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Form 990

Department of the Treasury Internal Revenue Service

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2010

OMB No 1545-0047

Open to Public Inspection

|  |                      |                | alendar year, or tax year beginning 09-01-2010 and ending 08-31-2011  C Name of organization   |                      | D Employer           | r identification number                 |
|--|----------------------|----------------|--|----------------------|----------------------|---|
| _  | eck if a<br>Iress ch | pplicable      | EDUCATION MINNESOTA  |                      | 41-1916              |   |
| _  | ne chai              | -              | Doing Business As  |                      |                      |   |
| _  | ıal retu             | -              |  |                      | E Telephon           |   |
| _  | minate               |                | Number and street (or P O box if mail is not delivered to street address) 41 SHERBURNE AVENUE  | Room/suite           | (651) 22             | 27-9541                                 |
| _  | ended i              |                | City or town, state or country, and ZIP + 4  |                      | <b>G</b> Gross rece  | eipts \$ 30,149,371                     |
| _  |                      | n pending      | ST PAUL, MN 55103  |                      |                      |   |
| Aht  | nication             | i penunig      | F. Nama and address of managed officers  |                      |                      |   |
|  |                      |                | F Name and address of principal officer THOMAS DOOHER  | H(a) Isthisa         | group return for aff | filiates? Yes No                        |
|  |                      |                | 41 SHERBURNE AVENUE  | H(b) Are all a       | affiliates include   | ed?                                     |
|  |                      |                | ST PAUL, MN 55103  | If"No                | ," attach a lı:      | st (see instructions)                   |
| [ Ta:  | x-exem               | npt status     | 501(c)(3) ▼ 501(c) (5) ◀ (insert no )  | H(c) Group           | exemption            | number 🟲                                |
| ıw   | ehsit <i>e</i>       | •: ► FDI       | UCATIONMINNESOTA ORG   |                      |                      |   |
|  |                      |                |  | I                    |                      | I                                       |
| <b>∢</b> Forr  | n of org             | ganization     | Corporation  Trust  Association  Other ►   | <b>L</b> Year of for | mation 1998          | <b>M</b> State of legal domicile MN     |
| Pa   | rt I                 | Sum            | mary   |                      |                      |   |
|  | 1 1                  | Briefly d      | escribe the organization's mission or most significant activities  |                      |                      |   |
|  |                      |                | FION MINNESOTA IS A LABOR UNION REPRESENTING OVER 70,000<br>EDUCATION AND OTHER RELATED FIELDS THROUGHOUT THE STA  |                      | WHO WORK             | IN PUBLIC SCHOOLS,                      |
| క్ర  |                      | HIGHER         | REDUCATION AND OTHER RELATED FIELDS THROUGHOUT THE STA   | 1 -                  |                      |   |
| <u> </u>   |                      |                |  |                      |                      |   |
| Governance   | -                    |                |  |                      |                      |   |
|  |                      |                | nis box 🔭 if the organization discontinued its operations or disposed of i   | nore than 2!         | 1                    | 1                                       |
| <b>ර</b><br>ර  |                      |                | of voting members of the governing body (Part VI, line 1a)   |                      | 3                    | -                                       |
| i<br>E   |                      |                | of independent voting members of the governing body (Part VI, line 1b)   |                      | 4                    | <del> </del>                            |
| ACUMUES &  |                      |                | mber of individuals employed in calendar year 2010 (Part V, line 2a)   |                      | 5                    |   |
| ă  |                      |                | mber of volunteers (estimate if necessary)   |                      | 6                    |   |
|  |                      |                | related business revenue from Part VIII, column (C), line 12   |                      | 7a<br>7b             |   |
|  | B'                   | ivet uille     | riated business taxable income noni Form 990-1, line 34  | Dries                | Year                 | 24,874 Current Year                     |
|  | 8                    | Contri         | butions and grants (Part VIII, line 1h)  | Piloi                | Teal                 | Current rear                            |
| ā  | 9                    |                | im service revenue (Part VIII, line 2g)  |                      | 29,167,491           |   |
| Revenue  | 10                   |                | tment income (Part VIII, column (A), lines 3, 4, and 7d)   |                      | 163,621              |   |
| E<br>F   | 11                   |                | revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)   |                      | 396,807              | <u> </u>                                |
|  | 12                   |                | revenue—add lines 8 through 11 (must equal Part VIII, column (A), line   |                      | 330,007              | 122,100                                 |
|  |                      | 12) .          |  |                      | 29,727,919           |   |
|  | 13                   |                | s and similar amounts paid (Part IX, column (A), lines 1-3)  |                      | 181,195              | 72,537                                  |
|  | 14                   |                | ts paid to or for members (Part IX, column (A), line 4)  |                      |                      | 0                                       |
| Ø.   | 15                   | Salarıe<br>10) | es, other compensation, employee benefits (Part IX, column (A), lines 5-   |                      | 19,203,692           | 19,691,614                              |
| Expenses   | 16a                  | •              | sional fundraising fees (Part IX, column (A), line 11e)  |                      |                      | 0                                       |
| <b>⊕</b>   | ь                    |                | indraising expenses (Part IX, column (D), line 25) ▶0  |                      |                      |   |
| ш  | 17                   |                | expenses (Part IX, column (A), lines 11a-11d, 11f-24f)   |                      | 8,723,937            | 8,732,024                               |
|  | 18                   |                | expenses Add lines 13-17 (must equal Part IX, column (A), line 25)   |                      | 28,108,824           |   |
|  | 19                   |                | ue less expenses Subtract line 18 from line 12   |                      | 1,619,095            |   |
| <u>ም</u>   |                      |                |  | Beginning            | of Current           | End of Year                             |
| Net Assets of<br>Fund Balances   |                      |                |  |                      | ear                  |   |
| Σα<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία<br>Επιπουσία | 20                   |                | assets (Part X, line 16)   |                      | 37,252,921           |   |
| - G  | 21                   |                | liabilities (Part X, line 26)  |                      | 23,081,152           |   |
|  | 22                   |                | sets or fund balances Subtract line 21 from line 20  |                      | 14,171,769           | 20,310,737                              |
|  | t II                 |                | ature Block  | . d l d a            |                      | 4 4 4 4 4 5 5 6 6 6 6 6 6 6 6 6 6 6 6 6 |
| anow   |                      |                | erjury, I declare that I have examined this return, including accompanying school, it is true, correct, and complete. Declaration of preparer (other than officer) |                      |                      |   |
|  |                      | T.             |  | ı                    |                      |   |
|  |                      | **** Signa     | ** ature of officer  | 20:<br>Dai           | 12-04-05<br>te       |   |
| Sign<br>Here   |                      |                |  | υa                   |                      |   |
| 1516   | -                    |                | MAS DOOHER PRESIDENT or print name and title   |                      |                      |   |
|  | ı                    | Print/Type     |  | <u> </u>             | Check if self-       | _ PTIN                                  |
| סה: א  |                      | preparer's     | s name GREG EMMERICH GREG EMMERICH 2012  |                      | employed 🕨           | LIM                                     |
| Paid<br>Prepa  |                      | Fırm's naı     | me • Harrington Langer & Associates  |                      |                      | Firm's EIN                              |
| Jse (  |                      | Firm's add     | dress F 563 PHALEN BLVD  |                      |                      | Phone no 🕨 (651) 481-                   |
| (  | y                    |                | SAINT PAUL, MN 55130   |                      |                      | 1128                                    |

May the IRS discuss this return with the preparer shown above? (see instructions) . . . . . . . . .

| . • | 330 (2  | _0_0,                           |                                  |  |                            |                 | i age 🚣       |
|-----|---------|---------------------------------|----------------------------------|--|----------------------------|-----------------|---------------|
| Par | 31111   |                                 |                                  | Accomplishments se to any question in this l   | Part III                   |                 | Г             |
| 1   | Briefl  | y describe the org              | anızatıon's mıssıon              |  |                            |                 |               |
|     |         |                                 |                                  | EPRESENTING OVER 70,<br>OUGHOUT THE STATE  | 000 MEMBERS WHO WO         | RK IN PUBLIC SC | HOOLS, HIGHER |
| 2   | D.d.th  | o organization und              | artaka any significant           | program services during t  | be were not le             | etad an         |               |
| 2   | the pr  | or Form 990 or 99               | 90-EZ?                           |  |                            | · · FYes        | ✓ No          |
|     |         |                                 | new services on Sche             |  |                            |                 |               |
| 3   | servic  | es?                             |                                  | ce significant changes in h  | ow it conducts, any progr  |                 | √ No          |
|     | If "Ye  | s," describe these              | changes on Schedule              | 0  |                            |                 |               |
| 4   | Section | on 501(c)(3) and 5              | 01(c)(4) organization            | or each of the organization<br>is and section 4947(a)(1)<br>revenue, if any, for each pi | trusts are required to rep |                 |               |
| 4a  | (Code   | 2                               | ) (Expenses \$                   | including grants o   | of \$ ) (R                 | Revenue \$      | )             |
|     | TEACI   | HERS, PROVIDE PROFE             |                                  | ON MINNESOTA CURRENTLY HAS<br>LEGOTIATE AND MAINTAIN WORK                                |                            |                 |               |
| 4b  | (Code   | 2                               | ) (Expenses \$                   | including grants o   | of \$ ) (F                 | Revenue \$      | )             |
|     |         |                                 |                                  |  |                            |                 |               |
|     |         |                                 |                                  |  |                            |                 |               |
| 4c  | (Code   | 2                               | ) (Expenses \$                   | including grants o   | of \$ ) (F                 | Revenue \$      | )             |
|     |         |                                 |                                  |  |                            |                 |               |
|     |         |                                 |                                  |  |                            |                 |               |
|     |         |                                 |                                  |  |                            |                 |               |
|     |         |                                 |                                  |  |                            |                 |               |
|     |         |                                 |                                  |  |                            |                 |               |
| 4-1 | 0 +1-   |                                 | - (Danamha ::: Call !            |  |                            |                 |               |
| 4d  |         | er program service:<br>enses \$ | s (Describe in Schedi<br>includi | ng grants of \$  | ) (Revenue \$              |                 | )             |
| 4e  | Tota    | l program service e             | expenses <b>⊧</b> \$             |  |                            | ·               |               |

| Part IV | Checklist of | Required | Schedules |
|---------|--------------|----------|-----------|
|         |              |          |           |

|     |   |     | Yes | No |
|-----|---|-----|-----|----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A   | 1   |     | Νo |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)?  | 2   |     | Νo |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I  | 3   |     | Νo |
| 4   | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II  | 4   |     |    |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III                         | 5   |     | No |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I  | 6   |     | No |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II                                       | 7   |     | No |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III   | 8   |     | No |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9   |     | No |
| 10  | Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi-<br>endowments? <i>If "Yes," complete Schedule D, Part V</i>  | 10  |     | Νο |
| 11  | If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable  |     |     |    |
| а   | Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.   | 11a | Yes |    |
| Ь   | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.  | 11b |     | No |
| c   | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.  | 11c |     | No |
| d   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.   | 11d |     | No |
| e   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.  | 11e |     | No |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.     | 11f |     | No |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII   | 12a | Yes |    |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional              | 12b |     | No |
| 13  | Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E   | 13  |     | Νο |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a |     | No |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> " <i>Yes,"</i> complete Schedule F, Parts I and IV      | 14b |     | Νο |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Parts II and IV  | 15  |     | Νο |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV $\cdot$                                    | 16  |     | Νo |
| 17  | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)                                      | 17  |     | No |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  | 18  |     | No |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III  | 19  |     | Νo |
| 20a | Did the organization operate one or more hospitals? If "Yes," complete Schedule H   | 20a |     | Νo |
| b   | If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)                  | 20b |     |    |

| Par | t IV Checklist of Required Schedules (continued)  |     |     |    |
|-----|---|-----|-----|----|
| 21  | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21  | Yes |    |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22  |     | No |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J            | 23  | Yes |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25 | 24a |     | No |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b |     |    |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  | 24c |     |    |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d |     |    |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$   | 25a |     |    |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I   | 25b |     |    |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II                                | 26  |     | No |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III        | 27  |     | No |
| 28  | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)   |     |     |    |
| а   | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part  |     |     |    |
|     |   | 28a |     | No |
| b   | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes,"</i> complete Schedule L, Part IV   | 28b |     | No |
| С   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV  | 28c |     | No |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  | 29  |     | No |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>   | 30  |     | No |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  | 31  |     | No |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  | 32  |     | No |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I  | 33  |     | No |
| 34  | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1   | 34  | Yes |    |
| 35  | Is any related organization a controlled entity within the meaning of section 512(b)(13)?   | 35  |     | No |
| а   | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Yes Vo  |     |     |    |
| 36  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2   | 36  |     |    |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   | 37  |     | No |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?   | 38  | Yes |    |

Part V Statements Regarding Other IRS Filings and Tax Compliance

|   | Check if Schedule O contains a response to any question in this Part V   |     | . [ |              |
|---|--|-----|-----|--------------|
|   |  |     | Yes | No           |
| 1 | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 55  |     |     |              |
| h | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable   |     |     |              |
|   | <b>1b</b> 0  |     |     |              |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?   | 1c  | Yes |              |
|   | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  |     |     |              |
|   | Statements filed for the calendar year ending with or within the year covered by this return   |     |     |              |
| ь | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?   |     |     |              |
|   |  | 2b  | Yes |              |
|   | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  |     |     |              |
|   | Did the organization have unrelated business gross income of \$1,000 or more during the year?  | 3a  | Yes |              |
| ) | If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i>  | 3b  | Yes |              |
|   | At any time during the calendar year, did the organization have an interest in, or a signature or other authority  |     |     |              |
|   | over, a financial account in a foreign country (such as a bank account, securities account, or other financial<br>account)?  | 4a  |     | <sub>N</sub> |
| Ь | If "Yes," enter the name of the foreign country  |     |     |              |
|   | See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts  |     |     |              |
|   |  |     |     |              |
|   | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | 5a  |     | \ \ \        |
|   | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5b  |     |              |
| : | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  | 5c  |     |              |
|   | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the   | 6a  |     | N            |
|   | organization solicit any contributions that were not tax deductible?   |     |     |              |
| • | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  | 6b  |     |              |
|   | Organizations that may receive deductible contributions under section 170(c).  |     |     |              |
| 1 | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and  | 7a  |     |              |
|   | services provided to the payor?  |     |     |              |
|   | If "Yes," did the organization notify the donor of the value of the goods or services provided? Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to   | 7b  |     |              |
| • | file Form 8282?  | 7с  |     |              |
| d | If "Yes," indicate the number of Forms 8282 filed during the year 7d   |     |     |              |
| _ | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit  |     |     |              |
| _ | contract?  | 7e  |     |              |
| Ī | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   | 7f  |     |              |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?   | 7g  |     |              |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a  |     |     |              |
|   | Form 1098-C?   | 7h  |     |              |
|   | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess |     |     |              |
|   | business holdings at any time during the year?   | 8   |     |              |
|   | Sponsoring organizations maintaining donor advised funds.  |     |     |              |
| 3 | Did the organization make any taxable distributions under section 4966?  | 9a  |     |              |
| ) | Did the organization make a distribution to a donor, donor advisor, or related person?   | 9b  |     |              |
|   | Section 501(c)(7) organizations. Enter   |     |     |              |
|   | Initiation fees and capital contributions included on Part VIII, line 12 10a   |     |     |              |
| • | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  |     |     |              |
|   | Section 501(c)(12) organizations. Enter  |     |     |              |
| 3 | Gross income from members or shareholders  |     |     |              |
| b | Gross income from other sources (Do not net amounts due or paid to other sources   |     |     |              |
|   | against amounts due or received from them)   |     |     |              |
|   | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a |     |              |
| 0 | If "Yes," enter the amount of tax-exempt interest received or accrued during the year  |     |     |              |
|   | ·  |     |     |              |
| 3 | Is the organization licensed to issue qualified health plans in more than one state?   | 12- |     |              |
|   | <b>Note.</b> See the instructions for additional information the organization must report on Schedule O  | 13a |     |              |
|   |  |     |     |              |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  |     |     |              |
| c | Enter the amount of reserves on hand   |     |     |              |
|   | 13c  |     |     |              |
| а | Did the organization receive any payments for indoor tanning services during the tax year?   | 14a |     | N            |

**Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

|  | question in this Part VI |  |  |  |  |  |
|--|--------------------------|--|--|--|--|--|
|  |                          |  |  |  |  |  |
|  |                          |  |  |  |  |  |
|  |                          |  |  |  |  |  |

| _Se | ection A. Governing Body and Management  |     |     |    |
|-----|--|-----|-----|----|
|     |  |     | Yes | No |
|     |  |     |     |    |
| _   |  |     |     |    |
| 1a  | Enter the number of voting members of the governing body at the end of the tax year  |     |     |    |
| ь   | Enter the number of voting members included in line 1a, above, who are   | -   |     |    |
| _   | Independent         1         1         1         41   |     |     |    |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any   |     |     |    |
|     | other officer, director, trustee, or key employee?   | 2   | Yes |    |
| 3   | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?  | 3   |     | No |
| 4   | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?   | 4   |     | No |
| 5   | Did the organization become aware during the year of a significant diversion of the organization's assets? .   | 5   |     | No |
| 6   | Does the organization have members or stockholders?  | 6   | Yes |    |
| 7a  | Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?  | 7a  | Yes |    |
| ь   | Are any decisions of the governing body subject to approval by members, stockholders, or other persons?  | 7b  | Yes |    |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following   |     |     |    |
| а   | The governing body?  | 8a  | Yes |    |
| ь   | Each committee with authority to act on behalf of the governing body?  | 8b  | Yes |    |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the   |     | 100 |    |
| _   | organization's mailing address? If "Yes," provide the names and addresses in Schedule O  | 9   |     | No |
|     | ection B. Policies (This Section B requests information about policies not required by the Internal  |     |     |    |
| Re  | evenue Code.)  |     |     |    |
|     |  |     | Yes | No |
|     | Does the organization have local chapters, branches, or affiliates?  | 10a | Yes |    |
| Ь   | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?   | 10b | Yes |    |
| 11a | Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?   | 11a | Yes |    |
| Ь   | Describe in Schedule O the process, if any, used by the organization to review this Form 990   |     |     |    |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13   | 12a | Yes |    |
| ь   | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise  |     |     |    |
|     | to conflicts?  | 12b | Yes |    |
| c   | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done   | 12c | Yes |    |
| 13  | Does the organization have a written whistleblower policy?   | 13  | Yes |    |
| 14  | Does the organization have a written document retention and destruction policy?  | 14  | Yes |    |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? |     |     |    |
| а   | The organization's CEO, Executive Director, or top management official   | 15a | Yes |    |
| ь   | Other officers or key employees of the organization  | 15b | Yes |    |
|     | If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions )  |     |     |    |
|     |  |     |     |    |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  | 16a |     | No |
| b   | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its  | ]   |     |    |
|     | participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?                                       |     |     |    |
|     |  | 16b |     |    |
|     | Let the States with which a copy of this Form 200 is required to be filed MN   |     |     |    |
| 17  | List the States with which a copy of this Form 990 is required to be filed MN  Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c))                          |     |     |    |

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply

Own website Another's website V Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization MICHAEL ROEHL

41 SHERBURNE AVENUE ST PAUL, MN 55103

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII . . . . . . . . . . . . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

| Check this box if neither the organ |   | elated o                          | rgan                  | ızatı              | on c         | omper                        | sate   | d any current office                         | er, director, or trust                                | ee   |
|-------------------------------------|---|-----------------------------------|-----------------------|--------------------|--------------|------------------------------|--------|--|---|--|
| (A)<br>Name and Title               | (B)<br>A verage<br>hours  | Posi                              |                       | C <b>)</b><br>(che | cka          |                              |        | ( <b>D)</b><br>Reportable<br>compensation    | <b>(E)</b><br>Reportable<br>compensation              | <b>(F)</b><br>Estimated<br>amount of other                               |
|                                     | per week (describe hours for related organizations in Schedule O) | Individual trustee<br>or director | Institutional Trustee | Officei            | Key employee | Highest compensated employee | Former | from the<br>organization (W-<br>2/1099-MISC) | from related<br>organizations<br>(W- 2/1099-<br>MISC) | compensation<br>from the<br>organization and<br>related<br>organizations |
| See Additional Data Table           |   |                                   |                       |                    |              |                              |        |  |   |  |
| -                                   |   |                                   |                       |                    |              |                              |        |  |   |  |
|                                     |   |                                   |                       |                    |              |                              |        |  |   |  |
|                                     |   |                                   |                       |                    |              |                              |        |  |   |  |
|                                     |   |                                   |                       |                    |              |                              |        |  |   |  |
|                                     |   |                                   |                       |                    |              |                              |        |  |   |  |
|                                     |   |                                   |                       |                    |              |                              |        |  |   |  |
|                                     |   |                                   |                       |                    |              |                              |        |  |   |  |
|                                     |   |                                   |                       |                    |              |                              |        |  |   |  |
|                                     |   |                                   |                       |                    |              |                              |        |  |   |  |
|                                     |   |                                   |                       |                    |              |                              |        |  |   |  |
|                                     |   |                                   |                       |                    |              |                              |        |  |   |  |
|                                     |   |                                   |                       |                    |              |                              |        |  |   |  |
|                                     |   |                                   |                       |                    |              |                              |        |  |   |  |
|                                     |   |                                   |                       |                    |              |                              |        |  |   |  |
|                                     |   |                                   |                       |                    |              |                              |        |  |   |  |
|                                     |   |                                   | <u> </u>              |                    |              |                              |        |  |   |  |
|                                     |   |                                   |                       |                    |              |                              |        |  |   |  |
|                                     |   |                                   |                       |                    |              |                              |        |  |   |  |
|                                     |   |                                   |                       |                    |              |                              |        |  |   |  |

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| See Additional Data Table   Sub-Total   Sub-Total |       | <b>(A)</b><br>Name and Title      | (B)<br>A verage<br>hours<br>per                            |                                   | tion (                | (che    |              |                              |          | Repo<br>compe | ( <b>D)</b><br>ortable<br>ensation<br>m the | (E) Reportable compensation from related |   | (F)<br>Estima<br>amount o<br>compens | ated<br>fother       |
|---|-------|-----------------------------------|--|-----------------------------------|-----------------------|---------|--------------|------------------------------|----------|---------------|---|--|---|--------------------------------------|----------------------|
| 1b Sub-Total  |       |                                   | week (describe hours for related organizations in Schedule | Individual trustee<br>or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former   | organız       | atıon (W-                                   | organizations<br>(W- 2/1099-             | ; | from t<br>organizati<br>relat        | the<br>ion and<br>ed |
| c Total from continuation sheets to Part VII, Section A   | See A | dditional Data Table              | ,  |                                   |                       |         |              |                              |          |               |   |  |   |                                      |                      |
| c Total from continuation sheets to Part VII, Section A   |       |                                   |  |                                   |                       |         |              |                              |          |               |   |  |   |                                      |                      |
| Total from continuation sheets to Part VII, Section A   |       |                                   |  |                                   |                       |         |              |                              |          |               |   |  | + |                                      |                      |
| Total from continuation sheets to Part VII, Section A   |       |                                   |  |                                   |                       |         | +            |                              |          |               |   |  |   |                                      |                      |
| Total from continuation sheets to Part VII, Section A   |       |                                   |  |                                   |                       |         |              | 1                            |          |               |   |  |   |                                      |                      |
| Total from continuation sheets to Part VII, Section A   |       |                                   |  |                                   |                       |         |              |                              |          |               |   |  |   |                                      |                      |
| Total from continuation sheets to Part VII, Section A   |       |                                   |  |                                   |                       |         |              |                              |          |               |   |  |   |                                      |                      |
| Total from continuation sheets to Part VII, Section A   |       |                                   |  |                                   |                       |         |              |                              |          |               |   |  |   |                                      |                      |
| c Total from continuation sheets to Part VII, Section A   |       |                                   |  |                                   |                       |         |              |                              |          |               |   |  |   |                                      |                      |
| c Total from continuation sheets to Part VII, Section A   |       |                                   |  |                                   |                       |         |              |                              |          |               |   |  |   |                                      |                      |
| c Total from continuation sheets to Part VII, Section A   |       |                                   |  |                                   |                       |         |              |                              |          |               |   |  |   |                                      |                      |
| c Total from continuation sheets to Part VII, Section A   |       |                                   |  |                                   |                       |         |              |                              |          |               |   |  |   |                                      |                      |
| total (add lines 1b and 1c)   | 1b    | Sub-Total                         |  |                                   | <u> </u>              | ٠.      | <u> </u>     | <del></del>                  | <u> </u> |               |   |  | + |                                      |                      |
| Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization►32    Yes   No.   |       |                                   |  |                                   |                       |         | •            | <b> -</b>                    |          |               |   |  | + |                                      |                      |
| \$100,000 in reportable compensation from the organization 32  3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual   | d     | Total (add lines 1b and 1c) .     |  |                                   |                       |         |              |                              | ۲        |               | 1,552,425                                   |  |   |                                      | 749,151              |
| Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual  | 2     | •                                 | -  |                                   |                       |         |              | above                        | ) who    | receive       | d more tha                                  | n  |   |                                      |                      |
| on line 1a? If "Yes," complete Schedule J for such individual   |       |                                   |  |                                   |                       |         |              |                              |          |               |   |  |   | Yes                                  | No                   |
| For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual  | 3     |                                   |  |                                   |                       |         | еу е         | mploy                        | ee, o    | r highes      | t compens                                   | ated employee                            |   |                                      |                      |
| organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual  | 4     |                                   |  |                                   |                       |         |              | •                            |          |               |   |  | 3 |                                      | No                   |
| 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person  | 4     | organization and related organiz  |  |                                   |                       |         |              |                              |          |               |   |  |   |                                      |                      |
| services rendered to the organization? If "Yes," complete Schedule J for such person  |       |                                   |  |                                   | •                     | •       | •            |                              | •        | • •           |   |  | 4 | Yes                                  |                      |
| Section B. Independent Contractors  | 5     |                                   |  |                                   |                       |         |              |                              |          |               | anization o                                 | or individual for<br>•                   | 5 |                                      | No                   |
| Section b. Independent contractors  | Se    | ction B. Independent Con          | tractors   |                                   |                       |         |              |                              |          |               |   |  |   |                                      |                      |
| 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization   |       | Complete this table for your five | highest compe  |                                   | ndep                  | end     | ent c        | ontra                        | ctors    | that rec      | eived mor                                   | e than                                   |   |                                      |                      |
| (A) (B) (C) Name and business address Description of services Compensation  |       | Nai                               | ( <b>A)</b><br>ne and business ad                          | dress                             |                       |         |              |                              |          |               | Desci                                       |  |   | (C<br>Comper                         | )<br>nsation         |
| WESTMORELAND FLINT  | 11 EA | ST SUPERIOR STREET                |  |                                   |                       |         |              |                              |          |               | MEDIA PROD                                  | DUCT                                     |   |                                      | ,554,381             |
|   |       |                                   |  |                                   |                       |         |              |                              |          |               |   |  |   |                                      |                      |
|   |       |                                   |  |                                   |                       |         |              |                              |          |               |   |  |   |                                      |                      |

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 in compensation from the organization ► 1

| Form 9   |                        |  |   |                         |   |   | Pag                                     | ge <b>9</b> |
|--|------------------------|--|---|-------------------------|---|---|---|-------------|
| Part \   | <b>/111</b>            | Statement of Reven   | ue  |                         | (A)<br>Total revenue                                      | (B)<br>Related<br>or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue |             |
| Contributions, gifts, grants and other similar amounts | b<br>d<br>e<br>f<br>g  | similar amounts not included above<br>Noncash contributions included in li   | . 1c . 1d . 1e , and 1f enes 1a-1f \$                                   |                         |   |   |   | 514         |
| Program Service Revenue                                | 2a<br>b<br>c<br>d<br>e | SERVICE CONTRACTS  | venue   | Business Code           | 29,563,183<br>139,673<br>73,724<br>-263,160<br>29,513,420 | 73,724<br>-263,160                                    |   | 139,673     |
|  | 4<br>5<br>6a<br>b      | expenses<br>Rental income<br>or (loss)   | empt bond proceeds  | (II) Personal           | 213,551   |   |   | 213,551     |
| Other Revenue  | 7a<br>b<br>c<br>d      | Gross amount from sales of assets other than inventory Less cost or other basis and sales expenses Gain or (loss) Net gain or (loss) | (ı) Securities  | (II) O ther             |   |   |   |             |
|  | b<br>c<br>9a<br>b      | (not including  \$ of contributions reported on See Part IV, line 18  Less direct expenses  Net income or (loss) from fur            | line 1c)  a  b  draising events   ctivities See Part IV, line 19 . a  b |                         |   |   |   |             |
|  | b<br>c                 |  | a<br>. b  | Business Code<br>511120 | 422,400   | 263,160   | 159,240                                 |             |
|  | e                      | d All other revenue  | ▶   |                         | 422,400<br>30,149,371                                     |   | 159,240                                 | 353,224     |

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

| А        | Section 501(c)(3) and 501(c)(4) organizations mus<br>Il other organizations must complete column (A) but are not required to c  |                                |                              | (D). |                                  |
|----------|---|--------------------------------|------------------------------|------|----------------------------------|
| Do no    | ot include amounts reported on lines 6b,<br>p, 9b, and 10b of Part VIII.  | ( <b>A</b> )<br>Total expenses | (B) Program service expenses | (C)  | ( <b>D)</b> Fundraising expenses |
| 1        | Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21   | 72,537                         | 72,537                       |      |                                  |
| 2        | Grants and other assistance to individuals in the U.S. See Part IV, line 22   |                                |                              |      |                                  |
| 3        | Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16  |                                |                              |      |                                  |
| 4        | Benefits paid to or for members   |                                |                              |      |                                  |
| 5        | Compensation of current officers, directors, trustees, and key employees  | 1,170,671                      | 1,170,671                    |      |                                  |
| 6        | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)                           |                                |                              |      |                                  |
| 7        | Other salaries and wages  | 10,168,144                     | 10,168,144                   |      |                                  |
| 8        | Pension plan contributions (include section 401(k) and section 403(b) employer contributions)   | 4,289,236                      | 4,289,236                    |      |                                  |
| 9        | Other employee benefits   | 3,191,453                      | 3,191,453                    |      |                                  |
| 10       | Payroll taxes   | 872,110                        | 872,110                      |      |                                  |
| а        | Fees for services (non-employees) Management  |                                |                              |      |                                  |
| b        | Legal   |                                |                              |      |                                  |
| c        | Accounting  |                                |                              |      |                                  |
| d        | Lobbying  |                                |                              |      |                                  |
| е        | Professional fundraising services See Part IV, line 17  |                                |                              |      |                                  |
| f        | Investment management fees  |                                |                              |      |                                  |
| g        | Other   |                                |                              |      |                                  |
| 12       | Advertising and promotion   |                                |                              |      |                                  |
| 13       | Office expenses   | 1,182,191                      | 1,182,191                    |      |                                  |
| 14       | Information technology  |                                |                              |      |                                  |
| 15       | Royalties   |                                |                              |      |                                  |
| 16       | Occupancy   | 422,997                        | 422,997                      |      |                                  |
| 17       | Travel  | 2,011,707                      | 2,011,707                    |      |                                  |
| 18       | Payments of travel or entertainment expenses for any federal, state, or local public officials  |                                |                              |      |                                  |
| 19       | Conferences, conventions, and meetings  |                                |                              |      |                                  |
| 20       | Interest  |                                |                              |      |                                  |
| 21       | Payments to affiliates  | 830,970                        | 830,970                      |      |                                  |
| 22       | Depreciation, depletion, and amortization   |                                |                              |      |                                  |
| 23<br>24 | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of  |                                |                              |      |                                  |
| а        | line 25, column (A) amount, list line 24f expenses on Schedule O) OUTSIDE SERVICES  | 2,548,927                      | 2,548,927                    |      |                                  |
| a<br>b   | STATE AND LOCAL PROJECTS  | 904,569                        | 904,569                      |      |                                  |
| c        | MISCELLANEOUS AND CONTING   | 469,442                        | 469,442                      |      |                                  |
| d        | READERSHIP COSTS  | 323,457                        | 323,457                      |      |                                  |
| e        | MAINTENANCE AND REPAIRS   | 253,718                        | 253,718                      |      |                                  |
| f        | All other expenses  | -215,954                       | -215,954                     |      |                                  |
| 25       | Total functional expenses. Add lines 1 through 24f  | 28,496,175                     | 28,496,175                   | 0    | 0                                |
| 26       | Joint costs. Check here ► if following  | 20,490,173                     | 20,490,173                   |      |                                  |
| •        | SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                                |                              |      |                                  |

Part X Balance Sheet (A) (B) Beginning of year End of year 1,000 1,000 1 33.671.050 2 36,059,825 2 3 3 1,295,079 1,012,836 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 Schedule L . . . 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers, and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Assets 6 751,224 496,911 Notes and loans receivable, net . . . . . . . . . 8 8 Prepaid expenses and deferred charges . . . . 266,795 9 319,700 10a Land, buildings, and equipment cost or other basis Complete 6.940.837 10a Part VI of Schedule D 5.708.770 ь Less accumulated depreciation . . . . . 10b 1,267,773 **10c** 1.232.067 11 11 12 12 Investments—other securities See Part IV, line 11 . . . . . . . . . 13 13 Investments—program-related See Part IV, line 11 . . 14 14 15 15 16 37,252,921 16 39,122,339 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 18,707,552 22.983.577 17 17 Accounts payable and accrued expenses . 18 18 97.575 104.050 19 19 20 20 Liabilities 21 21 Escrow or custodial account liability  $Complete\ Part\ IV\ of\ Schedule\ D$  . . 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 23 Secured mortgages and notes payable to unrelated third parties . . 24 24 Unsecured notes and loans payable to unrelated third parties . . . . 25 25 Other liabilities Complete Part X of Schedule D . . . . . 26 23,081,152 26 18,811,602 Total liabilities. Add lines 17 through 25 . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 Unrestricted net assets . . . . 374.014 27 6,508,450 Temporarily restricted net assets . . . . . 13,797,755 13,802,287 28 28 Fund 29 29 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. 5 30 30 Capital stock or trust principal, or current funds . . . . . Assets 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 31 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 14,171,769 33 20,310,737 33 Total net assets or fund balances . . . . . 34 Total liabilities and net assets/fund balances . . . . . 37,252,921 39,122,339

| Pa  | Check if Schedule O contains a response to any question in this Part XI   |         |    | . [  |         |
|-----|---|---------|----|------|---------|
| 1   | Total revenue (must equal Part VIII, column (A), line 12)   | 1       |    | 30.1 | L49,37  |
| 2   | Total expenses (must equal Part IX, column (A), line 25)  | 2       |    |      | 196,17  |
| 3   | Revenue less expenses Subtract line 2 from line 1   | 3       |    |      | 553,19  |
| 4   | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))   | 4       |    | 14,1 | 171,769 |
| 5   | Other changes in net assets or fund balances (explain in Schedule O)  | 5       |    | 4,4  | 185,77  |
| 6   | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))   | 6       |    | 20,3 | 310,73  |
| Pai | rt XII Financial Statements and Reporting   |         |    |      |         |
|     | Check if Schedule O contains a response to any question in this Part XII  |         |    | ୮    |         |
|     |   |         |    | Yes  | No      |
| 1   | Accounting method used to prepare the Form 990 Cash Accrual Other   |         |    |      |         |
| 2a  | Were the organization's financial statements compiled or reviewed by an independent accountant?   |         | 2a |      | No      |
| b   | Were the organization's financial statements audited by an independent accountant?  |         | 2b | Yes  |         |
| c   | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain i | n       |    |      |         |
|     | Schedule O  |         | 2c | Yes  |         |
| d   | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were in a separate basis, consolidated basis, or both  | ssued   |    |      |         |
|     | Separate basis Consolidated basis Both consolidated and separated basis   |         |    |      |         |
| 3a  | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?   | е       | 3a |      | No      |
| b   | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the raudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits  | equired | 3b |      |         |

# Software ID: Software Version:

**EIN:** 41-1916882

Name: EDUCATION MINNESOTA

## Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| Compensated Employees, and Independent Contractors |                                |                                   |                       |         |              |                              |        |   |   |  |
|--|--------------------------------|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|---|---|--|
| (A)<br>Name and Title                              | (B)<br>Average<br>hours<br>per | Posi<br>t                         | ((<br>tion (<br>hat a | (che    | )            |                              |        | (D)<br>Reportable<br>compensation<br>from the | <b>(E)</b> Reportable compensation from related | (F) Estimated amount of other compensation               |
|  | week                           | Individual trustee<br>or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | organization (W-<br>2/1099-MISC)              | organizations<br>(W- 2/1099-<br>MISC)           | from the<br>organization and<br>related<br>organizations |
| TOM DOOHER PRESIDENT                               | 40 00                          | Х                                 |                       | х       |              |                              |        | 166,761                                       | 0   | 77,991   |
| DENISE SPECHT<br>TREASURER/SE                      | 40 00                          | Х                                 |                       | х       |              |                              |        | 123,605                                       | 0   | 50,404   |
| PAUL MUELLER<br>VICE PRESIDE                       | 40 00                          | Х                                 |                       | х       |              |                              |        | 123,228                                       | 0   | 64,080   |
| ADELE MUNSTERMAN BOARD MEMBER                      | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| ANN MILLER<br>BOARD MEMBER                         | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| BILL HJERTSTEDT<br>BOARD MEMBER                    | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| BOB MILLETTE<br>BOARD MEMBER                       | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| BOB NYSTROM<br>BOARD MEMBER                        | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| BRUCE MULDER<br>BOARD MEMBER                       | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| CALLIE BUSH-MILLER<br>BOARD MEMBER                 | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| CATHY STRINGFIELD<br>BOARD MEMBER                  | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| CHARLES ANDERSON<br>BOARD MEMBER                   | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| CHARLIE MATERNUS<br>BOARD MEMBER                   | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| DENNIS FISCHER<br>BOARD MEMBER                     | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| DON SINNER<br>BOARD MEMBER                         | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| GREGG WRIGHT<br>BOARD MEMBER                       | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| JANET BAUGHMAN<br>BOARD MEMBER                     | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| JEANNE BROWN-KRUESEL<br>BOARD MEMBER               | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| JEREMY PETERSON<br>BOARD MEMBER                    | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| PAUL GOUPIL<br>BOARD MEMBER                        | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| RICHARD ROSIVICH<br>BOARD MEMBER                   | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| JOE CERAR<br>BOARD MEMBER                          | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| JOSIAH HILL<br>BOARD MEMBER                        | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| JULIE BLAHA<br>BOARD MEMBER                        | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |
| KATE SCHMIDT<br>BOARD MEMBER                       | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0   | 0  |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| Compensated Employees, and          | Independ                       | ent Co                            | ontr                  | act     | ors          |                              |        |   |  |  |
|-------------------------------------|--------------------------------|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|---|--|--|
| <b>(A)</b><br>Name and Title        | (B)<br>Average<br>hours<br>per | Posi<br>t                         | tion (<br>that a      | che     | ')           |                              |        | ( <b>D)</b><br>Reportable<br>compensation<br>from the | <b>(E)</b><br>Reportable<br>compensation<br>from related | <b>(F)</b> Estimated amount of other compensation        |
|                                     | week                           | Individual trustee<br>or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | organization (W-<br>2/1099-MISC)                      | organizations<br>(W- 2/1099-<br>MISC)                    | from the<br>organization and<br>related<br>organizations |
| KIMBERLY COLBERT<br>BOARD MEMBER    | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0  | 0  |
| LEE CARLSON<br>BOARD MEMBER         | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0  | 0  |
| LYNETTE LENO CH<br>BOARD MEMBER     | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0  | 0  |
| LYNETTE WAYNE<br>BOARD MEMBER       | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0  | 0  |
| LYNN NORDGREN<br>BOARD MEMBER       | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0  | 0  |
| MARY CATHRYN RICKER<br>BOARD MEMBER | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0  | 0  |
| MARY DELEON-DENTON<br>BOARD MEMBER  | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0  | 0  |
| MICHAEL MULLINS<br>BOARD MEMBER     | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0  | 0  |
| PAM MIKKELSON<br>BOARD MEMBER       | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0  | 0  |
| PATTY POLASKY<br>BOARD MEMBER       | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0  | 0  |
| ROB GARDNER<br>BOARD MEMBER         | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0  | 0  |
| ROB PANNING-MILLER<br>BOARD MEMBER  | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0  | 0  |
| ROB SIMONICH<br>BOARD MEMBER        | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0  | 0  |
| ROBIN COURRIER<br>BOARD MEMBER      | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0  | 0  |
| RODNEY ROWE<br>BOARD MEMBER         | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0  | 0  |
| SHARON KJELLBERG<br>BOARD MEMBER    | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0  | 0  |
| STEVE HINRICHS<br>BOARD MEMBER      | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0  | 0  |
| SUE SNYDER<br>BOARD MEMBER          | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0  | 0  |
| WALT MUNSTERMAN<br>BOARD MEMBER     | 2 00                           | Х                                 |                       |         |              |                              |        | 0   | 0  | 0  |
| MICHAEL DEAN<br>EXECUTIVE DI        | 40 00                          |                                   |                       | х       |              |                              |        | 169,772   | 0  | 76,683   |
| KARL AARO<br>EXECUTIVE DI           | 40 00                          |                                   |                       | х       |              |                              |        | 144,214   | 0  | 69,713   |
| CURT KRIZAN<br>CFO                  | 40 00                          |                                   |                       | х       |              |                              |        | 138,407   | 0  | 68,228   |
| ANNE KRISNIK<br>GENERAL COUN        | 40 00                          |                                   |                       |         |              | Х                            |        | 154,712   | 0  | 73,529   |
| GARY WESTORFF<br>DIRECTOR OF        | 40 00                          |                                   |                       |         |              | Х                            |        | 141,747   | 0  | 69,495   |
| ALVE JEMTRUD<br>DIRECTOR OF         | 40 00                          |                                   |                       |         |              | ×                            |        | 140,963   | 0  | 70,065   |

# Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

|                                | ·                                       |                                   |      |    |                              |        |  |  |  |
|--------------------------------|---|-----------------------------------|------|----|------------------------------|--------|--|--|--|
| (A)<br>Name and Title          | (B)<br>A verage<br>hours<br>per<br>week | individual trustee<br>or director | pply | ') | Highest compensated employee | Former | (D) Reportable compensation from the organization (W- 2/1099-MISC) | (E) Reportable compensation from related organizations (W- 2/1099- MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
| GAYLE DO DSO N<br>FIELD MANAGE | 40 00                                   |                                   |      |    | ×                            |        | 127,745  | 0  | 64,602   |
| JAN ALSWAGER<br>CHIEF LOBBYI   | 40 00                                   |                                   |      |    | х                            |        | 121,271  | 0  | 64,361   |

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OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Internal Revenue Service

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization **Employer identification number EDUCATION MINNESOTA** 41-1916882 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised ┌ Yes ✓ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose ✓ No conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the taxable year 🛌 Number of states where property subject to conservation easement is located 🛌 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year 🕨 A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► \$ \_\_\_\_\_\_ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

| sing the organization's accession and other<br>ems (check all that apply)<br>- Public exhibition | rrecords, check an   | y of th  | ne foll  | owing t  | hat ar   | e a significa   | ant u  | se of its co   | ollection  | า  |   |
|--|--|--|--|--|--|---|--|--|--|--|---|
| Public exhibition  |  |  |  |  |  |   |  |  |  |  |   |
|  |  | d  | Γ  | Loan   | orexcl   | hange progr   | ams  |  |  |  |   |
| Scholarly research   |  | e  | $\Gamma$   | Other  |  |   |  |  |  |  |   |
| Preservation for future generations  |  |  |  |  |  |   |  |  |  |  |   |
| •  | ollections and expla   | ain hov  | w the  | y furthe   | rthe c   | organization  | ı's ex   | empt purp  | ose in   |  |   |
|  |  |  |  |  |  |   |  | nılar  | Г  | Yes  | √ No  |
|  |  |  |  |  |  | n answere   | d "Y   | es" to Fo  | rm 990   | ),   |   |
|  | ıan or other ınterme   | ediary   | for c  | ontribu  | tions o  | or other ass  | ets r  | not  | Γ  | Yes  | √ No  |
| "Yes," explain the arrangement in Part XIV   | / and complete the   | follow   | ing t  | able   |  | Г   |  |  | A mou  | ınt  |   |
| eginning balance   |  |  |  |  |  | T T   | 1c   |  |  |  |   |
|  |  |  |  |  |  | F   | 1d   |  |  |  |   |
|  |  |  |  |  |  |   | 1e   |  |  |  |   |
|  |  |  |  |  |  |   | 1f   |  |  |  |   |
| ,  | orm 990. Part X. lin   | e 21?  |  |  |  | L   |  |  | Г  | Yes  | ✓ No  |
|  |  |  |  |  |  |   |  |  | ,  |  | ,   |
|  |  | n ans  | were   | ed "Ye   | s" to I  | Form 990.   | Par  | t IV, line   | 10.  |  |   |
|  | (a)Current Year  |  |  |  |  |   |  |  |  | )Four Y  | ears Back   |
| egınnıng of year balance   |  |  |  |  |  |   |  |  |  |  |   |
| ontributions   |  |  |  |  |  |   |  |  |  |  |   |
| ivestment earnings or losses   |  |  |  |  |  |   |  |  |  |  |   |
| rants or scholarships  |  |  |  |  |  |   |  |  |  |  |   |
| '  |  |  |  |  |  |   |  |  |  |  |   |
| dmınıstratıve expenses   |  |  |  |  |  |   |  |  |  |  |   |
| nd of year balance   |  |  |  |  |  |   |  |  |  |  |   |
| ovide the estimated percentage of the year   | r end balance held   | as   |  |  |  |   |  |  |  |  |   |
| oard designated or quasi-endowment 🕨   |  |  |  |  |  |   |  |  |  |  |   |
| ermanent endowment 🕨   |  |  |  |  |  |   |  |  |  |  |   |
| erm endowment 🕨  |  |  |  |  |  |   |  |  |  |  |   |
| re there endowment funds not in the posses   | ssion of the organiz   | ation  | that a   | are held   | d and a  | dministere  | d for  | the  |  |  |   |
| -  |  |  |  |  |  |   |  |  |  | Yes  | No  |
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|  |  |  |  |  |  |   | •  |  |  |  | No<br>No  |
|  | •  |  |  |  |  |   | •  |  | טכ   | <u> </u>   | T 140   |
|  |  |  |  |  | 90. Pa   | art X. line   | 10.  |  |  |  |   |
| <u> </u>   | , <u></u>  |  |  |  |  | l '   |  | (c) Accum  | ulated   |  |   |
| Description of investment  |  |  |  |  |  |   |  |  |  | ( <b>d</b> ) Bo  | ook value   |
| nd   |  |  |  |  |  |   |  |  |  |  |   |
| ldıngs   |  |  |  |  |  |   |  |  |  |  |   |
| sehold improvements  |  |  |  |  |  |   |  |  |  |  |   |
| ııpment  |  |  |  |  |  | 6,940   | ,837   | 5,   | 708,770  |  | 1,232,067   |
| ner  |  | _  |  |  |  |   |  |  |  |  |   |
|  |  | •  |  |  |  |   |  |  |  |  |   |
|  | rovide a description of the organization's content XIV  uring the year, did the organization solicit of sets to be sold to raise funds rather than to the organization and custodial Arrang. Part IV, line 9, or reported an anothe organization and agent, trustee, custodiculded on Form 990, Part X?  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Complete if the organization answered "Yes" to Form 990, Part X, line 21?  "Yes" to Sa(II), are the related organizations listed as required on Schedule R?  VIII Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.  Description of investment  didings  seshold improvements  Land Custor other basis (investment)  and complete in the organization of the organization of the pass (investment)  Pass (investment)  Complete in the organization of the organization of the organization of the pass (investment)  and complete in the org | rovide a description of the organization's collections and explain how they further the organization's exempt purp art XIV  We seem to be sold to raise funds rather than to be maintained as part of the organization's collection?  We serrow and Custodial Arrangements. Complete if the organization's collection?  We serrow and custodial Arrangements. 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| Investments—Other Securities. See  | roi ili 990, Pait X, ilile 12   |                              |       |
|--|---------------------------------|------------------------------|-------|
| (a) Description of security or category  | (b)Book value                   | (c) Method of valuation      |       |
| (including name of security)   | (2)2001111111                   | Cost or end-of-year market v | alue  |
| (1)Financial derivatives   |                                 |                              |       |
| (2)Closely-held equity interests   |                                 |                              |       |
| Other  |                                 |                              |       |
| Other  |                                 |                              |       |
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| Total. (Column (b) should equal Form 990, Part X, col (B) line 12)                                   |                                 |                              |       |
|  |                                 | 12                           |       |
| Part VIII Investments—Program Related. See   | : гогиг ээо, rait x, ime .<br>T |                              |       |
| (a) Description of investment type   | (b) Book value                  | (c) Method of valuation      | ماليم |
|  |                                 | Cost or end-of-year market v | aiue  |
|  |                                 |                              |       |
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| Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )                                  |                                 |                              |       |
| Part IX Other Assets. See Form 990, Part X, In   | e 15.                           |                              |       |
| (a) Descrip  | tion                            | (b) Book v                   | alue  |
|  |                                 |                              |       |
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| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1                                     | 5.)                             |                              |       |
|  |                                 |                              |       |
| Part X Other Liabilities. See Form 990, Part X   | , line 25.                      |                              |       |
|  |                                 |                              |       |
| Part X Other Liabilities. See Form 990, Part X   | , line 25.                      |                              |       |
| Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability                       | , line 25.                      |                              |       |
| Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability                       | , line 25.                      |                              |       |
| Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability                       | , line 25.                      |                              |       |
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| Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability                       | , line 25.                      |                              |       |
| Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability                       | , line 25.                      |                              |       |
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| Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability                       | , line 25.                      |                              |       |
| Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability                       | , line 25.                      |                              |       |
| Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability                       | , line 25.                      |                              |       |
| Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes | , line 25.                      |                              |       |
| Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability                         | , line 25.                      |                              |       |

| Par  | Reconciliation of Change in Net Assets from Form 990 to Financial Stateme                       | nts   |            |
|------|---|-------|------------|
| 1    | Total revenue (Form 990, Part VIII, column (A), line 12)  | 1     | 30,149,371 |
| 2    | Total expenses (Form 990, Part IX, column (A), line 25)   | 2     | 28,496,175 |
| 3    | Excess or (deficit) for the year Subtract line 2 from line 1                                    | 3     | 1,653,196  |
| 4    | Net unrealized gains (losses) on investments  | 4     | 116,689    |
| 5    | Donated services and use of facilities  | 5     |            |
| 6    | Investment expenses   | 6     |            |
| 7    | Prior period adjustments  | 7     |            |
| 8    | Other (Describe in Part XIV)  | 8     |            |
| 9    | Total adjustments (net) Add lines 4 - 8   | 9     | 116,689    |
| 10   | Excess or (deficit) for the year per financial statements. Combine lines 3 and 9                | 10    | 1,769,885  |
|      | t XII Reconciliation of Revenue per Audited Financial Statements With Revenue                   |       |            |
| 1    | Total revenue, gains, and other support per audited financial statements                        | 1     | 30,266,060 |
| 2    | A mounts included on line 1 but not on Form 990, Part VIII, line 12                             |       |            |
| а    | Net unrealized gains on investments   |       |            |
| b    | Donated services and use of facilities 2b   |       |            |
| c    | Recoveries of prior year grants   |       |            |
| d    | Other (Describe in Part XIV) 2d   |       |            |
| e    | Add lines <b>2a</b> through <b>2d</b>   | 2e    | 116,689    |
| 3    | Subtract line <b>2e</b> from line <b>1</b>  | 3     | 30,149,371 |
| 4    | Amounts included on Form 990, Part VIII, line 12, but not on line 1                             |       |            |
| а    | Investment expenses not included on Form 990, Part VIII, line 7b . 4a                           |       |            |
| b    | Other (Describe in Part XIV) 4b   |       |            |
| С    | Add lines <b>4a</b> and <b>4b</b>   | 4c    |            |
| 5    | Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)   | 5     | 30,149,371 |
| Part | Reconciliation of Expenses per Audited Financial Statements With Expenses                       | s per |            |
| 1    | Total expenses and losses per audited financial statements                                      | 1     | 28,496,175 |
| 2    | Amounts included on line 1 but not on Form 990, Part IX, line 25                                |       |            |
| а    | Donated services and use of facilities  |       |            |
| ь    | Prior year adjustments  |       |            |
| С    | Other losses  |       |            |
| d    | Other (Describe in Part XIV) 2d   |       |            |
| e    | Add lines <b>2a</b> through <b>2d</b>   | 2e    |            |
| 3    | Subtract line <b>2e</b> from line <b>1</b>  | 3     | 28,496,175 |
| 4    | Amounts included on Form 990, Part IX, line 25, but not on line 1:                              |       |            |
| а    | Investment expenses not included on Form 990, Part VIII, line 7b 4a                             |       |            |
| b    | Other (Describe in Part XIV) 4b   |       |            |
| c    | Add lines <b>4a</b> and <b>4b</b>   | 4c    |            |
| 5    | Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18 ) | 5     | 28,496,175 |
| Par  | t XIV Supplemental Information  |       |            |
| _    |   |       |            |

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Identifier Return Reference Explanation

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Schedule I (Form 990)

### Grants and Other Assistance to Organizations, Governments and Individuals in the United States

OMB No 1545-0047

2010

DLN: 93493101004172

Open to Public

Department of the Treasury Internal Revenue Service Name of the organization Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

Inspection Employer identification number

| EDUCATION MINNESOTA  |                      |                                       |                              |   |   | 41-1916882                                |                                       |
|--|----------------------|---------------------------------------|------------------------------|---|---|---|---------------------------------------|
| Part I General Inform  | ation on Grants      | and Assistance                        |                              |   |   | 11 1310002                                |                                       |
| Does the organization main<br>the selection criteria used Describe in Part IV the org  | to award the grants  | or assistance?                        |                              |   |   |   | ✓ Yes 🗀                               |
| Part II Grants and Other   |                      |                                       |                              |   | Complete if the ord                                   | nanization answered                       | l "Yes" to                            |
| Form 990, Part IV  | /, line 21 for any   | recipient that received eded.         | l more than \$5,000.         | Check this box if n                       | o one recipient recei                                 | ved more than \$5,0                       |                                       |
| 1 (a) Name and address of organization or government                                   | <b>(b)</b> EIN       | (c) IRC Code section<br>if applicable | (d) A mount of cash<br>grant | (e) A mount of non-<br>cash<br>assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of<br>non-cash assistance | (h) Purpose of grant<br>or assistance |
| (1) ST CLOUD EDUCATION ASSOCIATION4180 THIELMAN LANE SUITE 114 ST CLOUD,MN 56301       | 41-0946234           | 5                                     | 12,575                       |   |   |   | CRISIS FUND<br>GRANT                  |
| (2) MINNEAPOLIS ESP67<br>8TH AVE NE<br>MINNEAPOLIS, MN 55413                           | 41-0833701           | 5                                     | 11,269                       |   |   |   | CRISIS FUND<br>GRANT                  |
| (3) BRAINERD EDUCATION<br>MINNESOTAPO BOX 356<br>BRAINERD, MN 56401                    | 41-1787694           | 5                                     | 20,226                       |   |   |   | CRISIS FUND<br>GRANT                  |
| (4) CARVER SCOTT<br>UNITED EDUCATORS5495<br>WOODLAWN CIRCLE SE<br>PRIOR LAKE, MN 55372 | 27-0928951           | 5                                     | 6,854                        |   |   |   | CRISIS FUND<br>GRANT                  |
|  |                      |                                       |                              |   |   |   |                                       |
|  |                      |                                       |                              |   |   |   |                                       |
|  |                      |                                       |                              |   |   |   |                                       |
|  |                      |                                       |                              |   |   |   |                                       |
|  |                      |                                       |                              |   |   |   |                                       |
| _  |                      |                                       |                              |   |   |   |                                       |
|  |                      |                                       |                              |   |   |   |                                       |
|  |                      |                                       |                              |   |   |   |                                       |
| 2 Enter total number of secti  | ion 501(c)(3) and ac | overnment organizations               |                              |   |   |   | <b>-</b>                              |
| 3 Enter total number of other  |                      |                                       |                              |   |   |   | 15                                    |
| For Privacy Act and Paperwork Red  |                      |                                       |                              | Cat No 50055P                             |   |   | edule I (Form 990) 2010               |

**Ident if ier** 

**Return Reference** 

| (a)Type of grant or assistance | (b)Number of recipients | (c)A mount of<br>cash grant | (d)A mount of<br>non-cash assistance | (e)Method of valuation<br>(book,<br>FMV, appraisal, other) | (f)Description of non-cash assistanc |
|--------------------------------|-------------------------|-----------------------------|--------------------------------------|--|--------------------------------------|
|                                |                         |                             |                                      |  |                                      |
|                                |                         |                             |                                      |  |                                      |
|                                |                         |                             |                                      |  |                                      |
|                                |                         |                             |                                      |  |                                      |
|                                |                         |                             |                                      |  |                                      |
|                                |                         |                             |                                      |  |                                      |
|                                |                         |                             |                                      |  |                                      |

**Explanation** 

Schedule I (Form 990) 2010

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#### Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization **EDUCATION MINNESOTA** 

**Employer identification number** 

41-1916882

| Pa | rt I Questions Regarding Compensation   |    |     |    |
|----|---|----|-----|----|
|    |   |    | Yes | Νo |
| 1a | Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form<br>990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items |    |     |    |
|    | First-class or charter travel  Housing allowance or residence for personal use  |    |     |    |
|    | ▼ Travel for companions   |    |     |    |
|    | Tax idemnification and gross-up payments  Health or social club dues or initiation fees   |    |     |    |
|    | Discretionary spending account Personal services (e.g., maid, chauffeur, chef)  |    |     |    |
| b  | If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain                | 1b | Yes |    |
| 2  | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all   |    |     |    |
|    | officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?  | 2  | Yes |    |
| 3  | Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply  |    |     |    |
|    | ✓ Compensation committee ✓ Written employment contract  |    |     |    |
|    | Independent compensation consultant Compensation survey or study  |    |     |    |
|    | Form 990 of other organizations  Approval by the board or compensation committee  |    |     |    |
| 4  | During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization  |    |     |    |
| а  | Receive a severance payment or change-of-control payment from the organization or a related organization?   | 4a |     | Νo |
| b  | Participate in, or receive payment from, a supplemental nonqualified retirement plan?   | 4b |     | Νo |
| c  | Participate in, or receive payment from, an equity-based compensation arrangement?  | 4с |     | Νo |
|    | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III  |    |     |    |
|    | Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.  |    |     |    |
| 5  | For persons listed in form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the revenues of  |    |     |    |
| а  | The organization?   | 5a |     |    |
| b  | Any related organization?   | 5b |     |    |
|    | If "Yes," to line 5a or 5b, describe in Part III  |    |     |    |
| 6  | For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of   |    |     |    |
| а  | The organization?   | 6a |     |    |
| Ь  | Any related organization?   | 6b |     |    |
|    | If "Yes," to line 6a or 6b, describe in Part III  |    |     |    |
| 7  | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  | 7  |     |    |
| 8  | Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was  |    |     |    |
|    | subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe   |    |     |    |
|    | ın Part III   | 8  |     |    |
| 9  | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?  | 9  |     |    |

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| (A) Name          |             | (B) Breakdown of                             | W-2 and/or 1099- | MISC compensation                   | (C) Retirement and             | (D) Nontaxable | (E) Total of columns | (F) Compensation                                |
|-------------------|-------------|--|------------------|-------------------------------------|--------------------------------|----------------|----------------------|---|
|                   |             | (i) Base (ii) Bonus & incentive compensation |                  | (iii) Other reportable compensation | other deferred<br>compensation | benefits       | (B)(ı)-(D)           | reported in prior<br>Form 990 or<br>Form 990-EZ |
| (1) TOM DOOHER    | (ı)         | 162,438                                      |                  | 4,323                               | 53,879                         | 24,112         | 244,752              |   |
| (2) DENISE SPECHT | (ı)<br>(ıı) | 121,741                                      |                  | 1,864                               | 40,386                         | 10,018         | 174,009              |   |
| (3) PAUL MUELLER  | (ı)<br>(ıı) | 121,741                                      |                  | 1,487                               | 40,386                         | 23,694         | 187,308              |   |
| (4) MICHAEL DEAN  | (ı)<br>(ıı) | 158,474                                      |                  | 11,298                              | 52,612                         | 24,071         | 246,455              |   |
| (5) KARL AARO     | (ı)<br>(ıı) | 139,766                                      |                  | 4,448                               | 45,834                         | 23,879         | 213,927              |   |
| (6) CURT KRIZAN   | (II)        | 133,726                                      |                  | 4,681                               | 44,412                         | 23,816         | 206,635              |   |
| (7) ANNE KRISNIK  | (II)        | 149,216                                      |                  | 5,496                               | 49,553                         | 23,976         | 228,241              |   |
| (8) GARY WESTORFF | (ı)<br>(ıı) | 137,388                                      |                  | 4,359                               | 45,641                         | 23,854         | 211,242              |   |
| (9) ALVE JEMTRUD  | (ı)<br>(ıı) | 139,096                                      |                  | 1,867                               | 46,193                         | 23,872         | 211,028              |   |
| (10) GAYLE DODSON | (ı)<br>(ıı) | 123,129                                      |                  | 4,616                               | 40,895                         | 23,707         | 192,347              |   |
| (11) JAN ALSWAGER | (ı)<br>(ıı) | 121,271                                      |                  |                                     | 40,661                         | 23,700         | 185,632              |   |
| ( 12 )            |             |  |                  |                                     |                                |                |                      |   |
| ( 13 )            |             |  |                  |                                     |                                |                |                      |   |
| ( 14 )            |             |  |                  |                                     |                                |                |                      |   |
| ( 15 )            |             |  |                  |                                     |                                |                |                      |   |
| ( 16 )            |             |  |                  |                                     |                                |                |                      |   |

Schedule J (Form 990) 2010 Page **3** 

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier Return Reference Explanation

Schedule J (Form 990) 2010

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization
EDUCATION MINNESOTA

Employer identification number

41-1916882

| ldentifier                               | Return Reference                     | Explanation   |
|--|--------------------------------------|---|
| RELATED PARTY INFORMATION AMONG OFFICERS | FORM 990, PAGE 6, PART VI,<br>LINE 2 | ADELE MUNSTERMAN WALT MUNSTERMAN BOARD MEMBER<br>BOARD MEMBER MARRIED |

| Identifier                            | Return Reference                     | Explanation   |
|---------------------------------------|--------------------------------------|---|
| CLASSES OF MEMBERS OR<br>STOCKHOLDERS | FORM 990, PAGE 6, PART VI,<br>LINE 6 | THE ORGANIZATION IS ORGANIZED WITH 70,000 EDUCATIONAL MEMBERS |

| ldentifier                           | Return Reference                      | Explanation   |
|--------------------------------------|---------------------------------------|---|
| ELECTION OF MEMBERS AND THEIR RIGHTS | FORM 990, PAGE 6, PART<br>VI, LINE 7A | THE ORGANIZATION HAS APPROXIMATELY 70,000 MEMBERS FROM THE PUBLIC EDUCATION FIELD IN THE STATE OF MINNESOTA |

| ldentifier                               | Return Reference                   | Explanation                            |  |  |  |  |
|--|------------------------------------|--|--|--|--|--|
| DECISIONS SUBJECT TO APPROVAL OF MEMBERS | FORM 990, PAGE 6, PART VI, LINE 7B | AMENDMENTS TO CONSTITUTION AND BY LAWS |  |  |  |  |

| ldentifier                                     | Return Reference                       | Explanation  |
|--|--|--|
| ORGANIZATION'S PROCESS USED TO REVIEW FORM 990 | FORM 990, PAGE 6, PART VI,<br>LINE 11B | THE GOVERNING BOARD REVIEWS THE 990 BEFORE IT IS FILED |

| ldentifier                         | Return Reference                       | Explanation  |
|------------------------------------|--|--|
| ENFORCEMENT OF<br>CONFLICTS POLICY | FORM 990, PAGE 6, PART VI,<br>LINE 12C | ANNUAL DISCLOSURES ARE COMPLETED WITH A REVIEW BY LEGAL COUNSEL IF ANY CONFLICTS ARE NOTED |

| ldentifier                               | Return Reference | Explanation  |
|--|------------------|--|
| COMPENSATION PROCESS<br>FOR TOP OFFICIAL |                  | ON A PERIODIC BASIS THE ORGANIZATION PERFORMS A COMPENSATION ANALYSIS AND INDUSTRY SURVEY FOR THE EXECUTIVE DIRECTOR AND SETS THE COMPENSATION BASED ON THE FINDINGS |

| ldentifier                              | Return<br>Reference                    | Explanation   |
|---|--|---|
| COMPENSATION<br>PROCESS FOR<br>OFFICERS | FORM 990, PAGE 6,<br>PART VI, LINE 15B | ON A PERIODIC BASIS THE ORGANIZATION PERFORMS A COMPENSATION ANALYSIS AND INDUSTRY SURVEY THE KEY EMPLOYEES' COMPENSATION IS BASED ON AN ALLOCATION FIGURE, WHERE THE EXECUTIVE DIRECTOR'S COMPENSATION IS THE BENCHMARK FIGURE |

| ldentifier             | Return Reference       | Explanation                                      |
|------------------------|------------------------|--|
| GOVERNING DOCUMENTS    | FORM 990, PAGE 6, PART | FINANCIAL STATEMENTS AND GOVERNING DOCUMENTS ARE |
| DISCLOSURE EXPLANATION | VI, LINE 19            | AVAILABLE TO THE PUBLIC UPON REQUEST             |

DLN: 93493101004172

OMB No 1545-0047

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## **SCHEDULE R** (Form 990)

## **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization Employer identification number

| EDUCATION MINNESOTA   |                                       |   |                                | 41-1916882                                       |                                     |  |     |
|---|---------------------------------------|---|--------------------------------|--|-------------------------------------|--|-----|
| Part I Identification of Disregarded Entities (Con  | nplete if the organiza                | tion answered "Yes                                  | on Form 990, Par               |  |                                     |  |     |
| (a)<br>Name, address, and EIN of disregarded entity   | <b>(b)</b><br>Primary activity        | (c)<br>Legal domicile (sta<br>or foreign country    | ( <b>d)</b><br>te Total income | <b>(e)</b><br>End-of-year assets                 | (f)<br>Direct controlling<br>entity |  |     |
|   |                                       |   |                                |  |                                     |  |     |
|   |                                       |   |                                |  |                                     |  |     |
|   |                                       |   |                                |  |                                     |  |     |
|   |                                       |   |                                |  |                                     |  |     |
|   |                                       |   |                                |  |                                     |  |     |
| Part II Identification of Related Tax-Exempt Orga or more related tax-exempt organizations during | anizations (Completing the tax year.) | e if the organizatio                                | n answered "Yes" o             | on Form 990, Part                                | IV, line 34 becaus                  | e it had   | one |
| (a)<br>Name, address, and EIN of related organization   | <b>(b)</b><br>Primary activity        | (c)<br>Legal domicile (state<br>or foreign country) | (d)<br>Exempt Code section     | (e) Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling<br>entity | (g)<br>Section 512(b<br>controlled<br>organization |     |
| (1) EM-POLITICAL ACTION COMMITTEE   |                                       |   |                                |  |                                     | Yes  | No  |
| 41 SHERBURNE AVE ST PAUL, MN 55103 23-7084047   | POLITICAL                             | MN  | 527                            |  | N/A                                 |  | No  |
| (2) EDUCATION MINNESOTA FOUNDATION 41 SHERBURNE AVE   | FOUNDATION                            | MN  | 501C3                          | 7  | N/A                                 |  | No  |
| ST PAUL, MN 55103<br>41-1411046   |                                       |   |                                |  |                                     |  |     |
| (3) EDUCATION MINNESOTA PROPERTIES  |                                       |   |                                |  |                                     |  |     |
| 41 SHERBURNE AVE<br>ST PAUL, MN 55103   | PROPERTIES                            | MN  | 501C2                          |  | N/A                                 |  | No  |
| 41-0417180  |                                       |   |                                |  |                                     | $\bot$   |     |
|   |                                       |   |                                |  |                                     |  |     |
|   |                                       |   |                                |  |                                     |  |     |

| art III |   |  |     | anizations Taxal |  |  |  | answered " | Yes" on Form 990, | Part IV, lıı | ne 34 |
|---------|---|--|-----|------------------|--|--|--|------------|-------------------|--------------|-------|
|         | because it had one or more related organizations treated as a partnership during the tax year.) |  |     |                  |  |  |  |            |                   |              |       |
|         |   |  | (c) |                  |  |  |  | (h)        | (i)               | (j)          |       |

| <b>(a)</b><br>Name, address, and EIN of<br>related organization | <b>(b)</b><br>Primary activity | (c) Legal domicile (state or foreign country) | <b>(d)</b><br>Direct controlling<br>entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | <b>(f)</b><br>Share of total income | (g)<br>Share of end-of-year<br>assets | (h<br>Disprop<br>allocat | rtionate | (i)<br>Code V—UBI<br>amount in box 20 of<br>Schedule K-1<br>(Form 1065) | <b>(j</b><br>Genei<br>mana<br>parti | ral or<br>iging | <b>(k)</b><br>Percentage<br>ownership |
|---|--------------------------------|---|--|--|-------------------------------------|---------------------------------------|--------------------------|----------|---|-------------------------------------|-----------------|---------------------------------------|
|   |                                |   |  |  |                                     |                                       | Yes                      | No       |   | Yes                                 | No              |                                       |
|   |                                |   |  |  |                                     |                                       |                          |          |   |                                     |                 |                                       |
|   |                                |   |  |  |                                     |                                       |                          |          |   |                                     |                 |                                       |
|   |                                |   |  |  |                                     |                                       |                          |          |   |                                     |                 |                                       |
|   |                                |   |  |  |                                     |                                       |                          |          |   |                                     |                 |                                       |
|   |                                |   |  |  |                                     |                                       |                          |          |   |                                     |                 |                                       |
|   |                                |   |  |  |                                     |                                       |                          |          |   |                                     |                 |                                       |
|   |                                |   |  |  |                                     |                                       |                          |          |   |                                     |                 |                                       |
| Part TV Identif   | ication of Relati              | ed Ora:                                       | anizations Taya                            | hle as a Cornora   | tion or Trust (Co                   | omplete if the ora                    | anızat                   | ion ar   | nswered "Yes" on  | Form                                | 990             | Part IV                               |

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a) Name, address, and EIN of related organization                                 | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e) Type of entity (C corp, S corp, or trust) | <b>(f)</b><br>Share of total income | <b>(g)</b><br>Share of<br>end-of-year<br>assets | <b>(h)</b><br>Percentage<br>ownership |
|--|--------------------------------|---|-------------------------------------|---|-------------------------------------|---|---------------------------------------|
| (1) ECONOMIC SERVICES INC<br>41 SHERBURNE AVENUE<br>ST PAUL, MN55103<br>41-1224300 | PURCH AGT                      | MN  | PROPERTIES                          | C CORP  |                                     |   |                                       |
|  |                                |   |                                     |   |                                     |   |                                       |
|  |                                |   |                                     |   |                                     |   |                                       |
|  |                                |   |                                     |   |                                     |   |                                       |
|  |                                |   |                                     |   |                                     |   |                                       |
|  |                                |   |                                     |   |                                     |   |                                       |
|  |                                |   |                                     |   |                                     |   |                                       |

(5)

(6)

| Part   | V Transactions With Related Organizations (Complete if the organization answered "Yes                              | s" on Form 990, Par              | t IV, line 34, 35, 3   | 5A, or 36.)                           |     |      |  |  |
|--|--|----------------------------------|------------------------|---------------------------------------|-----|------|--|--|
| ı  | ote. Complete line 1 if any entity is listed in Parts II, III or IV  |                                  |                        |                                       | Yes | No   |  |  |
| <b>1</b> Dur   | ing the tax year, did the orgranization engage in any of the following transactions with one or more related organ | izations listed in Parts         | s II-IV?               |                                       |     |      |  |  |
| a l  | Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity                          |                                  |                        | 1a                                    | Yes |      |  |  |
| <b>b</b> Gift, grant, or capital contribution to other organization(s) |  |                                  |                        |                                       |     |      |  |  |
| <b>c</b> (   | c Gift, grant, or capital contribution from other organization(s)  |                                  |                        |                                       |     |      |  |  |
| <b>d</b> l   | d Loans or loan guarantees to or for other organization(s)   |                                  |                        |                                       |     |      |  |  |
| <b>e</b> l   | oans or loan guarantees by other organization(s)   |                                  |                        | 1e                                    |     | No   |  |  |
| f S  | ale of assets to other organization(s)   |                                  |                        | 1f                                    |     | No   |  |  |
| g F  | Purchase of assets from other organization(s)  |                                  |                        | <b>1</b> g                            |     | No   |  |  |
| h i  | xchange of assets  |                                  |                        | 1h                                    |     | No   |  |  |
| i L  | ease of facilities, equipment, or other assets to other organization(s)  |                                  |                        | 1i                                    |     | No   |  |  |
| j L  | ease of facılıtıes, equipment, or other assets from other organization(s)  |                                  |                        | 1j                                    | Yes |      |  |  |
| k i  | erformance of services or membership or fundraising solicitations for other organization(s)                        |                                  |                        | 1k                                    |     | No   |  |  |
| <b>I</b> P   | Performance of services or membership or fundraising solicitations by other organization(s)                        |                                  |                        |                                       |     |      |  |  |
| m S  | m Sharing of facilities, equipment, mailing lists, or other assets   |                                  |                        |                                       |     |      |  |  |
| n s  | Sharing of paid employees  |                                  |                        | 1n                                    |     | No   |  |  |
|  |  |                                  |                        |                                       |     |      |  |  |
| <b>o</b> F   | Reimbursement paid to other organization for expenses  |                                  |                        | 10                                    |     | No   |  |  |
| рί   | Reimbursement paid by other organization for expenses  |                                  |                        | 1p                                    | Yes |      |  |  |
|  |  |                                  |                        |                                       |     |      |  |  |
| q (  | ther transfer of cash or property to other organization(s)   |                                  |                        | 1q                                    | Yes |      |  |  |
| rC   | r Other transfer of cash or property from other organization(s)  |                                  |                        |                                       |     |      |  |  |
|  |  |                                  |                        |                                       |     |      |  |  |
| <b>2</b> I   | f the answer to any of the above is "Yes," see the instructions for information on who must complete this line, in | _                                | onships and transact   |                                       |     |      |  |  |
|  | (a) Name of other organization   | <b>(b)</b> Transaction type(a-r) | (c)<br>Amount involved | (d)<br>Method of determin<br>involved |     | ount |  |  |
| (1)  |  |                                  |                        |                                       |     |      |  |  |
| See Add  | tional Data Table  |                                  |                        |                                       |     |      |  |  |
| (2)  |  |                                  |                        |                                       |     |      |  |  |
| (3)  |  |                                  |                        |                                       |     |      |  |  |
|  |  |                                  |                        |                                       |     |      |  |  |
| (4)  |  |                                  |                        |                                       |     |      |  |  |
|  |  |                                  |                        |                                       |     |      |  |  |

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| <b>(a)</b><br>Name, address, and EIN of entity | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile<br>(state or foreign<br>country) | (d<br>Are<br>parti<br>sect<br>501(d<br>organiz | ners<br>ion<br>:)(3)<br>:ations? | <b>(e)</b><br>Share of<br>end-of-year<br>assets |     | rtionate<br>cions? | (g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene<br>mana<br>part | agını<br>tner? |
|--|--------------------------------|--|--|----------------------------------|---|-----|--------------------|---|----------------------|----------------|
|  |                                |  | Yes  | No                               |   | Yes | No                 |   | Yes                  | N              |
|  |                                |  |  |                                  |   |     |                    |   |                      | +              |
|  |                                |  |  |                                  |   |     |                    |   |                      |                |
|  |                                |  |  |                                  |   |     |                    |   |                      |                |
|  |                                |  |  |                                  |   |     |                    |   |                      |                |
|  |                                |  |  |                                  |   |     |                    |   |                      |                |
|  |                                |  |  |                                  |   |     |                    |   |                      | -              |
|  |                                |  |  |                                  |   |     |                    |   |                      |                |
|  |                                |  |  |                                  |   |     |                    |   |                      | t              |
|  |                                |  |  |                                  |   |     |                    |   |                      |                |
|  |                                |  |  |                                  |   |     |                    |   |                      |                |
|  |                                |  |  |                                  |   |     |                    |   | _                    | +              |
|  |                                |  |  |                                  |   |     |                    |   |                      |                |
|  |                                |  |  |                                  |   |     |                    |   |                      | t              |
|  |                                |  |  |                                  |   |     |                    |   |                      |                |
|  |                                |  |  |                                  |   |     |                    |   |                      |                |
|  |                                |  |  |                                  |   |     |                    |   |                      | +              |
|  |                                |  |  |                                  |   |     |                    |   |                      |                |
|  |                                |  |  |                                  |   |     |                    |   |                      | $^{+}$         |
|  |                                |  |  |                                  |   |     |                    |   |                      |                |
|  |                                |  |  |                                  |   |     |                    |   |                      |                |
|  |                                |  |  |                                  |   |     |                    |   |                      | 1              |
|  |                                |  |  |                                  |   |     |                    |   |                      |                |
|  |                                |  |  |                                  |   |     |                    |   |                      | +              |
|  |                                |  |  |                                  |   |     |                    |   |                      |                |
|  |                                |  |  |                                  |   |     |                    |   |                      | T              |
|  |                                |  |  |                                  |   |     |                    |   |                      | I              |

#### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

| Ident if ier                        | Return<br>Reference | Explanation                                     |
|-------------------------------------|---------------------|---|
| GROUP<br>EXEMPTION<br>RELATIONSHIPS | SCHEDULE R          | EACH PARTY IS RELATED THROUGH COMMON MANAGEMENT |

Schedule R (Form 990) 2010

Software ID: **Software Version:** 

**EIN:** 41-1916882

Name: EDUCATION MINNESOTA

| Form 990, Schedule R, Part V - Transactions With Related Organizations |                                   |   |                                 |   |  |  |
|--|-----------------------------------|---|---------------------------------|---|--|--|
|  | (a)<br>Name of other organization | ( <b>b)</b><br>Transaction<br>type(a-r) | (c)<br>A mount Involved<br>(\$) | (d)<br>Method of determining<br>amount involved |  |  |
| (1)  | EM - POLITICAL ACTION COMMITTEE   | Р                                       | 285,000                         | AMOUNT RECEIVED                                 |  |  |
| (2)  | EDUCATION MINNESOTA FOUNDATION    | Р                                       | 59,595                          | AMOUNT RECEIVED                                 |  |  |
| (3)  | ECONOMIC SERVICES INC             | Р                                       | 492,717                         | AMOUNT RECEIVED                                 |  |  |
| (4)  | EDUCATION MINNESOTA PROPERTIES    | Р                                       | 166,246                         | AMOUNT RECEIVED                                 |  |  |
| (5)  | EDUCATION MINNESOTA PROPERTIES    | J                                       | 773,988                         | AMOUNT PAID                                     |  |  |
| (6)  | EDUCATION MINNESOTA PROPERTIES    | D                                       | 483,333                         | AMOUNT PAID                                     |  |  |
| (7)  | EM - POLITICAL ACTION COMMITTEE   | Q                                       | 698,210                         | AMOUNT PAID                                     |  |  |
| (8)  | EDUCATION MINNESOTA FOUNDATION    | Q                                       | 349,105                         | AMOUNT PAID                                     |  |  |
| (9)  | EDUCATION MINNESOTA PROPERTIES    | А                                       | 47,500                          | AMOUNT RECEIVED                                 |  |  |
| (10)   | EM - POLITICAL ACTION COMMITTEE   | Р                                       | 285,000                         | AMOUNT RECEIVED                                 |  |  |
| (11)   | EDUCATION MINNESOTA FOUNDATION    | Р                                       | 59,595                          | AMOUNT RECEIVED                                 |  |  |
| (12)   | ECONOMIC SERVICES INC             | Р                                       | 492,717                         | AMOUNT RECEIVED                                 |  |  |
| (13)   | EDUCATION MINNESOTA PROPERTIES    | Р                                       | 166,246                         | AMOUNT RECEIVED                                 |  |  |
| (14)   | EDUCATION MINNESOTA PROPERTIES    | J                                       | 773,988                         | AMOUNT PAID                                     |  |  |
| (15)   | EDUCATION MINNESOTA PROPERTIES    | D                                       | 483,333                         | AMOUNT PAID                                     |  |  |
| (16)   | EM - POLITICAL ACTION COMMITTEE   | Q                                       | 698,210                         | AMOUNT PAID                                     |  |  |
| (17)   | EDUCATION MINNESOTA FOUNDATION    | Q                                       | 349,105                         | AMOUNT PAID                                     |  |  |
| (18)   | EDUCATION MINNESOTA PROPERTIES    | А                                       | 47,500                          | AMOUNT RECEIVED                                 |  |  |