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Department of the Treasury

EXTENDED DUE DATE - 04/15/2012

### **Return of Private Foundation**

or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-0052

| Inter                               | nal Re      | venue Service Note. The foundation may I   | e able      |                                 |                            |            |   |   |
|-------------------------------------|-------------|--|-------------|---------------------------------|----------------------------|------------|---|---|
| For                                 | caler       | ndar year 2010, or tax year beginning, SEP   | <u>1,</u>   | 2010                            | and ending                 |            | AUG 31, 2011  | <u> </u>                                  |
| G (                                 | Check       | call that apply: Initial return  | L_          |                                 | ormer public charity       | _          | Final return  | a   |
| _                                   |             | Amended return   |             | Address chan                    | ge                         | Щ          | Name change   |   |
| Na                                  | me o        | f foundation   |             |                                 |                            |            | A Employer identification   | n number                                  |
|                                     |             |  |             |                                 |                            |            |   |   |
|                                     |             | HATTIE M. STRONG FOUN  |             |                                 | <del></del>                |            | 53-0237223  | }   |
| Nu                                  | nber a      | and street (or P O box number if mail is not delivered to street                         | address     | 5)                              | Room/s                     | suite      | <b>B</b> Telephone number   |   |
| <u></u>                             |             | 6551 LOISDALE COURT  |             |                                 | 160                        |            | 703/313-67  | <u> </u>                                  |
| Crt                                 | y or t      | own, state, and ZIP code   |             |                                 |                            |            | C If exemption application is p   | ·   |
| l                                   |             | SPRINGFIELD, VA 2215   |             |                                 |                            |            | D 1. Foreign organization   | s, check here                             |
| H_(                                 | _           | type of organization: X Section 501(c)(3) ex   |             |                                 |                            |            | <ol><li>Foreign organizations me<br/>check here and attach or</li></ol> | omputation test,                          |
| $\perp$                             |             |  |             | axable private founda           |                            |            | E If private foundation sta   | itus was terminated                       |
|                                     |             | arket value of all assets at end of year   J   Accounting                                | _           |                                 | Accrual                    |            | under section 507(b)(1  | )(A), check here                          |
|                                     |             | Part II, col (c), line 16)   | her (sp     | ecify) MODIFI                   | ED CASH                    |            | F If the foundation is in a   |   |
|                                     | \$          | 29 , 284 , 405 . (Part I, colu   |             |                                 |                            |            | under section 507(b)(1  | T   |
| Pa                                  | art I       | ☐ (The total of amounts in columns (b), (c), and (d) may not                             |             | a) Revenue and penses per books | (b) Net investme<br>income | nt         | (c) Adjusted net income   | (d) Disbursements for charitable purposes |
|                                     | <del></del> | necessarily equal the amounts in column (a) )  |             | ·                               | income                     |            |   | (cash basis only)                         |
|                                     | 1           | Contributions, gifts, grants, etc., received   |             | 2,292.                          |                            |            | N/A   |   |
|                                     | 2           | Check X if the foundation is not required to attach Sch B                                |             |                                 | •                          |            |   |   |
|                                     | 3           | Interest on savings and temporary cash investments                                       |             | 57.                             |                            | <u>57.</u> |   | Statement 2                               |
|                                     | 4           | Dividends and interest from securities   |             | 584,899.                        | 584,89                     | 99.        |   | Statement 3                               |
|                                     |             | Gross rents  |             |                                 |                            |            |   |   |
| Revenue                             |             | Net rental income or (loss)  |             | 001 570                         |                            |            |   | <u> </u>                                  |
|                                     | ьа          | Net gain or (loss) from sale of assets not on line 10 Gross sales price for all COOCOOTO |             | <u>,231,570.</u>                | ·                          |            | ······································                                  | Statement 1                               |
|                                     | , D         | assets on line 6a 00,030,070.  |             |                                 | 2 217 2                    | 0.6        |   |   |
|                                     | 7           | Capital gain net income (from Part IV, line 2)   |             |                                 | 3,217,3                    | 06.        | <u> </u>  | <del> </del>                              |
|                                     | 8           | Net short-term capital gain  |             |                                 |                            |            |   | <del> </del>                              |
|                                     | 10a         | Income modification RECEIVED Gross sales less returns                                    |             |                                 |                            |            |   | <del></del>                               |
|                                     |             | and allowances   | <del></del> |                                 |                            |            | <del></del>   |   |
|                                     |             | Gross profit of loss) JAN 3 0 2012   | -           |                                 |                            |            |   | <del> </del>                              |
|                                     | 11          | Other income   |             |                                 |                            |            | ,   |   |
|                                     | 12          | Total. Add lines 1 through in EN   | 1 3         | ,818,818.                       | 3,802,20                   | 62         |   |   |
|                                     | 13          | Compensation of officers, directors, truetoes, etc.                                      | ij          | 124,062.                        | 24,83                      |            |   | 99,258.                                   |
|                                     | 14          | Other employee salaries and wages  |             | 111,000.                        | 20,8                       |            |   | 90,124.                                   |
|                                     | 15          | Pension plans, employee benefits   |             | 89,333.                         | 16,99                      |            |   | 72,342.                                   |
| ses                                 | 16a         | Legal fees   |             | 1                               |                            |            |   | 1   |
| ë                                   | 1           | Accounting fees Stmt 4   |             | 10,500.                         | 5,25                       | 50.        |   | 5,250.                                    |
| ΕX                                  |             | Other professional fees Stmt 5   |             | 181,284.                        | 136,9                      |            |   | 44,309.                                   |
| ķ                                   | l           | Interest   |             |                                 |                            |            |   |   |
| rati                                | 18          | Taxes Stmt 6   |             | 82,887.                         | 3,54                       | 42.        |   | 14,350.                                   |
| Operating and Administrative Expens | 19          | Depreciation and depletion   |             |                                 |                            |            |   |   |
| Ē                                   | 20          | Occupancy  |             | 38,594.                         | 7,64                       | 42.        |   | 30,952.                                   |
| PΑ                                  | 21          | Travel, conferences, and meetings  |             | 1,074.                          |                            | 13.        |   | 861.                                      |
| pu.                                 | 22          | Printing and publications  |             |                                 |                            |            |   |   |
| ng s                                | 23          | Other expenses Stmt 7  |             | 35,870.                         | 7,10                       | 04.        |   | 28,766.                                   |
| ati                                 | 24          | Total operating and administrative   |             |                                 |                            |            |   |   |
| per                                 |             | expenses. Add lines 13 through 23  |             | 674,604.                        | 223,40                     | 05.        |   | 386,212.                                  |
| 0                                   | 25          | Contributions, gifts, grants paid  |             | 768,980.                        |                            | [          |   | 744,280.                                  |
|                                     | 26          | Total expenses and disbursements.  |             |                                 | · — —                      | T          |   |   |
|                                     |             | Add lines 24 and 25  | 1           | ,443,584.                       | 223,40                     | 05.        |   | 1,130,492.                                |
|                                     | 27          | Subtract line 26 from line 12:   |             | -                               |                            |            |   |   |
|                                     | a           | Excess of revenue over expenses and disbursements  | 2           | ,375,234.                       |                            |            |   |   |
|                                     | b           | Net investment income (if negative, enter -0-)   |             |                                 | 3,578,85                   | 57.        |   |   |
|                                     |             | Adjusted net income (if negative, enter -0-)   |             |                                 |                            |            | N/A   |   |
| 0235<br>12-0                        | 01<br>7-10  | LHA For Paperwork Reduction Act Notice, see t  | he inst     | tructions.                      |                            |            |   | Form <b>990-PF</b> (2010)                 |

| 1 | Total net assets or fund balances at beginning of year - Part II, column (a), line 30                 |   |             |
|---|---|---|-------------|
|   | (must agree with end-of-year figure reported on prior year's return)                                  | 1 | 27,619,380. |
| 2 | Enter amount from Part I, line 27a  | 2 | 2,375,234.  |
| 3 | Other increases not included in line 2 (itemize)  | 3 | 0.          |
| 4 | Add lines 1, 2, and 3   | 4 | 29,994,614. |
| 5 | Decreases not included in line 2 (itemize) ▶  | 5 | 0.          |
| 6 | Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30 | 6 | 29,994,614. |

| Part IV Capital Gains a   | and Losses for Tax on In  | vestment        | Income                               |                        |                                       |                          |                     |  |   |
|---|---|-----------------|--------------------------------------|------------------------|---------------------------------------|--------------------------|---------------------|--|---|
|   | be the kind(s) of property sold (e.g.<br>rehouse; or common stock, 200 shs. |                 |                                      | ( <b>b</b> )<br>P<br>D | How a<br>- Purc<br>- Don              | equired<br>hase<br>ation | (c) Date<br>(mo., c | acquired<br>day, yr.)                        | (d) Date sold<br>(mo., day, yr.)          |
| 1a  |   |                 |                                      |                        |                                       |                          |                     |  |   |
| b See Attached  | Statements  |                 |                                      |                        |                                       |                          |                     |  |   |
| C   |   |                 |                                      |                        |                                       |                          |                     |  |   |
| d   |   |                 |                                      |                        |                                       |                          |                     |  |   |
| _e  |   |                 |                                      | Ĺ.,                    |                                       |                          |                     |  |   |
| (e) Gross sales price   | (f) Depreciation allowed<br>(or allowable)                                  |                 | st or other basis<br>expense of sale |                        | · · · · · · · · · · · · · · · · · · · |                          |                     | Sain or (loss<br>s (f) minus                 |   |
| a   |   | _               |                                      |                        |                                       |                          |                     |  |   |
| b   |   |                 |                                      |                        |                                       |                          |                     |  | <del></del>                               |
| <u>c</u>  |   |                 |                                      |                        |                                       |                          |                     |  |   |
| d CO 050 070  |   |                 | 7 607 20                             |                        |                                       |                          |                     |  | 2 024 550                                 |
| e 60,858,878.   | g gain in column (h) and owned by t   |                 | 7,627,30                             | 8.                     |                                       |                          |                     |  | 3,231,570.                                |
| Complete only for assets showing  | <del></del>   |                 |                                      |                        |                                       |                          |                     | Col. (h) gain<br>not less tha                |   |
| (i) F.M.V. as of 12/31/69   | (j) Adjusted basis<br>as of 12/31/69  |                 | cess of col. (ı)<br>col. (ı), ıf any |                        |                                       | •                        | Losses              | (from col.                                   | (h))                                      |
|   | 45 01 120 1100  |                 |                                      |                        |                                       |                          |                     |  |   |
| <u>a</u><br>b   |   |                 |                                      |                        |                                       |                          |                     |  |   |
| 1   |   |                 |                                      |                        |                                       |                          |                     |  |   |
| d d   |   |                 |                                      |                        |                                       | -                        | ,                   |  | <del></del>                               |
| e 117,347.  | 4,584.  |                 | 112,76                               | 3                      |                                       |                          |                     |  | 3,217,306.                                |
| 11, 7, 5, 1, 1,   | ∫ If gain, also enter   | ın Dort I. lına |                                      | 7                      |                                       |                          |                     |  | 3,217,300.                                |
| 2 Capital gain net income or (net cap   |   |                 |                                      | <u>}</u>               | 2                                     |                          |                     |  | 3,217,306.                                |
| 3 Net short-term capital gain or (loss  |   | d (6):          |                                      | ٦١                     |                                       |                          |                     |  |   |
| If gain, also enter in Part I, line 8, o  | column (c).   |                 |                                      | <b> </b>               |                                       |                          |                     | 37 / 3                                       |   |
| If (loss), enter -0- in Part I, line 8  Part V Qualification Ui   | nder Section 4940(e) for  | Reduced         | Tay on Net                           | J <sub>D</sub>         | ectn                                  | ent in                   | come                | N/A  | ·   |
| If section 4940(d)(2) applies, leave th<br>Was the foundation liable for the secti<br>If "Yes," the foundation does not quali | on 4942 tax on the distributable amo  |                 | •                                    | od?                    |                                       |                          |                     |  | Yes X No                                  |
| 1 Enter the appropriate amount in e   | ach column for each year; see ınstru  | ctions before   | making any entrie                    | es.                    |                                       |                          |                     |  | <del></del>                               |
| (a)<br>Base period years<br>Calendar year (or tax year beginnin   | (b)<br>Adjusted qualifying distr  | ributions       | Net value of no                      | (c)<br>nchar           |                                       | use assets               | 3                   | Distrit<br>(col. (b) div                     | (d)<br>pution ratio<br>vided by col. (c)) |
| 2009  |   | 1,208.          |                                      | 27                     | , 22                                  | 0,455                    | 5.                  | <u>`                                    </u> | .046076                                   |
| 2008  |   | 3,100.          |                                      |                        |                                       | 3,372                    |                     |  | .069874                                   |
| 2007  | 1,445   | 5,710.          | *****                                | 30                     | ,46                                   | 6,367                    | 7.                  |  | .047453                                   |
| 2006  |   | 3,494.          |                                      | 30                     | ,13                                   | 1,682                    | 2.                  | ·  | .047740                                   |
| 2005  | 1,45  | 5,066.          |                                      | 28                     | ,19                                   | 7,300                    | ).                  |  | .051603                                   |
| 2 Total of line 1, column (d)   |   |                 |                                      |                        |                                       |                          | 2                   |  | .262746                                   |
| 3 Average distribution ratio for the 5  | -year base period - divide the total or                                     | n line 2 by 5,  | or by the number                     | of ye                  | ars                                   |                          |                     |  |   |
| the foundation has been in existen  | ce if less than 5 years   |                 |                                      |                        |                                       |                          | 3                   |  | .052549                                   |
| 4 Enter the net value of noncharitable  | e-use assets for 2010 from Part X, II                                       | ne 5            |                                      |                        |                                       |                          | 4                   | 2  | 9,158,199.                                |
| 5 Multiply line 4 by line 3   |   |                 |                                      |                        |                                       |                          | 5_                  |  | 1,532,234.                                |
| 6 Enter 1% of net investment income   | e (1% of Part I, line 27b)  |                 |                                      |                        |                                       |                          | 6                   |  | 35,789.                                   |
| 7 Add lines 5 and 6   |   |                 |                                      |                        |                                       |                          | 7                   | ,  | 1,568,023.                                |
| 8 Enter qualifying distributions from   | Part XII, line 4  |                 |                                      |                        |                                       |                          | 8                   |  | 1,130,492.                                |
| If line 8 is equal to or greater than See the Part VI instructions.   | line 7, check the box in Part VI, line 1                                    | lb, and comp    | lete that part using                 | g a 19                 | % tax r                               | ate.                     |                     |  |   |

|    | 990-PF (2010) HATTIE M. STRONG FOUNDATION rt VI   Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or                      |         | -0237<br>- <b>see</b> i |    |     | Page 4   |
|----|---|---------|-------------------------|----|-----|----------|
| 1a | Exempt operating foundations described in section 4940(d)(2), check here \( \bigcup \) and enter "N/A" on line 1.                                   |         |                         |    |     |          |
|    | Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)   |         |                         |    |     |          |
|    | Domestic foundations that meet the section 4940(e) requirements in Part V, check here and enter 1%  | 1       |                         | 7  | 1.5 | 77.      |
|    | of Part I, line 27b   |         |                         |    |     |          |
| C. | All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).                            |         |                         |    | ١   |          |
|    | Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)   | 2       |                         |    |     | 0.       |
|    | Add lines 1 and 2   | 3       | <u> </u>                | /7 | 1.5 | 77.      |
| 4  | Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)   | 4       | 1                       |    |     | 0.       |
|    | Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-   | 5       |                         | 7  | 1,5 | 77.      |
|    | Credits/Payments:   |         | <u> </u>                |    |     |          |
| а  | 2010 estimated tax payments and 2009 overpayment credited to 2010 68,000  | ).      | i                       |    |     |          |
|    | Exempt foreign organizations - tax withheld at source 6b  |         |                         |    |     |          |
|    | Tax paid with application for extension of time to file (Form 8868)  6c 7,500   | · .     |                         |    |     |          |
|    | Backup withholding erroneously withheld 6d  |         |                         |    |     |          |
|    | Total credits and payments. Add lines 6a through 6d   | 7       | İ                       | 7  | 5.5 | 00.      |
| 8  | Enter any penalty for underpayment of estimated tax. Check here X if Form 2220 is attached  | 8       | <u> </u>                |    |     | 75.      |
|    | Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed   | 9       |                         |    |     |          |
|    | Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid   | 10      |                         |    | 3.8 | 48.      |
|    | Enter the amount of line 10 to be: Credited to 2011 estimated tax   | 11      |                         |    | -,- | 0.       |
|    | rt VII-A Statements Regarding Activities  |         |                         | -  |     |          |
| 1a | During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or interve             | ne in   |                         |    | Yes | No       |
|    | any political campaign?   |         |                         | 1a |     | X        |
| b  | Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)               | ?       |                         | 1b |     | X        |
|    | If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials publis                              | hed or  |                         |    |     |          |
|    | distributed by the foundation in connection with the activities.  |         |                         |    |     |          |
| C  | Did the foundation file Form 1120-POL for this year?  |         |                         | 1c |     | Х        |
|    | Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:  |         |                         |    |     |          |
|    | (1) On the foundation. ▶ \$ (2) On foundation managers. ▶ \$  |         |                         | ļ  |     | ĺ        |
|    | Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation                         |         |                         |    |     |          |
|    | managers. ▶ \$ 0 .  |         |                         |    |     |          |
| 2  | Has the foundation engaged in any activities that have not previously been reported to the IRS?   |         |                         | 2  |     | X        |
|    | If "Yes," attach a detailed description of the activities.  |         |                         |    |     |          |
| 3  | Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation                     | ı, or   |                         |    |     |          |
| i  | bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes  |         |                         | 3  |     | X        |
| 4a | Did the foundation have unrelated business gross income of \$1,000 or more during the year?   |         |                         | 4a |     | X        |
| b  | If "Yes," has it filed a tax return on Form 990-T for this year?  | N       | I/A                     | 4b |     |          |
| 5  | 5 Was there a liquidation, termination, dissolution, or substantial contraction during the year?  |         |                         |    |     |          |
|    | If "Yes," attach the statement required by General Instruction T.   |         |                         |    |     |          |
| 6  | Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:   |         |                         |    |     |          |
| ,  | By language in the governing instrument, or   |         |                         |    |     |          |
| ,  | <ul> <li>By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the st</li> </ul> | ate law |                         |    |     |          |
|    | remain in the governing instrument?   |         |                         | 6  | X   |          |
|    | Did the foundation have at least \$5,000 in assets at any time during the year?   |         |                         | 7  | Х   |          |
|    | If "Yes," complete Part II, col. (c), and Part XV   |         |                         |    |     |          |
| 8a | Enter the states to which the foundation reports or with which it is registered (see instructions)  |         |                         |    |     |          |
|    | DC, VA  |         |                         | :  |     |          |
|    | If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)                         |         |                         |    |     |          |
|    | of each state as required by General Instruction G? If "No," attach explanation   |         |                         | 8b | X   | <u></u>  |
|    | Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for c                    | alendar |                         |    |     |          |
|    | year 2010 or the taxable year beginning in 2010 (see instructions for Part XIV)? If "Yes," complete Part XIV  |         |                         | 9  |     | <u>X</u> |
| 10 | Did any persons become substantial contributors during the tax year? if "Yes," attach a schedule listing their names and addresses                  |         |                         | 10 |     | X        |

|            | HATTIE M. STRONG FOUNDATION  | <u> 53-0237</u> | <u> 223</u> |          | Page 5            |
|------------|--|-----------------|-------------|----------|-------------------|
| Pa         | rt VII-A Statements Regarding Activities (continued)   |                 |             |          |                   |
| 11         | At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of                       |                 |             |          |                   |
|            | section 512(b)(13)? If "Yes," attach schedule (see instructions)   |                 | 11          |          | _x                |
| 12         | Did the foundation acquire a direct or indirect interest in any applicable insurance contract before   |                 |             |          |                   |
|            | August 17, 2008?   |                 | 12          |          | Х                 |
| 13         | Did the foundation comply with the public inspection requirements for its annual returns and exemption application?                          |                 | 13          | X        |                   |
|            | Website address ► <u>www.hmstrongfoundation.org</u>  |                 |             |          |                   |
| 14         |  | <b>▶</b> 703/31 | 3-6         | 791      |                   |
|            | Located at ▶ 6551 LOISDALE COURT, SPRINGFIELD, VA  | ZIP+4 ▶22       |             |          | 20                |
| 15         | Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here  |                 |             | <b>•</b> | $\overline{\Box}$ |
|            |  | 15              | N           | /A       |                   |
| 16         | At any time during calendar year 2010, did the foundation have an interest in or a signature or other authority over a bank,                 |                 |             | Yes      | No                |
|            | securities, or other financial account in a foreign country?   |                 | 16          |          | х                 |
|            | See page 20 of the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of                    |                 |             |          | <del></del>       |
|            | the foreign country▶   |                 |             |          |                   |
| Pa         | rt VII-B   Statements Regarding Activities for Which Form 4720 May Be Required   |                 |             |          | <u> </u>          |
|            | File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.  |                 |             | Yes      | No                |
| 1a         | During the year did the foundation (either directly or indirectly):  |                 |             |          | <u> </u>          |
|            |  | es X No         |             |          |                   |
|            | (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)  |                 |             |          |                   |
|            |  | es X No         |             |          |                   |
|            | <u> </u>   | es X No         |             |          |                   |
|            | (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?   |                 |             | ĺ        |                   |
|            | (5) Transfer any income or assets to a disqualified person (or make any of either available  |                 |             |          |                   |
|            |  | es X No         |             |          |                   |
|            | (6) Agree to pay money or property to a government official? (Exception. Check "No"  |                 |             |          |                   |
|            | If the foundation agreed to make a grant to or to employ the official for a period after   |                 |             |          |                   |
|            |  | es X No         |             |          |                   |
| b          | If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations                       | C5 [22] 110     |             |          |                   |
| Ī          | section 53.4941(d)-3 or in a current notice regarding disaster assistance (see page 22 of the instructions)?                                 |                 | 1b          |          | х                 |
|            | Organizations relying on a current notice regarding disaster assistance check here   | ightharpoonup   |             |          |                   |
| C          | Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected              |                 |             |          |                   |
| Ĭ          | before the first day of the tax year beginning in 2010?  |                 | 1c          | - 1      | х                 |
| 2          | Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation             |                 | -"          |          |                   |
| -          | defined in section 4942(j)(3) or 4942(j)(5)):  |                 |             | ŀ        |                   |
| а          | At the end of tax year 2010, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning         | าต              |             |          |                   |
| _          |  | es X No         |             | 1        |                   |
|            | If "Yes," list the years ▶, , , ,  |                 |             |          |                   |
| b          | Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2) (relating to incorrect | it              | İ           | l        |                   |
| _          | valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attac          |                 |             |          |                   |
|            | statement - see instructions.)   | N/A             | 2b          | ļ        |                   |
| C          | If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.                             | -1/43           |             |          |                   |
| •          | > = ==================================   |                 | ŀ           |          |                   |
| 32         | Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time                                    |                 |             |          |                   |
| <b>J</b> 4 |  | es X No         |             |          |                   |
| h          | If "Yes," did it have excess business holdings in 2010 as a result of (1) any purchase by the foundation or disqualified persons a           |                 | ļ           | ĺ        |                   |
| J          | May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to a               |                 | İ           |          |                   |
|            | of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule of           |                 |             |          |                   |
|            | Form 4720, to determine if the foundation had excess business holdings in 2010)  | N/A             | 3ь          | -        |                   |
| Δs         | Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?                              | H/A             |             | $\dashv$ | X                 |
|            | Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpos             | e that          | <u>4a</u>   |          |                   |
| J          | had not been removed from jeopardy before the first day of the tax year beginning in 2010?   | C Mat           | Ah          |          | Y                 |

T.S.

| orm 990-PF(2010) HATTIE M. STRONG FOUNDAT  | 'ION   |                  | <u>53-02372</u>  | 23_  | Page 6               |
|--|--|------------------|--|--|----------------------|
| Part VII-B   Statements Regarding Activities for Which I                                   | Form 4720 May Be I                               | Required (contin | ued)   |  |                      |
| 5a During the year did the foundation pay or incur any amount to:                          |  |                  |  |  |                      |
| (1) Carry on propaganda, or otherwise attempt to influence legislation (section            | n 4945(e))?                                      |                  | es X No  |  |                      |
| (2) Influence the outcome of any specific public election (see section 4955); of           |  | ectly,           |  |  |                      |
| any voter registration drive?  |  |                  | es X No  |  | 1                    |
| (3) Provide a grant to an individual for travel, study, or other similar purposes          | ;?   | Ye               | es X No  | ]  | - 1                  |
| (4) Provide a grant to an organization other than a charitable, etc., organizatio          |  |                  |  |  |                      |
| 509(a)(1), (2), or (3), or section 4940(d)(2)?   |  |                  | es X No  |  |                      |
| (5) Provide for any purpose other than religious, charitable, scientific, literary,        | or educational purposes, or                      |                  |  |  |                      |
| the prevention of cruelty to children or animals?  | , , , , , , , ,                                  |                  | es X No  |  |                      |
| b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify un      | der the excentions described                     |                  |  |  |                      |
| section 53.4945 or in a current notice regarding disaster assistance (see instru           |  |                  |  | 5b   | x                    |
| Organizations relying on a current notice regarding disaster assistance check h            |  |                  | · <b>&gt;</b> [  |  | <del> </del>         |
| c If the answer is "Yes" to question 5a(4), does the foundation claim exemption f          |  | uned             |  |  |                      |
| expenditure responsibility for the grant?  |  | N/A 🗆 🖸          | s No   |  |                      |
|  |  | 4/A LU           | 28J 140  |  |                      |
| If "Yes," attach the statement required by Regulations section 53 494                      |  |                  |  |  |                      |
| 6a Did the foundation, during the year, receive any funds, directly or indirectly, to      | pay premiums on                                  |                  | es X No  | İ  |                      |
| a personal benefit contract?   | seroonal honafit contract?                       |                  | ESI A NO   | 6b   | X                    |
| <b>b</b> Did the foundation, during the year, pay premiums, directly or indirectly, on a p | Dersonal Denemi Comitaci?                        |                  |  | 00   | <del>  ^</del>       |
| If "Yes" to 6b, file Form 8870.  | ah altau tuanaaatian O                           |                  | as X No  |  |                      |
| 7a At any time during the tax year, was the foundation a party to a prohibited tax s       |  | UX               |  | 76   |                      |
| b If "Yes," did the foundation receive any proceeds or have any net income attrib          | utable to the transaction?                       | nagara Uighb     | N/A  | 7b   |                      |
| Part VIII Information About Officers, Directors, Trust Paid Employees, and Contractors     | ees, roundadon Ma                                | mayers, migni    | y  |  |                      |
| List all officers, directors, trustees, foundation managers and their                      | compensation.                                    |                  |  |  |                      |
| Elst all officers, directors, bucters, roundation managers and also                        |  | (c) Compensation | (d) Contributions to   | (e) [  | Expense              |
| (a) Name and address   | (b) Title, and average<br>hours per week devoted | (If not paid,    | (d) Contributions to<br>employee benefit plans<br>and deferred | accou  | int, other<br>wances |
|  | to position                                      | enter -0-)       | compensation   | ano  | Walles               |
|  |  |                  |  |  |                      |
| No. Obstance 11  | 4  | 124,062.         | 19,554.  |  | 0.                   |
| See Statement 11   |  | 124,002.         | 19,334.  | <del> </del>                                     | <u> </u>             |
|  | 4  |                  |  |  |                      |
|  | -  |                  |  | }  |                      |
|  |  |                  |  | 1  | <del></del>          |
|  | -  |                  |  |  |                      |
|  |  |                  |  |  |                      |
|  |  |                  |  | <del>                                     </del> |                      |
|  |  |                  |  |  |                      |
|  | -  |                  |  | ļ  |                      |
| Compensation of five highest-paid employees (other than those inc                          | luded on line 1) Knope                           | enter "NONE "    |  | <u> </u>   |                      |
| Compensation of live highest-paid employees (other trial those file                        | (b) Title, and average                           | enter NONE.      | (d) Contributions to   | (a)  | ynense               |
| (a) Name and address of each employee paid more than \$50,000                              | 'hours per week                                  | (c) Compensation | (d) Contributions to<br>employee benefit plans<br>and deferred | accou  | xpense<br>int, other |
|  | devoted to position                              |                  | compensation   |  | wances               |
|  | BOOKKEEPER                                       | 00 504           | 45 505   | <u> 2</u> /                                      | •                    |
| CT, SUITE 160, SPRINGFIELD, VA 22150   | 35.00  | 83,504.          | 15,727.  | 3/_  | 0.                   |
|  |  |                  |  | -  |                      |
|  |  |                  |  | <del></del>                                      |                      |
| FOOTNOTE EXPLANATIONS ARE LISTED AT THE I  | OTTOM OF STATEM                                  | ENT 11.          |  |  |                      |
|  |  |                  |  |  |                      |
|  |  |                  |  |  |                      |
|  |  |                  |  |  |                      |
|  |  |                  |  |  |                      |
|  |  |                  |  |  |                      |
| otal number of other employees paid over \$50,000  |  |                  | <b></b>  |  | 0                    |
|  |  |                  | Form   | 990-P  | F (2010)             |

| Form 990-PF (2010) HATTIE M. STRONG FOUNDATION   | 53-023'                          | 7223 Page 7      |
|--|----------------------------------|------------------|
| Part VIII Information About Officers, Directors, Trustees, Found Paid Employees, and Contractors (continued) | lation Managers, Highly          |                  |
| 3 Five highest-paid independent contractors for professional services. If none, ent                          | er "NONE."                       |                  |
| (a) Name and address of each person paid more than \$50,000  | (b) Type of service              | (c) Compensation |
| INVESTMENT COUNSEL, INC.   | INVESTMENT ADVISORY              |                  |
| 8031 M-15, SUITE 200, CLARKSTON, MI 48348  | SERVICES                         | 70,077.          |
| ROSS C. LITTLE - 1536 NORTHERN NECK DRIVE  | INVESTMENT ADVISORY              | 1                |
| #101, VIENNA, VA 22182   | SERVICES                         | 56,700.          |
|  |                                  | 1 307.033        |
|  | $\neg$                           |                  |
|  |                                  |                  |
|  |                                  |                  |
|  |                                  | <del></del>      |
|  | _                                |                  |
| Total number of others receiving over \$50,000 for professional services                                     |                                  | - 0              |
| Part IX-A Summary of Direct Charitable Activities  |                                  |                  |
| List the foundation's four largest direct charitable activities during the tax year. Include relevant stat   | rictical information such as the |                  |
| number of organizations and other beneficiaries served, conferences convened, research papers pr             |                                  | Expenses         |
| 1 N/A  |                                  |                  |
| 1  |                                  |                  |
|  |                                  |                  |
| 2  |                                  |                  |
|  |                                  |                  |
|  |                                  |                  |
| 3  |                                  |                  |
| <u> </u>   |                                  |                  |
|  |                                  |                  |
| 4  |                                  |                  |
| 4  |                                  |                  |
|  |                                  |                  |
| Part IX-B   Summary of Program-Related Investments   |                                  |                  |
| Describe the two largest program-related investments made by the foundation during the tax year o            | on lines 1 and 2.                | Amount           |
| 1 N/A  |                                  |                  |
| 1 41/44  |                                  |                  |
|  |                                  |                  |
| 2  |                                  |                  |
| <u> </u>   |                                  |                  |
|  |                                  |                  |
| All other program-related investments. See instructions.   |                                  |                  |
| 3  |                                  |                  |
| <u> </u>   |                                  |                  |
|  |                                  |                  |

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Total. Add lines 1 through 3

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| P  | art X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations   | ndation          | s, see instructions ) |
|----|--|------------------|-----------------------|
| 1  | Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:  |                  |                       |
| -  | Average monthly fair market value of securities  | 1a               | 29,463,523.           |
|    | Average of monthly cash balances   | 1b               | 138,709.              |
|    | Fair market value of all other assets  | 1c               |                       |
| -  | Total (add lines 1a, b, and c)   | 1d               | 29,602,232.           |
|    | Reduction claimed for blockage or other factors reported on lines 1a and   | <del>     </del> |                       |
| •  | 1c (attach detailed explanation) 1e 0.   |                  |                       |
| 2  | Acquisition indebtedness applicable to line 1 assets   | 2                |                       |
| 3  | Subtract line 2 from line 1d   | 3                | 29,602,232.           |
| 4  | Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)  | 4                | 444,033.              |
| 5  | Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4   | 5                | 29,158,199.           |
| 6  | Minimum investment return. Enter 5% of line 5  | 6                | 1,457,910.            |
| P  | art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations are foreign organizations check here and do not complete this part.) | nd certaii       |                       |
| 1  | Minimum investment return from Part X, line 6  | 1                | 1,457,910.            |
| 2a | Tax on investment income for 2010 from Part VI, line 5   |                  |                       |
| b  | Income tax for 2010. (This does not include the tax from Part VI.)   |                  |                       |
| C  | Add lines 2a and 2b  | 2c               | 71,577.               |
| 3  | Distributable amount before adjustments. Subtract line 2c from line 1  | 3                | 1,386,333.            |
| 4  | Recoveries of amounts treated as qualifying distributions  | 4                | 0.                    |
| 5  | Add lines 3 and 4  | 5                | 1,386,333.            |
| 6  | Deduction from distributable amount (see instructions)   | 6                | 0.                    |
| 7_ | Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1   | 7                | 1,386,333.            |
| P  | art XII Qualifying Distributions (see instructions)  |                  |                       |
| 1  | Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:   |                  |                       |
| а  | Expenses, contributions, gifts, etc total from Part I, column (d), line 26   | 1a               | 1,130,492.            |
| b  | Program-related investments - total from Part IX-B   | 1b               | 0.                    |
| 2  | Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes  | 2                |                       |
| 3  | Amounts set aside for specific charitable projects that satisfy the:   |                  |                       |
| а  | Suitability test (prior IRS approval required)   | 3a               |                       |
| b  | Cash distribution test (attach the required schedule)  | 3b               |                       |
| 4  | Qualifying distributions Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4  | 4                | 1,130,492.            |
| 5  | Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment   |                  |                       |
|    | income. Enter 1% of Part I, line 27b   | 5                | 0.                    |
| 6  | Adjusted qualifying distributions. Subtract line 5 from line 4   | 6                | 1,130,492.            |
|    | Note. The amount on line 6 will be used in Part V. column (b), in subsequent years when calculating whether the foundation of  | nualifies        | for the section       |

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4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

|  | (a)<br>Corpus | (b)<br>Years prior to 2009 | (c)<br>2009 | (d)<br>2010 |
|--|---------------|----------------------------|-------------|-------------|
| 1 Distributable amount for 2010 from Part XI,  |               |                            |             |             |
| line 7   |               |                            |             | 1,386,333.  |
| 2 Undistributed income, if any, as of the end of 2010  |               |                            |             |             |
| a Enter amount for 2009 only   |               |                            | 0.          |             |
| ь Total for prior years:   |               |                            |             |             |
| ,  |               | 0.                         |             |             |
| 3 Excess distributions carryover, if any, to 2010:   |               |                            |             |             |
| a From 2005 102,831.   |               |                            |             |             |
| <b>b</b> From 2006   |               |                            |             |             |
| c From 2007  |               |                            |             |             |
| d From 2008 504,863.   |               |                            |             |             |
| e From 2009  |               |                            |             |             |
| f Total of lines 3a through e  | 607,694.      |                            |             |             |
| 4 Qualifying distributions for 2010 from   |               |                            |             |             |
| Part XII, line 4: ► \$ 1,130,492.  |               |                            |             |             |
| a Applied to 2009, but not more than line 2a   |               | <del></del>                | 0.          |             |
| <b>b</b> Applied to undistributed income of prior  |               |                            |             |             |
| years (Election required - see instructions)   |               | 0.                         |             |             |
| c Treated as distributions out of corpus   |               |                            |             |             |
| (Election required - see instructions)   | 0.            |                            |             | 1 120 100   |
| d Applied to 2010 distributable amount   |               |                            |             | 1,130,492.  |
| e Remaining amount distributed out of corpus   | 0.            |                            |             | 255 041     |
| 5 Excess distributions carryover applied to 2010 (If an amount appears in column (d), the same amount must be shown in column (a)) | 255,841.      |                            |             | 255,841.    |
| 6 Enter the net total of each column as indicated below:   |               |                            |             |             |
| a Corpus Add lines 3f, 4c, and 4e Subtract line 5  | 351,853.      |                            |             | _           |
| b Prior years' undistributed income. Subtract  |               |                            |             |             |
| line 4b from line 2b   |               | 0.                         |             |             |
| c Enter the amount of prior years'<br>undistributed income for which a notice of<br>deficiency has been issued, or on which        |               |                            |             |             |
| the section 4942(a) tax has been previously assessed   |               | 0.                         |             |             |
| d Subtract line 6c from line 6b. Taxable   |               |                            |             |             |
| amount - see instructions  |               | 0.                         |             | <del></del> |
| e Undistributed income for 2009. Subtract line   | •             |                            |             |             |
| 4a from line 2a. Taxable amount - see instr.   |               |                            | 0.          |             |
| f Undistributed income for 2010. Subtract  |               |                            |             |             |
| lines 4d and 5 from line 1. This amount must   |               |                            |             | _           |
| be distributed in 2011   |               |                            |             | <u> </u>    |
| 7 Amounts treated as distributions out of  |               |                            |             |             |
| corpus to satisfy requirements imposed by  |               |                            |             |             |
| section 170(b)(1)(F) or 4942(g)(3)   | 0.            |                            |             |             |
| 8 Excess distributions carryover from 2005   |               |                            |             |             |
| not applied on line 5 or line 7  | 0.            |                            |             |             |
| 9 Excess distributions carryover to 2011.  | 251 052       |                            |             |             |
| Subtract lines 7 and 8 from line 6a  | 351,853.      |                            |             | <del></del> |
| O Analysis of line 9:  |               |                            |             |             |
| a Excess from 2006   |               |                            |             |             |
| b Excess from 2007   |               |                            |             |             |
| c Excess from 2008 351,853.  |               |                            |             |             |
| d Excess from 2009 e Excess from 2010  |               |                            | ]           |             |
| E LAUGOO II UIII ZU IU   |               |                            |             |             |

| Form 990-PF (2010) HATTIE Part XIV Private Operating F                    | M. STRONG I                    |  | II.A guestion 9)                                 | 53-02<br>N/A                                       | 37223 Page 10      |
|---|--------------------------------|--|--|--|--------------------|
| 1 a If the foundation has received a ruling of                            | i.                             | <del></del>                                      | <del></del>                                      | IN/ AL   |                    |
| foundation, and the ruling is effective fo                                |                                |  |  |  |                    |
| · · · · · · · · · · · · · · · · · · ·                                     | •                              | •  | in continu                                       | 4942(j)(3) or 49                                   | 242/3/5)           |
| b Check box to indicate whether the found                                 |                                | ing roundation described                         | <del></del>                                      | _1 4942( <u>[)(3) or 4</u> :                       | 942(j)(5)<br>T     |
| 2 a Enter the lesser of the adjusted net                                  | Tax year                       | (h) 2000   | Prior 3 years                                    | (4) 0007   | (0) 7.4.1          |
| income from Part I or the minimum   | (a) 2010                       | (b) 2009   | (c) 2008   | (d) 2007   | (e) Total          |
| investment return from Part X for   |                                |  |  |  |                    |
| each year listed  |                                |  | <u> </u>   |  |                    |
| <b>b</b> 85% of line 2a   |                                |  |  |  |                    |
| c Qualifying distributions from Part XII,                                 |                                |  |  |  |                    |
| line 4 for each year listed   | į                              |  | Ì  |  |                    |
| d Amounts included in line 2c not   |                                |  |  |  | 7.1                |
| used directly for active conduct of                                       |                                |  |  |  |                    |
| exempt activities   |                                |  |  |  |                    |
| e Qualifying distributions made directly                                  |                                | <del> </del>                                     | <del>                                     </del> | · <del>  · · · · · · · · · · · · · · · · · ·</del> |                    |
| for active conduct of exempt activities.                                  |                                |  |  |  |                    |
| Subtract line 2d from line 2c   |                                |  |  |  |                    |
| 3 Complete 3a, b, or c for the  |                                |  |  | - <del> </del>                                     |                    |
| alternative test relied upon:   |                                |  |  |  |                    |
| a "Assets" alternative test - enter:                                      |                                |  |  |  |                    |
| (1) Value of all assets   | ļ <u> </u>                     |  |  |  |                    |
| (2) Value of assets qualifying  |                                |  |  |  |                    |
| under section 4942(j)(3)(B)(i)  |                                |  |  |  |                    |
| b "Endowment" alternative test - enter                                    |                                |  |  |  |                    |
| 2/3 of minimum investment return<br>shown in Part X, line 6 for each year |                                |  |  |  |                    |
| listed  |                                |  |  |  | T.                 |
| c "Support" alternative test - enter:                                     |                                |  |  |  |                    |
| (1) Total support other than gross  |                                |  |  |  |                    |
| investment income (interest,  |                                |  |  |  |                    |
| dividends, rents, payments on   |                                |  |  |  |                    |
| securities loans (section   |                                |  |  |  |                    |
| 512(a)(5)), or royalties)   |                                | <u> </u>   |  |  |                    |
| (2) Support from general public<br>and 5 or more exempt                   |                                |  |  |  |                    |
| organizations as provided in  |                                |  |  |  |                    |
| sečtion 4942(j)(3)(B)(iii)  |                                |  |  |  |                    |
| (3) Largest amount of support from  | I                              |  |  |  |                    |
| an exempt organization  | <u> </u>                       |  | 1  |  |                    |
| (4) Gross investment income   |                                |  |  |  |                    |
| Part XV   Supplementary Info  | rmation (Comple                | te this part only                                | if the foundation                                | n had \$5,000 or mo                                | re in assets       |
| at any time during t  |                                |  |  | -  |                    |
| 1 Information Regarding Foundation  | n Managere:                    | <u> </u>   | SEE STATEMEN                                     | T 12, PACES 1                                      | <del></del>        |
| a List any managers of the foundation who                                 | =                              | than 2% of the total conf                        | ributions received by the                        | foundation hefers the elec                         | a of any toy       |
| year (but only if they have contributed m                                 | ore than \$5,000). (See s      | than 2 % of the total com<br>section 507(d)(2) ) | i ibutions received by the                       | i iounidation before the clos                      | e or any tax       |
|   |                                |  |  |  |                    |
| None  | 400/                           |  | <del></del>                                      |  |                    |
| b List any managers of the foundation who                                 |                                |  | (or an equally large porti                       | on of the ownership of a pa                        | rtnership or       |
| other entity) of which the foundation has                                 | a 10 % of greater filteres     | <b>)</b> .                                       |  |  |                    |
| None  |                                |  |  |  |                    |
| 2 Information Regarding Contribution                                      |                                |  |  |  |                    |
| Check here 🕨 🗶 if the foundation of                                       | aly makes contributions t      | to preselected charitable                        | organizations and does r                         | not accept unsolicited requ                        | ests for funds. If |
| the foundation makes gifts, grants, etc. (                                | see instructions) to indiv     | viduals or organizations u                       | nder other conditions, co                        | omplete items 2a, b, c, and                        | d.                 |
| a The name, address, and telephone numb                                   | er of the person to whor       | m applications should be                         | addressed:                                       |  |                    |
| , , ,   |                                |  |  |  |                    |
|   |                                |  |  |  |                    |
| b The form in which applications should be                                | a cultimitted and informat     | tion and materials they at                       |  |  |                    |
| b the form in which applications should be                                | s summitted alle hiller liller | non and materials they Si                        | iouid ilicidde.                                  |  |                    |
| A Annual bearing also also as   |                                |  | <del>-</del> ·                                   | <del></del>  |                    |
| c Any submission deadlines:   |                                |  | _  |  |                    |
| d Any restrictions or limitations on awards                               | , such as by geographica       | al areas, charitable fields,                     | kınds of institutions, or o                      | other factors:                                     |                    |

| 3 Grants and Contributions Paid During the Yo                                      | ear or Approved for Future   | Payment              | <b>1</b>                         |          |
|--|--|----------------------|----------------------------------|----------|
| Recipient Name and address (home or business)                                      | If recipient is an individual,<br>show any relationship to<br>any foundation manager<br>or substantial contributor | Foundation status of | Purpose of grant or contribution | Amount   |
| a Paid during the year GRANTS APPROVED AND AWARDED - \$684,280 - SEE STATEMENT 13. | or substantial contributor   | recipient            |                                  |          |
| STRONG SCHOLARSHIPS APPROVED AND AWARDED - \$60,000 - SEE STATEMENT 14.            |  |                      |                                  |          |
|  |  |                      |                                  |          |
|  |  |                      |                                  |          |
|  |  |                      |                                  |          |
| Total  |  |                      | <b>▶</b> 3a                      | 744,280. |
| <b>b</b> Approved for future payment   |  |                      |                                  |          |
| None   |  |                      |                                  |          |
|  |  |                      |                                  |          |
|  |  |                      |                                  |          |
| Total  |  |                      | <b>▶</b> 3b                      | 0.       |

### Part XVI-A **Analysis of Income-Producing Activities**

| Enter gross amounts unless otherwise indicated.                 | Unrelate                | d business income                     |                        | ded by section 512, 513, or 514         | (e)                                    |
|---|-------------------------|---------------------------------------|------------------------|---|--|
| 1 Program service revenue:                                      | (a)<br>Business<br>code | (b)<br>Amount                         | Exclu-<br>sion<br>code | <b>(d)</b><br>Amount                    | Related or exempt function income      |
| a   |                         |                                       |                        |   |  |
| b   |                         |                                       |                        |   |  |
| C   |                         |                                       |                        |   |  |
| d   | 1 1                     |                                       |                        |   |  |
| е   | 1 1                     |                                       |                        |   |  |
| f   | -                       |                                       |                        |   | ·, ·                                   |
| g Fees and contracts from government agencies                   |                         |                                       |                        |   |  |
| 2 Membership dues and assessments                               |                         |                                       |                        |   |  |
| 3 Interest on savings and temporary cash                        |                         | -                                     |                        |   | <del></del>                            |
| investments   |                         |                                       | 14                     | 57.                                     |  |
| 4 Dividends and interest from securities                        |                         |                                       | 14                     | 57.<br>584,899.                         | <del></del>                            |
| 5 Net rental income or (loss) from real estate:                 |                         |                                       |                        |   |  |
| a Debt-financed property  |                         |                                       | _                      |   |  |
| b Not debt-financed property                                    |                         | _                                     | <del> </del> -         |   | <del>-</del>                           |
| 6 Net rental income or (loss) from personal                     |                         | <del>-</del>                          |                        | 7                                       | ·                                      |
| property  |                         |                                       |                        |   |  |
| 7 Other investment income                                       |                         |                                       |                        |   |  |
|   |                         |                                       |                        |   | <u></u>                                |
| 8 Gain or (loss) from sales of assets other                     |                         |                                       | 18                     | 2 221 570                               |  |
| than inventory  |                         |                                       | 10                     | 3,231,570.                              | <del></del>                            |
| 9 Net income or (loss) from special events                      |                         |                                       |                        |   |  |
| 10 Gross profit or (loss) from sales of inventory               |                         |                                       |                        |   | ······································ |
| 11 Other revenue:   |                         |                                       |                        | 1                                       |  |
| a   | -                       |                                       |                        |   |  |
| b   |                         |                                       | +                      |   |  |
| C   |                         | · · · · · · · · · · · · · · · · · · · |                        |   |  |
| d   |                         |                                       |                        |   |  |
| e   |                         |                                       |                        |   |  |
| 12 Subtotal. Add columns (b), (d), and (e)                      | <u> </u>                | 0.                                    |                        | 3,816,526.                              | 0.                                     |
| 13 Total Add line 12, columns (b), (d), and (e)                 |                         |                                       |                        | 13                                      | 3,816,526.                             |
| (See worksheet in line 13 instructions to verify calculations.) |                         |                                       |                        |   |  |
| Part XVI-B Relationship of Activities t                         | the Acco                | mplishment of Ex                      | kempi                  | t Purposes                              |  |
|   |                         |                                       |                        |   | <del>.</del>                           |
| Line No. Explain below how each activity for which inco         | me is reported i        | n column (e) of Part XVI-A            | \ contrib              | uted importantly to the accomp          | olishment of                           |
| the foundation's exempt purposes (other than                    | by providing ful        | ias for such purposes).               |                        | *************************************** | <del></del>                            |
|   |                         |                                       |                        |   |  |
|   |                         |                                       |                        | <del> </del>                            |  |
|   |                         |                                       |                        |   | ····                                   |
|   |                         |                                       |                        |   |  |
|   |                         |                                       |                        |   |  |
|   |                         |                                       |                        |   |  |
|   |                         |                                       |                        |   |  |
|   |                         |                                       |                        |   |  |
|   |                         | <del>-</del>                          |                        |   |  |
|   |                         |                                       | -                      |   |  |
|   | -                       |                                       |                        |   |  |
|   |                         |                                       |                        |   |  |
|   |                         |                                       |                        | <del></del>                             |  |
|   |                         |                                       |                        |   |  |
|   |                         |                                       |                        |   | <del></del>                            |
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|   |                         |                                       |                        |   |  |
|   |                         |                                       |                        |   |  |
| 023621  |                         |                                       |                        |   | Form <b>990-PF</b> (2010)              |

| Form 990-PF (2 |                                       | E M. STRONG F                                    |   | 53-023   |                                |             | ige 13      |
|----------------|---------------------------------------|--|---|--|--------------------------------|-------------|-------------|
| Part XVII      | Information Re<br>Exempt Organ        |  | To and Transactions an                      | nd Relationships With Noncha   | ritable                        | •           |             |
| 1 Did the or   |                                       |  | llowing with any other organization         | described in section 501(c) of   | T                              | Yes         | No          |
|                | •                                     |  | on 527, relating to political organiza      | • •  |                                |             |             |
|                | •                                     | ation to a noncharitable exem                    |   | utions.  |                                |             |             |
| (1) Cash       |                                       | anon to a nononarnable exem                      | prorganization of.                          |  | 1a(1)                          |             | x           |
| (2) Other      |                                       |  |   |  | 1a(2)                          |             | X           |
| b Other tran   |                                       |  |   |  | iale                           |             |             |
|                |                                       | able averant organization                        |   |  | 15/1                           |             | v           |
| ٠,             | s of assets to a noncharita           | · -  | 100   | •  | 1b(1)                          |             | X           |
| • •            |                                       | oncharitable exempt organizati                   | ion   |  | 1b(2)                          |             |             |
|                | al of facilities, equipment,          |  |   |  | 1b(3)                          |             | X           |
| • •            | bursement arrangements                | ,  |   |  | 1b(4)                          | -           | X           |
|                | s or loan guarantees                  | ambarahin ar fijadrajaina natu                   | a statuana                                  |  | 1b(5)                          |             | X           |
|                |                                       | embership or fundraising solid                   |   |  | 1b(6)                          | -           | X           |
| _              |                                       | ailing lists, other assets, or pai               |   | and a harm the four more last realize of the goods   | 1c                             |             |             |
|                |                                       |  | - ·   | ays show the fair market value of the goods,<br>in any transaction or sharing arrangement, : |                                | eis,        |             |
| column (e      | d) the value of the goods,            | other assets, or services rece                   | ived.                                       |  |                                |             |             |
| (a) Line no    | (b) Amount involved                   | <u> </u>   | ritable exempt organization                 | (d) Description of transfers, transactions, and  | sharing an                     | rangeme     | nts         |
|                |                                       | N/   | <u>'A</u>                                   |  |                                | •           |             |
|                | <del> </del>                          |  |   |  |                                |             |             |
|                | · · · · · · · · · · · · · · · · · · · | -  |   |  |                                |             |             |
|                |                                       |  |   |  |                                |             |             |
|                |                                       | <u> </u>   | **  |  |                                | -           |             |
|                |                                       |  |   |  |                                |             |             |
|                |                                       |  |   |  |                                |             |             |
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|                |                                       |  |   |  | <del></del>                    |             |             |
| <del></del>    |                                       | <del>                                     </del> |   |  |                                |             |             |
|                |                                       |  |   |  |                                | _           |             |
|                |                                       |  | ·- <del>-</del>                             |  |                                |             |             |
|                |                                       |  |   |  |                                |             |             |
| 2a Is the fou  | ndation directly or indirec           | tly affiliated with, or related to               | , one or more tax-exempt organiza           | tions described  |                                |             |             |
| ın section     | 501(c) of the Code (other             | r than section 501(c)(3)) or in                  | section 527?                                |  | Yes                            | X           | ] No        |
| b If "Yes," c  | omplete the following sch             | edule.   |   |  |                                |             |             |
|                | (a) Name of org                       | janization                                       | (b) Type of organization                    | (c) Description of relations   | hip                            |             |             |
|                | N/A                                   |  |   |  |                                |             |             |
|                |                                       |  |   |  |                                |             |             |
|                |                                       |  |   |  |                                | _           |             |
|                |                                       |  |   |  |                                |             |             |
| Linds          | er nenalties of person I declare      | e that I have examined this return               | including accompanying schedules and s      | statements, and to the best of my knowledge and be   | lief it is tri                 | IA COTTO    | <del></del> |
| and            |                                       |  | y) is based on all information of which pre |  | iiei, it is ut                 | ie, come    | ۸۱,         |
| Sign Here      | BONN.                                 | . ( JAMNO 1                                      | 1 1/25/a                                    | 0/A ⊾ SEC/TREAS/EXE  | arm T                          |             | D T D       |
| Tiele          | Signature of officer or tru           | uctoo  |   | <u> </u>   | COLI                           | VE .        | DTK         |
|                | <del> </del>                          |  | Date Date                                   | Title  Date Check X if PTIN  |                                |             |             |
|                | Print/Type preparer's na              | / / //   | er's signature                              | Oate Check X If PTIN self-employed   |                                |             |             |
| Daid           | JOHN B. KI                            | NCAID,   | MAX BOOK                                    | And sen-employed   |                                |             |             |
| Paid           | CPA                                   | 7/0//  | y was                                       |  |                                |             |             |
| Preparer       | Firm's name ► JOH                     | IN B. KINCAID,                                   | C.P.A.                                      | Firm's EIN ►   |                                |             |             |
| Use Only       | Firm's address > 1.0                  | OOF DIIODE TOT                                   | AND ALIENTIE                                | <u>''/74/-</u>   | <del></del>                    |             |             |
|                |                                       | 0005 RHODE ISL<br>LLEGE PARK, M                  |   | Phone no. 301/   | 111.                           | 0 3 U       | n           |
|                |                                       | LUEGE FARR, M                                    | m 70140_1141                                | / 17110118 110. 301/<br>Fr   | <u>441 –</u><br>orm <b>990</b> |             |             |
|                |                                       |  |   |  |                                | (           | ,           |

(b) How acquired P - Purchase D - Donation (c) Date acquired (mo., day, yr.) (a) List and describe the kind(s) of property sold, e.g., real estate, (d) Date sold 2-story brick warehouse; or common stock, 200 shs. MLC Co. (mo., day, yr.) 1a GAINS <LOSSES> SEE ATTACHED P Various 08/31/11 b EASTMAN KODAK CO-4000 SHS D Various 12/02/10 c CLASS ACTION NOMINAL VALUE ELIMINATION P Various 12/08/10 d DFA INTL R/E PORT-2466+ SHS P 04/20/11 Various e DFA EMERGING MKTS PORT-1421+ SHS P Various 04/20/11 f DIMENSIONAL ADVISOR US MICRO CAP P PORT-899+ SHS Various 04/20/11 g US TARGETED VALUE PORT-1708+ SHS P Various 04/20/11 h DIMENSIONAL ADVISOR ONE YEAR FIXED INC PORT-14216 04/20/11 P Various | DFA INTL SMALL COMPANY PORT-895+ SHS P Various 04/20/11 J DFA INTL SMALL CAP VALUE-886+ SHS P Various 04/20/11 k DIMENSIONAL ADVISOR US LARGE CAP VALUE-3840+ SHS P Various 04/20/11 I VANGUARD DEVELOPED MKTS INDEX-7514+ SHS P Various 04/20/11 m VANGUARD S&P 500 ETF SHS-1350 SHS P Various 04/25/11 n VANGUARD REIT ETF SHS-150 SHS P Various |04/25/11 o VANGUARD REIT ETF SHS-100 SHS P Warious 04/25/11 (f) Depreciation allowed (g) Cost or other basis (h) Gain or (loss) (e) Gross sales price (or allowable) plus expense of sale (e) plus (f) minus (g) 58,466,820. 55,333,561 3,13<u>3,259.</u> a 18,848. 4,584. b 14,264. 1. C <1.> 13,000. d 11,964. 1,036. 32,000. 1,635. 30,365. 13,000. 12,667. 333. f 30,000. 27,728. 2,272. 9 146,574. 147,000. h 426. 16,000. 14,738: 1,262. 16,000. 14,555. 1,445. 83,000. 74,857 <u>8,14</u>3. 78,000. 75,971 ١ 2,029. 80,665. 75,922. 4,743. 8,810. 8,119 691. n 5,873. 5,413 0 460. Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 (I) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), (j) Adjusted basis (k) Excess of col. (i) (i) F.M.V. as of 12/31/69 but not less than "-0-") as of 12/31/69 over col. (j), if any 3,133,259. a 117,347. 4,584. 112,763 b 0. <1.> C đ 1,036. е 1,635. 33<u>3.</u> 2,272. g h 42<u>6.</u> 1,262. ı 1,445. 8,143. ١ 2,029. 4,743. m 691. n 0 460. { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 } 2 Capital gain net income or (net capital loss) 2 3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8

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- FOR TAX ON INVESTMENT INCOME -

PAGE / OF



HATTIE STRONG FOUNDATION (1088) ACCOUNT NO. 7023800

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| ACCOUNT NO. 7023800 | 7023800                | 09/01/10 THROUGH 01/31/11                  |            |             | PAGE 30               |
|---------------------|------------------------|--|------------|-------------|-----------------------|
| DATE                | PAR VALUE<br>OR SHARES | DESCRIPTION                                | PROCEEDS   | FEDERAL TAX | REALIZED<br>GAIN/LOSS |
|                     |                        | SALES                                      |            |             |                       |
| 12/02/10            | 8,000                  | ADOBE SYS INC COM                          | 224,092.21 | 288,091.20- | -68,998.99-           |
| 12/02/10            | , 000                  | AIR PROD & CHEMS INC COM                   | 337,769.69 | 22,219.35-  | 315,550.34            |
| 12/02/10            | 6,500                  | ALTRIA GROUP INC COM                       | 157,309.46 | 127,139.15- | 30,170.31             |
| 12/02/10            | 7,000                  | AMERICAN EXPRESS CO COM                    | 296,946.42 | 370,677.37- | 73,730.95-            |
| 12/02/10            | 5,000                  | AMGEN INC COM                              | 263,253.45 | 296,690.74~ | 33,437.29-            |
| 12/06/10            | 2,500                  | APACHE CORP COM                            | 268,682.14 | 175,796.50- | 92,885.64             |
| 12/02/10            | 6,500                  | AUTOMATIC DATA PROCESSING INC COM          | 289,709.90 | 250,678.62- | 39,031.28             |
| 12/02/10            | 8,000                  | BANK OF AMERICA CORP COM                   | 90,254.37  | 259,280.00- | 169,025.63-           |
| 12/02/10            | 5,000                  | BP PLC SPONS ADR                           | 200,506.61 | 139,807.93- | 60,698.68             |
| 12/02/10            | 11,000                 | CISCO SYS INC COM                          | 211,746.42 | 229,486.71- | 17,740.29-            |
| 12/02/10            | 5,000                  | DOW CHEM CO COM                            | 155,307.37 | 130,183.00- | 25,124.37             |
| 12/02/10            | 4,000                  | EASTMAN KODAK CO COM (REPORTED SEPARATELY) | 18,847.68  | 4,583.90-   | 14,263.78             |
| 12/02/10            | 12,000                 | EBAY INC COM                               | 364,914.21 | 351,919.80- | 12,994.41             |
| 12/02/10            | 6,000                  | EMERSON ELEC CO COM                        | 330,314.71 | 14,025.77-  | 316,288.94            |
| 12/02/10            | 4,000                  | EXXON MOBIL CORP COM                       | 275,243.34 | 43,189.29-  | 232,054.05            |



HATTIE M. STRONG FOUNDATION

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HATTIE STRONG FOUNDATION (1088) ACCOUNT NO. 7023800

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09/01/10 THROUGH 01/31/11

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| DATE     | PAR VALUE<br>OR SHARES | DESCRIPTION                            | PROCEEDS      | FEDERAL TAX    | REALIZED<br>GAIN/LOSS |
|----------|------------------------|--|---------------|----------------|-----------------------|
| 11/30/10 | 1,000,000              | FED FARM CR BK 5.550% 6/06/17          | 1,160,766.77  | 1,029,850.00-  | 130,916.77            |
| 11/30/10 | 1,500,000              | FED HOME LN MTG CORP 5.000% 4/14/23    | 1,512,750.00  | 1,497,000.00-  | 15,750.00             |
| 11/30/10 | 1,500,000              | · FED HOME LN MTG CORP 5.000% 12/14/18 | 1,566,375.00  | 1,503,240.00-  | 63,135.00             |
| 11/30/10 | 1,000,000              | FED HOME LN MTG CORP 6.000% 8/01/16    | 1,028,000.00  | 1,026,750.00-  | 1,250.00              |
| 11/30/10 | 1,000,000              | FED NATL HTG ASSN 4.625% 10/15/13      | 1,100,771.73  | 1,046,950.00-  | 53,821.73             |
| VARIOUS  | 29,255,348.73          | FEDERATED MMKT PRIME OBLIG-I #10 FFS   | 29,255,348.73 | 29,255,348.73- | 0.00                  |
| 11/30/10 | 500,000                | GENERAL ELEC CAP COR 5.375% 10/20/16   | 547,250.00    | -499,750.00-   | 47,500.00             |
| 12/02/10 | 16,000                 | GENERAL ELEC CO COM                    | 253,538.70    | 409,076.63-    | 155,537.93-           |
| 12/02/10 | 8,000                  | HOME DEPOT INC COM                     | 243,691.88    | 249,662.22-    | 5,970.34-             |
| 11/30/10 | 500,000                | IBM CORP 5.700% 9/14/17                | 581,750.00    | 538,975.00-    | 42,775.00             |
| 12/02/10 | 13,000                 | INTEL CORP COM                         | 275,725.34    | 286,540.33-    | 10,814.99-            |
| 12/06/10 | 2,700                  | INTERNATIONAL BUSINESS MACHS COM       | 383,618.11    | 251,316.00-    | 132,302.11            |
| 12/02/10 | 24,000                 | ISHARES TR MSCI EMERGING MKTS INDEX    | 1,074,791.06  | 1,002,710.40-  | 72,080.66             |
| 12/02/10 | 4,500                  | JOHNSON & JOHNSON COM                  | 276,931.53    | 10,508.84-     | 266,422.69            |
| 12/02/10 | 6,500                  | JP MORGAN CHASE & CO COM               | 244,993.85    | 253,500.00-    | 8,506.15-             |
| 12/02/10 | 5,000                  | KIMBERLY CLARK CORP COM                | 306,353.51    | 273,604.37-    | 32,749.14             |

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| ACCOUNT NO. 7023800 | ACCOUNT NO. 7023800    | 09/01/10 THROUGH 01/31/11          |            |             | PAGE                |
|---------------------|------------------------|------------------------------------|------------|-------------|---------------------|
| DAIE                | PAR VALUE<br>OR SHARES | DESCRIPTION                        | PROCEEDS   | FEDERAL TAX | REALIZE<br>GAIN/LOS |
| 12/02/10            | 4,000                  | HCDONALDS CORP COM                 | 310,362.75 | 130,880.00- | 179,482.7           |
| 12/02/10            | 6,000                  | HEDTRONIC INC COM                  | 202,085.14 | 354,172.20- | 152,087.0           |
| 12/02/10            | 7,000                  | HERCK & CO INC NEW COM             | 240,809.93 | 8,465.91-   | 232,344.0           |
| 12/02/10            | 10,000                 | MICROSOFT CORP COM                 | 251,300.75 | 262,000.00- | 10,699.2            |
| 12/02/10            | 4,000                  | NIKE INC CL B COM                  | 336,969.36 | 251,368.80- | 85,600.5            |
| 12/02/10            | 6,500                  | NOVARTIS AG ADR                    | 351,848.47 | 352,063.40- | 214.9               |
| 12/02/10            | 4,500                  | PEPSICO INC COM                    | 285,979.16 | 184,222.50- | 101,756.6           |
| 12/02/10            | 5,500                  | PHILIP MORRIS INTL COM             | 316,695.64 | 245,139.68- | 71,555.9            |
| 12/02/10            | 4,000                  | PROCTER & GAMBLE CO COM            | 247,159.98 | 8,832.81-   | 238,327.1           |
| VARIOUS             | 656,554.95             | RIDGEWORTH FD-PRIME QLTY MMKT #500 | 656,554.95 | 656,554.95- | 0.0                 |
| 11/30/10            | 700,000                | SBC COMMUNICATIONS 5.100% 9/15/14  | 770,406.00 | 724,297.00- | 46,109.0            |
| 12/02/10            | 4,500                  | SCHLUMBERGER LTD COM               | 343,883.29 | -11.11-     | 298,435.5           |
| 12/02/10            | 5,000                  | STATE STREET CORP COM              | 217,004.43 | 411,901.00- | 194,896.5           |
| 12/02/10            | 5,000                  | STRYKER CORP COM                   | 252,512.01 | 245,434.50- | 7,077.5             |
| 12/02/10            | 10,000                 | SYSCO CORP COM                     | 288,194.02 | 272,331.17- | 15,862.8            |
| 12/06/10            | 800                    | TECH DATA CORP COM                 | 35,772.39  | 10,892.00-  | 24,880.3            |



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HATTIE STRONG FOUNDATION (1088)

# SCHEDULE OF INVESTMENTS SOLD / MATURED / DISTRIBUTED

| DAIE     | PAR VALUE<br>OR SHARES | DESCRIPTION                                 | PROCEEDS         | FEDERAL TAX       | REALIZED<br>GAINZLOSS |
|----------|------------------------|---|------------------|-------------------|-----------------------|
| 12/02/10 | 4,000                  | UNITED TECHNOLOGIES CORP COM                | 296,612.39       | 226,150.00-       | 70,462.39             |
| 12/02/10 | 28,000                 | VANGUARD INDEX TR HID-CAP GROWTH            | 1,646,644.86     | 1,471,960.00-     | 174,684.86            |
| 12/02/10 | 30,000                 | `VANGUARD INDEX TR HIDCAP VALUE INDEX       | 1,506,298.93     | 1,474,434.00-     | 31,864.93             |
| 12/02/10 | 32,000                 | VANGUARD INDEX TR VANGUARD SMALL-CAP        | 2,189,175.83     | 2,051,190.40-     | 137,985.43            |
| 12/02/10 | 34,000                 | VANGUARD INTL EQUITY INDEX FDS              | 1,535,127.40     | 1,497,356.60-     | 37,770.80             |
| 12/02/10 | 42,000                 | VANGUARD TAX-MANAGED EUROPE PAC ETF         | 1,441,499.27     | 1,442,179.20-     | 679.93-               |
| 12/02/10 | 5,000                  | WAL-MART STORES INC COM                     | 267,605.47       | 265,400.00-       | 2,205.47              |
| 12/02/10 | 8,000                  | WALT DISNEY CO COM                          | 290,025.14       | 218,047.53-       | 71,977.61             |
| 12/02/10 | 4,500                  | WATERS CORP COM                             | 345,947.54       | 231,411.27-       | 114,536.27            |
| 12/02/10 | 10,000                 | WELLS FARGO & CO NEW COM .                  | 269,942.88       | 310,600.00-       | 40,657.12-            |
| 12/02/10 | 3,500                  | 3M CO COM                                   | 291,695.92       | 146,860.27-       | 144,835.65            |
|          |                        | TOTAL SALES                                 | 58, 485, 668. 09 | 55, 338, 144. 81- | 3, 147, 523. 28       |
|          |                        | FREE DELIVERIES                             |                  |                   |                       |
| 12/08/10 | 1                      | BANK OF AMERICA CORP CLASS ACTION           | 00.00            | 00.00             | 0.00                  |
| 12/08/10 | 1                      | FANNIE MAE- CLASS ACTION                    | 0.00             | 0.00              | 0.00                  |
| 12/08/10 | [-                     | TXU CORP CLASS ACTION (REPORTED SEPARATELY) | 0.00             | (1.00-)           | 1.00-                 |
|          |                        | TOTAL DELIVEPTES 0.00 1.00-                 | 00               | - 1               | -00-                  |

Part IV Capital Gains and Losses for Tax on Investment Income (b) How acquired P - Purchase D - Donation (c) Date acquired (mo., day, yr.) (a) List and describe the kind(s) of property sold, e.g., real estate, (d) Date sold 2-story brick warehouse; or common stock, 200 shs. MLC Co. (mo., day, yr.) 12 DIMENSIONAL ADVISOR ONE YEAR FIXED INC PORT-57971 Various P 05/19/11 b DFA INTL R/E PORT-708+ SHS P 07/13/11 Various c DFA EMERGING MKTS CORE EQU PORT-396+ SHS P Various 07/13/11d DIMENSIONAL ADVISOR US MICRO CAP PORT-252+ P Various 07/13/11 e US TARGETED VALUE PORT-477+ SHS P Various 07/13/11 f DIMENSIONAL ADVISOR ONE YEAR FIXED INC PORT-3571+ P Various 07/13/11 g DFA INTL SMALL COMPANY PORT-255+ SHS P Various 07/13/11 h DFA INTL SMALL CAP VALUE-255+ SHS 07/13/11 P Various I DIMENSIONAL ADVISOR US SMALL CAP VALUE-108+ SHS P Various 07/13/11 DIMENSIONAL ADVISOR US LARGE CAP VALUE-1084+ SHS P Various 07/13/11 k VANGUARD DEVELOPED MKTS INDEX-2161+ SHS P Various 07/13/11 VANGUARD S&P 500 ETF SHS-400 SHS P Various 07/15/11 m VANGUARD REIT ETF SHS-100 SHS P Various 07/15/11 n DFA INTL R/E PORT-750+ SHS P Various 08/03/11 o DFA EMERGING\_MKTS CORE EQU PORT-401+ SHS P Various 08/03/11 (f) Depreciation allowed (g) Cost or other basis (h) Gain or (loss) (e) Gross sales price (or allowable) plus expense of sale (e) plus (f) minus (g) 600,000. 597,681 2,319. a 3,800. b 3,438. 362. 8,500. 8,386. C 114. 3,700 d 3,561. 139. 8,300. 7,742. 558. 37,000. 36,821. 179. 4,400. 4,201 g 199. 4,400. h 4,203. 197. 2,900. 2,901. <1.> 23,000. 21,145. 1,855. 22,000. 21,849 151. 24,189. 22,500 1,689. 6,260. 847. 5,413. m 4,000. 3,640 n 360. 8,700. 8,568. 0 132. Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 (I) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), (j) Adjusted basis (k) Excess of col. (i) (i) F.M.V. as of 12/31/69 but not less than "-0-") as of 12/31/69 over col. (j), if any 2,319. а h 362. 114. C 139. đ 558. е 179<u>.</u> f 199. g 197. h <1.> 1,855. k 151. 1 1,689. 847. m n 360. 0 <u>132.</u> { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 } 2 Capital gain net income or (net capital loss) 2 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6):

If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8

Part IV | Capital Gains and Losses for Tax on Investment Income (b) How acquired P - Purchase D - Donation (c) Date acquired (mo., day, yr.) (a) List and describe the kind(s) of property sold, e.g., real estate. (d) Date sold (mo., day, yr.) 2-story brick warehouse; or common stock, 200 shs. MLC Co. 1a DIMENSIONAL ADVISOR US MICRO CAP PORT-256+ SHS Various 08/03/11 b US TARGETED VALUE PORT-494+ SHS P Various 08/03/11 c DIMENSIONAL ADVISOR ONE YEAR FIXED INC PORT-3764+ P Various 08/03/11 d DFA INTL SMALL COMPANY PORT-265+ SHS P Various 08/03/11 e DFA INTL SMALL CAP VALUE-269+ SHS P Various 08/03/11 f DIMENSIONAL ADVISOR US SMALL CAP VALUE-100+ SHS Various P 08/03/11 g DIMENSIONAL ADVISOR US LARGE CAP VALUE-1104+ SHS P Various 08/03/11 h VANGUARD DEVELOPED MKTS INDEX-2197+ SHS P Various 08/03/11 | VANGUARD S&P 500 ETF SHS-396+ SHS P Various 08/05/11 VANGUARD REIT ETF-100 SHS P Various 08/05/11 k DIMENSIONAL ADVISOR ONE YEAR FIXED INC PORT-19379 P Various 12/30/10 US TARGETED VALUE PORT-43427+ SHS P Various 02/25/11 m LITIGATION PROCEEDS-UNITED HEALTH P Various 05/05/11 \_n 0 (g) Cost or other basis (f) Depreciation allowed (h) Gain or (loss) (e) Gross sales price (or allowable) plus expense of sale (e) plus (f) minus (g) 3,500. 3,605 <105.> а 8,000. 8,030. b <30.> 39,000. 38,812. C 188. 4,500. d 4,373. 127. 4,500. 4,433. е 67. 2,500. 2,687. <187.> f 22,000. 21,525. g 475. 22,000. 22,220. h <220.> 23,325. 825. 22,500. 5,914. 5,414. 500. 200,000. 199,806 194. 750,000. 704,835. 45,165. 3,474. m 3.474. n 0 Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 (I) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), (j) Adjusted basis (k) Excess of col. (i) (i) F.M.V. as of 12/31/69 but not less than "-0-") as of 12/31/69 over col. (;), if any <105.> a b <30.> 188. C d 127. 67. е <187.> g 475. h <220.> 825. -1 500. 194. 45,165. ŀ m 3,474. n 0 { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 } 2 Capital gain net income or (net capital loss) 2 3,217,306. 3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8 N/A

| Form 99 | 0-PF (                      | Gain or (Loss) f                | rom Sale               | of A | ssets           | St               | atement 1        |
|---------|-----------------------------|---------------------------------|------------------------|------|-----------------|------------------|------------------|
| Descrip | (a)<br>otion of Property    | 7                               |                        |      | anner<br>quired | Date<br>Acquired | Date Solo        |
| GAINS < | LOSSES> SEE ATTA            | ACHED                           |                        | Pur  | chased          | Various          | 08/31/11         |
|         | (b)<br>Gross                | (c)<br>Cost or                  | (d)                    | o f  | (e)             |                  | (f)              |
|         | Sales Price                 | Other Basis                     | Expense<br>Sale        | OI   | Depre           | c. Gai           | n or Loss        |
|         | 58,466,820.                 | 55,333,561.                     |                        | 0.   |                 | 0.               | 3,133,259.       |
| Descrip | (a)<br>otion of Property    | ,                               |                        |      | anner<br>quired | Date<br>Acquired | Date Sold        |
| EASTMAN | KODAK CO-4000 S             | <br>SHS                         |                        | Do   | nated           | Various          | 12/02/10         |
|         | (b)<br>Gross<br>Sales Price | (c)<br>Value at<br>Time of Acq. | (d)<br>Expense<br>Sale | of   | (e)<br>Depre    |                  | (f)<br>n or Loss |
|         | 18,848.                     | 4,584.                          |                        | 0.   |                 | 0.               | 14,264.          |
| Descrip | (a)<br>tion of Property     | ,                               |                        |      | anner<br>quired | Date<br>Acquired | Date Sold        |
| CLASS A | CTION NOMINAL VA            | <br>LUE ELIMINATION             |                        | Pur  | chased          | Various          | 12/08/10         |
|         | (b)<br>Gross                | (c)<br>Cost or                  | (d)<br>Expense         | of   | (e)             |                  | (f)              |
|         | Sales Price                 | Other Basis                     | Sale                   |      | Depre           | c. Gair          | n or Loss        |
|         | 0.                          | 1.                              |                        | 0.   |                 | 0.               | <1.              |

| (a) Description of Property    | •                             |                        |            | anner<br>quired          | Date<br>Acquir           |                      |
|--------------------------------|-------------------------------|------------------------|------------|--------------------------|--------------------------|----------------------|
| DFA INTL R/E PORT-2466+        | <br>SHS                       |                        | Pur        | chased                   | Variou                   | 04/20/11             |
| (b)<br>Gross                   | (c)<br>Cost or                | (d)<br>Expense         | of         | (e)                      |                          | (f)                  |
| Sales Price                    | Other Basis                   | Sale                   |            | Depre                    |                          | ain or Loss          |
| 13,000.                        | 11,964.                       |                        | 0.         |                          | 0.                       | 1,036.               |
| (a)<br>Description of Property | •                             |                        |            | anner<br>quired          | Date<br>Acquir           |                      |
| DFA EMERGING MKTS PORT-        | 1421+ SHS                     |                        | Pur        | chased                   | Variou                   | 04/20/11             |
| (b)<br>Gross<br>Sales Price    | (c)<br>Cost or<br>Other Basis | (d)<br>Expense<br>Sale | of         | (e)<br>Depre             |                          | (f)<br>Gain or Loss  |
| 32,000.                        | 30,365.                       |                        | 0.         |                          | 0.                       | 1,635.               |
| (a)<br>Description of Property |                               |                        |            | anner<br>quired          | Date<br>Acquir           |                      |
| DIMENSIONAL ADVISOR US SHS     | MICRO CAP PORT-               | -899+                  | Pur        | chased                   | Variou                   | s 04/20/11           |
| (b)<br>Gross<br>Sales Price    | (c)<br>Cost or                | (d)<br>Expense         | of         | (e)                      |                          | (f)                  |
| SATES PLICE                    |                               | Cala                   |            | Donno                    | a 0                      | oin on Loga          |
| 13,000.                        | Other Basis 12,667.           | Sale                   | 0.         | Depre                    | 0. G                     | ain or Loss          |
|                                |                               | Sale                   | 0.         | Depre                    | <del></del>              |                      |
|                                | 12,667.                       | Sale                   | M          | Depre<br>anner<br>quired | <del></del>              | 333.                 |
| 13,000.                        | 12,667.                       | Sale                   | M<br>Ace   | anner                    | 0.                       | 333.<br>ed Date Sold |
| (a) Description of Property    | 12,667.                       | (d)<br>Expense<br>Sale | Acc<br>Pur | anner<br>quired          | Date<br>Acquir<br>Variou | 333.<br>ed Date Sold |

| Descript             | (a)<br>ion of      | Property          |                               |                        |            | lanner<br>quired |             | ite<br>ired  | Date Sold      |
|----------------------|--------------------|-------------------|-------------------------------|------------------------|------------|------------------|-------------|--------------|----------------|
| DIMENSIC<br>PORT-142 |                    |                   | YEAR FIXED INC                |                        | Pur        | chased           | Vari        | ous.         | 04/20/11       |
|                      | (h<br>Gro          | oss               | (c)<br>Cost or                | (d)<br>Expense         | of         | (e)              |             |              | (f)            |
|                      | Sales              | Price<br>         | Other Basis                   | Sale                   |            | Depre            | c.          | Gain<br>———  | or Loss        |
|                      | 1                  | L <b>47</b> ,000. | 146,574.                      |                        | 0.         |                  | 0.          |              | 426.           |
| Descript             | (a)<br>ion of      | Property          |                               |                        |            | lanner<br>quired |             | ite<br>iired | Date Sold      |
| DFA INTI             | SMALL              | COMPANY I         | -<br>PORT-895+ SHS            |                        | Pur        | chased           | Vari        | ous.         | 04/20/11       |
|                      | (h<br>Gro          | oss               | (c)<br>Cost or                | (d)<br>Expense         | of         | (e)              |             |              | (f)            |
|                      | Sales              | Price             | Other Basis                   | Sale                   |            | Depre            | c.          | Gain         | or Loss        |
|                      |                    | 16,000.           | 14,738.                       |                        | 0.         | • •              | 0.          |              | 1,262.         |
| Descript             | (a)<br>ion of      | Property          |                               |                        |            | anner<br>quired  |             | ite<br>iired | Date Sold      |
| DFA INTI             | SMALL              | CAP VALUE         | E-886+ SHS                    |                        | Pur        | chased           | Vari        | ous.         | 04/20/11       |
|                      | (h<br>Gro          | oss               | (c)<br>Cost or                | (d)<br>Expense         | of         | (e)              |             | . ·          | (f)            |
|                      | Sales              |                   | Other Basis                   | Sale                   |            |                  | <del></del> |              | or Loss        |
|                      |                    | 16,000.           | 14,555.                       |                        | 0.         |                  | 0.          |              | 1,445.         |
| Descript             | (a)<br>ion of      | Property          |                               |                        |            | anner<br>quired  |             | te<br>ired   | Date Sold      |
| DIMENSIC<br>SHS      | NAL ADV            | ISOR US I         | LARGE CAP VALUE               | -3840+                 | Pur        | chased           | Vari        | ous          | 04/20/11       |
|                      | (h<br>Gro<br>Sales | oss               | (c)<br>Cost or<br>Other Basis | (d)<br>Expense<br>Sale | of         | (e)<br>Depre     |             |              | (f)<br>or Loss |
| _                    | Dates              | 83,000.           |                               | Date                   | 0.         |                  | 0.          |              |                |
|                      |                    | 03,000.           | 74,857.                       |                        | <b>U</b> • |                  | υ.          |              | 8,143.         |

| Descript | (a)<br>ion of Property |                |                 |     | anner<br>quired | Dat          |      | Date Sold |
|----------|------------------------|----------------|-----------------|-----|-----------------|--------------|------|-----------|
|          | DEVELOPED MKTS         |                | 10              |     | chased          | Vario        |      | 04/20/11  |
| VANGUAND |                        | INDEX-1214+ St | 15              | Pul | Chaseu          | vario        | ous  | 04/20/11  |
|          | (b)<br>Gross           | (c)<br>Cost or | (d)<br>Expense  | of  | (e)             |              |      | (f)       |
| _        | Sales Price            | Other Basis    | Sale            | OI  | Depre           | c.           | Gain | or Loss   |
|          | 78,000.                | 75,971.        |                 | 0.  |                 | 0.           |      | 2,029.    |
| Descript | (a)<br>ion of Property |                |                 |     | anner<br>quired | Dat<br>Acqu: |      | Date Sold |
| VANGUARD | S&P 500 ETF SH         | S-1350 SHS     |                 | Pur | chased          | Vario        | ous  | 04/25/11  |
|          | (b)<br>Gross           | (c)<br>Cost or | (d)<br>Expense  | of  | (e)             |              | ~ ·  | (f)       |
|          | Sales Price            | Other Basis    | Sale            |     | Depre           | c.<br>       | Gain | or Loss   |
|          | 80,665.                | 75,922.        |                 | 0.  |                 | 0.           |      | 4,743.    |
| Descript | (a)<br>ion of Property | _              |                 |     | anner<br>quired | Dat<br>Acqui |      | Date Sold |
| VANGUARD | REIT ETF SHS-1         | 50 SHS         |                 | Pur | chased          | Vario        | ous  | 04/25/11  |
|          | (b)<br>Gross           | (c)<br>Cost or | (d)<br>Expense  | of  | (e)             |              |      | (f)       |
|          | Sales Price            |                | Sale            |     | Depre           | c            | Gain | or Loss   |
|          | 8,810.                 | 8,119.         |                 | 0.  |                 | 0.           |      | 691.      |
| Descript | (a)<br>ion of Property |                |                 |     | anner<br>quired | Dat<br>Acqui |      | Date Sold |
| VANGUARD | REIT ETF SHS-1         | _<br>00 sнs    |                 | Pur | chased          | Vario        | ous  | 04/25/11  |
|          | (b)<br>Gross           | (c)<br>Cost or | (d)             | of  | (e)             |              |      | (f)       |
|          | Sales Price            | Other Basis    | Expense<br>Sale | OI  | Depre           | c.           | Gain | or Loss   |
|          | 5,873.                 | 5,413.         |                 | 0.  |                 | 0.           |      | 460.      |

| Descrip        | (a)<br>tion of Property      |                               |                        |               | anner<br>quired |            | te<br>ired  | Date Sold |
|----------------|------------------------------|-------------------------------|------------------------|---------------|-----------------|------------|-------------|-----------|
|                | ONAL ADVISOR ONE<br>971+ SHS | YEAR FIXED INC                |                        | Pur           | chased          | Vari       | ous         | 05/19/11  |
|                | (b)<br>Gross                 | (c)<br>Cost or                | (d)<br>Expense         | of            | (e)             |            | <b>~</b> '  | (f)       |
|                | Sales Price                  | Other Basis                   | Sale                   | <del></del> . | Depre           |            | Gain<br>——— | or Loss   |
|                | 600,000.                     | 597,681 <b>.</b>              |                        | 0.            |                 | 0.         |             | 2,319.    |
| Descrip        | (a)<br>tion of Property      |                               |                        |               | anner<br>quired | Da<br>Acqu | te<br>ired  | Date Sold |
| DFA INT        | L R/E PORT-708+              | -<br>Shs                      |                        | Pur           | chased          | Vari       | ous         | 07/13/11  |
|                | (b)<br>Gross                 | (c)<br>Cost or                | (d)<br>Expense         | of            | (e)             | _          | g           | (f)       |
|                | Sales Price                  | Other Basis                   | Sale                   |               | Depre           |            | Gain<br>——— | or Loss   |
|                | 3,800.                       | 3,438.                        |                        | 0.            |                 | 0.         |             | 362.      |
| Descrip        | (a)<br>tion of Property      |                               |                        |               | anner<br>quired | Da<br>Acqu | te<br>ired  | Date Sold |
| DFA EME        | RGING MKTS CORE              | _<br>EQU PORT-396+ S          | SHS                    | Pur           | chased          | Vari       | ous         | 07/13/11  |
|                | (b)<br>Gross                 | (c)<br>Cost or                | (d)<br>Expense         | of            | (e)             |            |             | (f)       |
|                | Sales Price                  | Other Basis                   | Sale                   |               | Depre           | C.         | Gain<br>——  | or Loss   |
|                | 8,500.                       | 8,386.                        |                        | 0.            |                 | 0.         |             | 114.      |
| Descrip        | (a)<br>tion of Property      |                               |                        |               | anner<br>quired | Da<br>Acqu | te<br>ired  | Date Sold |
| DIMENSI<br>SHS | ONAL ADVISOR US              | _<br>MICRO CAP PORT-          | -252+                  | Pur           | chased          | Vari       | ous         | 07/13/11  |
|                | (b)<br>Gross<br>Sales Price  | (c)<br>Cost or<br>Other Basis | (d)<br>Expense<br>Sale | of            | (e)<br>Depre    | c.         |             | (f)       |
|                | 54205 12200                  | *                             |                        |               | F               | • •        |             | 01 1000   |

| (a)<br>Description of Property         |                               |                        |     | fanner<br>quired  |            | te<br>ired | Date Sold      |
|--|-------------------------------|------------------------|-----|-------------------|------------|------------|----------------|
| US TARGETED VALUE PORT-                | _<br>477+ SHS                 |                        | Pur | chased            | Vari       | ous        | 07/13/11       |
| (b)<br>Gross<br>Sales Price            | (c)<br>Cost or<br>Other Basis | (d)<br>Expense<br>Sale | of  | (e)<br>Depre      |            | Gain       | (f)<br>or Loss |
| 8,300.                                 | 7,742.                        |                        | 0.  |                   | 0.         |            | 558.           |
| (a) Description of Property            | _                             |                        |     | Manner<br>equired |            | te<br>ired | Date Sold      |
| DIMENSIONAL ADVISOR ONE PORT-3571+ SHS | YEAR FIXED INC                |                        | Pur | chased            | Vari       | ous        | 07/13/11       |
| (b)<br>Gross<br>Sales Price            | (c)<br>Cost or<br>Other Basis | (d)<br>Expense<br>Sale | of  | (e)<br>Depre      |            | Gain       | (f)<br>or Loss |
| 37,000.                                | 36,821.                       |                        | 0.  |                   | 0.         |            | 179.           |
| (a)<br>Description of Property         | _                             |                        |     | lanner<br>quired  | Da<br>Acqu |            | Date Sold      |
| DFA INTL SMALL COMPANY                 | PORT-255+ SHS                 |                        | Pur | chased            | Vari       | ous        | 07/13/11       |
| (b)<br>Gross<br>Sales Price            | (c)<br>Cost or<br>Other Basis | (d)<br>Expense<br>Sale | of  | (e)<br>Depre      | c.         |            | (f)<br>or Loss |
| 4,400.                                 | 4,201.                        |                        | 0.  |                   | 0.         |            | 199.           |
| (a)<br>Description of Property         |                               |                        |     | anner<br>quired   | Da<br>Acqu | te<br>ired | Date Sold      |
| DFA INTL SMALL CAP VALUE               | -<br>E-255+ SHS               |                        | Pur | chased            | Vari       | ous        | 07/13/11       |
| (b)<br>Gross<br>Sales Price            | (c)<br>Cost or<br>Other Basis | (d)<br>Expense<br>Sale | of  | (e)<br>Depre      | c.         |            | (f)            |
| 4,400.                                 | 4,203.                        |                        | 0.  |                   | 0.         |            | 197.           |

|                |                             | •                             |                        |     |                   |                  |                  |
|----------------|-----------------------------|-------------------------------|------------------------|-----|-------------------|------------------|------------------|
| Descrip        | (a)<br>tion of Property     | ,                             |                        |     | Manner<br>Equired | Date<br>Acquired | . Date Sold      |
| DIMENSI<br>SHS | ONAL ADVISOR US             | SMALL CAP VALUE               | E-108+                 | Pur | chased            | Various          | 07/13/11         |
|                | (b)<br>Gross<br>Sales Price | (c)<br>Cost or<br>Other Basis | (d)<br>Expense<br>Sale | of  | (e)<br>Depre      |                  | (f)<br>n or Loss |
|                | 2,900.                      | 2,901.                        |                        | 0.  |                   | 0.               | <1.>             |
| Descrip        | (a)<br>tion of Property     | •                             |                        |     | lanner<br>quired  | Date<br>Acquired | Date Sold        |
| DIMENSI<br>SHS | ONAL ADVISOR US             | LARGE CAP VALUE               | E-1084+                | Pur | chased            | Various          | 07/13/11         |
|                | (b)<br>Gross<br>Sales Price | (c)<br>Cost or<br>Other Basis | (d)<br>Expense<br>Sale | of  | (e)<br>Depre      |                  | (f)<br>n or Loss |
|                | 23,000.                     | 21,145.                       |                        | 0.  |                   | 0.               | 1,855.           |
| Descrip        | (a)<br>tion of Property     | •                             |                        |     | lanner<br>quired  | Date<br>Acquired | Date Sold        |
| VANGUAR        | D DEVELOPED MKTS            |                               | IS                     | Pur | chased            | Various          | 07/13/11         |
|                | (b)<br>Gross<br>Sales Price | (c)<br>Cost or<br>Other Basis | (d)<br>Expense<br>Sale | of  | (e)               |                  | (f)<br>n or Loss |
| •              | 22,000.                     | 21,849.                       |                        | 0.  |                   | 0.               | 151.             |
| Descrip        | (a)<br>tion of Property     |                               |                        |     | anner<br>quired   | Date<br>Acquired | Date Sold        |
| VANGUAR        | D S&P 500 ETF SH            |                               |                        | Pur | chased            | Various          | 07/15/11         |
|                | (b)<br>Gross<br>Sales Price | (c)<br>Cost or<br>Other Basis | (d)<br>Expense<br>Sale | of  | (e)               |                  | (f)              |
| -              | 24,189.                     | 22,500.                       |                        | 0.  | Depre             | 0.               | 1,689.           |
|                | • •                         |                               |                        |     |                   |                  | = ,              |

| Description               | (a)<br>on of Property                        |                                  |                        |               | anner<br>quired          | Da<br>Acqu       |                   | Date Sold      |
|---------------------------|--|----------------------------------|------------------------|---------------|--------------------------|------------------|-------------------|----------------|
| VANGUARD F                | REIT ETF SHS-1                               |                                  |                        | Pur           | chased                   | Vari             | ous               | 07/15/11       |
|                           | (b)<br>Gross                                 | (c)<br>Cost or                   | (d)<br>Expense         | of            | (e)                      |                  |                   | (f)            |
|                           | Sales Price                                  | Other Basis                      | Sale                   | <del></del> - | Depre                    |                  | Gain              | or Loss        |
|                           | 6,260.                                       | 5,413.                           |                        | 0.            |                          | 0.               |                   | 847.           |
| Description               | (a)<br>on of Property                        |                                  |                        |               | anner<br>quired          | Da<br>Acqu       | te<br>ired        | Date Sold      |
| DFA INTL F                | R/E PORT-750+                                | SHS                              |                        | Pur           | chased                   | Vari             | ous               | 08/03/11       |
| \$                        | (b)<br>Gross<br>Sales Price                  | (c)<br>Cost or<br>Other Basis    | (d)<br>Expense<br>Sale | of            | (e)<br>Depre             | c.               | Gain              | (f)            |
|                           | 4,000.                                       | 3,640.                           |                        | 0.            |                          | 0.               |                   | 360.           |
| Description               | (a)<br>on of Property                        |                                  |                        |               | anner<br>quired          | Da<br>Acqu       | te<br>ired        | Date Sold      |
| DFA EMERG                 | ING MKTS CORE                                | —<br>EQU PORT-401+ S             | HS                     | Pur           | chased                   | Vari             | ous               | 08/03/11       |
|                           |  |                                  |                        |               |                          |                  |                   |                |
|                           | (b)  | (c)                              | _ (d)                  | _             | (e)                      |                  |                   | (f)            |
| 2                         | (b)<br>Gross<br>Sales Price                  | (c)<br>Cost or<br>Other Basis    | (d)<br>Expense<br>Sale | of            | (e)<br>Depre             | c.               | Gain              | (f)<br>or Loss |
|                           | Gross  | Cost or                          | Expense                | of<br>0.      |                          | o.               | Gain              |                |
|                           | Gross<br>Sales Price                         | Cost or<br>Other Basis<br>8,568. | Expense                | 0.<br>Ma      |                          |                  | te                | or Loss        |
| Description               | Gross Sales Price 8,700.  (a) on of Property | Cost or<br>Other Basis<br>8,568. | Expense<br>Sale        | 0.<br>Ma      | Depre                    | 0.               | te<br>ired        | or Loss        |
| Description DIMENSION SHS | Gross Sales Price 8,700.  (a) on of Property | Cost or<br>Other Basis<br>8,568. | Expense<br>Sale        | 0.  Market    | Depre<br>anner<br>quired | 0.  Da Acqu Vari | te<br>ired<br>ous | 132. Date Sold |

| Description of Property    Manner   Date   Acquired   Acquired   Date   Sol   |         |         |             |                     |         |     |        |          |      |             |       |
|---|---------|---------|-------------|---------------------|---------|-----|--------|----------|------|-------------|-------|
| Cost or Other Basis   Expense of Sale   Cost or Other Basis   Expense of Sale   Deprec.   Gain or Loss  | Descrip |         | Property    |                     |         |     |        |          |      | Date        | Sold  |
| Cross   Sales Price   Other Basis   Expense of Sale   Deprec.   Gain or Loss  | US TARG | ETED VA | LUE PORT-   | -<br>494+ SHS       |         | Pur | chased | Vari     | ous. | 08/         | 03/11 |
| R,000.   R,030.   O.   O.   <30   |         | Gr      | oss         | Cost or             | Expense | of  |        |          | a :- |             |       |
| Manner   Date   Acquired   Acquired   Date   Sol  | -       | Sales   |             |                     | Sale    |     | Depre  |          | Gain | or Lo       |       |
| Description of Property   |         |         | 8,000.      | 8,030.              |         | 0.  |        | 0.       |      |             | <30.  |
| PORT-3764+ SHS  | Descrip | • •     | Property    |                     |         |     |        |          |      | Date        | Sold  |
| Cost or Other Basis   Expense of Sale   Deprec.   Gain or Loss  |         |         |             | _<br>YEAR FIXED INC |         | Pur | chased | Vari     | ous. | 08/         | 03/11 |
| Description of Property  Description of Property  Description of Property  Description of Property  Description of Property  (b) (c) (d) (e) (f)  Gross Cost or Expense of Sales Price Other Basis Sale Deprec. Gain or Loss  4,500. 4,373. 0. 0. 127  Description of Property  Description of Property  Description of Property  (a) Manner Date Acquired Acquired Date Sol  Manner Date Acquired Acquired Date Sol  DFA INTL SMALL CAP VALUE-269+ SHS  Purchased Various 08/03/1  (b) (c) (d) (e) (f)                       |         | Gr      | oss         | Cost or             | Expense | of  |        | c.       | Gain |             | oss   |
| Description of Property  DFA INTL SMALL COMPANY PORT-265+ SHS  (b) (c) (d) (e) (f)  Gross Cost or Expense of Sales Price Other Basis Sale Deprec. Gain or Loss  4,500. 4,373. 0. 0. 127  (a) Manner Date Acquired Acquired Date Sol  Description of Property  Description of Property  DFA INTL SMALL CAP VALUE-269+ SHS  (b) (c) (d) (e) (f)  Gross Cost or Expense of Sales Deprec. Gain or Loss  Manner Date Acquired Acquired Date Sol  OFA INTL SMALL CAP VALUE-269+ SHS  Purchased Various 08/03/1  (b) (c) (d) (e) (f) | -       |         | 39,000.     | 38,812.             |         | 0.  |        | 0.       |      | <del></del> | 188.  |
| (b)       (c)       (d)       (e)       (f)         Gross       Cost or Sales Price       Expense of Sale       Deprec. Gain or Loss         4,500.       4,373.       0.       0.       127         (a)       Manner Acquired Acquired Acquired Acquired Date Sol         DFA INTL SMALL CAP VALUE-269+ SHS       Purchased Various 08/03/1         (b)       (c)       (d)       (e)       (f)         Gross       Cost or Expense of       Expense of  | Descrip |         | Property    |                     |         |     |        |          |      | Date        | Sold  |
| Gross Cost or Sales Price Other Basis Sale Deprec. Gain or Loss  4,500. 4,373. 0. 0. 127  Ca)  Description of Property  DFA INTL SMALL CAP VALUE-269+ SHS  (b)  Gross  Cost or  Expense of Sale Deprec. Gain or Loss  Manner Date Acquired Acquired Date Sol Purchased Various 08/03/1  (b) Gross  Cost or  Expense of  Expense of  | DFA INT | L SMALL | COMPANY     | <br>PORT-265+ SHS   |         | Pur | chased | Vari     | ous  | 08/0        | 03/11 |
| Sales Price Other Basis Sale Deprec. Gain or Loss  4,500. 4,373. 0. 0. 127  (a) Description of Property Acquired Acquired Date Sol  DFA INTL SMALL CAP VALUE-269+ SHS Purchased Various 08/03/1  (b) (c) (d) (e) (f)  Gross Cost or Expense of  |         |         |             |                     |         | of  | (e)    |          |      | (f)         |       |
| (a)  Description of Property  DFA INTL SMALL CAP VALUE-269+ SHS  (b)  (c)  Gross  (d)  (e)  (f)  (f)  | _       |         |             |                     |         |     | Depre  | c.       | Gain | or Lo       | oss   |
| Description of Property  DFA INTL SMALL CAP VALUE-269+ SHS  (b) (c) (d) (e) (f)  Gross Cost or Expense of   |         |         | 4,500.      | 4,373.              |         | 0.  |        | 0.       |      |             | 127.  |
| (b) (c) (d) (e) (f) Gross Cost or Expense of  | Descrip |         | Property    |                     |         |     |        |          |      | Date        | Sold  |
| Gross Cost or Expense of  | DFA INT | L SMALL | CAP VALU    | -<br>E-269+ SHS     |         | Pur | chased | Vari     | ous  | 08/0        | 3/11  |
|   |         | Gre     | oss         | Cost or             | Expense | of  |        | <b>.</b> | Gain |             | ) S S |
| 4,500. 4,433. 0. 0. 67  | -       |         | <del></del> |                     |         | 0.  |        |          |      |             | 67.   |

| Descrip        | (a)<br>otion of Property    |                               |                        |     | Manner<br>cquired | Date<br>Acquired | Date Sold        |
|----------------|-----------------------------|-------------------------------|------------------------|-----|-------------------|------------------|------------------|
| DIMENSI<br>SHS | ONAL ADVISOR US             | <br>SMALL CAP VALUE           | E-100+                 | Pu  | rchased           | Various          | 08/03/11         |
|                | (b)<br>Gross<br>Sales Price | (c)<br>Cost or<br>Other Basis | (d)<br>Expense<br>Sale | of  | (e)<br>Depre      |                  | (f)<br>n or Loss |
|                | 2,500.                      | 2,687.                        |                        | 0.  |                   | 0.               | <187.            |
| Descrip        | (a)<br>otion of Property    | ·                             |                        |     | Manner<br>equired | Date<br>Acquired | Date Sold        |
| DIMENSI<br>SHS | ONAL ADVISOR US             | LARGE CAP VALUE               | E-1104+                | Pu  | chased            | Various          | 08/03/11         |
|                | (b)<br>Gross<br>Sales Price | (c)<br>Cost or<br>Other Basis | (d)<br>Expense<br>Sale | of  | (e)<br>Depre      |                  | (f)<br>n or Loss |
|                | 22,000.                     | 21,525.                       |                        | 0.  |                   | 0.               | 475.             |
| Descrip        | (a)<br>otion of Property    |                               |                        |     | Manner<br>Equired | Date<br>Acquired | Date Sold        |
| VANGUAR        | D DEVELOPED MKTS            |                               | IS                     | Pur | chased            | Various          | 08/03/11         |
|                | (b)<br>Gross<br>Sales Price | (c)<br>Cost or<br>Other Basis | (d)<br>Expense<br>Sale | of  | (e)<br>Depre      |                  | (f)<br>n or Loss |
|                | 22,000.                     | 22,220.                       |                        | 0.  |                   | 0.               | <220.>           |
| Descrip        | (a)<br>tion of Property     |                               | -                      |     | Manner<br>equired | Date<br>Acquired | Date Sold        |
| VANGUAR        | D S&P 500 ETF SH            | <br>S-396+ SHS                |                        | Pur | chased            | Various          | 08/05/11         |
|                | (b)<br>Gross                | (c)<br>Cost or                | (d)<br>Expense         | of  | (e)               |                  | (f)              |
|                | Sales Price                 | Other Basis                   | Sale                   |     | Depre             | c. Gain          | or Loss          |
|                | 23,325.                     | 22,500.                       |                        | 0.  |                   | 0.               | 825.             |

| Descript             | (a)<br>tion of Property                                     |                               |                        |             | lanner<br>quired                 |            | ite<br>ired | Date Sold                      |
|----------------------|---|-------------------------------|------------------------|-------------|----------------------------------|------------|-------------|--------------------------------|
| VANGUARI             | REIT ETF-100 S  | HS                            |                        | Pur         | chased                           | Vari       | ous.        | 08/05/11                       |
|                      | (b)<br>Gross  | (c)<br>Cost or                | (d)<br>Expense         | of          | (e)                              |            |             | (f)                            |
| _                    | Sales Price   | Other Basis                   | Sale                   | <del></del> | Depre                            | ·C•        | Gain<br>——— | or Loss                        |
|                      | 5,914.  | 5,414.                        |                        | 0.          |                                  | 0.         |             | 500.                           |
| Descript             | (a)<br>tion of Property                                     |                               |                        |             | anner<br>quired                  |            | te<br>ired  | Date Sold                      |
| DIMENSIC<br>PORT-193 | ONAL ADVISOR ONE<br>379+ SHS                                | YEAR FIXED INC                |                        | Pur         | chased                           | Vari       | ous         | 12/30/10                       |
|                      | (b)<br>Gross  | (c)<br>Cost or                | (d)<br>Expense         | of          | (e)                              |            |             | (f)                            |
| _                    | Sales Price   | Other Basis                   | Sale                   | <u> </u>    | Depre                            | c.         | Gain        | or Loss                        |
|                      | 200,000.  | 199,806.                      |                        | 0.          |                                  | 0.         |             | 194.                           |
|                      | tion of Property  ETED VALUE PORT-  (b)  Gross  Sales Price | _                             | (d)<br>Expense<br>Sale | Pur         | quired<br>chased<br>(e)<br>Depre | Vari       |             | Date Sold 02/25/11 (f) or Loss |
|                      | 750,000.  | 704,835.                      |                        | 0.          |                                  | 0.         |             | 45,165.                        |
| Descript             | (a)<br>ion of Property                                      |                               |                        |             | anner<br>quired                  | Da<br>Acqu | te<br>ired  | Date Sold                      |
| LITIGATI             | ON PROCEEDS-UNI   | TED HEALTH                    |                        | Pur         | chased                           | Vari       | ous         | 05/05/11                       |
|                      | (b)<br>Gross<br>Sales Price                                 | (c)<br>Cost or<br>Other Basis | (d)<br>Expense<br>Sale | of          | (e)<br>Depre                     | c.         |             | (f)<br>or Loss                 |
|                      | 3,474.  | 0.                            |                        | 0.          |                                  | 0.         |             | 3,474.                         |
| Capital              | Gains Dividends   | from Part IV                  |                        |             |                                  |            |             | 0.                             |
| Total to             | Form 990-PF, P  | art I line 6a                 |                        |             |                                  | -          |             | 3,231,570.                     |
|                      | 101111 330 11, 1  | are r, rine ou                |                        |             |                                  | _          |             | 3,231,370.                     |

| Form 990-PF Interest on Sav                         | ings and Tem                 | porary Cash I                     | investments                  | Statement            | 2        |
|---|------------------------------|-----------------------------------|------------------------------|----------------------|----------|
| Source  |                              |                                   |                              | Amount               |          |
| SUNTRUST BANK                                       |                              |                                   | •                            | 5                    | 7.       |
| Total to Form 990-PF, Part I                        | , line 3, Co                 | lumn A                            |                              | 5                    | 7.       |
| Form 990-PF Dividence                               | ds and Inter                 | est from Secu                     | rities                       | Statement            | 3        |
| Source  | Gross                        |                                   | oital Gains<br>Dividends     | Column (A)<br>Amount |          |
| FIDELITY INVESTMENTS SUNTRUST BANK                  |                              | 143,225.<br>441,674.              | 0.                           | 143,22<br>441,67     |          |
| Total to Fm 990-PF, Part I,                         | ln 4                         | 584,899.                          | 0.                           | 584,89               | 9.       |
| Form 990-PF   | Accounti                     | ng Fees                           |                              | Statement            | 4        |
| Description   | (a)<br>Expenses<br>Per Books | (b) Net Invest- ment Income       | (c)<br>Adjusted<br>Net Incom |                      |          |
| ACCOUNTING & TAX SERVICES                           | 10,500.                      | 5,250.                            |                              | 5,25                 | 0.       |
| To Form 990-PF, Pg 1, ln 16b                        | 10,500.                      | 5,250.                            |                              | 5,25                 | 0.       |
| Form 990-PF   | Other Profes                 | sional Fees                       |                              | Statement            | <u> </u> |
| Description   | (a)<br>Expenses<br>Per Books | (b)<br>Net Invest-<br>ment Income | (c)<br>Adjusted<br>Net Incom |                      |          |
| CUSTODIAN & AGENCY FEES INVESTMENT ADVISORY         | 9,873.                       | 9,873.                            |                              |                      | 0.       |
|   | 127,027.                     | 127,027.                          |                              |                      | 0.       |
| MANAGEMENT SERVICES ACTUARIAL FEES GRANT CONSULTANT | 384.<br>44,000.              | 75.<br>0.                         |                              | 30:<br>44,00         |          |

| Form 990-PF   | Tax   | es                      |                     |                              | Statement                           | 6          |
|---|---|-------------------------|---------------------|------------------------------|-------------------------------------|------------|
| Description   | (a)<br>Expenses<br>Per Books                  | (b) Net Inves ment Inco |                     | (c)<br>Adjusted<br>Net Incom |                                     |            |
| PAYROLL TAXES   | 17,892.                                       | 3,5                     | 542.                |                              | 14,3                                | 50.        |
| FEDERAL EXCISE TAX (2010/2011)  | 64,995.                                       |                         | 0.                  |                              |                                     | 0.         |
| To Form 990-PF, Pg 1, ln 18   | 82,887.                                       | 3,5                     | 542.                |                              | 14,3                                | 50.        |
| Form 990-PF   | Other E                                       | xpenses                 |                     |                              | Statement                           | 7          |
| Description   | (a)<br>Expenses<br>Per Books                  | (b) Net Inves ment Inco |                     | (c)<br>Adjusted<br>Net Incom |                                     |            |
| COMPUTER SERVICE & MAINTENANCE INSURANCE REPAIRS & MAINTENANCE OFFICE EXPENSE, SUPPLIES AND POSTAGE TELEPHONE | 5,150.<br>2,970.<br>459.<br>25,507.<br>1,784. | 5,0                     | )20.<br>588.<br>91. |                              | 4,11<br>2,38<br>30<br>20,4!<br>1,41 | 32.<br>58. |
| To Form 990-PF, Pg 1, ln 23   | 35,870.                                       | 7,1                     | 04.                 |                              | 28,70                               | 56.        |
| Form 990-PF U.S. and S  | State/City G                                  | overnment               | Obli                | gations.                     | Statement                           | 8          |
| Description   | U.S<br>Gov'                                   |                         | Вос                 | ok Value                     | Fair Market<br>Value                | 5          |
|   | X   |                         |                     | 0.                           |                                     | 0.         |
| Total U.S. Government Obligat   | ions  | _                       |                     |                              |                                     |            |
| Total State and Municipal Gov   | vernment Obl                                  | igations -              |                     |                              |                                     |            |
| Total to Form 990-PF, Part II   | , line 10a                                    | _                       |                     | 0.                           |                                     | 0.         |

| Form 990-PF   | Corporate Stock                             |                  | State | ement 9            |
|---|---|------------------|-------|--------------------|
| Description   |   | Book Value       |       | Market<br>alue     |
| SEE ATTACHED INVESTMENT REPORT  | (STATEMENT 15)                              | 20,599,354       | . 19  | ,851,887.          |
| Total to Form 990-PF, Part II,  | line 10b                                    | 20,599,354       | . 19  | ,851,887.          |
| Form 990-PF   | Corporate Bonds                             |                  | State | ement 10           |
| Description   |   | Book Value       |       | Market<br>alue     |
| SEE ATTACHED INVESTMENT REPORT  | (STATEMENT 15)                              | 7,721,554        | . 7   | ,758,812.          |
| Total to Form 990-PF, Part II,  | line 10c                                    | 7,721,554        | . 7   | ,758,812.          |
| Name and Address  | and Foundation Mana  Title and  Avrg Hrs/Wk | En<br>Compen- Be |       | Expense<br>Account |
| HENRY L STRONG<br>6551 LOISDALE CT, SUITE 160<br>SPRINGFIELD, VA 22150                  | PRESIDENT/CHAI                              | RMAN 0.          | 0.    | 0.                 |
| BENTE STRONG<br>6551 LOISDALE CT, SUITE 160<br>SPRINGFIELD, VA 22150                    | DIRECTOR<br>1.00                            | 0.               | 0.    | 0.                 |
| MICHAEL O SUDDATH<br>6551 LOISDALE CT, SUITE 160<br>SPRINGFIELD, VA 22150               | DIRECTOR<br>1.00                            | 0.               | 0.    | 0.                 |
| H GREGORY PLATTS<br>6551 LOISDALE CT, SUITE 160<br>SPRINGFIELD, VA 22150                | DIRECTOR 3.00                               | 0.               | 0.    | 0.                 |
| MARY D JANNEY <resigned<br>10/27/2010&gt;<br/>6551 LOISDALE CT, SUITE 160</resigned<br> | DIRECTOR                                    | 0.               | 0.    | 0.                 |

| HATTIE M. STRONG FOUNDATION  |                     |                       | 53-0                            | 237223 |
|--|---------------------|-----------------------|---------------------------------|--------|
| BARBARA B CANTRELL<br>6551 LOISDALE CT, SUITE 160<br>SPRINGFIELD, VA 22150               | DIRECTOR<br>1.00    | 0.                    | 0.                              | 0.     |
| ROBIN C TANNER<br>6551 LOISDALE CT, SUITE 160<br>SPRINGFIELD, VA 22150                   | SEC/TREAS-EXECU     | TTIVE DIRECT 124,062. | 19,554. <u>2/</u><br><u>3</u> / | 0.     |
| SIGRID S REYNOLDS<br>6551 LOISDALE CT, SUITE 160<br>SPRINGFIELD, VA 22150                | VICE PRESIDENT 5.00 | 0.                    | 0.                              | 0.     |
| JOHN M LYNHAM JR<br>6551 LOISDALE CT, SUITE 160<br>SPRINGFIELD, VA 22150                 | DIRECTOR<br>1.00    | 0.                    | 0.                              | 0.     |
| RICHARD S T MARSH<br>6551 LOISDALE CT, SUITE 160<br>SPRINGFIELD, VA 22150                | DIRECTOR 4.00       | 0.                    | 0. <u>1</u> /                   | 0.     |
| CAROL L SCHWARTZ<br>6551 LOISDALE CT, SUITE 160<br>SPRINGFIELD, VA 22150                 | DIRECTOR<br>1.00    | 0.                    | 0.                              | 0.     |
| JUDITH B CYPHERS <elected< td=""><td>DIRECTOR</td><td></td><td></td><td></td></elected<> | DIRECTOR            |                       |                                 |        |
| 10/27/2010><br>6551 LOISDALE CT, SUITE 160<br>SPRINGFIELD, VA 22150                      | 1.00                | 0.                    | 0.                              | 0.     |
| SEE NOTES BELOW  | 0.00                | 0.                    | 0.                              | 0.     |
| Totals included on 990-PF, Page 6,   | Part VIII           | 124,062.              | 19,554.                         | 0.     |

### FOOTNOTES

- 1/ The Law Office of Ross, Marsh & Foster, of which Richard S. T. Marsh is a member, received no compensation as legal counsel for F/Y 2010.
- 2/ Represents health care premium cost.
- 3/ The Foundation participates in a defined benefit pension arrangement on behalf of its employees. Contributions are not allocated to individual employees until retirement.

The Hattie M. Strong Foundation was incorporated in the District of Columbia in 1928. Its primary activity has been the administration of loan programs for American college students (see below). It also administers a grant program in support of projects within the educational field, primarily in Washington, D.C. and normally limited to organizations which have been ruled tax-exempt under the Internal Revenue Code.

### **Student Loans**

After a strategic review of the Foundation's philanthropic programs, the Strong Foundation's **Student Loan Program** has been suspended. The Foundation remains committed to supporting individuals in pursuit of higher education and have recently implemented a **Scholarship Program**.

### **Scholarship Program**

### **Background**

Starting in 1928, the Hattie M. Strong Foundation (HMSF) has run what we believe to be one of the earliest and most successful student loan programs in the country. We have supported "young people of promise" in their pursuit of higher education across all fields of study in all regions of the country. Our loans always charged zero interest and offered flexible repayment schedules tied to the economic realities of a student's career choice.

In 2009, the HMSF Board of Directors decided to confront a different kind of economic reality; the astonishingly high levels of debt that today's college graduates must incur to complete their studies. Rather than make available yet another layer of debt, we decided to stop lending money and to simply give it away.

In alignment with our traditional focus on education, we have replaced our student loan program with a scholarship program aimed at college students enrolled in teacher-training programs. Specifically, the HMSF hopes to reduce financial pressure during the student-teaching semester, when a student's ability to offset expenses with outside employment is curtailed by the rigor of full-time work in the classroom.

## FORM 990 – PF /2010 PART XV - SUPPLEMENTARY INFORMATION

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### **Program Operation, Application, and Selection Process**

Funds for the \$5,000 scholarships are distributed via partnership with six institutions, all located near Washington, D.C., that have demonstrated leadership in preparing outstanding classroom teachers. Application requirement and student selection will be determined by each institution's scholarship committee in line with the following criteria in descending order of importance:

- Students in their final year of study
- Students with demonstrated financial need
- Students who have achieved a minimum 3.0 GPA in the two semesters prior to their final year
- Undergraduate students who have exhibited outstanding success and enthusiasm in field experience prior to the final year of the program or graduate students whose life experiences prior to enrollment reveal the same traits

### Inquiries

Students interested in learning more about applying for a **Hattie M**. **Strong Foundation "Strong Scholars" Scholarship**, may contact the following institutions:

- Catholic University of America, Washington, D.C.
- Howard University, Washington, D.C.
- Longwood University, Farmville, Virginia
- James Madison University, Harrisonburg, Virginia
- Salisbury University, Salisbury, Maryland
- <u>Towson University</u>, Towson, Maryland

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### Hattie M. Strong Foundation Grant-Making Priorities

The Hattie M. Strong Foundation makes charitable grants to 501(c) (3) charities serving at-risk school-aged children enrolled in public or public charter schools in the city of Washington. Occasional grants are also made to organizations serving at-risk children in surrounding jurisdictions. The Strong Foundation's current priority is to assist organizations that provide out-of-school-time (OST) programming during the after-school hours, Saturdays, and summers.

Preference is given to programs that support, reinforce, and enrich the core academic objectives of the District of Columbia Public Schools, as well as character development, community service, good citizenship, and appreciation of the performing and visual arts.

The Strong Foundation no longer accepts unsolicited requests for grants. This decision makes it possible for the Foundation to direct more money to the community while reducing the burden on local charities. That said, the Foundation is always happy to receive information, such as newsletters and other materials, describing the work of local charities that provide OST programming.

Grants range from \$5,000 to \$25,000 and are made throughout the Foundation's fiscal year which runs September 1 to August 31. Organizations under consideration for potential grants may be contacted for additional information by the Foundation. In some cases, the Foundation may ask to schedule a site visit.

Please contact Janet Kerr-Tener at <u>jkerrtener@hmstrongfoundation.org</u> for more information.

### **OFFICERS**

Henry L. Strong, President

Sigrid S. Reynolds, Vice President

Robin C. Tanner, Secretary/Treasurer-Executive Director

### FOUNDATION OFFICE

6551 Loisdale Court, Suite 160

Springfield, VA 22150

Phone:

(703) 313-6791

Fax:

(703) 313-6793

E-mail:

hmsf@hmstrongfoundation.org

Web site:

www.hmstrongfoundation.org

FORM 990 – PF /2010 PART XV - SUPPLEMENTARY INFORMATION - GRANTS APPROVED AND PAID -

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| N = 57   | Grand Total =                         | \$684,280 |
|--|---------------------------------------|-----------|
|  |                                       |           |
| 1. Membership Dues                                 |                                       |           |
| Washington Regional Assoc. of Grantmakers          | \$6,600                               |           |
| Washington, DC Membership                          |                                       |           |
| Council on Foundations                             | \$3,680                               |           |
| Arlington, VA Membership                           |                                       |           |
| Sub-Total  | \$10,280                              |           |
|  |                                       |           |
| 2. Chairman's Discretionary Fund                   |                                       |           |
| Smithsonian National Zoological Park               | \$15,000                              |           |
| Washington, DC Memorial Contribution               | · · · · · · · · · · · · · · · · · · · |           |
| Solomon's Volunteer Rescue & Fire Dept.            | \$5,000                               |           |
| Solomon's, MD Memorial Contribution                | 4.5/5.5                               |           |
| Sub-Total  | \$20,000                              |           |
| 000 / 010/   | 720,000                               |           |
|  |                                       |           |
| 3. October 2010 Grants                             |                                       |           |
| ACE Mentor Program                                 | \$10,000                              |           |
| Washington, DC After School Programs               |                                       |           |
| Brainfood  | \$10,000                              |           |
| Washington, DC After School Programs               |                                       |           |
| DC Scores  | \$10,000                              |           |
| Washington, DC After School Programs               |                                       |           |
| Resources for Inner City Children (RICH)           | \$10,000                              |           |
| Washington, DC Tutoring Program                    |                                       |           |
| U.S. Dream Academy                                 | \$10,000                              |           |
| Columbia, MD After-School Program                  |                                       |           |
| Washington Lawyers Committee                       | \$10,000                              |           |
| Washington, DC                                     | , ,                                   |           |
| Law Firms & DC Public Schools Partnership Program  |                                       |           |
| Sub-Total ,  | \$60,000                              |           |
| *  |                                       |           |
| 4. April 2011 Grants                               |                                       |           |
| \$25,000 p/a Grants                                |                                       |           |
| Beacon House                                       | \$25,000                              |           |
| Washington, DC Out-of-School Time Programs         |                                       |           |
| Center City Public Charter School                  | \$25,000                              |           |
| Washington, DC Out-of-School Time Science Programs |                                       |           |
| The Fishing School                                 | \$25,000                              |           |
| Washington, DC Out-of-School Time Programs         | , = -, - 30                           |           |

## FORM 990 – PF /2010 PART XV - SUPPLEMENTARY INFORMATION - GRANTS APPROVED AND PAID -

EIN: 53-0237223 STATEMENT 13 PAGE **2**OF **4** 

| The House DC                                       | \$25,000  |   |
|--|-----------|---|
| Washington, DC Out-of-School Time Academic Support |           |   |
| Washington Tennis & Education Foundation           | \$25,000  |   |
| Washington, DC Out-of-School Time Programs         |           |   |
| Youth Leadership Foundation                        | \$25,000  |   |
| Washington, DC Out-of-School Time Academic Support |           |   |
| Sub-Total  | \$150,000 |   |
|  |           |   |
| \$15,000 p/a Grants                                |           |   |
|  |           |   |
| Capitol City Public Charter School                 | \$15,000  |   |
| Washington, DC Out-of-School Time Program          |           |   |
| Chillum Youth Project                              | \$15,000  |   |
| Hyattsville, MD Out-of-School Time Program         |           |   |
| For Love of Children                               | \$15,000  |   |
| Washington, DC Out-of-School Time Program          |           | • |
| Horton's Kids                                      | \$15,000  |   |
| Washington, DC Out-of-School Time Programs         |           |   |
| Jubilee Housing FBO Jubilee Youth Services         | \$15,000  |   |
| Washington, DC Out-of-School Time Programs         |           |   |
| Latino Student Fund                                | \$15,000  |   |
| Washington, DC Out-of-School Time Programs         |           |   |
| Life Pieces to Masterpieces                        | \$15,000  |   |
| Washington, DC Out-of-School Time Programs         |           |   |
| Little Lights                                      | \$15,000  |   |
| Washington, DC Out-of-School Time Programs         |           |   |
| New Community for Children                         | \$15,000  |   |
| Washington, DC Out-of-School Time Programs         |           |   |
| Petworth Youth Program                             | \$15,000  |   |
| Washington, DC Summer Enrichment Program           |           |   |
| Sub-Total  | \$150,000 |   |
|  |           |   |
| \$15,000 One-Time Grants                           |           |   |
| *  |           |   |
| Best Friends Foundation                            | \$15,000  |   |
| Washington, DC Out-of-School Time Programs         |           |   |
| Corcoran Gallery                                   | \$15,000  |   |
| Washington, DC – Art Reach Programs for DCPS Youth |           |   |
| Higher Achievement Program                         | \$15,000  |   |
| Washington, DC Out-of-School Time Programs         |           |   |
| Kid Power  | \$15,000  |   |
| Washington, DC Out-of-School Time Programs         |           |   |

FORM 990 – PF /2010 PART XV - SUPPLEMENTARY INFORMATION - GRANTS APPROVED AND PAID -

EIN: 53-0237223 STATEMENT 13 PAGE **3** OF **4** 

| People Animals Love                                   | \$15,000  |
|---|-----------|
| Washington, DC — Out-of-School Time Programs          |           |
| Perry School Community Services Center                | \$15,000  |
| Washington, DC Out-of-School Time Programs            |           |
| Scholarship Academy                                   | \$15,000  |
| Silver Spring, MD Out-of-School Time Programs         |           |
| Sitar Center for the Arts                             | \$15,000  |
| Washington, DC Out-of-School Time Programs            |           |
| Sub-Total   | \$120,000 |
|   |           |
| 5. June 2011 Grants                                   |           |
| Community Lodgings Inc.                               | \$9,000   |
| Alexandria, VA Out-of-School Time Programs            |           |
| National Society of Black Engineers                   | \$15,000  |
| Alexandria, VA Summer Programs                        |           |
| Septima Clark PCS                                     | \$15,000  |
| Washington, DC Out-of-School Time Programs            |           |
| Shakespeare Theatre                                   | \$10,000  |
| Washington, DC Out-of-School Time Programs            |           |
| Smithsonian Anacostia Museum                          | \$10,000  |
| Washington, DC Museum Academy Programs                |           |
| United Nations Assoc. of Nat'l Capital Area           | \$15,000  |
| Washington, DC Out-of-School Time Programs            |           |
| Sub-Total   | \$74,000  |
|   |           |
| 6. Board Recommended Grants (June)                    |           |
| Bright Beginnings                                     | \$5,000   |
| Washington, DC Programs Serving Low-Income Children   |           |
| Children's Choir of Washington                        | \$10,000  |
| Wash, DC - Subsidizing Low-Income Youth Participation |           |
| Chillum Youth Project                                 | \$5,000   |
| Hyattsville, MD Out-of-School Time Program            |           |
| College Summit ,                                      | \$5,000   |
| Wash, DC Support Participation of Low-Income Youth    |           |
| Family Place  | \$10,000  |
| Washington, DC Programs Serving Low-Income Youth      |           |
| For Love of Children                                  | \$5,000   |
| Wash, DC Subsidize Participation of Low-Income Youth  |           |
| Kiwanis Foundation                                    | \$5,000   |
| Washington, DC Joe Riley Youth Leadership Award       |           |
| Latin American Youth Center                           | \$5,000   |
| Wash, DC Support of Bard College Humanities Program   |           |

FORM 990 – PF /2010 PART XV - SUPPLEMENTARY INFORMATION - GRANTS APPROVED AND PAID -

EIN: 53-0237223 STATEMENT 13 PAGE 4 OF 4

| Grand Total   | \$684,280 |               |
|---|-----------|---------------|
|   |           |               |
| Sub-Total   | \$100,000 |               |
| Washington, DC Participation of Low-Income Youth          | ¢100 000  |               |
|   | 45,000    | <del></del> . |
| Washington Theatre Legacy Project                         | \$5,000   |               |
| Washington, DC - Programs Serving DCPS Children           | 45,000    |               |
| Washington Architectural Foundation                       | \$5,000   |               |
| Washington, DC Humane Education Program for Youth         |           |               |
| Washington Animal Rescue League                           | \$5,000   |               |
| Washington, DC Participation of Low-Income Youth          |           |               |
| Studio Theatre  | \$5,000   |               |
| Washington, DC Programs Serving Low-Income Children       |           |               |
| Rosemount Center  | \$5,000   |               |
| Arlington, VA Literacy Programs for At-Risk Children      |           | <del>-</del>  |
| Reading Connection  | \$5,000   |               |
| Washington, DC Art Links to Learning Program              | 1 T 2 2 2 |               |
| Phillips Collection                                       | \$10,000  |               |
| Clifton,VA -Programs Serving Low-Income/Disabled Children | +10.000   | · -           |
| Northern Virginia Therapeutic Riding                      | \$5,000   |               |
| : Washington, DC Support of DC Geographic Alliance        | += 000    |               |
| National Geographic Society                               | \$5,000   |               |

FORM 990 - PF /2010 PART XV-SUPPLEMENTARY INFORMATION STATEMENT 14 -STRONG SCHOLARSHIPS APPROVED AND PAID -

PAGE / OF

### **DISTRICT OF COLUMBIA**

**HOWARD UNIVERSITY** 

\$10,000

WASHINGTON, DC

THE CATHOLIC UNIVERSITY OF AMERICA

\$10,000

WASHINGTON, DC

### **MARYLAND**

SALISBURY STATE UNIVERSITY

\$10,000

SALISBURY, MD

**TOWSON UNIVERSITY** 

\$10,000

TOWSON, MD

### **VIRGINIA**

LONGWOOD UNIVERSITY

\$10,000

**FARMVILLE, VA** 

JAMES MADISON UNIVERSITY

\$10,000

HARRISONBURG, VA

\$60,000

**TOTAL AWARDED IN SCHOLARSHIPS** 

\$80,924.83 -542.67 80,382.16

-541.58

2,134.56

Year to Date

ain/Loss from Sales

This Period \$2,676.14

PART II - BALANCE SHEET

STATEMENT OF PAGE

> \$4,229,880.00 734,527.50

> > 784,364.00

\$4,500,465.00

Total Value August 31, 2011

Total Velue August 1, 2011

- INVESTMENT REPORT -

**Investment Report** 

August 1, 2011/- August 31, 2011

**nterested Party** 

FAST(sm)-Automated Telephone Private Client Group

Fidelity.com 800-544-5555 800-544-5704

Envelope 535066411

PRIVATE

GROUPSM

CLIENT

S Fidelil

COLLEGE PARK MD 20740-1141

10005 RHODE ISLAND AVE

JOHN B KINCAID

HATTIE M STRONG FOUNDATION Private Client Group Account Executive: ANNE-MARIE LERRO, Team 430 Fidelity Account<sup>6m</sup> Z69-491292

| Account Summary                            |                 | Income Summary | <b>X</b>    |              | Realized Ga     |
|--|-----------------|----------------|-------------|--------------|-----------------|
| Beginning value as of Aug 1                | \$29,469,723.01 | :              | This Period | Year to Date |                 |
| Withdrawais                                | -150,000.00     | Taxable        |             |              | Short-term gain |
| Transaction costs, loads and fees          | -0.57           | Dividends      | \$2,991.98  | \$143,212.68 | Short-term loss |
| . Change in investment value               | -1,709,023.09   | Interest       | 0.27        | 12.48        | Net short       |
| Ending value as of Aug 31                  | \$27,610,699.35 | Total          | \$2,992.25  | \$143,225.16 |                 |
| Account trades from Sep 2010 -<br>Aug 2011 | <del>1</del>    |                |             |              |                 |

\$4,260,577.68 690,281.69 706,032.85 1,702,040.57 \$55.840 57.610 5.210 20.060 Price per Unit August 31, 2011 Quantity August 31, 2011 145,558.319 79,667.775 75,750.000 12,750.000

VANGUARD INDEX FDS S&P 500 ETF SHS (VOO)

Holdings Symbol) es of August 31, 2011

Stocks 18% of holdings

VANGUARD INDEX FDS VANGUARD REIT ETF FORMERLY VANGUARD INDEX TR TO

05/24/01 REIT VIPER SHS (VNQ)

Mutual Funds 82% of holdings

04 18 000

DFA EMERGING MRKTS CORE EQU PORTF (DFCEX) DFA INTL REAL ESTATE SEC PORTFOLIO (DFITX)

Page 1 of 6

1,598,135.56

758,358.84

794,456.71 1,765,518.84

900

FORM 990 - PF /2010 PART II - BALANCE SHEET - INVESTMENT REPORT - STATEMENT 15 PAGE **2** OF 2

\$6,591.31

-150,000.00

- \$150,000.00

Subtotal of Cash Management Activity

0.27

Core account income

псот

Securities bought

Securities sold

Investment Activity

Description

2,991.98

\$2,991.98 147,939.54

Balance

Amount

\$147,939.81

Subtotal of Investment Activity

Description

Balance \$8,651.50 Cash Management Activity

Other withdrawals

## **Investment Report**

PRIVATE

FIDELITY

CLIENT

GROUPSM

- August 31, 2011 August 1, 2011

515,226.88 Total Value August 31, 2011 7,752,220.52 6,591.31 838,298.30 818,978.37 4,146,386.97 4,073,224.92 667,688.55 471,181,63 27,610,699.35 Total Value August 1, 2011 736,771.06 1.643.625.12 914,228.19 909,730.10 8,651.50 7,788,228.54 4,492,562.90 578,769,77 4,552,351.28 \$28,320,908.39 7,714,962.65 731,588.68 595,045.42 .267,042.14 1,356,079.42 Total Cost Basis 576,188.96 857,251.75 857,225.27 15.150 0.360 16.110 1.000 Price per Unit luguet 31, 2011 12.850 15.700 9.450 23.250 18.940 Quantity August 31, 2011 51,960.199 97,107,699 52,164.228 22,160.296 6,591.310 748,283.834 52,035.897 218,922.227 .31,029.093 HATTIE M STRONG FOUNDATION Private Client Group Account Executive: ANNE-MARIE LERRO, Team 430 For balances below \$10,000.00, the current interest rate is 00.01%. DIMENSIONAL ADVISOR.US LARGE CAPITAL VAL (DFLVX) DIMENSIONAL ADV'US SMALL CAP VALUE PORT (DFSVX) DIMENSIONAL ADVISOR US MICRO CAP PORT (DFSCX) All positions held in cash account unless indicated otherwise DFA INTERNATIONAL SMALL COMPANY PORT (DFISX) VANGUARD DEVELOPED MRKTS INDEX INV (VDMIX) DIMENSIONAL ADVISOR ONE YR FIXED INCOME Fidelity Account\* Z69-491292 US TARGETED VALUE PORT FD (DFFVX) DFA INT'L SMALL CAP VALUE (DISVX) Holdings (bymbol) as of August 31, 2011 Core Account 0% of holdings **Total Market Value** PORT (DFIHX)

| or holdings v |
|---------------|
|               |
| Detai         |
| ction         |
| Transa        |

with activity this period) Amount Core Account - Cash Beginning

| <b>D</b> 3 |  |  |
|------------|--|--|
| guipu      |  |  |

Page 2 of 6

### Form 8868

(Rev January 2011)

Department of the Treasury Internal Revenue Service

## Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

File a separate application for each return.

| <ul><li>If you are</li></ul>   | filing for an Automatic 3-Month Extension, of filing for an Additional (Not Automatic) 3-Months for an Additional (Not Automatic) 3-Months for an Additional (Not Automatic) 3-Months for an Automatic (Not Automatic) 3-Months for an Automatic (Not Automatic) 3-Months for an Automatic (Not Automatic) 3-Months for an Automatic (Not Automatic) 3-Months for an Automatic (Not Automatic) 3-Month Extension, of filing for an Automatic (Not Automatic) 3-Month Extension, of filing for an Automatic (Not Automatic) 3-Month Extension, of filing for an Automatic (Not Automatic) 3-Months for an Automatic) 3-Months for an Automatic (Not Automatic) 3-Months for an Automatic) 3-Months for an Automatic (Not Automatic) 3-Months for an Automatic) 3-Months for an Automatic) 3-Months for an Automatic (Not Automatic) 3-Months for an Automatic) 3-Months for an Automatic (Not Automatic | onth Exten   | sion, complete only Part II (on pa   | ge 2 of this form)   | X                                       |
|--|--|--|--|--|---|
| a corporation 8868 to requestructions)   | ling (e-file). You can electronically file Form n required to file Form 990-T), or an addition quest an extension of time to file any of the Transfers Associated With Certain Persona. For more details on the electronic filing of the tomatic 3-Month Extension of Time. On   | nal (not au<br>forms liste<br>I Benefit (<br>nis form, vis | tomatic) 3-month extension of timed in Part I or Part II with the exc<br>Contracts, which must be sent<br>sit www.irs.gov/efile and click on e | e. You can electronically<br>eption of Form 8870, li<br>to the IRS in paper fo | y file Form<br>nformation<br>ormat (see |
|  | n required to file Form 990-T and requesting   |  | <del></del>  | box and complete   |   |
| -  |  |  |  | •  | ightharpoonup                           |
| All other cor  | porations (including 1120-C filers), partnersh   | ıps, REMIC   | Cs, and trusts must use Form 7004 t  | o request an extension o   | f tıme                                  |
| to file income   |  |  |  | ,  |   |
| Type or  | Name of exempt organization  |  | <del>-</del>   | Employer identification  | number                                  |
| print  | HATTIE M. STRONG FOUNDATION (53-0237223)   |  |  |  |   |
| File by the  | Number, street, and room or suite no. If a P.O. box, see instructions  |  |  |  |   |
| due date for filing your   | 6551 LOISDALE COURT, SUITE 1 City, town or post office, state, and ZIP code. For   |  | dress, see instructions.   |  |   |
| return See<br>instructions   | SPRINGFIELD, VA 22150  |  |  |  |   |
|  |  |  |  |  |   |
| Enter the Re   | eturn code for the return that this application  | s for (file a  | a separate application for each retur  | n) (   | 04                                      |
| Application  |  | Return   | Application  |  | Return                                  |
| ls For   |  | Code   | Is For   |  | Code                                    |
| Form 990   |  | 01   | Form 990-T (corporation)   |  | 07                                      |
| Form 990-BL  |  | 02   | Form 1041-A  |  | 08                                      |
| Form 990-E2  |  | 03   | Form 4720  | · · · · · · · · · · · · · · · · · · ·  | 09                                      |
| Form 990-PF  |  | 04   | Form 5227  |  | 10                                      |
|  | (sec. 401(a) or 408(a) trust)  | 05   | Form 6069  |  | 11                                      |
| Form 990-T (trust other than above)  |  | 06   | Form 8870  |  | 12                                      |
| Telephone  | s are in the care of ► THE FOUNDATION  • No ► 703/313-6791   | F  | FAX No. ▶ <u>703/313-6793</u>  |  |   |
|  | anization does not have an office or place of t  |  |  |  | ▶ 🔲                                     |
|  | or a Group Return, enter the organization's fo   |  |  |  |   |
| for the whole  | e group, check this box  | it is for pa   | irt of the group, check this box   | ▶ [] and atta  | ach                                     |
|  | e names and EINs of all members the extensi  |  |  |  |   |
| ,  | st an automatic 3-month (6 months for a cor  |  |  |  |   |
|  |  | exempt org   | ganization return for the organization   | on named above. The ex   | dension is                              |
|  | organization's return for:   |  |  | <del></del>  |   |
|  | calendar year 20 or  | 00.1   | O NUCLOS 31  | 20.11  |   |
|  | tax year beginning SEPTEMBER 1   | , 20_1   | 0_, and ending AUGUST 31   | , 2011   |   |
|  | ax year entered in line 1 is for less than 12 m<br>hange in accounting period  | onths, chec  | ck reason: Initial return  | Final return   |   |
|  | application is for Form 990-BL, 990-PF, 99   | 0-T, 4720  | , or 6069, enter the tentative ta  |  | 577                                     |
|  | undable credits. See instructions.   | 4700 -   | 6060   | 3a \$ / /  | ///                                     |
|  | application is for Form 990-PF, 990-T,   |  | •  | 1 1 101  | - 5pm                                   |
|  | ted tax payments made. Include any prior yea   |  | <del></del>  | 3b \$ / 5  | 1700                                    |
| c Balance Due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS |  |  |  |  |   |
|  | onic Federal Tax Payment System). See instruction of the grant of the second of the se |  | with this Form 9969 and Farm   | 3c \$/)  | 70 FO for                               |
| payment inst   |  | riciuiawai   | with this rolli oodo, see Form   | 0400-EU and Form 60  | 113-EO 101                              |