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DLN: 93493219003282

Form **990**

Department of the Treasury

Return of Organization Exempt From Income Tax

2010

OMB No 1545-0047

Open to Public

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Internal	Revenue	e Service	ite reporting	requirements	Inspection
A Fo	r the	2010 calendar year, or tax year beginning 10-01-2010 and ending 09-30-2011		D Employer	identification number
_		applicable C Name of organization Porter Hospital Inc			
Add		Doing Business As		03-0181	058
Nar	ne cha	ange		E Telephone	number
Init	al retu	Number and street (of PO box if mail is not delivered to street address)	Room/suite	(802)38	8-4701
Ter	mınate	37 Porter Drive			
┌ Am	ended	return City or town, state or country, and ZIP + 4		G Gross recei	pts \$ 62,151,139
┌ _{App}	lication	Middlebury, VT 05753 n pending			
		F Name and address of principal officer	H(a) Tathia	and in return for eff	liates > T Yes V No
		James Daily	ii(a) is this a	a group recum for am	nates / Yes / No
		37 Porter Drive Middlebury, VT 05753	H(b) Are all	affiliates included	d?
		Priddlebury, V1 03733	If "No	o," attach a lis	t (see instructions)
Tax	κ-exen	npt status 501(c)(3) 501(c)() (insert no) 4947(a)(1) or 527	H(c) Grou	ip exemption r	umber 🟲
		e: ► www portermedical org			
			<u> </u>		
		ganization 🔽 Corporation Trust Association Other 🕨	L Year of fo	mation 1925	M State of legal domicile VI
Pa	rt I	Summary			
		Briefly describe the organization's mission or most significant activities			
ey		Critical Access Hospital			
Activities & Governance					
Ë.					
5 0	2	Check this box 🔭 if the organization discontinued its operations or disposed of	more than 2	5% of its net	assets
ూ జక	3	Number of voting members of the governing body (Part VI, line 1a) $ \cdot \cdot \cdot \cdot $		3	16
<u>~</u>	4	Number of independent voting members of the governing body (Part VI, line 1b)		. 4	13
Ě	5	Total number of individuals employed in calendar year 2010 (Part V, line 2a) $$.		5	543
ξ	6	Total number of volunteers (estimate if necessary)		6	118
4	7a	Total unrelated business revenue from Part VIII, column (C), line 12		7a	2,693
	b	Net unrelated business taxable income from Form 990-T, line 34		7b	1,233
			Prio	r Year	Current Year
_	8	Contributions and grants (Part VIII, line 1h)		115,877	264,396
Revenue	9	Program service revenue (Part VIII, line 2g)		53,564,339	59,707,047
эле	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		197,880	305,496
Ħ	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		66,994	64,837
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line		53,945,090	60,341,776
	12	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		35,000	43,690
	13 14	Benefits paid to or for members (Part IX, column (A), line 4)		33,000	43,690
		Salaries, other compensation, employee benefits (Part IX, column (A), lines		0	
&	15	5-10)		32,369,152	33,466,592
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0	0
춫	ь	Total fundraising expenses (Part IX, column (D), line 25) ▶0			
ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)		23,508,969	24,285,991
	18	Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)		55,913,121	57,796,273
	19	Revenue less expenses Subtract line 18 from line 12		-1,968,031	2,545,503
<u>क</u>			Beginning	of Current	End of Year
9000 9000 9000				ear	End of Year
Net Assets or Fund Balances	20	Total assets (Part X, line 16)		48,872,312	52,225,427
2 E	21	Total liabilities (Part X, line 26)		26,159,672	27,689,477
	22	Net assets or fund balances Subtract line 21 from line 20		22,712,640	24,535,950
	t II	Signature Block			
	edge	Ities of perjury, I declare that I have examined this return, including accompanying sch and belief, it is true, correct, and complete. Declaration of preparer (other than officer)			
		***** Supplying of officer		012-07-31	
Sign		Signature of officer	Da	ate	
Here	•	Marilyn Olejnik CFO Type or print name and title			
		<u> </u>	Т	Charle of If	
		Print/Type preparer's name Barbara J McGuan CPA Preparer's signature Barbara J McGuan CPA Dat 201		Check if self- employed •	PTIN
Paid	ļ	Firm's name Berry Dunn McNeil & Parker LLC		<u> </u>	Firm's EIN
Prepa		Firm's address PO Box 1100			-
Use ()nly	Dottland ME 041041100			Phone no (207) 775- 2387

Portland, ME 041041100

May the IRS discuss this return with the preparer shown above? (see instructions) $\,$.

▼ Yes 「

Par	t III	Statement of Program S Check if Schedule O contains				
1	Brief	y describe the organization's mi	ssion			
Treat out p all wi	t and c atient thout r	n of Porter Medical Center, and in are for the sick and injured, 2 Piservices, rehabilitation, long-teing are to their ability to pay, 4 Southele remaining a financially he	ovide, in cooperation m care, and wellness, erve as a leader and c	with the community, prevention programs	as appropriate, a continuum s,3 Ensure the delivery of hi	of health services including gh quality care available to
2	the pr	ie organization undertake any si ior Form 990 or 990-EZ? . s," describe these new services			which were not listed on	┌ Yes ┌ No
3		e organization cease conducting			nducts, any program	└ Yes └ No
	If "Ye	s," describe these changes on S	chedule O			
4	Section	ribe the exempt purpose achieve on 501(c)(3) and 501(c)(4) orga tions to others, the total expens	anizations and section	4947(a)(1) trusts a	ire required to report the amo	
4a	medical total the posterior total to	he ("Porter") operates a notal/surgical inpatient care, medical/surgical inpatient care, medical/surgical of 25 beds. Of the 25 beds, six beds attent wing. Porter recorded approxima d 3,835. Support services for both inpates. Imaging includes radiology, nuclear opatients who meet certain criteria. For provides a number of community hea bacco cessation, memory screenings, dies services free of charge to the local the goal of developing future healthcare.	ot-for-profit critical access hi ical outpatient care, ancilla are located in the maternit tely 5,457 inpatient days ditents and outpatients incluing medicine, MRI, ultrasound oregone charges furnished lith outreach programs to the liabetes education, lifeline, Open Door Clinic Finally, P	ry services tests and imay unit and three beds are uring the year. Emergende, but are not limited to and CT Scan. Porter prounder Porter's free care place general public for free breast cancer screening, orter has partnered with	ging/radiology procedures. As a cri- located in the special care unit. They Room visits total 16,334 for the o, laboratory, imaging services, can vides outpatient facilities for physical iolicy amounted to \$1,100,000 for or at a minimal charge. The progre prenatal classes, breastfeeding cla-	tical access hospital, Porter staffs he remaining beds are located on year. Surgeries for the year diac services and rehabilitation had therapy. Porter provides free the fiscal year ending 9/30/11 hims include, but are not limited uses and CPR courses.
4b	(Code	e) (Expenses \$	II	ncluding grants of \$) (Revenue \$)
	_					
4c	(Code	e) (Expenses \$	II	ncluding grants of \$) (Revenue \$)
	Othe	er program services (Describe i	n Schedule O)			
		enses \$	including grants of \$	3) (Revenue \$)
4e	Tota	l program service expenses►\$	50,700,285			

Part TV	Checklist of	Required	Schedules
	CHCCKHSCOL	IXCUUII CU	Scriculics

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? $^{f g}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasiendowments? If "Yes," complete Schedule D, Part V^{\bullet}	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170 (b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> " <i>Yes,"</i> complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV .	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	Yes	<u> </u>
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
	IV	28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		No
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Tyes Poo	-		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	_	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V			
			Yes	No
1	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 61			
)	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
:	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this			
)	return	24	V	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
,	If "Yes," enter the name of the foreign country 🕨			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
,	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
)	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7 c		Νo
:	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
1	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	ı	
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.	-	L	
1	Did the organization make any taxable distributions under section 4966?	9a		
)	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Section 501(c)(12) organizations. Enter			
ı	Gross income from members or shareholders			
•	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
•	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states			
	In which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand			
	13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
,	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI										. F	7
---	--	--	--	--	--	--	--	--	--	-----	---

_Se	ection A. Governing Body and Management				
				Yes	No
1a	Enter the number of veting members of the governing heady at the end of the tay				
Id	Enter the number of voting members of the governing body at the end of the tax year	16			
b	Enter the number of voting members included in line 1a, above, who are independent	13			
2	Did any officer, director, trustee, or key employee have a family relationship or a business other officer, director, trustee, or key employee?	relationship with any	2		Νo
3	Did the organization delegate control over management duties customarily performed by a supervision of officers, directors or trustees, or key employees to a management company		3		N o
4	Did the organization make any significant changes to its governing documents since the p	•	4		No
5	Did the organization become aware during the year of a significant diversion of the organiz	atıon's assets?	5		No
6	Does the organization have members or stockholders?		6	Yes	
7a	Does the organization have members, stockholders, or other persons who may elect one of governing body?	r more members of the	7a	Yes	
ь	Are any decisions of the governing body subject to approval by members, stockholders, o	rother persons?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions upwear by the following				
а	The governing body?		8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?		8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who c	annot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O		9		Νo
	ection B. Policies (This Section B requests information about policies not requevenue Code.)	red by the Internal			
	evenue Code.)			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?		10a		No.
	If "Yes," does the organization have written policies and procedures governing the activiti affiliates, and branches to ensure their operations are consistent with those of the organization.		10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing boo		100		
	That the organization provided a copy of this form 350 to an inclination of its governing 500	y before ming the form	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form S	90			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13 $$.		12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interesto conflicts?	sts that could give rise	12b	Yes	
C	Does the organization regularly and consistently monitor and enforce compliance with the	policy? If "Yes,"			
	describe in Schedule O how this is done		12c	Yes	
13	Does the organization have a written whistleblower policy?		13	Yes	
14	Does the organization have a written document retention and destruction policy?		14	Yes	
15	Did the process for determining compensation of the following persons include a review ar independent persons, comparability data, and contemporaneous substantiation of the deli	beration and decision?			
	The organization's CEO, Executive Director, or top management official		15a	Yes	
Ь	Other officers or key employees of the organization		15b		No_
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or sim taxable entity during the year?		16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization participation in joint venture arrangements under applicable federal tax law, and taken ste	ps to safeguard the			
	organization's exempt status with respect to such arrangements?		16b		
Se			16b		
Se	organization's exempt status with respect to such arrangements?		16b		
17	ection C. Disclosure	D, and 990-T (501(c)	16b		

Own website Another's website Vpon request

- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization Marilyn Olejnik

37 Porter Drive Middlebury, VT 05753

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours		tion (that a	che		II		(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	per week (describe hours for related organizations in Schedule O)	Key employee Officei Institutional Trustee Individual trustee or director		Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations		
(1) James L Daily President/CEO	40 00	х		Х				0	357,592	40,330
(2) Gerry Gossens Director	3 00	х						0	0	0
(3) Ken Perine Chair	3 00	х		Х				0	0	0
(4) Edwin Grant Vice Chair	3 00	х		Х				0	0	0
(5) Diana Barnard MD Director	3 00	х						141,443	0	4,411
(6) Peter DeGraff Director	3 00	х						0	0	0
(7) Ann Hanson Director	3 00	х						0	0	0
(8) Mike Kiernan MD Director	3 00	Х						0	0	0
(9) Fred Kniffin MD Director/Physician	40 00	Х						247,339	0	26,767
(10) Sue Ritter Treasurer/Secretary	3 00	х		х				0	0	0
(11) Benjamin Rosenberg MD Director	3 00	Х						0	0	0
(12) Robert Stetson Director	3 00	Х						0	0	0
(13) Joseph Sutton Director	3 00	х						0	0	0
(14) Stephen Terry Director	3 00	х						0	0	0
(15) Joan Donahue Director	3 00	х						0	0	0
(16) Bill Townsend Director	3 00	х						0	0	0
	•				_		_			E 000 (2010)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours	Posi						(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
(17) Marılyn Olejnik CFO	40 00			Х				0	137,593	12,423
(18) Alan D Ayer Physician	40 00					х		282,659	0	26,559
(19) Sanjay Bose Physician	40 00					х		352,748	0	7,780
(20) Anders Holm Physician	40 00					х		348,684	0	33,832
(21) James A Malcolm Physician	40 00					х		276,240	0	26,427
(22) David B Turner Physician	40 00					х		235,623	0	30,037
(23) Duncan Brines Former CFO	40 00						х	0	114,483	17,472
1b Sub-Total							∓			
c Total from continuation sheets d Total (add lines 1b and 1c) .						•	b	1,884,736	609,668	226,038
d Total (add lines 1b and 1c) . Total number of individuals (incl \$100,000 in reportable compen		nıted to	thos	e lıs		above			,	223,030

			Yes	No		
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee					
	on line 1a? If "Yes," complete Schedule I for such individual	3	Yes			
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such					
	ındıvıdual	4	Yes			
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for					
	services rendered to the organization? If "Yes," complete Schedule I for such person	5		Νo		

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
Fletcher Allen Health Care 111 Colchester Avenue Burlington, VT 05402	Medical Testing	618,174
Amicus Sten-Tel 62 Wildfire Drive Warren, VT 05674	Transcription Services	272,394
Farrington Construction 4788 Spear St Shelburne, VT 05482	Construction Services	247,586
Transcend Services PO Box 74028 Atlanta, GA 30328	Transcription Services	190,957
Philips Lifeline PO Box 403109 Atlanta, GA 30384	Lifeline Administration	148,101
2 Total number of independent contractors (including but not limited to those listed above)) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►8

		2010) Statement of Revenu	10				Pa	ge 9
Part		Statement of Revent	ic		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	excluded from tax under sections 512, 513, or
Contributions, gifts, grants and other similar amounts	b c d e f	Federated campaigns	. 1c . 1d . 1e and 1f nes 1a-1f \$	52,191 212,205	264,396			514
Program Service Revenue	c d e	Patient Revenue Pharmacy Sales Medicaid DSP Miscellaneous Revenue Provision for Bad Debt All other program service revenue Total. Add lines 2a-2f		Business Code 621110 621110 621110 621110	1,428,863 1,158,110 466,255	2,326,120	2,693	137,529
	4 5 6a b	Investment income (includin and other similar amounts) Income from investment of tax-exe Royalties Gross Rents Less rental expenses Rental income or (loss) Net rental income or (loss)	(I) Real 125,193 60,356 64,837	(II) Personal	242,366 64,837			242,366
_	7a b c d	Gross amount from sales of assets other than inventory Less cost or other basis and sales expenses Gain or (loss) Net gain or (loss)	(I) Securities 1,812,137 1,728,985 83,152	(II) O ther 20,022 -20,022	63,130			63,130
	c 9a b c 10a b c b c	of contributions reported on I See Part IV, line 18 Less direct expenses Net income or (loss) from fun Gross income from gaming an Less direct expenses Net income or (loss) from gam Gross sales of inventory, les returns and allowances . Less cost of goods sold . Net income or (loss) from sal Miscellaneous Revenue	a b draising events ctivities See Part IV, line 19 . a ming activities a	Business Code				
	e	All other revenue Total. Add lines 11a-11d . Total revenue. See Instruction	•		60,341,776	59,566,825	2,693	

	990 (2010)				Page 10
Part	Statement of Functional Expenses				
Α	Section 501(c)(3) and 501(c)(4) organizations mus Il other organizations must complete column (A) but are not required to c			(D).	
Do no	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	43,690	43,690		
2	Grants and other assistance to individuals in the U S See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	419,960	419,960		
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	25,831,248	22,622,324	3,208,924	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	1,152,213	1,009,482	142,731	
9	Other employee benefits	5,582,072	4,896,815	 	
10	Payroll taxes	481,099	422,220	 	
a	Fees for services (non-employees) Management	1,701,768	1,493,498		
h	Legal	104,875		 	
b		104,873	92,040	12,835	
C	Accounting				
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees	25,775		25,775	
g	Other	4,794,673	4,207,879		
12	Advertising and promotion	69,201	60,732	 	
13	Office expenses	6,607,611	5,793,594	814,017	
14	Information technology	664,244	582,951	81,293	
15	Royalties				
16	Occupancy	2,286,236	2,006,436	279,800	
17	Travel	110,302	96,803	13,499	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	314,456	275,971	38,485	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	3,431,186	3,011,262	419,924	
23	Insurance	1,017,240	892,746	124,494	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	Medicare Provider Tax	3,158,424	2,771,882	386,542	
ь					
С					
d					
e					_
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	57,796,273	50,700,285	7,095,988	0
26	Joint costs. Check here ► if following	57,750,275	30,700,203	,,033,300	
	SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a				
	combined educational campaign and fundraising solicitation				000 (2010)

Pa	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			4,315	1	4,390
	2	Savings and temporary cash investments			7,264,772	2	3,698,570
	3	Pledges and grants receivable, net				3	15,850
	4	Accounts receivable, net			7,159,094	4	11,209,509
	5	Receivables from current and former officers, directors, trustees highest compensated employees Complete Part II of	s, key	employees, and			
		Schedule L				5	
	6	Receivables from other disqualified persons (as defined under s persons described in section $4958(c)(3)(B)$, and contributing elsponsoring organizations of section $501(c)(9)$ voluntary employ organizations (see instructions)	ers, and				
ets		Schedule L				6	
ssets	7	Notes and loans receivable, net		58,455	7	250,464	
⋖	8	Inventories for sale or use		754,471	8	1,178,244	
	9	Prepaid expenses and deferred charges			251,569	9	571,620
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	10a	45,876,788			
	ь	Less accumulated depreciation	10b	17,063,884	26,686,904	10 c	28,812,904
	11	Investments—publicly traded securities	2,725,355	11	2,837,029		
	12	Investments—other securities See Part IV, line 11	3,087,530	12	2,851,219		
	13	Investments—program-related See Part IV, line 11		13			
	14	Intangible assets			148,674	14	142,662
	15	Other assets See Part IV, line 11			731,173	15	652,966
	16	Total assets. Add lines 1 through 15 (must equal line 34)			48,872,312	16	52,225,427
	17	Accounts payable and accrued expenses .			5,407,202	17	5,847,877
	18	Grants payable				18	
	19	Deferred revenue			112,592	19	22,508
	20	Tax-exempt bond liabilities		14,540,000	20	14,220,000	
- S	21	Escrow or custodial account liability Complete Part IV of Schedul	le D .	•		21	
bilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
Lia		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties			2,467,948	23	3,338,949
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D			3,631,930	25	4,260,143
	26	Total liabilities. Add lines 17 through 25			26,159,672	26	27,689,477
~		Organizations that follow SFAS 117, check here ▶ 🔽 and comp	lete l	ines 27			
<u>9</u>		through 29, and lines 33 and 34.					
<u>8</u>	27	Unrestricted net assets			19,271,048	27	21,283,161
Fund Balances	28	Temporarily restricted net assets	371,505	28	283,888		
Ξ	29	Permanently restricted net assets			3,070,087	29	2,968,901
		Organizations that do not follow SFAS 117, check here ► ar	ıd com	plete			
ō		lines 30 through 34.				_	
£	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other fu	ınds			32	<u> </u>
¥	33	Total net assets or fund balances			22,712,640	33	24,535,950
	34	Total liabilities and net assets/fund balances			48,872,312	34	52,225,427

Pal	Check if Schedule O contains a response to any question in this Part XI			. [~	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		60,3	341,77
2	Total expenses (must equal Part IX, column (A), line 25)	2		57,7	796,27
3	Revenue less expenses Subtract line 2 from line 1	3		2,5	545,50
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		22,7	712,64
5	Other changes in net assets or fund balances (explain in Schedule O)	5		- 7	722,19
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		24,5	535,95
Pai	TEXII Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII			F	
1	Accounting method used to prepare the Form 990 Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? \cdot .		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of t audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2 c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both	ssued			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separated basis				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	9	За		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b		

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As Filed Data -

DLN: 93493219003282

OMB No 1545-0047

SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Porter Hospital Inc

Name of the organization

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection

Employer identification number

03-0181058

	rt I			blic Charity Stat						structions			
The	organi	zation is	not a privat	e foundation becaus	eitis (Forl	ınes 1 throu	gh 11, check	only one bo	x)	<u> </u>			
1	Γ	A churc	ch, conventi	on of churches, or as	ssociation of	churches de	escribed in se	ection 170(b)(1)(A)(i).				
2	Γ	A scho	ol described	in section 170(b)(1	.)(A)(ii). (At	tach Schedu	le E)						
3	<u>~</u>	A hosp	ıtal or a coo	perative hospital se	rvice organiz	atıon descrı	bed in sectio	n 170(b)(1)	(A)(iii).				
4	Γ			n organization operat ty, and state	ed in conjun	ction with a	hospital desc	rıbed ın sec	tion 170(b)(1	L)(A)(iii). En	ter the		
5	Γ			erated for the benefit		or universit	y owned or o	perated by a	government	al unit descri	ıbed ın		
	_			A)(iv). (Complete P	•								
6				local government or	_								
7	Γ	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II)											
8	Г			described in section		A)(vi) (Com	plete Part II)					
9	_						and gross						
							=						
					•	_							
			_						section 511 tax) from businesses				
10	Γ	acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety See section 509(a)(4).											
11	Γ	one or the box	more public	ganized and operated ly supported organized bes the type of supp b Type I	ations descri orting organi	ibed in secti i <u>za</u> tion and c	on 509(a)(1)	or section ! s 11e throug	509(a)(2) Se gh 11h	e section 50			
e f g	Γ	other the section If the ocheck the Since A	nan foundati 1509(a)(2) rganization this box	ox, I certify that the on managers and oth received a written do 2006, has the organi	ner than one	or more pub	licly supporte	ed organizat Гуре I, Туре	ions describe	d in section	509(a)(1) or		
				rectly or indirectly c	ontrols, eithe	er alone or to	gether with p	ersons des	cribed in (ii)		Yes No		
				governing body of th					` ,	11g(i			
				er of a person descri		_				11g(i			
				led entity of a perso			bove?			11g(ii			
h		Provide	the followi	ng information about	the supporte	ed organizati	on(s)				<u> </u>		
(i) Name suppo organiz		ne of (ii) (d orted EIN line		(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organizati col (i) list your gove docume	on in ted in rning	(v) Did you not organizati col (i) of suppor	on in your	(vi) Is the organizati col (i) orga in the U	on in anized	(vii) A mount of support		
				instructions))	Yes	No	Yes	No	Yes	No			
Tota	1												

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1) (A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

S	ection A. Public Support		and to quanty t			Jaco complete	
	endar year (or fiscal year beginning						
Care	in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	ınclude any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
_	behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public Support. Subtract line 5 from						
Ū	line 4						
S	ection B. Total Support		<u> </u>	I I.			
	endar year (or fiscal year beginning						
	ın) >	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7	A mounts from line 4						
8	Gross income from interest,						
Ū	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV)						
11	Total support (Add lines 7						
	through 10)						
12	Gross receipts from related activiti	es, etc (See inst	ructions)			12	
13	First Five Years If the Form 990 is t	for the organizati	on's first, second	, thırd, fourth, or	fifth tax year as a	501(c)(3) organı	
	check this box and stop here						►
	-tiC Ct-ti	L'a Carana at B					
<u> </u>	ection C. Computation of Pub Public Support Percentage for 2010			11 column (f))			
	· ·		•	II Column (1))		14	
15	Public Support Percentage for 2009	Schedule A, Pa	rt II, line 14			15	
16a	33 1/3% support test—2010. If the				line 14 is 33 1/3%	or more, check	
_	and stop here. The organization qua						▶ □
b	33 1/3% support test—2009. If the				5a, and line 15 is 3	33 1/3% or more,	- -
	box and stop here. The organization				45.46		►
1/a	10%-facts-and-circumstances test-						
	is 10% or more, and if the organization made						rt a d
	in Part IV how the organization mee	ts the "racts and	circumstances"	test ine organiz	ration qualifies as	a publicly suppo	
L	organization	_2000 If+ba a	anization did not	chack a hay an l	no 12 165 166 -	r 17a and line	► □
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ						
	Explain in Part IV how the organization						V
	supported organization	aon meets the 10	acts and circuilis	tances test file	z organizacion qual	mes as a publici	y ▶[¯
18	Private Foundation If the organizati	on did not check	a box on line 13	. 16a. 16b. 17a o	r 17b, check this	box and see	- 1
	instructions	on ala not check	a box on fine 15	, 100, 100, 1700	I by check tills	SON GING SCC	▶ □

organization

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total ın) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total in) 9 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f)) 15 16 Public support percentage from 2009 Schedule A, Part III, line 15 16 Section D. Computation of Investment Income Percentage Investment income percentage for **2010** (line 10c column (f) divided by line 13 column (f)) 17 **17** Investment income percentage from 2009 Schedule A, Part III, line 17 18 18 19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported

33 1/3% support tests-2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

▶□

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Schedule A (Form 990 or 990-EZ) 2010

DLN: 93493219003282

OMB No 1545-0047

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

	me of the organization ter Hospital Inc			Emp	loyer ıder	ntıfıcatıon number
Oi	ter nospital inc			03-0	0181058	
ar	t I-A Complete if the or	ganization is exempt und	er section 501(c) or is a sect	ion 527	organization.
	Provide a description of the oi	ganization's direct and indirect po	olitical campaign act	ivities in Part IV		
	Political expenditures				F	\$
	Volunteer hours					
ar	t I-B Complete if the or	ganization is exempt und	er section 501(c)(3).		
		e tax incurred by the organization	_		F	\$
	Enter the amount of any excis	e tax incurred by organization ma	nagers under sectio	n 4955	F	\$
	If the organization incurred a	section 4955 tax, did it file Form	4720 for this year?			┌ Yes ┌ No
а	Was a correction made?					┌ Yes ┌ No
b	If "Yes," describe in Part IV					
ar	t I-C Complete if the or	ganization is exempt und	er section 501(c) except sec	tion 50:	1(c)(3).
	Enter the amount directly exp	ended by the filing organization fo	r section 527 exem	pt function activit	ies 🟲	\$
	Enter the amount of the filing exempt funtion activities	organızatıon's funds contrıbuted t	o other organization:	s for section 527	•	\$
	Total exempt function expend	itures Add lines 1 and 2 Enter h	ere and on Form 112	0-POL, line 17b	-	\$
	Did the filing organization file	Form 1120-POL for this year?			▶	\$ Yes \[\bigcap \text{No} \]
	Did the filing organization file Enter the names, addresses a organization made payments amount of political contribution		r (EIN) of all section r the amount paid fro nd directly delivered	527 political org om the filing orgar to a separate pol	nization's itical orga	s to which the filing funds Also enter the anization, such as a
	Did the filing organization file Enter the names, addresses a organization made payments amount of political contribution	Form 1120-POL for this year? nd employer identification numbe For each organization listed, ente ns received that were promptly ar	r (EIN) of all section r the amount paid fro nd directly delivered	527 political org om the filing orgar to a separate pol	nization's litical orga le informa aid from lation's	s to which the filing funds Also enter the anization, such as a tion in Part IV (e) Amount of political contributions receive
	Did the filing organization file Enter the names, addresses a organization made payments amount of political contribution separate segregated fund or a	Form 1120-POL for this year? nd employer identification numbe For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r (EIN) of all section r the amount paid fro nd directly delivered If additional space	527 political orgomethe filing organ to a separate pol is needed, provid (d) A mount p	nization's litical orga le informa aid from lation's	(e) A mount of political contributions receive and promptly and directly delivered to separate political organization If none
	Did the filing organization file Enter the names, addresses a organization made payments amount of political contribution separate segregated fund or a	Form 1120-POL for this year? nd employer identification numbe For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r (EIN) of all section r the amount paid fro nd directly delivered If additional space	527 political orgomethe filing organ to a separate pol is needed, provid (d) A mount p	nization's litical orga le informa aid from lation's	(e) A mount of political contributions receive and promptly and directly delivered to separate political organization If none
	Did the filing organization file Enter the names, addresses a organization made payments amount of political contribution separate segregated fund or a	Form 1120-POL for this year? nd employer identification numbe For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r (EIN) of all section r the amount paid fro nd directly delivered If additional space	527 political orgomethe filing organ to a separate pol is needed, provid (d) A mount p	nization's litical orga le informa aid from lation's	(e) A mount of political contributions receive and promptly and directly delivered to separate political organization If none
	Did the filing organization file Enter the names, addresses a organization made payments amount of political contribution separate segregated fund or a	Form 1120-POL for this year? nd employer identification numbe For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r (EIN) of all section r the amount paid fro nd directly delivered If additional space	527 political orgomethe filing organ to a separate pol is needed, provid (d) A mount p	nization's litical orga le informa aid from lation's	(e) A mount of political contributions receive and promptly and directly delivered to separate political organization If none
	Did the filing organization file Enter the names, addresses a organization made payments amount of political contribution separate segregated fund or a	Form 1120-POL for this year? nd employer identification numbe For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r (EIN) of all section r the amount paid fro nd directly delivered If additional space	527 political orgomethe filing organ to a separate pol is needed, provid (d) A mount p	nization's litical orga le informa aid from lation's	(e) A mount of political contributions receive and promptly and directly delivered to separate political organization If none
	Did the filing organization file Enter the names, addresses a organization made payments amount of political contribution separate segregated fund or a	Form 1120-POL for this year? nd employer identification numbe For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r (EIN) of all section r the amount paid fro nd directly delivered If additional space	527 political orgomethe filing organ to a separate pol is needed, provid (d) A mount p	nization's litical orga le informa aid from lation's	(e) A mount of political contributions receive and promptly and directly delivered to separate political organization If none
	Did the filing organization file Enter the names, addresses a organization made payments amount of political contribution separate segregated fund or a	Form 1120-POL for this year? nd employer identification numbe For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r (EIN) of all section r the amount paid fro nd directly delivered If additional space	527 political orgomethe filing organ to a separate pol is needed, provid (d) A mount p	nization's litical orga le informa aid from lation's	(e) A mount of political contributions receive and promptly and directly delivered to separate political organization If none
	Did the filing organization file Enter the names, addresses a organization made payments amount of political contribution separate segregated fund or a	Form 1120-POL for this year? nd employer identification numbe For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r (EIN) of all section r the amount paid fro nd directly delivered If additional space	527 political orgomethe filing organ to a separate pol is needed, provid (d) A mount p	nization's litical orga le informa aid from lation's	(e) A mount of political contributions received and promptly and directly delivered to separate political organization.
	Did the filing organization file Enter the names, addresses a organization made payments amount of political contribution separate segregated fund or a	Form 1120-POL for this year? nd employer identification numbe For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r (EIN) of all section r the amount paid fro nd directly delivered If additional space	527 political orgomethe filing organ to a separate pol is needed, provid (d) A mount p	nization's litical orga le informa aid from lation's	(e) A mount of pol contributions rec and promptly a directly delivered separate politic organization If r
	Did the filing organization file Enter the names, addresses a organization made payments amount of political contribution separate segregated fund or a	Form 1120-POL for this year? nd employer identification numbe For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r (EIN) of all section r the amount paid fro nd directly delivered If additional space	527 political orgomethe filing organ to a separate pol is needed, provid (d) A mount p	nization's litical orga le informa aid from lation's	s to which the filing funds Also enter the anization, such as a tion in Part IV (e) Amount of politic contributions received and promptly and directly delivered to separate political organization.

Р	art II-A Complete if the organization under section 501(h)).	is exempt under section 501(c)(3)	and filed Form 5768	(election
	Check If the filing organization belongs to a Check If the filing organization checked bo	n affiliated group x A and "limited control" provisions apply	_	
	Limits on Lobbying E (The term "expenditures" means ar		(a) Filing O rganization's Totals	(b) Affiliated Group Totals
1a	Total lobbying expenditures to influence public o	pınıon (grass roots lobbyıng)		
b	Total lobbying expenditures to influence a legisl	ative body (direct lobbying)		
C	Total lobbying expenditures (add lines 1a and 1	o)		
d	O ther exempt purpose expenditures			
е	Total exempt purpose expenditures (add lines 1	c and 1d)		
f	Lobbying nontaxable amount Enter the amount to columns	rom the following table in both		
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		
	Grassroots nontaxable amount (enter 25% of lir	e 1f)		
h	Subtract line 1g from line 1a If zero or less, ent	er -0 -		
i	Subtract line 1f from line 1c If zero or less, ente	r-0-		
j	If there is an amount other than zero on either lii section 4911 tax for this year?	ne 1h or line 1i, did the organization file Form	4720 reporting	┌ Yes ┌ No

4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

	Lobbying Expendit	ures During 4	4-Year Avera	ging Period		
	Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) Total
2a	Lobbying non-taxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots non-taxable amount					
e	Grassroots ceiling amount (150% of line 2d, column (e))					
f	Grassroots lobbying expenditures					

	•	g-
Part II-B	Complete if the organization is exempt under section	on 501(c)(3) and has NOT filed Form 5768
	(election under section 501(h)).	

	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	(a	1)	(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
а	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No	
C	Media advertisements?		No	
d	Mailings to members, legislators, or the public?		No	
е	Publications, or published or broadcast statements?		Νo	
f	Grants to other organizations for lobbying purposes?		Νo	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
i	Other activities? If "Yes," describe in Part IV	Yes		21,094
j	Total lines 1c through 1i			21,094
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		ļ	
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		-	

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

-	Dues, assessments and similar amounts from members	_	
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	

Part IV Supplemental Information

Taxable amount of lobbying and political expenditures (see instructions)

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Return Reference	Explanation
1	The Organization pays dues to various associations, a portion of which is attributable to lobbying expenses
	Part II-B, Line 11

5

DLN: 93493219003282

OMB No 1545-0047

SCHEDULE D (Form 990)

Supplemental Financial Statements

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

	ne of the organization		Empl	oyer identifica	tion numbe	er
·ort	er Hospital Inc		03-0	181058		
Pa	rt I Organizations Maintaining Donor A				. Comple	te ıf the
	organization answered "Yes" to Form 99	(a) Donor advised funds	(b) Funds and o	ther accou	nts
	Total number at end of year	(a) Bollot davised fallas		by runus unu o	ciici accou	1100
	Aggregate contributions to (during year)					
	Aggregate grants from (during year)					
	Aggregate value at end of year					
	Did the organization inform all donors and donor adv funds are the organization's property, subject to the		or advis	sed	┌ Yes	┌ No
	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ber confering impermissible private benefit	efit of the donor or donor advisor, or for ar	ny other	purpose	┌ Yes	┌ No
aı	t II Conservation Easements. Complete		o Form	990, Part IV	<u>, line 7.</u>	
	Purpose(s) of conservation easements held by the o Preservation of land for public use (e.g., recreat Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qual easement on the last day of the tax year	on or pleasure) Preservation of an Preservation of a c	ertified	historic struct		a
	and the fact day of the tax year.	[Held at the	End of the	Year
а	Total number of conservation easements		2a			
b	Total acreage restricted by conservation easements		2b			
С	Number of conservation easements on a certified his	toric structure included in (a)	2c			
d	Number of conservation easements included in (c) a	cquired after 8/17/06	2d			
	Number of conservation easements modified, transfer the taxable year ▶	erred, released, extinguished, or terminate	d by the	e organization (during	
	Number of states where property subject to conserv	ation easement is located ►				
	Does the organization have a written policy regarding enforcement of the conservation easements it holds		dling of	violations, and	┌ Yes	┌ No
	Staff and volunteer hours devoted to monitoring, insp	pecting and enforcing conservation easem	ents du	ring the year 🕨		
	Amount of expenses incurred in monitoring, inspecti	ng, and enforcing conservation easements	during	the year 🟲 🕏 _		
	Does each conservation easement reported on line 2 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	2(d) above satisfy the requirements of sec	tion		┌ Yes	┌ No
	In Part XIV, describe how the organization reports c balance sheet, and include, if applicable, the text of the organization's accounting for conservation easer	the footnote to the organization's financial				
ar	Complete if the organization answered		or Oth	er Similar <i>I</i>	Assets.	
a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fire	for public exhibition, education or research	ch in fur			≘,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research ir				
	(i) Revenues included in Form 990, Part VIII, line 1			► \$		
	(ii) Assets included in Form 990, Part X			► \$		
	If the organization received or held works of art, hist following amounts required to be reported under SFA		r financ			
а	Revenues included in Form 990, Part VIII, line 1			▶ \$		

b Assets included in Form 990, Part X

Par	411 Organizations Maintaining Co	llections of Ar	t, His	<u>stori</u>	cal Tr	reası	ures, or O	the	<u>r Similar As</u>	sets (continued)
3	Using the organization's accession and othe items (check all that apply)	r records, check ar	y of th	he fol	lowing '	that a	re a significa	ant u	se of its collect	tion	
а	Public exhibition		d	Γ	Loan	orexo	:hange progi	rams			
b	Scholarly research		е	Γ	Other	r					
С	Preservation for future generations										
4	Provide a description of the organization's co	allections and expl	ain hoi	w the	v furthe	er the	organization	1'S EX	remnt nurnose i	ın	
	Part XIV						_				
5	During the year, did the organization solicition assets to be sold to raise funds rather than t									┌ Yes	□ No
Par	t IV Escrow and Custodial Arrang Part IV, line 9, or reported an an	ements. Compl	ete ıf	the	organ	ızatıo					
1a	Is the organization an agent, trustee, custoc included on Form 990, Part X?						or other ass	ets		┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	/ and complete the	follov	ving t	able		_				
							_		An	nount	
С	Beginning balance							1c			
d	Additions during the year							1d			
e	Distributions during the year							1e			
f	Ending balance							1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, Iır	ne 21?	,						┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	<i>(</i>									
Pa	rt V Endowment Funds. Complete	ıf the organızatıo	n ans	were	ed "Ye						
		(a)Current Year	(b) Prior	Year	(c)T\	wo Years Back	(d)	Three Years Back	(e) Four '	Years Back
1a	Beginning of year balance							1			
b	Contributions					<u> </u>		╄			
С	Investment earnings or losses										
d	Grants or scholarships										
е	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the yea	r end balance held	as								
а	Board designated or quasi-endowment 🕨										
ь	Permanent endowment 🕨										
С	Term endowment ▶										
3a	Are there endowment funds not in the posse organization by	ssion of the organiz	zation	that	are held	d and	administere	d for	the	Yes	No
	(i) unrelated organizations								3a(1
	(ii) related organizations								3a(
b	If "Yes" to 3a(II), are the related organizatio								31)	
4	Describe in Part XIV the intended uses of th	e organızatıon's en	dowm	ent fu	ınds						
Par	t VI Investments—Land, Building:	s, and Equipme	ent. S	See F	orm 9	90, P	art X, line	10.			
	Description of investment				Cost or s (invest		(b) Cost or o		(c) Accumulated depreciation	(d) B	ook value
1a	Land						2,146	,053			2,146,053
ь	Buildings						24,934	,247	8,137,32	6	16,796,921
	Leasehold improvements								· · · · · ·		<u> </u>
	Equipment						18,675	,744	8,926,55	8	9,749,186
	Othor							,744	-,,55	1	120,744
	I. Add lines 1a-1e <i>(Column (d) should equal Fo</i>		mn (B), line	10(c).)				+	28,812,904
	. , , ,		. ,		. , ,				Schedule [

Part VIII Investments—Other Securities. See	Form 990, Part X, line 12		
(a) Description of security or category	(b)Book value		od of valuation
(including name of security)		Cost or end-o	f-year market value
(1)Financial derivatives			
(2)Closely-held equity interests			
(3)Other	2 9 5 1 2 1 0		_
(A) Beneficial Interest in Trusts	2,851,219		F_
			_
-			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	2,851,219		
Part VIII Investments—Program Related. See	Form 990, Part X, line	13.	
			od of valuation
(a) Description of investment type	(b) Book value	Cost or end-o	f-year market value
Total. (Column (b) should equal Form 990. Part X. col (B) line 13)			
(
Part IX Other Assets. See Form 990, Part X, III			(b) Book value
(a) Descrip	octon		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	5.)		
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of Liability	(b) A mount		
	/=/anic		
Federal Income Taxes			
Third Party Payor Settlements	1,183,000		
Deferred Compensation	412,630		
Due to Affiliate	148,688		
Liability for Pension Benefits	2,515,825		
			
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	4,260,143		
, , , , , , , , , , , , , , , , , , ,	.,= 55,= 15		

Pa	rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemer	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	60,341,776
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	57,796,273
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	2,545,503
4	Net unrealized gains (losses) on investments	4	-175,221
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	-546,972
9	Total adjustments (net) Add lines 4 - 8	9	-722,193
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	1,823,310
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	59,654,164
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
е	Add lines 2a through 2d	2e	-661,837
3	Subtract line 2e from line 1	3	60,316,001
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 25,775		
b	Other (Describe in Part XIV)		
C	Add lines 4a and 4b	4c	25,775
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	60,341,776
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	
1	Total expenses and losses per audited financial	1	57,830,854
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV)		
е	Add lines 2a through 2d	2e	60,356
3	Subtract line 2e from line 1	3	57,770,498
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 25,775		
b	Other (Describe in Part XIV) 4b		
c	Add lines 4a and 4b	4 c	25,775
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	57,796,273
Pa	rt XIV Supplemental Information		<u> </u>

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
Part XI, Line 8 - Other Adjustments		Equity Transfer to Affiliate -98,688 Change in Net Assets to Recognize Funded Status of Pension Plan -347,098 Change in Beneficial Interest in Perpetual Trusts -101,186
Part XII, Line 2d - Other Adjustments		Equity Transfer to Affiliate -98,688 Change in Net Assets to Recognize Funded Status of Pension Plan -347,098 Change in Beneficial Interest in Perpetual Trusts -101,186 Rental Expenses 60,356
Part XIII, Line 2d - Other Adjustments		Rental Expenses 60,356

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SCHEDULE H

Name of the organization

(Form 990)

Porter Hospital Inc

DLN: 93493219003282

OMB No 1545-0047

Open to Public

Hospitals ► Complete if the organization answered "Yes" to Form 990, Part IV, question 20.

Department of the Treasury ► Attach to Form 990. ► See separate instructions. Internal Revenue Service

Inspection **Employer identification number**

						0181058			
P	art I Financial Assista	ance and C	ertain Oth	er Community Be	nefits at Cost			1	
_	Did the emministration from 5			, digging a FE - F-/	funia u alum ta aurai	- C-		Yes	No
1a	-				f "No," skip to questio	n 6a.	1a	Yes	
b		If "Yes," is it a written policy?							
2	If the organization has multip assistance policy to its vario				describes application o	of the financial			
	Applied uniformly to all h	ospitals		Applied uniformly	to most hospitals				
	Generally tailored to indiv	vidual hospita	ls						
3	Answer the following based o organization's patients during			nce eligibility criteria t	hat applied to the large	st number of the			
а	Does the organization use Fe income individuals? If "Yes,"						3a	Yes	
	Γ 100% Γ 150%	. ▽ 20	о% Г	Other	o/ ₀			103	
						4 4 1 2. 7.6			
b	Does the organization use FF "Yes," indicate which of the f					dividuals? If			
		_	·				3b	Yes	
	▽ 200%	30	о% Г	350% 40	0% Cher_	<u>%</u>			
c	If the organization does not u determining eligibility for free test or other threshold, regar	or discounte	d care Inclu	de in the description w	hether the organizatior				
4	Did the organization's financ					uring the tax year	4	Yes	
5a	provide for free or discounted Did the organization budget amoun			-		c vear?	5a	Yes	
b									
c	If "Yes" to line 5b, as a resul		•		_		5b		No_
٠	care to a patient who was elig	_			•		5c		
6a	Does the organization prepar			ort during the tax			6a	Yes	
6b	year?			ublic?			6b	Yes	
	Complete the following table worksheets with the Schedul	using the wor	•		instructions Do not s	ubmit these	02	103	
7	Financial Assistance and (Certain Other	Community I	Benefits at Cost					
	Financial Assistance and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community b expense	enefit	(f) Perototal ex	
а	Financial Assistance at cost (from Worksheets 1 and 2)			566,318		56	6,318	0	980 %
b	Unreimbursed Medicaid (from			·	Δ Δ52 127				490 %
c	Unreimbursed costs—other means-tested government programs (from Worksheet 3,	Worksheet 3, column a) . 12,249,126 4,453,137 7,79 Unreimbursed costs—other means-tested government programs (from Worksheet 3,							150 /0
d	column b) Total Financial Assistance and Means-Tested Government Programs								470 %
e	Other Benefits Community health improvement services and community benefit operations (from			400.000			7 570		120.00
f	(Worksheet 4)			186,036	118,464	6	57,572	0	120 %
g	(from Worksheet 5) Subsidized health services								
_	(from Worksheet 6)			222,730		22	2,730	0	390 %
h i	Research (from Worksheet 7) Cash and in-kind contributions								
•	to community groups			43,690			3,690	0	080 %
i	(from Worksheet 8) Total Other Benefits			452,456	118,464		3,690		590 %

Par	Community Building activities during the of the communities i	tax year, an								ealth
	or the communities I	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total communit building expense		rect offse revenue	tting (e) Net communi building expense		(f) Perc total ex	
1 [Physical improvements and housing	,								
2 [Economic development									
3 (Community support									
4	Environmental improvements									
	eadership development and training									
	or community members									
7	Community health improvement									
_	Norkforce development									
9 (Other									
	Total		<u> </u>							
Part	Bad Debt, Medicar	e, & Collec	tion Practic	es						
ectio	on A. Bad Debt Expense								Yes	No
	Did the organization report bac Statement No 15?				inancial M	anagem	nent Association	1	Yes	
	Enter the amount of the organi					2	1,191,904			
	Enter the estimated amount of	_			maliari	3	0			
	attributable to patients eligible	e under the org	janization's fin	ancial assistance	policy .			1		l
	Provide in Part VI the text of t In addition, describe the costi rationale for including a portio	ng methodolog	gy used in dete	rmining the amour						
ectio	on B. Medicare									
5	Enter total revenue received fi	rom Medicare	(including DSH	and IME)		5	11,303,677			
6	Enter Medicare allowable cost	s of care relat	ing to payment	s on line 5		6	11,370,305			
	Subtract line 6 from line 5 Th		•			7	-66,628			
	Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	osting method	ology or source							
	Cost accounting system	▽ c∘	st to charge ra	tio [Other					
ectio	on C. Collection Practices									
9a	Does the organization have a	written debt co	llection policy	?				9a	Yes	
	If "Yes," does the organization							Oh.	Vaa	
	patients who are known to qua				scribe in P	art V I	<u> </u>	9b	Yes	
rai	(a) Name of entity	1) Description of p		(c) Organiz	zation's	(d) Officers, directors,	T (6	≘) Physic	:ians'
	(a) name or entry		activity of entit		profit % o ownersh	r stock	trustees, or key employees' profit % or stock ownership%	pro	ofit % or ownershi	stock
L										
2										
3										
4										
5										
5										
7										
В										
9										
10										
11										
12										
13							1			

Раги	racinty information									
(list in	on A. Hospital Facilities order of size, measured by total revenue per facility, from t to smallest)	Licensed hospital	General medical	Children's hospital	Teaching hospital	Ortical acc	Research facility	ER-24 hours	ER-other	
	nany hospital facilities did the organization operate during cyear? 1	ospital	dical & surgical	iosptal	ospital	Ortical access hospital	acility	æ		
Name	and address									Other (Describe)
1	Porter Hospital Inc 37 Porter Drive Middlebury, VT 05753	х	Х			Х		Х		
		<u> </u>								
		<u> </u>								
		 				_				
		<u> </u>								
		<u> </u>				-				
		<u> </u>								
		<u> </u>								

Section C. Other Facilities That Are Not Licensed, Registered, (list in order of size, measured by total revenue per facility, from large	· · · · · · · · · · · · · · · · · · ·
How many non-hospital facilities did the organization operate during t	he tax year?
Name and address	Type of Facility (Describe)
1 See Additional Data Table	
<u> </u>	Schedule H (Form 990) 2010

Part V Facility Information (continued)

Schedule H (Form 990) 2010 Page 8

Part VI Supplemental Information

Complete this part to provide the following information

1 **Required descriptions.** Provide the description required for Part I, lines 3c, 6a, and 7, Part II, Part III, lines 4, 8, and 9b, and Part V, Section B, lines 1j, 3, 4, 5c, 6j, 7, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21

- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Identifier	ReturnReference	Explanation
		Part I, Line 6a The annual community benefit report is prepared by Porter Medical Center, the parent Company of Porter Hospital, Inc

Identifier	ReturnReference	Explanation
		Part I, Line 7 The Organization used a cost-to-charge ratio as its methodology for calculating amounts on Lines 7a & 7b An actual costing methodology was used to calculate the amounts on lines 7e, 7g & 7i

Identifier	ReturnReference	Explanation
		Part I, Line 7g The Organization included as subsidized health services costs attributable to Partners in Pallative Care, a physician clinic Total costs related to this physician clinic are \$222,730

Identifier	ReturnReference	Explanation
		Part III, Line 4 Patient accounts receivable are stated at the
		amount management expects to collect for services rendered
		from third- party payors, patients and others Management
		provides an allowance for uncollectible accounts based upon a
		review of outstanding receivables, historical collection
		information and existing economic conditions. Accounts are
		considered delinquent and subsequently written off as
		uncollectible based on individual credit evaluation and specific
		circumstances of the account In evaluating the collectability of
		accounts receivable, the Hospital analyzes past results and
		identifies trends for each of its major payor sources of revenue
		to estimate the appropriate allowance for doubtful accounts and
		provision for bad debts Management regularly reviews data
		about these major payor sources in evaluating the sufficiency of
		the allowance for doubtful accounts For receivables associated
		with services provided to patients who have third- party
		coverage, the Hospital analyzes contractually due amounts and
		provides an allowance for doubtful accounts and a provision for
		bad debts For receivables associates with self- pay patients
		(which included both patients without insurance and patients
		with deductible and copayment balances due for which third-
		party coverage exists for part of the bill), the Hospital records a
		provision for bad debts in the period of service based on past
		experience, which indicates that many patients are unable or
		unwilling to pay amounts for which they are financially
		responsible The difference between the standard rates (or the
		discounted rate if negotiated or eligible) and the amounts
		actually collected after all reasonable collection efforts have
		been exhausted is charged against the allowance for doubtful
		accounts The Organization used the cost-to-charge ratio as its
		costing methodology to calculate bad debt expense

Identifier	ReturnReference	Explanation
		Part III, Line 9b Porter Hospital, Inc recognizes that it has a responsibility to provide care to all patients regardless of their ability to pay and make available financial assistance for those patients that have been identified as financially needy through written documentation Information regarding financial assistance is made available upon request

Identifier	ReturnReference	Explanation
		Part VI, Line 2 Porter Hospital, Inc maintains an active list of Quality Improvement Projects and Initiatives that are identified by our clinical staff in response to either internal or external assessments of how we can implement "best practices" for our patients. The list of projects and initiatives is updated annually as part of the State of Vermont's Act 53 Porter Hospital's Community Advisory Committee assess community needs biennially. The results of the assessment are posted on Porter Medical Center's Web Site.

Identifier	ReturnReference	Explanation
		Part VI, Line 3 Porter Hospital's Financial Assistance Program is posted on the Porter Medical Center Web Site In addition, all patients receive a brochure entitled "Important Information About your rights and responsibilities as a patient" The brochure states that the patient has the right to receive the most appropriate medical treatment available regardless of ability to pay and receive information about financial assistance

Identifier	ReturnReference	Explanation
		Part VI, Line 4 Porter Hospital, Inc is the major provider of health care in Addison County, Vermont Porter Hospital, Inc also provides services to residents of northern Rutland County (Vermont), Essex County (Vermont), New York and elsewhere in this region

Identifier	ReturnReference	Explanation
		Part VI, Line 6 Porter Hospital, Inc provides rent free clinic space and vouchers for no-cost ancillary services to the local Open Door Clinic in its role as a catalyst in the delivery of health care services to its entire community Porter Hospital, Inc offers free and low cost community education programs on health care topics including memory loss, dementia, breast cancer screening, basic diabetes, CPR, smoking cessation, parenting, prenatal exercise and breast feeding A majority of the governing body is comprised of persons who reside in its service area and who are neither employees nor contractors of Porter Hospital, Inc nor family members thereof Medical staff privileges are extended to all qualified physicians in the community Surplus funds are invested in technology, facilities and programs. Porter Hospital and the local Career Center collaborate on a new Health Careers Education program.

Identifier	ReturnReference	Explanation
		Part VI, Line 7 Porter Hospital, Inc and Helen Porter Nursing Home, Inc are wholly owned subsidiaries of Porter Medical Center Through its subsidiaries, Porter Medical Center provides a continuum of health services including in-patient care, out-patient care, short-term rehabilitation, long-term rehabilitation, long-term programs and prevention programs

Identifier	ReturnReference	Explanation
Reports Filed With States	Part VI, Line 7	VT

Schedule H (Form 990) 2010

Software ID: Software Version:

EIN: 03-0181058

Name: Porter Hospital Inc

Form 990 Schedule H, Part V Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Recognized as a Hospital Facility	
Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, measured by total revenue per facility, from largest to smallest)	
How many non-hospital facilities did the organization operate during the tax year? <u>11</u>	
Name and address	Type of Facility (Describe)
Porter Internal Medicine 116 Porter Drive Middlebury, VT 05753	Physician Clinic
Neshobe Family Medicine 61 Court Drive Brandon, VT 05733	Family Physician Clinic
Bristol Internal Medicine 6 Park St Bristol, VT 05443	Physician Clinic
Tapestry Midwifery 20 Armory Lane Vergennes, VT 05491	Physician Clinic
Porter Cardiology 115 Porter Drive Middlebury, VT 05753	Physician Clinic
Middlebury Pediatric & Adolescent Med 1330 Exchange Street 201 Middlebury, VT 05753	Physician Clinic
Little City Family Practice 10 North Street Vergennes, VT 05491	Family Physician Clinic
Addison Associates in OBGYN 116 Porter Drive Middlebury, VT 05753	O B/GY N
Addison Family Medicine 82 Catamount Park Middlebury, VT 05753	Family Physician Clinic
Partners in Palliative & Home Care 108 Porter Drive Middlebury, VT 05753	Physician Clinic
Porter Ear Nose & Throat 1330 Exchange Street 202 Middlebury, VT 05753	Physician Clinic

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Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

DLN: 93493219003282 OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Name of the organization						Employer identif	ication number
Porter Hospital Inc	03-0181058						
Part I General Inform	nation on Grants	and Assistance				I	
Does the organization ma the selection criteria usedDescribe in Part IV the or	d to award the grants o	rassistance?					✓ Yes
Form 990, Part I		Governments and ecipient that received ded	d more than \$5,000	. Check this box if n		ived more than \$5,0	
1 (a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) UVM Office of Primary Care and AHEC Program OfficeUHC Campus - Arnold 5 1 South Prospect Street Burlington, VT 05401	03-0179440	501(c)(3)	10,000				To Support the establishment of a new Health Careers Program at the Hannaford Career Center in order to facilitate greater local opportunities for students to pursue professional careers in health care
(2) Open Door Clinic100 Porter Drive Middlebury, VT 05753	03-0359531	501(c)(3)		33,690		Use of space on Hospital Campus	O perational A ssistance

Enter total number of other organizations . . .

Enter total number of section 501(c)(3) and government organizations .

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22
	Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
Procedure for Monitoring Grants in the U S	1	Schedule I, Part I, Line 2 Porter routinely communicates with the Director of the Hannaford Career Center regarding the success and status of this program and students from this program do their clinical rotations at Porter Hospital on a regular
		basis

DLN: 93493219003282

OMB No 1545-0047

Inspection

Open to Public

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization Porter Hospital Inc

Employer identification number

03-0181058

Pa	rt I Questions Regarding Compensatio	n				
					Yes	Νo
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part II					
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions		Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Г	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the o reimbursement orprovision of all the expenses desc			1b		
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executive			2		
3	Indicate which, if any, of the following the organizationganization's CEO/Executive Director Check all t		y			
	Compensation committee	<u> </u>	·····			
	Independent compensation consultant		Compensation survey or study			
	Form 990 of other organizations	<u> </u>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VII	, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	l paymen	t from the organization or a related organization?	4a		No
b	Participate in, or receive payment from, a suppleme	ental non	qualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-b	ased co	mpensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and pr	rovide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only ma	ust comp	olete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of	, lıne 1a,	did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	, lıne 1a,	did the organization pay or accrue any			
а	The organization?			6a		No
b	Any related organization?			6b		No
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"			7		No
8	Were any amounts reported in Form 990, Part VII, subject to the initial contract exception described in Part III			8		No
9	If "Yes" to line 8, did the organization also follow th section 53 4958-6(c)?	ie rebutta	able presumption procedure described in Regulations	9		110

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
(1) James L Daily	(I) (II)	0 320,651	0	0 36,941	0 12,250	0 28,080	0 397,922		
(2) Fred Knıffın MD	(I) (II)	220,964 0	0 0	26,375 0	9,800 0	16,967 0	274,106 0		
(3) Marılyn Olejnık	(I) (II)	0 131,062	0	0 6,531	0 4,096	0 8,327	0 150,016		
(4) Alan D Ayer	(I) (II)	262,269 0	10,000	10,390 0	7,350 0	19,209	309,218		
(5) Sanjay Bose	(I) (II)	351,200 0	0	1,548 0	7,350 0	430	360,528 0		
(6) Anders Holm	(I) (II)	332,868 0	0	15,816 0	7,350 0	26,482 0	382,516 0		
(7) James A Malcolm	(I) (II)	262,401 0	10,000	3,839 0	7,350 0	19,077 0	302,667 0		
(8) David B Turner	(I) (II)	235,389 0	0	234	7,179 0	22,858	265,660 0		
(9) Duncan Brines	(I) (II)	0 112,347	0	0 2,136	0 8,169	0 9,303	0 131,955		
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
	Part I, Line 4b	James Daily, President & CEO, participates in a 457(f) plan, but did not receive any funds from the plan for FY 9/30/11

Schedule J (Form 990) 2010

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).
 ► Attach to Form 990.
 ► See separate instructions.

OMB No 1545-0047

2010

DLN: 93493219003282

Open to Public Inspection

Internal Revenue Service

Name of the organization

Porter Hospital Inc

Department of the Treasury

Employer identification number

03-0181058

FOIL	03-0181058														
Pa	art I Bond Issues		·							. '					
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Pri	псе	(f) Description of Purpose		(g) De	feased	Beh) On alf of suer		Pool ancing	
				'						Yes	No	Yes	No	No Yes	
A	Vermont Educational and Health Buildings Financing Agency	23-7154467	9241607X6	06-17-2005	15,430,	,000 Fi	undınç	g for new Co	nstruction		Х		Х		Х
		 	 									$\vdash \vdash \vdash$			
		+		+											
Pa	rt III Proceeds														
	A mount of bonds retired				Α		\dashv	В	3		С			D	
1	Amount of bonds retired Amount of bonds legally defe	22204					\dashv								
2	Total proceeds of issue	aseu			+	- 120 (
3	Gross proceeds in reserve ful	Inde			-	15,430,000					+				
<u>4</u> 5	Capitalized interest from proc				+		\dashv						+		
6	Proceeds in refunding escrow				+	4.074.6							+		
7	Issuance costs from proceed				+	4,974,901						+			
/ 8	Credit enhancement from pro				+	207,863						+			
9	Working capital expenditures				+	170,152						+			
10	Capital expenditures from pro				+	10,077,084						+			
11	Other spent proceeds				+	0,077,0							+		
12	O ther unspent proceeds				+		\dashv						+		
13	Year of substantial completio	on			200	<u> </u>			I						
					Yes	No		Yes	No	Yes	- 1	No	Yes	s	No
14	Were the bonds issued as pai	rt of a current refun	ding issue?			Х									
15	Were the bonds issued as pai	irt of an advance ref	unding issue?			Х									
16	Has the final allocation of pro	oceeds been made?			Х								1		
17													+	\top	
Dar	allocation of proceeds? TELLI Private Business (llea			×										
Fen	Plivate business	USE			Α		В		С						
					Yes	No		Yes	No	Yes		No	Yes		No
1	1 Was the organization a partner in a partnership, or a member of an LLC, which owned					X									

Are there any lease arrangements that may result in private business use of bond-

property financed by tax-exempt bonds?

financed property?

Par	Private Business Use (Continued)								
			4		В		С	r)
		Yes	No	Yes	No	Yes	No	Yes	No
За	Are there any management or service contracts that may result in private business use?		×						
b	Are there any research agreements that may result in private business use of bond-financed property?		×						
С	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	х							

Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government

5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ►

Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?

Х				

Part IV Arbitrage

Total of lines 4 and 5

		A		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and								
	Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?								
	5511d 1554C		×						
2	Is the bond issue a variable rate issue?	X							
За	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?								
	into a neage with respect to the bond issue.		X						
			^						
ь	Name of provider								
	Term of hedge								
с .	Was the hedge superintegrated?		1		1		1		
d	was the heage superintegrated?								
e	Was a hedge terminated?								
4a	Were gross proceeds invested in a GIC?		X						
ь	Name of provider		<u>I</u>				1		
	•								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
	value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary								
	period?		X						
	Did the hand reque qualify for an exception to rehate?			1	1				
6	Did the bond issue qualify for an exception to rebate?								

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier	Return Reference	Explanation

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DLN: 93493219003282

OMB No 1545-0047

2010

Open to Public Inspection

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Supplemental Information to Form 990 or 990-EZ

► Attach to Form 990 or 990-EZ.

Name of the organization
Porter Hospital Inc

03-0181058

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 6		Porter Medical Center, Inc. is the parent holding company and sole corporate member of the Organization

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 7a		Porter Medical Center, Inc , the parent holding company and sole corporate member of the Organization, has the right to appoint Hospital directors

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 7b		Porter Medical Center, Inc , the parent holding company and sole corporate member of the Organization, has the right to approve major hospital expenditures and approve hospital long-term borrowings

Identifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 11		Form 990 is reviewed by management and the finance committee before filing

Identifier	Return Reference	Explanation
	line 12c	The Organization's CFO is responsible for regularly and consistently monitoring and enforcing compliance with the conflict of interest policy. When bids are solicited to include the business of a Board member, those bids are reviewed by the Board of Directors to assure adherence to the Hospital's lowest bid policy. When an issue comes up to a vote and it is connected, in any way, to the business of a Board member, the member must recuse him/herself from the vote.

Identifier	Return Reference	Explanation
	•	The Organization's executive committee reviews comparative data prepared by a consultant prior to referral of compensation to the board of directors. The board of directors review the findings of the consultant and vote to approve the salary of the CEO.

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section C, line 19	The Organization makes its governing documents, conflict of interest policy, and financial statements available to the public upon request

ldentifier	Return Reference	Explanation
Contact Addresses for Officers, Directors, Etc	· ·	Duncan Brines - PO Box 1144, Waitsfield, VT 05673 Sanjay Bose - 145 Stonegate Ln, Shelburne, VT 05482

ldentifier	Return Reference	Explanation
Changes in Net Assets or Fund Balances	Form 990, Part XI, line 5	Net unrealized losses on investments -175,221 Equity Transfer to Affiliate -98,688 Change in Net Assets to Recognize Funded Status of Pension Plan -347,098 Change in Beneficial Interest in Perpetual Trusts -101,186 Total to Form 990, Part XI, Line 5 -722,193

ldentifier	Return Reference	Explanation
Oversight of Audit	Form 990, Part XI, Line 2c	The audit process has not changed from prior years

Identifie	Return Reference	Explanation
	Form 990, Part I, Lines 8-18	Prior year numbers have been restated to present revenue & expenses net of bad debt expense in accordance with FASB accounting pronouncement ASC 954

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SCHEDULE R (Form 990)

Name of the organization

Department of the Treasury

Internal Revenue Service

Porter Hospital Inc

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Employer identification number

03-0181058

DLN: 93493219003282

2010

Open to Public Inspection

Part I Identification of Disregarded Entities (Com	plete	f the organizatio	n a	nswered "Yes"	on	Form 990, Par	t IV, line 33.)			
(a) Name, address, and EIN of disregarded entity	(a) Name, address, and EIN of disregarded entity			(c) Legal domicile (state or foreign country)		(d) Total income	(e) End-of-year assets	(f) Direct controlling entity		
(1) Porter Real Estate Holdings LLC 37 Porter Drive Middlebury, VT 05753 26-1585746		Real Estate Holdings		VT		(0	0 Porter Medical Center I	nc	
Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during	nizati the t	l ons (Complete ı ax year.)	f th	l ne organization	an	swered "Yes" o	n Form 990, Part	IV, line 34 because	e ıt had	one
(a) Name, address, and EIN of related organization	(b) Primary activity					(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 cont organ	rolled iization
(1) Porter Medical Center Inc									Yes	No
37 Porter Drive		Holding Company for Subsidiaries		VT 501(c)(3)		501(c)(3)	Line 11b, II	N/A		No
Middlebury, VT 05753 03-0310862										
(2) Porter Management Services Inc 37 Porter Drive	Manag	Management Services		VT 501(c)(3)		501(c)(3)	Line 11b, II	Porter Medical Center Inc		No
Middlebury, VT 05753 03-0308242										
(3) Helen Porter Nursing Home Inc DBA Helen Porter Healthcare & Rehab Center								Porter Medical Center Inc		
37 Porter Drive Middlebury, VT 05753 03-0306549	Nursin	g Home		VT		501(c)(3)	Line 3			No
(4) Auxiliary of Porter Medical Center										
37 Porter Drive	Suppo	rting Organization		VT		501(c)(3)	Line 11b, II	Porter Medical Center Inc		No
Middlebury, VT 05753 23-7363227									<u> </u>	

Part III Identifi because	ication of Relat it had one or mo	ed Organie	anizations Taxa ted organizations t	ble as a Partner reated as a partne	ship (Co ership du	mplete if ring the t	the org ax year	ganızatıon (r.)	answe	ered "\	es" on Fo	rm 990,	Part	IV, lır	ne 34
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	Share of t	(f) total income		(g) f end-of-year assets	(h Disprop alloca	ortionate			(j) General or managing partner?		(k) Percentage ownership
									Yes	No			Yes	No	
Part IV Identifi	i cation of Relat because it had on	ed Orga e or mo	anizations Taxa ore related organiz	ble as a Corpora ations treated as a	tion or a corpora	Trust (Co	I omplete ust dur	e if the org ing the tax	anıza year	tion ar .)	nswered "\	es" on	<u>I</u> Form	990,	Part IV,
Name, address, an	(a) d EIN of related organız	ration	(b) Primary activity	(c) Legal domicile (state or foreign country)		(d Direct cor enti	ntrolling	(e) Type of el (C corp, S or trust	corp,	Share o	(f) f total income	Sha end-o	j) re of f-year sets		(h) Percentage ownership

Part V Transactions With Related Organizations (Complete if the organization answered "Y	'es" on Form 990, Pai	t IV, line 34, 35, 3	5A, or 36.)									
Note. Complete line 1 if any entity is listed in Parts II, III or IV				Yes	No							
f 1 During the tax year, did the orgranization engage in any of the following transactions with one or more related org	ganizations listed in Part	s II-IV?										
 a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity b Gift, grant, or capital contribution to other organization(s) c Gift, grant, or capital contribution from other organization(s) d Loans or loan guarantees to or for other organization(s) 												
							e Loans or loan guarantees by other organization(s)	1e	Yes			
							f Sale of assets to other organization(s)			1f		No
							g Purchase of assets from other organization(s)			1g		No
h Exchange of assets			1h		No							
i Lease of facilities, equipment, or other assets to other organization(s)			1i		No							
j Lease of facilities, equipment, or other assets from other organization(s)			1 <u>j</u>	Yes								
k Performance of services or membership or fundraising solicitations for other organization(s)			1k	Yes								
Performance of services or membership or fundraising solicitations by other organization(s)												
m Sharing of facilities, equipment, mailing lists, or other assets												
n Sharing of paid employees			1n	Yes								
• Reimbursement paid to other organization for expenses			10		No							
p Reimbursement paid by other organization for expenses			1p		No							
q Other transfer of cash or property to other organization(s)			1 q		No							
r Other transfer of cash or property from other organization(s)			1r		No							
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line	, including covered relat	onships and transact	ion thresholds									
(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determing involved		ount							
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d Are parti sect 501(d organiz	ners :ion :)(3) :ations?	(e) Share of end-of-year assets		r) ortionate tions?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	h) eral or laging tner?
			Yes	No		Yes	No		Yes	No
			+						+	-
			-				\vdash		+	╁
									+	-
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			+							
			<u> </u>							

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier	Return Reference	Explanation
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Schedule R (Form 990) 2010





FINANCIAL STATEMENTS

with

SUPPLEMENTARY INFORMATION

September 31, 2011 and 2010

With Independent Auditors' Report

September 30, 2011 and 2010

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INDEPENDENT AUDITORS' REPORT

Board of Directors Porter Hospital, Inc.

We have audited the accompanying balance sheets of Porter Hospital, Inc. (the Hospital), a subsidiary of Porter Medical Center, Inc., as of September 30, 2011 and 2010, and the related statements of operations, changes in net assets and cash flows for the years then ended These financial statements are the responsibility of the Hospital's management Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with U.S. generally accepted auditing standards. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Porter Hospital, Inc. as of September 30, 2011 and 2010, and the results of its operations, the changes in its net assets and its cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The accompanying supplementary schedule of required financial covenant ratios is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The supplementary schedule of required financial covenant ratios has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with U S generally accepted auditing standards. In our opinion, the supplementary schedule is fairly stated in all material respects in relation to the financial statements taken as a whole.

Berry Dunn McNeil & Parker, LLC Manchester, New Hampshire

January 10, 2012

Registration No 92-0000278

Balance Sheets

September 30, 2011 and 2010

ASSETS

	<u>2011</u>	<u>2010</u>
Current assets Cash and cash equivalents Assets limited as to use, trustee held funds	\$ 3,100,982	\$ 6,737,172
under debt agreements	337,031	322,937
Patient accounts receivable, net	10,069,880	6,784,157
Other receivables, net	1,132,783 3,103	367,095 2,922
Current portion of note receivable, related party Supplies	1,178,244	754,471
Prepaid expenses and other	594,316	394,536
Due from affiliates	240,336	428,190
Total current assets	16,656,675	15,791,480
Assets limited as to use, deferred compensation plan assets	412,630	302,984
Long-term investments	3,101,976	2,934,333
Property and equipment, net	28,812,904	26,686,903
Beneficial interest in perpetual trusts	2,851,219	2,952,405
Deferred financing costs, net	142,662	148,674
Notes receivable	212,567	17,637
Note receivable, related party - noncurrent	34,794	37,896
Total assets	\$ <u>52,225,427</u>	\$ <u>48,872,312</u>

LIABILITIES AND NET ASSETS

	<u>2011</u>	<u>2010</u>
Current liabilities Current portion of long-term debt Accounts payable and accrued expenses Accrued payroll and related liabilities Estimated third-party settlements Accrued vacation Deferred revenue Due to affiliates	\$ 1,385,558 1,620,426 2,051,341 1,183,000 2,176,110 22,508 148,688	\$ 978,213 1,863,591 1,679,092 600,000 1,864,519 112,592 310,644
Total current liabilities	8,587,631	7,408,651
Liability for pension benefits	2,515,825	2,418,302
Deferred compensation	412,630	302,984
Long-term debt, excluding current portion	<u>16,173,391</u>	16,029,735
Total liabilities	27,689,477	26,159,672
Commitments and contingencies (Notes 5, 14, 15 and 17)		
Net assets Unrestricted Temporarily restricted Permanently restricted Total net assets	21,283,161 283,888 2,968,901 24,535,950	19,271,048 371,505 3,070,087 22,712,640
Total liabilities and net assets	\$ <u>52,225,427</u>	\$ <u>48,872,312</u>

Statements of Operations

Years Ended September 30, 2011 and 2010

	<u>2011</u>	<u>2010</u>
Unrestricted revenues, gains and other support Patient service revenue (net of contractual allowances and discounts)	\$ 58,979,939 2,326,120	\$ 54,573,553 3,102,565
Less provision for bad debts Net patient service revenue	56,653,819	51,470,988
Other operating revenue Net assets released from restrictions used for operations	1,806,096 79,302	2,130,935 120,399
Total unrestricted revenues, gains and other support	<u>58,539,217</u>	53,722,322
Expenses Professional care of patients General services Administrative and fiscal services Health care improvement tax Depreciation and amortization Interest	32,161,266 3,800,481 14,965,041 3,158,424 3,431,186 314,456	31,369,208 3,363,898 15,562,142 2,483,444 2,980,433 223,858
Total expenses	57,830,854	55,982,983
Operating income (loss)	708,363	<u>(2.260,661</u>)
Nonoperating gains Contributions Other program income, net Investment income	186,633 1,428,863 <u>134.040</u>	115,877 - 370,521
Nonoperating gains	1,749,536	<u>486,398</u>
Excess (deficiency) of revenues, gains and other support over expenses and nonoperating gains	2,457,899	(1,774,263)
Change in net assets to recognize funded status of pension plan Net assets released from restrictions used for purchase of	(347,098)	(377,283)
property and equipment Transfer to affiliate	(98,688)	40,600
Increase (decrease) in unrestricted net assets	\$ <u>2,012,113</u>	\$ <u>(2,110,946</u>)

Statements of Changes in Net Assets

Years Ended September 30, 2011 and 2010

	<u>Unrestricted</u>	Temporarily Restricted	Permanently <u>Restricted</u>	<u>Total</u>
Balances, October 1, 2009	\$ <u>21,381,994</u>	\$ <u>432,864</u>	\$ <u>2,659,814</u>	\$ <u>24,474,672</u>
Deficiency of revenues, gains and other support over (under) expenses and nonoperating gains Net assets released from restrictions used for	(1,774,263)	- (120 300)	-	(1,774,263)
operations Net assets released from restrictions used for purchase of property and equipment	40,600	(120,399) (40,600)	-	(120,399)
Change in net assets to recognize funded status of pension plan Contributions	(377,283)	83,160	-	(377,283) 83,160
Investment income, net Change in beneficial interest in perpetual trusts		16,480	<u>410,273</u>	16,480 410,273
Net (decrease) increase in net assets	(2,110,946)	<u>(61,359</u>)	410,273	(1,762,032)
Balances, September 30, 2010	<u>19,271,048</u>	<u>371,505</u>	3,070,087	<u>22,712,640</u>
Excess of revenues, gains and other support over expenses and nonoperating gains Net assets released from restrictions used for	2,457,899	-	-	2,457,899
operations Change in net assets to recognize funded		(79,302)	•	(79,302)
status of pension plan Transfer to affiliate	(347,098) (98,688)	-	-	(347,098) (98,688)
Contributions Investment income, net	-	1,203 (9,518)	 - (404 400)	1,203 (9,518)
Change in beneficial interest in perpetual trusts Net increase (decrease) in net assets	2,012,113	<u>(87,617</u>)	<u>(101,186)</u> <u>(101,186</u>)	<u>(101,186)</u>
Balances, September 30, 2011	\$ <u>21,283,161</u>	\$ <u>283,888</u>	\$ <u>2,968,901</u>	\$ <u>24,535,950</u>

Statements of Cash Flows

Years Ended September 30, 2011 and 2010

		<u> 2011</u>		<u>2010</u>
Cash flows from operating activities		4 000 040	•	(4 700 000)
Change in net assets	\$	1,823,310	\$	(1,762,032)
Adjustments to reconcile change in net assets to net cash				
provided by operating activities		20.000		00.070
Loss on disposal of property and equipment		20,022		99,272
Depreciation and amortization		3,431,186		2,980,433
Provision for bad debts		2,326,120		3,102,565
Net realized and unrealized loss (gain) on investments		92,069		(151,271)
Change in net assets to recognize funded statements of pension plan		347,098		377,283
Equity transfer to affiliate		98,688		(440.070)
Net unrealized loss (gain) on beneficial interest in perpetual trusts		101,186		(410,273)
(Increase) decrease in		(= 044 040)		(0.000.000)
Patient accounts receivable		(5,611,843)		(2,328,093)
Due from affiliates		187,854		(101,851)
Supplies, prepaids and other current assets		(1,403,335)		(1,171)
Increase (decrease) in				
Accounts payable and accrued expenses		(243,165)		470,257
Accrued payroll and related liabilities		372,249		(206,600)
Estimated third party-settlements		583,000		(582,305)
Due to affiliates		(161,956)		(771,967)
Other current liabilities	_	(28,068)	_	(44,656)
Net cash provided by operating activities	-	<u>1,934,415</u>	_	669,591
Cash flows from investing activities				
Purchase of investments		(2,071,849)		(289,954)
Proceeds from sale of investments		1,812,137		32,872
Payments on note receivable from affiliates		2,921		2,754
Purchase of property and equipment		(3,851,570)		(2,665,355)
Notes receivable		(194,930)		(=,:::,:::,
Net cash used by investing activities	_	(4,303,291)	_	(2,919,683)
	_	<u></u> ,	_	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Cash flows from financing activities				
Equity transfer to affiliate		(98,688)		•
Proceeds from issuance of long-term debt		-		1,300,079
Principal payments on long-term debt	_	<u>(1,168,626</u>)	_	<u>(1.113.091</u>)
Net cash (used) provided by financing activities	-	<u>(1.267,314</u>)	_	<u> 186 988</u>
Decrease in cash and cash equivalents		(3,636,190)		(2,063,104)
Cash and cash equivalents, beginning of year	_	6,737,172	_	8.800.276
Cash and cash equivalents, end of year	\$_	3,100,982	\$_	6.737.172
Supplemental cash flows information				
Interest paid	\$	314,465	\$	228,805
Capital lease obligation incurred for property and equipment	•	1,719,627	~	5,000

Notes to Financial Statements

September 30, 2011 and 2010

Nature of Operations

Porter Hospital, Inc. (the Hospital) is a Vermont not-for-profit corporation which operates a 25-bed short-term community oriented general hospital. The Hospital primarily earns revenues by providing inpatient, outpatient and emergency care services to patients in Middlebury, Vermont, and the surrounding area. Porter Medical Center, Inc (PMC) is the parent holding company of the Hospital. In its capacity as sole member of the Hospital, PMC has the right to appoint Hospital directors, approve major Hospital expenditures, and approve Hospital long-term borrowings. As a subsidiary of PMC, the Hospital is also related to the following organizations: Helen Porter Nursing Home, Inc. (HPNH), Porter Management Services, Inc. (PMS) and Porter Real Estate Holdings, LLC (PREH). These financial statements represent the operating results, financial position and cash flows of only the Hospital.

1. Summary of Significant Accounting Policies

Basis of Presentation

Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions in accordance with the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 958, Not-For-Profit Entities. Under FASB ASC 958, all not-for-profit organizations are required to provide a balance sheet, a statement of operations, and a statement of cash flows. The Statement requires reporting amounts for an organization's total assets, liabilities, and net assets in a balance sheet; reporting the change in an organization's net assets in a statement of operations; and reporting the change in its cash and cash equivalents in a statement of cash flows.

Use of Estimates

The preparation of financial statements in conformity with U.S generally accepted accounting principles (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents include all liquid investments with original maturities of three months or less other than deferred compensation plan investments to be cash equivalents. At September 30, 2011 and 2010, cash equivalents consisted primarily of money market accounts with brokers and certificates of deposit

Notes to Financial Statements

September 30, 2011 and 2010

Investments and Investment Income

Investments in equity securities having a readily determinable fair value and all investments in debt securities are measured at fair value in the balance sheets. The Hospital adopted ASC 825, effective October 1, 2008, and has elected the fair value option relative to its investments which consolidates all investment performance activity within the nonoperating gains (losses) section of the statement of operations.

Investments are exposed to various risks, such as interest rate, credit, and overall market volatility. As such, it is reasonably possible that changes in the values of investments will occur in the near term and that such changes could materially affect the amounts reported in the balance sheets and statements of operations and changes in net assets.

Assets Limited as to Use

Assets limited as to use include assets held by trustees under debt agreements and deferred compensation plan assets.

Patient Accounts Receivable

Patient accounts receivable are stated at the amount management expects to collect for services rendered from third-party payors, patients and others. Management provides an allowance for uncollectible accounts based upon a review of outstanding receivables, historical collection information and existing economic conditions. Accounts are considered delinquent and subsequently written off as uncollectible based on individual credit evaluation and specific circumstances of the account

In evaluating the collectibility of accounts receivable, the Hospital analyzes past results and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for bad debts. Management regularly reviews data about these major payor sources in evaluating the sufficiency of the allowance for doubtful accounts. For receivables associated with services provided to patients who have third-party coverage, the Hospital analyzes contractually due amounts and provides an allowance for doubtful accounts and a provision for bad debts. For receivables associated with self-pay patients (which includes both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), the Hospital records a provision for bad debts in the period of service based on past experience, which indicates that many patients are unable or unwilling to pay amounts for which they are financially responsible. The difference between the standard rates (or the discounted rates if negotiated or eligible) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged against the allowance for doubtful accounts.

Supplies

The Hospital records supply inventories at the lower of cost, determined using the first-in, first-out method, or market.

Notes to Financial Statements

September 30, 2011 and 2010

Property and Equipment

Property and equipment acquisitions are recorded at cost, or, if contributed, at fair market value determined at the date of donation. Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed using the straight-line method. Equipment under capital lease obligations is amortized on the straight-line method over the shorter period of the lease term or the asset's estimated useful life. Such amortization is included in depreciation and amortization in the financial statements. Interest cost incurred on borrowed funds during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets

Gifts of long-lived assets such as land, buildings, or equipment are reported as unrestricted support, and are excluded from the excess (deficiency) of revenue, gains, and other support over expenses and nonoperating gain, unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long-lived assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

Deferred Financing Costs

Deferred financing costs represent costs incurred in connection with the issuance of long-term debt. Such costs are being amortized over the term of the respective debt using the straight-line method.

Deferred Revenue

Deferred revenue represents amounts received for disproportionate share payments that are recognized in earnings ratably over the period the funds are earned.

Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are those whose use by the Hospital have been limited by donors to a specific time period or purpose. Permanently restricted net assets have been restricted by donors to be maintained by the Hospital in perpetuity.

Net Patient Service Revenue

Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payers and others for services rendered and includes estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and are adjusted in future periods as final settlements are determined.

Notes to Financial Statements

September 30, 2011 and 2010

Charity Care

The Hospital provides care without charge or at amounts less than its established rates to patients meeting certain criteria under its charity care policy. Because the Hospital does not pursue collection of amounts determined to qualify as charity care, these amounts are not reported as net patient service revenue.

Contributions

Unconditional promises to give cash and other assets are accrued at estimated fair value at the date each promise is received. Gifts received with donor stipulations are reported as either temporarily or permanently restricted support. When a donor restriction expires, that is, when a time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified and reported as an increase in unrestricted net assets. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions. Conditional contributions are reported as liabilities until the condition is eliminated or the contributed assets are returned to the donor.

Excess (Deficiency) of Revenues, Gains and Other Support Over Expenses and Nonoperating Gains

The statements of operations include excess (deficiency) of revenues, gains, and other support over expenses and nonoperating gains. Changes in unrestricted net assets, which are excluded from this measure consistent with industry practice, include defined benefit pension plan adjustments, permanent transfers of assets to and from affiliates for other than goods and services, and contributions of long-lived assets (including assets acquired using contributions which by donor restriction were to be used for the purpose of acquiring such assets)

Income Taxes

The Hospital is a not-for-profit corporation as described in Section 501(c)(3) of the Internal Revenue Code and is exempt from federal income taxes on related income.

New Accounting Pronouncement

In July 2011, the FASB amended ASC 954, *Health Care Entities*, to require health care entities to change the presentation of the statement of operations by reclassifying the provision for bad debts associated with patient service revenue from an operating expense to a deduction from patient service revenue (net of contractual allowances and discounts). Additionally, enhanced disclosures are required about the policies for recognizing revenues and assessing bad debts. The amendments also require disclosure of qualitative and quantitative information about significant changes in the allowance for doubtful accounts. The amendments to ASC 954 are effective for public entities for the first annual period beginning after December 15, 2011. The Hospital elected to early adopt these amendments for fiscal year ending September 30, 2011.

Notes to Financial Statements

September 30, 2011 and 2010

Subsequent Events

For purposes of the preparation of these financial statements in conformity with GAAP, the Hospital has considered transactions of events occurring through January 10, 2012, which was the date the financial statement were issued.

Reclassifications

Certain amounts in the 2010 financial statements have been reclassified to conform to the current year's presentation.

2. Net Patient Service Revenue and Patient Accounts Receivable

Net Patient Service Revenue

Patient service revenue and contractual and other allowances consisted of the following for the years ended September 30.

Patient	<u>2011</u>	<u>2010</u>
Patient services Inpatient Outpatient	\$ 28,831,889 <u>74,322,048</u>	\$ 19,552,623 _74,522,054
Gross patient service revenue	103,153,937	<u>94,074,677</u>
Less Medicare and Medicaid allowances Less other contractual allowances Less charity care and other discounts	26,494,947 16,573,892 1,105,159 44,173,998	21,478,967 16,920,966 1,101,191 39,501,124
Patient service revenue (net of contractual allowances and discounts)	58,979,939	54,573,553
Less provision for bad debts	2,326,120	3,102,565
Net patient service revenue	\$ <u>56,653,819</u>	\$ <u>51,470,988</u>

Notes to Financial Statements

September 30, 2011 and 2010

Patient Accounts Receivable

Patient accounts receivable consisted of the following at September 30:

	<u>2011</u>	<u>2010</u>
Gross patient accounts receivable Less: Estimated contractual allowances Estimated allowance for doubtful accounts	\$ 20,101,989 6,871,589	\$ 13,752,544 3,495,569
and charity care	<u>3,160,520</u>	<u>3,472,818</u>
Net patient accounts receivable	\$ <u>10,069,880</u>	\$ <u>6,78</u> 4,157

During 2011, the Hospital decreased its estimate from \$2,828,932 to \$2,267,426 in the allowance for doubtful accounts relating to self-pay patients and increased such estimate from \$643,887 to \$893,094 for doubtful accounts relating to third-party payors. During 2011, self-pay write-offs increased from \$2,177,218 to \$3,572,590. Such increases resulted from trends experienced in the collection of amounts from self-pay patients and third-party payors.

The Hospital has agreements with third-party payers that provide for payments to the Hospital at amounts different from its established rates. These payment arrangements include:

Medicare

On December 31, 2005, the Hospital became a Critical Access Hospital (CAH). As a CAH, the Hospital is reimbursed at 101% of reasonable allowable costs for its inpatient and outpatient services excluding ambulance services, provided to Medicare patients. The Hospital is reimbursed for cost reimbursable items at tentative rates, with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicare fiscal intermediary. The Hospital's Medicare cost reports have been audited by the Medicare fiscal intermediary through September 30, 2009.

Medicaid

Inpatient services rendered to Medicaid program beneficiaries are reimbursed at prospectively determined rates. The prospectively determined rates are not subject to retroactive adjustment Outpatient services rendered to Medicaid program beneficiaries are reimbursed at prospectively determined rates and therefore are not subject to retroactive adjustments.

Other Arrangements

The Hospital has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations and preferred provider organizations. The basis for payment to the Hospital under these agreements includes prospectively determined rates per discharge, discounts from established charges and prospectively determined daily rates.

Notes to Financial Statements

September 30, 2011 and 2010

Approximately 55% of net patient service revenue is from participation in the Medicare and state-sponsored Medicaid programs for the years ended September 30, 2011 and 2010. The Hospital has agreements with the Centers for Medicare and Medicaid Services (Medicare) and the Office of Vermont Health Access (Medicaid). Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation as well as significant regulatory action, including fines, penalties and exclusion from the Medicare and Medicaid programs. Differences between amounts previously estimated and amounts subsequently determined to be recoverable or payable are included in net patient service revenues in the year that amounts become known. In 2011, net patient service revenue increased by approximately \$95,000, and in 2010, net patient service revenue decreased by approximately \$281,000 due to removal of allowances or recognition of settlements no longer subject to audits, reviews and investigations.

The Hospital recognizes patient service revenue associated with services rendered to patients who have third-party payor coverage on the basis of contractual rates for such services. For uninsured patients that do not qualify for charity care, the Hospital recognizes revenue on the basis of its standard rates (or on the basis of discounted rates, if negotiated or provided by policy). Based on historical trends, a significant portion of the Hospital's uninsured patients will be unable or unwilling to pay for the services rendered. Thus, the Hospital records a provision for bad debts related to uninsured patients in the period the services are rendered. Patient service revenue, net of contractual allowances and discounts (but before the provision for bad debts), recognized during fiscal year ended September 30, 2011 totaled \$58,979,939, of which \$55,772,535 was revenue from third-party payors and \$3,207,404 was revenue from self-pay patients. Patient service revenue, net of contractual allowances and discounts (but before the provision for bad debts), recognized during fiscal year ended September 30, 2010 totaled \$54,573,553, of which \$51,724,053 was revenue from third-party payors and \$2,849,500 was revenue from self-pay patients.

3. Community Benefit

The Hospital provides services without charge, or at amounts less than its established rates, to patients who meet the criteria of its charity care policy. The criteria for charity care, which is granted on a sliding scale, consider gross income and family size as compared to the federal poverty guidelines (FPL). The maximum of 100% charity care will be granted if the gross income of the individual is up to 200% of FPL.

The net cost of charity care provided was approximately \$619,000 in 2011 and \$512,800 in 2010. The total cost estimate is based on an overall financial statement cost to charge ratio applied against gross charity care charges. In 2011 and 2010, 1.1% and 1.2%, respectively, of all services as defined by percentage of gross revenue was provided on a charity basis.

In 2011, of a total of 44 inpatients received their entire episode of service on a charity case basis. In 2010, of a total of 45 inpatients received their entire episode of service on a charity case basis

In 2011, of a total of 975 outpatients received their entire episode of service on a charity case basis. In 2010, of a total of 1,072 outpatients received their entire episode of service on a charity case basis

Notes to Financial Statements

September 30, 2011 and 2010

4. <u>Investments and Investment Income</u>

Assets limited as to use include the following at September 30:	<u>2011</u>	<u>2010</u>
Held by trustee under debt agreement Cash and cash equivalents	\$ <u>337,031</u>	\$ <u>322,937</u>
Held by trustee - deferred compensation funding Cash and cash equivalents	\$ <u>412,630</u>	\$ <u>302,984</u>
Long-term investments include the following at September 30.	<u>2011</u>	<u>2010</u>
Cash and cash equivalents Mutual funds Marketable equity securities Corporate and taxable bonds U.S. Government obligations and government securities Government sponsored enterprises	\$ 264,947 295,672 1,313,725 562,000 510,041 155,591	311,982 1,381,278 613,171 347,953
Total investment income is comprised of the following for the years en	3,101,976 nding Septemb	
	<u> 2011</u>	<u>2010</u>
Interest and dividend income Net unrealized (losses) gains Realized gains	\$ 216,591 (175,221) 83,152	\$ 235,730 89,849 61,422
	\$ <u>124,522</u>	\$ <u>387,001</u>
Total investment income is reflected in the statement of operations a follows.	and changes i	n net assets as
	<u>2011</u>	<u>2010</u>
Unrestricted net assets Other nonoperating income Temporarily restricted net assets	\$ 134,040 (9,518)	\$ 370,521 16,480
	\$ <u>124,522</u>	\$ <u>387,001</u>

Notes to Financial Statements

September 30, 2011 and 2010

5. Property and Equipment

The major categories of property and equipment are as follows at September 30:

	<u>2011</u>	<u>2010</u>
Land and land improvements Buildings and leasehold improvements Equipment Construction in progress	\$ 2,146,053 24,934,247 18,675,744 120,744	2,130,386 24,277,080 13,132,529 1,453,258
Less accumulated depreciation	45,876,788 _17,063,884	40,993,253 14,306,350
Property and equipment, net	\$ <u>28,812,904</u>	\$ <u>26,686,903</u>

Construction in progress as of September 30, 2011 and 2010, consists of costs related to an information technology system conversion. The project is expected to be completed by September 2012, with an estimated cost of completion of \$4,359,000. As of September 30, 2011, the Hospital has committed \$1,500,000 to complete the project.

6. Beneficial Interest in Perpetual Trusts

The Hospital is an income beneficiary of two perpetual trusts controlled by an unrelated third-party trustee. The beneficial interests in the assets of these trusts are included in the Hospital's financial statements as permanently restricted net assets. Income is distributed in accordance with the individual trust documents and is included in investment return. Trust income distributed to the Hospital for the years ended September 30, 2011 and 2010, was \$138,366 and \$141,645, respectively.

7. Borrowings

Long-term debt consisted of the following as of September 30:		
•	<u> 2011</u>	<u> 2010</u>
Vermont Educational and Health Buildings Financing Agency		
(VEHBFA) Variable Rate Demand Hospital Revenue Bonds,		
2005 Series A bonds with variable interest (15% at		
September 30, 2011), payable in annual installments		
ranging from \$335,000 to \$890,000 through December		
2035, collateralized by the gross receipts of the Hospital.	\$ 14,220,000	\$ 14,540,000

Notes to Financial Statements

September 30, 2011 and 2010

	<u>2011</u>	<u>2010</u>
Note payable at a fixed interest rate of 4 7%, monthly payments of \$24,400, due March 2015; collateralized by certain equipment.	928,113	1,201,070
Note payable at variable interest rate of (4% at September 30, 2011), monthly payments of \$1,743, with the remaining principal, due March 2019; collateralized by certain property	207,292	221,292
Note payable at a fixed interest rate of 7.5%, monthly payments of \$1,329, paid in full at September 30, 2011.		38,971
Capital lease obligations at various rates with monthly payments ranging from \$349 to \$37,110, due 2012 through 2016; collateralized by leased equipment.	<u>2,203,544</u>	<u>1,006,615</u>
Less current portion	17,558,949 <u>1,385,558</u>	17,007,948 <u>978,213</u>
	\$ <u>16,173,391</u>	\$ <u>16,029,735</u>

Letter of Credit

As part of the bond covenants, the Hospital is required to maintain a letter of credit. The letter of credit is issued by a bank in the amount of the outstanding principal balance plus 45 days interest calculated at 10%, which, in turn, is secured by the gross receipts of the Hospital The current letter of credit expires September 30, 2013.

In connection with the letter of credit securing the 2005 Series A bonds, the Hospital is subject to certain financial covenants which include capitalization and debt service ratio coverage, restrictions on acquisition of new indebtedness, disposition of properties, consolidations or mergers and transfers of assets between affiliated companies. The Hospital is in compliance with all of these financial covenants.

Notes to Financial Statements

September 30, 2011 and 2010

Aggregate annual maturities of long-term debt and payments on capital lease obligations at September 30, 2011, are:

	(E Ca	ong-Term Debt Excluding pital Lease oligations)		oital Lease oligations
2012 2013 2014 2015 2016 Thereafter	\$ _1	552,319 637,000 666,600 549,700 421,000 2,528,786	\$	861,606 784,545 628,071 88,512 29,504
Less amounts representing interest	\$ <u>_1</u>	<u>5,355,405</u>	_	2,392,238 (188 <u>,694</u>)
			\$2	2,203,544

8. <u>Temporarily and Permanently Restricted Net Assets</u>

Temporarily restricted net assets are available for the following purpose or periods

		<u>2011</u>	<u>2010</u>
Health care services Purchase of equipment Indigent care	\$ -	44,721 2,787 236,380	\$ 58,843 76,282 236,380
	\$_	283,888	\$ <u>371,505</u>
Permanently restricted net assets are restricted to:			
		<u>2011</u>	<u>2010</u>
Investments to be held in perpetuity, the income is restricted for indigent care Beneficial interest in perpetual trusts, the	\$	117,682	\$ 117,682
income is unrestricted	_	<u>2,851,219</u>	_ <u>2,952,405</u>
	\$ _	2,968,901	\$ <u>3,070,087</u>

Notes to Financial Statements

September 30, 2011 and 2010

9. Assets Held in Trust

The Hospital is a contingent income beneficiary of various trusts. Because the Hospital has only a contingent interest in the assets of the trust, they are not included in the Hospital's financial statements. The fair value of the assets totaled approximately \$3,458,000 and \$3,581,000 on September 30, 2011 and 2010, respectively. Distributions of income are made at the discretion of the trustees. Income distributed to the Hospital by the trust is restricted for indigent care and amounted to \$186.633 in 2011 and \$171,793 in 2010.

10. Other Operating Revenue

Other operating revenue consisted of the following for the year ended September 30:

	<u>2011</u>	<u>2010</u>
Rental income	\$ 125,19	· ·
Cafeteria and coffee shop income Miscellaneous revenue	137,52 275,43	7 137,834
Disproportionate Share Payments Foundation revenue	1,158,11	0 1,085,929 - 495,507
Lifeline income	109,82	<u>138,996</u>
Total other revenue	\$ <u>1,806,09</u>	<u>6</u> \$ <u>2,130,935</u>

11. Other Program Income, net

Other program income, net represents the net income resulting from the federal 340(b) Drug Pricing Program. The Program provides for discounts and reduced prices on medications because the Hospital as a qualified federal grantee (as a Critical Access Hospital). In addition to savings for medications used within the Hospital, the Hospital has also established contracts with five local pharmacies during 2011. Revenue from prescriptions filled by these contract pharmacies is recorded as "other program revenue." The Hospital paid all expenses for the drugs dispensed by the contract pharmacies at wholesaler cost. The Hospital also paid the contract pharmacies a dispensing fee for filling the prescriptions. These expenses are treated as "other expense" by the Hospital. The net of these three amounts resulted in net program income of \$1,428,863 for the year ended September 30, 2011.

12. Functional Expenses

The Hospital provides health care services primarily to residents within its geographic area Expenses related to providing these services are as follows:

	<u>2011</u>	<u>2010</u>
Health care services General and administrative	\$ 50,753,256 <u>7,077,598</u>	
	\$ <u>57,830,854</u>	\$ <u>55,982,983</u>

Notes to Financial Statements

September 30, 2011 and 2010

13. Concentration of Credit Risk

The Hospital grants credit without collateral to its patients, most of whom are area residents and are insured under third-party payor agreements. The mix of receivables from patients and third-party payors at September 30, 2011 and 2010, is

	<u>2011</u>	<u>2010</u>
Medicare	36 %	27 %
Medicaid	9	8
Commercial and other	28	31
Self-pay	27	34
	<u>100</u> % _	<u>100</u> %

The Hospital maintains a substantial portion of its cash and cash equivalents in bank accounts which at times may exceed federally insured limits. The Hospital has not experienced any losses on such accounts. The Hospital believes it is not exposed to any significant risk on cash and cash equivalents.

14. Commitments and Contingencies

Medical Malpractice Claims

The Hospital purchases medical malpractice insurance under a claims-made policy on a fixed premium basis. GAAP requires a health care provider to accrue the expense of malpractice claim costs, if any, for any reported and unreported incidents of potential improper professional service occurring during the year by estimating the probable ultimate costs of the incidents. Based upon the Hospital's claim experience, no such accrual has been made. It is reasonably possible that this estimate could change materially in the near term.

Guarantees

The Hospital guarantees certain third-party debts of an unconsolidated affiliated organization. The guarantee terms are for periods of 9 and 14 years. Should the Hospital be obligated to perform under the guarantee agreements, the Hospital may seek reimbursement from the related organization of amounts expended under the guarantees. At September 30, 2011 and 2010, the total outstanding balances on the guaranteed loans were approximately \$447,000 and \$517,500, respectively.

Self-Insurance

PMC is self-insured for employee health care benefits. PMC accrues a liability for employee health care by charging the statement of operations for certain known claims and reasonable estimates for incurred, but not reported, claims based on claims experience. The amount of actual losses incurred could differ materially from these estimates in the near term

Notes to Financial Statements

September 30, 2011 and 2010

Litigation

In the normal course of business, the Hospital is, from time to time, subject to allegations that may or do result in litigation. The Hospital evaluates such allegations by conducting investigations to determine the validity of each potential claim. Based upon the advice of counsel, management records an estimate of the amount of ultimate expected loss, if any, for each of these matters. Events could occur that would cause the estimate of ultimate loss to differ materially in the near term.

15. Benefit Plans

Defined Contribution Plan

PMC has a 403(b) defined contribution pension plan covering substantially all Hospital employees PMC makes an employer contribution to the plan. In order to receive the contribution, employees must meet certain eligibility requirements. PMC will make contributions between 3% and 6% of covered payroll based on the employee's years of service and employees' ages as of January 1, 2007

The Hospital has estimated a liability of approximately \$794,000 and \$690,000 at September 30, 2011 and 2010, respectively, related to the 403(b) plan. This amount has been included in other accrued expenses. Contributions are calculated on a calendar year basis, and are paid following the end of the calendar year. Contributions to the plan were approximately \$935,000 and \$873,000 for calendar years 2011 and 2010, respectively.

Deferred Compensation Plan

The Hospital has a nonqualified deferred compensation plan established under section 457 of the Internal Revenue Code of 1986. These plans cover a key employee of the Hospital. The Hospital does not contribute to this plan.

Defined Benefit Plan

PMC has a noncontributory defined benefit pension plan covering all Hospital employees who meet the eligibility requirements PMC's funding policy is to make the minimum annual contribution that is required by applicable regulations, plus such amounts as PMC may determine to be appropriate from time to time. PMC expects to contribute \$133,212 to the plan in 2012

PMC has adopted FASB ASC 715, Compensation-Retirement Benefits. The defined benefit pension plan has been frozen since April 2007, therefore, the adoption of these provisions had no effect on the balance sheet and statement of operations and changes in net assets of PMC.

Notes to Financial Statements

September 30, 2011 and 2010

The Hospital's share of the net pension accrual was a pension liability of \$2,515,825 and \$2,418,302 at September 30, 2011 and 2010, respectively. The Hospital's share of the pension expense was \$162,051 and \$145,428 for the years ending September 30, 2011 and 2010, respectively. The Hospital contributed \$411,000 and \$100,000 to the plan in 2011 and 2010, respectively.

PMC uses a September 30, 2011 measurement date for the plan. Significant balances, costs and assumptions for the plan as a whole are:

	<u>2011</u>	<u>2010</u>
Benefit obligations Fair value of plan assets	\$(10,942,491) <u>7,679,106</u>	\$(10,690,102)
Funded status	\$ <u>(3,263,385</u>)	\$ <u>(3,044,050</u>)

The tables below present details about the Plan, including its funded status, components of net periodic benefit cost and certain assumptions used to determine the funded status and cost:

	<u>2011</u>	<u>2010</u>
Change in benefit obligation Benefit obligation at beginning of year Interest cost Actuarial (gain) loss Benefits paid Benefit obligation at end of year	\$10,690,102 554,076 (24,710) <u>(276,977)</u> \$ <u>10,942,491</u>	,
Change in plan assets Fair value of plan assets at beginning of year Actual return on plan assets Employer contributions Benefits paid Fair value of plan assets at end of year	\$ 7,646,052 (101,595) 411,626 (276,977) \$ 7,679,106	
Components of net periodic benefit cost Interest cost Expected return on plan assets Amortization of net loss	\$ 554,076 (516,972) <u>163,718</u>	
Net periodic benefit cost	\$ <u>200,822</u>	\$ <u>187,649</u>

Notes to Financial Statements

September 30, 2011 and 2010

Weighted average assumptions used to determine	<u>2011</u>	<u>2010</u>
benefit obligation Discount rate	5.50 %	5.25 %
Weighted average assumptions used to determine benefit cost		
Discount rate	5.25	5.75
Expected return on assets	6.85	6.85

PMC has estimated the long-term rate of return on plan assets based primarily on historical returns on plan assets, adjusted for changes in target portfolio allocations and recent changes in long-term interest rates based on publicly available information.

The following benefit payments are expected to be paid as of September 30, 2011:

2011	\$ 325	,864
2012	377	,573
2013	396	,178
2014	442	,799
2015	475	,394
2016 - 2020	2,985	,271

Plan assets are held by a bank-administered trust fund, which invests the plan assets in accordance with the provisions of the plan agreement. The plan agreement permits investment in common stocks, corporate bonds and debentures, U.S. government securities, certain insurance contracts, real estate and other specified investments, based on certain target allocation percentages.

Asset allocation is primarily based on a strategy to provide stable earnings while still permitting the plans to recognize potentially higher returns through a limited investment in equity securities. Plan assets are rebalanced quarterly. At September 30, 2011 and 2010, plan assets by category are as follows:

	<u>2011</u>	<u>2010</u>
Equity securities	43.0 %	47.4 %
Debt securities Other assets	49.2 7.8	45.3 7 <u>3</u>
	<u>100.0</u> % _	<u>100.0</u> %

No amounts are expected to be recognized in the next year as components of net periodic benefit cost related to items previously recognized in unrestricted net assets. No plan assets are expected to be returned to PMC in 2012.

Notes to Financial Statements

September 30, 2011 and 2010

Risks

The Plan invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported.

16. Health Care Improvement Tax

Effective July 1, 1991, a health care improvement tax was imposed on medical centers, nursing homes and home health agencies as part of a program to upgrade services in Vermont. The State of Vermont pays the Hospital with funds received from the health care improvement trust fund and federal matching funds. The assessment rate for subsequent years will be determined annually by the General Assembly. A foundation associated with the Vermont Association of Hospitals and Health Systems redistributes amounts from hospitals who receive state funds in excess of their Medicaid assessment. The following tax was paid and funds received by the Hospital:

	<u>2011</u>	<u>2010</u>
Medicaid assessment Disproportionate Share Payments	\$ 3,158,424 <u>(1,158,110</u>)	•
Foundation revenue, included in other revenue	2,000,314	1,397,515 (495.507)
	\$ <u>2,000,314</u>	\$ 902,008

17. Operating Leases

Noncancelable operating leases for primary care outpatient offices expire in various years through May 2013. These leases generally contain renewal options for periods ranging from three to six years and require the Hospital to pay all executory costs.

Future minimum lease payments at September 30, 2011, were:

2012	\$	801,000
2013		613,000
2014		444,000
2015		444,000
2016	_	304,000
	\$	2,606,000

Notes to Financial Statements

September 30, 2011 and 2010

18. Related Party Transactions

Revenues and Expenses

The Hospital contracts for services and provides services to related parties. A description of the services provided and amounts recorded as revenue (expense) by the Hospital is as follows during the years ended September 30:

	<u>2011</u>	<u>2010</u>
HPNH		
Medical Director	\$ 15,444	\$ 15,447
Employee physicals	31,419	16,268
Speech therapy services	(8,988)	(11,275)
Resident medical testing	69,436	107,935
PMS		•
Management services	(594,312)	(1,855,628)
Administrative services	(1,107,456)	(1,217,601)
Fiscal services		(94,875)
Employee physicals	901	6,809
PREH		•
Facility rent	(108,970)	(142,320)
Interest income	2,370	2,539

Accounts Receivable

Accounts receivable from related parties were as follows as of September 30:

	<u>2011</u>	<u>2010</u>
HPNH PREH PMS PMC	\$ 102,114 66,926 70,516 	3,457
	\$ <u>240,336</u>	\$ <u>428,190</u>

Notes to Financial Statements

September 30, 2011 and 2010

Accounts Payable

Accounts payable to related parties were as follows as of September 30.

		<u>2011</u>		<u>2010</u>
HPNH PMS PMC	\$ _	1,650 146,775 <u>263</u>	\$ _	1,188 309,274 182
	\$_	148,688	\$_	<u>310,644</u>
Note Receivable				
Note receivable from PREH is as follows as of September 30:				
		<u>2011</u>		<u>2010</u>
6% unsecured note receivable, monthly payments of \$441 including principal and interest, due February 21, 2021 Less current portion	\$	37,897 3,103	\$	40,818 2,922
	\$	<u>34,794</u>	\$_	37,896

19. Fair Value Measurements

FASB ASC 820 defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. FASB ASC 820 also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

Level 1: Quoted prices (unadjusted) for identical assets or liabilities in active markets that the entity has the ability to access as of the measurement date.

Level 2: Significant other observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, and other inputs that are observable or can be corroborated by observable market data.

Notes to Financial Statements

September 30, 2011 and 2010

Level 3: Significant unobservable inputs that reflect an entity's own assumptions about the assumptions that market participants would use in pricing an asset or liability.

Assets and liabilities measured at fair value on a recurring basis are summarized below.

	Fair Value Measurements at September 30, 2011							
		<u>Total</u>	N	Quoted Prices In Active Markets for Identical Assets (Level 1)		Significant Other Observable Inputs (Level 2)	U	Significant nobservable Inputs (Level 3)
Assets						-		
Investments								
Cash and cash equivalents Corporate and taxable bonds U.S. Treasury obligations and	\$	264,927 562,000	\$	264,927 -	\$	562,000	\$	-
government securities Government sponsored enterprises Marketable equity securities		510,041 155,591		510,041 -		155,591		-
Basic materials Communication services Consumer staple		28,845 39,013 142,096		28,845 39,013 142,096				-
Consumer discretionary Energy Financial services		126,126 149,719 169,501		126,126 149,719 169,501		-		-
Healthcare Industrials Technology		170,202 121,547 233,005		170,202 121,547 233,005				-
Utilities Miscellaneous Total marketable equity	_	30,679 102,992		30,679 102,992	_		-	
securities	_	<u>1,313,725</u>	_	<u>1,313,725</u>	_		-	
Mutual funds Growth funds Equity funds		87,789 158,604		87,789 158,604		-		-
Bond funds International funds Total mutual funds	_	15,197 34,082 295,672	-	15,197 34,082 295,672	-		-	<u>:</u>
Deferred compensation plan assets cash and cash equivalents		412,630		412,630		-		-
Beneficial interest in perpetual trusts	_	<u>2,851,219</u>	_		_			2,851,219
Total assets	\$_	<u>6,365,805</u>	\$_	2,796,995	\$_	717,591	\$_	2,851,219

Notes to Financial Statements

September 30, 2011 and 2010

Donough goods		<u>Total</u>	Quoted Prices In Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Pension assets Cash and cash equivalents	\$	591,426	\$ 591,426	\$ -	\$ -
Mutual funds		-	272.000	-	-
Growth funds Equity funds		972,862 2,330,897	972,862 2,330,897	-	-
Bond funds		2,330,637 3,777, <u>562</u>	3,777,562	-	-
Total mutual funds	_	7,081,321	7,081,321		
Accrued interest		6,359	<u>6,359</u>		
Total pension assets	\$_	<u>7,679,106</u>	\$ <u>7,679,106</u>	\$	\$

Significant activity for the year ended September 30, 2011 for assets measured at fair value on a recurring basis using unobservable inputs (Level 3) is as follows:

Level 3 investments at October 1, 2010 Net appreciation of beneficial interest in perpetual trusts	\$ 2,952,405 (101,186)
Level 3 investments at September 30, 2011	\$ <u>2,851,219</u>

Notes to Financial Statements

September 30, 2011 and 2010

	_	Fair Value Measurements at September 30, 2010					
		<u>Total</u>		uoted Prices In Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)		Significant nobservable Inputs (Level 3)
Assets.							
Investments							
Cash and cash equivalents	\$	208,978	\$	208,978	\$ -	\$	_
Corporate and taxable bonds	Ψ	613,171	Ψ	200,010	613,171	Ψ.	_
U S Treasury obligations and		010,171			010,111		
government securities		347,953		347,953	_		
Government sponsored enterprises		70,971		-	70,971		-
Marketable equity securities		. 0,0		-			_
Basic materials		48,228		48,228	_		
Communication services		51,011		51,011	_		-
Consumer discretionary		96,574		96,574	_		_
Consumer staple		183,759		183,759	_		_
Energy		164,989		164,989	_		-
Financial services		195,901		195,901	_		-
Healthcare		171,296		171,296	_		-
Industrials		204,857		204,857	-		_
Technology		224,008		224,008	-		-
Utilities		40,655		40,655	-		-
Total marketable equity	-						
securities	_	1 <u>381.278</u>	_	1,381,278	-	_	
Mutual funds							
Growth funds		85,196		85,196			-
Equity funds		170,869		170,869			_
Bond funds		14,663		14,663	-		-
International funds		41,254		41,254		_	
Total mutual funds	-	311,982	_	311, <u>982</u>		_	
Deferred compensation plan assets							
cash and cash equivalents		302,984		302,984	-		-
Beneficial interest in perpetual trust		2,952,405			_		2,952,405
Denemial interest in perpetual trust	-		-	<u>-</u>		_	
Total assets	\$_	<u>6,189,722</u>	\$_	<u>2,553,175</u>	\$ <u>684,142</u>	\$_	<u>2,952,405</u>

Notes to Financial Statements

September 30, 2011 and 2010

Daneign goods		<u>Total</u>		uoted Prices In Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Un	rignificant observable Inputs (Level 3)
Pension assets	æ	E00 040	æ	E00 040	c	\$	
Cash and cash equivalents	\$	522,812	\$	522,812	\$	Ф	-
Corporate bonds US Treasury obligations and		1,018,165		-	1,018,165		-
government securities		2,445,736		2,445,736	_		
Marketable equity securities				_, . , . ,	_		_
Basic materials		85,416		85,416	_		_
Communication services		75,636		75,636	_		-
Consumer discretionary		300,304		300,304	_		_
Consumer staples		145,996		145,996			_
Energy		253,184		253,184	-		-
Financial services		357,617		357,617	-		-
Healthcare		275,245		275,245	•		-
Industrials		293,684		293,684	+		-
Technology		432,420		432,420	•		-
Utilities	_	88,18 <u>5</u>	_	<u>_88,185</u>	<u>-</u>	_	
Total equities	_	2,307,687	_	<u>2,307,687</u>			
Mutual funds							
Growth funds		381,854		381,854	-		-
Equity funds		932,163		<u>932, 163</u>	_		-
Total mutual funds	_	1,314,017	_	1,314,017			
Accrued interest	_	37 <u>,635</u>		37,635		_	
Total pension assets	\$_	7,646,052	\$_	6,627,887	\$ <u>1,018,165</u>	\$	

Significant activity for the year ended September 30, 2010, for assets measured at fair value on a recurring basis using unobservable inputs (Level 3) is as follows:

Level 3 investments at October 1, 2009 Net appreciation of beneficial interest in perpetual trusts	\$ 2,542,132 410,273
Level 3 investments at September 30, 2010	\$ <u>2,952,405</u>

The fair value of Level 2 assets is primarily based on quoted market prices of underlying assets or comparable securities. The fair value of Level 3 assets is based on the Medical Centers share of underlying assets of the trust. Accordingly, the fair value estimates may not be realized in an immediate settlement of the instrument.

Notes to Financial Statements

September 30, 2011 and 2010

The Hospital's financial instruments consist of cash and cash equivalents, marketable securities, trade accounts receivable and payable, estimated third-party payor settlements and long-term debt. The fair values of all financial instruments approximate their carrying values at September 30, 2011 and 2010.



Schedule of Required Financial Covenant Ratios

Year Ended September 30, 2011

Debt Service Coverage Ratio

Income available for debt service. Increase in unrestricted net assets Net unrealized losses on investments Depreciation and amortization Interest expense Change in net assets to recognize funded status of pension plan	\$ 2,012,113 175,221 3,431,186 314,456
Income available for debt service	\$ <u>6,280,074</u>
Interest expense Current portion of long-term debt	\$ 314,456 <u>1,385,558</u>
Annual debt service	\$ <u>1,700,014</u>
Debt service coverage ratio required to be no less than 1.5	3.69
Debt to Total Capitalization	
Long-term debt	\$ <u>17,558,949</u>
Long-term debt Unrestricted net assets Temporarily restricted net assets	\$ 17,558,949 21,283,161 283,888
Total capitalization	\$ <u>39,125,998</u>
Debt to total capitalization required to be less than 60%	45 %

Note to Supplemental Schedule of Calculations of Required Financial Covenant Ratios Year Ended September 30, 2011

Basis of Accounting

The accompanying Supplemental Schedule of Required Financial Covenant Ratios has been prepared in accordance with Section 5.09 of the Letter of Credit Reimbursement Agreement dated June 1, 2005, between Porter Hospital, Inc. and TD Bank. The Debt Service Coverage Ratio and Debt to Total Capitalization have been derived from the financial statements of Porter Hospital, Inc. for the year ended September 30, 2011.





