMBER IS REQUIRED TO SUBMIT A CONFLICT OF INTEREST DISCLOSURE STATEMENT ATTESTING THAT HE/SHE HAS READ AND AGREES TO COMPLY WITH THE AGENCY'S NEPOTISM AND CONFLICT OF INTEREST POLICIES AND FURTHER ATTESTING THAT HE/SHE IS NOT INVOLVED IN ANY ACTIVITIES THAT MAY BE CONSIDERED A CONFLICT, EXCEPT AS IDENTIFIED THE STATEMENTS ARE DATED AND RETAINED BY THE AGENCY'S BOARD SECRETARY BOARD MEMBERS EXCLUDE THEMSELVES FROM VOTING ON ANY BOARD ITEMS WHERE A CONFLICT OF INTEREST HAS BEEN DISCLOSED, AS APPLICABLE

Identifier	Return Reference	Explanation							
	FORM 990, PART VI, SECTION B, LINE 15	COMPENSATION PROCESS FOR TOP OFFICIAL THE WAGE COMPENSATION COMMITTEE (PERSONNEL COMMITTEE OF THE BOARD) CONDUCTS A WAGE COMPARABILITY STUDY EVERY 5 YEARS ALL POSITIONS/CLASSIFICATIONS ARE REVIEWED AND COMPARED TO LIKE COMPANIES THROUGH STUDIES SUCH AS THE SALARY AND BENEFITS SURVEY FOR HEAD START, MICHIGAN NON-PROFIT AGENCY SURVEY AS WELL AS INTERNET BASED SERVICES SUCH AS SALARY COM IN ADDITION, THE CEO'S SALARY IS VOTED UPON BY THE BOARD OF DIRECTORS AND THE TERMS AND CONDITIONS ARE CONTRACTUALLY BOUND THE COO, CFO AND HEAD START DIRECTOR ALSO HAVE CONTRACTS, TERMS OF WHICH ARE NEGOTIATED AND GOVERNED BY THE CEO THEIR CONTRACTS USUALLY MIMIC THE INCREASES AFFORDED TO REGULAR EMPLOYEES							

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 19	GOVERNING DOCUMENTS DISCLOSURE EXPLANATION NEMCSA'S GOVERNING DOCUMENTS ARE AVAILABLE UPON REQUEST THIS INFORMATION IS DISCLOSED ANNUALLY IN OUR ANNUAL REPORT

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Depreciation and Amortization

(Including Information on Listed Property)

DLN: 93493136034632

OMB No 1545-0172

Department of the Treasury

Form 4562

See separate instructions.

► Attach to your tax return.

Sequence No 67

Internal Revenue Service (99) Name(s) shown on return Business or activity to which this form relates **Identifying number** NORTHEAST MICHIGAN COMMUNITY SERVICE AGENCY INC INDIRECT DEPRECIATION 38-1873461 Part I **Election To Expense Certain Property Under Section 179 Note:** If you have any listed property, complete Part V before you complete Part I. 1 Maximum amount See the instructions for a higher limit for certain businesses 500.000 2 Total cost of section 179 property placed in service (see instructions) 2 3 Threshold cost of section 179 property before reduction in limitation (see instructions) 3 2,000,000 4 Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0-5 Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married filing separately, see instructions (b) Cost (business use (c) Elected cost (a) Description of property only) 7 Listed property Enter the amount from line 29 f 8 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 9 Tentative deduction Enter the smaller of line 5 or line 8 9 10 Carryover of disallowed deduction from line 13 of your 2009 Form 4562 10 11 Business income limitation. Enter the smaller of business income (not less than zero) or line 5 (see instructions) 11 12 12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11 13 Carryover of disallowed deduction to 2011 Add lines 9 and 10, less line 12 Note: Do not use Part II or Part III below for listed property. Instead, use Part V. **Special Depreciation Allowance and Other Depreciation (Do not** include listed property) (See instructions) 14 Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions) 15 Property subject to section 168(f)(1) election 15 **16** Other depreciation (including ACRS) 16 181,558 MACRS Depreciation (Do not include listed property.) (See instructions.) **Section A** 17 MACRS deductions for assets placed in service in tax years beginning before 2010 18 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here . . . Section B—Assets Placed in Service During 2010 Tax Year Using the General Depreciation System (c) Basis for (b) Month and depreciation (a) Classification of (q)Depreciation (d) Recovery (f) Method year placed in (business/investment (e) Convention property period deduction service use only—see instructions) **19a** 3-year property **b** 5-year property c 7-year property d 10-year property **e** 15-year property **f** 20-year property S/L g 25-year property 25 yrs 27 5 yrs ММ S/L h Residential rental property MMS/L 27 5 yrs 39 yrs MM i Nonresidential real property ΜМ S/L Section C—Assets Placed in Service During 2010 Tax Year Using the Alternative Depreciation System **20a** Class life S/L **b** 12-year 12 yrs S/L **c** 40-year 40 yrs ММ S/L Part IV **Summary** (see instructions) 22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here 181,558 and on the appropriate lines of your return Partnerships and S corporations—see instructions 23 For assets shown above and placed in service during the current year, enter the 23 portion of the basis attributable to section 263A costs

Part V
Listed Property (Include automobiles, certain other vehicles, certain computers, and property used for entertainment, recreation, or amusement.)

Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete **only** 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A—Depre	ciation a	nd Other I	<u>nforma</u>	tion (C	aution	: See	the i	instruc	tions i	for lim	its fo	or pa	sseng	<u>er au</u>	tomoŁ	iles.)
24a Do y ou hav e ev ider	nce to support	the business/in	vestment ι	use claime	d? ┌ Yes	Гио		2	4b If "Y	es," ıs t	he ev i	dence	written?	Гүе	sГN	o
(a) Type of property (list vehicles first)	(b) Date placed in service	placed in investment Cost of ervice use bar percentage			I (hiisiness/investment I			(f) Recover period	y Me Conv	[(h) Depreciation/ deduction			(i) Elected section 179 cost		
25 Special depreciation allo 50% in a qualified busi	· · · · · · · · · · · · · · · · · · ·		erty placed	ın service (during the	tax year	and ι	used moi	e than	25						
6 Property used more	e than 50%	ın a qualified	business	use						•	•					
		%												oxdapsilon		
		%							+					+-		
7 Property used 50%	orless in a		siness us	<u>е</u>	1											
,,		%							S/L -							
		%							S/L - S/L -					4		
28 Add amounts in co	olumn (h) lur		ıh 27 En	ter here	and on lu	ne 21	n a a e	1	28	.				╅		
						116 21,	page			<u> </u>		29	1			
29 Add amounts in co	olullili (1), iili		ction B			· ·		of Val	· ·			29				
Complete this section	for vehicles										elate	d pers	son			
you provided vehicles to	your employee	es, first answer	the questio	ns in Sectio	n C to see	ıf you n	neet a	n excep	tion to co	mpletin	g this	section	for thos	e vehic	1	
30 Total business/in	vestment mı	les drıven du	rıng the	V ehi	a)	Vehi	b)		(c)	, ,	(d)		-	e)		f) icle 6
year (do not inclu	de commutır	ng miles) .		Veni	cie i	veni	cie z	· V	ehicle	3 \	/ehic	ie 4	Vehi	ile 5	veni	icie 6
31 Total commuting i	miles driven	during the ve	ar .													
32 Total other persor		,				 		-		-+						
33 Total miles driven	•									_						
through 32		· · · ·														
34 Was the vehicle a	vaılable for p	ersonal use		Yes	No	Yes	No	Ye	s N	o Y	es	No	Yes	No	Yes	No
during off-duty ho	urs? .															
35 Was the vehicle us owner or related p		y by a more t	han 5%													
36 Is another vehicle	available fo	r personal us	se? .													
Section	on C—Que	stions for	Emplo	yers W	ho Pro	vide \	Vehi	icles 1	or Us	e by	The	ir En	nploy	ees		
nswer these questions or related				eption to	comple	tıng Se	ction	Bforv	ehicles	s used	by er	nploy	ees wh	o are i	not mo	re thar
37 Do you maintain a employees?				nibits all	personal -	use of	vehi	cles, ın	cluding -	comm	nuting	j, by y	our	Y	es	No
38 Do you maintain a employees? See t												our 				
39 Do you treat all us	se of vehicle:	s by employe	es as pe	rsonal us	e? .											
40 Do you provide movehicles, and reta				oyees, o	btaın ınfo	ormatio -	n froi	m your	employ	ees ab	out t	he us	e of the	e		
41 Do you meet the r				 automohi	le demoi	- nstratio	n lie	 62 (Sea	ınstru	ctions	,					
Note: If your answ	•		•					•			•	•	•		+	
		, 39, 40, 01 -	1115 16	5, 40 110	Comple	te Sect	LIOII E	יוטו נוופ	cover	eu ven	icies					
Part VI Amo	rtization 	(b)								(0)	Т					
(a) Date Description of costs amortization begins				(c) (d) A mortizable Code amount section			Code	e A mortization			A mortization for this year					
42 A mortization of co	sts that beg	jins during yo	ur 2010	tax year	(see ins	truction	ns)									
	T			•												
									$\neg \uparrow$							
43 Amortization of co	sts that beg	jan before yo	ur 2010 1	tax year						. .	43					
44 Total Add amount	_	-		=	ara to ro	nort				⊢	44					